



Facilities Management and Real Estate

2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW

2014 – 2023 Capital Budget and Plan Highlights

Facilities Management and Real Estate (FM&RE) is responsible for capital improvements and repairs for 277 City-owned facilities (including all Civic Centres) with an approximate replacement value of \$4.2 billion including Union Station. This covers more than 9.6 million square feet under FM&RE management.

The 2014 Recommended Capital Budget and 2015-2023 Capital Plan focuses on addressing Facilities Management and Real Estate's core portfolio of state of good repair and essential life cycle replacement projects so that all users of City facilities can enjoy safe and functional environments.

The 10-Year Recommended Capital Plan also provides funding for the implementation of large scale and multi-year major capital projects including the Union Station Revitalization, St. Lawrence Market Redevelopment, Nathan Phillips Square Revitalization, and Old City Hall HVAC and Electrical Upgrades.

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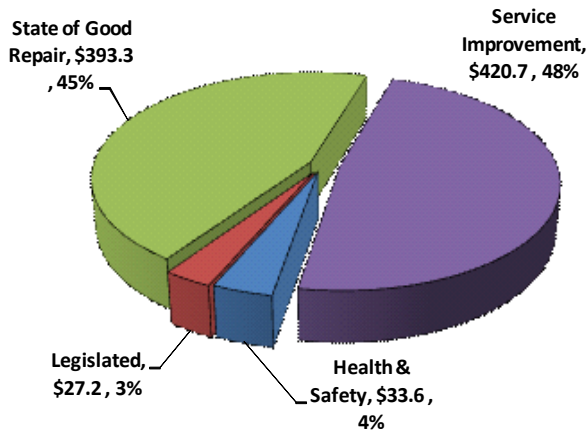
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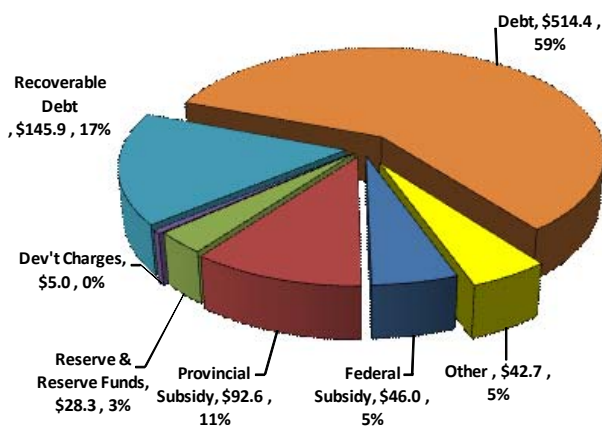
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Capital Spending and Financing

2014-2023 Capital Budget and Plan Expenditures
\$874.895 Million



2014-2023 Capital Budget and Plan by Funding Source
\$874.895 Million



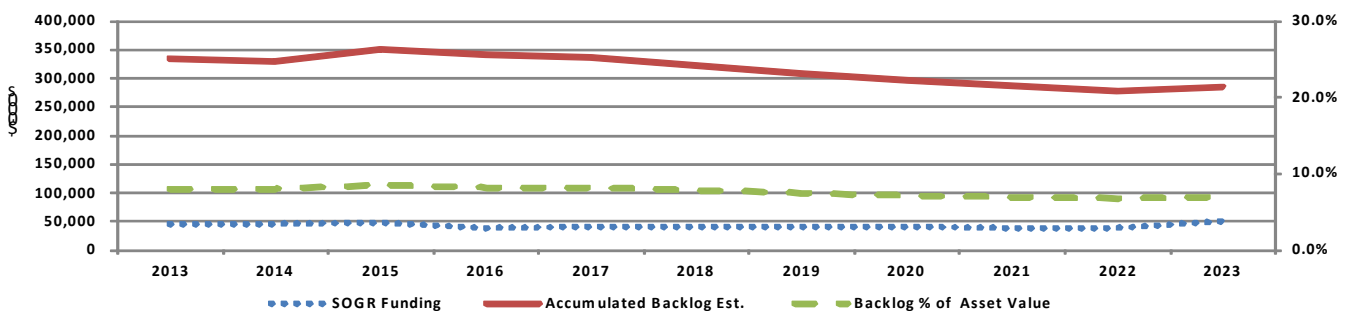
Where does the money go?

The 2014 – 2023 Recommended Capital Budget and Plan for Facilities Management and Real Estate totals \$874.895 million (excluding carry forward funding). Service improvement projects represent the largest portion of funding at \$420.749 million or 48.1%, and include large scale and multi-year projects. Funding of \$393.336 million or 45.0% is allocated to maintain assets in a state of good repair (structural maintenance, re-roofing, site work, etc.). Health and Safety projects for emergency repairs and security total \$33.633 million or 3.8%, and Legislated projects (e.g. environment, accessibility) account for \$27.179 million or 3.1% of total funding.

Where does the money come from?

The 2014 - 2023 Recommended Capital Budget and Plan requires new debt funding of \$514.403 million or 58.8%, which exceeds FMRE's debt affordability limit of \$482.581 million by \$31.822 million or 6.6% over the 10-year planning period. Other sources of funding include: Recoverable Debt - \$145.868 million or 16.7%; Federal / Provincial Grants - \$138.651 million or 16.0%; Reserve Funds - \$28.270 million or 3.3%; Development Charges - \$5.000 million or 0.6%; and Other Sources - \$42.704 million or 4.9% (includes Toronto Parking Authority - \$29.000 million, VIA Rail - \$9.704 million, Section 37 / 45 - \$3.000 million and other Stakeholders - \$1.000 million).

State of Good Repair Backlog



The 10-Year Recommended Capital Plan spending on State of Good Repair is \$393.335 million which will reduce the backlog from 8.0% as a percentage of asset value in 2013 to 6.9% by 2023.

Key Challenges and Priority Actions

State of Good Repair (SOGR) Backlog - Maintaining aging infrastructure continues to be a significant challenge. Because funding is insufficient to address SOGR backlog needs, FM&RE continues to invest in facilities at a rate below the minimum industry standard of 2%.

- As part of the Facilities Transformation Project, a standard, streamlined process for building condition assessments and determining SOGR backlog will be implemented to improve asset life cycle.

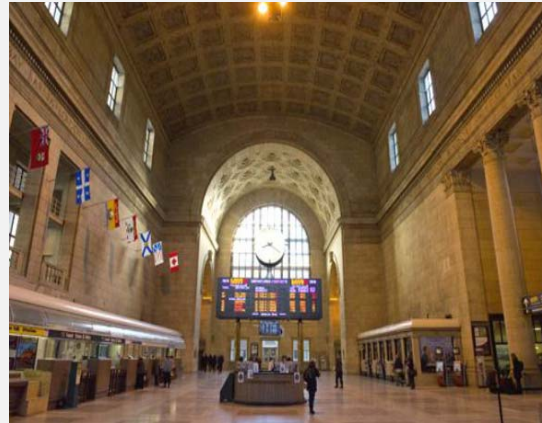
Major Capital Project Delivery – Improved coordination with key stakeholders on major capital projects such as Union Station, Nathan Phillips Square, and St. Lawrence Market North ensures public disruption, construction delays and scheduling conflicts are minimized while facilities remain active and open to public. Public safety and security remain priority during all phases of construction.

Project Management and Reporting Tools – Develop and implement effective project management tools such as Project Tracking Portal and CCOO Management Reporting to improve time and milestone monitoring for capital projects and performance measures.

2014 Capital Budget Highlights

The 2014 Recommended Capital Budget of \$259.361 million funding will:

- Address Health & Safety and Legislated capital repairs such as barrier free access, environmental remediation, global security program and emergency issues (\$10.142 million).
- Implement State of Good Repair maintenance and rehabilitation projects to reduce outstanding backlog (\$41.164 million)
- Continue Service Improvement projects, including delivery of major capital projects (\$208.055 million).



II: RECOMMENDATIONS

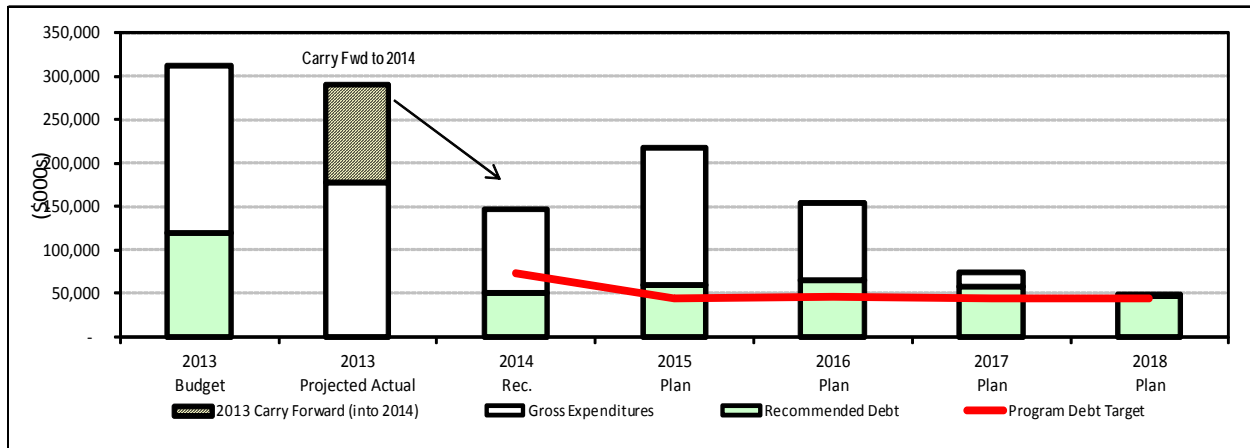
Recommendations

The City Manager and Chief Financial Officer recommend that:

1. City Council approve the 2014 Recommended Capital Budget for Facilities Management and Real Estate with a total project cost of \$106.570 million, and 2014 cash flow of \$259.361 million and future year commitments of \$336.078 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 70 new / change in scope sub-projects with a 2014 total project cost of \$106.570 million that requires cash flow of \$70.010 million in 2014 and a future year cash flow commitment of \$66.610 million in 2015; -\$6.073 million in 2016; and \$3.819 million in 2017;
 - ii) 64 previously approved sub-projects with a 2014 cash flow of \$78.045 million; and a future year cash flow commitment of \$130.889 million in 2015; \$115.459 million in 2016; and \$25.374 million in 2017; and
 - b) 2013 approved cash flow for 56 previously approved sub-projects with carry forward funding from 2013 into 2014 totaling \$111.306 million.
2. City Council approve new debt service costs of \$0.909 million in 2014 and incremental debt costs of \$6.388 million in 2015 and \$7.322 million in 2016 resulting from the approval of the 2014 Recommended Capital Budget, to be included in the 2014 and future year operating budgets.
3. City Council approve the 2015-2023 Recommended Capital Plan for Facilities Management and Real Estate totaling \$385.864 million in project estimates, comprised of \$20.445 million in 2015; \$40.439 million in 2016; \$45.092 million in 2017; \$48.794 million in 2018; \$45.778 million in 2019; \$45.462 million in 2020; \$43.743 million in 2021; \$43.549 million in 2022; and \$52.562 million in 2023.
4. City Council consider operating costs of \$0.120 million net in 2014, \$0.230 million net in 2015, \$0.150 million net in 2016, and \$0.065 million net in 2017, emanating from the approval of the 2014 Recommended Capital Budget for inclusion in the 2014 and future year operating budgets.
5. City Council approve 7.0 temporary capital positions for the delivery of new 2014 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

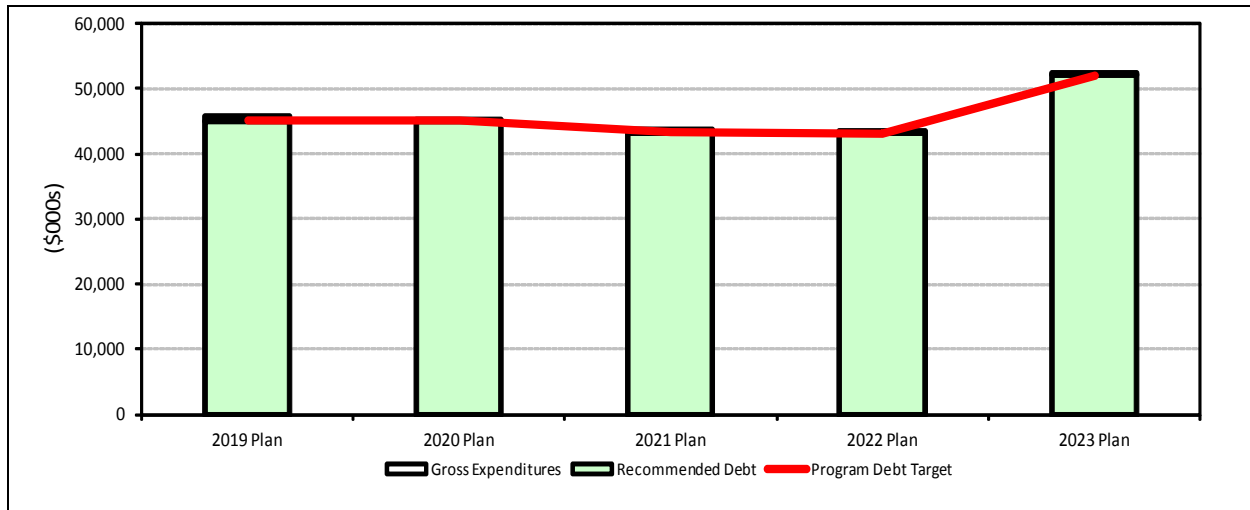
III: 10-YEAR CAPITAL PLAN

10 - Year Capital Plan
 2014 Recommended Budget, 2015 – 2018 Recommended Plan
 (In \$000s)



		2014 Recommended Budget and 2015 - 2018 Plan								
		2013		2014	2015	2016	2017	2018	2014 - 2018	5-Year Total Percent
		Budget	Projected Actual							
Gross Expenditures:										
2013 Capital Budget & Approved FY Commitments		312,357	178,970	215,004	81,815	33,601	-	-	330,420	51.3%
Recommended Changes to Approved FY Commitments				(136,960)	49,074	81,858	25,374	-	19,346	3.0%
2014 New/Change in Scope and Future Year Commitments				70,010	67,009	(1,573)	3,819	-	139,265	21.6%
2015- 2018 Capital Plan Estimates					20,445	40,439	45,092	48,794	154,770	24.0%
2-Year Carry Forward for Reapproval										
1-Year Carry Forward to 2014			111,306							
Total Gross Annual Expenditures & Plan		312,357	178,970	148,055	218,343	154,325	74,285	48,794	643,801	100.0%
Program Debt Target				73,114	43,961	46,017	45,200	45,200	253,492	
Financing:										
Recommended Debt		120,223		51,949	60,053	65,863	59,248	48,201	285,314	44.3%
Reserves/Reserve Funds		29,811		2,500	12,245	10,000	3,525	-	28,270	4.4%
Development Charges		340		5,000	-	-	-	-	5,000	0.8%
Provincial/Federal		125,189		27,949	56,968	46,424	4,712	594	136,646	21.2%
Debt Recoverable		29,275		58,092	66,138	14,838	6,800	-	145,868	22.7%
Other Revenue		7,520		2,565	22,939	17,200	-	-	42,704	6.6%
Total Financing		312,357		148,055	218,343	154,325	74,285	48,794	643,801	100.0%
By Project Category:										
Health & Safety		6,156		4,137	3,615	7,260	2,964	1,988	19,964	3.1%
Legislated		1,279		4,795	3,279	3,341	2,366	2,403	16,184	2.5%
SOGR		45,094		28,290	40,290	38,141	39,581	40,603	186,905	29.0%
Service Improvement		251,795		110,833	171,159	105,583	29,374	3,800	420,748	65.4%
Growth Related		8,034							-	
Total by Project Category		312,357		148,055	218,343	154,325	74,285	48,794	643,801	100.0%
Asset Value (\$) at year-end		4,158,949		4,158,949	4,158,949	4,158,949	4,158,949	4,158,949		
Yearly SOGR Backlog Estimate (not addressed by current plan)				(4,903)	22,214	(10,628)	(3,407)	(13,737)		
Accumulated Backlog Estimate (end of year)			334,133	329,230	351,444	340,816	337,409	323,672		
Backlog: Percentage of Asset Value (%)			8.0%	7.9%	8.5%	8.2%	8.1%	7.8%		
Debt Service Costs				909	6,388	7,322	7,804	6,931	29,354	
Operating Impact on Program Costs				120	230	150	65		565	
New Positions					1				1	

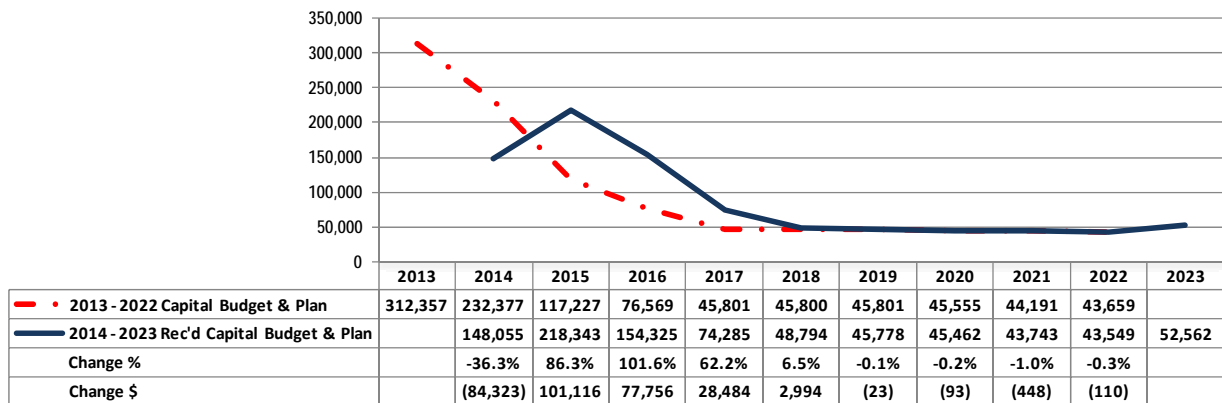
**10 - Year Capital Plan
2019 - 2023 Recommended Plan
(In \$000s)**



	2019 - 2023 Capital Plan							10-Year Total Percent
	2019	2020	2021	2022	2023	2014 - 2023		
Gross Expenditures:								
2013 Capital Budget & Approved FY Commitments							330,420	37.8%
Recommended Changes to Approved FY Commitments							19,346	2.2%
2014 New/Change in Scope and Future Year Commitments							139,265	15.9%
2019 - 2023 Capital Plan Estimates	45,778	45,462	43,743	43,549	52,562	385,864	44.1%	
2-Year Carry Forward for Reapproval							-	
Total Gross Annual Expenditures & Plan	45,778	45,462	43,743	43,549	52,562	874,895	100.0%	
Program Debt Target	45,200	45,199	43,390	43,200	52,100	482,581		
Financing:								
Recommended Debt	45,200	45,199	43,390	43,202	52,100	514,403	58.8%	
Reserves/Reserve Funds	-	-	-	-	-	28,270	3.2%	
Development Charges	-	-	-	-	-	5,000	0.6%	
Provincial/Federal	579	263	354	348	463	138,651	15.8%	
Debt Recoverable	-	-	-	-	-	145,868	16.7%	
Other Revenue	-	-	-	-	-	42,704	4.9%	
Total Financing	45,778	45,462	43,743	43,549	52,562	874,895	100.0%	
By Project Category:								
Health & Safety	2,177	2,421	3,217	3,609	2,245	33,633	3.8%	
Legislated	2,440	2,479	2,518	2,558	1,000	27,179	3.1%	
SOGR	41,161	40,562	38,008	37,382	49,317	393,335	45.0%	
Service Improvement	-	-	-	-	-	420,748	48.1%	
Growth Related	-	-	-	-	-	-		
Total by Project Category	45,778	45,462	43,743	43,549	52,562	874,895	100.0%	
Asset Value(\$) at year-end	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949			
Yearly SOGR Backlog Estimate (not addressed by current plan)	(15,304)	(12,364)	(7,914)	(9,495)	6,594			
Accumulated Backlog Estimate (end of year)	308,368	296,004	288,090	278,595	285,189			
Backlog: Percentage of Asset Value (%)	7.4%	7.1%	6.9%	6.7%	6.9%			
Debt Service Costs	5,743	5,435	5,403	5,214	5,350	56,499		
Operating Impact on Program Costs							565	
New Positions							1	

Key Changes to the 2013 - 2022 Approved Capital Plan

Changes to the 2013 -2022 Approved Capital Plan
(In \$000s)



The 2014 Recommended Capital Budget and the 2015 - 2023 Recommended Capital Plan reflects an increase of \$125.353 million from the 2013 - 2022 Approved Capital Plan.

The changes to the 2013 - 2022 Approved Capital Plan arise from the reprioritization of Facilities Management and Real Estate (FM&RE) capital projects, are outlined as follows:

- An adjustment has been made to defer the cash flow of \$7.0 million from 2014 to 2015 for the Old City Hall HVAC and Electrical Upgrades project due to contractual disputes with the general contractor. Staff are working with Legal Services to address these contract issues and settle the disputes within budgeted costs. As a result, the project will be extended into 2015.
- Phase 1 of the Union Station Revitalization Project (USRP) experienced delays mainly due to found site conditions. Work plans have been revised to address these issues, with Phase 1 of the project now expected to be complete in 2014. These delays have impacted the timelines for work to begin on Phases 2 and 3, and the cash flows have been adjusted accordingly. Additionally, forecasted costs to complete the USRP have increased the 10-Year Capital Plan by \$80.0 million gross (\$60.0 million recoverable debt through future revenues and \$20.0 million from Union Station Reserve Fund), thus bringing the total project cost from \$715.4 million to \$795.4 million.
- Construction timelines have been revised for the St. Lawrence Market North (SLMN) Redevelopment project. The project was on hold during the first half of 2013 as staff spent a significant amount of time aligning the design with the original approved project budget of \$76.165 million. At its July 16 - 19, 2013 meeting, Council adopted a revised financing plan to address the requirement for the additional funding of \$15.293 million, thus bringing the project costs from \$76.165 million to \$91.458 million. Cash flow funding has been adjusted accordingly to reflect the revised timelines for completion of the project, now expected for 2017.

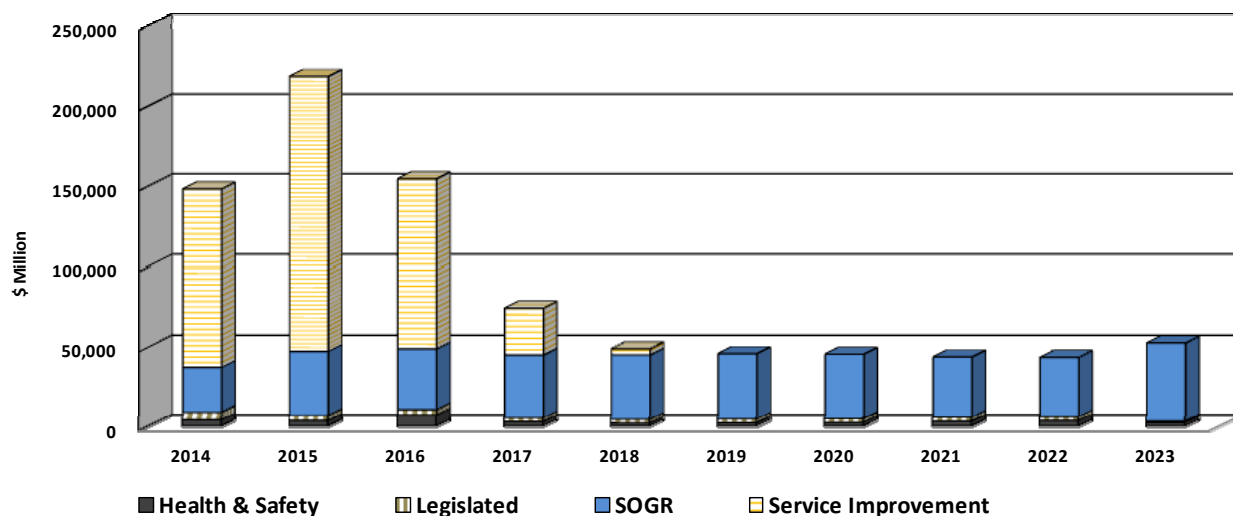
- New funding of \$26.570 million included in the 10-Year Recommended Capital Plan is for the delivery of new capital projects to address critical Health and Safety, State of Good Repair (SOGR), and operational needs.
 - As the City of Toronto collects Development Charges from new construction to pay for a portion of municipal growth-related capital projects, they are allocated to fund other growth-related transit capital projects. These new debt funding requirements will be addressed through the reallocation of debt that has become available as a result of the utilization of new Development Charge (DC) funding for eligible development-related capital projects based on the recently adopted 2013 DC Background Study that was funded by debt.
- The following table summarizes the key project cash flow changes from the 2013-2022 Approved Capital Plan.

**Summary of Project Changes
(In \$000s)**

	Total Project Cost	2014		2015		2016		2017		2018		2014 - 2018		2014 - 2022		Revised Total Project Cost
		Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	
Previously Approved																
1. Old City Hall Deferral	36,889	(7,000)	(7,000)	7,000	7,000											36,889
2. Union Station Revitalization	715,400	(66,120)	(19,535)	89,173	2,250	48,947	13,285	8,000	4,000			80,000				795,400
3. St. Lawrence Market North Development	76,165	(16,777)	-	(2,399)	-	21,147	3,351	17,374	7,049			15,292	10,400			91,457
Total Previously Approved	828,454	(89,942)	(26,535)	93,875	9,250	70,142	16,636	25,484	11,049	-	-	95,506	10,400	-	-	923,746
New																
1. 3111 Lakeshore - Jean Tweed Centre - SOGR		1,529	1,529	954	954							2,483	2,483			2,483
2. 170 Jarvis - SOGR		30	30	587	587							617	617			617
3. 703 Don Mills - Parking Garage Rehab		500	500	500	500							1,000	1,000			1,000
4. 799 Islington - Consolidation of PMMD Stores		1,464	1,464									1,464	1,464			1,464
5. City Hall HVAC and Elevators - Feasibility Study		500	500									500	500			500
6. CCOO Management Reporting Initiative		541	541	794	794	210	210					1,545	1,545			1,545
7. PTP Implementation		806	806	1,006	1,006							1,811	1,811			1,811
8. St Lawrence Market - South (Study and Plan)		250		400		4,500						5,150				5,150
9. Toronto Strong Neighbourhoods Strategy				3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	12,000	12,000			12,000
Total New	-	5,620	5,370	7,241	6,841	7,710	3,210	3,000	3,000	3,000	3,000	26,570	21,420	-	-	26,570
Total Changes	828,454	(84,322)	(21,165)	101,116	16,091	77,852	19,846	28,484	14,049	3,000	3,000	122,076	31,820	-	-	950,316

2014 – 2023 Recommended Capital Plan

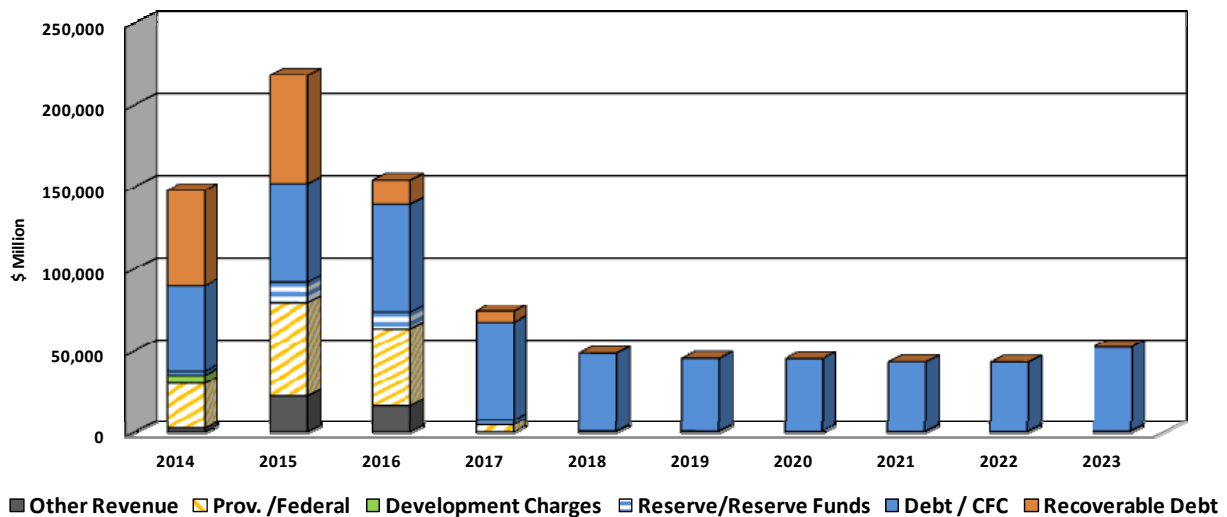
**2014 – 2023 Capital Plan by Project Category
(In \$000s)**



The 10-Year Recommended Capital Plan for Facilities Management and Real Estate of \$874.895 million provides funding for Health and Safety projects of \$33.633 million; Legislated projects of \$27.179 million; State of Good Repair (SOGR) projects of \$393.335 million; and Service Improvement projects of \$420.748 million.

- Legislated projects account for \$27.179 million or 3.1% of the total 10-Year Recommended Capital Plan.
 - Funding for Legislated projects address provincially and federally legislated capital repairs such as barrier free access, designated substances and environmental remediation.
- Health and Safety projects represent approximately \$33.633 million or 3.9% of the total 10-Year Capital Plan.
 - A large portion of Health and Safety projects is allocated to Emergency Repairs (\$19.514 million) and the Global Corporate Security Program (\$9.350 million).
- State of Good Repair (SOGR) projects account for \$393.335 million or 45.4% of the total planned cash flow of \$874.895 million.
 - SOGR projects include hundreds of projects in various groupings that focus on the type of capital maintenance required (structural maintenance, re-roofing, site-work, renovations, etc).
 - Approximately \$186.905 or 47.5% of the total planned cash flow for SOGR projects will be spent during the first 5 years and another \$206.430 million or 52.5% is dedicated to SOGR projects during the second 5 years. Part of the funding will be allocated towards new SOGR projects such as the Jean Tweed Cumberland House at 3111 Lakeshore Blvd West, Good Neighbours' Club at 170 Jarvis Street, parking facility at 703 Don Mills Road, and feasibility studies for City Hall HVAC and Elevators and renovations to St. Lawrence Market South to meet SOGR and strategic needs for a total of \$9.750 million.
- Service Improvement projects account for \$420.748 million or 48.1% of funding included in the 10-Year Capital Plan. Most of this funding is allocated to major capital projects including the revitalization of Union Station (\$301.458 million) based on the revised total project cost of \$795.4 million, the redevelopment of St. Lawrence Market North (\$87.136 million) based on the revised total project cost of \$91.457 million, and the Phase IV Bay Street Landscaping as part of the revitalization of Nathan Phillips Square (\$2.0 million). In addition, new capital funds of \$16.821 million have been added to the 10-Year Capital Plan including \$12.0 million dedicated to the Toronto Strong Neighbourhoods Strategy Implementation commencing in 2015 over 4 years, \$3.357 million for two technology projects (Project Tracking Portal Implementation and CCOO Management Reporting Initiative), \$1.464 million for the consolidation of three Purchasing Materials and Management Division (PMMD) Stores at 799 Islington Avenue.

2014–2023 Capital Plan by Funding Source
(In \$000s)



- The 10-Year Recommended Capital Plan of \$874.895 million will be financed by \$514.403 million of debt, \$28.270 from Reserve / Reserve funds, \$5.0 million from Development Charges, \$138.651 million from Federal /Provincial grants, \$145.868 million Recoverable Debt, and Other Revenue comprised of \$42.704 million.
- Debt accounts for \$285.314 million or 44.3% of the financing for the 2014 Budget and 2015 – 2018 Capital Plan and amounts to \$514.403 million or 58.8% of the 10-Year Recommended Capital Plan's funding sources.
- The recommended debt funding is above the 10-year debt affordability guidelines of \$482.581 million allocated to this Program by \$31.822 million. Part of the increase (\$10.400 million) is attributed to the St. Lawrence Market North Redevelopment approved by Council in July 16-19, 2013 meeting. The remaining debt target increases of \$21.422 million are due to a number of new capital projects to address critical Health and Safety, State of Good Repair (SOGR) and strategic and operational needs.
- Reserve and Reserve Funds constitute \$28.270 million or 3.3% of required funding over 10 years for major projects such as Union Station Revitalization from the Union Station Reserve Fund (\$22.745 million), St. Lawrence Market North Redevelopment from the Provincial Offenses Courts Stabilization Reserve (\$3.525 million), and Nathan Phillips Square Revitalization from the Public Realm Reserve Fund (\$2.0 million).
- Development Charges, which represent 0.6% or \$5.0 million of the 10-Year Capital Budget and Plan's funding sources, provide funding for the St. Lawrence Market North Redevelopment.
- Federal/Provincial Grants are used to fund \$138.650 or 16.0% of the 10-Year Capital Plan's project expenditures. The majority of the funding is designated to the Union Station Revitalization and Northwest Path capital projects (\$133.576 million).

