



City Budget  
2013

Fleet Services  
Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

# 2013 - 2022 Capital Program

## 2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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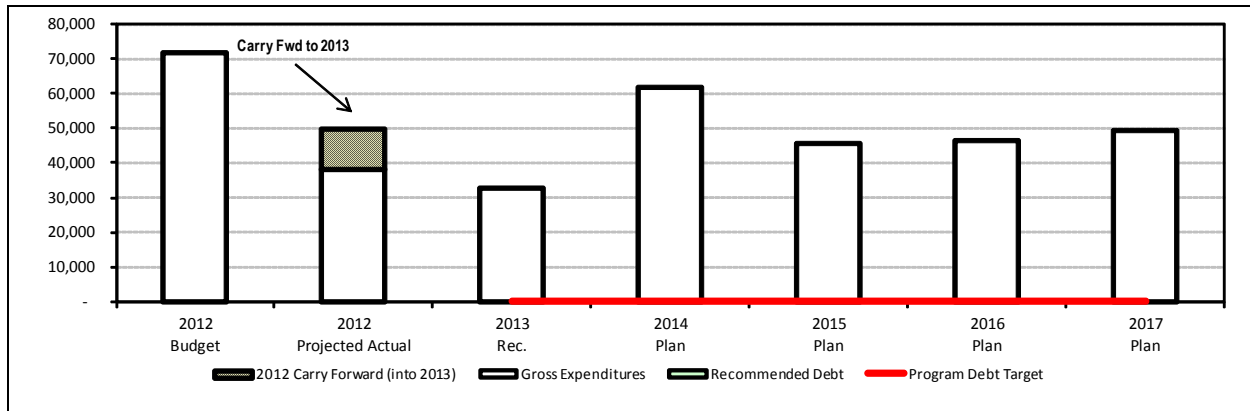
**PART I: RECOMMENDATIONS**

The City Manager and Acting Chief Financial Officer recommend that:

1. City Council approve the 2013 Recommended Capital Budget for Fleet Services with a total project cost of \$38.199 million, and 2013 cash flow of \$44.469 million and future year commitments of \$17.416 million comprised of the following:
  - a) New Cash Flow Funding for:
    - i) 22 new / change in scope sub-projects with a 2013 total project cost of \$38.199 million that requires cash flow of \$20.783 million in 2013 and a future year cash flow commitment of \$17.416 million in 2014;
    - ii) 7 previously approved sub-projects with a 2013 cash flow of \$9.979 million;
    - iii) 22 sub-projects from previously approved projects with carry forward funding from 2011 and prior years requiring 2013 cash flow of \$2.126 million that requires City Council to reaffirm its commitment; and
  - b) 2012 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$11.581 million.
2. City Council approve the 2014-2022 Recommended Capital Plan for Fleet Services totaling \$411.389 million in project estimates, comprised of \$44.694 million in 2014; \$45.621 million in 2015; \$46.513 million in 2016; \$49.340 million in 2017; \$46.180 million in 2018; \$40.933 million in 2019; \$44.371 million in 2020; \$43.588 million in 2021; and \$50.149 million in 2022.
3. The 2013 Recommended Capital Budget for Fleet Services be adjusted to agree with Programs' 2013 budgeted contributions to the Vehicles Reserves to reflect any changes to the recommended contributions that may occur during the 2013 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.

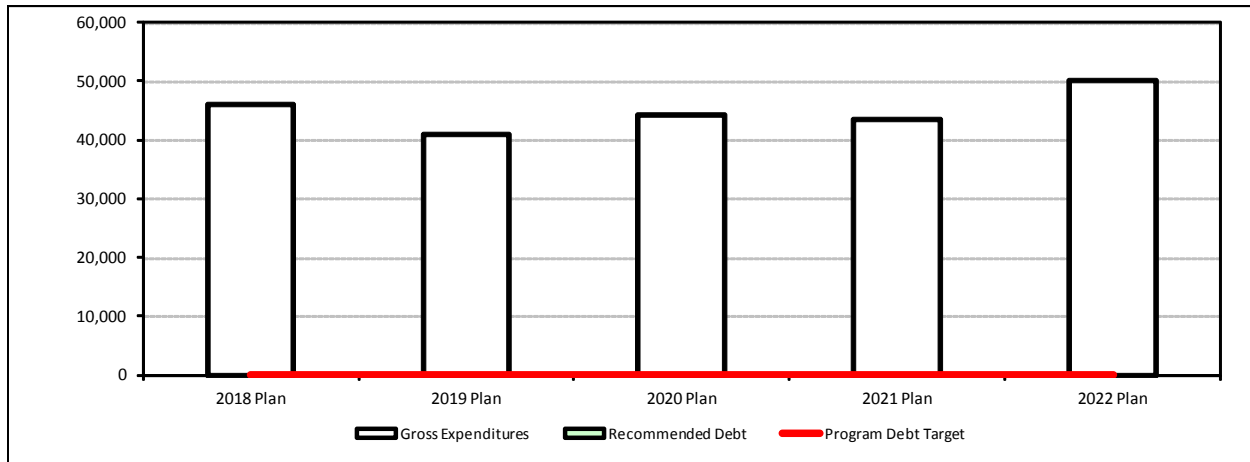
**PART II: 2013 – 2022 CAPITAL PROGRAM**

**10-Year Capital Plan  
2013 Recommended Budget, 2014 - 2017 Recommended Plan  
(In \$000s)**



	2013 Rec. Budget and 2014-2017 Plan								5-Year Total Percent
	2012		2013	2014	2015	2016	2017	2013-2017	
	Budget	Projected Actual							
<b>Gross Expenditures:</b>									
2012 Capital Budget & Approved FY Commitment	51,871	38,164	9,979					9,979	4.2%
Recommended Changes to Approved FY Commitments									0.0%
2013 New/Change in Scope and Future Year Commitments			20,783	17,416				38,199	16.2%
2014- 2017 Capital Plan Estimates				44,694	45,621	46,513	49,340	186,168	78.7%
2-Year Carry Forward for Reapproval		2,126	2,126					2,126	0.9%
Table 1 - 1 Year Carry Forward to 2013		11,581							
<b>Total Gross Annual Expenditures &amp; Plan</b>	<b>51,871</b>	<b>51,871</b>	<b>32,888</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>236,472</b>	<b>100.0%</b>
<b>Program Debt Target</b>									
<b>Financing:</b>									
<b>Recommended Debt</b>									
Reserves/Reserve Funds	51,871		32,888	62,110	45,621	46,513	49,340	236,472	100.0%
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue									
<b>Total Financing</b>	<b>51,871</b>		<b>32,888</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>236,472</b>	<b>100.0%</b>
<b>By Project Category:</b>									
Health & Safety									
Legislated	775		597	400	250	250	250	1,747	0.7%
SOGR	47,502		31,386	58,810	43,421	43,763	47,140	224,520	94.9%
Service Improvement	3,594		905	2,900	1,950	2,500	1,950	10,205	4.3%
Growth Related									
<b>Total by Project Category</b>	<b>51,871</b>		<b>32,888</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>236,472</b>	<b>100.0%</b>
<b>Asset Value (\$) at year-end</b>		<b>314,748</b>	<b>312,987</b>	<b>314,378</b>	<b>315,668</b>	<b>316,351</b>	<b>317,564</b>		
Yearly SOGR Backlog Estimate (not addressed by current plan)			2,000	2,000	2,000	2,000	2,000		
Accumulated Backlog Estimate (end of year)		23,278	21,278	19,278	17,278	15,278	13,278		
<b>Backlog: Percentage of Asset Value (%)</b>		<b>7.4%</b>	<b>6.8%</b>	<b>6.1%</b>	<b>5.5%</b>	<b>4.8%</b>	<b>4.2%</b>		
Debt Service Costs									
Operating Impact on Program Costs									
New Positions									

**10-Year Capital Plan  
2018-2022 Recommended Plan  
(In \$000s)**



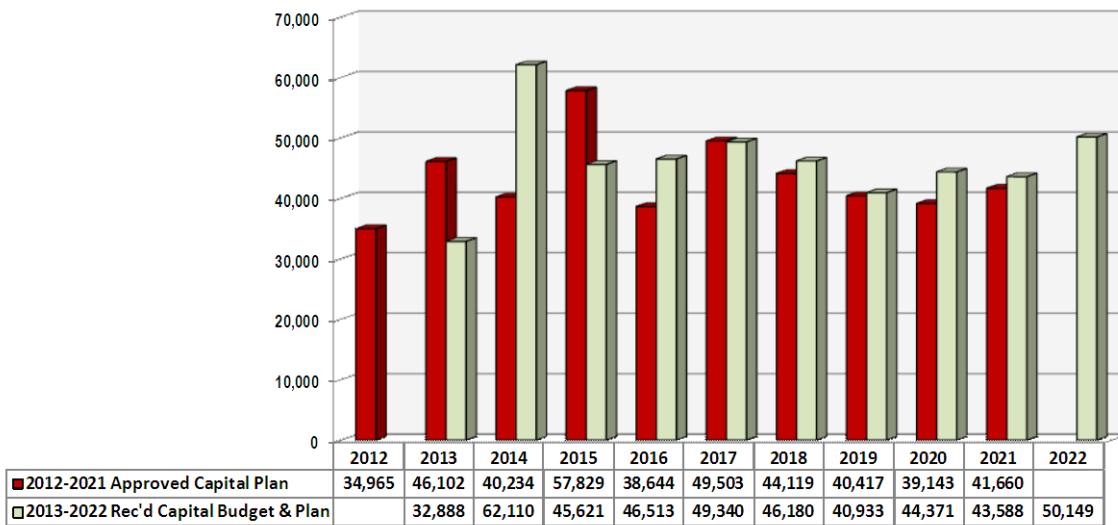
	2018-2022 Capital Plan						10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022	
<b>Gross Expenditures:</b>							
2012 Capital Budget & Approved FY Commitments						9,979	2.2%
Recommended Changes to Approved FY Commitments							0.0%
2013 New/Change in Scope and Future Year Commitments						38,199	8.3%
2-Year Carry Forward for Reapproval						2,126	0.5%
2018 - 2022 Capital Plan Estimates	46,180	40,933	44,371	43,588	50,149	411,389	89.1%
<b>Total Gross Annual Expenditures &amp; Plan</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>461,693</b>	<b>100.0%</b>
<b>Program Debt Target</b>							
<b>Financing:</b>							
<b>Recommended Debt</b>							
Reserves/Reserve Funds	46,180	40,933	44,371	43,588	50,149	461,693	100.0%
Development Charges							
Provincial/Federal							
Debt Recoverable							
Other Revenue							
<b>Total Financing</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>461,693</b>	<b>100.0%</b>
<b>By Project Category:</b>							
Health & Safety							
Legislated	250	250	250	250	250	2,997	0.6%
SOGR	43,930	38,833	42,221	41,388	47,199	438,091	94.9%
Service Improvement	2,000	1,850	1,900	1,950	2,700	20,605	4.5%
Growth Related							
<b>Total by Project Category</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>461,693</b>	<b>100.0%</b>
<b>Asset Value(\$)</b> at year-end	<b>319,240</b>	<b>319,240</b>	<b>320,150</b>	<b>320,947</b>	<b>322,330</b>		
Yearly SOGR Backlog Estimate (not addressed by current plan)	2,000	2,000	2,000	2,000	2,000		
Accumulated Backlog Estimate (end of year)	11,278	9,278	7,278	5,278	3,278		
<b>Backlog: Percentage of Asset Value (%)</b>	<b>3.5%</b>	<b>2.9%</b>	<b>2.3%</b>	<b>1.6%</b>	<b>1.0%</b>		
Debt Service Costs							
Operating Impact on Program Costs							
New Positions							

