TORONTO



City Budget 2013

Fleet Services Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure. 2013-2022 Capital Program

2013 - 2022 Capital Program

2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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PART I: RECOMMENDATIONS

The City Manager and Acting Chief Financial Officer recommend that:

- 1. City Council approve the 2013 Recommended Capital Budget for Fleet Services with a total project cost of \$38.199 million, and 2013 cash flow of \$44.469 million and future year commitments of \$17.416 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 22 new / change in scope sub-projects with a 2013 total project cost of \$38.199 million that requires cash flow of \$20.783 million in 2013 and a future year cash flow commitment of \$17.416 million in 2014;
 - ii) 7 previously approved sub-projects with a 2013 cash flow of \$9.979 million;
 - iii) 22 sub-projects from previously approved projects with carry forward funding from 2011 and prior years requiring 2013 cash flow of \$2.126 million that requires City Council to reaffirm its commitment; and
 - b) 2012 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$11.581 million.
- City Council approve the 2014-2022 Recommended Capital Plan for Fleet Services totaling \$411.389 million in project estimates, comprised of \$44.694 million in 2014; \$45.621 million in 2015; \$46.513 million in 2016; \$49.340 million in 2017; \$46.180 million in 2018; \$40.933 million in 2019; \$44.371 million in 2020; \$43.588 million in 2021; and \$50.149 million in 2022.
- 3. The 2013 Recommended Capital Budget for Fleet Services be adjusted to agree with Programs' 2013 budgeted contributions to the Vehicles Reserves to reflect any changes to the recommended contributions that may occur during the 2013 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.

PART II: 2013 – 2022 CAPITAL PROGRAM



10-Year Capital Plan 2013 Recommended Budget, 2014 - 2017 Recommended Plan (In \$000s)





10-Year Capital Plan Overview

- The 10-Year Recommended Capital Plan provides funding for the replacement of vehicles and equipment utilized by City Programs and Agencies, excluding the Toronto Police and Toronto Transit Commission. While Fire Services, Emergency Medical Services, Exhibition Place and Toronto Zoo needs are included in the Capital Plan, these Programs manage their own fleet and their replacements.
- Fleet Services manages a City fleet of over 4,600 vehicles and pieces of equipment, oversees 54 fuel sites of which 20 are managed by Fleet Services and 34 by Client Divisions, processes an average of 31,500 repair orders annually, manages and monitors 10,000 driver permits annually and conducts an average of 220 vehicle spot checks annually.
- The 10-Year Recommended Capital Plan totals \$461.693 million, excluding 2012 carry forward funding into 2013 of \$11.581 million, of which \$236.472 million is planned for the first 5 years, with the final 5 years requiring funding of \$225.221 million.
- The 10-Year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves and does not require the City's debt as a funding source. The Vehicle and Equipment Replacement Reserves are financed annually by the Programs' budgeted contributions to their Vehicle and Equipment Replacement Reserves from their Operating Budgets.
- 95% or \$438.091 million of the 10-Year Recommended Capital Plan's expenditures are allocated to State of Good Repair projects that replace existing vehicles and equipment.
 1.0% or \$2.997 million is allocated to Legislated projects for the Green Fleet Plan, and 4.0% or \$20.605 million is allocated to Service Improvement projects such as the Fuel Sites Closures, the Fleet Management System integration with the Fuel Management System, and the Maintenance System Upgrade projects.
- The SOGR backlog is estimated to be \$23.278 million or 7.4% of asset replacement value by December 31, 2012. The SOGR backlog is targeted to decrease by \$2.000 million each year over the 10-Year Recommended Capital Plan to \$3.278 million or 1% of asset replacement value by 2022.
- The 10-Year Recommended Capital Plan incorporates corporate capital priority actions such as:
 - Continuation of the Green Fleet initiatives to lower emissions and save fuel by taking advantage of innovative green technology.
 - The Green Fleet Plan requires funding of \$2.997 million over the next 10 years to provide for the incremental costs of replacing existing vehicles and equipment with a greener fleet. New technologies are expected to impact the replacement of vehicles and equipment in the next 10 years.
- Fleet Services' client Divisions may have emerging service priorities, future year service level changes, and constraints on funding availability, which could impact future year planned estimates.

Key Changes to the 2012 - 2021 Approved Capital Plan



Changes to the 2012 -2021 Approved Capital Plan

The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflect

an increase of \$13.893 million or 3.5% from the 2013 to 2021 Approved Capital Plan.

The major changes to the 2012-2021 Approved Capital Plan are outlined below:

- Cash flow funding for the replacement of Solid Waste Management Service vehicles has been increased by \$20.514 million. The residential curbside collection will not be outsourced in Districts 3 and 4, and therefore, the 10-Year Recommended Capital Plan reinstates cash flow funding for this purpose.
- Several Programs have reduced their cash flow requirements for vehicles and equipment replacement as a result of right sizing their fleet inventories and ensuring that all vehicles on hand are required and fully utilized.
- The following chart details the key project cash flow changes to the 2012 2021 Approved Capital Plan.

2013-2022 Capital Program

Summary of Project Changes (In \$000s)

· · · · · · · · · · · · · · · · · · ·				•		- /						
Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
Fleet Replacement												-
Public Health	502	16									16	518
Library	3,708	74	1	180	(178)	(7)	(3)	(52)	(10)	57	62	3,770
Parks Forestry &	67,735	(3,651)	1,960	(478)	(370)	(254)	(127)				(2,920)	64,815
Recreation												
Purchasing	463	(30)	62	(10)							22	485
MLS	5,499	(173)	400								227	5,726
Solid Waste	133,400	(1,433)	11,878	(10,554)	6,619	4,973	1,368	(1,337)	6,200	2,783	20,497	153,897
Technical Services	3,456	67	154								221	3,677
Transportation	56,671	(3,316)	3,390								74	56,745
EMS	42,147	56									56	42,203
Fire	70,427	(1,403)	2,000								597	71,024
Zoo	3,500											3,500
Exhibition Place	3,806											3,806
Insurance Contigency	3,300	147									147	3,447
Arena Boards	1,088	97	(106)	(9)	(7)	(8)	(36)	(11)	(15)	(12)	(107)	981
Fleet Services	2,040	(145)									(145)	1,895
Facilities Mgmt & Real	6,172	(272)	380			38					146	6,318
Estate												
Clerks	534	5	(66)	67	1	(76)	(79)	(30)	(87)	(80)	(345)	189
Toronto Water	46,161	(1,995)	1,491	(1,049)	1,791	(4,147)	2,167	2,818			1,076	47,237
Toronto Building	321	(35)									(35)	286
PPF&A	187											187
Shelter, Support &	228	(80)	31	72		(43)	(80)		(50)	(40)	(190)	38
Housing Admin												
Revenue Services	350	151		(27)		(139)	(74)	(172)	(110)	(80)	(451)	(101)
Human Resources	80		(49)		(87)						(136)	(56)
Information Technology	90	4									4	94
Corporate Projects												
Green Fleet Plan	2,500	(53)	(100)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(1,903)	597
Fuel Site Closures	17,800	(970)	1,000								30	17,830
Maintenance System	1,300	(100)	(400)		600		(575)				(475)	825
Upgrade												
Fleet Mgmt Sustem &	1,450	(175)	(150)	(150)	(250)	(250)	(250)	(450)	(450)	(450)	(2,575)	(1,125)
Fuel System Integration												
Total Changes	474,915	(13,214)	21,876	(12,208)	7,869	(163)	2,061	516	5,228	1,928	13,893	488,808





2013–2022 Capital Plan by Project Category (In \$000s)

The 10-YearRecommended Capital Plan of \$461.693 million provides funding for Legislated projects of \$2.997 million; State of Good Repair (SOGR) projects of \$438.091 million and Service Improvement projects of \$20.605 million.