- Recoverable Debt, which provides 16.7% or \$145.868 million of the 10-Year Capital Budgeted and Plan's funding, is dedicated primarily to the Union Station Revitalization project (\$104.508 million), the St. Lawrence Market North Redevelopment (\$36.211 million) and St. Lawrence Market South Study and Plan (\$5.150 million). This debt will be repaid through respective future revenue streams.
 - At its October 15, 2013 meeting, the Government Management Committee requested the Deputy City Manager and Chief Financial Officer and the Chief Corporate Officer to approach Metrolinx and Transport Canada regarding providing additional funding for the incremental costs of the Union Station Revitalization Project. Should any funding become available from Metrolinx and/or Transport Canada, the project funding sources will be adjusted accordingly.
- Other sources of funding, which account for 4.9% or \$42.704 million will be utilized for the following redevelopment/revitalization projects:
 - St. Lawrence Market North Redevelopment will receive a total of \$29.0 million from Toronto Parking Authority as a contribution towards the construction of three levels of parking below grade, as well as \$3.0 million from Section 37 and 45 agreements.
 - The Union Station Revitalization project will receive a contribution of \$10.704 million from VIA Rail and other stakeholders.

Capital Initiatives by Category

Summary of Capital Initiatives by Category
(In \$000s)

	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
Total Expenditures by Category											
Health & Safety											
Emergency Repairs	2,574	2,075	2,194	2,114	1,138	1,327	1,571	2,367	2,759	1,395	19,514
Global Corp Security Projects	1,200	1,150	1,050	850	850	850	850	850	850	850	9,350
Others	363	390	4,016								4,769
Sub-Total	4,137	3,615	7,260	2,964	1,988	2,177	2,421	3,217	3,609	2,245	33,633
Legislated											
Environmental	1,301	1,296	1,331	1,366	1,403	1,440	1,479	1,518	1,558		12,692
Barrier Free / Equity	900	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,900
Others	2,594	983	1,010								4,587
Sub-Total	4,795	3,279	3,341	2,366	2,403	2,440	2,479	2,518	2,558	1,000	27,179
State of Good Repair											
Re-Roofing	2,679	1,494	645	1,186	108	1,471	2,120	5,845	1,110	4,039	20,697
Structural / Building Envelope	7,506	10,115	12,919	18,784	13,778	18,005	12,552	12,151	9,787	20,340	135,937
Mechanical and Electrical	12,489	16,107	15,397	15,741	18,537	12,221	10,837	11,584	15,208	15,892	144,013
Sitework	469	1,733	665	714	3,808	4,671	8,170	3,089	4,951	2,623	30,893
Renovations	3,933	3,996	6,742	3,126	2,731	4,484	4,883	5,149	6,326	6,423	47,793
Others	1,214	6,846	1,773	30	1,641	309	2,000	190			14,003
Sub-Total	28,290	40,291	38,141	39,581	40,603	41,161	40,562	38,008	37,382	49,317	393,336
Service Improvements											
Union Station Revitalization Project	89,675	131,941	71,842	8,000							301,458
St. Lawrence Market North Redevelopment	10,923	30,632	28,207	17,374							87,136
Nathan Phillips Square Revitalization	2,000										2,000
799 Islington Consolidation of 3 PMMD Stores	1,464										1,464
Toronto Strong Neighbourhoods Strategy		3,000	3,000	3,000	3,000						12,000
CCTV Infrastructure Enhancement	2,049	1,927	1,324								5,300
Project Tracking Portal Implementation	806	1,006									1,812
CCOO Management Reporting Initiative	541	794	210								1,545
Facilities Preventive Maintenance System Phase 2	848	570									1,418
Capital Asset Data Integration	500										500
Corporate Facilities Refurbishment Program	1,000	1,000	1,000	1,000	800						4,800
Yards Consolidation Study	919										919
Others	108	289									397
Sub-Total	110,833	171,159	105,583	29,374	3,800	-	-	-	-	-	420,749
Total Expenditures by Category	148,055	218,344	154,325	74,285	48,794	45,778	45,462	43,743	43,549	52,562	874,895

Major Capital Initiatives

The 10-Year Recommended Capital Plan supports Facilities Management and Real Estate's objectives of timely project delivery, focusing on state of good repair for existing facilities to meet renewal needs for the City's aging infrastructure.

Health and Safety

- Major Health and Safety projects include Emergency Repairs (\$19.514 million), an annual program with funding for emergency and other unexpected facility repairs, and Security (\$9.350 million) to ensure that facilities meet set security standards.

Legislated

- Major Legislated projects include environmental and barrier free access work of various sites for \$27.179 million.

State of Good Repair (SOGR)

- The main objective of the 10-Year Recommended Capital Plan is to ensure that facilities are maintained in a state of good repair so that all users can enjoy safe and functional environments. The majority of funding is allocated to various projects that focus on the following types of capital maintenance: re-roofing, structural/building envelope, mechanical and electrical upgrades, site-work and renovations. These SOGR projects ensure that approximately 277 buildings and approximately 9.6 million sq feet of space are maintained in a state of good repair.
- Embedded within the 10-Year Capital Plan are capital funds of \$9.750 million dedicated for the following 5 new SOGR capital projects:
 - St. Lawrence Market South Renovations – The total project cost is estimated at \$5.150 million, including cash flow of \$0.250 million in 2014 to complete the study for St. Lawrence Market South complex improvements. Upon completion of the project, the additional space combined with reconfiguration of existing space is expected to increase future revenues to the Market.
 - 3111 Lakeshore Blvd West – The Jean Tweed Cumberland House is a community-based organization that provides programs and services to vulnerable women. The condition of this facility has deteriorated to the point where there are health and safety risks. In order to mitigate these risks, significant rehabilitation and renovations to its interior and exterior components are required. Total costs are estimated at \$2.483 million.
 - 703 Don Mills Road – The structure of the garage is currently exhibiting widespread deterioration. As co-owner of the facility with the Condominium Corporation, the City has an obligation according to the reciprocal cost sharing agreement and is committed to ensuring the facility is maintained and meets health and safety requirements. Total costs are estimated at \$1.000 million.
 - 170 Jarvis Street – The Good Neighbours' Club which provides programs and services to male adults has been neglected over time due to insufficient Club funding. The City is responsible for the capital maintenance of the facility and requires \$0.617 million for rehabilitation of the exterior front elevation and renewal of the interior in order to ensure the facility is brought to a state of good repair.
 - City Hall HVAC and Elevators - Feasibility Study (\$0.500 million) – An assessment and feasibility study of the HVAC systems at City Hall will be conducted to determine options on improving performance. In addition, performance issues with the elevators providing accessing providing access to the Council Chambers, including accessibility access, have resulted in a need to complete an assessment of these elevators and to determine feasibility of solutions to improve performance and reliability.
- Other SOGR projects include upgrades to the HVAC systems at Old City Hall (\$8.483 million).

Service Improvement Projects

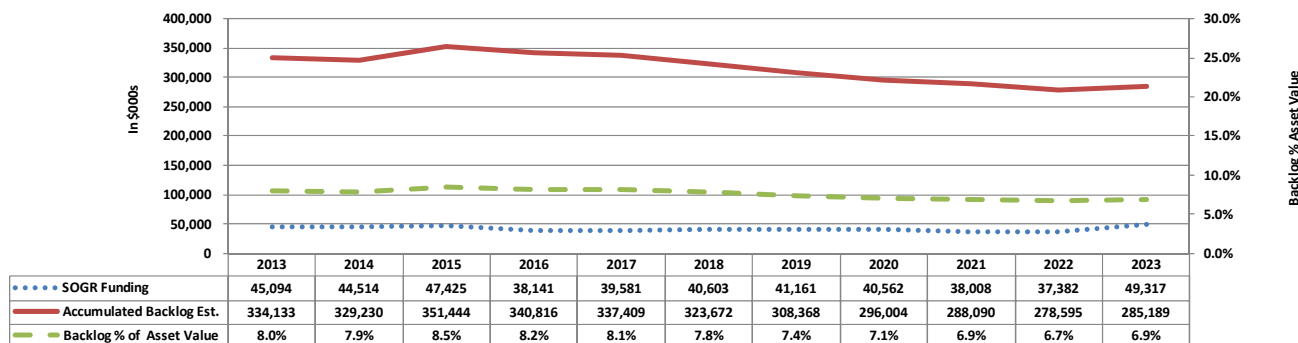
- Union Station Revitalization Project (\$301.458 million) – Union Station is the largest transportation hub in the country, handling 65 million passengers annually and expected to double by 2021. It is currently undergoing an entire redevelopment and revitalization in order to accommodate the increasing volumes and turn the landmark facility into a transportation, commercial and retail centre. This includes excavation for a new retail concourse level, construction of a new concourse for GO Transit, restoration of the VIA concourse and renovations to the West Wing and Centre Block. In addition, a new tunnel (Northwest Path) will be constructed that will link Union Station to the PATH system by extending northerly along York Street to Wellington Street West. Expected completion of this transformation is 2016, with the Northwest Path tunnel planned to be completed by 2017.
- St. Lawrence Market North Redevelopment (\$87.136 million) – This project requires demolishing the existing north building and replacing it with a multi-storey, multi-purpose facility housing a public market at ground level, compatible ancillary uses on a mezzanine overlooking the market hall, multi-levels of Provincial Offenses Act traffic courts for Court Services, and three levels of public parking below grade for the Toronto Parking Authority.
- Toronto Strong Neighbourhoods Strategy (\$12.0 million) – In support of healthy communities across Toronto, the Strategy involves partnering with residents, businesses, and agencies to invest in people, programs, and facilities in twelve designated Neighbourhood Improvement Areas (NIAs) commencing in 2015.
 - A more detailed analysis of the Strategy's resourcing requirements is now underway and the Executive Director, Social Development, Finance and Administration will report to the Community Development and Recreation Committee at year-end in 2013 on options and priorities for ensuring the Strategy's broader implementation.
- Nathan Phillips Square Revitalization (\$2.0 million) – Funded from the Public Realm Reserve, the remaining components of the project including landscaping along Bay and Queen Streets and upgrades to the rabbit stairs leading to the underground parking garage.
- Consolidation of Purchasing and Material Management Division (PMMD) Stores at 799 Islington (\$1.464 million) – Three PMMD stores currently located at 160 Rivalda, 3 Dohme and 60 Brant Street have been transferred to Build Toronto for future development during 2014. The former Police Property and Evidence Management Unit located at 799 Islington has been selected as an acceptable permanent facility for the centralized PMMD store. The building requires mechanical and electrical work in order to meet the operational needs of the PMMD.
- CCTV Infrastructure Enhancement (\$5.3 million) – This project will replace the City's CCTV infrastructure, including equipment, monitors and network requirements for video transmission at the end of its lifecycle.
- The Project Tracking Portal (PTP) (\$1.812 million) – This project provides an effective management tool allowing for dashboard views of portfolio of capital projects, timeline,

and milestones tracking. The tool also provides a standard approach to project tracking and financial reporting for Facilities Management. Implementation of PTP leverages existing infrastructure as it is being used extensively by other City Divisions including Toronto Water, Transportation Services, and Engineering and Construction Services.

- The Chief Corporate Officer's Office (CCOO) Management Reporting Initiative (\$1.545 million) will enhance business performance metrics reporting and improve analytical capabilities by leveraging existing SAP Business Intelligence (BI) and Business Warehouse (BW) technology. The use of the SAP BI tool will integrate and consolidate data from difference sources, facilitate analysis and create multi-dimension reports. This project will leverage the functionality implemented by the FPARS project.

State of Good Repair (SOGR) Backlog

**SOGR Funding & Backlog
(In \$000s)**



The 10-Year Recommended Capital Plan dedicates \$186.905 million to SOGR spending in the first five years of the Capital Plan period and \$206.430 million over the last five years which, on average, is \$39.333 million annually.

- FM&RE is responsible for the capital improvement and repairs for 277 facilities with an approximate replacement value of \$4.159 billion, covering 9.6 million sq feet of space.
- By the end of 2013, the SOGR backlog is estimated to be \$334.133 million reflecting 8.0% of the total asset replacement value of \$4.159 billion including Union Station.
- Due to limited resources, the 2014 Capital Budget and 2015-2023 Capital Plan provides funding to reduce the SOGR backlog by 13.4% over 10 years to a balance of \$285.189 million in 2023, representing 6.9% of total asset value.
- The 10-Year Capital Plan includes scheduled life cycle replacements of major components that are at the end of their service life.
- As new divisional facility SOGR portfolios are transferred to the Facilities Management and Real Estate Capital Budget, through the Facilities Transformation Project, the composition of the backlog will change.

- The SOGR backlog for Facilities Management and Real Estate can be separated into major repair categories such as mechanical and electrical, renovations, re-roofing, site-work, and structural/building envelope. However, asset values are not tracked by components of the facilities within the portfolio, therefore asset values by major category are not available.
- It is expected that the cumulative SOGR will be addressed upon completion of the Union Station Revitalization project, and therefore this is tracked separately as its own individual asset.
- The following table provides a breakdown of the SOGR categories:

**SOGR Backlog by Asset Category
(In \$000s)**

Total	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
State of Good Repair Funding	44,514	47,425	38,141	39,581	40,603	41,161	40,562	38,008	37,382	49,317
Accumulated Backlog Est. (yr end)	329,230	351,444	340,816	337,409	323,672	308,368	296,004	288,090	278,595	285,189
Backlog %Asset Value	7.9%	8.5%	8.2%	8.1%	7.8%	7.4%	7.1%	6.9%	6.7%	6.9%
Asset Value	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949	4,158,949

Mechanical and Electrical

State of Good Repair Funding	12,489	16,107	15,397	15,741	18,537	12,221	10,837	11,584	15,208	15,892
Accumulated Backlog Est. (yr end)	118,905	122,495	115,520	107,463	92,137	84,463	79,060	76,241	69,956	73,485
Backlog %Asset Value										
Asset Value										

Renovations

State of Good Repair Funding	3,933	3,996	6,742	3,126	2,731	4,484	4,883	5,149	6,326	6,423
Accumulated Backlog Est. (yr end)	46,320	50,848	57,977	65,967	70,632	71,090	74,650	74,668	76,579	83,019
Backlog %Asset Value										
Asset Value										

Re-Roofing

State of Good Repair Funding	2,679	1,494	645	1,186	108	1,471	2,120	5,845	1,110	4,039
Accumulated Backlog Est. (yr end)	17,917	19,319	19,188	18,224	18,297	17,809	16,436	14,626	14,419	10,486
Backlog %Asset Value										
Asset Value										

Sitework

State of Good Repair Funding	469	1,733	665	714	3,808	4,671	8,170	3,089	4,951	2,623
Accumulated Backlog Est. (yr end)	68,822	69,000	70,817	72,367	70,569	67,526	60,321	59,147	54,381	54,773
Backlog %Asset Value										
Asset Value										

Structural/Building Envelope

State of Good Repair Funding	7,506	10,115	7,919	13,784	8,778	13,005	7,552	7,151	4,787	15,340
Accumulated Backlog Est. (yr end)	65,132	79,782	77,314	73,388	72,037	67,480	65,537	63,408	63,260	63,426
Backlog %Asset Value										
Asset Value										

Other

State of Good Repair Funding	1,214	6,846	1,773	30	1,641	309	2,000	190	-	-
Accumulated Backlog Est. (yr end)										
Backlog %Asset Value										
Asset Value										

Union Station

State of Good Repair Funding	16,224	7,134	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Accumulated Backlog Est. (yr end)	12,134	10,000	-	-	-	-	-	-	-	-
Backlog %Asset Value	1.5%	1.2%								
Asset Value	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000

In total, the SOGR backlog as a percentage of asset value will decrease from 7.9% to 6.9% by the end of the 10-year period.

- Accumulated backlog estimates are decreasing for all categories over the 10-year horizon, except for Renovations due to funding limitations. Re-roofing backlog will decrease from \$17.917 million to \$10.486 million, or more than 41%. The Mechanical and Electrical backlog of projects will decrease from \$118.905 million to \$73.485 million, or more than 38%. The Site-work backlog of projects will decrease from \$68.822 million to \$54.773 million, or more than 20%.

10-Year Capital Plan: Impact on the Operating Budget

Operating Impact Summary (In \$000s)

Program Costs, Revenues and Net (\$000s)	2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
2014 Recommended Capital Budget											
Program Gross Expenditure	120.0	230.0	150.0	65.0							565.0
Program Revenue											-
Program Costs (Net)	120.0	230.0	150.0	65.0	-	-	-	-	-	-	565.0
Approved Positions		1.0									1.0
2015 - 2023 Capital Plan											
Program Gross Expenditure											-
Program Revenue											-
Program Costs (Net)	-	-	-	-	-	-	-	-	-	-	-
Approved Positions											-
Total											
Program Gross Expenditure	120.0	230.0	150.0	65.0	-	-	-	-	-	-	565.0
Program Revenue	-	-	-	-	-	-	-	-	-	-	-
Program Costs (Net)	120.0	230.0	150.0	65.0	-	-	-	-	-	-	565.0
Approved Positions	-	1.0	-	-	-	-	-	-	-	-	1.0

The 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$0.565 million net over the 2014 – 2023 period. Approved positions will increase by 1.0 over the 10-year time frame.

This is comprised of funding to sustain the following:

- Facilities Preventive Maintenance System – A Senior Business and Systems Analyst position was added in 2013 in the Business Systems and Reporting team upon the completion of rolling out a new mobile solution to approximately 240 users across all Facilities Districts to support front-line application support and sustainment actions for the new mobile solution. Duties also include device management, application support and technical support of the hardware and solution. The funding is required for the annualized cost of the new position added in 2013 after the project went live (\$0.085 million net).
- CCTV Infrastructure Enhancement – Funding is required for sustainment of systems related to new security enhancement implemented to bring security conditions in line with current and anticipated requirements and standards (\$0.290 million net).
- Re-Design Security Control Centre – Funding is required for sustainment of new systems required to ensure burglar and fire monitoring systems comply with regulatory standard (\$0.010 million net).

- Global Corporation Security at Various Locations – Funding is required for sustainment of enhancements of security and safety systems implemented through this program (\$0.060 million net).
- CCOO Management Reporting Initiative – A Systems Integrator I position will be required, once the project is complete to support the new reporting environment. The position will assume the responsibility of ongoing report creation, including gather requirements for new reports, testing and deployment, and support and enhance the reports that have been rolled out (\$0.120 million net).

Net Operating Impact by Project (In \$000s)

Projects	2014 Rec'd Budget		2015 Plan		2016 Plan		2017 Plan		2018 Plan		2014 - 2018 Budget & Plan		2019 - 2023 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved projects														
Facilities Preventive Maintenance System	85.0										85.0	-		
CCTV Infrastructure Enhancement	25.0		100.0		100.0		65.0				290.0	-		
Re-Design Security Control Centre	10.0										10.0	-		
Global Corporate Security Program			60.0								60.0	-		
New Projects -2014														
CCOO Mgmt Reporting Initiative (BI)			70.0	1.0	50.0						120.0	1.0		
											-	-		
New Projects - Future Year														
Nil											-	-		
											-	-		
Total Recommended (Net)	120.0	-	230.0	1.0	150.0	-	65.0	-	-	-	565.0	1.0	-	-

Capital Project Delivery: Temporary Positions

Position Title	CAPTOR Project Number	# of Positions	Project Delivery		Salary and Benefits \$ Amount(\$000s)									
			Start Date	End Date (m/d/yr)	2014	2015	2016	2017	2018	2019 - 2023				
CCOO Mgmt Reporting Initiative (BI)														
Systems Integrator 1	FAC906179-49	1.0	4/1/2014	3/30/2016	70.0	120.0	30.0							
Senior Business and Systems Analyst	FAC906179-49	1.0	4/1/2014	3/30/2016	70.0	120.0	30.0							
System Development Specialist (IT)	FAC906179-49	1.0	6/1/2014	6/30/2016	70.0	120.0	30.0							
Senior Systems Integrator (IT)	FAC906179-49	2.0	6/1/2014	6/30/2016	140.0	240.0	60.0							
Senior Technical Support Specialist (IT)	FAC906179-49	1.0	6/1/2014	6/30/2015	70.0	60.0								
Senior Financial Applications Systems Analyst (Accounting)	FAC906179-49	1.0	6/1/2014	6/30/2016	90.0	120.0	30.0							
Total		7.0			510.0	780.0	180.0	-	-	-	-	-	-	-

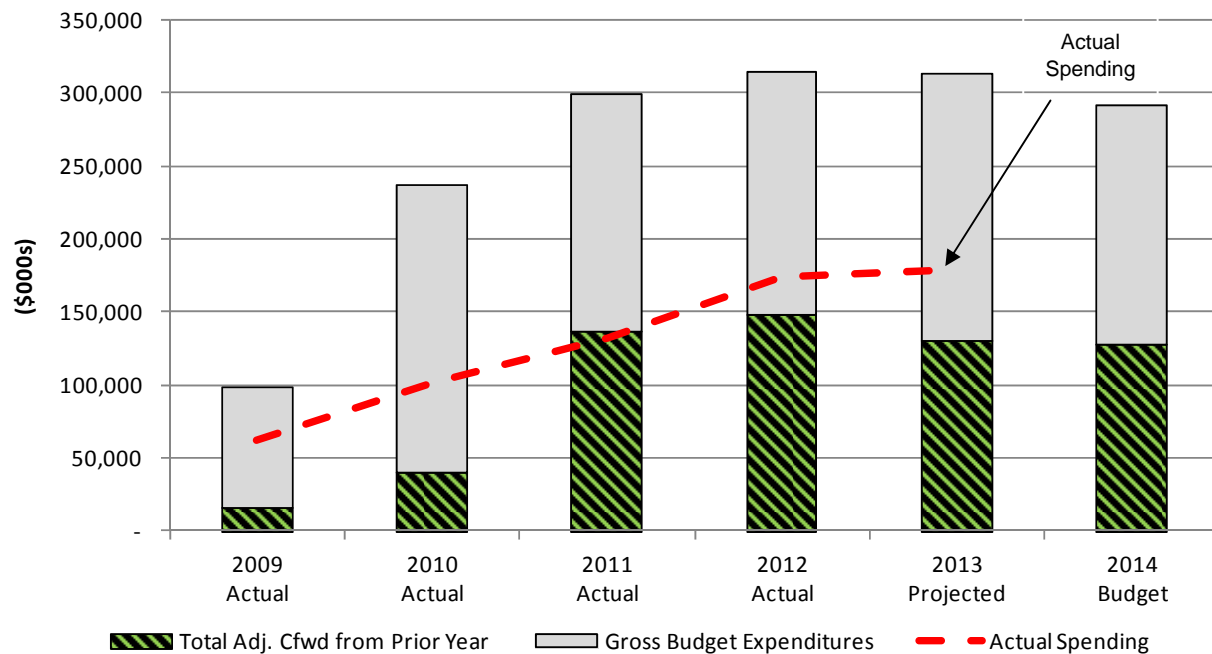
Approval of the 2014 – 2023 Recommended Capital Budget and Plan will require 7.0 new temporary capital positions to deliver the following capital project:

- CCOO Management Reporting Initiative – 7 dedicated staff are required to support the project by ensuring the solution leverages the City's existing IT infrastructure, gathering requirements from stakeholders, and developing a tool that is congruent with the City's IT requirements and meets business reporting needs. Of the 7 temporary capital positions, 2 IT positions will be budgeted within Facilities Management and Real Estate, 4 IT positions will be reflected in the Information & Technology's Operating Budget and 1 Senior Financial Application System Analyst will reside in the Office of the Treasurer's Operating Budget until the end of 2015.

- It is recommended that Council approve these 7.0 temporary capital positions to deliver new 2014 – 2023 capital projects / sub-projects and that the duration for each temporary position does not exceed the life of the funding of its respective capital projects / sub-projects.

Capacity to Spend

**Capacity to Spend – Budget vs. Actual
(In \$000s)**

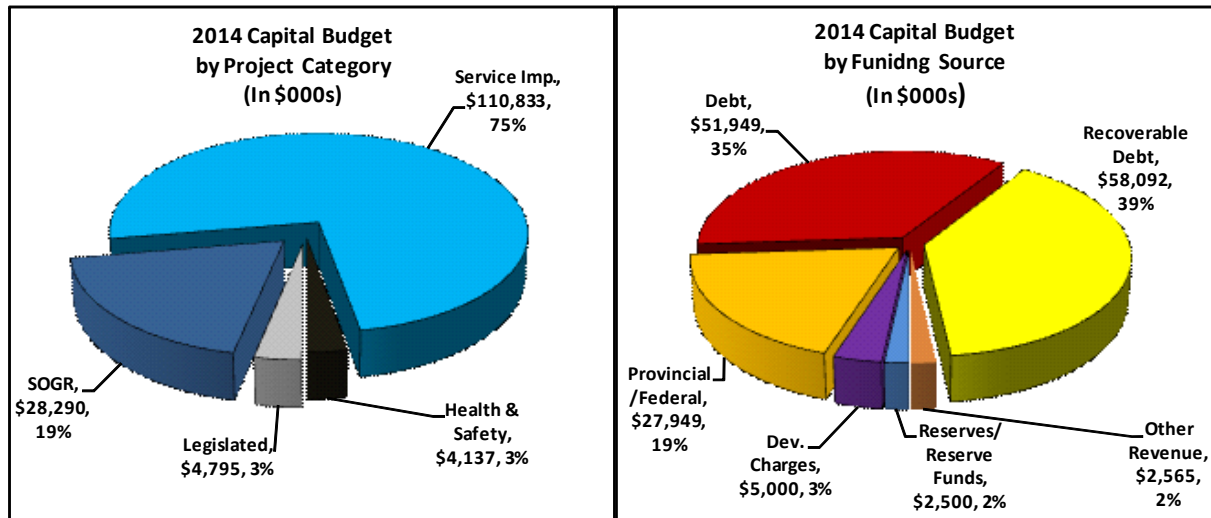


- Historical data suggests that Facilities Management and Real Estate (FM&RE) has been experiencing low readiness and/or capacity to spend in delivery of capital projects as planned. In the last four years, the Program has significantly under-spent its Approved Capital Budget with an average annual spending rate of 52% (FM&RE and Union Station capital programs).
- Issues experienced while implementing unique and major capital projects such as Union Station Revitalization, St. Lawrence Market North Development, Nathan Phillips Square Revitalization, Westwood Theatre Land Development and Old City Hall HVAC Upgrade are the major contributors to annual under expenditures.
- A detailed review of the 2014 – 2023 Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for SOGR and major projects by deferring cash flow funding to future years so that the 2014 Capital Budget reflects readiness to proceed and will lead to higher capacity of spending.

- Included in the 10-Year Recommended Capital Budget and Plan are two new capital projects, the CCOO Management Reporting Initiative and Project Tracking Portal. These tools will provide FM&RE with the ability to better track progress and identify and address potential issues in a timelier manner with the aim of improving project delivery and to more effectively utilize approved funding on an annual basis.

IV: 2014 RECOMMENDED CAPITAL BUDGET

2014 Capital Budget by Project Category and Funding Source



The 2014 Recommended Capital Budget, excluding funding carried forward from 2013 to 2014, requires new 2014 cash flow funding of \$148.055 million.

- Health and Safety projects represent \$4.137 million or 2.8% of the 2014 Recommended Capital Budget's project expenditures and provide funding primarily for emergency repairs (\$2.574 million) and global security projects (\$1.200 million).
- Legislated projects total \$4.795 million or 3.2% of the 2014 Capital Budget. These funds will be used to make structural and building repairs required to meet legislated standards (\$1.301 million) and achieve barrier free initiatives (\$0.900 million).
- State of Good Repair projects total \$28.290 million and account for 19.1% of the 2014 Capital Budget's projects. Ongoing structural and mechanical/electrical repairs require \$19.995 million in funding and five new SOGR capital projects (listed below) requires \$2.809 million in 2014.
 - The Jean Tweed Cumberland House at 3111 Lakeshore Boulevard West - \$1.529 million
 - City Hall HVAC and Elevators Study - \$0.500 million
 - 703 Don Mills Road - \$0.500 million
 - St. Lawrence Market South Renovations Study - \$0.250 million
 - The Good Neighbours' Club at 170 Jarvis Street - \$0.030 million
- Service Improvement projects amount to \$110.833 million and represent 74.9% of the 2014 Capital Budget's expenditures and are primarily for the Union Station Revitalization Project (\$89.675 million). Funding is also included for the redevelopment of St. Lawrence Market North (\$10.923 million), the revitalization of Nathan Phillips Square (\$2.0 million), the

consolidation of PMMD Stores at 799 Islington Avenue (\$1.464 million) and five IT-related capital projects (\$4.744 million) as follows:

- CCTV Infrastructure Enhancement - \$2.049 million
- Facilities Preventive Maintenance System Phase 2 - \$0.848 million
- Project Tracking Portal Implementation - \$0.806 million
- CCOO Management Reporting Initiative - \$0.541 million
- Capital Asset Data Integration - \$0.500 million

The 2014 Capital Budget for Facilities Management and Real Estate is funded primarily from debt, which accounts for 35.1% or \$51.949 million financing. This is \$21.165 million below the debt affordability guideline of \$73.114 million set for this Program in 2014.

- Federal/Provincial Grants are used to fund \$27.949 million or 18.9% of the 2014 Capital Budget's expenditures, primarily for the Union Station Revitalization and Northwest Path capital projects.
- Development Charges fund \$5.0 million or 3.4% of the 2014 Capital Budget expenditures, entirely used to provide a portion of the funding required for the St. Lawrence Market North Redevelopment.
- Reserve and Reserve Funds constitute \$2.500 million or 1.7% of the 2014 Capital Budget's funding sources and provide funding for major projects such as Nathan Phillips Square Revitalization (\$2.000 million from the Public Realm Reserve Fund) and Union Station Revitalization – Heritage Lighting (\$0.500 million from Section 16 Funds).
- Recoverable Debt, which represents \$58.092 million or 39.2% provides funding primarily for Union Station Revitalization (\$52.985 million), St. Lawrence Market North Redevelopment (\$4.858 million) and St. Lawrence Market South Study and Plan (\$0.250 million). This debt will be repaid through future revenue streams.
- Other funding sources include \$1.065 million from Section 37 and 45 for St. Lawrence Market North Redevelopment and \$1.500 million from VIA Rail and other stakeholders for a total of \$2.565 million for Union Station Revitalization.

**2014 Recommended Cash Flow & Future Year Commitments
(In \$000s)**

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2014 New Cash Flow Rec'd	2014 Total Cash Flow Rec'd	2013 Carry Forwards	Total 2014 Cash Flow (Incl 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
Expenditures																
Previously Approved		78,045		78,045	111,306	189,351	130,889	115,459	25,374							461,073
Change in Scope			47,032	47,032		47,032	46,911	(10,013)								83,930
New			22,728	22,728		22,728	19,699	3,940	3,819							50,186
New w/Future Year			250	250		250										250
Total Expenditure	-	78,045	70,010	148,055	111,306	259,361	197,499	109,386	29,193	-	-	-	-	-	-	595,439
Financing																
Debt/CFC		28,831	23,118	51,949	54,878	106,827	39,614	25,973	14,868							187,282
Other		2,565		2,565	2,673	5,238	22,939	17,200								45,377
Reserves/Res Funds		2,500		2,500	3,756	6,256	12,245	10,000	3,525							32,026
Recoverable Debt		11,241	46,851	58,092	2,240	60,332	65,738	10,338	6,800							143,208
Development Charges		5,000		5,000		5,000										5,000
Provincial/Federal		27,908	41	27,949	47,759	75,708	56,963	45,875	4,000							182,546
Total Financing (including carry forward funding)	-	78,045	70,010	148,055	111,306	259,361	197,499	109,386	29,193	-	-	-	-	-	-	595,439

Facilities Management and Real Estate's 2014 Recommended Capital Budget is \$259.361 million including preliminary estimates of carry forward funding of \$111.306 million, and provides \$78.045 million for previously approved projects already underway and \$70.010 million for new/change in scope projects.