### 10-Year Capital Plan Overview

- The 10-Year Recommended Capital Plan provides funding for the replacement of vehicles and equipment utilized by City Programs and Agencies, excluding the Toronto Police and Toronto Transit Commission. While Fire Services, Emergency Medical Services, Exhibition Place and Toronto Zoo needs are included in the Capital Plan, these Programs manage their own fleet and their replacements.
- Fleet Services manages a City fleet of over 4,600 vehicles and pieces of equipment, oversees 54 fuel sites of which 20 are managed by Fleet Services and 34 by Client Divisions, processes an average of 31,500 repair orders annually, manages and monitors 10,000 driver permits annually and conducts an average of 220 vehicle spot checks annually.
- The 10-Year Recommended Capital Plan totals \$461.693 million, excluding 2012 carry forward funding into 2013 of \$11.581 million, of which \$236.472 million is planned for the first 5 years, with the final 5 years requiring funding of \$225.221 million.
- The 10-Year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves and does not require the City's debt as a funding source. The Vehicle and Equipment Replacement Reserves are financed annually by the Programs' budgeted contributions to their Vehicle and Equipment Replacement Reserves from their Operating Budgets.
- 95% or \$438.091 million of the 10-Year Recommended Capital Plan's expenditures are allocated to State of Good Repair projects that replace existing vehicles and equipment. 1.0% or \$2.997 million is allocated to Legislated projects for the Green Fleet Plan, and 4.0% or \$20.605 million is allocated to Service Improvement projects such as the Fuel Sites Closures, the Fleet Management System integration with the Fuel Management System, and the Maintenance System Upgrade projects.
- The SOGR backlog is estimated to be \$23.278 million or 7.4% of asset replacement value by December 31, 2012. The SOGR backlog is targeted to decrease by \$2.000 million each year over the 10-Year Recommended Capital Plan to \$3.278 million or 1% of asset replacement value by 2022.
- The 10-Year Recommended Capital Plan incorporates corporate capital priority actions such as:
  - Continuation of the Green Fleet initiatives to lower emissions and save fuel by taking advantage of innovative green technology.
  - The Green Fleet Plan requires funding of \$2.997 million over the next 10 years to provide for the incremental costs of replacing existing vehicles and equipment with a greener fleet. New technologies are expected to impact the replacement of vehicles and equipment in the next 10 years.
- Fleet Services' client Divisions may have emerging service priorities, future year service level changes, and constraints on funding availability, which could impact future year planned estimates.

Key Changes to the 2012 - 2021 Approved Capital Plan

Changes to the 2012 -2021 Approved Capital Plan  
(In \$000s)



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflect an increase of \$13.893 million or 3.5% from the 2013 to 2021 Approved Capital Plan.

The major changes to the 2012-2021 Approved Capital Plan are outlined below:

- Cash flow funding for the replacement of Solid Waste Management Service vehicles has been increased by \$20.514 million. The residential curbside collection will not be outsourced in Districts 3 and 4, and therefore, the 10-Year Recommended Capital Plan reinstates cash flow funding for this purpose.
- Several Programs have reduced their cash flow requirements for vehicles and equipment replacement as a result of right sizing their fleet inventories and ensuring that all vehicles on hand are required and fully utilized.
- The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

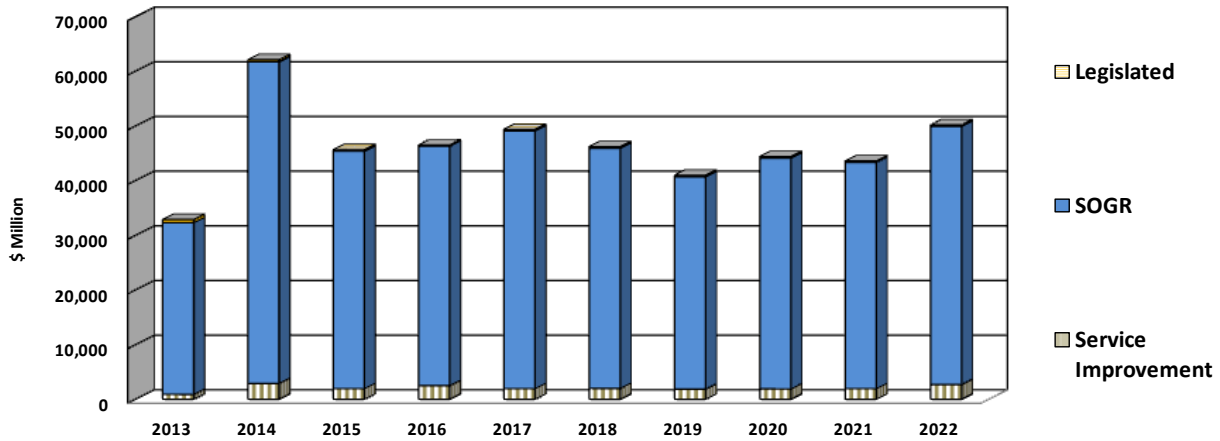
**Summary of Project Changes  
(In \$000s)**

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
<b>Fleet Replacement</b>												
Public Health	502	16									16	518
Library	3,708	74	1	180	(178)	(7)	(3)	(52)	(10)	57	62	3,770
Parks Forestry & Recreation	67,735	(3,651)	1,960	(478)	(370)	(254)	(127)				(2,920)	64,815
Purchasing	463	(30)	62	(10)							22	485
MLS	5,499	(173)	400								227	5,726
Solid Waste	133,400	(1,433)	11,878	(10,554)	6,619	4,973	1,368	(1,337)	6,200	2,783	20,497	153,897
Technical Services	3,456	67	154								221	3,677
Transportation	56,671	(3,316)	3,390								74	56,745
EMS	42,147	56									56	42,203
Fire	70,427	(1,403)	2,000								597	71,024
Zoo	3,500											3,500
Exhibition Place	3,806											3,806
Insurance Contingency	3,300	147									147	3,447
Arena Boards	1,088	97	(106)	(9)	(7)	(8)	(36)	(11)	(15)	(12)	(107)	981
Fleet Services	2,040	(145)									(145)	1,895
Facilities Mgmt & Real Estate	6,172	(272)	380			38					146	6,318
Clerks	534	5	(66)	67	1	(76)	(79)	(30)	(87)	(80)	(345)	189
Toronto Water	46,161	(1,995)	1,491	(1,049)	1,791	(4,147)	2,167	2,818			1,076	47,237
Toronto Building	321	(35)									(35)	286
PPF&A	187											187
Shelter, Support & Housing Admin	228	(80)	31	72		(43)	(80)		(50)	(40)	(190)	38
Revenue Services	350	151		(27)		(139)	(74)	(172)	(110)	(80)	(451)	(101)
Human Resources	80		(49)		(87)						(136)	(56)
Information Technology	90	4									4	94
<b>Corporate Projects</b>												
Green Fleet Plan	2,500	(53)	(100)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(1,903)	597
Fuel Site Closures	17,800	(970)	1,000								30	17,830
Maintenance System Upgrade	1,300	(100)	(400)		600		(575)				(475)	825
Fleet Mgmt System & Fuel System Integration	1,450	(175)	(150)	(150)	(250)	(250)	(250)	(450)	(450)	(450)	(2,575)	(1,125)
<b>Total Changes</b>	<b>474,915</b>	<b>(13,214)</b>	<b>21,876</b>	<b>(12,208)</b>	<b>7,869</b>	<b>(163)</b>	<b>2,061</b>	<b>516</b>	<b>5,228</b>	<b>1,928</b>	<b>13,893</b>	<b>488,808</b>



2013 – 2022 Recommended Capital Plan

2013–2022 Capital Plan by Project Category  
(In \$000s)



The 10-Year Recommended Capital Plan of \$461.693 million provides funding for Legislated projects of \$2.997 million; State of Good Repair (SOGR) projects of \$438.091 million and Service Improvement projects of \$20.605 million.

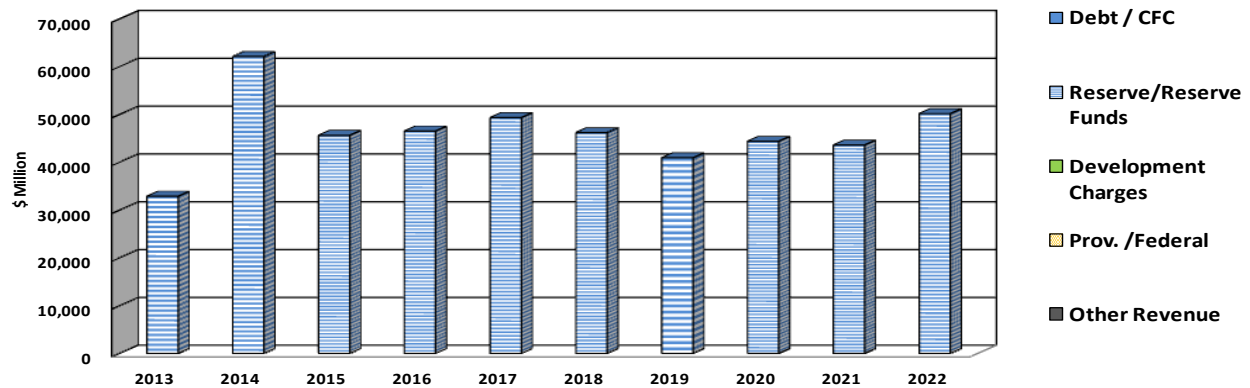
- Legislated projects account for 1% or \$2.997 million of the total 10-Year Recommended Capital Plan's expenditures.

  - \$1.747 million for Legislated projects is included in the first five years of the 10-Year Recommended Capital Plan.
  - In the second five years, \$1.250 million is provided for Legislated projects.
  - Funding is provided to upgrade vehicle replacement to a hybrid or other environmentally friendly upgrade. The need to provide upgrade funding decreases over the 10 year period as the City's fleet transitions to being fully fuel efficient.
- State of Good Repair (SOGR) projects make up the largest category of projects in the Fleet Services' 10-Year Recommended Capital Plan with funding totaling \$438.091 million or 95% of the total planned cash flow of \$461.693 million for the replacement of vehicles and equipment for client Programs.

  - \$224.520 million or 51% of the planned cash flow for SOGR projects will be spent in the first 5 years.
  - \$213.571 million of 40% of the total cash flow is dedicated to SOGR projects in the second five years of the plan.
  - The major State of Good Repair projects for the replacement of vehicles include Solid Waste Management (\$110.991 million), Fire Services (\$78.027 million), Transportation Services (\$61.675 million) and Toronto Water (\$47.321 million).

- Service Improvement projects total \$20.605 million or 5% of the total planned expenditures in the 10-Year Recommended Capital Plan. Funding for these projects will support the upgrade and closure of City fuel sites.
  - Key Service Improvement projects include the Fleet Management System, Fuel Integration project, Fuel Sites Closures and the Fleet Maintenance System upgrade project.
  - \$10.205 million or 49.5% of planned funding is provided in the first five year period.
  - \$10.400 million or 50.5% is provided in the second five year period.

**2013–2022 Capital Plan by Funding Source  
(In \$000s)**



The 10-Year Recommended Capital Plan of \$461.693 million will be fully financed from the Vehicles and Equipment Reserves established for each Program and Agency.