- Legislated projects account for 1% or \$2.997 million of the total 10-Year Recommended Capital Plan's expenditures.
 - \$1.747 million for Legislated projects is included in the first five years of the 10-Year Recommended Capital Plan.
 - ▶ In the second five years, \$1.250 million is provided for Legislated projects.
 - Funding is provided to upgrade vehicle replacement to a hybrid or other environmentally friendly upgrade. The need to provide upgrade funding decreases over the 10 year period as the City's fleet transitions to being fully fuel efficient.
- State of Good Repair (SOGR) projects make up the largest category of projects in the Fleet Services' 10-Year Recommended Capital Plan with funding totaling \$438.091 million or 95% of the total planned cash flow of \$461.693 million for the replacement of vehicles and equipment for client Programs.
 - \$224.520 million or 51% of the planned cash flow for SOGR projects will be spent in the first 5 years.
 - \$213.571 million of 40% of the total cash flow is dedicated to SOGR projects in the second five years of the plan.
 - The major State of Good Repair projects for the replacement of vehicles include Solid Waste Management (\$110.991 million), Fire Services (\$78.027 million), Transportation Services (\$61.675 million) and Toronto Water (\$47.321 million).

- Service Improvement projects total \$20.605 million or 5% of the total planned expenditures in the 10-Year Recommended Capital Plan. Funding for these projects will support the upgrade and closure of City fuel sites.
 - Key Service Improvement projects include the Fleet Management System, Fuel Integration project, Fuel Sites Closures and the Fleet Maintenance System upgrade project.
 - \$10.205 million or 49.5% of planned funding is provided in the first five year period.
 - > \$10.400 million or 50.5% is provided in the second five year period.



2013–2022 Capital Plan by Funding Source (In \$000s)

The 10-Year Recommended Capital Plan of \$461.693 million will be fully financed from the Vehicles and Equipment Reserves established for each Program and Agency.

- An annual contribution from the Operating Budgets of the participating Program or Agency is credited into their respective Reserve account. The amount of the contribution for replacing vehicles acquired in 2005 and prior will match the cost of the replacement, which is referred to as "pay as you go" basis.
- For vehicles acquired in 2006 and beyond, a component of the chargeback rate billed monthly by Fleet Services to the Programs will be used to contribute to the Vehicle and Equipment Replacement Reserves for the replacement of these vehicles. An accounting entry is processed each month to transfer the reserve component to the respective Vehicle and Equipment Replacement Reserves.
- The 2013 Recommended Capital Budget for Fleet Services may be adjusted to agree with City Programs' 2013 budgeted contributions to the Vehicles Reserves to reflect any changes to their recommended contributions during the 2013 Operating Budget review and the funding availability of the Programs' vehicle reserve account.

Major Capital Initiatives by Category

			(In \$00)0s)							
	Total	2013										2013-
	Project	Rec.	2014	2015	2016	2017	2018	2019	2020	2021	2022	2022
	Cost	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Total
Legislated												
Green Fleet Plan	2,997	597	400	250	250	250	250	250	250	250	250	2,997
Sub-Total	2,997	597	400	250	250	250	250	250	250	250	250	2,997
State of Good Repair (SOGR)												
Public Health - Fleet Replacement	514	42	24	35	48		74	28	148	80	35	514
Library - Fleet Replacement	3,799	346	175	491	93	154	750	190	934	444	222	3,799
Parks Forestry & Recreation - Fleet	70,735	5,536	8,332	6,086	6,390	6,709	7,045	7,387	7,750	7,750	7,750	70,735
Replacement												
Purchasing - Fleet Replacement	468	5	62	172			44		35	75	75	468
Municipal Licensing & Standards - Fleet	5,724	400	960	330	663	521	537	553	580	580	600	5,724
Replacement												
Solid Waste - Fleet Replacement	109,974		18,321	12,335	12,023	14,655	11,654	6,403	8,305	7,859	13,574	109,974
Technical Services - Fleet Replacement	3,677	376	470	323	331	338	346	353	370	370	400	3,677
Transportation - Fleet Replacement	58,430		9,043	5,653	5,653	5,653	5,653	5,653	5,700	5,700	5,700	58,430
EMS - Fleet Replacement	42,203	3,923	3,981	3,958	4,052	4,146	4,240	4,335	4,429	4,524	4,615	42,203
Fire - Fleet Replacement	72,427	6,700	8,503	6,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,427
Zoo - Fleet Replacement	3,500		350	350	350	350	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	3,806		351	361	371	383	394	406	400	400	400	3,806
Fleet Replacement - Insurance	3,647	497	350	350	350	350	350	350	350	350	350	3,647
Contigency												
Arena Boards - Replacement of Ice	1,088	200		100	105	108	110	112	115	118	120	1,088
Resurfacers	2.040		400	100	226	226	226	226	240	240	2.40	2.040
Fleet Services - Fleet Replacement	2,040		188	188	236	236	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet	6,472	680	1,355	412	644	368	444	594	625	650	700	6,472
Replacement	534	60	407	100	25			53			100	524
Clerks - Fleet Replacement	534	60	137	160	25	5 010	4 500	52	4 500	4 500	100	534
Toronto Water - Fleet Replacement	47,321	2,809	6,107	5,107	5,008	5,810	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	430	74	25	33	98 120	80		34	36	75 35	45	430 321
Toronto Building - Fleet Replacement	321		35	22	120	41		34	45 36	35 40	45 45	
PPF&A - Fleet Replacement	187		31	32 72				34	30	40 45	45 80	187 228
Shelter, Support & Housing Admin - Fleet Replacement	228		51	72						45	80	220
Revenue Services - Fleet Replacement	396	151		70		35			70		70	396
Human Resources - Fleet Replacement	80		35	70					70		45	390 80
Information Technology - Fleet	90							60			40	90
Replacement	50	50						00				50
Sub Total	438,091	31,386	E0 010	12 121	43,763	47 140	43,930	20 022	42,221	11 200	47 100	429.001
Sub-Total Service Improvements	430,091	31,380	58,810	43,421	43,703	47,140	45,930	38,833	42,221	41,388	47,199	438,091
Fulel Site Closures, uprgrade &	17,830	630	2,600	1,650	1,700	1,750	1,800	1,850	1,900	1,950	2,000	17,830
Replacement	17,050	0.50	2,000	1,050	1,700	1,750	1,000	1,000	1,500	1,550	2,000	17,030
Maintenance System Upgrade					600						700	1,300
Fleet Mt Sustem & Fuel System	1,475	275	300	300		200	200				/00	1,300
Integration	1,475	2,3	500	500	200	200	200					1,475
-	20.007	007	2.000	4.050	2 500	4.050	2.000	4.050	4 000	4.050	2 700	20.007
Sub-Total	20,605		2,900	1,950	2,500	1,950	2,000	1,850	1,900	1,950	2,700	20,605
Total	461,693	32,888	62,110	45,621	46,513	49,340	46,180	40,933	44,371	43,588	50,149	461,693

Summary of Major Capital Initiatives by Category (In \$000s)

The 10-Year Recommended Capital Plan supports Fleet Services' objectives of timely replacement of vehicles and equipment for client Programs to ensure continued and effective service delivery.