- The change in scope project funding increase of \$83.930 million is mainly due to an increase of \$80.000 million in project cost estimates for the Union Station Revitalization Project. This has resulted from a revised forecasted cost to complete on the project and is mainly due to found site conditions related to heritage, retail and other elements within the Station.
- New projects total \$50.436 million planned for 2014 – 2017, of which \$40.265 million is for various structural, mechanical and electrical repair projects and the remaining \$10.171 million are dedicated to the following:
 - Jean Tweed Centre at 3111 Lakeshore Boulevard West for \$2.483 million;
 - Project Tracking Portal Implementation for \$1.812 million;
 - CCOO Management Reporting Initiative for \$1.545 million;
 - Consolidation of PMMD Stores at 799 Islington Avenue for \$1.464 million;
 - Rehabilitation of the Parking Garage at 703 Don Mills Road for \$1.000 million;
 - Corporate Refurbishment Program for \$1.000 million;
 - The Good Neighbour's Club at 170 Jarvis Street for \$0.617 million; and
 - St. Lawrence Market South Renovations Study for \$0.250 million
- Debt of \$106.827 million will fund 41.2% of the recommended 2014 capital projects and Provincial/Federal funding will provide \$75.708 million or 29.2%. Other Revenues of \$5.238 million will fund 2.0% of project expenditures while Development Charges will provide \$5.000 million or 1.9%. Recoverable Debt will fund \$60.332 million or 23.3% and Reserves will fund \$6.256 million or 2.4% of the 2014 Capital Budget's cash flow requirements.

- Approval of the 2014 Recommended Capital Budget will result in future year commitments of \$197.889 million in 2015, \$113.886 million in 2016, and \$29.193 million in 2017.

2014 Recommended Capital Project Highlights

**2014 Recommended Capital Project Highlights
(In \$000s)**

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
• Special Corporate Projects	3,171	2,600	570				3,171						3,171
• Environmental	1,301	1,301					1,301						1,301
• Barrier Free/Equity	900	900					900						900
• Re-roofing	4,900	3,436	1,464				4,900						4,900
• Structural/Building Envelope	15,585	7,187	4,391	188	3,819		15,585						15,585
• Mechanical and Electrical	38,739	17,455	13,669	7,615			38,739						38,739
• Sitework	2,188	514	1,674				2,188						2,188
• Renovations	7,851	6,607	1,244				7,851						7,851
• Emergency	3,144	3,144					3,144						3,144
• Corporate Facilities Refurbishment Program	2,609	2,609					2,609						2,609
• Yards Consolidation Study	1,283	1,283					1,283						1,283
• Security	8,025	4,774	1,927	1,324			8,025						8,025
• St. Lawrence Market North Property	91,457	12,423	30,632	28,207	17,374		88,636						88,636
• Nathan Phillips Square	48,537	7,436					7,436						7,436
• Old City Hall Revitalization	36,899	2,201	6,146				8,347						8,347
• Union Station Revitalization	795,400	179,871	131,941	71,842	8,000		391,654						391,654
• 3111 Lake Shore Blvd W - Jean Tweed Ctr	2,483	1,529	954				2,483						2,483
• 170 Jarvis St - Critical SOGR	617	30	587				617						617
• 703 Don Mills Rd -Parking Garage Rehab	1,000	500	500				1,000						1,000
• 799 Islington Ave - Consolidation of PMMD S	1,464	1,464					1,464						1,464
• City Hall Elevator and HVAC Feasibility	500	500					500						500
• CCOO Mgmt Reporting Initiative (BI)	1,545	541	794	210			1,545						1,545
• Project Tracking Portal Implementation	1,811	806	1,006				1,811						1,811
• St. Lawrence Market-South Renovations	250	250					250						250
Total (including carry forward funding)	1,071,659	259,361	197,499	109,386	29,193	-	595,439	-	-	-	-	-	595,439

The 2014 Recommended Capital Budget provides funding of \$259.361 million to:

- Address Health and Safety and Legislated capital repairs such as barrier free access, environmental remediation, global security program and emergency issues.
- Implement State of Good Repair (SOGR) maintenance and rehabilitation projects at various City-owned facilities to reduce the outstanding backlog. Part of the funding is set aside for new SOGR projects such as the Jean Tweed Cumberland House at 3111 Lakeshore Boulevard West, Good Neighbours' Club at 170 Jarvis Street, garage rehabilitation at 703 Don Mills Road, and feasibility studies for both City Hall HVAC and Elevators and St. Lawrence Market South Renovations.
- Continue Service Improvement projects, including finalizing the design and a construction contract for the St. Lawrence Market North Redevelopment, Union Station Revitalization, and the completion of the final phases of the Nathan Phillips Square Revitalization project. In addition, new capital funds which have been earmarked for the Toronto Strong Neighbourhoods Strategy Implementation commencing in 2015 and two technology projects (Project Tracking Portal Implementation and CCOO Management Reporting Initiative), as well as centralizing three PMMD Stores at 799 Islington Avenue are all recommended.

V: ISSUES FOR DISCUSSION

Key Program Issues

Debt Target

- The 2014 Capital Budget and 2015 – 2023 Capital Plan exceeds the limit of the debt affordability target of \$482.581 million assigned to Facilities Management and Real Estate by \$31.822 million. A portion of the debt target pressures is attributed to revised cost estimates for St. Lawrence Market North Redevelopment escalating from \$71.165 million to \$91.457 million, thus increasing debt requirements by \$10.400 million.
- In addition, the 10-Year Recommended Capital Plan takes into account of the following capital projects with a total new debt funding of \$21.420 million to address health and safety, critical SOGR, and operational needs:

Mechanical and Electrical:

- 799 Islington Avenue (\$1.464 million) – Consolidation of Purchasing Materials and Management Division (PMMD) stores.
- City Hall (\$0.500 million) – HVAC and elevator feasibility study.

Structural / Building Envelope and Renovations:

- 703 Don Mills Road (\$1.000 million) – Parking garage rehabilitation.
- 3111 Lakeshore Boulevard West (\$2.483 million) – The Jean Tweed Treatment Centre structural issues.
- 170 Jarvis Street (\$0.617 million) – The Good Neighbours' Club rehabilitation of front elevation and interior finishes.

Service Efficiency:

- CCOO Management Reporting Initiative (\$1.545 million) – Business intelligence tool allowing for performance metrics reporting and analytical capabilities.
- Project Tracking Portal Implementation (\$1.811 million) – Capital project management tool providing dashboard views of capital portfolio, timeline, and milestones tracking.

Other Initiative

- Toronto Strong Neighbourhoods Strategy Implementation (\$12.000 million) – In support of healthy communities across Toronto by partnering with residents, businesses, and agencies to invest in people, services, programs and facilities in twelve designated Neighbourhood Improvement Areas.
- As the City of Toronto collects Development Charges from new construction to pay for a portion of municipal growth-related capital projects, they are allocated to fund other growth-related transit capital projects. The new funding requirements of \$31.822 million included in the 10-Year Recommended Capital Plan are addressed through the reallocation of debt that has become available as a result of the utilization of new Development Charge

(DC) funding for eligible development-related capital projects based on the recently adopted 2013 DC Background Study that was funded by debt.

State of Good Repair (SOGR) Backlog

- Current funding is not sufficient to significantly reduce the SOGR backlog over the 10 year Capital Plan period. As Program portfolios are transferred to Facilities Management and Real Estate (FM&RE) through the Facilities Transformation Project, the FM&RE's State of Good Repair backlog could increase due to the state of facilities within these Program portfolios.
 - Facilities Management and Real Estate has placed a greater emphasis on completing building condition assessments through staff and contracted services as part of its effort to improve asset life cycle management and to better represent and identify critical SOGR needs in its portfolio.
 - As part of the Facilities Transformation Project (FTP), FM&RE will play a corporate stewardship role, responsible for setting standards and ensure all City-owned facilities are operated and maintained in a manner that meet operating needs and improve asset management.

Reporting on the Status Complex Multi-Year, Multi-Stage, Multi-Million Dollar Projects

- At its meeting of October 24th, 2012, the Audit committee considered a report from the Auditor General entitled "a Mid-Term Review of the Union Station Revitalization: Managing Risks in a Highly Complex, Multi-Year, Multi-Stage, and Multi-Million Project". The report recommended enhanced oversight and reporting to promote accountability and transparency for the project.
- The action plan to implement the Auditor General's recommendations outlined is twofold:
 - 1) Beginning in 2014, the quarterly capital variance will include additional detail on large capital projects, including life to date information, milestones and milestone slippages and any cost escalations for all major City capital projects; and
 - 2) Beginning in 2013, detailed information will be provided in the Analyst Briefing Notes specifically on Union Station, to be submitted to Budget Committee. The following information is being presented on the Union Station Revitalization Project in accordance with that directive:
- Union Station Revitalization Project – Status Update

Project Description:

The Union Station Revitalization Project will bring the Station to a state of good repair, restore the historical elements, and redevelop the station in order to accommodate increasing commuter volumes and turn the facility into a multimodal transportation hub. This includes excavation for a new retail concourse level, construction of a new concourse for GO Transit, restoration of the VIA concourse and renovations to the West Wing and Centre Block. In addition, a new tunnel (Northwest Path) will be constructed that will link Union Station to the PATH system by extending northerly along York Street to Wellington

Street West. Completion of the project is planned for 2016, with the Northwest Path tunnel to be completed in 2017.

Approved Budget/Adjustments:

In August 2009, Council approved initial funding of \$640.200 million for the Union Station Revitalization Project. Subsequently, \$75.200 million in changes have been approved by Council, including an increase to the NW PATH project (\$40.000 million), additional third party funded work (\$33.200 million), and additional heritage items (\$2.000 million) for a total of \$715.400 million.

Milestones to Date:

Stage 1 is progressing with expected completion by the end of 2014. The Panorama Lounge and West Wing have been turned over to VIA Rail and Metrolinx respectively, VIA Baggage Handling System is complete and significant progress has been made on mechanical and electrical systems. The structural column replacements are 82% complete and significant portions of suspended slab poured for York West Concourse. Stage 2 will be completed by 2015 and the Station will be totally revitalized by the end of 2016 as planned.

Challenges:

The challenges for this project is that Union Station continues to be open daily for retail and commuter use forcing construction activities to work around ongoing operations of the Station as a major transit terminal. FMRE continues to coordinate construction efforts with the Toronto Transit Commission and Metrolinx to ensure scheduling and construction interface conflicts are minimized as separate projects rollout concurrently.

- The most recent forecasts indicate that an additional \$80.000 million is required to complete the project, thus bringing the total project cost from \$715.400 million to \$795.400 million. The additional retail and heritage elements together with unforeseen existing site conditions have resulted in cost escalation to the project. Staff have provided detailed analysis and developed a business case based on the current knowledge to address the funding issues.
- Under the proposed financial plan, the Union Station Reserve will provide \$20.000 million and \$60.000 million will be funded by recoverable debt through projected future revenue streams, as additional revenues have developed since project inception in 2009. The additional \$80.000 million for the Union Station Revitalization Project has been recommended in the 2014 – 2023 Recommended Capital Budget and Plan.

(\$000s)	Original Approval	Revised During 2012 Capital Budget Process	Revised During 2013 Capital Budget Process	Total Budget	Request During 2014 Capital Budget Process	Revised Project Cost	Life To Date Spending as at Dec 2012
Revitalization	577,200	25,000	8,200	610,400	80,000	690,400	265,104
Northwest Path	65,000		40,000	105,000		105,000	7,381
Total	642,200	25,000	48,200	715,400	80,000	795,400	272,485

- At its meeting on October 15, 2013, the Government Management Committee deferred consideration of the revised financial plan for the Union Station Revitalization Project to the next meeting on November 18, 2013 and requested the following:
 - The Deputy City Manager and Chief Financial Officer and the Chief Corporate Officer approach Metrolinx and Transport Canada to provide additional funding for the increased costs for the project.
 - The Chief Corporate Officer report to the GMC on ways to provide complete cost estimates on major capital projects within her jurisdiction prior to them being considered by City Council.
 - The Mayor write a letter to the Federation of Canadian Municipalities asking for a letter in support of the City's request to Metrolinx and Transport Canada for the additional funding required for the Union Station Revitalization Project.
- In addition, FM&RE has provided status updates on the following major capital projects to the Government Management Committee:
 - Nathan Phillips Square Revitalization - <http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-56842.pdf>
 - St. Lawrence Market North Redevelopment - <http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-59156.pdf>
 - Union Station Revitalization - <http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-63324.pdf>
 - Old City Hall HVAC Project - <http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-63524.pdf>

Toronto Strong Neighbourhoods Strategy

- In support of healthy communities across Toronto, the Strategy involves partnering with residents, businesses, and agencies to invest in people, programs, and facilities in twelve designated Neighbourhood Improvement Areas (NIAs) commencing in 2015.
- A more detailed analysis of the Strategy's resourcing requirements is now underway and the Executive Director, Social Development, Finance and Administration will report to the Community Development and Recreation Committee at year-end in 2013 on options and priorities for ensuring the Strategy's broader implementation. Therefore, a detailed scope has not yet been defined and Facilities Management must be consulted on any go forward plans to ensure feasibility of project delivery.

Issues Referred to the 2014 Capital Budget Process

Union Station Revitalization Project

- A report from the Chief Corporate Officer entitled “Union Station Revitalization Project – Status Update” has been considered by Government Management Committee. This report recommends that City Council refer consideration of a proposed plan to incorporate \$60.000 million increase to recoverable debt and \$20.000 million from the Union Station Reserve Fund (XR2501), to the Budget Committee as part of the 2014 Capital Budget process.
- The additional \$80.000 million for the Union Station Revitalization Project has been recommended in the 2014 – 2023 Recommended Capital Budget and Plan. The Union Station Reserve will provide \$20.000 million and \$60.000 million will be funded by recoverable debt through projected future revenue streams. Should any funding become available from Metrolinx and/or Transport Canada, the project funding sources will be adjusted accordingly.

Appendix 1

2013 Performance

2013 Key Accomplishments

In 2013, Facilities Management and Real Estate accomplished the following:

Union Station Revitalization Project

- ✓ Completed major components including West Wing handover to Metrolinx, VIA Baggage Handling System, 4th Floor Via Offices, VIA Panorama Lounge, West Wing exterior restoration and all column replacements in the York Concourse.
- ✓ Made significant progress on new mechanical and electrical installations, additional exterior restoration and repairs.
- ✓ Commenced the pouring of new floor slabs in the new York Concourse, as well as fit-up work in preparation for handover to Metrolinx in 2014.

Nathan Phillips Square Revitalization Project

- ✓ Completed Phase 1 and 2 work has been completed, and issued the contract for the final phase with mobilization and work to commence in 2013.

St. Lawrence Market North Development

- ✓ Began procurement process for the interim Market and design development of the new facilities is underway.

State of Good Repair Projects at City Facilities

- ✓ Completed various projects addressing critical SOGR issues at City facilities including 2700 Eglinton, St. Lawrence Market, City Hall, North York Civic Centre and various Fire and EMS locations.

2013 Capital Variance Review

2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of Sept. 30, 2013 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	\$	% Spent	\$	% Spent	\$ Unspent
312,357	100,550	32.2%	178,970	57.3%	133,387	42.7%

Capital expenditures for the 9 months ending September 30, 2013 totaled \$100.550 million or 32.2% of the 2013 Approved Capital Budget of \$312.357 million; and spending is projected to be \$178.970 million or 57.3% by year-end with preliminary estimates of carry forward funding of \$111.306 million into 2014.

The projected year-end under-spending is largely attributable to the following key projects:

- *The Union Station Revitalization (USR)* project's capital expenditures totaled \$82.687 million or 37.3% of the 2013 approved cash flow of \$221.457 million as of September 30, 2013. Phase 1 of the project experienced delays mainly due to found site conditions such as heritage and environmental elements including designated substances. Work plans have been revised to address these issues, with Phase 1 of the project now expected to be complete in 2014.
 - These delays have impacted the timelines for Phase 2, which is now planned to commence in 2014. Also, found conditions at the NW PATH project, specifically utilities, have delayed progress on Phase 1 of this project. This is now expected to be completed in 2014. As a result, spending for the USR project is forecasted to be \$129.621 million or 58.5% of the 2013 approved cash flow by year-end.
- *The Nathan Phillips Square Revitalization (NPSR)* project's capital expenditures totaled \$3.525 million representing 18.1% of the 2013 approved cash flow of \$19.513 million. The NPSR project experienced delays due to the decision to close out the contract for Phase 1 and 2 and re-tendering the scope of work for Phase 3 under a revised contract structure. The contract for the Phase 3 of the project including the relocation of the Peace Garden, landscaping work along Queen and Bay Streets and other work on the Square has been finalized, with mobilization and work commencing in 2013. As a result, it is estimated that \$7.5 million or 38.4% of the 2013 approved cash flow will be spent by year-end.
- *The St. Lawrence Market North (SLMN) Redevelopment* project's capital expenditures totaled \$0.335 million or 13.4% of the 2013 approved cash flow of \$2.500 million. During the first half of the year, the project was on hold as staff attempted to align the design with the original approved project budget of \$76.165 million. In July 2013, Council adopted a revised financing plan to address the requirement for the additional funding of \$15.293 million, thus bringing the project costs from the initial \$76.165 million to \$91.458 million. Staff are currently working with the consultant on the re-design based on the Council approved changes. As a result, it is estimated that approximately \$1.0 million or 40.0% of the 2013 approved cash flow will be spent by year-end.
- *The Westwood* project has not incurred any capital expenditures against the 2013 approved cash flow of \$6.8 million. It is estimated that approximately \$0.700 million or 10.3% of the 2013 approved cash flow will be spent by year-end as Build Toronto will demolish the theatre building and complete front-end geotechnical work, environmental testing and other property-related work for the Westwood Theatre Lands.
- *The Old City Hall HVAC and Electric Upgrades* project's capital expenditures totaled \$1.226 million representing 34.6% of the 2013 approved cash flow of \$6.112 million. Contractual disputes with the general contractor has delayed progress and extended the end date of the project into 2015. As a result, it is estimated that only \$2.112 million or 34.6% of the 2013 approved cash flow will be spent by year-end.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2014 Budget	Plan									2014 - 2023	
		2015	2016	2017	2018	2019	2020	2021	2022	2023		
• Special Corporate Projects	2,600	570										3,170
• Environmental	1,301	1,296	1,331	1,366	1,403	1,440	1,479	1,518	1,558			12,692
• Barrier Free/Equity	900	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,900
• Re-roofing	3,436	1,494	645	1,186	108	1,471	2,120	5,845	1,110	4,039		21,454
• Structural/Building Envelope	7,187	9,804	13,393	18,784	13,778	18,005	12,552	12,151	9,787	20,340		135,781
• Mechanical and Electrical	16,953	17,580	19,950	15,741	18,537	12,221	10,837	11,584	15,208	15,892		154,502
• Sitework	514	1,733	665	714	3,808	4,671	8,170	3,089	4,951	2,623		30,938
• Renovations	7,108	2,055	2,242	3,126	2,731	4,484	4,883	5,149	6,326	6,423		44,526
• Emergency	3,145	2,077	2,194	2,114	1,140	1,327	1,570	2,367	2,758	1,395		20,086
• Corporate Facilities Refurbishment Program	2,609	1,000	1,000	1,000	800							6,409
• Yards Consolidation Study	1,283		1,023	30	1,641	309	2,000	190				6,476
• St. Lawrence Market North Property	12,423	30,632	28,207	17,374								88,636
• Security	4,774	3,777	3,124	850	850	850	850	850	850	850		17,625
• Nathan Phillips Square	7,436											7,436
• Old City Hall Revitalization	2,201	6,146										8,347
• Union Station Revitalization	179,871	131,939	71,842	8,000								391,652
• 3111 Lake Shore Blvd W - Jean Tweed Ctr	1,529	954										2,483
• 170 Jarvis St - Critical SOGR	30	587										617
• 703 Don Mills Rd -Parking Garage Rehab	500	500										1,000
• 799 Islington Ave - Consolidation of PMMD Stores	1,464											1,464
• City Hall Elevator and HVAC Feasibility	500											500
• CCOO Mgmt Reporting Initiative (BI)	541	794	210									1,545
• Project Tracking Portal Implementation	806	1,006										1,812
• St. Lawrence Market-South Renovations	250	400	4,500									5,150
• Toronto Strong Neighbourhoods Strategy		3,000	3,000	3,000	3,000							12,000
Total (Including carry forward funding)	259,361	218,344	154,326	74,284	48,796	45,777	45,461	43,743	43,548	52,562		986,201

Appendix 3

2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906179 Special Corporate Projects																									
20	33	Facilities Preventive Maintenance System	CW	S2	04	680	0	0	0	0	680	0	680	0	0	0	0	0	680	0	0	0	0	680	
93	42	Facilities Preventive Maintenance System - Phase 2	CW	S2	04	1,240	570	0	0	0	1,810	0	1,810	0	0	0	0	0	392	0	0	1,418	0	1,810	
81	43	Request for Service Web System	CW	S2	04	80	0	0	0	0	80	0	80	0	0	0	0	0	80	0	0	0	0	80	
94	45	Capital Asset Data Integration	CW	S2	04	600	0	0	0	0	600	0	600	0	0	0	0	0	100	0	0	500	0	600	
111	49	CCOO Mgmt Reporting Initiative (BI)	CW	S4	04	541	794	210	0	0	1,545	0	1,545	0	0	0	0	0	0	0	0	1,545	0	1,545	
112	51	PTP Implementation	CW	S4	04	806	1,006	0	0	0	1,812	0	1,812	0	0	0	0	0	0	0	0	1,812	0	1,812	
Sub-total						3,947	2,370	210	0	0	6,527	0	6,527	0	0	0	0	0	1,252	0	0	5,275	0	6,527	
FAC906391 Environmental																									
500	30	Designated Substance&Environmental Work	CW	S6	02	0	0	0	1,095	0	1,095	0	1,095	0	0	0	0	0	0	0	0	1,095	0	1,095	
500	31	Designated Substance&Environmental Work	CW	S6	02	0	0	0	0	1,124	1,124	0	1,124	0	0	0	0	0	0	0	0	1,124	0	1,124	
500	32	Designated Substance&Environmental Work	CW	S6	02	0	0	0	0	0	1,154	1,154	1,154	0	0	0	0	0	0	0	0	1,154	0	1,154	
500	33	Designated Substance&Environmental Work	CW	S6	02	0	0	0	0	0	1,185	1,185	1,185	0	0	0	0	0	0	0	0	1,185	0	1,185	
45	35	Designated Substance&Environmental Work	CW	S4	02	988	0	0	0	0	988	0	988	0	0	0	0	0	0	0	0	988	0	988	
500	36	Designated Substance&Environmental Work	CW	S6	02	0	0	0	0	0	1,216	1,216	1,216	0	0	0	0	0	0	0	0	1,216	0	1,216	
500	37	Designated Substance&Environmental Work	CW	S6	02	0	0	0	0	0	1,248	1,248	1,248	0	0	0	0	0	0	0	0	1,248	0	1,248	
49	38	Emergency Environmental Remediation	CW	S4	02	313	0	0	0	0	313	0	313	0	0	0	0	0	0	0	0	313	0	313	
500	39	Emergency Environmental Remediation	CW	S6	02	0	257	0	0	0	257	0	257	0	0	0	0	0	0	0	0	257	0	257	
500	40	Emergency Environmental Remediation	CW	S6	02	0	0	264	0	0	264	0	264	0	0	0	0	0	0	0	0	264	0	264	
500	41	Emergency Environmental Remediation	CW	S6	02	0	0	0	271	0	271	0	271	0	0	0	0	0	0	0	0	271	0	271	
500	42	Emergency Environmental Remediation	CW	S6	02	0	0	0	0	279	279	0	279	0	0	0	0	0	0	0	0	279	0	279	
500	43	Emergency Environmental Remediation	CW	S6	02	0	0	0	0	0	286	286	286	0	0	0	0	0	0	0	0	286	0	286	
500	44	Emergency Environmental Remediation	CW	S6	02	0	0	0	0	0	294	294	294	0	0	0	0	0	0	0	0	294	0	294	
500	45	Emergency Environmental Remediation	CW	S6	02	0	0	0	0	0	302	302	302	0	0	0	0	0	0	0	0	302	0	302	
500	46	Emergency Environmental Remediation	CW	S6	02	0	0	0	0	0	310	310	310	0	0	0	0	0	0	0	0	310	0	310	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906391 Environmental																									
500	47	Designated Substance&Environmental Work	CW	S6	02	0	1,039	0	0	0	1,039	0	1,039	0	0	0	0	0	0	0	0	0	1,039	0	1,039
500	48	Designated Substance&Environmental Work	CW	S6	02	0	0	1,067	0	0	1,067	0	1,067	0	0	0	0	0	0	0	0	0	1,067	0	1,067
Sub-total						1,301	1,296	1,331	1,366	1,403	6,697	5,995	12,692	0	0	0	0	0	0	0	0	0	12,692	0	12,692
FAC906392 Barrier Free/Equity																									
50	18	Barrier Free Essential Audits & Retrofits	CW	S4	02	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	0	900	0	900
500	19	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	20	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	21	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	22	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	1,000	1,000	0	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	23	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	1,000	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	24	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	1,000	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	25	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	1,000	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	26	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	1,000	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
500	27	Barrier Free Essential Audits & Retrofits	CW	S6	02	0	0	0	0	0	1,000	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000
Sub-total						900	1,000	1,000	1,000	1,000	4,900	5,000	9,900	0	0	0	0	0	0	0	0	0	9,900	0	9,900
FAC906393 Re-roofing																									
60	3	20 Beffort-Replace Roofing Systems	09	S4	03	6	152	0	0	0	158	0	158	0	0	0	0	0	0	0	0	0	158	0	158
500	12	2900 Lawrence Ave E - Main Roof Replace & DHW	38	S6	03	0	0	0	0	0	0	189	189	95	0	0	0	0	0	0	0	0	95	0	189
500	15	627 Queens Quay W-Replacement Of Roofing Systems	20	S6	03	0	0	0	0	6	6	114	120	0	0	0	0	0	0	0	0	0	120	0	120
35	16	89 Northline-Rpl Roof Section	31	S2	03	565	221	0	0	0	786	0	786	0	0	0	0	0	0	0	0	0	786	0	786
23	21	Various Locations -Police Tower Sites-Replacement	CW	S2	03	274	0	0	0	0	274	0	274	0	0	0	0	0	0	0	0	0	274	0	274
500	22	86 Blake-Rpl of Roof / F Alarm / Pavment	30	S6	03	0	0	0	0	0	0	607	607	0	0	0	0	0	0	0	0	0	607	0	607
500	38	3325 Warden Ave-Replace Roofing Systems	39	S6	03	0	7	120	0	0	127	0	127	0	0	0	0	0	0	0	0	0	127	0	127
34	42	947 Martin Grove-Rpl Training Centre Roofing	02	S2	03	88	0	0	0	0	88	0	88	0	0	0	0	0	0	0	0	0	88	0	88

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>						Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing		
Priority	SubProj No.	Sub-project Name			2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023												
<u>FAC906393</u>	<u>Re-roofing</u>																							
69	43	475 Dundas St. E-Repl of Flat Roof	28	S4	03	11	221	0	0	0	232	0	232	0	0	0	0	0	0	0	0	232	0	232
500	44	320 Bering-Rpl Rooftop Unit	05	S6	03	0	0	0	0	0	105	105	0	0	0	0	0	0	0	0	0	105	0	105
500	47	100 Queen-Rpr/Rpl columns&expnsion joints	27	S6	03	0	0	0	0	0	1,428	1,428	0	0	0	0	0	0	0	0	1,428	0	1,428	
65	59	37 Lapsley-Replace roofing systems	42	S4	03	11	210	0	0	0	221	0	221	0	0	0	0	0	0	0	0	221	0	221
67	66	40 Coronation-Roofing Systems	43	S4	03	10	215	0	0	0	225	0	225	0	0	0	0	0	0	0	0	225	0	225
500	67	4560 Sheppard Ave E-Repl Roofing Systems	41	S6	03	0	7	114	0	0	121	0	121	0	0	0	0	0	0	0	0	121	0	121
31	68	799 Islington Ave - Roofing Membrane	06	S2	03	739	0	0	0	0	739	0	739	0	0	0	0	0	0	0	0	739	0	739
74	69	740 Markham-Re-roofing	38	S4	03	4	181	0	0	0	185	0	185	0	0	0	0	0	0	0	0	185	0	185
500	70	821 Progress Ave - various SOGR	38	S6	03	0	0	0	0	0	408	408	0	0	0	0	0	0	0	0	0	408	0	408
15	71	18 Dyas-Replacement of Warehouse Roof and Parking	34	S2	03	514	100	0	0	0	614	0	614	0	0	0	0	303	0	0	0	311	0	614
500	89	2 Civic Centre-Replacement Of Roofing	03	S6	03	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	0	500	0	500
500	91	1115 Caledonia Rd-Roof Replacement	15	S6	03	0	0	0	0	0	151	151	76	0	0	0	0	0	0	0	0	76	0	151
27	93	150 Disco - Roof Membrane Replacement	02	S2	03	1,060	0	0	0	0	1,060	0	1,060	0	0	0	0	441	0	0	0	619	0	1,060
500	94	16 Montgomery Ave-RPL Roof	16	S6	03	0	6	103	0	0	109	0	109	0	0	0	0	0	0	0	0	109	0	109
500	95	100 Queen-Sub-Bsmt Reno, roof membrane	27	S6	03	0	0	0	0	0	2,328	2,328	0	0	0	0	0	0	0	0	0	2,328	0	2,328
500	96	91 Front E- Rpl of Roof / Interior Stairs	28	S6	03	0	0	0	0	0	76	76	0	0	0	0	0	0	0	0	0	76	0	76
500	97	390 The West Mall-Roof Replacement	03	S6	03	0	0	0	314	0	314	0	314	0	0	0	0	0	0	0	0	314	0	314
59	101	20 Balmoral-Re-roofing	22	S4	03	154	164	0	0	0	318	0	318	0	0	0	0	0	0	0	0	318	0	318
500	102	1115 Queen St. West-Replace asphalt shingles	18	S6	03	0	0	0	0	0	9	9	0	0	0	0	0	0	0	0	0	9	0	9
500	103	135 Davenport Rd - Roof Repllt & Various Projects	27	S6	03	0	0	0	0	0	44	44	22	0	0	0	0	0	0	0	0	22	0	44
500	104	1401 CASTLEFIELD-Modified Bitumen Roof Replacement	15	S6	03	0	0	0	16	16	91	107	0	0	0	0	0	0	0	0	0	107	0	107
500	105	2050 JANE-Pavement & Roofing	12	S6	03	0	0	0	0	0	1,900	1,900	0	0	0	0	0	0	0	0	0	1,900	0	1,900
500	106	2050 JANE-Re-roofing & Ceiling	12	S6	03	0	0	0	0	0	1,360	1,360	0	0	0	0	0	0	0	0	0	1,360	0	1,360
500	107	251 ESTHER SHINER BLVD-Main roof replacement	24	S6	03	0	0	0	8	8	269	277	0	0	0	0	0	0	0	0	0	277	0	277