- An annual contribution from the Operating Budgets of the participating Program or Agency is credited into their respective Reserve account. The amount of the contribution for replacing vehicles acquired in 2005 and prior will match the cost of the replacement, which is referred to as “pay as you go” basis.
- For vehicles acquired in 2006 and beyond, a component of the chargeback rate billed monthly by Fleet Services to the Programs will be used to contribute to the Vehicle and Equipment Replacement Reserves for the replacement of these vehicles. An accounting entry is processed each month to transfer the reserve component to the respective Vehicle and Equipment Replacement Reserves.
- The 2013 Recommended Capital Budget for Fleet Services may be adjusted to agree with City Programs' 2013 budgeted contributions to the Vehicles Reserves to reflect any changes to their recommended contributions during the 2013 Operating Budget review and the funding availability of the Programs' vehicle reserve account.

## Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category  
(In \$000s)

	Total Project Cost	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
<b>Legislated</b>												
Green Fleet Plan	2,997	597	400	250	250	250	250	250	250	250	250	2,997
<b>Sub-Total</b>	<b>2,997</b>	<b>597</b>	<b>400</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>2,997</b>
<b>State of Good Repair (SOGR)</b>												
Public Health - Fleet Replacement	514	42	24	35	48		74	28	148	80	35	514
Library - Fleet Replacement	3,799	346	175	491	93	154	750	190	934	444	222	3,799
Parks Forestry & Recreation - Fleet Replacement	70,735	5,536	8,332	6,086	6,390	6,709	7,045	7,387	7,750	7,750	7,750	70,735
Purchasing - Fleet Replacement	468	5	62	172			44		35	75	75	468
Municipal Licensing & Standards - Fleet Replacement	5,724	400	960	330	663	521	537	553	580	580	600	5,724
Solid Waste - Fleet Replacement	109,974	4,845	18,321	12,335	12,023	14,655	11,654	6,403	8,305	7,859	13,574	109,974
Technical Services - Fleet Replacement	3,677	376	470	323	331	338	346	353	370	370	400	3,677
Transportation - Fleet Replacement	58,430	4,022	9,043	5,653	5,653	5,653	5,653	5,653	5,700	5,700	5,700	58,430
EMS - Fleet Replacement	42,203	3,923	3,981	3,958	4,052	4,146	4,240	4,335	4,429	4,524	4,615	42,203
Fire - Fleet Replacement	72,427	6,700	8,503	6,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,427
Zoo - Fleet Replacement	3,500	350	350	350	350	350	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	3,806	340	351	361	371	383	394	406	400	400	400	3,806
Fleet Replacement - Insurance	3,647	497	350	350	350	350	350	350	350	350	350	3,647
Contingency												
Arena Boards - Replacement of Ice Resurfacers	1,088	200		100	105	108	110	112	115	118	120	1,088
Fleet Services - Fleet Replacement	2,040		188	188	236	236	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet Replacement	6,472	680	1,355	412	644	368	444	594	625	650	700	6,472
Clerks - Fleet Replacement	534	60	137	160	25			52			100	534
Toronto Water - Fleet Replacement	47,321	2,809	6,107	5,107	5,008	5,810	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	430	74		33	98	80		34	36	75		430
Toronto Building - Fleet Replacement	321		35		120	41			45	35	45	321
PPF&A - Fleet Replacement	187			32				34	36	40	45	187
Shelter, Support & Housing Admin - Fleet Replacement	228		31	72						45	80	228
Revenue Services - Fleet Replacement	396	151		70		35			70		70	396
Human Resources - Fleet Replacement	80		35								45	80
Information Technology - Fleet Replacement	90	30						60				90
<b>Sub-Total</b>	<b>438,091</b>	<b>31,386</b>	<b>58,810</b>	<b>43,421</b>	<b>43,763</b>	<b>47,140</b>	<b>43,930</b>	<b>38,833</b>	<b>42,221</b>	<b>41,388</b>	<b>47,199</b>	<b>438,091</b>
<b>Service Improvements</b>												
Fuel Site Closures, upgrade & Replacement	17,830	630	2,600	1,650	1,700	1,750	1,800	1,850	1,900	1,950	2,000	17,830
Maintenance System Upgrade					600						700	1,300
Fleet Mt System & Fuel System Integration	1,475	275	300	300	200	200	200					1,475
<b>Sub-Total</b>	<b>20,605</b>	<b>905</b>	<b>2,900</b>	<b>1,950</b>	<b>2,500</b>	<b>1,950</b>	<b>2,000</b>	<b>1,850</b>	<b>1,900</b>	<b>1,950</b>	<b>2,700</b>	<b>20,605</b>
<b>Total</b>	<b>461,693</b>	<b>32,888</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>461,693</b>

The 10-Year Recommended Capital Plan supports Fleet Services' objectives of timely replacement of vehicles and equipment for client Programs to ensure continued and effective service delivery.

#### *Legislated Projects*

- 1% or \$2.997 million of the 10-Year Recommended Capital Plan's expenditures are allocated to Legislated projects for the continuation of The Green Fleet project to lower emissions and save fuel by taking advantage of innovative green technology.

#### *State of Good Repair Projects*

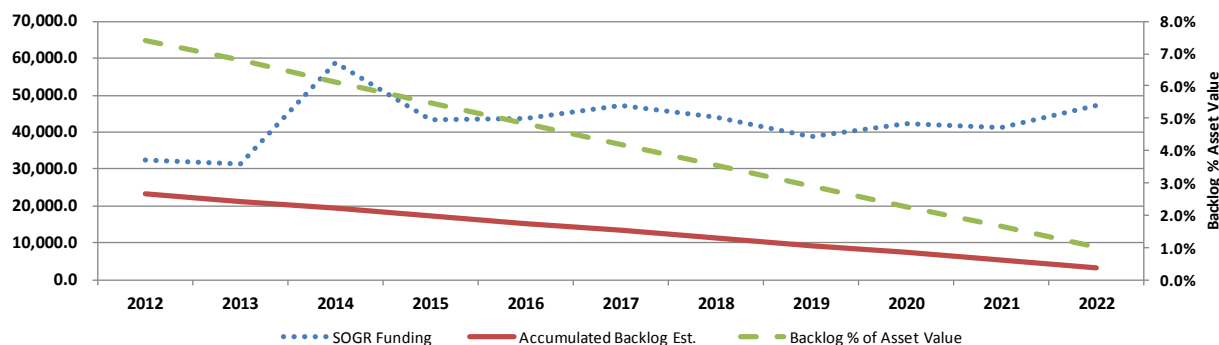
- 95% or \$438.091 million of the 10-Year Recommended Capital Plan is funding allocated to State of Good Repair projects to replace vehicles and equipment for client programs including:
  - Arena Boards, City Clerks, Economic Development Culture & Tourism, Facilities Management and Real Estate, Toronto Public Library, Information & Technology, Municipal Licensing & Standards, Parks Forestry & Recreation, Toronto Public Health, Revenue Services, Solid Waste Management, Technical Services, Transportation Services, Toronto Water, Toronto Zoo, Emergency Medical Services and Fire Services.
  - Fleet Services replaces an average of 350 units a year.
  - It is anticipated that 9 Litter Vacuums, 33 Packers, 118 Pick-ups, 93 Vans/Sedans, 59 Trucks, 22 Equipment items and 72 Off Road Vehicles totaling 406 units, will be replaced in 2013.

#### *Service Improvement Projects*

- 4% or \$20.605 million of the 10-Year Recommended Capital Plan's expenditures for Service Improvements projects. These are comprised of the Fuel Sites closure or upgrade projects to reduce infrastructure costs and minimize the risk of soil contamination. Also included are the Fleet Maintenance System upgrade, and the Fleet Management and Fuel Systems Integration projects to facilitate real time monitoring and data flow for better service delivery.

State of Good Repair (SOGR) Backlog

SOGR Funding & Backlog  
(In \$000s)



The 10-year Recommended Capital Plan dedicates \$224.520 million to SOGR spending in the first 5 years of the Plan and \$213.571 million over the last five years which is an average of \$2.000 million annually.

- The 10-Year Recommended Capital Plan dedicates \$10.000 million to SOGR backlog spending in the first five years of the Capital Plan period and \$10.000 million over the last five years which on average is \$2.000 million annually.
- By the end of 2017, the current SOGR backlog of \$23.278 million will decrease to \$13.278 million or 4.2% of the asset replacement value, with a further decrease over the second 5 years to \$3.278 million or 1.0% of the asset replacement value by the end of 2022. At current rates of spending, it is anticipated that the estimated current vehicle replacement backlog may be eliminated by 2024.
  - The SOGR funding and the accumulated backlog estimates to year end fluctuate because vehicle replacements are determined on an estimated average useful life of 8 years.

SOGR Backlog by Asset Category  
(In \$000s)

Vehicles and Equipment

Fleet Services

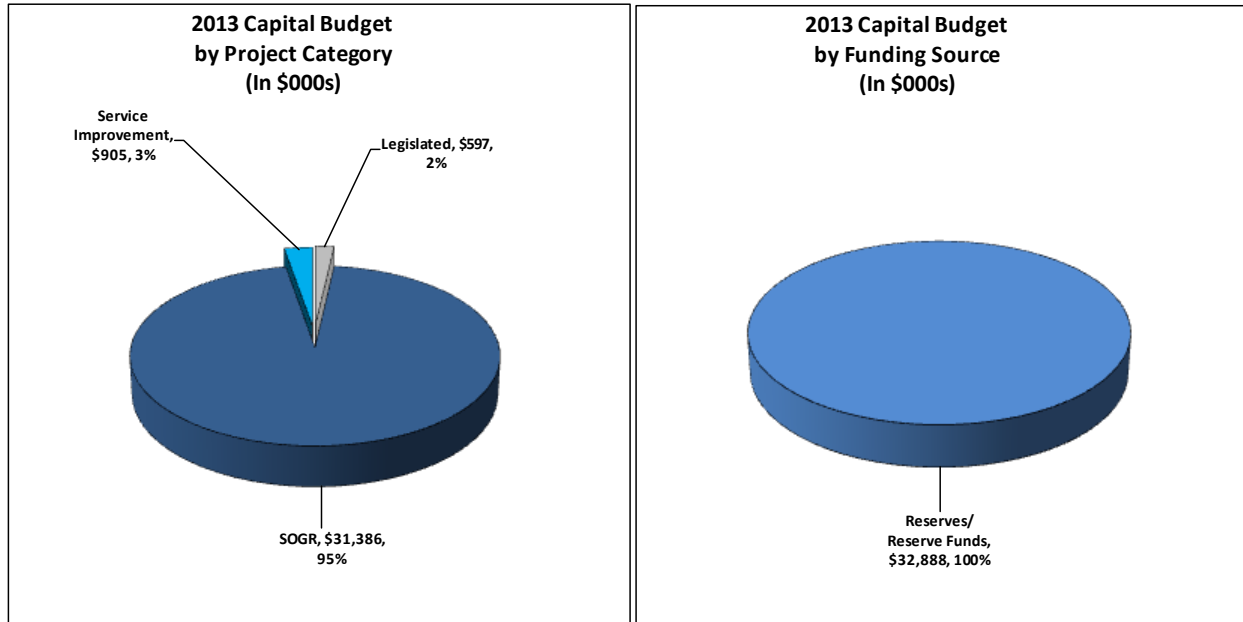
Total	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
State of Good Repair Funding	32,512	31,386	58,810	43,421	43,763	47,140	43,930	38,833	42,221	41,388	47,199
Accumulated Backlog Est. (yr end)	23,278	21,278	19,278	17,278	15,278	13,278	11,278	9,278	7,278	5,278	3,278
Backlog %Asset Value	7.4%	6.8%	6.1%	5.5%	4.8%	4.2%	3.5%	2.9%	2.3%	1.6%	1.0%
Asset Value	314,748	312,987	314,378	315,668	316,351	317,564	319,240	319,240	320,150	320,947	322,330

- The 10-Year Recommended Capital Plan provides \$2.000 million of funding annually to reduce the backlog. The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life.