Legislated Projects

 1% or \$2.997 million of the 10-Year Recommended Capital Plan's expenditures are allocated to Legislated projects for the continuation of The Green Fleet project to lower emissions and save fuel by taking advantage of innovative green technology.

State of Good Repair Projects

- 95% or \$438.091 million of the 10-Year Recommended Capital Plan is funding allocated to State of Good Repair projects to replace vehicles and equipment for client programs including:
 - Arena Boards, City Clerks, Economic Development Culture & Tourism, Facilities Management and Real Estate, Toronto Public Library, Information & Technology, Municipal Licensing & Standards, Parks Forestry & Recreation, Toronto Public Health, Revenue Services, Solid Waste Management, Technical Services, Transportation Services, Toronto Water, Toronto Zoo, Emergency Medical Services and Fire Services.
 - > Fleet Services replaces an average of 350 units a year.
 - It is anticipated that 9 Litter Vacuums, 33 Packers, 118 Pick-ups, 93 Vans/Sedans, 59 Trucks, 22 Equipment items and 72 Off Road Vehicles totaling 406 units, will be replaced in 2013.

Service Improvement Projects

4% or \$20.605 million of the 10-Year Recommended Capital Plan's expenditures for Service Improvements projects. These are comprised of the Fuel Sites closure or upgrade projects to reduce infrastructure costs and minimize the risk of soil contamination. Also included are the Fleet Maintenance System upgrade, and the Fleet Management and Fuel Systems Integration projects to facilitate real time monitoring and data flow for better service delivery.

State of Good Repair (SOGR) Backlog



The 10-year Recommended Capital Plan dedicates \$224.520 million to SOGR spending in the first 5 years of the Plan and \$213.571 million over the last five years which is an average of \$2.000 million annually.

- The 10-Year Recommended Capital Plan dedicates \$10.000 million to SOGR backlog spending in the first five years of the Capital Plan period and \$10.000 million over the last five years which on average is \$2.000 million annually.
- By the end of 2017, the current SOGR backlog of \$23.278 million will decrease to \$13.278 million or 4.2% of the asset replacement value, with a further decrease over the second 5 years to \$3.278 million or 1.0% of the asset replacement value by the end of 2022. At current rates of spending, it is anticipated that the estimated current vehicle replacement backlog may be eliminated by 2024.
 - The SOGR funding and the accumulated backlog estimates to year end fluctuate because vehicle replacements are determined on an estimated average useful life of 8 years.

SOGR Backlog by Asset Category (In \$000s)

Vehicles and Equipment

Total	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
State of Good Repair Funding	32,512	31,386	58,810	43,421	43,763	47,140	43,930	38,833	42,221	41,388	47,199
Accumulated Backlog Est. (yr end)	23,278	21,278	19,278	17,278	15,278	13,278	11,278	9,278	7,278	5,278	3,278
Backlog %Asset Value	7.4%	6.8%	6.1%	5.5%	4.8%	4.2%	3.5%	2.9%	2.3%	1.6%	1.0%
Asset Value	314,748	312,987	314,378	315,668	316,351	317,564	319,240	319,240	320,150	320,947	322,330

Fleet Services

 The 10-Year Recommended Capital Plan provides \$2.000 million of funding annually to reduce the backlog. The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life.

2013-2022 Capital Program

- The table shows that as a result of the annual provision, the backlog as a percent of asset value decreases from 6.8% to 1% by the end of 2022 based on planned spending over the 10 year period.
- The 2012 year end estimated accumulated SOGR backlog of \$23.278 million is mainly attributed to the following programs: Transportation (\$12.428 million); Parks Forestry & Recreation (\$5.339 million); Solid Waste (\$2.677 million) and Toronto Water (\$1.688 million).

PART III - 2013 RECOMMENDED CAPITAL BUDGET



2013 Capital Budget by Project Category and Funding Source

The 2013 Recommended Capital Budget, excluding funding carried forward from 2012 to 2013, requires 2013 cash flow funding of \$32.888 million.

- 95% or \$31.386 million is comprised of State of Good Repair projects required for the replacement of vehicles and equipment for Programs and Agencies.
- 2.0% or \$0.597 million is allocated to the Green Fleet Plan project, categorized as a Legislated project.
- 3% or \$0.905 million is allocated to Service Improvement projects such as the Fuel Sites Closures and the Fleet Management System Integration with the Fuel Management System.
- The 2013 Recommended Capital Budget is fully funded from the Vehicles and Equipment Replacement Reserves. The Vehicles and Equipment Reserves are financed by an annual contribution from the Operating Budgets of the participating Programs or Agency into their respective Reserve.
- Each Program or Agency's annual contributions to the Vehicle and Equipment Replacement Reserve must ensure the adequacy of the reserve account to fund the replacement of those vehicles in the current year.
- To ensure the adequacy of the Reserves to fund the Programs' fleet replacement, each Program is provided by Fleet Services, a list of proposed vehicle replacements for the next five year period, based on the age of the vehicle at the start of the budget process.
 - The finalized list establishes the funding required for the Program's vehicle replacement for the fiscal year and estimates over the 10-Year Capital Plan period.

- Each Program is also provided a statement of its reserve account showing the uncommitted funds available for the following fiscal year.
- The Program is able to plan the amount of contribution to its Vehicles and Equipment Reserve account from their Operating Budget.

	2011 &	2012 Previously				Total 2013										
	Prior Year	Approved Cash	2013 New	2013 Total		Cash Flow										
	Carry	Flow	Cash Flow	Cash Flow	2012 Carry	(Incl 2012										Total
	Forward	Commitments	Rec'd	Rec'd	Forwards	C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Cost
Expenditures Previously Approved	2,126	9,979		12,105	11,581	23,686										23,686
Change in Scope			250	250		250										250
New																1 1
New w/Future Year			20,533	20,533		20,533	17,416									37,949
Total Expenditure	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885
Financing Debt																
Other																1 1
Reserves/Res Funds	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885
Development Charges Provincial/Federal																
Total Financing	2,126	9,979	20,783	32,888	11,581	44,469	17,416									61,885

2013 Recommended Cash Flow & Future Year Commitments (In \$000s)

The 2013 Recommended Capital Budget is \$44.469 million and includes projects with 2012 funding of \$11.581 million carried forward to 2013, funding of \$2.126 million for 2011 and prior years funding; new/change-in-scope funding of \$20.533 million and 2012 previously approved cash flow funding of \$9.979 million.

- The change in scope project funding of \$0.250 million reflects the additional funding required for the previously approved Fleet and Fuel Management Systems integration project to facilitate real time monitoring and data flow for better service delivery.
- Approval of the 2013 Recommended Capital Budget will result in a future year commitment of \$17.416 million in 2014. This is the required cash flow funding for expected vehicle deliveries in 2014.
- The 2013 Recommended Capital Budget is fully funded from the Vehicle and Equipment Reserves.