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>FAC906393 Re-roofing</u>																										
500	108	251 ESTHER SHINER BLVD-Main roof replacement	24	S6	03	0	0	0	0	0	0	424	424	0	0	0	0	0	0	0	0	0	0	424	0	424
500	109	259 QUEENS QUAY-Mech SOGR Projects	20	S6	03	0	0	41	528	0	569	0	569	0	0	0	0	0	0	0	0	0	0	569	0	569
500	110	3 DOHME AVE-Roof membrane replacement	31	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0	0	0	0	0	0	7	0	7
500	111	30 Northline Rd-Built Up Roof Replacement	31	S6	03	0	0	3	130	0	133	0	133	0	0	0	0	0	0	0	0	0	0	133	0	133
500	112	301 Broadview Ave - Various Projects	30	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	0	0	5	0	5
500	113	320 BERING AVE-Main roof replacement	05	S6	03	0	0	0	0	0	0	283	283	0	0	0	0	0	0	0	0	0	0	283	0	283
500	114	330 BERING AVE-Main roof replacement	05	S6	03	0	0	0	0	0	0	143	143	0	0	0	0	0	0	0	0	0	0	143	0	143
500	115	40 Rathnelly Ave-Replace asphalt shingles	22	S6	03	0	0	11	0	0	11	0	11	0	0	0	0	0	0	0	0	0	0	11	0	11
500	116	433 EASTERN AVE-Metal Panel Roof Replacement	30	S6	03	0	0	0	0	0	0	1,181	1,181	0	0	0	0	0	0	0	0	0	0	1,181	0	1,181
500	117	433 EASTERN AVE-Metal Panel Roof Replacement	30	S6	03	0	0	0	0	0	0	1,181	1,181	0	0	0	0	0	0	0	0	0	0	1,181	0	1,181
500	118	4331 LAWRENCE-Flashing Repairs Additional Cooling	44	S6	03	0	0	16	126	0	142	0	142	0	0	0	0	0	0	0	0	0	0	142	0	142
500	119	49 Toryork Drive-Main Roof Replacement	07	S6	03	0	0	0	0	0	0	448	448	0	0	0	0	0	0	0	0	0	0	448	0	448
500	120	61 Toryork Drive-Build-Up Roof Replacement	07	S6	03	0	0	0	0	55	55	633	688	0	0	0	0	0	0	0	0	0	0	688	0	688
500	121	891 Morningside Ave-Roof Replacement	44	S6	03	0	0	0	0	0	0	124	124	0	0	0	0	0	0	0	0	0	0	124	0	124
500	122	891 Morningside Inverted Built Up Roof Replacement	44	S6	03	0	0	0	0	23	23	240	263	0	0	0	0	0	0	0	0	0	0	263	0	263
500	123	891 Morningside Ave-Wood Roof Framing Rehabilitat	44	S6	03	0	0	10	88	0	98	0	98	0	0	0	0	0	0	0	0	0	0	98	0	98
500	124	891 Morningside Ave-Main roof replacement	44	S6	03	0	0	0	0	0	0	285	285	0	0	0	0	0	0	0	0	0	0	285	0	285
500	125	891 Morningside Ave--Roof Replacement	44	S6	03	0	0	0	0	0	0	41	41	0	0	0	0	0	0	0	0	0	0	41	0	41
500	126	95 Lavinia-Rpl Flat Roof	13	S6	03	0	0	10	227	0	237	0	237	0	0	0	0	0	0	0	0	0	0	237	0	237
500	127	97 Main St - Various Projects	32	S6	03	0	0	0	0	0	0	11	11	0	0	0	0	0	0	0	0	0	0	11	0	11
Sub-total						3,436	1,494	645	1,186	108	6,869	14,585	21,454	192	0	0	0	0	744	0	0	0	20,518	0	21,454	
<u>FAC906394 Structural/Building Envelope</u>																										
500	3	1050 Ellesmere (C)-Rpl OH Drs,Rsrfl aplt	37	S6	03	0	0	0	0	0	0	1,779	1,779	0	0	0	0	0	0	0	0	0	0	1,779	0	1,779
500	10	16 Ossington-Rpl Windows	19	S6	03	0	0	0	9	108	117	0	117	0	0	0	0	0	0	0	0	0	0	117	0	117

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
FAC906394 Structural/Building Envelope																							
500 11	97 Main -Repl Vertical Hung Windows	32	S6	03	0	0	0	0	0	0	212	212	0	0	0	0	0	0	0	0	212	0	212
500 15	3 Lunness Road-Rpl of Windows-Ground Flr	06	S6	03	0	0	0	76	0	76	0	76	0	0	0	0	0	0	0	0	76	0	76
500 17	399 The West Mall-Window Replacement	03	S6	03	0	0	0	420	1,059	1,479	2,269	3,748	0	0	0	0	0	0	0	0	3,748	0	3,748
500 19	4330 Dufferin-Rpl Flr Windows,Exit doors	08	S6	03	0	0	0	0	92	92	747	839	420	0	0	0	0	0	0	0	420	0	839
500 20	1530 Markham-Rev Doors Pavers Ceilings	42	S6	03	0	0	0	0	0	0	46	46	0	0	0	0	0	0	0	0	46	0	46
500 21	2900 Lawrence E - Ext Wall/Window Rehab	38	S6	03	0	0	0	0	0	0	97	97	49	0	0	0	0	0	0	0	49	0	97
500 22	5100 Yonge St-Roofing & Frames	23	S6	03	0	0	0	0	0	0	1,677	1,677	0	0	0	0	0	0	0	0	1,677	0	1,677
71 26	5318 Lawrence Ave. E-Cladding Repairs	44	S4	03	6	46	0	0	0	52	0	52	0	0	0	0	0	0	0	0	52	0	52
500 27	5100 Yonge-Replace AHU F-2	23	S6	03	0	0	108	324	324	756	323	1,079	0	0	0	0	0	0	0	0	1,079	0	1,079
26 28	840 Gerrard E-Rpl Slab and Install CO/NOx	30	S2	03	766	0	0	0	0	766	0	766	0	0	0	0	0	50	0	0	716	0	766
47 32	Tech Audits & Capital Project Validations	CW	S4	03	1,628	0	0	0	0	1,628	0	1,628	0	0	0	0	0	0	0	0	1,628	0	1,628
500 33	Tech Audits & Capital Project Validations	CW	S6	03	0	1,637	0	0	0	1,637	0	1,637	0	0	0	0	0	0	0	0	1,637	0	1,637
500 34	Tech Audits & Capital Project Validations	CW	S6	03	0	0	1,640	0	0	1,640	0	1,640	0	0	0	0	0	0	0	0	1,640	0	1,640
500 35	5 Bathurst St-Strct Restoration of Silos	19	S6	03	0	2,000	1,000	1,000	1,000	5,000	2,000	7,000	0	0	0	0	0	0	0	0	7,000	0	7,000
500 37	707 Dundas Street -Replace Windows	20	S6	03	0	0	0	0	0	0	62	62	0	0	0	0	0	0	0	0	62	0	62
500 40	1530 Markham-Windows&install glazng units	42	S6	03	0	0	0	0	87	87	794	881	0	0	0	0	0	0	0	0	881	0	881
500 46	58 Cecil Street - Repl of Original Wood Windows	20	S6	03	0	0	0	0	13	13	187	200	0	0	0	0	0	0	0	0	200	0	200
500 56	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	1,643	0	1,643	0	1,643	0	0	0	0	0	0	0	0	1,643	0	1,643
500 87	9 Clendenan - Interior Finishes SOGR	13	S6	03	0	0	277	0	0	277	0	277	139	0	0	0	0	0	0	0	139	0	277
500 88	111 King St E-Repl of Solarium Glazing	28	S6	03	0	0	0	0	0	0	352	352	0	0	0	0	0	0	0	0	352	0	352
500 94	Struct Con&Compliance - Parking Garage Structures	CW	S6	01	0	0	474	0	0	474	0	474	0	0	0	0	0	0	0	0	474	0	474
500 95	1026 Finch W- Install F Alarm Sys Bldg A	08	S6	03	0	40	505	0	0	545	0	545	0	0	0	0	0	0	0	0	545	0	545
500 131	2444 Eglinton Ave E-Rpl Windows/OH door	37	S6	03	0	0	0	0	12	12	152	164	0	0	0	0	0	0	0	0	164	0	164
500 133	756 Ossington- Windows & Rpr Ext Masonry Wall	19	S6	03	0	0	0	0	30	30	220	250	0	0	0	0	0	0	0	0	250	0	250

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
											2014-2018	2019-2023	2014-2023											
FAC906394 Structural/Building Envelope																								
500	135	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	1,647	1,647	0	1,647	0	0	0	0	0	0	0	0	1,647	0	1,647
500	139	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,651	1,651	0	0	0	0	0	0	0	0	1,651	0	1,651
500	143	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,700	1,700	0	0	0	0	0	0	0	0	1,700	0	1,700
500	144	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,698	1,698	0	0	0	0	0	0	0	0	1,698	0	1,698
500	150	146 Crescent-Rpl F Alarm & Masonary	27	S6	03	0	0	19	325	0	344	0	344	0	0	0	0	0	0	0	344	0	344	
500	153	399 The West Mall-RepL Slnts, Rehab Service tunnel	03	S6	03	0	0	160	1,467	0	1,627	0	1,627	0	0	0	0	0	0	0	1,627	0	1,627	
500	154	399 The West Mall-RepL Guards & Railings	03	S6	03	0	0	0	0	0	0	820	820	0	0	0	0	0	0	0	820	0	820	
62	158	259 Horner Ave-Rpl Windows,Doors,RenoWashrooms	06	S4	03	6	163	0	0	0	169	0	169	84	0	0	0	0	0	0	84	0	168	
500	163	55 John St-Parking Garage Rehab	20	S6	03	0	0	0	0	0	0	2,152	2,152	0	0	0	0	0	0	0	2,152	0	2,152	
98	179	Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	0	0	600	0	600	
500	180	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	600	0	0	0	600	0	600	0	0	0	0	0	0	0	600	0	600	
500	181	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	600	0	0	600	0	600	0	0	0	0	0	0	0	600	0	600	
500	183	235 Cibola-Exterior wall rehabilitation	28	S6	03	0	0	0	211	0	211	0	211	0	0	0	0	0	0	0	211	0	211	
500	187	14 Days-Rpl Wikwys,Stairs & Lower Roof	34	S6	03	0	0	203	249	0	452	0	452	0	0	0	0	0	0	0	452	0	452	
80	191	SOGR @ Leased Facilities/Properties	CW	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	500	
97	192	SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	193	SOGR @ Leased Facilities/Properties	CW	S6	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	194	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	200	200 Bermondsey-Rpl roof, Repair Masonry	34	S6	03	0	0	0	0	37	37	336	373	0	0	0	0	0	0	0	373	0	373	
500	201	255 Spadina-rpl Windows and Doors	22	S6	03	0	0	0	0	0	0	16	16	0	0	0	0	0	0	0	16	0	16	
500	204	1535 ALBION-Rpl Pavement,Window, Paints	01	S6	03	0	0	0	0	8	8	76	84	42	0	0	0	0	0	0	42	0	84	
500	214	246 The Esplanade-Parking Garage Rehab	28	S6	03	0	0	66	2,339	0	2,405	0	2,405	0	0	0	0	0	0	0	2,405	0	2,405	
38	218	150 Borough Dr-Renew Waterproof, Parking	38	S2	03	459	0	0	0	0	459	0	459	0	0	0	0	0	0	0	459	0	459	
500	222	259 Horner Ave-RPL Garage Sys Membrane	06	S6	03	0	0	0	6	42	48	0	48	24	0	0	0	0	0	0	24	0	48	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																				
FAC906394		Structural/Building Envelope																							
33	223	462 Runnymede-Structural Rehabilitation,Waterproof	13	S2	03	11	0	0	0	0	11	0	11	0	0	0	0	0	0	0	0	0	11	0	11
500	228	100 Queen-Renos (Windows, interior)	27	S6	03	0	0	0	0	0	0	82	82	0	0	0	0	0	0	0	0	0	82	0	82
500	229	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	1,200	1,200	0	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200	1,200
500	230	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	600	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600	600
500	232	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	600	600	0	600	0	0	0	0	0	0	0	0	600	0	600	600
500	244	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	600	600	600	0	0	0	0	0	0	0	0	600	0	600	600
500	247	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	1,200	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200	1,200
500	271	2 Civic Centre-Rpl Windows,Entrance Door	03	S6	03	0	0	0	115	450	565	926	1,491	0	0	0	0	0	0	0	0	1,491	0	1,491	1,491
500	274	1009 Sheppard-Rpl cladding, glass Unit	10	S6	03	0	13	218	0	0	231	0	231	0	0	0	0	0	0	0	0	231	0	231	231
500	275	Tech Audits & Capital Project Validations	CW	S6	03	0	0	0	0	0	0	1,743	1,743	0	0	0	0	0	0	0	0	1,743	0	1,743	1,743
18	276	146 The East Mall - Various Structural Repairs	05	S2	03	640	0	0	0	0	640	0	640	0	0	0	0	0	0	0	0	640	0	640	640
39	277	16 Montgomery -Basement Walls - Washroom	16	S2	03	248	0	0	0	0	248	0	248	0	0	0	0	0	0	0	0	248	0	248	248
500	278	700 Eglinton Ave W-Rpl Roofing, Windows & Ceiling	21	S6	03	0	59	851	0	0	910	0	910	0	0	0	0	0	0	0	0	910	0	910	910
68	279	3 Lunness Road-Exterior Wall Rehabilitation	06	S2	03	48	0	0	0	0	48	0	48	0	0	0	0	48	0	0	0	0	0	48	48
500	280	1600 Birchmount Rd-RPL DWHT, Boiler, Asph	37	S6	03	0	0	0	724	91	815	0	815	0	0	0	0	0	0	0	0	815	0	815	815
53	281	100 QueenW-ConcreteSoffitSlatsGridHangersVer	27	S4	03	108	2,308	188	3,819	0	6,423	0	6,423	0	0	0	0	0	0	0	0	6,423	0	6,423	6,423
500	282	91 Front E-Exterior Doors & Windows	28	S6	03	0	0	0	0	0	0	3,669	3,669	0	0	0	0	0	0	0	0	3,669	0	3,669	3,669
42	283	55 John - Upgrade Window Washing Monorail System	20	S2	03	116	0	0	0	0	116	0	116	0	0	0	0	116	0	0	0	0	0	116	116
27	284	539 Queens Quay - Waterproofing and Electrical	20	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	900	0	0	0	0	0	900	900
500	297	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600	600
500	298	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	1,200	0	1,200	1,200
500	301	71 Front W-Union Station SOGR Projects	28	S6	03	0	0	5,000	5,000	5,000	15,000	25,000	40,000	0	0	0	0	0	0	0	0	40,000	0	40,000	40,000
500	302	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600	600
500	303	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	0	0	0	3,600	3,600	0	0	0	0	0	0	0	0	3,600	0	3,600	3,600

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By															
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
<u>FAC906394</u>	<u>Structural/Building Envelope</u>																											
17	304	5100 Yonge-Compl of Re-waterproofing Foundation	23	S2	03	664	0	0	0	0	664	0	664	0	0	0	0	0	0	0	0	0	0	0	0	664	0	664
500	312	Var Locs-Struc Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	1,200	1,200	0	0	0	0	0	0	0	0	0	0	0	0	1,200	0	1,200
56	313	12 Canterbury-Rpl OverheadDoor	23	S4	03	3	66	0	0	0	69	0	69	0	0	0	0	0	0	0	0	0	0	0	69	0	69	
63	314	259 Queens Quay-PumpsStructuralElementsDeckCoatin	20	S4	03	51	736	0	0	0	787	0	787	0	0	0	0	0	0	0	0	0	0	0	787	0	787	
75	315	760 Dovercourt-Rpl WindowsDoors	18	S4	03	8	118	0	0	0	126	0	126	63	0	0	0	0	0	0	0	0	0	0	63	0	126	
80	316	55 John-RehabMetroSquareStage	20	S4	03	38	453	0	0	0	491	0	491	0	0	0	0	0	0	0	0	0	0	0	491	0	491	
500	317	100 Queen W Parking - Various SOGR Project	27	S6	03	0	0	0	0	0	0	277	277	0	0	0	0	0	0	0	0	0	0	0	277	0	277	
500	318	1435 Eglinton-VariouArchStructMechSOGRProjec	21	S6	03	0	0	0	80	1,474	1,554	0	1,554	0	0	0	0	0	0	0	0	0	0	0	1,554	0	1,554	
500	319	146 Crescent Road - Various Projects	27	S6	03	0	0	0	0	0	0	23	23	0	0	0	0	0	0	0	0	0	0	0	23	0	23	
500	320	160 DUNCAN MILL-Structural InteriorFinishes Mechan	34	S6	03	0	0	0	18	272	290	0	290	0	0	0	0	0	0	0	0	0	0	0	290	0	290	
500	321	175 Memorial Park Ave - Various Projects	29	S6	03	0	0	0	0	0	0	18	18	0	0	0	0	0	0	0	0	0	0	0	18	0	18	
500	322	251 ESTHER SHINER BLVD-Wood Roof Framing Rehabilitt	24	S6	03	0	0	0	0	0	0	56	56	0	0	0	0	0	0	0	0	0	0	0	56	0	56	
500	323	255 Dundas W-Rahab Facade Remove Sunscreen Fins	20	S6	03	0	29	420	0	0	449	0	449	0	0	0	0	0	0	0	0	0	0	0	449	0	449	
500	324	2696 Eglinton W-VarStructArchMechSOGRProjects	12	S6	03	0	0	0	0	0	0	736	736	0	0	0	0	0	0	0	0	0	0	0	736	0	736	
500	325	2696 Eglinton -Building Envelope & Mech SOGR Proje	12	S6	03	0	0	0	0	0	0	21	21	0	0	0	0	0	0	0	0	0	0	0	21	0	21	
500	326	2900 Lawrence Ave E - Exterior Doors and Various R	38	S6	03	0	0	0	0	0	0	10	10	0	0	0	0	0	0	0	0	0	0	0	10	0	10	
500	327	30 Northline Rd-Window & Exterior Door	31	S6	03	0	6	311	0	0	317	0	317	0	0	0	0	0	0	0	0	0	0	0	317	0	317	
500	328	3061 Birchmount Road - Various Projects	39	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	0	0	0	5	0	5	
500	329	31 Avenue of The Islands-Arch Struct & Mech SOGR P	28	S6	03	0	0	31	245	0	276	0	276	0	0	0	0	0	0	0	0	0	0	0	276	0	276	
500	330	3100 EGLINTON E-Exterior & Overhead Door	38	S6	03	0	0	0	0	0	0	26	26	13	0	0	0	0	0	0	0	0	0	0	13	0	26	
500	331	433 EASTERN AVE-Windows and Doors Repairs	30	S6	03	0	0	1	97	0	98	0	98	0	0	0	0	0	0	0	0	0	0	0	98	0	98	
500	332	433 EASTERN AVE-Exterior Wall& Roof Structure	30	S6	03	0	0	0	0	0	0	3,038	3,038	0	0	0	0	0	0	0	0	0	0	0	3,038	0	3,038	
500	333	433 EASTERN AVE-Exterior Wall and Roof Structure R	30	S6	03	0	0	0	0	0	0	2,703	2,703	0	0	0	0	0	0	0	0	0	0	0	2,703	0	2,703	
500	334	433 EASTERN AVE-Exterior Doors Replacement	30	S6	03	0	5	24	0	0	29	0	29	0	0	0	0	0	0	0	0	0	0	0	29	0	29	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906394 Structural/Building Envelope																									
500	335	4330 Dufferin Street Site - Various Projects - Arc	08	S6	03	0	0	0	0	0	0	82	82	41	0	0	0	0	0	0	0	41	0	82	
500	336	49 Toryork Drive-Wood roof framing rehabilitation	07	S6	03	0	0	0	0	0	0	115	115	0	0	0	0	0	0	0	0	115	0	115	
500	337	50 Upjohn-Arch. & Struct. SOGR Projects	34	S6	03	0	0	0	0	101	101	2,228	2,329	0	0	0	0	0	0	0	0	2,329	0	2,329	
500	338	51 PARLIAMENT-exterior heritage windows security d	28	S6	03	0	13	197	0	0	210	0	210	0	0	0	0	0	0	0	0	210	0	210	
500	339	662 Jane-RplWindows&FrontEntrance	11	S6	03	0	11	100	0	0	111	0	111	0	0	0	0	0	0	0	0	111	0	111	
500	340	703 Don Mills Road - Various Projects	26	S6	03	0	0	0	0	0	0	109	109	0	0	0	0	0	0	0	0	109	0	109	
500	341	786 Dundas St E - Various Projects	30	S6	03	0	0	0	0	0	0	8	8	0	0	0	0	0	0	0	0	8	0	8	
500	342	821 Progress Ave - Various Projects	38	S6	03	0	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	12	0	12	
500	343	891 Morningside Avenue-Exterior wall rehabilitatio	44	S6	03	0	0	0	17	131	148	0	148	0	0	0	0	0	0	0	0	148	0	148	
500	344	891 Morningside Ave- Door Replacement	44	S6	03	0	0	0	0	0	0	82	82	0	0	0	0	0	0	0	0	82	0	82	
41	345	150 Borough-RenewWaterproofTrafficTopping	38	S3	03	-459	0	0	0	0	-459	0	-459	0	0	0	0	0	0	0	0	-459	0	-459	
81	346	2430 LawrenceE-Exterior Wall Rehabilitation	37	S4	03	10	107	0	0	0	117	0	117	58	0	0	0	0	0	0	0	59	0	117	
82	347	265 Manitoba-Exterior wall rehabilitation	19	S4	04	8	189	0	0	0	197	0	197	98	0	0	0	0	0	0	0	99	0	197	
83	348	674 Markham-Exterior Wall Rehab & Repair Exterior	20	S4	03	18	205	0	0	0	223	0	223	112	0	0	0	0	0	0	0	111	0	223	
107	349	703 Don Mills Road -Parking Garage Rehab	26	S4	03	500	500	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
104	350	3111 Lake Shore W-Building Envelope Restoration	06	S4	03	1,441	0	0	0	0	1,441	0	1,441	0	0	0	0	0	0	0	0	1,441	0	1,441	
500	351	Var Loc-Various Struct. SOGR Projects	CW	S6	03	0	0	0	0	0	0	3,500	3,500	0	0	0	0	0	0	0	0	3,500	0	3,500	
44	352	5100 Yonge-Completion of Re-waterproofing Foundati	23	S3	03	-540	0	0	0	0	-540	0	-540	0	0	0	0	0	0	0	0	-540	0	-540	
86	353	55 John-RepairParkingGarageFloor	20	S4	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	0	0	350	0	350	
Sub-total						9,128	10,304	13,393	18,784	13,778	65,387	72,835	138,222	1,142	0	0	0	0	1,614	0	0	135,466	0	138,221	
FAC906395 Mechanical and Electrical																									
500	3	235 Cibola Ave - Unit Heater & Other	28	S6	03	0	50	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
500	4	539 Queens Quay W-Rpl Fire Alarm Panels	20	S6	03	0	0	0	20	247	267	0	267	0	0	0	0	0	0	0	0	267	0	267	
500	11	313 Pharmacy-Replace Boiler, HVAC Unit	35	S6	03	0	0	0	0	0	0	259	259	0	0	0	0	0	0	0	0	259	0	259	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FAC906395</u>	<u>Mechanical and Electrical</u>																						
500 15	703 Don Mills Rd-Rep/ F Alarm System & Controls	26	S6	03	0	0	0	0	0	0	1,535	1,535	0	0	0	0	0	0	0	0	1,535	0	1,535
24 18	703 Don Mills-Chiller Replacement	26	S2	03	1,544	1,278	1,313	0	0	4,135	0	4,135	0	0	0	0	0	300	0	0	3,835	0	4,135
500 46	150 Borough Dr-Fire Alarm System	38	S6	03	0	54	814	0	0	868	0	868	0	0	0	0	0	0	0	0	868	0	868
32 55	259 Queens Quay W-Rpl AHU	20	S2	03	285	0	0	0	0	285	0	285	0	0	0	0	0	0	0	0	285	0	285
500 59	100 Queen-Retrofit elevator lower level	27	S6	03	0	0	0	110	1,119	1,229	0	1,229	0	0	0	0	0	0	0	0	1,229	0	1,229
500 61	255 Spadina-Rpl Chiller,Exhaust Fans	22	S6	03	0	0	0	0	0	0	888	888	0	0	0	0	0	0	0	0	888	0	888
500 72	150 Borough Dr-MCC Replacement	38	S6	03	0	0	0	0	0	0	17	17	0	0	0	0	0	0	0	0	17	0	17
500 73	1652 Keele-Rpl Boilers, Pumps, Pipes	12	S6	03	0	0	0	0	0	0	626	626	0	0	0	0	0	0	0	0	626	0	626
500 74	1305 Ellesmere Rd-Var Reno Projects	37	S6	03	0	0	0	0	49	49	673	722	0	0	0	0	0	0	0	0	722	0	722
500 76	1435 Eglinton W- Elec Dist Equipment	21	S6	03	0	0	0	0	0	0	207	207	0	0	0	0	0	0	0	0	207	0	207
500 82	358 Keele- Rpl heating boilers	13	S6	03	0	0	0	106	0	106	0	106	0	0	0	0	0	0	0	0	106	0	106
500 87	83 Deforest Rd-Rpl of Gas-Fired Heater	13	S6	03	0	0	0	12	0	12	0	12	0	0	0	0	0	0	0	0	12	0	12
500 88	850 Coxwell-VAV Terminal Air Units	29	S6	03	0	0	0	0	94	94	748	842	0	0	0	0	0	0	0	0	842	0	842
500 104	4330 Dufferin -Cooling Tower CT-1	08	S6	03	0	0	0	0	60	60	576	636	318	0	0	0	0	0	0	0	318	0	636
500 105	1535 Albion Rd - CO Detection & various	01	S6	03	0	0	14	113	0	127	0	127	64	0	0	0	0	0	0	0	64	0	127
500 108	1050 Ellesmere - Power Upgrade / various	37	S6	03	0	0	0	127	1,655	1,782	0	1,782	0	0	0	0	0	0	0	0	1,782	0	1,782
500 110	524 Oakwood Ave-Rpl Five Rooftop Units	15	S6	03	0	0	0	46	548	594	0	594	0	0	0	0	0	0	0	0	594	0	594
500 113	132 Bellevue Ave-Replace Unit Heater	20	S6	03	0	0	0	0	4	4	31	35	0	0	0	0	0	0	0	0	35	0	35
500 115	555 Oakwood Ave-Replace Rooftop HVAC Units	15	S6	03	0	0	0	7	82	89	0	89	0	0	0	0	0	0	0	0	89	0	89
500 116	4330 Dufferin St - Main Fire Alarm Control Panel	08	S6	03	0	0	0	74	798	872	0	872	436	0	0	0	0	0	0	0	436	0	872
500 125	1530 Markham - Rpl Garage Sprinkler Sys	42	S6	03	0	0	0	0	0	0	973	973	0	0	0	0	0	0	0	0	973	0	973
25 126	91 Front St E- RPL Switchboards and Htg Pumps	28	S2	03	288	0	0	0	0	288	0	288	0	0	0	0	0	0	0	0	288	0	288
500 128	2 Civic Centre-Rpl Heater, Compressor	03	S6	03	0	0	0	182	1,501	1,683	367	2,050	0	0	0	0	0	0	0	0	2,050	0	2,050
500 132	703 Don Mills Rd-Replace AHU SF-1, SF-2 & RF-1	26	S6	03	0	0	0	0	129	129	1,124	1,253	0	0	0	0	0	0	0	0	1,253	0	1,253

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**Gross Expenditures (\$000's)
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Facilities Management and Real Estate

Sub-Project No. Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By													
				2014	2015	2016	2017	2018	Total	Total	Total	Provincial	Federal	Development	Reserves	Reserve	Capital	Debt -			Total					
				2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023	Grants and Subsidies	Subsidy	Charges		Funds	from Current	Other 1	Other2	Recoverable Debt	Financing					
<u>FAC906395</u> <u>Mechanical and Electrical</u>																										
500 133 40 College St-Replace Mech Equipment	27	S6	03	0	61	711	0	0	772	0	772	0	0	0	0	0	0	0	0	0	0	0	0	772	0	772
500 137 703 Don Mills Rd-Rpl A/C Units	26	S6	03	0	0	0	99	780	879	0	879	0	0	0	0	0	0	0	0	0	0	0	0	879	0	879
8 142 Var Locs - CO/NOx Monitoring Systems in Apparatus	CW	S2	03	325	0	0	0	0	325	0	325	0	0	0	0	0	0	0	0	0	0	0	0	325	0	325
500 143 1008 Yonge-new Oil Interceptor / various	27	S6	03	0	0	31	213	0	244	0	244	0	0	0	0	0	0	0	0	0	0	0	0	244	0	244
500 144 150 Disco - Replace rooftop A/C units	02	S6	03	0	0	0	0	65	65	822	887	0	0	0	0	0	0	0	0	0	0	0	0	887	0	887
500 146 150 Disco-Electrical Distribution Upgrades	02	S6	03	0	0	0	0	0	0	217	217	0	0	0	0	0	0	0	0	0	0	0	0	217	0	217
500 149 5700 Bathurst St-Repl Gas-fired Roof Top Units	10	S6	03	0	0	0	180	0	180	0	180	0	0	0	0	0	0	0	0	0	0	0	0	180	0	180
500 151 91 Front St - Replace Exhaust Fans	28	S6	03	0	0	0	0	0	0	275	275	0	0	0	0	0	0	0	0	0	0	0	0	275	0	275
500 153 170 Jarvis St - Exhaust Fans	27	S6	03	0	0	0	0	0	0	11	11	0	0	0	0	0	0	0	0	0	0	0	0	11	0	11
500 154 255 Spadina-Hot Water Heater	22	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	0	0	0	0	5	0	5
20 162 255 Spadina Rd- Repl of Fire Alarm, Boilers	22	S2	03	347	0	0	0	0	347	0	347	0	0	0	0	0	0	0	0	0	0	0	0	347	0	347
500 174 843 Palmerston Ave - Painting, RTUs & Exhausts	20	S6	03	0	0	0	0	0	0	40	40	0	0	0	0	0	0	0	0	0	0	0	0	40	0	40
500 176 157 King St E - Repl of Exhaust Fans	28	S6	03	0	0	0	0	0	0	55	55	0	0	0	0	0	0	0	0	0	0	0	0	55	0	55
1 217 60 Queen W-A/C System&Electrical	27	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	0	0	0	0	500	0	500
500 225 40 College St -Rpl of Heating & Cooling Equip	27	S6	03	0	0	0	0	0	0	4,216	4,216	0	0	0	0	0	0	0	0	0	0	0	0	4,216	0	4,216
500 226 1530 Markham-Rpl Boilers, Pumps, Pipes	42	S6	03	0	0	0	0	0	0	642	642	0	0	0	0	0	0	0	0	0	0	0	0	642	0	642
500 227 18 Dyas-Co Monitoring	34	S6	03	0	0	0	0	0	0	1,121	1,121	0	0	0	0	0	0	0	0	0	0	0	0	1,121	0	1,121
500 230 5700 Bathurst St-Replace Five Roof Exhaust Fans	10	S6	03	0	0	0	27	0	27	0	27	0	0	0	0	0	0	0	0	0	0	0	0	27	0	27
85 232 277 Victoria St-Rpl Main Switchboard	27	S4	03	39	645	0	0	0	684	0	684	0	0	0	0	0	0	0	0	0	0	0	0	684	0	684
500 237 900 Tapscott -Repl Domestic Hot Water Heater	42	S6	03	0	0	0	24	0	24	0	24	0	0	0	0	0	0	0	0	0	0	0	0	24	0	24
9 239 Var Fire Halls-CO/NOx Monitoring,Unit Heaters	CW	S2	03	317	0	0	0	0	317	0	317	0	0	0	0	0	0	0	0	0	0	0	0	317	0	317
500 241 399 West Mall-Rpl Chiller,Chilled Water Pump	03	S6	03	0	0	0	0	0	0	847	847	0	0	0	0	0	0	0	0	0	0	0	0	847	0	847
500 244 2753 Jane-Replace Gas-Fire Roof Top Units	07	S6	03	0	0	0	63	0	63	0	63	0	0	0	0	0	0	0	0	0	0	0	0	63	0	63
500 245 850 Coxwell Ave- Rpl Exhaust Fans	29	S6	03	0	0	0	0	0	0	120	120	0	0	0	0	0	0	0	0	0	0	0	0	120	0	120