- The table shows that as a result of the annual provision, the backlog as a percent of asset value decreases from 6.8% to 1% by the end of 2022 based on planned spending over the 10 year period.
- The 2012 year end estimated accumulated SOGR backlog of \$23.278 million is mainly attributed to the following programs: Transportation (\$12.428 million); Parks Forestry & Recreation (\$5.339 million); Solid Waste (\$2.677 million) and Toronto Water (\$1.688 million).

## PART III - 2013 RECOMMENDED CAPITAL BUDGET

## 2013 Capital Budget by Project Category and Funding Source



The 2013 Recommended Capital Budget, excluding funding carried forward from 2012 to 2013, requires 2013 cash flow funding of \$32.888 million.

- 95% or \$31.386 million is comprised of State of Good Repair projects required for the replacement of vehicles and equipment for Programs and Agencies.
- 2.0% or \$0.597 million is allocated to the Green Fleet Plan project, categorized as a Legislated project.
- 3% or \$0.905 million is allocated to Service Improvement projects such as the Fuel Sites Closures and the Fleet Management System Integration with the Fuel Management System.
- The 2013 Recommended Capital Budget is fully funded from the Vehicles and Equipment Replacement Reserves. The Vehicles and Equipment Reserves are financed by an annual contribution from the Operating Budgets of the participating Programs or Agency into their respective Reserve.
- Each Program or Agency's annual contributions to the Vehicle and Equipment Replacement Reserve must ensure the adequacy of the reserve account to fund the replacement of those vehicles in the current year.
- To ensure the adequacy of the Reserves to fund the Programs' fleet replacement, each Program is provided by Fleet Services, a list of proposed vehicle replacements for the next five year period, based on the age of the vehicle at the start of the budget process.
  - The finalized list establishes the funding required for the Program's vehicle replacement for the fiscal year and estimates over the 10-Year Capital Plan period.

- Each Program is also provided a statement of its reserve account showing the uncommitted funds available for the following fiscal year.
- The Program is able to plan the amount of contribution to its Vehicles and Equipment Reserve account from their Operating Budget.

**2013 Recommended Cash Flow & Future Year Commitments  
(In \$000s)**

	2011 & Prior Year Carry Forward	2012 Previously Approved Cash Flow Commitments	2013 New Cash Flow Rec'd	2013 Total Cash Flow Rec'd	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
<b>Expenditures</b>																
Previously Approved	2,126	9,979		12,105	11,581	23,686										23,686
Change in Scope			250	250		250										250
New																
New w/Future Year			20,533	20,533		20,533	17,416									37,949
<b>Total Expenditure</b>	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885
<b>Financing</b>																
Debt																
Other																
Reserves/Res Funds	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885
Development Charges																
Provincial/Federal																
<b>Total Financing</b>	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885

The 2013 Recommended Capital Budget is \$44.469 million and includes projects with 2012 funding of \$11.581 million carried forward to 2013, funding of \$2.126 million for 2011 and prior years funding; new/change-in-scope funding of \$20.533 million and 2012 previously approved cash flow funding of \$9.979 million.

- The change in scope project funding of \$0.250 million reflects the additional funding required for the previously approved Fleet and Fuel Management Systems integration project to facilitate real time monitoring and data flow for better service delivery.
- Approval of the 2013 Recommended Capital Budget will result in a future year commitment of \$17.416 million in 2014. This is the required cash flow funding for expected vehicle deliveries in 2014.
- The 2013 Recommended Capital Budget is fully funded from the Vehicle and Equipment Reserves.



**2013 Recommended Capital Project Highlights**  
(In \$000s)

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
Green Fleet Plan	3,097	697	400	250	250	250	1,847	250	250	250	250	250	3,097
Public Health - Fleet Replacement	514	42	24	35	48		149	74	28	148	80	35	514
Library - Fleet Replacement	3,843	390	175	491	93	154	1,303	750	190	934	444	222	3,843
Parks Forestry & Recreation - Fleet Replacement	70,735	5,536	8,332	6,086	6,390	6,709	33,053	7,045	7,387	7,750	7,750	7,750	70,735
Purchasing - Fleet Replacement	533	70	62	172			304	44		35	75	75	533
Municipal Licensing & Standards - Fleet Replacement	6,283	959	960	330	663	521	3,433	537	553	580	580	600	6,283
Solid Waste - Fleet Replacement	110,991	5,862	18,321	12,335	12,023	14,655	63,196	11,654	6,403	8,305	7,859	13,574	110,991
Technical Services - Fleet Replacement	3,758	457	470	323	331	338	1,919	346	353	370	370	400	3,758
Transportation - Fleet Replacement	61,675	7,267	9,043	5,653	5,653	5,653	33,269	5,653	5,653	5,700	5,700	5,700	61,675
EMS - Fleet Replacement	42,624	4,344	3,981	3,958	4,052	4,146	20,481	4,240	4,335	4,429	4,524	4,615	42,624
Fire - Fleet Replacement	78,027	12,300	8,503	6,803	7,203	7,203	42,012	7,203	7,203	7,203	7,203	7,203	78,027
Zoo - Fleet Replacement	3,500	350	350	350	350	350	1,750	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	3,865	399	351	361	371	383	1,865	394	406	400	400	400	3,865
Fleet Replacement - Insurance	3,997	847	350	350	350	350	2,247	350	350	350	350	350	3,997
Arena Boards - Replacement of Ice Resurfacers	1,088	200		100	105	108	513	110	112	115	118	120	1,088
Fleet Services - Fleet Replacement	2,040		188	188	236	236	848	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet Replacement	6,472	680	1,355	412	644	368	3,459	444	594	625	650	700	6,472
Clerks - Fleet Replacement	534	60	137	160	25		382		52			100	534
Toronto Water - Fleet Replacement	47,321	2,809	6,107	5,107	5,008	5,810	24,841	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	430	74		33	98	80	285		34	36	75		430
Toronto Building - Fleet Replacement	321		35		120	41	196			45	35	45	321
PPF&A - Fleet Replacement	192	5		32			37		34	36	40	45	192
Shelter, Support & Housing Admin - Fleet Replacement	228		31	72			103				45	80	228
Revenue Services - Fleet Replacement	396	151		70		35	256			70		70	396
Human Resources - Fleet Replacement	80		35				35					45	80
Information Technology - Fleet Replacement	90	30					30		60				90
Fuel Site Closures, upgrade & Replacement	18,565	665	2,600	1,650	1,700	1,750	8,365	1,800	1,850	1,900	1,950	2,700	18,565
Maintenance System Upgrade	600				600		600						600
Fleet Mt Systeem & Fuel System Integration	1,475	275	300	300	200	200	1,275	200					1,475
<b>Total (including carry forward funding)</b>		<b>44,469</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>248,053</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>473,274</b>

## 2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$44.469 million to:

- Continue to seek out efficiencies through right-sizing specifications with clients, including optimizing engine sizes, vehicle weights, utilizing idling shutoff controls, reviewing fuelling operations and standardizing fleet specifications across Divisions.
- Continue to implement the City's Green Fleet initiatives. Vehicles will be replaced with green vehicles, giving priority to the technologies that save the greatest quantity of fuel; environmental benchmarks will be used to measure Toronto's fleet and identify opportunities to reduce fuel consumption; and training on fuel-efficient driving will be provided.
- Continue to implement the Corporate Fuel Site Review recommendations as approved by City Council in 2006, to reduce the number of fuel sites with a view to maintaining a minimum fuel supply to meet strategic and emergency requirements, reduce infrastructure costs, and minimize potential environmental risks.
- Continue to explore different fuel management solutions that will achieve the goal of online, real-time integration between the current fuel management system and fleet management system.
- Continue to work with client Divisions to establish, review or update service level agreements to ensure delivery of services that meet customer and business needs.
- Complete the replacement of 406 units which consists of 9 Litter Vacuums, 33 Packers, 118 Pick-ups, 93 Vans/Sedans, 59 Trucks, 22 Equipment items and 72 Off Road Vehicles. By Program, replacements are: Parks Forestry & Recreation (137 units), Transportation Services (92 units), Solid Waste Management (78 units), Toronto Water (28 units), Facilities Management & Real Estate (24 units) and Municipal Licensing & Standards (18 units). Fleet Services replaces an average of 350 units annually.

**PART IV: ISSUES FOR DISCUSSION****2013 Issues***Fleet Rationalization*

Fleet Services manages a fleet of approximately 4,600 vehicles and equipment for client Divisions. Fire Services and Emergency Medical Services manage their own fleet. As part of the continuing efforts to reduce fleet maintenance and fuel costs, Fleet Services has been working closely with the client Divisions to right-size and to reduce the size of their fleet inventory, ensuring that all vehicles on hand are required and fully utilized.

At the start of the annual budget process, Fleet Services provides Divisions with information on their fleet inventory. Each quarter, Fleet Services provides updated lists of vehicles that have usage less than the equivalent of 7,500 kilometres per year. Each Division reviews these vehicles with low usage and determines whether the vehicle needs to be retained in the inventory or returned to Fleet Services for redeployment or disposal. The Divisions are continually working with Fleet Services in order to right-size their fleet inventory. Due to fiscal constraints, some Divisions have significantly reduced their contributions to their respective vehicle reserves affecting their future years' replacement programs.

Fleet Services will continue to seek other opportunities with Divisions to further reduce their fleet and increase the utilization of their vehicles as a result of the core service reviews and service efficiencies studies conducted for the Divisions.

*The Transfer of Fleet Management Responsibilities from the Toronto Community Housing Corporation (TCHC) to Toronto Fleet Services*

At its meeting of June 6, 7 and 8, 2012, City Council adopted the report entitled "Toronto Community Housing Corporation (TCHC) – Response to three Auditor General's Reports (a) Procurement and Payment Functions at TCHC Subsidiary – Housing Services Inc.; (b) Strengthening of TCHC Oversight of Subsidiaries and Other Business Interests; and (c) Fleet Management Control Deficiencies".

City Council directed the Director of Fleet Services of the City of Toronto and the Chief Executive Officer of TCHC to report to the Government Management Committee on a process to integrate the TCHC's automotive fleet into the City's fleet. City staff from Legal Services, Fleet Services and Corporate Finance met with TCHC staff to discuss the transfer of fleet responsibilities for approximately 200 light-duty vehicles from TCHC to the City. It was anticipated during these discussions that the transfer of management and ownership could commence as early as January 1, 2013 or soon thereafter.

At its meeting of November 15, 2012, the report entitled "Toronto Community Housing Corporation (TCHC) Vehicle Reserve – Transferring Fleet Management Responsibilities to Toronto Fleet Services" from the Acting Deputy City Manager and Chief Financial Officer and the Chief Executive Officer, Toronto Community Housing Corporation was adopted by the Government Management Committee and will be considered by City Council at its meeting on

November 27, 2012. Approval of this report will have Fleet Services and the City assume ownership of TCHC's Fleet and its subsidiary Housing Services Inc. (HSI). It will provide TCHC access to lower prices for vehicles, fuel, parts and insurance and TCHC will adopt Council and Fleet Services approved policies and procedures. The proposed transfer of ownership and management of TCHC fleet to the City will result in savings of approximately \$2.6 million in Operating and Capital expenses over a five year period for TCHC.