2013 Recommended Capital Project Highlights (In \$000s)

	Total Proiect												2013 - 2022
Project	Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	Total
i i i jett	cost	2015	2014	2015	2010	2017	2013 2017	2010	2015	2020	LULI	LULL	Total
Green Fleet Plan	3,097	697	400	250	250	250	1,847	250	250	250	250	250	3,097
Public Health - Fleet Replacement	514	42	24	35	48		149	74	28	148	80	35	514
Library - Fleet Replacement	3,843	390	175	491	93	154	1,303	750	190	934	444	222	3,843
Parks Forestry & Recreation - Fleet	70,735	5,536	8,332	6,086	6,390	6,709	33,053	7,045	7,387	7,750	7,750	7,750	70,735
Replacement													
Purchasing - Fleet Replacement	533	70	62	172			304	44		35	75	75	533
Municipal Licensing & Standards -	6,283	959	960	330	663	521	3,433	537	553	580	580	600	6,283
Fleet Replacement	ŗ						,						,
Solid Waste - Fleet Replacement	110,991	5.862	18,321	12,335	12.023	14.655	63,196	11.654	6.403	8.305	7.859	13.574	110,991
Technical Services - Fleet	3,758	457	470	323	331	338	1,919	346	353	370	370	400	3,758
Replacement	,	-					,						-,
Transportation - Fleet Replacement	61,675	7.267	9.043	5,653	5,653	5,653	33,269	5.653	5,653	5,700	5,700	5.700	61,675
EMS - Fleet Replacement	42.624	4.344	3.981	3,958	4.052	4.146	20.481	4.240	4,335	4.429	4.524	4.615	42.624
Fire - Fleet Replacement	78,027	1-	8,503	6,803	7,203	7.203	42.012	7,203	7,203	7,203	7,203	7,203	78.027
Zoo - Fleet Replacement	3,500	350	350	350	350	350	1,750	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	3,865	399	351	361	371	383	1,865	394	406	400	400	400	3,865
Fleet Replacement - Insurance	3,997	847	350	350	350	350	2,247	350	350	350	350	350	3,997
Arena Boards - Replacement of Ice	1,088	200		100	105	108	513	110	112	115	118	120	1,088
Resurfacers													
Fleet Services - Fleet Replacement	2,040		188	188	236	236	848	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet	6,472	680	1,355	412	644	368	3,459	444	594	625	650	700	6,472
Replacement													
Clerks - Fleet Replacement	534	60	137	160	25		382		52			100	534
Toronto Water - Fleet Replacement	47,321	2,809	6,107	5,107	5,008	5,810	24,841	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	430	74		33	98	80	285		34	36	75		430
Toronto Building - Fleet Replacement	321		35		120	41	196			45	35	45	321
PPF&A - Fleet Replacement	192	5		32			37		34	36	40	45	192
Shelter, Support & Housing Admin -	228		31	72			103				45	80	228
Fleet Replacement													
Revenue Services - Fleet Replacement	396	151		70		35	256			70		70	396
Human Resources - Fleet Replacement	80		35				35					45	80
Information Technology - Fleet	90	30					30		60				90
Replacement													
Fulel Site Closures, uprgrade &	18,565	665	2,600	1,650	1,700	1,750	8,365	1,800	1,850	1,900	1,950	2,700	18,565
Replacement													
Maintenance System Upgrade	600				600		600						600
Fleet Mt Sustem & Fuel System	1,475	275	300	300	200	200	1,275	200					1,475
Integration													
Total (including carry forward funding)		44,469	62,110	45,621	46,513	49,340	248,053	46,180	40,933	44,371	43,588	50,149	473,274

2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$44.469 million to:

- Continue to seek out efficiencies through right-sizing specifications with clients, including optimizing engine sizes, vehicle weights, utilizing idling shutoff controls, reviewing fuelling operations and standardizing fleet specifications across Divisions.
- Continue to implement the City's Green Fleet initiatives. Vehicles will be replaced with green vehicles, giving priority to the technologies that save the greatest quantity of fuel; environmental benchmarks will be used to measure Toronto's fleet and identify opportunities to reduce fuel consumption; and training on fuel-efficient driving will be provided.
- Continue to implement the Corporate Fuel Site Review recommendations as approved by City Council in 2006, to reduce the number of fuel sites with a view to maintaining a minimum fuel supply to meet strategic and emergency requirements, reduce infrastructure costs, and minimize potential environmental risks.
- Continue to explore different fuel management solutions that will achieve the goal of online, real-time integration between the current fuel management system and fleet management system.
- Continue to work with client Divisions to establish, review or update service level agreements to ensure delivery of services that meet customer and business needs.
- Complete the replacement of 406 units which consists of 9 Litter Vacuums, 33 Packers, 118 Pick-ups, 93 Vans/Sedans, 59 Trucks, 22 Equipment items and 72 Off Road Vehicles. By Program, replacements are: Parks Forestry & Recreation (137 units), Transportation Services (92 units), Solid Waste Management (78 units), Toronto Water (28 units), Facilities Management & Real Estate (24 units) and Municipal Licensing & Standards (18 units). Fleet Services replaces an average of 350 units annually.

PART IV: ISSUES FOR DISCUSSION

2013 Issues

Fleet Rationalization

Fleet Services manages a fleet of approximately 4,600 vehicles and equipment for client Divisions. Fire Services and Emergency Medical Services manage their own fleet. As part of the continuing efforts to reduce fleet maintenance and fuel costs, Fleet Services has been working closely with the client Divisions to right-size and to reduce the size of their fleet inventory, ensuring that all vehicles on hand are required and fully utilized.

At the start of the annual budget process, Fleet Services provides Divisions with information on their fleet inventory. Each quarter, Fleet Services provides updated lists of vehicles that have usage less than the equivalent of 7,500 kilometres per year. Each Division reviews these vehicles with low usage and determines whether the vehicle needs to be retained in the inventory or returned to Fleet Services for redeployment or disposal. The Divisions are continually working with Fleet Services in order to right-size their fleet inventory. Due to fiscal constraints, some Divisions have significantly reduced their contributions to their respective vehicle reserves affecting their future years' replacement programs.

Fleet Services will continue to seek other opportunities with Divisions to further reduce their fleet and increase the utilization of their vehicles as a result of the core service reviews and service efficiencies studies conducted for the Divisions.

The Transfer of Fleet Management Responsibilities from the Toronto Community Housing Corporation (TCHC) to Toronto Fleet Services

At its meeting of June 6, 7 and 8, 2012, City Council adopted the report entitled "Toronto Community Housing Corporation (TCHC) – Response to three Auditor General's Reports (a) Procurement and Payment Functions at TCHC Subsidiary – Housing Services Inc.; (b) Strengthening of TCHC Oversight of Subsidiaries and Other Business Interests; and (c) Fleet Management Control Deficiencies".

City Council directed the Director of Fleet Services of the City of Toronto and the Chief Executive Officer of TCHC to report to the Government Management Committee on a process to integrate the TCHC's automotive fleet into the City's fleet. City staff from Legal Services, Fleet Services and Corporate Finance met with TCHC staff to discuss the transfer of fleet responsibilities for approximately 200 light-duty vehicles from TCHC to the City. It was anticipated during these discussions that the transfer of management and ownership could commence as early as January 1, 2013 or soon thereafter.