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																					
<u>FAC906395</u>		<u>Mechanical and Electrical</u>																								
500	246	115 Parkway Forest -Various Projects	33	S6	03	0	0	0	12	111	123	0	123	0	0	0	0	0	0	0	0	0	0	123	0	123
500	252	786 Dundas St-Rpl heating boiler in bsmt	30	S6	03	0	0	0	0	0	0	189	189	0	0	0	0	0	0	0	0	0	0	189	0	189
36	255	1435 Eglinton W-Rpl HVAC and Exhaust Fans	21	S2	03	138	0	0	0	0	138	0	138	0	0	0	0	0	0	0	0	0	0	138	0	138
500	256	843 Palmerston Ave-Rpl of Main Switch	20	S6	03	0	0	3	36	0	39	0	39	0	0	0	0	0	0	0	0	0	0	39	0	39
19	257	111 Wellesley St. E -Various Projects	27	S2	03	373	332	0	0	0	705	0	705	0	0	0	0	50	0	0	0	0	0	655	0	705
500	258	740 Markham Rd-Replace HW Heating Boiler	38	S6	03	0	0	0	7	0	7	85	92	0	0	0	0	0	0	0	0	0	0	92	0	92
500	259	20 Beffort-Upgrade Office Area Power	09	S6	03	0	0	0	0	5	5	19	24	0	0	0	0	0	0	0	0	0	0	24	0	24
500	262	18 Dyas-Rpl Sump Pump, Pipes, Sprkler	34	S6	03	0	0	0	0	0	0	1,143	1,143	0	0	0	0	0	0	0	0	0	0	1,143	0	1,143
500	266	707 Dundas Street - Heaters, Heating Pumps	20	S6	03	0	15	163	0	0	178	0	178	0	0	0	0	0	0	0	0	0	0	178	0	178
500	268	1109 Leslie-Rpl Heaters&solar heat sys	25	S6	03	0	4	67	0	0	71	0	71	0	0	0	0	0	0	0	0	0	0	71	0	71
500	269	2 Civic Centre-Rpl Int.Lghtg, Ceiling Tiles	03	S6	03	0	0	0	0	0	0	725	725	0	0	0	0	0	0	0	0	0	0	725	0	725
500	270	116 Dorset Dr-Replace DHW Heater	36	S6	03	0	2	17	0	0	19	0	19	0	0	0	0	0	0	0	0	0	0	19	0	19
500	275	390 The West Mall - Trasformer	03	S6	03	0	75	853	0	0	928	0	928	0	0	0	0	0	0	0	0	0	0	928	0	928
500	278	265 Manitoba-Var Arch Mech Elect SOGR Projects	19	S6	03	0	0	120	114	0	234	0	234	117	0	0	0	0	0	0	0	0	0	117	0	234
500	280	519 Church-Repl Existing AC Units	27	S6	03	0	0	0	0	0	0	263	263	0	0	0	0	0	0	0	0	0	0	263	0	263
500	281	627 Queens Quay W-Elevator Modernization	20	S6	03	0	0	0	0	0	0	21	21	0	0	0	0	0	0	0	0	0	0	21	0	21
500	282	390 The West Mall-Rpl of Chiller	03	S6	03	0	0	0	0	0	0	1,231	1,231	0	0	0	0	0	0	0	0	0	0	1,231	0	1,231
500	283	1076 Pape-Rtroft Ltg Sys, Rpl Fire Alarm Sys	29	S6	03	0	0	0	0	0	0	202	202	0	0	0	0	0	0	0	0	0	0	202	0	202
500	290	399 The West Mall-Rpl Fire Alarm Sys	03	S6	03	0	92	1,059	0	0	1,151	0	1,151	0	0	0	0	0	0	0	0	0	0	1,151	0	1,151
500	291	399 The West Mall-Rpl of Main Switchboard	03	S6	03	0	0	0	1,099	405	1,504	0	1,504	0	0	0	0	0	0	0	0	0	0	1,504	0	1,504
500	292	399 The West Mall- North Block Main Swtchbrd	03	S6	03	0	0	0	65	696	761	0	761	0	0	0	0	0	0	0	0	0	0	761	0	761
500	306	399 The West Mall- Rpl North Block Mech Room	03	S6	03	0	0	0	94	899	993	0	993	0	0	0	0	0	0	0	0	0	0	993	0	993
500	321	399 The West Mall-Perimeter& Int Zones AHU	03	S6	03	0	0	43	1,311	0	1,354	0	1,354	0	0	0	0	0	0	0	0	0	0	1,354	0	1,354
500	357	399 The West Mall-Rpl Multizone Unit	03	S6	03	0	118	1,065	0	0	1,183	0	1,183	0	0	0	0	0	0	0	0	0	0	1,183	0	1,183

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FAC906395	Mechanical and Electrical																						
500 359	399 The West Mall-Int Lighting Systems	03	S6	03	0	0	0	0	0	0	1,681	1,681	0	0	0	0	0	0	0	0	1,681	0	1,681
500 390	111 Wellesley E-Smoke Evacuation Fans	27	S6	03	0	0	0	0	23	23	232	255	0	0	0	0	0	0	0	0	255	0	255
500 393	765 Queen St-Rpl Fire Alarm System	30	S6	03	0	14	141	0	0	155	0	155	0	0	0	0	0	0	0	0	155	0	155
500 398	703 Don Mills - Replace Plumbing Fixtures	26	S6	03	0	0	0	0	0	0	741	741	0	0	0	0	0	0	0	0	741	0	741
500 399	146 The East Mall-Incinerator Replace	05	S6	03	0	0	0	0	83	83	907	990	0	0	0	0	0	0	0	0	990	0	990
500 400	241 Esther Shiner-Retrofit Lighting Sys	24	S6	03	0	0	0	0	8	8	81	89	0	0	0	0	0	0	0	0	89	0	89
500 401	246 The Esplanade-Elevator modernization	28	S6	03	0	0	0	0	6	6	374	380	0	0	0	0	0	0	0	0	380	0	380
500 402	277 Victoria-Repl Heat Pumps	07	S6	03	0	0	0	0	0	0	2,615	2,615	0	0	0	0	0	0	0	0	2,615	0	2,615
500 404	44 Beechwood Dr-Rpl HVAC unit, BAS	29	S6	03	0	0	38	314	0	352	0	352	0	0	0	0	0	0	0	0	352	0	352
500 406	2075 BAYVIEW AVE-CO Detection	25	S6	03	0	0	0	0	0	0	92	92	46	0	0	0	0	0	0	0	46	0	92
500 407	3 Dohme Ave-Rpl Rooftop HVAC Sys	31	S6	03	0	0	0	0	0	0	487	487	0	0	0	0	0	0	0	0	487	0	487
500 411	390 The West Mall-Rpl Int & Ext Lighting	03	S6	03	0	0	0	195	703	898	0	898	0	0	0	0	0	0	0	0	898	0	898
500 412	2 Civic Centre-Rpl Main Switchbrd,MCC,FAIarm	03	S6	03	0	433	583	591	0	1,607	0	1,607	0	0	0	0	0	0	0	0	1,607	0	1,607
500 413	390 The West Mall-Refriger Chiller System	03	S6	03	0	86	783	0	0	869	0	869	0	0	0	0	0	0	0	0	869	0	869
500 414	765 Queen-Rpl Sprinkler Alarm,Hardwood Fl	30	S6	03	0	0	0	0	0	0	548	548	0	0	0	0	0	0	0	0	548	0	548
13 415	Various Locations_Installation of New Backflow Pre	CW	S2	02	1,157	983	1,010	0	0	3,150	0	3,150	0	0	0	0	0	200	0	0	2,950	0	3,150
14 416	65 Navy Wharf-Replace Fuel Tank and Generator	20	S2	03	312	0	0	0	0	312	0	312	0	0	0	0	0	0	0	0	312	0	312
21 417	1300 Sheppard W-Fire Alarm,HVAC,Building Envelope	08	S2	03	347	80	0	0	0	427	0	427	0	0	0	0	0	0	0	0	427	0	427
500 418	140 Princess-Repl DHW Heater& OH Door	19	S6	03	0	0	0	0	0	0	108	108	0	0	0	0	0	0	0	0	108	0	108
500 420	207 Front E-Rpl Garage Heater, Roof Fans	28	S6	03	0	0	0	32	0	32	0	32	0	0	0	0	0	0	0	0	32	0	32
500 421	235 Cibola-Rpl Aparatus Bay, Wshrm, Fans	28	S6	03	0	7	32	0	0	39	0	39	0	0	0	0	0	0	0	0	39	0	39
500 422	1535 Kingston - Rpl garage Ventilation	36	S6	03	0	0	0	0	0	0	518	518	259	0	0	0	0	0	0	0	259	0	518
500 424	35 Spadina Rd-Replace Fire Alarm System	20	S6	03	0	0	0	7	60	67	0	67	0	0	0	0	0	0	0	0	67	0	67
500 456	821 Progress-Rpl Pavement,Elevator	38	S6	03	0	43	393	334	0	770	0	770	0	0	0	0	0	0	0	0	770	0	770

CITY OF TORONTO

Gross Expenditures (\$000's)

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Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
<u>FAC906395</u>	<u>Mechanical and Electrical</u>																						
500 476	707 Dundas W-Rep/ Valves Heaters	20	S6	03	0	0	0	0	0	0	202	202	0	0	0	0	0	0	0	0	202	0	202
500 522	100 Queen-Rpl Swchbrd, Dist Equip	27	S6	03	0	0	152	1,749	0	1,901	0	1,901	0	0	0	0	0	0	0	0	1,901	0	1,901
500 524	100 Queen-Wet Sprnklr Control Valves	27	S6	03	0	0	0	0	0	0	2,594	2,594	0	0	0	0	0	0	0	0	2,594	0	2,594
500 527	1026 Finch W-Rpl Tailpipe Exh Fans EF	08	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	5	0	5
500 530	16 Montgomery-RPL Boiler, New HVAC Unit	16	S6	03	0	158	86	0	0	244	0	244	0	0	0	0	0	0	0	0	244	0	244
500 532	23 Grange Rd- Interior ME	20	S6	03	0	0	0	21	78	99	0	99	0	0	0	0	0	0	0	0	99	0	99
500 533	55 John-Rpl HW Heating Pumps&Other Mech	20	S6	03	0	0	0	128	1,377	1,505	0	1,505	0	0	0	0	0	0	0	0	1,505	0	1,505
500 534	55 John - Supply Fans, Exhaust Fans	20	S6	03	0	0	0	0	0	0	3,940	3,940	0	0	0	0	0	0	0	0	3,940	0	3,940
500 535	850 Coxwell Ave-RPL Chillers, Condensers	29	S6	03	0	0	0	224	2,000	2,224	0	2,224	0	0	0	0	0	0	0	0	2,224	0	2,224
500 536	277 Victoria St-Rpl Exh Fans, HW Boiler	27	S6	03	0	0	0	0	0	0	357	357	0	0	0	0	0	0	0	0	357	0	357
500 537	5100 Yonge - Storm & Sanitary Piping, Valves	23	S6	03	0	0	0	189	1,942	2,131	0	2,131	0	0	0	0	0	0	0	0	2,131	0	2,131
500 538	5100 Yonge-rpl Switchgear, Server Rm A/C	23	S6	03	0	0	0	0	0	0	295	295	0	0	0	0	0	0	0	0	295	0	295
500 540	60 Queen W - Repl of Existing Elec Dist Equip	27	S6	03	0	0	0	0	22	22	559	581	0	0	0	0	0	0	0	0	581	0	581
500 541	60 Queen St W-Rpl Fire Alarm Sys	27	S6	03	0	0	111	1,332	0	1,443	0	1,443	0	0	0	0	0	0	0	0	1,443	0	1,443
500 542	100 Queen-Rpl Switches Main Switchboard	27	S6	03	0	0	0	143	979	1,122	1,005	2,127	0	0	0	0	0	0	0	0	2,127	0	2,127
500 545	100 Queen -Rpl Swbd, Dist Eq, Fire Pump	27	S6	03	0	0	103	1,078	0	1,181	0	1,181	0	0	0	0	0	0	0	0	1,181	0	1,181
99 556	Var Locs-Mech Repairs @ City Facilities	CW	S4	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
500 557	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	900	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
500 558	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	900	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900
500 570	100 Queen-Rpl Taxi Tunnel Lighting	27	S6	03	0	0	0	0	0	0	82	82	0	0	0	0	0	0	0	0	82	0	82
500 571	399 The West Mall-Rep/ A/C #1 & 2	03	S6	03	0	0	0	0	0	0	746	746	0	0	0	0	0	0	0	0	746	0	746
500 572	40 College St - Rpl ATS#3 to ATS#6	27	S6	03	0	0	0	0	0	0	25	25	0	0	0	0	0	0	0	0	25	0	25
500 573	91 Front E - Repl of Elec Dist Equip	28	S6	03	0	0	0	0	37	37	364	401	0	0	0	0	0	0	0	0	401	0	401
500 588	1115 Caledonia Rd-Rep/ Window & Elec Sys	15	S6	03	0	0	11	63	0	74	0	74	37	0	0	0	0	0	0	0	37	0	74

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**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
							2014	2015	2016	2017	2018	Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
												2014-2018	2019-2023	2014-2023											
FAC906395 Mechanical and Electrical																									
12	589	Various locations Site-Elevator Machine Rm work	CW	S2	02	1,847	0	0	0	0	1,847	0	1,847	0	0	0	0	0	210	0	0	1,637	0	1,847	
500	590	12 Grosvenor St.-Replacement of Boiler	27	S6	03	0	0	0	216	0	216	0	216	0	0	0	0	0	0	0	0	216	0	216	
500	591	130 Eight St-Various Mechanical Projects	06	S6	03	0	0	0	27	0	27	253	280	0	0	0	0	0	0	0	0	280	0	280	
101	596	Var Locs - Customer Support - SOGR	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
500	597	Var Locs - Customer Support - SOGR	CW	S6	03	0	150	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
500	598	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	150	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	
2	599	60 Queen St W-Air Conditioning System and Electric	27	S2	03	983	854	0	0	0	1,837	0	1,837	0	0	0	0	0	0	0	0	1,837	0	1,837	
500	606	16 Montgomery-RPL Lighting & Power Dist	16	S6	03	0	11	36	0	0	47	0	47	0	0	0	0	0	0	0	0	47	0	47	
500	607	10 William Carson-Rpl Furnaces	25	S6	03	0	0	0	0	3	3	42	45	0	0	0	0	0	0	0	0	45	0	45	
500	608	12 Canterbury-Replace DHW Heater	23	S6	03	0	0	0	0	18	18	84	102	0	0	0	0	0	0	0	0	102	0	102	
500	609	235 CIBOLA AVE - Garage Unit Heater	28	S6	03	0	0	0	0	8	8	24	32	0	0	0	0	0	0	0	0	32	0	32	
29	612	40 College-Fire Alarm and Fish Pond	27	S2	03	1,252	0	0	0	0	1,252	0	1,252	0	0	0	0	0	0	0	0	1,252	0	1,252	
500	613	91 Front St E- Rpl of Switchboards	28	S6	03	0	0	0	0	0	0	52	52	0	0	0	0	0	0	0	0	52	0	52	
500	617	SOGR @ Leased Facilities/Properties	CW	S6	03	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
500	621	2 Civic Centre-Elevator Cab Finishes Upgrade	03	S6	03	0	0	0	0	0	0	1,363	1,363	0	0	0	0	0	0	0	0	1,363	0	1,363	
43	633	703 Don Mills-Relocate Comm. Services Room	26	S2	03	240	0	0	0	0	240	0	240	0	0	0	0	240	0	0	0	0	0	240	
37	634	40 College - Rpl Hot water Recirculation Lines	27	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200	
500	637	89 Northline Rd-Rpl Rooftop HVAC Unit#4	31	S6	03	0	0	0	0	0	0	45	45	0	0	0	0	0	0	0	0	45	0	45	
500	639	143 Bond St-Repl Boilers	34	S6	03	0	0	0	24	0	24	201	225	0	0	0	0	0	0	0	0	225	0	225	
28	640	146 The East Mall-New Cremation Room	05	S2	03	259	0	0	0	0	259	0	259	0	0	0	0	0	0	0	0	259	0	259	
30	641	1300 Sheppard W- Investigation of HVAC	08	S2	03	236	0	0	0	0	236	0	236	0	0	0	0	236	0	0	0	0	0	236	
500	642	399 The West Mall-Control Modern-Elev	03	S6	03	0	0	0	0	0	0	339	339	0	0	0	0	0	0	0	0	339	0	339	
500	655	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	900	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900	
500	656	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	900	900	0	900	0	0	0	0	0	0	0	0	900	0	900	

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Facilities Management and Real Estate

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By											
					2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>FAC906395</u>	<u>Mechanical and Electrical</u>																								
500 657	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	258	0	258	0	258	0	0	0	0	0	0	0	0	0	0	258	0	258
500 658	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	258	0	258	0	258	0	0	0	0	0	0	0	0	0	0	258	0	258
25 659	Var Locs - BAS & Component Renewals	CW	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	0	0	300
100 660	Var Locs - BAS & Component Renewals	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	1,000	0	0	1,000
500 662	Var Locs - BAS & Component Renewals	CW	S6	03	0	1,500	0	0	0	1,500	0	1,500	0	0	0	0	0	0	0	0	0	1,500	0	0	1,500
500 678	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	2,000	0	0	2,000	0	2,000	0	0	0	0	0	0	0	0	0	2,000	0	0	2,000
500 679	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	2,000	0	2,000	0	2,000	0	0	0	0	0	0	0	0	0	2,000	0	0	2,000
500 691	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	0	0	260	260	0	0	0	0	0	0	0	0	0	260	0	0	260
500 692	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	0	900	0	0	900
500 812	Var Locs - BAS & Component Renewals	CW	S6	03	0	0	0	0	500	500	10,000	10,500	0	0	0	0	0	0	0	0	0	10,500	0	0	10,500
500 813	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	0	900	0	0	900
500 814	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	0	0	260	260	0	0	0	0	0	0	0	0	0	260	0	0	260
500 818	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	0	900	0	0	900
500 819	Var Locs - Customer Support - SOGR	CW	S6	03	0	0	0	0	0	0	780	780	0	0	0	0	0	0	0	0	0	780	0	0	780
500 844	Var Locs-Mech Repairs @ City Facilities	CW	S6	03	0	0	0	0	0	0	1,800	1,800	0	0	0	0	0	0	0	0	0	1,800	0	0	1,800
92 845	Energy Audits & Monitoring Systems	CW	S2	04	200	100	0	0	0	300	0	300	0	0	0	0	0	100	0	0	0	200	0	0	300
40 846	255 Spadina-ScopeChange-FireAlarm	22	S3	03	210	0	0	0	0	210	0	210	0	0	0	0	0	0	0	0	0	210	0	0	210
46 847	VarLoc - Repl Diesel with NG Generators	CW	S4	01	363	390	3,542	0	0	4,295	0	4,295	0	0	0	0	0	0	0	0	0	4,295	0	0	4,295
54 848	100 Queen W-Grid HangersPhaseRefrigerationPlantRef	27	S4	03	238	4,390	0	0	0	4,628	0	4,628	0	0	0	0	0	0	0	0	0	4,628	0	0	4,628
55 849	101 Coxwell-Rpl Electric Heaters Electric Heaters	32	S4	03	26	281	0	0	0	307	0	307	0	0	0	0	0	0	0	0	0	307	0	0	307
58 850	157 King E-RehabCopulaStructuralElementsTempAC	28	S4	03	440	1,075	0	0	0	1,515	0	1,515	0	0	0	0	0	0	0	0	0	1,515	0	0	1,515
61 851	242 Milner-Humidifier Air Handling Units	42	S4	03	36	364	0	0	0	400	0	400	0	0	0	0	0	0	0	0	0	400	0	0	400
66 852	40 College-Rpl Fire Pump	27	S4	03	5	46	0	0	0	51	0	51	0	0	0	0	0	0	0	0	0	51	0	0	51
68 853	4330 Dufferin-Supply Fan S-8 for North Wing	08	S4	03	36	373	0	0	0	409	0	409	0	0	0	0	0	0	0	0	0	409	0	0	409

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
											2014-2018	2019-2023	2014-2023												
FAC906395 Mechanical and Electrical																									
70	854	5100 Yonge-RooftopUnits,AHU F-2,DrainagePiping	23	S4	03	815	449	0	0	0	1,264	0	1,264	0	0	0	0	0	0	0	0	0	1,264	0	1,264
72	855	5700 Bathurst-Elevator Modernization	10	S4	03	8	134	0	0	0	142	0	142	0	0	0	0	0	0	0	0	142	0	142	
108	856	799 ISLINGTON-ForConsolidationofPMMDStores	06	S4	04	1,464	0	0	0	0	1,464	0	1,464	0	0	0	0	0	0	0	0	1,464	0	1,464	
500	857	100 Galloway Road - Various Projects	43	S6	03	0	0	0	0	0	0	8	8	0	0	0	0	0	0	0	0	8	0	8	
500	858	100 Galloway Road - Various Projects	43	S6	03	0	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	12	0	12	
500	859	100 Turnberry - Various SOGR Project	17	S6	03	0	0	0	0	0	0	24	24	0	0	0	0	0	0	0	0	24	0	24	
500	860	1008 Yonge - Replace Air Compressor System	27	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	5	0	5	
500	861	101 COXWELL-Variou Mechanical SOGR Projects	32	S6	03	0	57	560	0	0	617	0	617	0	0	0	0	0	0	0	0	617	0	617	
500	862	105 Cedarvale - Retrofit Existing Lighting System	31	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0	0	0	0	7	0	7	
500	863	1076 Pape Ave - Various Projects	29	S6	03	0	0	0	0	0	0	21	21	0	0	0	0	0	0	0	0	21	0	21	
500	864	1288 Queen W -Domestic Hot Water Heater	14	S6	03	0	0	0	0	0	0	9	9	0	0	0	0	0	0	0	0	9	0	9	
500	865	1300 Sheppard Ave. W - Replacement of Power Distri	08	S6	03	0	0	0	0	0	0	6	6	0	0	0	0	0	0	0	0	6	0	6	
500	866	135 Davenport Road - Various Projects	27	S6	03	0	0	0	0	0	0	168	168	0	0	0	0	0	0	0	0	168	0	168	
500	867	135 Davenport Rd - Various Projects	27	S6	03	0	0	0	0	0	0	9	9	0	0	0	0	0	0	0	0	9	0	9	
500	868	140 Princes-Variou Projects	19	S6	03	0	0	0	0	0	0	31	31	0	0	0	0	0	0	0	0	31	0	31	
500	869	175 Memorial Park Ave - Various Projects	29	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0	0	0	0	13	0	13	
500	870	18 Dyas Road - Various Projects - Electrical 1	34	S6	03	0	0	0	0	0	0	137	137	0	0	0	0	0	0	0	0	137	0	137	
500	871	2 DYAS-Variou Mech SOGR Projects	34	S6	03	0	0	30	311	0	341	0	341	0	0	0	0	0	0	0	0	341	0	341	
500	872	2050 JANE-Rpl Central UPS System	12	S6	03	0	0	0	0	0	0	214	214	0	0	0	0	0	0	0	0	214	0	214	
500	873	2050 JANE-Variou Elect SOGR Projects	12	S6	03	0	0	36	404	0	440	0	440	0	0	0	0	0	0	0	0	440	0	440	
500	874	241 ESTHER SHINER-Transportation SOGR Projects	24	S6	03	0	0	0	0	0	0	287	287	0	0	0	0	0	0	0	0	287	0	287	
500	875	2545 Bayview Ave - Various Projects	25	S6	03	0	0	0	0	0	0	69	69	0	0	0	0	0	0	0	0	69	0	69	
500	876	265 Manitoba Drive - Various Projects	19	S6	03	0	0	0	0	0	0	9	9	5	0	0	0	0	0	0	0	5	0	9	
500	877	3 Dohme Ave - Various Projects	31	S6	03	0	0	0	0	0	0	13	13	0	0	0	0	0	0	0	0	13	0	13	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FAC906395 Mechanical and Electrical</u>																									
500	878	301 ST CLAIR W-Rooftop unit & Heater	22	S6	03	0	0	7	36	0	43	0	43	0	0	0	0	0	0	0	0	0	43	0	43
500	879	3100 EGLINTON AVE E - Various Projects	38	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	0	5	0	5
500	880	313 Pharmacy Ave - Various Projects	35	S6	03	0	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	0	12	0	12
500	881	320 BERING -Retrofit of Existing Lighting System	05	S6	03	0	0	0	11	120	131	0	131	0	0	0	0	0	0	0	0	0	131	0	131
500	882	320 BERING AVE-Air Make-up Units # 1 and 2	05	S6	03	0	0	0	0	0	0	158	158	0	0	0	0	0	0	0	0	0	158	0	158
500	883	320 BERING-Lighting Sys. signs & emerg.battery	05	S6	03	0	0	0	0	0	0	131	131	0	0	0	0	0	0	0	0	0	131	0	131
500	884	330 BERING AVE-Rep.Rooftop HVAC Units	05	S6	03	0	0	0	0	0	0	73	73	0	0	0	0	0	0	0	0	0	73	0	73
500	885	399 The West Mall-AHUs, Humidifier, Fans, Urinals	03	S6	03	0	0	0	0	0	0	1,117	1,117	0	0	0	0	0	0	0	0	0	1,117	0	1,117
500	886	433 EASTERN AVE-Distribution and Lighting Panels	30	S6	03	0	0	0	0	0	0	175	175	0	0	0	0	0	0	0	0	0	175	0	175
500	887	433 EASTERN AVE-Lighting Sys incl. signs,batteries	30	S6	03	0	0	0	13	165	178	0	178	0	0	0	0	0	0	0	0	0	178	0	178
500	888	4330 Dufferin Str - Various Projects - Mech.2	08	S6	03	0	0	0	0	0	0	186	186	93	0	0	0	0	0	0	0	0	93	0	186
500	889	4330 Dufferin St - Various Projects - Electrical 1	08	S6	03	0	0	0	0	0	0	42	42	21	0	0	0	0	0	0	0	0	21	0	42
500	890	4330 Dufferin St - Various Projects	08	S6	03	0	0	0	0	0	0	325	325	0	0	0	0	0	0	0	0	0	325	0	325
500	891	4330 Dufferin St - Various Projects - Mechanical 1	08	S6	03	0	0	0	0	0	0	26	26	0	0	0	0	0	0	0	0	0	26	0	26
500	892	4330 Dufferin St -Various Projects - Mech.1	08	S6	03	0	0	0	0	0	0	149	149	75	0	0	0	0	0	0	0	0	75	0	149
500	893	4330 DUFFERIN ST - Repl of Switchboards & MCCs	08	S6	03	0	0	0	0	0	0	89	89	45	0	0	0	0	0	0	0	0	45	0	89
500	894	50 UPJOHN-Mech SOGR Projects	34	S6	03	0	47	409	0	0	456	0	456	0	0	0	0	0	0	0	0	0	456	0	456
500	895	5100 Yonge -Mech SOGR Projects	23	S6	03	0	0	0	0	0	0	42	42	0	0	0	0	0	0	0	0	0	42	0	42
500	896	55 John -Mech SOGR Projects	20	S6	03	0	0	0	0	0	0	328	328	0	0	0	0	0	0	0	0	0	328	0	328
500	897	55 John -Sprinkler Pump Parking Fans VAV	20	S6	03	0	0	0	0	0	0	184	184	0	0	0	0	0	0	0	0	0	184	0	184
500	898	55 John Street -Standpipe Pump VAV Transformers	20	S6	03	0	0	0	0	0	0	350	350	0	0	0	0	0	0	0	0	0	350	0	350
500	899	55 John -Compartment units & VAV	20	S6	03	0	0	0	0	0	0	206	206	0	0	0	0	0	0	0	0	0	206	0	206
500	900	55 John - Var Mech SOGR Projects	20	S6	03	0	0	0	0	0	0	242	242	0	0	0	0	0	0	0	0	0	242	0	242
500	901	6 Lambton Ave-Replace Rooftop HVAC Units	11	S6	03	0	0	0	0	0	0	11	11	0	0	0	0	0	0	0	0	0	11	0	11

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing		
Priority	SubProject No.	Sub-project Name																						
FAC906395 Mechanical and Electrical																								
500	902	60 Queen St W - Various Projects - Mechanical 1	27	S6	03	0	34	813	0	0	847	0	847	0	0	0	0	0	0	0	0	847	0	847
500	903	60 Queen W -Var Mech SOGR Projects	27	S6	03	0	0	0	0	0	20	20	0	0	0	0	0	0	0	0	0	20	0	20
500	904	61 TorYork- Carbon Monoxide Detection	07	S6	03	0	0	0	0	0	95	95	0	0	0	0	0	0	0	0	0	95	0	95
500	905	700 EGLINTON AVE W-Fire Alarm System	21	S6	03	0	0	0	0	0	9	9	0	0	0	0	0	0	0	0	0	9	0	9
500	906	703 Don Mills-VarMechanicalSOGRProjects	26	S6	03	0	0	0	0	0	216	216	0	0	0	0	0	0	0	0	0	216	0	216
500	907	703 Don Mills Rd-Replace Cooling Tower #1 & Mech	26	S6	03	0	0	0	0	0	26	26	0	0	0	0	0	0	0	0	0	26	0	26
500	908	703 Don Mills - Replace UPS#1 Wet Cell Batteries	26	S6	03	0	0	0	0	0	442	442	0	0	0	0	0	0	0	0	0	442	0	442
500	909	760 Dovercourt -Var Mech SOGR Projects	18	S6	03	0	0	0	0	0	46	46	0	0	0	0	0	0	0	0	0	46	0	46
500	910	765 Queen St-Replace rooftop HVAC unit #1	30	S6	03	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	0	12	0	12
500	911	821 Progress Ave - Replacement of All Power Distri	38	S6	03	0	0	0	0	0	17	17	0	0	0	0	0	0	0	0	0	17	0	17
500	912	850 Coxwell -Var Mech SOGR Projects	29	S6	03	0	0	0	0	0	139	139	0	0	0	0	0	0	0	0	0	139	0	139
500	913	850 COXWELL AVE-Replace Fire Alarm System	29	S6	03	0	0	0	0	0	141	141	0	0	0	0	0	0	0	0	0	141	0	141
500	914	850 Coxwell -Var Mech SOGR Projects	29	S6	03	0	0	0	0	0	252	252	0	0	0	0	0	0	0	0	0	252	0	252
84	915	146 The East Mall-HVAC System for Dog Kennel Area	05	S4	03	19	145	0	0	0	164	0	164	0	0	0	0	0	0	0	0	164	0	164
500	916	Var Loc-Variou Mech/Elect SOGR Projects	CW	S6	03	0	0	0	0	0	2,400	2,400	0	0	0	0	0	0	0	0	0	2,400	0	2,400
109	917	100 Queen St W - City Hall HVAC & Elevators Study	27	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
42	918	40 College St-Hot water Recirculation Lines and Va	27	S3	03	207	0	0	0	0	207	0	207	0	0	0	0	0	0	0	0	207	0	207
43	920	40 College-Rpl Fuel Sys	27	S3	03	913	0	0	0	0	913	0	913	0	0	0	0	0	0	0	0	913	0	913
87	921	703 Don Mills Road-RelocateCommunicatinRoom	26	S3	03	100	1,750	1,750	0	0	3,600	0	3,600	0	0	0	0	0	0	0	0	3,600	0	3,600
Sub-total					18,919	17,580	19,949	15,741	18,537	90,726	65,742	156,468	1,514	0	0	0	0	1,836	0	0	153,118	0	156,468	
FAC906396 Sitework																								
500	3	539 Queens Quay W-Repl Asphalt&Concrete	20	S6	03	0	0	0	0	0	2,359	2,359	0	0	0	0	0	0	0	0	2,359	0	2,359	
30	8	12 Canterbury Place-Ashpalt, Painting, Ext Wall, R	23	S2	03	252	0	0	0	0	252	0	252	0	0	0	0	0	0	0	0	252	0	252
500	9	1135 Caledonia - Roofing, Asphalt, Sidewalks	15	S6	03	0	0	0	15	92	107	55	162	81	0	0	0	0	0	0	0	81	0	162