Fleet Services and TCHC are currently working together to finalize the required funding for 2013 to be included in Fleet Services' 2013 Recommended Operating Budget and 2013 Recommended Capital Budget and 2014-2022 Recommended Capital Plan, with a net zero impact to the Operating Budget and no new debt in the Capital Plan.

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**Appendix 1****2012 Performance****2012 Key Accomplishments**

In 2012, Fleet Services accomplished the following:

- ✓ Continued to increase the City's Fleet of Green Vehicles, bringing the total to 671 vehicles.
- ✓ Installed slow fill compressed natural gas stations at the Ellesmere Yard for the City's three natural gas powered garbage packers.
- ✓ Upgraded two fuel sites with above ground fuel storage tanks that will minimize the risk of soil contamination
- ✓ Replaced 283 vehicles.
- ✓ Worked with Divisions to identify their current long-term vehicle leases, and assisted them in moving towards owning instead of long-term leasing of vehicles. This resulted in the purchase of eight vehicles for the purpose of replacing long term leases.
- ✓ Purchased and delivered a mobile dental clinic bus for Public Health. This supported the Healthy Smiles Ontario Program in promoting access to dental care for eligible children and youth who are in under-serviced areas.

**2012 Capital Variance Review****2012 Budget to Actual Comparison  
(In \$000s)**

<b>2012 Approved</b>	<b>Actuals as of Sept. 30, 2012 (3rd Quarter Variance)</b>		<b>Projected Actuals at Year End</b>		<b>Unspent Balance</b>	
	<b>\$</b>	<b>% Spent</b>	<b>\$</b>	<b>% Spent</b>	<b>\$ Unspent</b>	<b>% Unspent</b>
51,871	13,262	25.6%	<b>35,075</b>	<b>67.6%</b>	16,796	<b>32.4%</b>

Capital expenditures for the period ending September 30, 2012 totaled \$13.262 million or 25.6% of the 2012 Approved Capital Budget of \$51.871 million. The Program is projecting spending of \$35.075 million or 67.6% of its 2012 Approved Capital Budget by year-end.

The projected year-end under-spending is largely attributable to the following projects:

- Emergency Medical Services is anticipating a delay in the delivery of ambulances due to longer than expected time required during the procurement process.
- The delay in the delivery of customized fire trucks due to the significant lead time that is required in the production of these vehicles.
- Divisions such as Solid Waste Management and Transportation Services are postponing the procurement of their replacement vehicles pending the implementation of their respective service review recommendations.
- Divisions such as Municipal Licensing & Standards, Technical Services, Purchasing and Materials Management and Revenue Services have deferred the replacement of vehicles and equipment to future years due to changes in operational requirements and the condition of the vehicles.
- The 2013 Recommended Capital Budget includes carry forward funding of \$11.581 million. This amount may be adjusted as a result of actual results at year end.

## Appendix 2

### 10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
Green Fleet Plan	697	400	250	250	250	1,847	250	250	250	250	250	3,097
Public Health - Fleet Replacement	42	24	35	48		149	74	28	148	80	35	514
Library - Fleet Replacement	390	175	491	93	154	1,303	750	190	934	444	222	3,843
Parks Forestry & Recreation - Fleet Replacement	5,536	8,332	6,086	6,390	6,709	33,053	7,045	7,387	7,750	7,750	7,750	70,735
Purchasing - Fleet Replacement	70	62	172			304	44		35	75	75	533
Municipal Licensing & Standards - Fleet Replacement	959	960	330	663	521	3,433	537	553	580	580	600	6,283
Solid Waste - Fleet Replacement	5,862	18,321	12,335	12,023	14,655	63,196	11,654	6,403	8,305	7,859	13,574	110,991
Technical Services - Fleet Replacement	457	470	323	331	338	1,919	346	353	370	370	400	3,758
Transportation - Fleet Replacement	7,267	9,043	5,653	5,653	5,653	33,269	5,653	5,653	5,700	5,700	5,700	61,675
EMS - Fleet Replacement	4,344	3,981	3,958	4,052	4,146	20,481	4,240	4,335	4,429	4,524	4,615	42,624
Fire - Fleet Replacement	12,300	8,503	6,803	7,203	7,203	42,012	7,203	7,203	7,203	7,203	7,203	78,027
Zoo - Fleet Replacement	350	350	350	350	350	1,750	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	399	351	361	371	383	1,865	394	406	400	400	400	3,865
Fleet Replacement - Insurance Contingency	847	350	350	350	350	2,247	350	350	350	350	350	3,997
Arena Boards - Replacement of Ice Resurfacers	200		100	105	108	513	110	112	115	118	120	1,088
Fleet Services - Fleet Replacement		188	188	236	236	848	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet Replacement	680	1,355	412	644	368	3,459	444	594	625	650	700	6,472
Clerks - Fleet Replacement	60	137	160	25		382		52			100	534
Toronto Water - Fleet Replacement	2,809	6,107	5,107	5,008	5,810	24,841	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	74		33	98	80	285		34	36	75		430
Toronto Building - Fleet Replacement		35		120	41	196			45	35	45	321
PPF&A - Fleet Replacement	5		32			37		34	36	40	45	192
Shelter, Support & Housing Admin - Fleet Replacement		31	72			103				45	80	228
Revenue Services - Fleet Replacement	151		70		35	256			70		70	396
Human Resources - Fleet Replacement		35				35					45	80
Information Technology - Fleet Replacement	30					30		60				90
Fulel Site Closures, upgrade & Replacement	665	2,600	1,650	1,700	1,750	8,365	1,800	1,850	1,900	1,950	2,700	18,565
Maintenance System Upgrade				600		600						600
Fleet Mt System & Fuel System Integration	275	300	300	200	200	1,275	200					1,475
<b>Total (including carry forward funding)</b>	<b>44,469</b>	<b>62,110</b>	<b>45,621</b>	<b>46,513</b>	<b>49,340</b>	<b>248,053</b>	<b>46,180</b>	<b>40,933</b>	<b>44,371</b>	<b>43,588</b>	<b>50,149</b>	<b>473,274</b>

**Appendix 3**  
**2013 Recommended Capital Budget;**  
**2014 to 2022 Capital Plan**



**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT000475 Public Health - Fleet Replacement</u>																								
1	10	Vehicle/Equipment Purchase - 2008	CW	S2	03	7	0	0	0	0	7	0	7	0	0	0	7	0	0	0	0	0	0	7
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	0	0	5
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	30	0	0	0	0	30	0	30	0	0	0	30	0	0	0	0	0	0	30
2	16	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	24	0	0	0	24	0	24	0	0	0	24	0	0	0	0	0	0	24
2	17	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	35	0	0	35	0	35	0	0	0	35	0	0	0	0	0	0	35
2	18	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	48	0	48	0	48	0	0	0	48	0	0	0	0	0	0	48
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	0	74	74	0	0	0	74	0	0	0	0	0	0	74
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	0	28	28	0	0	0	28	0	0	0	0	0	0	28
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	148	148	0	0	0	148	0	0	0	0	0	0	148
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	0	80
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	0	35
Sub-total						42	24	35	48	0	149	365	514	0	0	0	514	0	0	0	0	0	0	514
<u>FLT000476 Library - Fleet Replacement</u>																								
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	91	0	0	0	0	91	0	91	0	0	0	91	0	0	0	0	0	0	91
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	44	0	0	0	0	44	0	44	0	0	0	44	0	0	0	0	0	0	44
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	255	0	0	0	0	255	0	255	0	0	0	255	0	0	0	0	0	0	255
2	16	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	175	0	0	0	175	0	175	0	0	0	175	0	0	0	0	0	0	175
2	17	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	491	0	0	491	0	491	0	0	0	491	0	0	0	0	0	0	491
2	18	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	93	0	93	0	93	0	0	0	93	0	0	0	0	0	0	93
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	154	154	0	154	0	0	0	154	0	0	0	0	0	0	154
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	0	750	750	0	0	0	750	0	0	0	0	0	0	750
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	0	190	190	0	0	0	190	0	0	0	0	0	0	190
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	934	934	0	0	0	934	0	0	0	0	0	0	934
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	444	444	0	0	0	444	0	0	0	0	0	0	444

**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<b>FLT000476 Library - Fleet Replacement</b>																							
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	222	222	0	0	0	222	0	0	0	0	0	222	
Sub-total						390	175	491	93	154	1,303	2,540	3,843	0	0	0	3,843	0	0	0	0	0	3,843
<b>FLT000478 Parks, Forestry &amp; Recreation-Fleet Replacement</b>																							
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	3,000	0	0	0	0	3,000	0	3,000	0	0	0	0	0	0	0	0	3,000	
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	2,536	2,536	0	0	0	5,072	0	5,072	0	0	0	5,072	0	0	0	0	5,072	
2	16	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	5,796	0	0	0	5,796	0	5,796	0	0	0	5,796	0	0	0	0	5,796	
2	17	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	6,086	0	0	6,086	0	6,086	0	0	0	6,086	0	0	0	0	6,086	
2	18	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	6,390	0	6,390	0	6,390	0	0	0	6,390	0	0	0	0	6,390	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	6,709	6,709	0	6,709	0	0	0	6,709	0	0	0	0	6,709	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	7,045	7,045	0	0	0	7,045	0	0	0	0	0	7,045	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	7,387	7,387	0	0	0	7,387	0	0	0	0	0	7,387	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0	0	0	7,750	
2	24	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0	0	0	7,750	
2	25	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0	0	0	7,750	
Sub-total						5,536	8,332	6,086	6,390	6,709	33,053	37,682	70,735	0	0	0	70,735	0	0	0	0	0	70,735
<b>FLT000479 Purchasing &amp; Materials Mgmt- Fleet Replacemen</b>																							
1	11	Vehicle/Equipment Purchase - 2009	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	5	
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	65	
2	16	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	62	0	0	0	62	0	62	0	0	0	62	0	0	0	0	62	
2	17	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	172	0	0	172	0	172	0	0	0	172	0	0	0	0	172	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	44	44	0	0	0	44	0	0	0	0	0	44	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	35	
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	75	75	0	0	0	75	0	0	0	0	0	75	

**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>FLT000479 Purchasing &amp; Materials Mgmt- Fleet Replacem</u>																							
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	75	75	0	0	0	75	0	0	0	0	0	75	
Sub-total						70	62	172	0	0	304	229	533	0	0	0	533	0	0	0	0	0	533
<u>FLT000481 Municipal Licensing &amp; Standards-Fleet Replacem</u>																							
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	225	0	0	0	0	225	0	225	0	0	0	0	0	0	0	0	225	
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	559	0	0	0	0	559	0	559	0	0	0	0	0	0	0	0	559	
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	175	400	0	0	0	575	0	575	0	0	0	0	0	0	0	0	575	
2	16	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	560	0	0	0	560	0	560	0	0	0	0	0	0	0	0	560	
2	17	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	330	0	0	330	0	330	0	0	0	0	0	0	0	0	330	
2	18	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	663	0	663	0	663	0	0	0	0	0	0	0	0	663	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	521	521	0	521	0	0	0	0	0	0	0	0	521	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	537	537	0	0	0	537	0	0	0	0	0	537	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	553	553	0	0	0	553	0	0	0	0	0	553	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	580	580	0	0	0	580	0	0	0	0	0	580	
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	580	580	0	0	0	580	0	0	0	0	0	580	
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	600	600	0	0	0	600	0	0	0	0	0	600	
Sub-total						959	960	330	663	521	3,433	2,850	6,283	0	0	0	6,283	0	0	0	0	0	6,283
<u>FLT000482 Solid Waste - Fleet Replacement</u>																							
1	9	Vehicle/Equipment Purchase - 2007	CW	S2	03	12	0	0	0	0	12	0	12	0	0	0	0	0	0	0	0	12	
1	10	Vehicle/Equipment Purchase - 2008	CW	S2	03	156	0	0	0	0	156	0	156	0	0	0	0	0	0	0	0	156	
1	11	Vehicle/Equipment Purchase - 2009	CW	S2	03	159	0	0	0	0	159	0	159	0	0	0	0	0	0	0	0	159	
1	12	Vehicle/Equipment Purchase - 2010	CW	S2	03	229	0	0	0	0	229	0	229	0	0	0	0	0	0	0	0	229	
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	17	0	0	0	0	17	0	17	0	0	0	0	0	0	0	0	17	
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	2,844	0	0	0	0	2,844	0	2,844	0	0	0	0	0	0	0	0	2,844	
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	2,445	5,706	0	0	0	8,151	0	8,151	0	0	0	8,151	0	0	0	0	8,151	