At its meeting of November 15, 2012, the report entitled "Toronto Community Housing Corporation (TCHC) Vehicle Reserve – Transferring Fleet Management Responsibilities to Toronto Fleet Services" from the Acting Deputy City Manager and Chief Financial Officer and the Chief Executive Officer, Toronto Community Housing Corporation was adopted by the Government Management Committee and will be considered by City Council at its meeting on

2013-2022 Capital Program

November 27, 2012. Approval of this report will have Fleet Services and the City assume ownership of TCHC's Fleet and its subsidiary Housing Services Inc. (HSI). It will provide TCHC access to lower prices for vehicles, fuel, parts and insurance and TCHC will adopt Council and Fleet Services approved policies and procedures. The proposed transfer of ownership and management of TCHC fleet to the City will result in savings of approximately \$2.6 million in Operating and Capital expenses over a five year period for TCHC.

Fleet Services and TCHC are currently working together to finalize the required funding for 2013 to be included in Fleet Services' 2013 Recommended Operating Budget and 2013 Recommended Capital Budget and 2014-2022 Recommended Capital Plan, with a net zero impact to the Operating Budget and no new debt in the Capital Plan.

Appendix 1

2012 Performance

2012 Key Accomplishments

In 2012, Fleet Services accomplished the following:

- ✓ Continued to increase the City's Fleet of Green Vehicles, bringing the total to 671 vehicles.
- ✓ Installed slow fill compressed natural gas stations at the Ellesmere Yard for the City's three natural gas powered garbage packers.
- ✓ Upgraded two fuel sites with above ground fuel storage tanks that will minimize the risk of soil contamination
- ✓ Replaced 283 vehicles.
- ✓ Worked with Divisions to identify their current long-term vehicle leases, and assisted them in moving towards owning instead of long-term leasing of vehicles. This resulted in the purchase of eight vehicles for the purpose of replacing long term leases.
- Purchased and delivered a mobile dental clinic bus for Public Health. This supported the Healthy Smiles Ontario Program in promoting access to dental care for eligible children and youth who are in under-serviced areas.

2012 Capital Variance Review

2012 Budget to Actual Comparison

(In \$000s)

2012 Approved	Actuals as of S (3rd Quarte	Sept. 30, 2012 r Variance)	Projected Actu	als at Year End	Unspent	t Balance
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
51,871	13,262	25.6%	35,075	67.6%	16,796	32.4%

Capital expenditures for the period ending September 30, 2012 totaled \$13.262 million or 25.6% of the 2012 Approved Capital Budget of \$51.871 million. The Program is projecting spending of \$35.075 million or 67.6% of its 2012 Approved Capital Budget by year-end.

The projected year-end under-spending is largely attributable to the following projects:

- Emergency Medical Services is anticipating a delay in the delivery of ambulances due to longer than expected time required during the procurement process.
- The delay in the delivery of customized fire trucks due to the significant lead time that is required in the production of these vehicles.
- Divisions such as Solid Waste Management and Transportation Services are postponing the procurement of their replacement vehicles pending the implementation of their respective service review recommendations.
- Divisions such as Municipal Licensing & Standards, Technical Services, Purchasing and Materials Management and Revenue Services have deferred the replacement of vehicles and equipment to future years due to changes in operational requirements and the condition of the vehicles.
- The 2013 Recommended Capital Budget includes carry forward funding of \$11.581 million. This amount may be adjusted as a result of actual results at year end.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

						2013 -						2013 -
Project	2013	2014	2015	2016	2017	2017	2018	2019	2020	2021	2022	2022
Green Fleet Plan	697	400	250	250	250	1,847	250	250	250	250	250	3,097
Public Health - Fleet Replacement	42	24	35	48		149	74	28	148	80	35	514
Library - Fleet Replacement	390	175	491	93	154	1,303	750	190	934	444	222	3,843
Parks Forestry & Recreation - Fleet	5,536	8,332	6,086	6,390	6,709	33,053	7,045	7,387	7,750	7,750	7,750	70,735
Replacement												
Purchasing - Fleet Replacement	70	62	172			304	44		35	75	75	533
Municipal Licensing & Standards - Fleet	959	960	330	663	521	3,433	537	553	580	580	600	6,283
Replacement												
Solid Waste - Fleet Replacement	5,862	18,321	12,335	12,023	14,655	63,196	11,654	6,403	8,305	7,859	13,574	110,991
Technical Services - Fleet Replacement	457	470	323	331	338	1,919	346	353	370	370	400	3,758
Transportation - Fleet Replacement	7,267	9,043	5,653	5,653	5,653	33,269	5,653	5,653	5,700	5,700	5,700	61,675
EMS - Fleet Replacement	4,344	3,981	3,958	4,052	4,146	20,481	4,240	4,335	4,429	4,524	4,615	42,624
Fire - Fleet Replacement	12,300	8,503	6,803	7,203	7,203	42,012	7,203	7,203	7,203	7,203	7,203	78,027
Zoo - Fleet Replacement	350	350	350	350	350	1,750	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	399	351	361	371	383	1,865	394	406	400	400	400	3,865
Fleet Replacement - Insurance	847	350	350	350	350	2,247	350	350	350	350	350	3,997
Contigency												
Arena Boards - Replacement of Ice	200		100	105	108	513	110	112	115	118	120	1,088
Resurfacers												
Fleet Services - Fleet Replacement		188	188	236	236	848	236	236	240	240	240	2,040
Facilities Mgmt & Real Estate - Fleet	680	1,355	412	644	368	3,459	444	594	625	650	700	6,472
Replacement												
Clerks - Fleet Replacement	60	137	160	25		382		52			100	534
Toronto Water - Fleet Replacement	2,809	6,107	5,107	5,008	5,810	24,841	4,500	4,500	4,500	4,500	4,480	47,321
EDCT - Fleet Replacement	74		33	98	80	285		34	36	75		430
Toronto Building - Fleet Replacement		35		120	41	196			45	35	45	321
PPF&A - Fleet Replacement	5		32			37		34	36	40	45	192
Shelter, Support & Housing Admin - Fleet		31	72			103				45	80	228
Replacement												
Revenue Services - Fleet Replacement	151		70		35	256			70		70	396
Human Resources - Fleet Replacement		35				35					45	80
Information Technology - Fleet	30					30		60				90
Replacement												
Fulel Site Closures, uprgrade &	665	2,600	1,650	1,700	1,750	8,365	1,800	1,850	1,900	1,950	2,700	18,565
Replacement												
Maintenance System Upgrade				600		600						600
Fleet Mt Sustem & Fuel System	275	300	300	200	200	1,275	200					1,475
Integration												
Total (including carry forward funding)	44,469	62,110	45,621	46,513	49,340	248,053	46,180	40,933	44,371	43,588	50,149	473,274