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Gross Expenditures (\$000's)
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Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FAC906396 Sitework</u>																								
500	15	101 Coxwell-Rpl pavement, sidewalks & curbs	32	S6	03	0	25	261	0	0	286	0	286	0	0	0	0	0	0	0	0	286	0	286
500	16	399 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	363	1,866	2,229	1,475	3,704	0	0	0	0	0	0	0	0	3,704	0	3,704
500	22	2050 Jane-Rpl Gas Fired DHWT,Sprinkler Pump	12	S6	03	0	0	0	0	0	0	141	141	0	0	0	0	0	0	0	0	141	0	141
500	28	86 Blake St-Proposed expansion	30	S6	03	0	0	0	0	0	0	2,699	2,699	0	0	0	0	0	0	0	0	2,699	0	2,699
500	29	30 Eilerslie Ave-Roof Membrane&Asphlt	23	S6	03	0	0	0	0	0	0	881	881	0	0	0	0	0	0	0	0	881	0	881
500	41	590 Jane Street-Asphalt Pavement Replac	13	S6	03	0	27	207	0	0	234	0	234	0	0	0	0	0	0	0	0	234	0	234
500	42	1535 Kingston - Rpl Sidewalk, Curbs, Asphalt	36	S6	03	0	0	0	0	0	0	172	172	86	0	0	0	0	0	0	0	86	0	172
78	43	87 Main St-Asphalt Pavement,ext/int repainting	32	S4	03	24	314	0	0	0	338	0	338	0	0	0	0	0	0	0	0	338	0	338
73	58	666 Renforth Dr-Asphalt Pavement Replace	03	S4	03	5	74	0	0	0	79	0	79	0	0	0	0	0	0	0	0	79	0	79
500	62	2 Civic Centre-Rpl Asphalt Paving	03	S6	03	0	0	0	0	0	0	2,089	2,089	0	0	0	0	0	0	0	0	2,089	0	2,089
49	65	18 Cranfield Road-Repl Asphalt Pavement & Distribu	31	S2	03	35	0	0	0	0	35	0	35	0	0	0	0	0	35	0	0	0	0	35
500	67	399 The West Mall-Concrete Sidewalks, Curbs	03	S6	03	0	0	0	0	0	0	1,860	1,860	0	0	0	0	0	0	0	0	1,860	0	1,860
76	69	840 Gerrard St-Masonry repairs & waterproofing	30	S4	03	7	122	0	0	0	129	0	129	0	0	0	0	0	0	0	0	129	0	129
500	70	390 The West Mall-Asphalt Pavement	03	S6	03	0	0	0	0	0	0	394	394	0	0	0	0	0	0	0	0	394	0	394
500	71	60 Queen St-Upgrade Main Centre,Hard Surfaces	27	S6	03	0	0	0	0	0	0	2,283	2,283	0	0	0	0	0	0	0	0	2,283	0	2,283
11	72	308 Prince Edward-Crawspace Ventilation,Drain and	05	S2	03	123	0	0	0	0	123	0	123	0	0	0	0	0	0	0	0	123	0	123
500	73	1300 Sheppard W-Various Projects	08	S6	03	0	0	0	0	0	0	356	356	0	0	0	0	0	0	0	0	356	0	356
500	74	100 Queen-Rehab Elevated Walkways	27	S6	03	0	0	0	0	0	0	4,773	4,773	0	0	0	0	0	0	0	0	4,773	0	4,773
500	75	35 Spadina Road -Asphalt Pavement & Int Repaint	20	S6	03	0	7	178	0	0	185	0	185	0	0	0	0	0	0	0	0	185	0	185
500	76	115 Parkway Forest-Asphalt Ravement	33	S6	03	0	0	0	20	0	20	278	298	0	0	0	0	0	0	0	0	298	0	298
500	85	12 Canterbury Pl- Various Renovation Projects	23	S6	03	0	0	0	0	0	0	99	99	0	0	0	0	0	0	0	0	99	0	99
500	87	1313 Woodbine Ave-Various Projects	31	S6	03	0	0	0	33	95	128	601	729	0	0	0	0	0	0	0	0	729	0	729
500	88	20 Beffort Rd-RPL Water Heater & Asphalt	09	S6	03	0	0	0	10	502	512	0	512	0	0	0	0	0	0	0	0	512	0	512
500	98	135 Davenport-Repl Fence & Asphalt Pavement	27	S6	03	0	0	19	204	0	223	0	223	111	0	0	0	0	0	0	0	112	0	223

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing							
Priority	SubProj No.	Sub-project Name				2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023												
<u>FAC906396</u> Sitework																									
64	99	3061 Birchmount Rd-Asphalt Pavement,Curbs	39	S4	03	16	161	0	0	0	177	0	177	89	0	0	0	0	0	0	88	0	177		
500	101	1026 Finch W-Asphalt repl Renew int finishes	08	S6	03	0	0	0	0	60	60	1,078	1,138	0	0	0	0	0	0	0	1,138	0	1,138		
77	133	850 Coxwell-exterior pavers, curbs and finishes	29	S4	03	52	1,003	0	0	0	1,055	0	1,055	0	0	0	0	0	0	0	1,055	0	1,055		
500	135	1050 Ellesmere Rd - Bldg D - Various Projects	37	S6	03	0	0	0	0	0	0	74	74	0	0	0	0	0	0	0	74	0	74		
500	136	1300 Sheppard W -SiteWork Interior Finishes Mech S	08	S6	03	0	0	0	0	0	0	42	42	0	0	0	0	0	0	0	42	0	42		
500	137	150 Borough Dr - Various Projects	38	S6	03	0	0	0	0	0	0	113	113	0	0	0	0	0	0	0	113	0	113		
500	138	1535 Albion Road - Various Projects	01	S6	03	0	0	0	0	0	0	3	3	0	0	0	0	0	0	0	3	0	3		
500	139	18 CRANFIELD-Site Work Structural Mechanical Elect	31	S6	03	0	0	0	69	1,193	1,262	0	1,262	0	0	0	0	0	0	0	1,262	0	1,262		
500	140	200 TRETHEWEY-Asphalt Pavement Wall Rehab	12	S6	03	0	0	0	0	0	0	1,583	1,583	0	0	0	0	0	0	0	1,583	0	1,583		
500	141	3300 Bayview-Pavement&Painting	24	S6	03	0	0	0	0	0	0	7	7	0	0	0	0	0	0	0	7	0	7		
500	142	40 Norfinch Dr - Pavement, Sidwalks & Curbs	08	S6	03	0	0	0	0	0	0	39	39	0	0	0	0	0	0	0	39	0	39		
500	143	4330 Dufferin-Roof Replmnt&Various-Architectural1	08	S6	03	0	0	0	0	0	0	41	41	21	0	0	0	0	0	0	21	0	41		
500	144	9 Clendenan Ave - Various Projects	13	S6	03	0	0	0	0	0	0	9	9	0	0	0	0	0	0	0	9	0	9		
Sub-total						514	1,733	665	714	3,808	7,434	23,504	30,938	388	0	0	0	0	0	35	0	0	30,516	0	30,938
<u>FAC906397</u> Renovations																									
500	2	86 Blake - Renewal of Interior Finishes	30	S6	03	0	0	0	0	6	6	57	63	0	0	0	0	0	0	0	0	63	0	63	
500	8	23 Grange Rd - Roofing and Wall Ties	20	S6	03	0	0	0	0	0	0	978	978	0	0	0	0	0	0	0	978	0	978		
500	9	277 Victoria St-Carpet Replacement, Painting	27	S6	03	0	0	0	0	0	0	677	677	0	0	0	0	0	0	0	677	0	677		
500	10	60 Queen St W-restor Scagliola column cladding	27	S6	03	0	0	0	0	0	0	109	109	0	0	0	0	0	0	0	109	0	109		
500	11	700 Eglinton Ave-Renew Vinyl Flooring	21	S6	03	0	0	0	0	13	13	224	237	0	0	0	0	0	0	0	237	0	237		
79	14	100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	17	S4	03	17	247	0	0	0	264	0	264	131	0	0	0	0	0	0	0	133	0	264	
500	15	2075 Bayview-Rehab Ext. Walls	25	S6	03	0	0	0	125	10	135	0	135	68	0	0	0	0	0	0	68	0	135		
22	16	1300 Sheppard Ave-Interior Repainting & Various Ar	08	S2	03	433	60	0	0	0	493	0	493	0	0	0	0	0	191	0	0	302	0	493	
500	19	160 Eglinton- Ground Fl Alteration	22	S6	03	0	0	0	0	0	0	675	675	0	0	0	0	0	0	0	0	675	0	675	

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Facilities Management and Real Estate

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from		Debt - Recoverable	Total Financing			
											2014-2018	2019-2023	2014-2023						Current	Other 1			Other2	Debt	
FAC906397	Renovations																								
500	20	105 Cedarvale-Ext Wall Rehab, Rpl Windows	31	S6	03	0	0	356	0	0	356	0	356	178	0	0	0	0	0	0	0	0	178	0	356
500	22	5100 Yonge-Repl Ceiling Tiles,Light Fixtures	23	S6	03	0	0	0	0	97	97	1,420	1,517	0	0	0	0	0	0	0	0	1,517	0	1,517	
500	23	555 Martin Grove Rd- Interior Renos	04	S6	03	0	0	14	209	0	223	0	223	112	0	0	0	0	0	0	0	112	0	223	
500	27	1135 Caledonia - Repl Flooring & Reno WR	15	S6	03	0	0	0	138	0	138	0	138	69	0	0	0	0	0	0	0	69	0	138	
500	29	555 Martin Grove Rd-Reno WR Paint	04	S6	03	0	0	9	86	0	95	0	95	48	0	0	0	0	0	0	0	48	0	95	
34	32	Various Locations - Management and Audits of Movab	CW	S2	03	130	0	0	0	0	130	0	130	0	0	0	0	0	130	0	0	0	0	0	130
500	33	157 King- Windows Washrooms Carpets AHU	28	S6	03	0	0	0	0	0	0	30	30	0	0	0	0	0	0	0	0	30	0	30	
51	34	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
500	54	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	250	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
500	55	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	250	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
500	60	95 Lavinia Ave-Rpl of Laminate Cabinets	13	S6	03	0	0	0	0	6	6	104	110	0	0	0	0	0	0	0	0	110	0	110	
500	62	703 Don Mills Rd-Repl Carpet in Office Areas	26	S6	03	0	0	0	0	439	439	549	988	0	0	0	0	0	0	0	0	988	0	988	
500	65	1535 Albion Rd - Kitchen & WR Reno	01	S6	03	0	10	96	0	0	106	0	106	53	0	0	0	0	0	0	0	53	0	106	
500	66	1076 Pape-Replacement of All Flooring	29	S6	03	0	0	0	0	17	17	181	198	0	0	0	0	0	0	0	0	198	0	198	
500	73	100 Turnberry Ave - Renovate Washrooms	17	S6	03	0	0	0	0	0	0	82	82	41	0	0	0	0	0	0	0	41	0	82	
500	75	313 Pharmacy Ave-Repaint Ceilings, Floors	35	S6	03	0	0	0	0	0	0	41	41	0	0	0	0	0	0	0	0	41	0	41	
500	76	12 Canterbuty Place-Various Projects	23	S6	03	0	0	10	313	0	323	0	323	0	0	0	0	0	0	0	0	323	0	323	
500	95	175 Memorial Park - Carpet & Barrier Free Retrofit	29	S6	03	0	0	0	16	184	200	0	200	0	0	0	0	0	0	0	0	200	0	200	
500	103	5110 Yonge-Reno of Burgundy Room	23	S6	03	0	0	0	0	65	65	679	744	0	0	0	0	0	0	0	0	744	0	744	
500	104	1288 Queen St.W-Reno Washrooms & Kitchen	14	S6	03	0	0	0	0	0	0	106	106	53	0	0	0	0	0	0	0	53	0	106	
500	105	235 Cibola-Interior Repainting	28	S6	03	0	0	0	83	0	83	0	83	0	0	0	0	0	0	0	0	83	0	83	
500	107	2 Civic Centre-Rpl Stairwell Rails, Ceiling Tiles	03	S6	03	0	0	0	0	0	0	1,347	1,347	0	0	0	0	0	0	0	0	1,347	0	1,347	
500	108	2 Civic Centre - Rpl Older Carpet	03	S6	03	0	0	0	0	0	0	941	941	0	0	0	0	0	0	0	0	941	0	941	
500	109	4219 Dundas St-Interior Finishes	05	S6	03	0	0	183	188	0	371	0	371	186	0	0	0	0	0	0	0	186	0	371	

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO**Gross Expenditures (\$000's)
Appendix 3****Facilities Management and Real Estate**

							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
							2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
FAC906397	Renovations																							
106	110	170 Jarvis-Rehab Front Elevation & Int. Fin	27	S4	03	30	587	0	0	0	617	0	617	0	0	0	0	0	0	0	0	617	0	617
500	112	399 The West Mall-Rpl Carpeting Ceiling Tiles	03	S6	03	0	0	0	0	0	0	3,075	3,075	0	0	0	0	0	0	0	0	3,075	0	3,075
37	113	3300 Bayview-Various Arch Element Rpl	24	S2	03	284	0	0	0	0	284	0	284	0	0	0	0	0	0	0	0	284	0	284
500	114	1288 Queen St. W-Various Projects	14	S6	03	0	0	0	67	0	67	0	67	34	0	0	0	0	0	0	0	34	0	67
500	115	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	282	0	282	0	282	0	0	0	0	0	0	0	0	282	0	282
500	116	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	0	290	290	0	290	0	0	0	0	0	0	0	0	290	0	290
500	117	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	0	0	0	297	297	0	0	0	0	0	0	0	0	297	0	297
500	118	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	0	0	0	305	305	0	0	0	0	0	0	0	0	305	0	305
500	129	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	0	0	0	313	313	0	0	0	0	0	0	0	0	313	0	313
10	136	55 John St-Metro Hall Upgrades	20	S2	03	625	625	0	0	0	1,250	0	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250
500	137	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S6	03	0	0	0	0	0	0	322	322	0	0	0	0	0	0	0	0	322	0	322
500	138	55 John-Renew Finishes 3rd Fl Meeting Room	20	S6	03	0	0	0	0	0	0	895	895	0	0	0	0	0	0	0	0	895	0	895
500	139	140 Princes Blvd-Flooring, Roof, RePaint	19	S6	03	0	0	0	0	0	0	461	461	0	0	0	0	0	0	0	0	461	0	461
500	140	760 Dovercourt Rd-Reno WR & Kitchen	18	S6	03	0	0	0	17	85	102	0	102	51	0	0	0	0	0	0	0	51	0	102
500	141	146 The East Mall-Various Projects	05	S6	03	0	0	0	0	0	0	731	731	0	0	0	0	0	0	0	0	731	0	731
500	143	259 Horner-Renovations Mech Sitework	06	S6	03	0	0	0	0	0	0	312	312	156	0	0	0	0	0	0	0	156	0	312
500	144	185 Fifth St-Roof Membrane&Int Finishes	06	S6	03	0	0	0	0	0	0	741	741	0	0	0	0	0	0	0	0	741	0	741
36	145	Various Facilities-Feasibility Study on Special Pr	CW	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	0	0	100
52	146	Feasibility Study on Special projects	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500
500	147	Feasibility Study on Special projects	CW	S6	03	0	499	0	0	0	499	0	499	0	0	0	0	0	0	0	0	499	0	499
500	148	Feasibility Study on Special projects	CW	S6	03	0	0	499	0	0	499	0	499	0	0	0	0	0	0	0	0	499	0	499
6	159	Various Loc - Grouped SOGR to Var Yard&Market Fac	CW	S2	03	1,361	0	0	0	0	1,361	0	1,361	0	0	0	0	0	672	0	0	689	0	1,361
500	168	Feasibility Study on Special projects	CW	S6	03	0	0	0	499	0	499	0	499	0	0	0	0	0	0	0	0	499	0	499
500	189	Feasibility Study on Special projects	CW	S6	03	0	0	0	0	499	499	0	499	0	0	0	0	0	0	0	0	499	0	499

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3

Facilities Management and Real Estate

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.						Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Priority	SubProj No.	Sub-project Name			2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023											
FAC906397	Renovations																						
500	194	Feasibility Study on Special projects	CW	S6	03	0	0	0	0	0	499	499	0	0	0	0	0	0	0	0	499	0	499
500	195	Feasibility Study on Special projects	CW	S6	03	0	0	0	0	0	499	499	0	0	0	0	0	0	0	0	499	0	499
500	196	Feasibility Study on Special projects	CW	S6	03	0	0	0	0	0	499	499	0	0	0	0	0	0	0	0	499	0	499
500	197	Feasibility Study on Special projects	CW	S6	03	0	0	0	0	0	499	499	0	0	0	0	0	0	0	0	499	0	499
500	198	14 Days-Replace Carpet Flooring, Paint	34	S6	03	0	17	54	0	71	0	71	0	0	0	0	0	0	0	0	71	0	71
500	199	2700 Eglinton W- Council Chamber Carpeting	12	S6	03	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	12	0	12
500	200	760 Dovercourt Rd-Rpl Flooring& Int Painting	18	S6	03	0	0	0	5	5	87	92	46	0	0	0	0	0	0	0	46	0	92
500	202	255 Spadina-Rpl MCC & Interior Painting	22	S6	03	0	0	0	0	0	349	349	0	0	0	0	0	0	0	0	349	0	349
500	204	153 Chatham-Interior Repainting	30	S6	03	0	0	0	2	2	16	18	0	0	0	0	0	0	0	0	18	0	18
500	207	1009 Sheppard-Renovate Kitchen	10	S6	03	0	2	43	0	45	0	45	0	0	0	0	0	0	0	0	45	0	45
500	208	947 Martin Grove-Renovate Kitchen,WR	02	S6	03	0	12	202	0	214	0	214	0	0	0	0	0	0	0	0	214	0	214
500	209	255 Spadina-Asphalt & Reno Washrooms	22	S6	03	0	0	0	37	259	296	380	0	0	0	0	0	0	0	0	380	0	380
500	210	100 Queen-Reno 16,17,18th E	27	S6	03	0	0	0	0	0	96	96	0	0	0	0	0	0	0	0	96	0	96
500	211	100 Queen-East Tower- 9,14&15 Fl Reno	27	S6	03	0	0	0	0	0	96	96	0	0	0	0	0	0	0	0	96	0	96
500	212	100 Queen-West Tower-18th Floor Reno	27	S6	03	0	0	0	0	0	25	25	0	0	0	0	0	0	0	0	25	0	25
500	213	100 Queen-East Tower- 8th Floor Reno	27	S6	03	0	0	0	0	0	32	32	0	0	0	0	0	0	0	0	32	0	32
500	214	100 Queen-West Tower-8th & 10th Flr Reno	27	S6	03	0	0	0	0	0	50	50	0	0	0	0	0	0	0	0	50	0	50
500	215	100 Queen-West Tower-12&13th Flrs Reno	27	S6	03	0	0	0	0	0	50	50	0	0	0	0	0	0	0	0	50	0	50
500	216	100 Queen- Reno 7th Fl W & 10th Fl E	27	S6	03	0	0	0	0	0	57	57	0	0	0	0	0	0	0	0	57	0	57
500	217	100 Queen-East Tower- 11th Fl Reno	27	S6	03	0	0	0	0	0	32	32	0	0	0	0	0	0	0	0	32	0	32
500	218	100 Queen-Reno-6th Fl W, 6/13/26 Fl E	27	S6	03	0	0	0	0	0	57	57	0	0	0	0	0	0	0	0	57	0	57
500	219	100 Queen-East Tower- 5th Fl Reno	27	S6	03	0	0	0	0	0	683	683	0	0	0	0	0	0	0	0	683	0	683
500	220	399 The West Mall-Renovate Washrooms	03	S6	03	0	0	0	0	0	2,769	2,769	0	0	0	0	0	0	0	0	2,769	0	2,769
6	240	18 Dyas-Facilities Management Field Offices / Nort	34	S2	03	1,540	0	0	0	1,540	0	1,540	0	0	0	0	0	1,540	0	0	0	0	1,540

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3

Facilities Management and Real Estate

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		Total	Total	Total	Provincial	Federal	Development	Reserves	Reserve	Capital	Debt -	Total								
Priority	SubProj No.	Sub-project Name				2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023	Grants and Subsidies	Subsidy	Charges	Funds	from Current	Other 1	Other2	Recoverable Debt	Financing		
<u>FAC906397</u>	<u>Renovations</u>																							
16	247	Var Locs - EMS - SOGR Work at Facilities	08	S2	03	1,241	201	0	0	0	1,442	0	1,442	721	0	0	0	0	145	0	0	576	0	1,442
66	250	150 Borough Dr-Albert Campbell Square Park Rehabil	38	S2	03	479	0	0	0	0	479	0	479	0	0	0	0	436	0	43	0	0	0	479
500	251	313 Pharmacy- Parking&Outdoor Rink	35	S6	03	0	0	0	166	759	925	0	925	0	0	0	0	0	0	0	0	925	0	925
57	273	135 Davenport-Replace Existing Vinyl Flooring	27	S4	03	7	111	0	0	0	118	0	118	0	0	0	0	0	0	0	0	118	0	118
500	274	14 Dyas -Var Interior Finishes Projects	34	S6	03	0	0	0	0	0	0	26	26	0	0	0	0	0	0	0	0	26	0	26
500	275	1535 Kingston Road - Various Projects	36	S6	03	0	0	0	0	0	0	17	17	0	0	0	0	0	0	0	0	17	0	17
500	276	1535 Kingston Road - Various Projects	36	S6	03	0	0	0	0	0	0	113	113	0	0	0	0	0	0	0	0	113	0	113
500	277	185 Fifth St - Various Projects	06	S6	03	0	0	0	0	0	0	48	48	0	0	0	0	0	0	0	0	48	0	48
500	278	185 Fifth Street - Various Projects	06	S6	03	0	0	0	0	0	0	112	112	0	0	0	0	0	0	0	0	112	0	112
500	279	185 Fifth St-1st & 3rd Floor Interior Finishes,Roo	06	S6	03	0	0	0	0	0	0	123	123	0	0	0	0	0	0	0	0	123	0	123
500	280	277 Victoria Street - Various Projects - Architect	27	S6	03	0	0	0	0	0	0	55	55	0	0	0	0	0	0	0	0	55	0	55
500	281	3061 Birchmount Road-Roof & Various Projects	39	S6	03	0	0	0	0	0	0	23	23	12	0	0	0	0	0	0	0	12	0	23
105	282	3111 Lake Shore W-Renovations and Sitework	06	S4	03	88	954	0	0	0	1,042	0	1,042	0	0	0	0	0	0	0	0	1,042	0	1,042
500	283	35 Spadina Road - Various Projects	20	S6	03	0	0	0	0	0	0	8	8	0	0	0	0	0	0	0	0	8	0	8
500	284	390 The West Mall - Steam Boiler System	03	S6	03	0	0	0	0	0	0	339	339	0	0	0	0	0	0	0	0	339	0	339
500	285	4219 Dundas Street W - Various Projects	05	S6	03	0	0	0	0	0	0	71	71	0	0	0	0	0	0	0	0	71	0	71
500	286	433 EASTERN AVE-Built-up Roof Replacement	30	S6	03	0	21	484	0	0	505	0	505	0	0	0	0	0	0	0	0	505	0	505
500	287	4330 Dufferin Street Site - Various Projects - Arc	08	S6	03	0	0	0	0	0	0	59	59	30	0	0	0	0	0	0	0	30	0	59
500	288	55 John St - Various Projects - Architectural 1	20	S6	03	0	0	0	0	0	0	760	760	0	0	0	0	0	0	0	0	760	0	760
500	289	700 Eglinton Ave. W - Various Projects	21	S6	03	0	0	0	0	0	0	12	12	0	0	0	0	0	0	0	0	12	0	12
500	290	765 Queen St.E-General interior renovations - phas	30	S6	03	0	0	0	0	0	0	206	206	0	0	0	0	0	0	0	0	206	0	206
500	291	821 Progress Ave - Various Projects	38	S6	03	0	0	0	0	0	0	5	5	0	0	0	0	0	0	0	0	5	0	5
500	292	9 Clendenan-Renovations	13	S6	03	0	0	0	0	0	0	145	145	0	0	0	0	0	0	0	0	145	0	145
500	296	150 Borough-Repaint Walls	38	S6	03	0	0	42	895	0	937	0	937	0	0	0	0	0	0	0	0	937	0	937

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC906397 Renovations																									
500	297	Var Loc-Variou	SOGR	CW	S6	03	0	0	0	0	0	3,000	3,000	0	0	0	0	0	0	0	0	0	3,000	0	3,000
113	298	St. Lawrence Market-South	Renovations	28	S5	03	250	400	4,500	0	0	5,150	0	5,150	0	0	0	0	0	0	0	0	0	5,150	5,150
0	299	150 Borough Dr - Bird Friendly	Retrofit	38	S2	03	140	0	0	0	0	140	0	140	0	0	140	0	0	0	0	0	0	0	140
Sub-total						7,475	3,996	6,742	3,126	2,731	24,070	27,265	51,335	1,986	0	0	0	576	2,778	43	0	40,803	5,150	51,335	
FAC906399 Emergency																									
41	12	Various locations-Emergency	Capital Repairs	CW	S2	01	570	0	0	0	0	570	0	570	0	0	0	0	570	0	0	0	0	0	570
48	13	Various Locations - Emergency	Capital Repairs	CW	S4	01	2,574	0	0	0	0	2,574	0	2,574	0	0	0	0	0	0	0	2,574	0	2,574	
500	14	Emergency Capital Repairs		CW	S6	01	0	2,075	0	0	0	2,075	0	2,075	0	0	0	0	0	0	0	2,075	0	2,075	
500	15	Emergency Capital Repairs		CW	S6	01	0	0	2,194	0	0	2,194	0	2,194	0	0	0	0	0	0	0	2,194	0	2,194	
500	29	Emergency Capital Repairs		CW	S6	01	0	0	0	2,114	0	2,114	0	2,114	0	0	0	0	0	0	0	2,114	0	2,114	
500	30	Emergency Capital Repairs		CW	S6	01	0	0	0	0	1,138	1,138	0	1,138	0	0	0	0	0	0	0	1,138	0	1,138	
500	31	Emergency Capital Repairs		CW	S6	01	0	0	0	0	0	1,327	1,327	0	0	0	0	0	0	0	0	1,327	0	1,327	
500	32	Emergency Capital Repairs		CW	S6	01	0	0	0	0	0	1,571	1,571	0	0	0	0	0	0	0	0	1,571	0	1,571	
500	33	Emergency Capital Repairs		CW	S6	01	0	0	0	0	0	2,367	2,367	0	0	0	0	0	0	0	0	2,367	0	2,367	
500	34	Emergency Capital Repairs		CW	S6	01	0	0	0	0	0	2,759	2,759	0	0	0	0	0	0	0	0	2,759	0	2,759	
500	35	Various Locations-Emergency	Capital Repairs	CW	S6	01	0	0	0	0	0	1,395	1,395	0	0	0	0	0	0	0	0	1,395	0	1,395	
Sub-total						3,144	2,075	2,194	2,114	1,138	10,665	9,419	20,084	0	0	0	0	570	0	0	19,514	0	20,084		
FAC907227 Corporate Facilities Refurbishment Program																									
79	6	CFRP Phase II - Project 6 - Various	Clients & Loc.	CW	S2	04	1,609	0	0	0	0	1,609	0	1,609	0	0	0	0	1,609	0	0	0	0	1,609	
103	7	CFRP Phase II - Project 7 - Various	Clients & Loc.	CW	S4	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	8	CFRP Phase II - Project 8 - Various	Clients & Loc.	CW	S6	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	9	CFRP Phase II - Project 9 - Various	Clients & Loc.	CW	S6	04	0	0	1,000	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	
500	10	CFRP Phase II - Project 10 - Various	Clients & Loc.	CW	S6	04	0	0	0	1,000	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	1,000	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
FAC907227 Corporate Facilities Refurbishment Program																									
500	11	CFRP Phase II - Project 11 - Various Client & Loc	CW	S6	04	0	0	0	0	800	800	0	800	0	0	0	0	0	0	0	800	0	800		
Sub-total						2,609	1,000	1,000	1,000	800	6,409	0	6,409	0	0	0	0	0	1,609	0	0	4,800	0	6,409	
FAC907228 Yards Consolidation Study																									
91	2	Yards Consolidation Study	CW	S2	04	169	0	0	0	0	169	0	169	0	0	0	0	0	0	0	169	0	169		
102	3	Yards & City Wide Property Audit	CW	S4	04	750	0	0	0	0	750	0	750	0	0	0	0	0	0	0	750	0	750		
89	4	Yards Studies	CW	S2	03	364	0	0	0	0	364	0	364	0	0	0	0	0	0	0	364	0	364		
500	6	Yards SOGR - Future Years	CW	S6	03	0	0	1,023	30	1,641	2,694	2,499	5,193	0	0	0	0	0	0	0	5,193	0	5,193		
Sub-total						1,283	0	1,023	30	1,641	3,977	2,499	6,476	0	0	0	0	0	0	0	0	6,476	0	6,476	
FAC907554 St. Lawrence Market North Property																									
5	2	Redevelopment of St. Lawrence Market North	28	S2	04	12,423	30,632	28,207	16,974	0	88,236	0	88,236	0	0	5,000	3,125	0	0	32,000	0	10,400	37,711	88,236	
4	3	SLM North - Additional Funding for Moving Costs	28	S2	04	0	0	0	400	0	400	0	400	0	0	0	400	0	0	0	0	0	0	400	
Sub-total						12,423	30,632	28,207	17,374	0	88,636	0	88,636	0	0	5,000	3,525	0	0	32,000	0	10,400	37,711	88,636	
FAC907576 Old City Hall Revitalization																									
3	1	HVAC and Electrical Upgrades	27	S2	03	2,201	6,146	0	0	0	8,347	0	8,347	0	0	0	0	0	2,201	0	0	6,146	0	8,347	
Sub-total						2,201	6,146	0	0	0	8,347	0	8,347	0	0	0	0	0	0	2,201	0	0	6,146	0	8,347
FAC907744 Security																									
500	2	Physical Security Capital Plans - Future	CW	S6	03	0	700	750	0	0	1,450	0	1,450	0	0	0	0	0	0	0	1,450	0	1,450		
88	5	Re-Design Security Control Centre	26	S2	03	400	0	0	0	0	400	0	400	0	0	0	0	200	0	0	200	0	400		
90	6	CCTV Infrastructure Enhancement	CW	S2	04	2,294	1,927	1,324	0	0	5,545	0	5,545	0	0	0	0	245	0	0	5,300	0	5,545		
60	10	Global Corporate Security Program - 2013	CW	S2	01	230	0	0	0	0	230	0	230	0	0	0	0	230	0	0	0	0	230		
95	11	Var Locs - Global Corp Security Program	CW	S4	01	1,200	0	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	1,200	0	1,200		
500	12	Var Locs - Global Corp Security Program	CW	S6	01	0	1,150	0	0	0	1,150	0	1,150	0	0	0	0	0	0	0	1,150	0	1,150		
500	13	Var Locs - Global Corp Security Program	CW	S6	01	0	0	1,050	0	0	1,050	0	1,050	0	0	0	0	0	0	0	1,050	0	1,050		
500	14	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	850	0	850	0	850	0	0	0	0	0	0	0	850	0	850		
500	15	Var Locs - Global Corp Security Program	CW	S6	01	0	0	0	0	850	850	0	850	0	0	0	0	0	0	0	850	0	850		