**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT906279 Fuel Site Closures, Upgrades &amp; Replacement</u>																								
2	16	Fuel Site Closure, Upgrade & Replacement - 2022	CW	S6	04	0	0	0	0	0	2,000	2,000	0	0	0	2,000	0	0	0	0	0	0	2,000	
Sub-total						665	2,600	1,650	1,700	1,750	8,365	9,500	17,865	0	0	0	17,865	0	0	0	0	0	0	17,865
<u>FLT906593 Arena Boards - Replacement of Ice Resurfacers</u>																								
2	10	Vehicle/Equipment Purchase - 2013	CW	S4	03	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	200	
2	12	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	100	0	0	100	0	100	0	0	0	100	0	0	0	0	0	100	
2	13	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	105	0	105	0	105	0	0	0	105	0	0	0	0	0	105	
2	14	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	108	108	0	108	0	0	0	108	0	0	0	0	0	108	
2	15	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	110	110	0	0	0	110	0	0	0	0	0	0	110	
2	16	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	112	112	0	0	0	112	0	0	0	0	0	0	112	
2	17	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	115	115	0	0	0	115	0	0	0	0	0	0	115	
2	18	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	118	118	0	0	0	118	0	0	0	0	0	0	118	
2	19	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	120	120	0	0	0	120	0	0	0	0	0	0	120	
Sub-total						200	0	100	105	108	513	575	1,088	0	0	0	1,088	0	0	0	0	0	0	1,088
<u>FLT906672 Green Fleet Plan</u>																								
1	4	Green Fleet Plan - 2008	CW	S2	02	50	0	0	0	0	50	0	50	0	0	0	50	0	0	0	0	0	50	
1	6	Green Fleet Plan - 2010	CW	S2	02	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	65	
1	7	Green Fleet Plan - 2011	CW	S2	02	232	0	0	0	0	232	0	232	0	0	0	232	0	0	0	0	0	232	
1	8	Green Fleet Plan - 2012	CW	S2	02	250	0	0	0	0	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	9	Green Fleet Plan - 2013	CW	S4	02	100	150	0	0	0	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	10	Green Fleet Plan - 2014	CW	S6	02	0	250	0	0	0	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	11	Green Fleet Plan - 2015	CW	S6	02	0	0	250	0	0	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	12	Green Fleet Plan - 2016	CW	S6	02	0	0	0	250	0	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	13	Green Fleet Plan - 2017	CW	S6	02	0	0	0	0	250	250	0	250	0	0	0	250	0	0	0	0	0	250	
2	14	Green Fleet Plan - 2018	CW	S6	02	0	0	0	0	0	250	250	250	0	0	0	250	0	0	0	0	0	250	

**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT906672 Green Fleet Plan</u>																								
2	15	Green Fleet Plan - 2019	CW	S6	02	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	0	250
2	16	Green Fleet Plan - 2020	CW	S6	02	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	0	250
2	17	Green Fleet Plan - 2021	CW	S6	02	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	0	250
2	18	Green Fleet Plan - 2022	CW	S6	02	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	0	250
Sub-total						697	400	250	250	250	1,847	1,250	3,097	0	0	0	3,097	0	0	0	0	0	0	3,097
<u>FLT906862 Fleet Services - Fleet Replacement</u>																								
2	9	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	188	0	0	0	188	0	188	0	0	0	188	0	0	0	0	0	0	188
2	10	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	188	0	0	188	0	188	0	0	0	188	0	0	0	0	0	0	188
2	11	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	236	0	236	0	236	0	0	0	236	0	0	0	0	0	0	236
2	12	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	236	236	0	236	0	0	0	236	0	0	0	0	0	0	236
2	13	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	0	236	236	0	0	0	236	0	0	0	0	0	0	236
2	14	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	0	236	236	0	0	0	236	0	0	0	0	0	0	236
2	15	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0	0	0	0	240
2	16	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0	0	0	0	240
2	17	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0	0	0	0	240
Sub-total						0	188	188	236	236	848	1,192	2,040	0	0	0	2,040	0	0	0	0	0	0	2,040
<u>FLT906863 Facilities Mgmt &amp; Real Estate - Fleet Replacemer</u>																								
1	7	Vehicle/Equipment Purchase - 2012	CW	S2	03	300	0	0	0	0	300	0	300	0	0	0	300	0	0	0	0	0	0	300
2	8	Vehicle/Equipment Purchase - 2013	CW	S4	03	380	380	0	0	0	760	0	760	0	0	0	760	0	0	0	0	0	0	760
2	9	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	975	0	0	0	975	0	975	0	0	0	975	0	0	0	0	0	0	975
2	10	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	412	0	0	412	0	412	0	0	0	412	0	0	0	0	0	0	412
2	11	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	644	0	644	0	644	0	0	0	644	0	0	0	0	0	0	644
2	12	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	368	368	0	368	0	0	0	368	0	0	0	0	0	0	368
2	13	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	0	0	0	444	444	0	0	0	444	0	0	0	0	0	0	444



**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 3**

**Fleet Services**

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<b>FLT906865 Toronto Water - Fleet Replacement</b>																								
2	17	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	4,500	4,500	0	0	0	4,500	0	0	0	0	0	0	4,500
2	18	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	4,480	4,480	0	0	0	4,480	0	0	0	0	0	0	4,480
Sub-total						2,809	6,107	5,107	5,008	5,810	24,841	22,480	47,321	0	0	0	47,321	0	0	0	0	0	0	47,321
<b>FLT907053 Maintenance System Upgrade</b>																								
2	6	Maintenance System Upgrade - 2016	CW	S6	04	0	0	0	600	0	600	0	600	0	0	0	600	0	0	0	0	0	0	600
2	7	Maintenance System Upgrade - 2022	CW	S6	04	0	0	0	0	0	0	700	700	0	0	0	700	0	0	0	0	0	0	700
Sub-total						0	0	0	600	0	600	700	1,300	0	0	0	1,300	0	0	0	0	0	0	1,300
<b>FLT907266 EDCT - Fleet Replacement</b>																								
2	6	Vehicle/Equipment Purchase - 2013	CW	S4	03	74	0	0	0	0	74	0	74	0	0	0	74	0	0	0	0	0	0	74
2	8	Vehicle/Equipment Purchase - 2015	CW	S6	03	0	0	33	0	0	33	0	33	0	0	0	33	0	0	0	0	0	0	33
2	9	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	98	0	98	0	98	0	0	0	98	0	0	0	0	0	0	98
2	10	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	80	80	0	80	0	0	0	80	0	0	0	0	0	0	80
2	12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	0	0	34	34	0	0	0	34	0	0	0	0	0	0	34
2	13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	36	36	0	0	0	36	0	0	0	0	0	0	36
2	14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	75	75	0	0	0	75	0	0	0	0	0	0	75
Sub-total						74	0	33	98	80	285	145	430	0	0	0	430	0	0	0	0	0	0	430
<b>FLT907268 Toronto Building - Fleet Replacement</b>																								
2	7	Vehicle/Equipment Purchase - 2014	CW	S6	03	0	35	0	0	0	35	0	35	0	0	0	35	0	0	0	0	0	0	35
2	9	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	0	0	120	0	120	0	120	0	0	0	120	0	0	0	0	0	0	120
2	10	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	0	0	0	41	41	0	41	0	0	0	41	0	0	0	0	0	0	41
2	13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
2	14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	0	35
2	15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
Sub-total						0	35	0	120	41	196	125	321	0	0	0	321	0	0	0	0	0	0	321
<b>FLT907269 PPF&amp;A - Fleet Replacement</b>																								





Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3**

**Fleet Services**

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
		Reserves (Ind. "XQ" Ref.)				44,469	62,110	45,621	46,513	49,340	248,053	225,221	473,274	0	0	0	473,274	0	0	0	0	0	0	473,274
		Reserve Funds (Ind."XR" Ref.)				0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Program Financing</b>						44,469	62,110	45,621	46,513	49,340	248,053	225,221	473,274	0	0	0	473,274	0	0	0	0	0	0	473,274

- Status Code Description**  
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)  
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)  
 S4 S4 New - Stand-Alone Project (Current Year Only)  
 S5 S5 New (On-going or Phased Projects)  
 S6 S6 New - Future Year (Commencing in 2014 & Beyond)
- Category Code Description**  
 01 Health and Safety C01  
 02 Legislated C02  
 03 State of Good Repair C03  
 04 Service Improvement and Enhancement C04  
 05 Growth Related C05  
 06 Reserved Category 1 C06  
 07 Reserved Category 2 C07

**Appendix 4**  
**2013 Recommended Cash Flow and**  
**Future Year Commitments**



**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 4**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT000475 Public Health - Fleet Replacement</u>																								
1	10	Vehicle/Equipment Purchase - 2008	CW	S2	03	7	0	0	0	0	7	0	7	0	0	0	7	0	0	0	0	0	0	7
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	0	0	5
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	30	0	0	0	0	30	0	30	0	0	0	30	0	0	0	0	0	0	30
Sub-total						42	0	0	0	0	42	0	42	0	0	0	42	0	0	0	0	0	0	42
<u>FLT000476 Library - Fleet Replacement</u>																								
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	91	0	0	0	0	91	0	91	0	0	0	91	0	0	0	0	0	0	91
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	44	0	0	0	0	44	0	44	0	0	0	44	0	0	0	0	0	0	44
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	255	0	0	0	0	255	0	255	0	0	0	255	0	0	0	0	0	0	255
Sub-total						390	0	0	0	0	390	0	390	0	0	0	390	0	0	0	0	0	0	390
<u>FLT000478 Parks, Forestry &amp; Recreation-Fleet Replacement</u>																								
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	3,000	0	0	0	0	3,000	0	3,000	0	0	0	3,000	0	0	0	0	0	0	3,000
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	2,536	2,536	0	0	0	5,072	0	5,072	0	0	0	5,072	0	0	0	0	0	0	5,072
Sub-total						5,536	2,536	0	0	0	8,072	0	8,072	0	0	0	8,072	0	0	0	0	0	0	8,072
<u>FLT000479 Purchasing &amp; Materials Mgmt- Fleet Replacement</u>																								
1	11	Vehicle/Equipment Purchase - 2009	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	0	0	5
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	0	65
Sub-total						70	0	0	0	0	70	0	70	0	0	0	70	0	0	0	0	0	0	70
<u>FLT000481 Municipal Licensing &amp; Standards-Fleet Replacement</u>																								
1	13	Vehicle/Equipment Purchase - 2011	CW	S2	03	225	0	0	0	0	225	0	225	0	0	0	225	0	0	0	0	0	0	225
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	559	0	0	0	0	559	0	559	0	0	0	559	0	0	0	0	0	0	559
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	175	400	0	0	0	575	0	575	0	0	0	575	0	0	0	0	0	0	575
Sub-total						959	400	0	0	0	1,359	0	1,359	0	0	0	1,359	0	0	0	0	0	0	1,359
<u>FLT000482 Solid Waste - Fleet Replacement</u>																								
1	9	Vehicle/Equipment Purchase - 2007	CW	S2	03	12	0	0	0	0	12	0	12	0	0	0	12	0	0	0	0	0	0	12
1	10	Vehicle/Equipment Purchase - 2008	CW	S2	03	156	0	0	0	0	156	0	156	0	0	0	156	0	0	0	0	0	0	156