Appendix 3

2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Report 7C

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

	00111003																						
					[Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year Cas	sh Flow (Commitme	nts Fir	nanced B	^s y	
	Project No. Project Na /SubProj No. Sub-projec		Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fu	Ca serve f inds Cu	apital from urrent Oth	er1 C	Other2 [Debt - Recoverab Debt	le Total Financing
FLT0004	475 Public Health - Fleet F	leplacement																					
1 1	0 Vehicle/Equipment Pur	chase - 2008	CW	S2	03	7	0	0	0	0	7	0	7	o	0	0	7	0	0	0	0	0	0 7
1 1	3 Vehicle/Equipment Pur	chase - 2011	CW	S2	03	5	0	0	0	0	5	0	5	o	0	0	5	0	0	0	0	0	0 5
2 1	5 Vehicle/Equipment Pur	chase - 2013	CW	S4	03	30	0	0	0	0	30	0	30	0	0	0	30	0	0	0	0	0	0 30
2 1	6 Vehicle/Equipment Pur	chase - 2014	CW	S6	03	0	24	0	0	0	24	0	24	0	0	0	24	0	0	0	0	0	0 24
2 1	7 Vehicle/Equipment Pur	chase - 2015	CW	S6	03	0	0	35	0	0	35	0	35	0	0	0	35	0	0	0	0	0	0 35
2 1	8 Vehicle/Equipment Pur	chase - 2016	CW	S6	03	0	0	0	48	0	48	0	48	0	0	0	48	0	0	0	0	0	0 48
2 2	0 Vehicle/Equipment Pu	rchase - 2018	CW	S6	03	0	0	0	0	0	0	74	74	o	0	0	74	0	0	0	0	0	0 74
22	1 Vehicle/Equipment Pur	chase - 2019	CW	S6	03	0	0	0	0	0	0	28	28	0	0	0	28	0	0	0	0	0	0 28
2 2	2 Vehicle/Equipment Pur	chase - 2020	CW	S6	03	0	0	0	0	0	0	148	148	0	0	0	148	0	0	0	0	0	0 148
2 2	3 Vehicle/Equipment Pur	chase - 2021	CW	S6	03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	0 80
2 2	4 Vehicle/Equipment Pur	chase - 2022	CW	S6	03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	0 35
	Sub-total					42	24	35	48	0	149	365	514	0	0	0	514	0	0	0	0	0	0 514
FLT0004	476 Library - Fleet Replace	ment			ľ																		
1 1	3 Vehicle/Equipment Pur	chase - 2011	CW	S2	03	91	0	0	0	0	91	0	91	0	0	0	91	0	0	0	0	0	0 91
1 1	4 Vehicle/Equipment Pur	chase - 2012	CW	S2	03	44	0	0	0	0	44	0	44	0	0	0	44	0	0	0	0	0	0 44
2 1			CW		03	255	0	0	0	0	255	0	255	0	0	0	255	0	0	0	0	0	0 255
2 1			CW		03	0	175	0	0	0	175	0	175	0			175	0	0	0	0	Ũ	0 175
2 1			CW		03	0	0	491	0	0	491	0	491	0			491	0	0	0	0	Ũ	0 491
2 1			CW		03	0	0	0	93	0	93	0	93	0		0	93	0	0	0	0	0	0 93
2 1			CW		03	0	0	0	0	154	154	0	154	0	0	0	154	0	0	0	0	0	0 154
	0 Vehicle/Equipment Pu		CW		03	0	0	0	0	0	0	750	750	0	0	0	750	0	0	0	0	Ũ	0 750
2 2				S6		0	0				0	190	190				190	0	0	0	0		0 190
2 2				S6		0	0				0	934	934					0	0	0	0		0 934
2 2	3 Vehicle/Equipment Pur	chase - 2021	CW	S6	03	0	0	0	0	0	0	444	444	0	0	0	444	0	0	0	0	0	0 444

Gross Expenditures (\$000's)

Appendix 3 Fleet Services

Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitments Financed By Debt -Capital Total Sub- Project No. Project Name Total Total Provincial Federal Development Reserves Funds Reserve Recoverable from Total Grants and 2018-2022 2013-2022 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. 2013-2017 Other 1 Other 2 Debt Financing Subsidies FLT000476 Library - Fleet Replacement 2 24 Vehicle/Equipment Purchase - 2022 CW S6 Sub-total 1,303 2,540 3,843 3,843 3,843 Parks, Forestry & Recreation-Fleet Replacement FLT000478 Vehicle/Equipment Purchase - 2012 CW S2 3,000 3,000 3,000 3,000 3,000 1 14 Vehicle/Equipment Purchase - 2013 5,072 5,072 5,072 2 15 CW S4 2,536 2.536 5.072 Vehicle/Equipment Purchase - 2014 CW S6 5,796 5,796 5,796 5,796 5,796 Vehicle/Equipment Purchase - 2015 CW S6 6,086 6,086 6,086 6,086 6,086 2 17 Vehicle/Equipment Purchase - 2016 S6 6,390 6,390 6,390 6,390 2 18 CW 6,390 6,709 6,709 6,709 6,709 Vehicle/Equipment Purchase - 2017 CW S6 6,709 Vehicle/Equipment Purchase - 2018 CW S6 7,045 7,045 7,045 2 20 7,045 Vehicle/Equipment Purchase - 2019 CW S6 7,387 7,387 7,387 Λ 7,387 Vehicle/Equipment Purchase - 2020 CW S6 7,750 7,750 7,750 7,750 2 22 7,750 Vehicle/Equipment Purchase - 2021 CW S6 7,750 7,750 7,750 Vehicle/Equipment Purchase - 2022 CW S6 7,750 7,750 7,750 2 25 7,750 Sub-total 5,536 6,709 33,053 37,682 70,735 0 70,735 70,735 8,332 6,086 6,390 FLT000479 Purchasing & Materials Mgmt- Fleet Replacemen CW S2 Vehicle/Equipment Purchase - 2009 1 11 1 14 Vehicle/Equipment Purchase - 2012 CW S2 Vehicle/Equipment Purchase - 2014 CW S6 Vehicle/Equipment Purchase - 2015 2 17 CW S6 2 20 Vehicle/Equipment Purchase - 2018 CW S6 Vehicle/Equipment Purchase - 2020 S6 2 22 CW CW S6 2 23 Vehicle/Equipment Purchase - 2021

Gross Expenditures (\$000's) Appendix 3

				Curr	ent and F	uture Year	Cash Flo	w Commitr	nents			Cu	rrent and F	uture Year Cash	n Flow Com	nmitments	Finance	d By		
	roject No. <u>Project Name</u> ubProj No. Sub-project Name	Ward Stat. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Rese Reserves Fun	Capita rve from ds Currer		1 Other2		Debt - Recoverab ot	le Total Financing
FLT000479	Purchasing & Materials Mgmt- Fleet Re	placemen																		
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	75	75	0	C) 0	75	0	0	0	0	0	0 75
	Sub-total		70	62	172	0	0	304	229	533	0	C) 0	533	0	0	0	0	0	0 533
FLT00048	Municipal Licensing & Standards-Fleet	Replacem																		
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	225	0	0	0	0	225	0	225	0	C) 0	225	0	0	0	0	0	0 225
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	559	0	0	0	0	559	0	559	0	C) 0	559	0	0	0	0	0	0 559
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	175	400	0	0	0	575	0	575	0	C) 0	575	0	0	0	0	0	0 575
2 16	Vehicle/Equipment Purchase - 2014	CW S6 03	0	560	0	0	0	560	0	560	0	C) 0	560	0	0	0	0	0	0 560
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	330	0	0	330	0	330	0	C) 0	330	0	0	0	0	0	0 330
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	663	0	663	0	663	0	C) 0	663	0	0	0	0	0	0 663
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	521	521	0	521	0	C) 0	521	0	0	0	0	0	0 521
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	537	537	0	C) 0	537	0	0	0	0	0	0 537
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	553	553	0	C) 0	553	0	0	0	0	0	0 553
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	580	580	0	C) 0	580	0	0	0	0	0	0 580
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	580	580	0	C) 0	580	0	0	0	0	0	0 580
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	600	600	0	() 0	600	0	0	0	0	0	0 600
	Sub-total		959	960	330	663	521	3,433	2,850	6,283	0	C) 0	6,283	0	0	0	0	0	0 6,283
FLT000482	2 Solid Waste - Fleet Replacement																			
19	Vehicle/Equipment Purchase - 2007	CW S2 03	12	0	0	0	0	12	0	12	0	C) 0	12	0	0	0	0	0	0 12
1 10	Vehicle/Equipment Purchase - 2008	CW S2 03	156	0	0	0	0	156	0	156	0	C) 0	156	0	0	0	0	0	0 156
1 11	Vehicle/Equipment Purchase - 2009	CW S2 03	159	0	0	0	0	159	0	159	0	C) 0	159	0	0	0	0	0	0 159
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	229	0	0	0	0	229	0	229	0	C) 0	229	0	0	0	0	0	0 229
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	17	0	0	0	0	17	0	17	0	C) 0	17	0	0	0	0	0	0 17
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	2,844	0	0	0	0	_,	0	2,844	0	C) 0	2,844	0	0	0	0	0	0 2,844
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	2,445	5,706	0	0	0	8,151	0	8,151	0	C) 0	8,151	0	0	0	0	0	0 8,151