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>UNS907745</u> <u>USR - Construction Contracts</u>																										
0	1	Phase 1 - Construction	28	S2	04	51,830	0	0	0	0	51,830	0	51,830	14,000	13,270	0	0	0	0	0	0	22,830	1,730	51,830		
0	2	Phase 2 - Construction	28	S2	04	22,900	46,300	24,200	0	0	93,400	0	93,400	30,185	35,834	0	0	0	0	0	0	7,916	6,855	12,611	93,400	
0	3	Phase 3 - Construction	28	S2	04	5,700	20,600	8,900	0	0	35,200	0	35,200	19,386	5,464	0	0	0	0	0	0	2,813	449	7,089	35,200	
0	4	Phase 4 - Construction	28	S2	04	0	0	17,000	0	0	17,000	0	17,000	0	0	0	0	0	0	0	0	0	0	17,000	17,000	
0	5	Phase 5 - Construction	28	S2	04	0	0	4,480	0	0	4,480	0	4,480	0	0	0	0	0	0	0	0	0	0	4,480	4,480	
0	6	Other Construction	28	S2	04	4,751	1,507	242	0	0	6,500	0	6,500	1,878	0	0	175	0	0	0	0	205	3,557	686	6,500	
0	12	Third Party Construction	28	S2	04	9,800	5,200	0	0	0	15,000	0	15,000	14,000	0	0	0	0	0	0	0	1,000	0	0	15,000	
0	14	Adjustments - Construction Contracts 2013	28	S2	04	12,033	0	0	0	0	12,033	0	12,033	6,800	2,533	0	0	0	0	0	0	1,400	1,300	0	12,033	
0	15	Heritage Lighting	28	S2	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	1,000	0	0	0	0	0	0	1,000	
0	16	Construction Cost Adjustments - 2014	28	S3	04	45,390	42,375	-13,190	0	0	74,575	0	74,575	0	0	0	0	15,975	0	0	0	0	0	58,600	74,575	
Sub-total						153,404	115,982	41,632	0	0	311,018	0	311,018	86,249	57,101	0	175	16,975	0	0	0	13,334	34,990	102,195	311,018	
<u>UNS907746</u> <u>USR - Professional Services</u>																										
0	1	Phase 1 - Professional Services	28	S2	04	951	0	0	0	0	951	0	951	300	312	0	0	0	0	0	0	0	339	0	951	
0	2	Phase 2 - Professional Services	28	S2	04	2,470	360	0	0	0	2,830	0	2,830	0	2,297	0	0	0	0	0	0	0	533	0	2,830	
0	3	Phase 3 - Professional Services	28	S2	04	0	240	0	0	0	240	0	240	0	133	0	0	0	0	0	0	0	107	0	240	
0	4	Phase 4 - Professional Services	28	S2	04	0	0	204	0	0	204	0	204	0	0	0	0	0	0	0	0	0	0	204	204	
0	5	Phase 5 - Professional Services	28	S2	04	0	0	79	0	0	79	0	79	0	0	0	0	0	0	0	0	0	0	79	79	
0	6	Other Professional Services	28	S2	04	1,489	312	0	0	0	1,800	0	1,800	0	263	0	0	0	0	0	0	0	1,537	0	1,800	
0	11	Adjustments - Professional Services 2013	28	S2	04	0	761	0	0	0	761	0	761	0	761	0	0	0	0	0	0	0	0	0	761	
0	12	UNS - Walks and Garden Trust Commemoration	28	S2	03	180	0	0	0	0	180	0	180	0	0	0	0	180	0	0	0	0	0	0	180	
0	13	Professional Fees Adjustments - 2014	28	S3	04	811	2,000	927	0	0	3,738	0	3,738	0	0	0	0	2,739	0	0	0	0	0	999	3,738	
Sub-total						5,901	3,673	1,210	0	0	10,783	0	10,783	300	3,766	0	0	2,919	0	0	0	0	2,516	1,282	10,783	
Total Program Expenditure						259,360	218,344	154,325	74,285	48,794	755,108	231,094	986,202	125,543	60,867	5,000	5,770	26,256	16,250	32,043	13,334	553,031	148,108	986,201		

Report Phase 2 - Program 08 Facilities Management and Real Estate Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Facilities Management and Real Estate

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
Provincial Grants & Subsidies						50,511	35,862	31,860	4,712	594	123,538	2,005	125,543	125,543	0	0	0	0	0	0	0	125,543		
Federal Subsidy						25,197	21,106	14,564	0	0	60,867	0	60,867	0	60,867	0	0	0	0	0	0	60,867		
Development Charges						5,000	0	0	0	0	5,000	0	5,000	0	0	5,000	0	0	0	0	0	5,000		
Reserves (Ind. "XQ" Ref.)						0	2,245	0	3,525	0	5,770	0	5,770	0	0	5,770	0	0	0	0	5,770			
Reserve Funds (Ind."XR" Ref.)						6,256	10,000	10,000	0	0	26,256	0	26,256	0	0	0	26,256	0	0	0	0	26,256		
Capital from Current						16,250	0	0	0	0	16,250	0	16,250	0	0	0	16,250	0	0	0	16,250			
Other1 (Internal)						1,108	15,935	15,000	0	0	32,043	0	32,043	0	0	0	0	32,043	0	0	32,043			
Other2 (External)						4,130	7,004	2,200	0	0	13,334	0	13,334	0	0	0	0	0	13,334	0	0	13,334		
Debt						90,577	60,053	65,863	59,248	48,201	323,942	229,089	553,031	0	0	0	0	0	553,031	0	553,031			
Debt - Recoverable						60,332	66,138	14,838	6,800	0	148,108	0	148,108	0	0	0	0	0	0	148,108	148,108			
Total Program Financing						259,360	218,343	154,325	74,285	48,794	755,107	231,094	986,201	125,543	60,867	5,000	5,770	26,256	16,250	32,043	13,334	553,031	148,108	986,201

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2014 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
FAC906179 Special Corporate Projects																										
20	33	Facilities Preventive Maintenance System	CW	S2	04	680	0	0	0	0	680	0	680	0	0	0	0	0	680	0	0	0	0	680		
93	42	Facilities Preventive Maintenance System - Phase 2	CW	S2	04	1,240	570	0	0	0	1,810	0	1,810	0	0	0	0	0	392	0	0	1,418	0	1,810		
81	43	Request for Service Web System	CW	S2	04	80	0	0	0	0	80	0	80	0	0	0	0	0	80	0	0	0	0	80		
94	45	Capital Asset Data Integration	CW	S2	04	600	0	0	0	0	600	0	600	0	0	0	0	0	100	0	0	500	0	600		
111	49	CCOO Mgmt Reporting Initiative (BI)	CW	S4	04	541	794	210	0	0	1,545	0	1,545	0	0	0	0	0	0	0	0	1,545	0	1,545		
112	51	PTP Implementation	CW	S4	04	806	1,006	0	0	0	1,812	0	1,812	0	0	0	0	0	0	0	0	1,812	0	1,812		
Sub-total						3,947	2,370	210	0	0	6,527	0	6,527	0	0	0	0	0	1,252	0	0	5,275	0	6,527		
FAC906391 Environmental																										
45	35	Designated Substance&Environmental Work	CW	S4	02	988	0	0	0	0	988	0	988	0	0	0	0	0	0	0	0	988	0	988		
49	38	Emergency Environmental Remediation	CW	S4	02	313	0	0	0	0	313	0	313	0	0	0	0	0	0	0	0	313	0	313		
Sub-total						1,301	0	0	0	0	1,301	0	1,301	0	0	0	0	0	0	0	0	0	1,301	0	1,301	
FAC906392 Barrier Free/Equity																										
50	18	Barrier Free Essential Audits & Retrofits	CW	S4	02	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	900	0	900		
Sub-total						900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	0	0	900	0	900
FAC906393 Re-roofing																										
60	3	20 Beffort-Replace Roofing Systems	09	S4	03	6	152	0	0	0	158	0	158	0	0	0	0	0	0	0	0	158	0	158		
35	16	89 Northline-Rpl Roof Section	31	S2	03	565	221	0	0	0	786	0	786	0	0	0	0	0	0	0	0	786	0	786		
23	21	Various Locations -Police Tower Sites- Replacement	CW	S2	03	274	0	0	0	0	274	0	274	0	0	0	0	0	0	0	0	274	0	274		
34	42	947 Martin Grove-Rpl Training Centre Roofing	02	S2	03	88	0	0	0	0	88	0	88	0	0	0	0	0	0	0	0	88	0	88		
69	43	475 Dundas St. E-Repl of Flat Roof	28	S4	03	11	221	0	0	0	232	0	232	0	0	0	0	0	0	0	0	232	0	232		
65	59	37 Lapsley-Replace roofing systems	42	S4	03	11	210	0	0	0	221	0	221	0	0	0	0	0	0	0	0	221	0	221		
67	66	40 Coronation-Roofing Systems	43	S4	03	10	215	0	0	0	225	0	225	0	0	0	0	0	0	0	0	225	0	225		
31	68	799 Islington Ave - Roofing Membrane	06	S2	03	739	0	0	0	0	739	0	739	0	0	0	0	0	0	0	0	739	0	739		
74	69	740 Markham-Re-roofing	38	S4	03	4	181	0	0	0	185	0	185	0	0	0	0	0	0	0	0	185	0	185		
15	71	18 Dyas-Replacement of Warehouse Roof and Parking	34	S2	03	514	100	0	0	0	614	0	614	0	0	0	0	0	303	0	0	311	0	614		

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FAC906393 Re-roofing</u>																								
27	93	150 Disco - Roof Membrane Replacement	02	S2	03	1,060	0	0	0	0	1,060	0	1,060	0	0	0	0	0	441	0	0	619	0	1,060
59	101	20 Balmoral-Re-roofing	22	S4	03	154	164	0	0	0	318	0	318	0	0	0	0	0	0	0	0	318	0	318
Sub-total						3,436	1,464	0	0	0	4,900	0	4,900	0	0	0	0	0	744	0	0	4,156	0	4,900
<u>FAC906394 Structural/Building Envelope</u>																								
71	26	5318 Lawrence Ave. E-Cladding Repairs	44	S4	03	6	46	0	0	0	52	0	52	0	0	0	0	0	0	0	0	52	0	52
26	28	840 Gerrard E-Rpl Slab and Install CO/NOx	30	S2	03	766	0	0	0	0	766	0	766	0	0	0	0	0	50	0	0	716	0	766
47	32	Tech Audits & Capital Project Validations	CW	S4	03	1,628	0	0	0	0	1,628	0	1,628	0	0	0	0	0	0	0	0	1,628	0	1,628
62	158	259 Horner Ave-Rpl Windows, Doors, Reno Washrooms	06	S4	03	6	163	0	0	0	169	0	169	84	0	0	0	0	0	0	0	84	0	168
98	179	Var Locs-Struc Repairs @ City Facilities	CW	S4	03	600	0	0	0	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600
80	191	SOGR @ Leased Facilities/Properties	CW	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	0	500
97	192	SOGR @ Leased Facilities/Properties	CW	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
38	218	150 Borough Dr-Renew Waterproof, Parking	38	S2	03	459	0	0	0	0	459	0	459	0	0	0	0	0	0	0	0	459	0	459
33	223	462 Runnymede-Structural Rehabilitation, Waterproof	13	S2	03	11	0	0	0	0	11	0	11	0	0	0	0	0	0	0	0	11	0	11
18	276	146 The East Mall - Various Structural Repairs	05	S2	03	640	0	0	0	0	640	0	640	0	0	0	0	0	0	0	0	640	0	640
39	277	16 Montgomery -Basement Walls - Washroom	16	S2	03	248	0	0	0	0	248	0	248	0	0	0	0	0	0	0	0	248	0	248
68	279	3 Lunness Road-Exterior Wall Rehabilitation	06	S2	03	48	0	0	0	0	48	0	48	0	0	0	0	0	48	0	0	0	0	48
53	281	100 QueenW- ConcreteSoffitSlatsGridHangersVer	27	S4	03	108	2,308	188	3,819	0	6,423	0	6,423	0	0	0	0	0	0	0	0	6,423	0	6,423
42	283	55 John - Upgrade Window Washing Monorail System	20	S2	03	116	0	0	0	0	116	0	116	0	0	0	0	0	116	0	0	0	0	116
27	284	539 Queens Quay - Waterproofing and Electrical	20	S2	03	900	0	0	0	0	900	0	900	0	0	0	0	0	900	0	0	0	0	900
17	304	5100 Yonge-Compl of Re-waterproofing Foundation	23	S2	03	664	0	0	0	0	664	0	664	0	0	0	0	0	0	0	0	664	0	664
56	313	12 Canterbury-Rpl OverheadDoor	23	S4	03	3	66	0	0	0	69	0	69	0	0	0	0	0	0	0	0	69	0	69
63	314	259 Queens Quay-PumpsStructuralElementsDeckCoatin	20	S4	03	51	736	0	0	0	787	0	787	0	0	0	0	0	0	0	0	787	0	787
75	315	760 Dovercourt-Rpl WindowsDoors	18	S4	03	8	118	0	0	0	126	0	126	63	0	0	0	0	0	0	0	63	0	126
80	316	55 John-RehabMetroSquareStage	20	S4	03	38	453	0	0	0	491	0	491	0	0	0	0	0	0	0	0	491	0	491

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 4

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By															
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
FAC906394 Structural/Building Envelope																												
41	345	150	Borough-RenewWaterproofTrafficTopping	38	S3	03	-459	0	0	0	0	-459	0	-459	0	0	0	0	0	0	0	0	0	0	-459	0	-459	
81	346	2430	LawrenceE-Exterior Wall Rehabilitation	37	S4	03	10	107	0	0	0	117	0	117	58	0	0	0	0	0	0	0	0	0	59	0	117	
82	347	265	Manitoba-Exterior wall rehabilitation	19	S4	04	8	189	0	0	0	197	0	197	98	0	0	0	0	0	0	0	0	0	99	0	197	
83	348	674	Markham-Exterior Wall Rehab & Repair Exterior	20	S4	03	18	205	0	0	0	223	0	223	112	0	0	0	0	0	0	0	0	0	111	0	223	
107	349	703	Don Mills Road -Parking Garage Rehab	26	S4	03	500	500	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	0	1,000	0	1,000	
104	350	3111	Lake Shore W-Building Envelope Restoration	06	S4	03	1,441	0	0	0	0	1,441	0	1,441	0	0	0	0	0	0	0	0	0	0	1,441	0	1,441	
44	352	5100	Yonge-Completion of Re-waterproofing Foundati	23	S3	03	-540	0	0	0	0	-540	0	-540	0	0	0	0	0	0	0	0	0	0	-540	0	-540	
86	353	55	John-RepairParkingGarageFloor	20	S4	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	0	0	0	0	350	0	350	
Sub-total						9,128	4,891	188	3,819	0	18,026	0	18,026	415	0	0	0	0	0	1,614	0	0	15,996	0	18,025	0	18,025	
FAC906395 Mechanical and Electrical																												
24	18	703	Don Mills-Chiller Replacement	26	S2	03	1,544	1,278	1,313	0	0	4,135	0	4,135	0	0	0	0	0	300	0	0	0	0	3,835	0	4,135	
32	55	259	Queens Quay W-Rpl AHU	20	S2	03	285	0	0	0	0	285	0	285	0	0	0	0	0	0	0	0	0	0	285	0	285	
25	126	91	Front St E- RPL Switchboards and Htg Pumps	28	S2	03	288	0	0	0	0	288	0	288	0	0	0	0	0	0	0	0	0	0	288	0	288	
8	142	Var Locs	- CO/NOx Monitoring Systems in Apparatus	CW	S2	03	325	0	0	0	0	325	0	325	0	0	0	0	0	0	0	0	0	0	325	0	325	
20	162	255	Spadina Rd- Repl of Fire Alarm, Boilers	22	S2	03	347	0	0	0	0	347	0	347	0	0	0	0	0	0	0	0	0	0	347	0	347	
1	217	60	Queen W-A/C System&Electrical	27	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	0	0	500	0	500	
85	232	277	Victoria St-Rpl Main Switchboard	27	S4	03	39	645	0	0	0	684	0	684	0	0	0	0	0	0	0	0	0	0	684	0	684	
9	239	Var	Fire Halls-CO/NOx Monitoring,Unit Heaters	CW	S2	03	317	0	0	0	0	317	0	317	0	0	0	0	0	0	0	0	0	0	317	0	317	
36	255	1435	Eglinton W-Rpl HVAC and Exhaust Fans	21	S2	03	138	0	0	0	0	138	0	138	0	0	0	0	0	0	0	0	0	0	138	0	138	
19	257	111	Wellesley St. E -Various Projects	27	S2	03	373	332	0	0	0	705	0	705	0	0	0	0	0	50	0	0	0	0	655	0	705	
13	415	Various	Locations_Installation of New Backflow Pre	CW	S2	02	1,157	983	1,010	0	0	3,150	0	3,150	0	0	0	0	0	200	0	0	0	0	2,950	0	3,150	
14	416	65	Navy Wharf-Replace Fuel Tank and Generator	20	S2	03	312	0	0	0	0	312	0	312	0	0	0	0	0	0	0	0	0	0	312	0	312	
21	417	1300	Sheppard W-Fire Alarm,HVAC,Building Envelope	08	S2	03	347	80	0	0	0	427	0	427	0	0	0	0	0	0	0	0	0	0	427	0	427	
99	556	Var	Locs-Mech Repairs @ City Facilities	CW	S4	03	900	0	0	0	0	900	0	900	0	0	0	0	0	0	0	0	0	0	900	0	900	

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 4

Facilities Management and Real Estate

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FAC906395</u>	<u>Mechanical and Electrical</u>																								
12	589	Various locations Site-Elevator Machine Rm work			CW	S2	02	1,847	0	0	0	0	0	1,847	0	0	0	0	0	210	0	0	1,637	0	1,847
101	596	Var Locs - Customer Support - SOGR			CW	S4	03	150	0	0	0	0	150	0	0	0	0	0	0	0	0	150	0	150	
2	599	60 Queen St W-Air Conditioning System and Electric			27	S2	03	983	854	0	0	0	1,837	0	0	0	0	0	0	0	0	1,837	0	1,837	
29	612	40 College-Fire Alarm and Fish Pond			27	S2	03	1,252	0	0	0	0	1,252	0	0	0	0	0	0	0	0	1,252	0	1,252	
43	633	703 Don Mills-Relocate Comm. Services Room			26	S2	03	240	0	0	0	0	240	0	0	0	0	0	240	0	0	0	0	240	
37	634	40 College - Rpl Hot water Recirculation Lines			27	S2	03	200	0	0	0	0	200	0	0	0	0	0	200	0	0	0	0	200	
28	640	146 The East Mall-New Cremation Room			05	S2	03	259	0	0	0	0	259	0	0	0	0	0	0	0	0	259	0	259	
30	641	1300 Sheppard W- Investigation of HVAC			08	S2	03	236	0	0	0	0	236	0	0	0	0	0	236	0	0	0	0	236	
25	659	Var Locs - BAS & Component Renewals			CW	S2	03	300	0	0	0	0	300	0	0	0	0	0	300	0	0	0	0	300	
100	660	Var Locs - BAS & Component Renewals			CW	S4	03	1,000	0	0	0	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
92	845	Energy Audits & Monitoring Systems			CW	S2	04	200	100	0	0	0	300	0	0	0	0	0	100	0	0	200	0	300	
40	846	255 Spadina-ScopeChange-FireAlarm			22	S3	03	210	0	0	0	0	210	0	0	0	0	0	0	0	0	210	0	210	
46	847	VarLoc - Repl Diesel with NG Generators			CW	S4	01	363	390	3,542	0	0	4,295	0	0	0	0	0	0	0	0	4,295	0	4,295	
54	848	100 Queen W-Grid HangersPhaseRefrigerationPlantRef			27	S4	03	238	4,390	0	0	0	4,628	0	0	0	0	0	0	0	0	4,628	0	4,628	
55	849	101 Coxwell-Rpl Electric Heaters Electric Heaters			32	S4	03	26	281	0	0	0	307	0	0	0	0	0	0	0	0	307	0	307	
58	850	157 King E-RehabCopulaStructuralElementsTempAC			28	S4	03	440	1,075	0	0	0	1,515	0	0	0	0	0	0	0	0	1,515	0	1,515	
61	851	242 Milner-Humidifier Air Handling Units			42	S4	03	36	364	0	0	0	400	0	0	0	0	0	0	0	0	400	0	400	
66	852	40 College-Rpl Fire Pump			27	S4	03	5	46	0	0	0	51	0	0	0	0	0	0	0	0	51	0	51	
68	853	4330 Dufferin-Suppy Fan S-8 for North Wing			08	S4	03	36	373	0	0	0	409	0	0	0	0	0	0	0	0	409	0	409	
70	854	5100 Yonge-RooftopUnits,AHU F-2,DrainagePiping			23	S4	03	815	449	0	0	0	1,264	0	0	0	0	0	0	0	0	1,264	0	1,264	
72	855	5700 Bathurst-Elevator Modernization			10	S4	03	8	134	0	0	0	142	0	0	0	0	0	0	0	0	142	0	142	
108	856	799 ISLINGTON-ForConsolidationofPMMDStores			06	S4	04	1,464	0	0	0	0	1,464	0	0	0	0	0	0	0	0	1,464	0	1,464	
84	915	146 The East Mall-HVAC System for Dog Kennel Area			05	S4	03	19	145	0	0	0	164	0	0	0	0	0	0	0	0	164	0	164	
109	917	100 Queen St W - City Hall HVAC & Elevators Study			27	S4	03	500	0	0	0	0	500	0	0	0	0	0	0	0	0	500	0	500	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By																						
					2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing														
FAC906395 Mechanical and Electrical																																				
42	918	40 College St-Hot water Recirculation Lines and Va	27	S3	03	207	0	0	0	0	207	0	207	0	0	0	0	0	0	0	0	0	0	0	0	207	0	207								
43	920	40 College-Rpl Fuel Sys	27	S3	03	913	0	0	0	0	913	0	913	0	0	0	0	0	0	0	0	0	0	0	913	0	913									
87	921	703 Don Mills Road-RelocateCommunicatinRoom	26	S3	03	100	1,750	1,750	0	0	3,600	0	3,600	0	0	0	0	0	0	0	0	0	0	0	3,600	0	3,600									
Sub-total						18,919	13,669	7,615	0	0	40,203	0	40,203	0	0	0	0	0	1,836	0	0	0	0	38,367	0	40,203										
FAC906396 Sitework																																				
30	8	12 Canterbury Place-Ashpalt, Painting, Ext Wall, R	23	S2	03	252	0	0	0	0	252	0	252	0	0	0	0	0	0	0	0	0	0	0	252	0	252									
78	43	87 Main St-Asphalt Pavement,ext/int repainting	32	S4	03	24	314	0	0	0	338	0	338	0	0	0	0	0	0	0	0	0	0	338	0	338										
73	58	666 Renforth Dr-Asphalt Pavement Replace	03	S4	03	5	74	0	0	0	79	0	79	0	0	0	0	0	0	0	0	0	0	79	0	79										
49	65	18 Cranfield Road-Repl Asphalt Pavement & Distribu	31	S2	03	35	0	0	0	0	35	0	35	0	0	0	0	35	0	0	0	0	0	0	0	35										
76	69	840 Gerrard St-Masonry repairs & waterproofing	30	S4	03	7	122	0	0	0	129	0	129	0	0	0	0	0	0	0	0	0	0	129	0	129										
11	72	308 Prince Edward-Crawlspace Ventilation,Drain and	05	S2	03	123	0	0	0	0	123	0	123	0	0	0	0	0	0	0	0	0	0	123	0	123										
64	99	3061 Birchmount Rd-Asphalt Pavement,Curbs	39	S4	03	16	161	0	0	0	177	0	177	89	0	0	0	0	0	0	0	0	0	88	0	177										
77	133	850 Coxwell-exterior pavers, curbs and finishes	29	S4	03	52	1,003	0	0	0	1,055	0	1,055	0	0	0	0	0	0	0	0	0	0	1,055	0	1,055										
Sub-total						514	1,674	0	0	0	2,188	0	2,188	89	0	0	0	0	35	0	0	0	0	2,064	0	2,188										
FAC906397 Renovations																																				
79	14	100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	17	S4	03	17	247	0	0	0	264	0	264	131	0	0	0	0	0	0	0	0	0	133	0	264										
22	16	1300 Sheppard Ave-Interior Repainting & Various Ar	08	S2	03	433	60	0	0	0	493	0	493	0	0	0	0	191	0	0	0	0	302	0	493											
34	32	Various Locations - Management and Audits of Movab	CW	S2	03	130	0	0	0	0	130	0	130	0	0	0	0	130	0	0	0	0	0	0	0	130										
51	34	Mgmt&Audits of Movable Assets@ Corp Fac	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	0	0	250	0	250										
106	110	170 Jarvis-Rehab Front Elevation & Int. Fin	27	S4	03	30	587	0	0	0	617	0	617	0	0	0	0	0	0	0	0	0	0	617	0	617										
37	113	3300 Bayview-Various Arch Element Rpl	24	S2	03	284	0	0	0	0	284	0	284	0	0	0	0	0	0	0	0	0	0	284	0	284										
10	136	55 John St-Metro Hall Upgrades	20	S2	03	625	625	0	0	0	1,250	0	1,250	0	0	0	0	0	0	0	0	0	0	1,250	0	1,250										
36	145	Various Facilities-Feasibility Study on Special Pr	CW	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	0	0	100										
52	146	Feasibility Study on Special projects	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	0	0	500	0	500										

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FAC906397 Renovations</u>																								
6	159	Various Loc - Grouped SOGR to Var Yard&Market Fac	CW	S2	03	1,361	0	0	0	0	1,361	0	1,361	0	0	0	0	0	672	0	0	689	0	1,361
6	240	18 Dyas-Facilities Management Field Offices / Nort	34	S2	03	1,540	0	0	0	0	1,540	0	1,540	0	0	0	0	0	1,540	0	0	0	0	1,540
16	247	Var Locs - EMS - SOGR Work at Facilities	08	S2	03	1,241	201	0	0	0	1,442	0	1,442	721	0	0	0	0	145	0	0	576	0	1,442
66	250	150 Borough Dr-Albert Campbell Square Park Rehabil	38	S2	03	479	0	0	0	0	479	0	479	0	0	0	0	436	0	43	0	0	0	479
57	273	135 Davenport-Replace Existing Vinyl Flooring	27	S4	03	7	111	0	0	0	118	0	118	0	0	0	0	0	0	0	0	118	0	118
105	282	3111 Lake Shore W-Renovations and Sitework	06	S4	03	88	954	0	0	0	1,042	0	1,042	0	0	0	0	0	0	0	0	1,042	0	1,042
113	298	St. Lawrence Market-South Renovations	28	S5	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	0	250	250
0	299	150 Borough Dr - Bird Friendly Retrofit	38	S2	03	140	0	0	0	0	140	0	140	0	0	0	0	140	0	0	0	0	0	140
Sub-total						7,475	2,785	0	0	0	10,260	0	10,260	852	0	0	0	576	2,778	43	0	5,761	250	10,260
<u>FAC906399 Emergency</u>																								
41	12	Various locations-Emergency Capital Repairs	CW	S2	01	570	0	0	0	0	570	0	570	0	0	0	0	0	570	0	0	0	0	570
48	13	Various Locations - Emergency Capital Repairs	CW	S4	01	2,574	0	0	0	0	2,574	0	2,574	0	0	0	0	0	0	0	0	2,574	0	2,574
Sub-total						3,144	0	0	0	0	3,144	0	3,144	0	0	0	0	0	570	0	0	2,574	0	3,144
<u>FAC907227 Corporate Facilities Refurbishment Program</u>																								
79	6	CFRP Phase II - Project 6 - Various Clients & Loc.	CW	S2	04	1,609	0	0	0	0	1,609	0	1,609	0	0	0	0	0	1,609	0	0	0	0	1,609
103	7	CFRP Phase II - Project 7 - Various Clients & Loc.	CW	S4	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
Sub-total						2,609	0	0	0	0	2,609	0	2,609	0	0	0	0	0	1,609	0	0	1,000	0	2,609
<u>FAC907228 Yards Consolidation Study</u>																								
91	2	Yards Consolidation Study	CW	S2	04	169	0	0	0	0	169	0	169	0	0	0	0	0	0	0	0	169	0	169
102	3	Yards & City Wide Property Audit	CW	S4	04	750	0	0	0	0	750	0	750	0	0	0	0	0	0	0	0	750	0	750
89	4	Yards Studies	CW	S2	03	364	0	0	0	0	364	0	364	0	0	0	0	0	0	0	0	364	0	364
Sub-total						1,283	0	0	0	0	1,283	0	1,283	0	0	0	0	0	0	0	0	1,283	0	1,283
<u>FAC907554 St. Lawrence Market North Property</u>																								
5	2	Redevelopment of St. Lawrence Market North	28	S2	04	12,423	30,632	28,207	16,974	0	88,236	0	88,236	0	0	5,000	3,125	0	0	32,000	0	10,400	37,711	88,236

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FAC907554 St. Lawrence Market North Property</u>																								
4	3	SLM North - Additional Funding for Moving Costs	28	S2	04	0	0	0	400	0	400	0	400	0	0	0	400	0	0	0	0	0	400	
Sub-total						12,423	30,632	28,207	17,374	0	88,636	0	88,636	0	0	5,000	3,525	0	0	32,000	0	10,400	37,711	88,636
<u>FAC907576 Old City Hall Revitalization</u>																								
3	1	HVAC and Electrical Upgrades	27	S2	03	2,201	6,146	0	0	0	8,347	0	8,347	0	0	0	0	0	2,201	0	0	6,146	8,347	
Sub-total						2,201	6,146	0	0	0	8,347	0	8,347	0	0	0	0	0	2,201	0	0	6,146	0	8,347
<u>FAC907744 Security</u>																								
88	5	Re-Design Security Control Centre	26	S2	03	400	0	0	0	0	400	0	400	0	0	0	0	0	200	0	0	200	400	
90	6	CCTV Infrastructure Enhancement	CW	S2	04	2,294	1,927	1,324	0	0	5,545	0	5,545	0	0	0	0	0	245	0	0	5,300	5,545	
60	10	Global Corporate Security Program - 2013	CW	S2	01	230	0	0	0	0	230	0	230	0	0	0	0	0	230	0	0	0	230	
95	11	Var Locs - Global Corp Security Program	CW	S4	01	1,200	0	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	0	1,200	1,200	
96	20	Physical Security Capital Plans - 2014	CW	S4	03	650	0	0	0	0	650	0	650	0	0	0	0	0	0	0	0	650	650	
Sub-total						4,774	1,927	1,324	0	0	8,025	0	8,025	0	0	0	0	0	675	0	0	7,350	0	8,025
<u>TRP907009 Nathan Phillips Square</u>																								
8	6	100 QueenSt -Nathan Phillips Square Revitalization	27	S2	03	2,936	0	0	0	0	2,936	0	2,936	0	0	0	0	0	2,936	0	0	0	2,936	
7	12	NPS - Phase IV - Bay St. Landscaping	27	S2	04	4,500	0	0	0	0	4,500	0	4,500	0	0	0	0	4,500	0	0	0	0	4,500	
Sub-total						7,436	0	0	0	0	7,436	0	7,436	0	0	0	0	4,500	2,936	0	0	0	0	7,436
<u>UNS907229 Union Station Revitalization</u>																								
0	18	North West PATH	28	S2	04	19,119	10,000	10,500	0	0	39,619	0	39,619	20,774	0	0	2,070	0	0	0	15,605	1,170	39,619	
0	27	Additional Funding for North West PATH	28	S2	04	0	0	18,000	8,000	0	26,000	0	26,000	13,000	0	0	0	0	0	0	13,000	0	26,000	
Sub-total						19,119	10,000	28,500	8,000	0	65,619	0	65,619	33,774	0	0	2,070	0	0	0	28,605	1,170	65,619	
<u>UNS907600 Union Station Redevelopment and Revitalization</u>																								
4	3	Fees / Permits	28	S2	04	97	0	0	0	0	97	0	97	0	0	0	0	0	0	0	97	0	97	
0	4	Internal (City) Charges	28	S2	04	750	500	0	0	0	1,250	0	1,250	0	0	0	0	0	0	0	1,050	200	1,250	
0	12	Fees and Permits - Additional Funding	28	S2	04	200	1,000	0	0	0	1,200	0	1,200	0	0	0	0	0	0	0	1,200	0	1,200	
0	13	Fees & Permits - Additional 2014	28	S3	04	300	486	0	0	0	786	0	786	0	0	0	0	486	0	0	0	0	786	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>UNS907600 Union Station Redevelopment and Revitalization</u>																									
0	14	Internal City Charges - Additional 2014	28	S3	04	100	300	500	0	0	900	0	900	0	0	0	0	800	0	0	0	0	100	900	
Sub-total						1,447	2,286	500	0	0	4,233	0	4,233	0	0	0	0	1,286	0	0	0	2,347	600	4,233	
<u>UNS907745 USR - Construction Contracts</u>																									
0	1	Phase 1 - Construction	28	S2	04	51,830	0	0	0	0	51,830	0	51,830	14,000	13,270	0	0	0	0	0	0	22,830	1,730	51,830	
0	2	Phase 2 - Construction	28	S2	04	22,900	46,300	24,200	0	0	93,400	0	93,400	30,185	35,834	0	0	0	0	0	7,916	6,855	12,611	93,400	
0	3	Phase 3 - Construction	28	S2	04	5,700	20,600	8,900	0	0	35,200	0	35,200	19,386	5,464	0	0	0	0	0	2,813	449	7,089	35,200	
0	4	Phase 4 - Construction	28	S2	04	0	0	17,000	0	0	17,000	0	17,000	0	0	0	0	0	0	0	0	0	17,000	17,000	
0	5	Phase 5 - Construction	28	S2	04	0	0	4,480	0	0	4,480	0	4,480	0	0	0	0	0	0	0	0	0	4,480	4,480	
0	6	Other Construction	28	S2	04	4,751	1,507	242	0	0	6,500	0	6,500	1,878	0	0	175	0	0	0	205	3,557	686	6,500	
0	12	Third Party Construction	28	S2	04	9,800	5,200	0	0	0	15,000	0	15,000	14,000	0	0	0	0	0	0	1,000	0	0	15,000	
0	14	Adjustments - Construction Contracts 2013	28	S2	04	12,033	0	0	0	0	12,033	0	12,033	6,800	2,533	0	0	0	0	0	1,400	1,300	0	12,033	
0	15	Heritage Lighting	28	S2	04	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	1,000	0	0	0	0	0	1,000	
0	16	Construction Cost Adjustments - 2014	28	S3	04	45,390	42,375	-13,190	0	0	74,575	0	74,575	0	0	0	0	15,975	0	0	0	0	58,600	74,575	
Sub-total						153,404	115,982	41,632	0	0	311,018	0	311,018	86,249	57,101	0	175	16,975	0	0	13,334	34,990	102,195	311,018	
<u>UNS907746 USR - Professional Services</u>																									
0	1	Phase 1 - Professional Services	28	S2	04	951	0	0	0	0	951	0	951	300	312	0	0	0	0	0	0	339	0	951	
0	2	Phase 2 - Professional Services	28	S2	04	2,470	360	0	0	0	2,830	0	2,830	0	2,297	0	0	0	0	0	0	533	0	2,830	
0	3	Phase 3 - Professional Services	28	S2	04	0	240	0	0	0	240	0	240	0	133	0	0	0	0	0	0	107	0	240	
0	4	Phase 4 - Professional Services	28	S2	04	0	0	204	0	0	204	0	204	0	0	0	0	0	0	0	0	0	204	204	
0	5	Phase 5 - Professional Services	28	S2	04	0	0	79	0	0	79	0	79	0	0	0	0	0	0	0	0	0	79	79	
0	6	Other Professional Services	28	S2	04	1,489	312	0	0	0	1,800	0	1,800	0	263	0	0	0	0	0	0	1,537	0	1,800	
0	11	Adjustments - Professional Services 2013	28	S2	04	0	761	0	0	0	761	0	761	0	761	0	0	0	0	0	0	0	0	761	
0	12	UNS - Walks and Garden Trust Commemoration	28	S2	03	180	0	0	0	0	180	0	180	0	0	0	0	180	0	0	0	0	0	180	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Facilities Management and Real Estate