**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 4**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT000487 Fire-Fleet Replacement</u>																								
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	5,703	0	0	0	0	5,703	0	5,703	0	0	0	5,703	0	0	0	0	0	0	5,703
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	4,700	2,000	0	0	0	6,700	0	6,700	0	0	0	6,700	0	0	0	0	0	0	6,700
Sub-total						12,300	2,000	0	0	0	14,300	0	14,300	0	0	0	14,300	0	0	0	0	0	0	14,300
<u>FLT000489 Zoo-Fleet Replacement</u>																								
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
Sub-total						350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	0	350
<u>FLT000491 Exhibition Place - Fleet Replacement</u>																								
1	14	Vehicle/Equipment Purchase - 2012	CW	S2	03	59	0	0	0	0	59	0	59	0	0	0	59	0	0	0	0	0	59	
2	15	Vehicle/Equipment Purchase - 2013	CW	S4	03	340	0	0	0	0	340	0	340	0	0	0	340	0	0	0	0	0	340	
Sub-total						399	0	0	0	0	399	0	399	0	0	0	399	0	0	0	0	0	0	399
<u>FLT000492 Fleet Replacement - Insurance Contingency</u>																								
1	12	Insurance Contingency - 2011	CW	S2	03	347	0	0	0	0	347	0	347	0	0	0	347	0	0	0	0	0	347	
1	13	Insurance Contingency - 2012	CW	S2	03	350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
2	14	Insurance Contingency - 2013	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	150	
Sub-total						847	0	0	0	0	847	0	847	0	0	0	847	0	0	0	0	0	0	847
<u>FLT906279 Fuel Site Closures, Upgrades &amp; Replacement</u>																								
1	4	Fuel Site Closure, Upgrade & Replacement - 2010	CW	S2	04	3	0	0	0	0	3	0	3	0	0	0	3	0	0	0	0	0	3	
1	5	Fuel Site Closure, Upgrade & Replacement - 2011	CW	S2	04	27	0	0	0	0	27	0	27	0	0	0	27	0	0	0	0	0	27	
1	6	Fuel Site Closure, Upgrade & Replacement - 2012	CW	S2	04	35	0	0	0	0	35	0	35	0	0	0	35	0	0	0	0	0	35	
2	7	Fuel Site Closure, Upgrade & Replacement - 2013	CW	S4	04	600	1,000	0	0	0	1,600	0	1,600	0	0	0	1,600	0	0	0	0	0	1,600	
Sub-total						665	1,000	0	0	0	1,665	0	1,665	0	0	0	1,665	0	0	0	0	0	0	1,665
<u>FLT906593 Arena Boards - Replacement of Ice Resurfacers</u>																								
2	10	Vehicle/Equipment Purchase - 2013	CW	S4	03	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	200	
Sub-total						200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200
<u>FLT906672 Green Fleet Plan</u>																								
1	4	Green Fleet Plan - 2008	CW	S2	02	50	0	0	0	0	50	0	50	0	0	0	50	0	0	0	0	0	50	

**CITY OF TORONTO**

**Gross Expenditures (\$000's)  
Appendix 4**

**Fleet Services**

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT906672 Green Fleet Plan</u>																								
1	6	Green Fleet Plan - 2010	CW	S2	02	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	0	65
1	7	Green Fleet Plan - 2011	CW	S2	02	232	0	0	0	0	232	0	232	0	0	0	232	0	0	0	0	0	0	232
1	8	Green Fleet Plan - 2012	CW	S2	02	250	0	0	0	0	250	0	250	0	0	0	250	0	0	0	0	0	0	250
2	9	Green Fleet Plan - 2013	CW	S4	02	100	150	0	0	0	250	0	250	0	0	0	250	0	0	0	0	0	0	250
Sub-total						697	150	0	0	0	847	0	847	0	0	0	847	0	0	0	0	0	0	847
<u>FLT906863 Facilities Mgmt &amp; Real Estate - Fleet Replaceme</u>																								
1	7	Vehicle/Equipment Purchase - 2012	CW	S2	03	300	0	0	0	0	300	0	300	0	0	0	300	0	0	0	0	0	0	300
2	8	Vehicle/Equipment Purchase - 2013	CW	S4	03	380	380	0	0	0	760	0	760	0	0	0	760	0	0	0	0	0	0	760
Sub-total						680	380	0	0	0	1,060	0	1,060	0	0	0	1,060	0	0	0	0	0	0	1,060
<u>FLT906864 Clerks - Fleet Replacement</u>																								
2	8	Vehicle/Equipment Purchase - 2013	CW	S4	03	60	0	0	0	0	60	0	60	0	0	0	60	0	0	0	0	0	0	60
Sub-total						60	0	0	0	0	60	0	60	0	0	0	60	0	0	0	0	0	0	60
<u>FLT906865 Toronto Water - Fleet Replacement</u>																								
1	3	Vehicle/Equipment Purchase - 2008	CW	S2	03	91	0	0	0	0	91	0	91	0	0	0	91	0	0	0	0	0	0	91
1	7	Vehicle/Equipment Purchase - 2012	CW	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	1,000	0	0	0	0	0	0	1,000
2	8	Vehicle/Equipment Purchase - 2013	CW	S4	03	1,718	1,700	0	0	0	3,418	0	3,418	0	0	0	3,418	0	0	0	0	0	0	3,418
Sub-total						2,809	1,700	0	0	0	4,509	0	4,509	0	0	0	4,509	0	0	0	0	0	0	4,509
<u>FLT907266 EDCT - Fleet Replacement</u>																								
2	6	Vehicle/Equipment Purchase - 2013	CW	S4	03	74	0	0	0	0	74	0	74	0	0	0	74	0	0	0	0	0	0	74
Sub-total						74	0	0	0	0	74	0	74	0	0	0	74	0	0	0	0	0	0	74
<u>FLT907269 PPF&amp;A - Fleet Replacement</u>																								
1	5	Vehicle/Equipment Purchase - 2012	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	0	0	5
Sub-total						5	0	0	0	0	5	0	5	0	0	0	5	0	0	0	0	0	0	5
<u>FLT907272 Fleet Mgt System &amp; Fuel System Integration</u>																								
1	1	Fleet Mgt System & Fuel System Integration - 2008	CW	S2	04	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	0	25



Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4**

**Fleet Services**

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By								
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1
Financed By:																				
Reserves (Ind. "XQ" Ref.)						44,469	17,416	0	0	0	61,885	0	61,885	0	0	0	0	0	0	61,885
<b>Total Program Financing</b>						44,469	17,416	0	0	0	61,885	0	61,885	0	0	0	0	0	61,885	

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 5**

**2013 Recommended Capital Project with Financing Details**

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**

**Appendix 5  
Fleet Services  
Sub-Project Summary**

**Project/Financing**

**Priority Project Project Name**

Priority	Project	Project Name	Start Date	Completion Date	2013	Financing								
					Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt
<b>0</b>	<b>FLT000476</b>	<b>Library - Fleet Replacement</b>												
1	13	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	91	0	0	0	91	0	0	0	0	0
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	44	0	0	0	44	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	255	0	0	0	255	0	0	0	0	0
		<b>Project Sub-total:</b>			<b>390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>FLT000482</b>	<b>Solid Waste - Fleet Replacement</b>												
1	9	Vehicle/Equipment Purchase - 2007	1/1/2007	12/31/2012	12	0	0	0	12	0	0	0	0	0
1	10	Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	156	0	0	0	156	0	0	0	0	0
1	11	Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	159	0	0	0	159	0	0	0	0	0
1	12	Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	229	0	0	0	229	0	0	0	0	0
1	13	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	17	0	0	0	17	0	0	0	0	0
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	2,844	0	0	0	2,844	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2014	2,445	0	0	0	2,445	0	0	0	0	0
		<b>Project Sub-total:</b>			<b>5,862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>FLT000483</b>	<b>Technical Services Fleet Replacement</b>												
1	12	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	221	0	0	0	221	0	0	0	0	0
1	13	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	81	0	0	0	81	0	0	0	0	0
2	14	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	155	0	0	0	155	0	0	0	0	0
		<b>Project Sub-total:</b>			<b>457</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>457</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>FLT000484</b>	<b>Transportation-Fleet Replacement</b>												
1	12	Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	74	0	0	0	74	0	0	0	0	0
1	13	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	1,560	0	0	0	1,560	0	0	0	0	0
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	3/13/2014	3,370	0	0	0	3,370	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	2,263	0	0	0	2,263	0	0	0	0	0
		<b>Project Sub-total:</b>			<b>7,267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>FLT000486</b>	<b>EMS-Fleet Replacement</b>												
1	12	Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	56	0	0	0	56	0	0	0	0	0
1	13	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	310	0	0	0	310	0	0	0	0	0
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	111	0	0	0	111	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	3,867	0	0	0	3,867	0	0	0	0	0
		<b>Project Sub-total:</b>			<b>4,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



(Phase 2) 28-Fleet Services

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5

## Fleet Services

## Sub-Project Summary

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>FLT000489</u>	<u>Zoo-Fleet Replacement</u>													
2		15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	350	0	0	0	350	0	0	0	0	0	0
		<b>Project Sub-total:</b>			350	0	0	0	350	0	0	0	0	0	0
0	<u>FLT000491</u>	<u>Exhibition Place - Fleet Replacement</u>													
1		14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	59	0	0	0	59	0	0	0	0	0	0
2		15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	340	0	0	0	340	0	0	0	0	0	0
		<b>Project Sub-total:</b>			399	0	0	0	399	0	0	0	0	0	0
0	<u>FLT000492</u>	<u>Fleet Replacement - Insurance Contingency</u>													
1		12 Insurance Contingency - 2011	1/1/2011	12/31/2012	347	0	0	0	347	0	0	0	0	0	0
1		13 Insurance Contingency - 2012	1/1/2012	12/31/2013	350	0	0	0	350	0	0	0	0	0	0
2		14 Insurance Contingency - 2013	1/1/2013	12/31/2013	150	0	0	0	150	0	0	0	0	0	0
		<b>Project Sub-total:</b>			847	0	0	0	847	0	0	0	0	0	0
0	<u>FLT906593</u>	<u>Arena Boards - Replacement of Ice Resurfacers</u>													
2		10 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	200	0	0	0	200	0	0	0	0	0	0
		<b>Project Sub-total:</b>			200	0	0	0	200	0	0	0	0	0	0
0	<u>FLT906865</u>	<u>Toronto Water - Fleet Replacement</u>													
1		3 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	91	0	0	0	91	0	0	0	0	0	0
1		7 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	1,000	0	0	0	1,000	0	0	0	0	0	0
2		8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	1,718	0	0	0	1,718	0	0	0	0	0	0
		<b>Project Sub-total:</b>			2,809	0	0	0	2,809	0	0	0	0	0	0
0	<u>FLT907266</u>	<u>EDCT - Fleet Replacement</u>													
2		6 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	74	0	0	0	74	0	0	0	0	0	0
		<b>Project Sub-total:</b>			74	0	0	0	74	0	0	0	0	0	0
0	<u>FLT907269</u>	<u>PPF&amp;A - Fleet Replacement</u>													
1		5 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	5	0	0	0	5	0	0	0	0	0	0
		<b>Project Sub-total:</b>			5	0	0	0	5	0	0	0	0	0	0
0	<u>FLT907272</u>	<u>Fleet Mgt System &amp; Fuel System Integration</u>													
1		1 Fleet Mgt System & Fuel System Integration - 2008	1/1/2008	12/31/2013	25	0	0	0	25	0	0	0	0	0	0
2		5 Fleet Mgt System & Fuel System Integration - 2013	1/1/2013	12/31/2013	250	0	0	0	250	0	0	0	0	0	0
		<b>Project Sub-total:</b>			275	0	0	0	275	0	0	0	0	0	0
0	<u>FLT907427</u>	<u>Revenue Services - Fleet Replacement</u>													
1		1 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	21	0	0	0	21	0	0	0	0	0	0
1		3 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	25	0	0	0	25	0	0	0	0	0	0