Gross Expenditures (\$000's) Appendix 3

Printing function Wind Field State																						
Bale Fride Trade Trade <tht< th=""><th></th><th></th><th></th><th></th><th>Curre</th><th>ent and Fu</th><th>iture Year</th><th>Cash Flo</th><th>w Commitr</th><th>nents</th><th></th><th></th><th>Cu</th><th>rrent and Fi</th><th>uture Year</th><th>Cash Flo</th><th>w Comm</th><th>itments</th><th>Financed</th><th>Ву</th><th></th><th></th></tht<>					Curre	ent and Fu	iture Year	Cash Flo	w Commitr	nents			Cu	rrent and Fi	uture Year	Cash Flo	w Comm	itments	Financed	Ву		
Linux Bit Matrix Bit Matrix </th <th></th> <th></th> <th>Ward Stat. Cat.</th> <th>2013</th> <th>2014</th> <th>2015</th> <th>2016</th> <th>2017</th> <th></th> <th></th> <th></th> <th>Grants and</th> <th>Federal Subsidy</th> <th>Development Charges</th> <th>Reserves</th> <th>Reserve Funds</th> <th>from</th> <th>Other 1</th> <th>Other2</th> <th>Recov</th> <th></th> <th>Total Financing</th>			Ward Stat. Cat.	2013	2014	2015	2016	2017				Grants and	Federal Subsidy	Development Charges	Reserves	Reserve Funds	from	Other 1	Other2	Recov		Total Financing
2 17 Vehicle Expresse Produces - 201 0 0 0 1 2 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0	FLT000482	Solid Waste - Fleet Replacement																				
2 14 Weindergupernet Purchase - 201 0.0 0.0 0	2 16	Vehicle/Equipment Purchase - 2014	CW S6 03	0	12,615	0	0	0	12,615	0	12,615	0	C	0	12,615	0	0	() 0	0	0	12,615
2 9 veideEquipment Purchase-2017 0 8 0 0 14.65 0 0 14.65 0 0 14.65 0 0 14.65 0 0 14.65 0 0 14.65 0 0 14.65 0 <td>2 17</td> <td>Vehicle/Equipment Purchase - 2015</td> <td>CW S6 03</td> <td>0</td> <td>0</td> <td>12,335</td> <td>0</td> <td>0</td> <td>12,335</td> <td>0</td> <td>12,335</td> <td>0</td> <td>C</td> <td>0</td> <td>12,335</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>12,335</td>	2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	12,335	0	0	12,335	0	12,335	0	C	0	12,335	0	0	() 0	0	0	12,335
1 2 WindeRgapment Purchase-2018 CW 5 C C C C <td>2 18</td> <td>Vehicle/Equipment Purchase - 2016</td> <td>CW S6 03</td> <td>o</td> <td>0</td> <td>0</td> <td>12,023</td> <td>0</td> <td>12,023</td> <td>0</td> <td>12,023</td> <td>0</td> <td>C</td> <td>0</td> <td>12,023</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>12,023</td>	2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	o	0	0	12,023	0	12,023	0	12,023	0	C	0	12,023	0	0	() 0	0	0	12,023
2 3 Weinderzignenn Purchase 201 0	2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	14,655	14,655	0	14,655	0	C	0	14,655	0	0	() 0	0	0	14,655
2 2 4	2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	11,654	11,654	0	C	0	11,654	0	0	() 0	0	0	11,654
2 2 4 MainteEquipment Purchase-2022 CW SR 0	2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	6,403	6,403	0	C	0	6,403	0	0	() 0	0	0	6,403
2 2 4 4 4 6	2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	o	0	0	0	0	0	8,305	8,305	0	C	0	8,305	0	0	() 0	0	0	8,305
Bubbel Bubbel<	2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	o	0	0	0	0	0	7,859	7,859	0	C	0	7,859	0	0	() 0	0	0	7,859
PLTDUE Secticity S	2 26	Vehicle/Equipment Purchase - 2022	CW S6 03	o	0	0	0	0	0	13,574	13,574	0	C	0	13,574	0	0	() 0	0	0	13,574
1 12 WeikeleEquipment Purchase 2011 CW S2 0 221 0 0 221 0		Sub-total		5,862	18,321	12,335	12,023	14,655	63,196	47,795	110,991	0	C	0	110,991	0	0	() 0	0	0	110,991
1 13 Vehicle/Equipment Purchase 2012 CW S2 03 R81 0 0 0 R81 0 0 R81 0 R81 0 R81 0 0 0 R81 0 <td>FLT000483</td> <td>Technical Services Fleet Replacement</td> <td></td>	FLT000483	Technical Services Fleet Replacement																				
1 Vehicle/Equipment Purchase - 2013 CW S4 03 155 154 0 <td>1 12</td> <td>Vehicle/Equipment Purchase - 2011</td> <td>CW S2 03</td> <td>221</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>221</td> <td>0</td> <td>221</td> <td>0</td> <td>C</td> <td>0</td> <td>221</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>221</td>	1 12	Vehicle/Equipment Purchase - 2011	CW S2 03	221	0	0	0	0	221	0	221	0	C	0	221	0	0	() 0	0	0	221
2 15 Vehicle/Equipment Purchase - 2014 CW S6 03 0 <td>1 13</td> <td>Vehicle/Equipment Purchase - 2012</td> <td>CW S2 03</td> <td>81</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>81</td> <td>0</td> <td>81</td> <td>o</td> <td>C</td> <td>0</td> <td>81</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>81</td>	1 13	Vehicle/Equipment Purchase - 2012	CW S2 03	81	0	0	0	0	81	0	81	o	C	0	81	0	0	() 0	0	0	81
1 Vehicle/Equipment Purchase - 2015 CW S 0 0 323 0 0 323 0<	2 14	Vehicle/Equipment Purchase - 2013	CW S4 03	155	154	0	0	0	309	0	309	0	C	0	309	0	0	() 0	0	0	309
2 17 Vehicle/Equipment Purchase - 2016 CW S6 03 0 331 0 0 331 0 </td <td>2 15</td> <td>Vehicle/Equipment Purchase - 2014</td> <td>CW S6 03</td> <td>0</td> <td>316</td> <td>0</td> <td>0</td> <td>0</td> <td>316</td> <td>0</td> <td>316</td> <td>0</td> <td>C</td> <td>0</td> <td>316</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>316</td>	2 15	Vehicle/Equipment Purchase - 2014	CW S6 03	0	316	0	0	0	316	0	316	0	C	0	316	0	0	() 0	0	0	316
2 18 Vehicle/Equipment Purchase - 2017 CW S6 03 0 0338 0 <td>2 16</td> <td>Vehicle/Equipment Purchase - 2015</td> <td>CW S6 03</td> <td>0</td> <td>0</td> <td>323</td> <td>0</td> <td>0</td> <td>323</td> <td>0</td> <td>323</td> <td>0</td> <td>C</td> <td>0</td> <td>323</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>323</td>	2 16	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	323	0	0	323	0	323	0	C	0	323	0	0	() 0	0	0	323
2 19 Vehicle/Equipment Purchase - 2018 CW S6 03 0 0 0 346 0 0 346 0 <td< td=""><td>2 17</td><td>Vehicle/Equipment Purchase - 2016</td><td>CW S6 03</td><td>0</td><td>0</td><td>0</td><td>331</td><td>0</td><td>331</td><td>0</td><td>331</td><td>0</td><td>C</td><td>0</td><td>331</td><td>0</td><td>0</td><td>(</td><td>) 0</td><td>0</td><td>0</td><td>331</td></td<>	2 17	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	331	0	331	0	331	0	C	0	331	0	0	() 0	0	0	331
2 20 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 0353 0 <td>2 18</td> <td>Vehicle/Equipment Purchase - 2017</td> <td>CW S6 03</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>338</td> <td>338</td> <td>0</td> <td>338</td> <td>0</td> <td>C</td> <td>0</td> <td>338</td> <td>0</td> <td>0</td> <td>(</td> <td>) 0</td> <td>0</td> <td>0</td> <td>338</td>	2 18	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	338	338	0	338	0	C	0	338	0	0	() 0	0	0	338
2 21 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 0370 0 0 0370 0	2 19	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	346	346	0	C	0	346	0	0	() 0	0	0	346
2 22 Vehicle/Equipment Purchase - 2021 CW S6 03 0 00 0370 0370 00 0370 00	2 20	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	353	353	0	C	0	353	0	0	() 0	0	0	353
2 23 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 0 0 0 0 0 400 0 0 400 0 0 400 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 21	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	370	370	0	C	0	370	0	0	() 0	0	0	370
	2 22	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	370	370	0	C	0	370	0	0	() 0	0	0	370
Sub-total 457 470 323 331 338 1,919 1,839 3,758 0 0 0 3,758 0	2 23	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	400	400	0	C	0	400	0	0	() 0	0	0	400
		Sub-total		457	470	323	331	338	1,919	1,839	3,758	0	0	0	3,758	0	0	(0 0	0	0	3,758