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
UNSR07746 USR - Professional Services																								
0	13	Professional Fees Adjustments - 2014	28	S3	04	811	2,000	927	0	0	3,738	0	3,738	0	0	0	0	2,739	0	0	0	0	999	3,738
Sub-total						5,901	3,673	1,210	0	0	10,783	0	10,783	300	3,766	0	0	2,919	0	0	0	2,516	1,282	10,783
Total Program Expenditure						259,360	197,499	109,386	29,193	0	595,438	0	595,438	121,679	60,867	5,000	5,770	26,256	16,250	32,043	13,334	171,031	143,208	595,437

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

Facilities Management and Real Estate

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By																
		2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing								
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																						
Financed By:																											
		Provincial Grants & Subsidies				50,511	35,857	31,311	4,000	0	121,679	0	121,679	121,679	0	0	0	0	0	0	0	0	0	0	0	121,679	
		Federal Subsidy				25,197	21,106	14,564	0	0	60,867	0	60,867	0	60,867	0	0	0	0	0	0	0	0	0	0	0	60,867
		Development Charges				5,000	0	0	0	0	5,000	0	5,000	0	0	5,000	0	0	0	0	0	0	0	0	0	0	5,000
		Reserves (Ind. "XQ" Ref.)				0	2,245	0	3,525	0	5,770	0	5,770	0	0	0	5,770	0	0	0	0	0	0	0	0	0	5,770
		Reserve Funds (Ind."XR" Ref.)				6,256	10,000	10,000	0	0	26,256	0	26,256	0	0	0	26,256	0	0	0	0	0	0	0	0	0	26,256
		Capital from Current				16,250	0	0	0	0	16,250	0	16,250	0	0	0	16,250	0	0	0	0	0	0	0	0	0	16,250
		Other1 (Internal)				1,108	15,935	15,000	0	0	32,043	0	32,043	0	0	0	0	0	32,043	0	0	0	0	0	0	0	32,043
		Other2 (External)				4,130	7,004	2,200	0	0	13,334	0	13,334	0	0	0	0	0	0	13,334	0	0	0	0	0	0	13,334
		Debt				90,577	39,613	25,973	14,868	0	171,031	0	171,031	0	0	0	0	0	0	0	171,031	0	0	0	0	0	171,031
		Debt - Recoverable				60,332	65,738	10,338	6,800	0	143,208	0	143,208	0	0	0	0	0	0	0	0	143,208	0	0	0	0	143,208
		Total Program Financing				259,360	197,498	109,386	29,193	0	595,437	0	595,437	121,679	60,867	5,000	5,770	26,256	16,250	32,043	13,334	171,031	143,208	0	0	595,437	

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2014 Recommended Capital Project with Financing Details

(Phase 2) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate
Sub-Project Summary

Project/Financing Priority Project Project Name		Start Date	Completion Date	2014	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0 FAC906179 Special Corporate Projects															
20	33 Facilities Preventive Maintenance System	1/1/2010	12/31/2013	680	0	0	0	0	0	680	0	0	0	0	0
81	43 Request for Service Web System	1/1/2013	12/31/2013	80	0	0	0	0	0	80	0	0	0	0	0
93	42 Facilities Preventive Maintenance System - Phase 2	1/1/2013	12/31/2015	1,240	0	0	0	0	0	392	0	0	848	0	0
94	45 Capital Asset Data Integration	1/1/2013	12/31/2014	600	0	0	0	0	0	100	0	0	500	0	0
111	49 CCOO Mgmt Reporting Initiative (BI)	1/1/2014	12/31/2016	541	0	0	0	0	0	0	0	0	541	0	0
112	51 PTP Implementation	1/1/2014	12/31/2015	806	0	0	0	0	0	0	0	0	806	0	0
Project Sub-total:				3,947	0	0	0	0	0	1,252	0	0	2,695	0	0
0 FAC906391 Environmental															
45	35 Designated Substance&Environmental Work	1/1/2014	1/1/2014	988	0	0	0	0	0	0	0	0	988	0	0
49	38 Emergency Environmental Remediation	1/1/2014	1/1/2015	313	0	0	0	0	0	0	0	0	313	0	0
Project Sub-total:				1,301	0	0	0	0	0	0	0	0	1,301	0	0
0 FAC906392 Barrier Free/Equity															
50	18 Barrier Free Essential Audits & Retrofits	1/1/2014	1/1/2015	900	0	0	0	0	0	0	0	0	900	0	0
Project Sub-total:				900	0	0	0	0	0	0	0	0	900	0	0
0 FAC906393 Re-roofing															
15	71 18 Dyas-Replacement of Warehouse Roof and Parking	1/1/2013	12/31/2014	514	0	0	0	0	0	303	0	0	211	0	0
23	21 Various Locations -Police Tower Sites-Replacement	1/1/2013	12/31/2014	274	0	0	0	0	0	0	0	0	274	0	0
27	93 150 Disco - Roof Membrane Replacement	1/1/2013	12/31/2014	1,060	0	0	0	0	0	441	0	0	619	0	0
31	68 799 Islington Ave - Roofing Membrane	1/1/2013	12/31/2014	739	0	0	0	0	0	0	0	0	739	0	0
34	42 947 Martin Grove-Rpl Training Centre Roofing	1/1/2013	12/31/2014	88	0	0	0	0	0	0	0	0	88	0	0
35	16 89 Northline-Rpl Roof Section	1/1/2013	12/31/2014	565	0	0	0	0	0	0	0	0	565	0	0
59	101 20 Balmoral-Re-roofing	1/1/2014	1/1/2015	154	0	0	0	0	0	0	0	0	154	0	0
60	3 20 Beffort-Replace Roofing Systems	1/1/2014	12/31/2015	6	0	0	0	0	0	0	0	0	6	0	0
65	59 37 Lapsley-Replace roofing systems	1/1/2014	12/31/2015	11	0	0	0	0	0	0	0	0	11	0	0
67	66 40 Coronation-Roofing Systems	1/1/2014	12/31/2015	10	0	0	0	0	0	0	0	0	10	0	0
69	43 475 Dundas St. E-Repl of Flat Roof	1/1/2014	12/31/2015	11	0	0	0	0	0	0	0	0	11	0	0
74	69 740 Markham-Re-roofing	1/1/2014	12/31/2015	4	0	0	0	0	0	0	0	0	4	0	0
Project Sub-total:				3,436	0	0	0	0	0	744	0	0	2,692	0	0
0 FAC906394 Structural/Building Envelope															
17	304 5100 Yonge-Compl of Re-waterproofing Foundation	1/2/2013	12/28/2014	664	0	0	0	0	0	0	0	0	664	0	0
18	276 146 The East Mall - Various Structural Repairs	1/1/2013	12/31/2014	640	0	0	0	0	0	0	0	0	640	0	0
26	28 840 Gerrard E-Rpl Slab and Install CO/NOx	1/1/2013	12/31/2014	766	0	0	0	0	0	50	0	0	716	0	0
27	284 539 Queens Quay - Waterproofing and Electrical	1/1/2013	12/31/2013	900	0	0	0	0	0	900	0	0	0	0	0

(Phase 2) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate

Sub-Project Summary

Project/Financing Priority Project Project Name		2014 Start Date Completion Date		2014 Cash Flow	Financing											
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
0	FAC906394	Structural/Building Envelope														
33	223 462	Runnymede-Structural Rehabilitation,Waterproof	1/1/2013	12/31/2014	11	0	0	0	0	0	0	0	0	0	11	0
38	218 150	Borough Dr-Renew Waterproof, Parking	1/1/2013	12/31/2014	459	0	0	0	0	0	0	0	0	0	459	0
39	277 16	Montgomery -Basement Walls - Washroom	1/1/2013	12/31/2014	248	0	0	0	0	0	0	0	0	0	248	0
41	345 150	Borough-RenewWaterproofTrafficTopping	1/1/2014	12/31/2014	-459	0	0	0	0	0	0	0	0	0	-459	0
42	283 55	John - Upgrade Window Washing Monorail System	1/1/2013	12/31/2013	116	0	0	0	0	0	116	0	0	0	0	0
44	352 5100	Yonge-Completion of Re-waterproofing Foundati	9/11/2013	9/11/2013	-540	0	0	0	0	0	0	0	0	0	-540	0
47	32	Tech Audits & Capital Project Validations	1/1/2014	12/31/2014	1,628	0	0	0	0	0	0	0	0	0	1,628	0
53	281 100	QueenW-ConcreteSoffitSlatsGridHangersVerticalS	1/1/2014	12/31/2017	108	0	0	0	0	0	0	0	0	0	108	0
56	313 12	Canterbury-Rpl OverheadDoor	1/1/2014	12/31/2015	3	0	0	0	0	0	0	0	0	0	3	0
62	158 259	Horner Ave-Rpl Windows,Doors,RenoWashrooms	1/1/2014	12/31/2015	6	3	0	0	0	0	0	0	0	0	3	0
63	314 259	Queens Quay-PumpsStructuralElementsDeckCoatin	1/1/2014	12/31/2015	51	0	0	0	0	0	0	0	0	0	51	0
68	279 3	Lunness Road-Exterior Wall Rehabilitation	1/1/2013	12/31/2013	48	0	0	0	0	0	48	0	0	0	0	0
71	26 5318	Lawrence Ave. E-Cladding Repairs	1/1/2014	12/31/2015	6	0	0	0	0	0	0	0	0	0	6	0
75	315 760	Dovercourt-Rpl WindowsDoors	1/1/2014	12/31/2015	8	4	0	0	0	0	0	0	0	0	4	0
80	191	SOGR @ Leased Facilities/Properties	1/1/2013	12/31/2013	500	0	0	0	0	0	500	0	0	0	0	0
80	316 55	John-RehabMetroSquareStage	1/1/2014	12/31/2015	38	0	0	0	0	0	0	0	0	0	38	0
81	346 2430	LawrenceE-Exterior Wall Rehabilitation	1/1/2014	12/31/2015	10	5	0	0	0	0	0	0	0	0	5	0
82	347 265	Manitoba-Exterior wall rehabilitation	1/1/2014	12/31/2015	8	4	0	0	0	0	0	0	0	0	4	0
83	348 674	Markham-Exterior Wall Rehab & Repair Exterior	1/1/2014	12/31/2015	18	9	0	0	0	0	0	0	0	0	9	0
86	353 55	John-RepairParkingGarageFloor	1/1/2014	12/31/2014	350	0	0	0	0	0	0	0	0	0	350	0
97	192	SOGR @ Leased Facilities/Properties	1/1/2014	12/31/2014	1,000	0	0	0	0	0	0	0	0	0	1,000	0
98	179	Var Locs-Struc Repairs @ City Facilities	1/1/2014	12/4/2014	600	0	0	0	0	0	0	0	0	0	600	0
104	350 3111	Lake Shore W-Building Envelope Restoration	1/1/2014	12/31/2014	1,441	0	0	0	0	0	0	0	0	0	1,441	0
107	349 703	Don Mills Road -Parking Garage Rehab	1/1/2014	12/31/2015	500	0	0	0	0	0	0	0	0	0	500	0
Project Sub-total:					9,128	25	0	0	0	0	1,614	0	0	0	7,489	0
0	FAC906395	Mechanical and Electrical														
1	217 60	Queen W-A/C System&Electrical	1/1/2006	12/31/2014	500	0	0	0	0	0	0	0	0	0	500	0
2	599 60	Queen St W-Air Conditioning System and Electric	1/1/2008	12/31/2014	983	0	0	0	0	0	0	0	0	0	983	0
8	142	Var Locs - CO/NOx Monitoring Systems in Apparatus	1/1/2013	12/31/2014	325	0	0	0	0	0	0	0	0	0	325	0
9	239	Var Fire Halls-CO/NOx Monitoring,Unit Heaters	1/1/2013	12/31/2014	317	0	0	0	0	0	0	0	0	0	317	0
12	589	Various locations Site-Elevator Machine Rm work	1/1/2013	12/14/2014	1,847	0	0	0	0	0	210	0	0	0	1,637	0
13	415	Various Locations_Installation of New Backflow Pre	1/1/2013	12/31/2016	1,157	0	0	0	0	0	200	0	0	0	957	0
14	416 65	Navy Wharf-Replace Fuel Tank and Generator	1/1/2013	12/31/2014	312	0	0	0	0	0	0	0	0	0	312	0
19	257 111	Wellesley St. E -Various Projects	1/1/2013	12/31/2015	373	0	0	0	0	0	50	0	0	0	323	0

(Phase 2) 08-Facilities Management and Real Estate

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate

Sub-Project Summary

Project/Financing				2014	Financing											
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0	FAC906395	Mechanical and Electrical														
20	162 255	Spadina Rd- Repl of Fire Alarm, Boilers	1/1/2013	12/31/2015	347	0	0	0	0	0	0	0	0	347	0	
21	417 1300	Sheppard W-Fire Alarm,HVAC,Building Envelope	1/1/2013	12/31/2014	347	0	0	0	0	0	0	0	0	347	0	
24	18 703	Don Mills-Chiller Replacement	1/1/2013	12/31/2016	1,544	0	0	0	0	0	300	0	0	1,244	0	
25	126 91	Front St E- RPL Switchboards and Htg Pumps	1/1/2013	12/31/2014	288	0	0	0	0	0	0	0	0	288	0	
25	659	Var Locs - BAS & Component Renewals	1/1/2013	12/31/2013	300	0	0	0	0	0	300	0	0	0	0	
28	640 146	The East Mall-New Cremation Room	1/1/2013	12/31/2014	259	0	0	0	0	0	0	0	0	259	0	
29	612 40	College-Fire Alarm and Fish Pond	1/1/2013	12/31/2014	1,252	0	0	0	0	0	0	0	0	1,252	0	
30	641 1300	Sheppard W- Investigation of HVAC	1/1/2013	12/31/2013	236	0	0	0	0	0	236	0	0	0	0	
32	55 259	Queens Quay W-Rpl AHU	1/1/2013	12/31/2014	285	0	0	0	0	0	0	0	0	285	0	
36	255 1435	Eglinton W-Rpl HVAC and Exhaust Fans	1/1/2013	12/31/2014	138	0	0	0	0	0	0	0	0	138	0	
37	634 40	College - Rpl Hot water Recirculation Lines	1/1/2013	12/31/2013	200	0	0	0	0	0	200	0	0	0	0	
40	846 255	Spadina-ScopeChange-FireAlarm	1/1/2014	12/31/2014	210	0	0	0	0	0	0	0	0	210	0	
42	918 40	College St-Hot water Recirculation Lines and Va	9/11/2013	9/11/2013	207	0	0	0	0	0	0	0	0	207	0	
43	633 703	Don Mills-Relocate Comm. Services Room	1/1/2013	12/31/2013	240	0	0	0	0	0	240	0	0	0	0	
43	920 40	College-Rpl Fuel Sys	9/12/2013	9/12/2013	913	0	0	0	0	0	0	0	0	913	0	
46	847	VarLoc - Repl Diesel with NG Generators	1/1/2014	12/31/2016	363	0	0	0	0	0	0	0	0	363	0	
54	848 100	Queen W-Grid HangersPhaseRefrigerationPlantRef	1/1/2014	12/31/2015	238	0	0	0	0	0	0	0	0	238	0	
55	849 101	Coxwell-Rpl Electric Heaters Electric Heaters	1/1/2014	12/31/2015	26	0	0	0	0	0	0	0	0	26	0	
58	850 157	King E-RehabCopulaStructuralElementsTempAC	1/1/2014	12/31/2015	440	0	0	0	0	0	0	0	0	440	0	
61	851 242	Milner-Humidifier Air Handling Units	1/1/2014	12/31/2015	36	0	0	0	0	0	0	0	0	36	0	
66	852 40	College-Rpl Fire Pump	1/1/2014	12/31/2015	5	0	0	0	0	0	0	0	0	5	0	
68	853 4330	Dufferin-Suppy Fan S-8 for North Wing	1/1/2014	12/31/2015	36	0	0	0	0	0	0	0	0	36	0	
70	854 5100	Yonge-RooftopUnits,AHU F-2,DrainagePiping	1/1/2014	12/31/2015	815	0	0	0	0	0	0	0	0	815	0	
72	855 5700	Bathurst-Elevator Modernization	1/1/2014	12/31/2015	8	0	0	0	0	0	0	0	0	8	0	
84	915 146	The East Mall-HVAC System for Dog Kennel Area	1/1/2014	12/31/2015	19	0	0	0	0	0	0	0	0	19	0	
85	232 277	Victoria St-Rpl Main Switchboard	1/1/2014	12/31/2015	39	0	0	0	0	0	0	0	0	39	0	
87	921 703	Don Mills Road-RelocateCommunicatinRoom	1/1/2014	12/31/2016	100	0	0	0	0	0	0	0	0	100	0	
92	845	Energy Audits & Monitoring Systems	1/1/2013	12/31/2015	200	0	0	0	0	0	100	0	0	100	0	
99	556	Var Locs-Mech Repairs @ City Facilities	1/1/2014	12/31/2014	900	0	0	0	0	0	0	0	0	900	0	
100	660	Var Locs - BAS & Component Renewals	1/1/2014	12/31/2014	1,000	0	0	0	0	0	0	0	0	1,000	0	
101	596	Var Locs - Customer Support - SOGR	1/1/2014	12/31/2014	150	0	0	0	0	0	0	0	0	150	0	
108	856 799	ISLINGTON-ForConsolidationofPMMDStores	1/1/2014	12/31/2014	1,464	0	0	0	0	0	0	0	0	1,464	0	
109	917 100	Queen St W - City Hall HVAC & Elevators Study	1/1/2014	12/31/2014	500	0	0	0	0	0	0	0	0	500	0	
Project Sub-total:					18,919	0	0	0	0	0	1,836	0	0	17,083	0	



CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate

Sub-Project Summary

Project/Financing Priority Project Project Name		Start Date	Completion Date	2014	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0 FAC906396 Sitework															
11	72 308 Prince Edward-Crawlspace Ventilation,Drain and	1/1/2013	12/31/2014	123	0	0	0	0	0	0	0	0	0	123	0
30	8 12 Canterbury Place-Ashpalt, Painting, Ext Wall, R	1/1/2013	12/31/2014	252	0	0	0	0	0	0	0	0	0	252	0
49	65 18 Cranfield Road-Repl Asphalt Pavement & Distribu	1/1/2013	12/31/2013	35	0	0	0	0	0	35	0	0	0	0	0
64	99 3061 Birchmount Rd-Asphalt Pavement,Curbs	1/1/2014	12/31/2015	16	8	0	0	0	0	0	0	0	0	8	0
73	58 666 Renforth Dr-Asphalt Pavement Replace	1/1/2014	12/31/2015	5	0	0	0	0	0	0	0	0	0	5	0
76	69 840 Gerrard St-Masonry repairs & waterproofing	1/1/2014	12/31/2015	7	0	0	0	0	0	0	0	0	0	7	0
77	133 850 Coxwell-exterior pavers, curbs and finishes	1/1/2014	12/31/2015	52	0	0	0	0	0	0	0	0	0	52	0
78	43 87 Main St-Asphalt Pavement,ext/int repainting	1/1/2014	12/31/2015	24	0	0	0	0	0	0	0	0	0	24	0
Project Sub-total:				514	8	0	0	0	0	35	0	0	0	471	0
0 FAC906397 Renovations															
0	299 150 Borough Dr - Bird Friendly Retrofit	1/1/2013	10/23/2014	140	0	0	0	0	140	0	0	0	0	0	0
6	159 Various Loc - Grouped SOGR to Var Yard&Market Fac	1/1/2010	12/31/2014	1,361	0	0	0	0	0	672	0	0	0	689	0
6	240 18 Dyas-Facilities Management Field Offices / Nort	1/1/2012	12/31/2013	1,540	0	0	0	0	0	1,540	0	0	0	0	0
10	136 55 John St-Metro Hall Upgrades	1/1/2013	12/31/2015	625	0	0	0	0	0	0	0	0	0	625	0
16	247 Var Locs - EMS - SOGR Work at Facilities	1/1/2013	12/31/2015	1,241	621	0	0	0	0	145	0	0	0	475	0
22	16 1300 Sheppard Ave-Interior Repainting & Various Ar	1/1/2013	12/31/2014	433	0	0	0	0	0	191	0	0	0	242	0
34	32 Various Locations - Management and Audits of Movab	1/1/2013	12/31/2013	130	0	0	0	0	0	130	0	0	0	0	0
36	145 Various Facilities-Feasibility Study on Special Pr	1/1/2013	12/31/2013	100	0	0	0	0	0	100	0	0	0	0	0
37	113 3300 Bayview-Various Arch Element Rpl	1/1/2013	12/31/2014	284	0	0	0	0	0	0	0	0	0	284	0
51	34 Mgmt&Audits of Movable Assets@ Corp Fac	1/1/2014	1/1/2015	250	0	0	0	0	0	0	0	0	0	250	0
52	146 Feasibility Study on Special projects	1/1/2014	1/1/2015	500	0	0	0	0	0	0	0	0	0	500	0
57	273 135 Davenport-Replace Existing Vinyl Flooring	1/1/2014	12/31/2015	7	0	0	0	0	0	0	0	0	0	7	0
66	250 150 Borough Dr-Albert Campbell Square Park Rehabil	4/28/2011	4/28/2011	479	0	0	0	0	436	0	43	0	0	0	0
79	14 100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil	1/1/2014	12/31/2015	17	8	0	0	0	0	0	0	0	0	9	0
105	282 3111 Lake Shore W-Renovations and Sitework	1/1/2014	12/31/2015	88	0	0	0	0	0	0	0	0	0	88	0
106	110 170 Jarvis-Rehab Front Elevation & Int. Fin	1/1/2014	12/31/2015	30	0	0	0	0	0	0	0	0	0	30	0
113	298 St. Lawrence Market-South Renovations	1/1/2014	12/31/2016	250	0	0	0	0	0	0	0	0	0	0	250
Project Sub-total:				7,475	629	0	0	0	576	2,778	43	0	0	3,199	250
0 FAC906399 Emergency															
41	12 Various locations-Emergency Capital Repairs	1/1/2013	12/14/2013	570	0	0	0	0	0	570	0	0	0	0	0
48	13 Various Locations - Emergency Capital Repairs	1/1/2014	12/31/2014	2,574	0	0	0	0	0	0	0	0	0	2,574	0
Project Sub-total:				3,144	0	0	0	0	0	570	0	0	0	2,574	0



CITY OF TORONTO

Appendix 5

Facilities Management and Real Estate

Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2014	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0	<u>UNS907745</u>	<u>USR - Construction Contracts</u>													
0	1 Phase 1 - Construction	1/1/2010	12/31/2014	51,830	14,000	13,270	0	0	0	0	0	0	22,830	1,730	
0	2 Phase 2 - Construction	1/1/2013	12/31/2015	22,900	7,085	5,325	0	0	0	0	0	2,025	6,855	1,611	
0	3 Phase 3 - Construction	1/1/2014	12/31/2015	5,700	1,700	1,500	0	0	0	0	0	0	0	2,500	
0	6 Other Construction	1/1/2011	12/31/2016	4,751	1,105	0	0	0	0	0	0	205	3,099	343	
0	12 Third Party Construction	1/1/2012	9/30/2016	9,800	9,300	0	0	0	0	0	0	500	0	0	
0	14 Adjustments - Construction Contracts 2013	1/1/2013	12/31/2013	12,033	6,800	2,533	0	0	0	0	0	1,400	1,300	0	
0	15 Heritage Lighting	1/1/2012	12/31/2014	1,000	0	0	0	0	1,000	0	0	0	0	0	
0	16 Construction Cost Adjustments - 2014	1/1/2014	12/31/2016	45,390	0	0	0	0	0	0	0	0	0	45,390	
	Project Sub-total:			153,404	39,990	22,628	0	0	1,000	0	0	4,130	34,084	51,573	
0	<u>UNS907746</u>	<u>USR - Professional Services</u>													
0	1 Phase 1 - Professional Services	1/1/2010	3/31/2014	951	300	312	0	0	0	0	0	0	339	0	
0	2 Phase 2 - Professional Services	1/1/2011	3/31/2015	2,470	0	1,994	0	0	0	0	0	0	476	0	
0	6 Other Professional Services	1/1/2011	3/31/2016	1,489	0	263	0	0	0	0	0	0	1,226	0	
0	12 UNS - Walks and Garden Trust Commemoration	10/23/2013	10/23/2013	180	0	0	0	0	180	0	0	0	0	0	
0	13 Professional Fees Adjustments - 2014	1/1/2014	12/31/2016	811	0	0	0	0	0	0	0	0	0	811	
	Project Sub-total:			5,901	300	2,569	0	0	180	0	0	0	2,041	811	
1	<u>TRP907009</u>	<u>Nathan Phillips Square</u>													
7	12 NPS - Phase IV - Bay St. Landscaping	1/1/2013	12/31/2014	4,500	0	0	0	0	4,500	0	0	0	0	0	
8	6 100 QueenSt -Nathan Phillips Square Revitalization	1/1/2009	12/31/2013	2,936	0	0	0	0	0	2,936	0	0	0	0	
	Project Sub-total:			7,436	0	0	0	0	4,500	2,936	0	0	0	0	
Program Total:				259,360	50,511	25,197	5,000	0	6,256	16,250	1,108	4,130	90,577	60,332	

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Provincial Offenses Courts Stabilization Reserve XQ0704	Beginning Balance as of Jan. 1, 2013	4,868	4,868	4,868	4,868	4,868	1,343	1,343	1,343	1,343	1,343	1,343	1,343	
	Contributions / (Withdrawals)													
	St. Lawrence Market North				(3,525)									(3,525)
	Total Withdrawals		-	-	(3,525)									(3,525)
Contributions / Interest														
Total Reserve Fund Balance at Year-End		4,868	4,868	4,868	4,868	1,343	1,343	1,343	1,343	1,343	1,343	1,343	1,343	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Union Station Reserve Fund XR2501	Beginning Balance as of Jan. 1, 2013	12,621	12,621	14,421	11,121	12,221	33,721	45,721	58,021	70,921	84,021	97,721		
	Contributions / (Withdrawals)													
	Union Station Revitalization Project			(10,000)	(10,000)									(20,000)
	Total Withdrawals		-	(10,000)	(10,000)	-	-	-	-	-	-	-	-	(20,000)
Contributions / Interest			1,800	6,700	11,100	21,500	12,000	12,300	12,900	13,100	13,700	13,700		118,800
Total Reserve Fund Balance at Year-End		12,621	14,421	11,121	12,221	33,721	45,721	58,021	70,921	84,021	97,721	111,421		

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Section 16 XR3031	Beginning Balance as of Jan. 1, 2013	2,261	2,261	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	
	Contributions / (Withdrawals)													
	Union Station - Heritage Lighting		(500)											(500)
	Total Withdrawals		(500)	-	-	-	-	-	-	-	-	-	-	(500)
Contributions / Interest														
Total Reserve Fund Balance at Year-End		2,261	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	1,761	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Public Realm Reserve Fund XR1410	Beginning Balance as of Jan. 1, 2013	20,519	20,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	
	Contributions / (Withdrawals)													
	Nathan Phillips Square		(2,000)											(2,000)
	Total Withdrawals		(2,000)	-	-	-	-	-	-	-	-	-	-	(2,000)
Contributions / Interest														
Total Reserve Fund Balance at Year-End		20,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	18,519	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Section 37 Reserve Fund XR3026 - 3700366/3700432/3700543	Beginning Balance as of Jan. 1, 2013		2,544	1,535	-	-	-	-	-	-	-	-	-	
	Contributions / (Withdrawals)													
	St. Lawrence Market North (3700366)	304	(304)											(304)
	St. Lawrence Market North (3700432)	5	(5)											(5)
	St. Lawrence Market North (3700543)													
	TE24.13	500	(500)											(500)
	St. Lawrence Market North (TBD)													
	TE13.10	200	(200)											(200)
St. Lawrence Market North (TBD)	1,535		(1,535)										(1,535)	
Total Withdrawals			(1,009)	(1,535)	-	-	-	-	-	-	-	-	-	(2,544)
Contributions / Interest														-
Total Reserve Fund Balance at Year-End		2,544	1,535	-	-	-	-	-	-	-	-	-	-	-

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Section 45 Reserve Fund XR3028 - 4500079/4500121/4500131	Beginning Balance as of Jan. 1, 2013		858	803	403	403	403	403	403	403	403	403	403	
	Contributions / (Withdrawals)													
	St. Lawrence Market North (4500079)	51	(51)											(51)
	St. Lawrence Market North (4500121)	5	(5)											(5)
	St. Lawrence Market North (4500131)	803		(400)										(400)
Total Withdrawals			(56)	(400)	-	-	-	-	-	-	-	-	-	(456)
Contributions / Interest														-
Total Reserve Fund Balance at Year-End		858	803	403	403	403	403	403	403	403	403	403	403	-

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Pre-amalgamation / Civic Improvement Development Charge Reserve Funds XR2009/XR2010/XR2011/XR2012/XR2121	Beginning Balance as of Jan. 1, 2013	5,000	5,000	-	-	-	-	-	-	-	-	-	-	
	Contributions / (Withdrawals)													
	St. Lawrence Market North		(5,000)											(5,000)
	Total Withdrawals		(5,000)	-	-	-	-	-	-	-	-	-	-	(5,000)
Contributions / Interest														-
Total Reserve Fund Balance at Year-End		5,000	-	-	-	-	-	-	-	-	-	-	-	-

* Based on the 3rd Quarter Variance Report

Reserve/Reserve Fund Review – Corporate

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014- 2023 Total Contributions / (Withdrawals)	
			2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Capital Financing Reserve XQ0011	Beginning Balance as of Jan. 1, 2013	527,121	527,121	464,262	394,079	321,976	237,977	156,077	87,194	10,318	(67,509)	(148,561)		
	Contributions / (Withdrawals)													
	North West Path			(2,070)										(2,070)
	Union Station Revitalization Project			(175)										(175)
	Total Withdrawals			(2,245)	-	-	-	-	-	-	-	-	-	(2,245)
Contributions / Interest														-
Total Program Contributions / (Withdrawals)				(2,245)	-	-	-	-	-	-	-	-	-	(2,245)
Other program / Agency Net Withdrawals and Contributions			(62,859)	(67,938)	(72,103)	(83,999)	(81,900)	(68,883)	(76,876)	(77,827)	(81,052)	(89,854)		
Total Reserve Fund Balance at Year-End			464,262	394,079	321,976	237,977	156,077	87,194	10,318	(67,509)	(148,561)	(238,415)	(2,245)	

* Based on the 3rd Quarter Variance Report