(Phase 2) 28-Fleet Services

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5

## Fleet Services

## Sub-Project Summary

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>0</b>	<b><u>FLT907427</u></b>	<b><u>Revenue Services - Fleet Replacement</u></b>													
2	5	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	105	0	0	0	105	0	0	0	0	0	0
		<b>Project Sub-total:</b>			151	0	0	0	151	0	0	0	0	0	0
<b>1</b>	<b><u>FLT000478</u></b>	<b><u>Parks, Forestry &amp; Recreation-Fleet Replacement</u></b>													
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	3,000	0	0	0	3,000	0	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	2,536	0	0	0	2,536	0	0	0	0	0	0
		<b>Project Sub-total:</b>			5,536	0	0	0	5,536	0	0	0	0	0	0
<b>1</b>	<b><u>FLT000481</u></b>	<b><u>Municipal Licensing &amp; Standards-Fleet Replacement</u></b>													
1	13	Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	225	0	0	0	225	0	0	0	0	0	0
1	14	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	559	0	0	0	559	0	0	0	0	0	0
2	15	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	175	0	0	0	175	0	0	0	0	0	0
		<b>Project Sub-total:</b>			959	0	0	0	959	0	0	0	0	0	0
<b>1</b>	<b><u>FLT906279</u></b>	<b><u>Fuel Site Closures, Upgrades &amp; Replacement</u></b>													
1	4	Fuel Site Closure, Upgrade & Replacement - 2010	1/1/2010	12/31/2012	3	0	0	0	3	0	0	0	0	0	0
1	5	Fuel Site Closure, Upgrade & Replacement - 2011	1/1/2011	12/31/2012	27	0	0	0	27	0	0	0	0	0	0
1	6	Fuel Site Closure, Upgrade & Replacement - 2012	1/1/2012	12/31/2013	35	0	0	0	35	0	0	0	0	0	0
2	7	Fuel Site Closure, Upgrade & Replacement - 2013	1/1/2013	12/31/2013	600	0	0	0	600	0	0	0	0	0	0
		<b>Project Sub-total:</b>			665	0	0	0	665	0	0	0	0	0	0
<b>1</b>	<b><u>FLT906672</u></b>	<b><u>Green Fleet Plan</u></b>													
1	4	Green Fleet Plan - 2008	1/1/2008	12/31/2012	50	0	0	0	50	0	0	0	0	0	0
1	6	Green Fleet Plan - 2010	1/1/2010	12/31/2012	65	0	0	0	65	0	0	0	0	0	0
1	7	Green Fleet Plan - 2011	1/1/2011	12/31/2012	232	0	0	0	232	0	0	0	0	0	0
1	8	Green Fleet Plan - 2012	1/1/2012	12/31/2014	250	0	0	0	250	0	0	0	0	0	0
2	9	Green Fleet Plan - 2013	1/1/2013	12/31/2014	100	0	0	0	100	0	0	0	0	0	0
		<b>Project Sub-total:</b>			697	0	0	0	697	0	0	0	0	0	0
<b>1</b>	<b><u>FLT906863</u></b>	<b><u>Facilities Mgmt &amp; Real Estate - Fleet Replacement</u></b>													
1	7	Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	300	0	0	0	300	0	0	0	0	0	0
2	8	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	380	0	0	0	380	0	0	0	0	0	0
		<b>Project Sub-total:</b>			680	0	0	0	680	0	0	0	0	0	0
<b>1</b>	<b><u>FLT906864</u></b>	<b><u>Clerks - Fleet Replacement</u></b>													
2	8	Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	60	0	0	0	60	0	0	0	0	0	0
		<b>Project Sub-total:</b>			60	0	0	0	60	0	0	0	0	0	0

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**  
**Appendix 5**  
**Fleet Services**  
**Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2013	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>2</b>	<b><u>FLT000475 Public Health - Fleet Replacement</u></b>													
1	10 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	7	0	0	0	7	0	0	0	0	0	0
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2011	5	0	0	0	5	0	0	0	0	0	0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2014	30	0	0	0	30	0	0	0	0	0	0
	<b>Project Sub-total:</b>			42	0	0	0	42	0	0	0	0	0	0
<b>2</b>	<b><u>FLT000479 Purchasing &amp; Materials Mgmt- Fleet Replacement</u></b>													
1	11 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	5	0	0	0	5	0	0	0	0	0	0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	65	0	0	0	65	0	0	0	0	0	0
	<b>Project Sub-total:</b>			70	0	0	0	70	0	0	0	0	0	0
<b>2</b>	<b><u>FLT000487 Fire-Fleet Replacement</u></b>													
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	1,897	0	0	0	1,897	0	0	0	0	0	0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	5,703	0	0	0	5,703	0	0	0	0	0	0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	4,700	0	0	0	4,700	0	0	0	0	0	0
	<b>Project Sub-total:</b>			12,300	0	0	0	12,300	0	0	0	0	0	0
<b>2</b>	<b><u>FLT907602 Information &amp; Technology - Fleet Replacement</u></b>													
2	3 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	30	0	0	0	30	0	0	0	0	0	0
	<b>Project Sub-total:</b>			30	0	0	0	30	0	0	0	0	0	0
	<b>Program Total:</b>			44,469	0	0	0	44,469	0	0	0	0	0	0

**Status Code Description**  
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)  
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost\Cashflow)  
 S4 S4 New - Stand-Alone Project (Current Year Only)  
 S5 S5 New (On-going or Phased Projects)

**Category Code Description**  
 01 Health and Safety C01  
 02 Legislated C02  
 03 State of Good Repair C03  
 04 Service Improvement and Enhancement C04  
 05 Growth Related C05  
 06 Reserved Category 1 C06  
 07 Reserved Category 2 C07

## Appendix 6

## 2013 Reserve / Reserve Fund Review (In \$000s)

### Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013-2022 Total Contributions / (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
Vehicles & Equip Replacement Reserve-Public Health	Public Health-Fleet Replacement	149	42	24	35	48		74	28	148	80	35	514
Vehicles & Equip Replacement Reserve-Library	Library-Fleet Replacement	125	346	175	491	93	154	750	190	934	444	222	3,799
Vehicles & Equip Replacement Reserve-PF&R	Parks, Forestry and Rec-Fleet Replacement	2,871	5,536	8,332	6,086	6,390	6,709	7,045	7,387	7,750	7,750	7,750	70,735
Vehicles & Equip Replacement Reserve-PMMD	PMMD-Fleet Replacement	155	5	62	172			44		35	75	75	468
Vehicles & Equip Replacement Reserve-MLS	MLS-Fleet Replacement	74	400	960	330	663	521	537	553	580	580	600	5,724
Vehicles & Equip Replacement Reserve-Solid Waste	Solid Waste Management - Fleet Replacement	17,433	16,874	13,268	9,919	5,500	17,100	13,700	8,600	9,700	6,300	25,100	126,061
Vehicles & Equip Replacement Reserve-Tech Services	Technical Services-Fleet Replacement	321	376	470	323	331	338	346	353	370	370	400	3,677
Vehicles & Equip Replacement Reserve-Transportation	Transportation Services-Fleet Replacement	3,383	4,022	9,043	5,653	5,653	5,653	5,653	5,653	5,700	5,700	5,700	58,430
Vehicles & Equip Replacement Reserve-EMS	EMS-Fleet Replacement	1,480	3,923	3,981	3,958	4,052	4,146	4,240	4,335	4,429	4,524	4,615	42,203
Vehicles & Equip Replacement Reserve-Fire Services	Fire Services-Fleet Replacement	3,613	6,700	8,503	6,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,427
Vehicles & Equip Replacement Reserve-Zoo	Zoo-Fleet Replacement	619	350	350	350	350	350	350	350	350	350	350	3,500
Vehicles & Equip Replacement Reserve-Exhibition Place	Exhibition Place-Fleet Replacement	4	340	351	361	371	383	394	406	400	400	400	3,806
Vehicles & Equip Replacement Reserve-Arena Boards	Arena Boards-Ice Resurfacers Replacement	40	200		100	105	108	110	112	115	118	120	1,088
Vehicles & Equip Replacement Reserve-F&RE	Facilities & Real Estate- Fleet Replace	1,574	680	1,355	412	644	368	444	594	625	650	700	6,472
Vehicles & Equip Replacement Reserve-City Clerk's	City Clerk's Office-Fleet Replacement	463	60	137	160	25			52			100	534
Vehicles & Equip Replacement Reserve-Toronto Water	Toronto Water-Fleet Replacement	1,696	2,791	6,316	6,156	3,217	9,957	2,333	1,682	4,500	4,500	5,800	47,252
Vehicles & Equip Replacement Reserve-EDCT	EDCT - Fleet Replacement	180	74		33	98	80		34	36	75		430
Vehicles & Equip Replacement Reserve-Toronto Buildings	Toronto Building-Fleet Replacement	169		35		120	41			45	35	45	321
Vehicles & Equip Replacement Reserve-PPFA	PPFA-Fleet Replacement	561			32				34	36	40	45	187
Vehicles & Equip Replacement Reserve-Shelter, Support	Shelter, Support & Housing-Fleet Replacement	142		31	72						45	80	228
Vehicles & Equip Replacement Reserve-Revenue Services	Revenue Services-Fleet Replacement	321	151		70		35			70		70	396
Vehicles & Equip Replacement Reserve-Human Resources	Human Resources-Fleet Replacement	19		35								45	80
Vehicles & Equip Replacement Reserve_I&T	I&T - Fleet Replacement	31	30						60				90
Vehicles & Equip Replacement Reserve Corporate		3,176	1,724	3,538	2,438	3,136	2,586	2,636	2,686	2,740	2,790	3,540	27,814
	Total Proposed Contributions / (Withdrawals)	40,947	46,623	60,804	46,692	41,335	58,518	48,695	42,998	48,506	44,819	66,535	505,525
<b>Total Reserve Fund Balance at Year-End</b>		<b>40,947</b>	<b>46,623</b>	<b>60,804</b>	<b>46,692</b>	<b>41,335</b>	<b>58,518</b>	<b>48,695</b>	<b>42,998</b>	<b>48,506</b>	<b>44,819</b>	<b>66,535</b>	