Gross Expenditures (\$000's)

Appendix 3 Fleet Services

Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitments Financed By Debt -Capital Total Federal Development Reserves Funds Sub- Project No. Project Name Total Total Provincial Recoverable Reserve from Total Grants and 2018-2022 2013-2022 2013-2017 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. Other 1 Other 2 Debt Financing Subsidies FLT000484 Transportation-Fleet Replacement Vehicle/Equipment Purchase - 2010 CW S2 1 13 Vehicle/Equipment Purchase - 2011 CW S2 1,560 1,560 1,560 1,560 1,560 3,370 3,370 3,370 Vehicle/Equipment Purchase - 2012 CW S2 3,370 3.370 5.653 5.653 5.653 Vehicle/Equipment Purchase - 2013 CW S4 2.263 3.390 5.653 Vehicle/Equipment Purchase - 2014 CW S6 5,653 5,653 5,653 5,653 5,653 2 17 Vehicle/Equipment Purchase - 2015 CW S6 5.653 5,653 5,653 5.653 5,653 Vehicle/Equipment Purchase - 2016 CW S6 5,653 5,653 5,653 5,653 5,653 5.653 5.653 5.653 5.653 Vehicle/Equipment Purchase - 2017 CW S6 5.653 Vehicle/Equipment Purchase - 2018 CW S6 5,653 5,653 5.653 5,653 S6 5,653 5,653 2 21 Vehicle/Equipment Purchase - 2019 CW 5,653 5.653 Vehicle/Equipment Purchase - 2020 CW S6 5,700 5,700 5,700 5,700 5,700 Vehicle/Equipment Purchase - 2021 CW S6 5,700 5,700 5,700 Ω Vehicle/Equipment Purchae - 2022 CW S6 5,700 5,700 2 25 5,700 5,700 Sub-total 7,267 9,043 5,653 5,653 5,653 33,269 28,406 61,675 61,675 61,675 FLT000486 EMS-Fleet Replacement 1 12 Vehicle/Equipment Purchase - 2010 CW S2 Vehicle/Equipment Purchase - 2011 CW S2 Vehicle/Equipment Purchase - 2012 CW S2 Vehicle/Equipment Purchase - 2013 CW S4 3.867 3,867 3,867 3.867 3,867 3.981 3.981 3,981 2 16 Vehicle/Equipment Purchase - 2014 CW S6 3.981 3.981 Vehicle/Equipment Purchase - 2015 CW S6 3.958 3,958 3,958 3.958 3,958 Vehicle/Equipment Purchase - 2016 CW S6 4,052 4,052 4,052 4.052 4,052 Vehicle/Equipment Purchase - 2017 CW S6 4,146 4,146 4,146 4,146 4,146 C 4,240 CW S6 4,240 2 20 Vehicle/Equipment Purchase - 2018 4,240 Ω 4.240 Ω

Gross Expenditures (\$000's)

Appendix 3 Fleet Services

Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitments Financed By Debt -Capital Total Sub- Project No. Project Name Total Total Federal Development Reserves Funds Provincial Reserve Recoverable from Total Grants and 2013-2017 2018-2022 2013-2022 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. Other 1 Other 2 Debt Financing Subsidies FLT000486 EMS-Fleet Replacement 2 21 Vehicle/Equipment Purchase - 2019 CW S6 4,335 4,335 4,335 4,335 2 22 Vehicle/Equipment Purchase - 2020 CW S6 4,429 4,429 4,429 4,429 4,524 4,524 Vehicle/Equipment Purchase - 2021 CW S6 4,524 4.524 Vehicle/Equipment Purchase - 2022 4.615 2 24 CW S6 4.615 4.615 4.615 Sub-total 4.344 3.981 4.052 4.146 20.481 22.143 42.624 42.624 42.624 3.958 FLT000487 Fire-Fleet Replacement Vehicle/Equipment Purchase - 2011 CW S2 1,897 1,897 1,897 1,897 1,897 1 13 S2 5,703 5,703 Vehicle/Equipment Purchase - 2012 CW 5,703 5,703 5,703 1 14 6,700 6,700 Vehicle/Equipment Purchase - 2013 CW S4 4,700 2,000 6,700 6,700 Ω Vehicle/Equipment Purchase - 2014 CW S6 6,503 6,503 2 16 6,503 6,503 6,503 Vehicle/Equipment Purchase - 2015 CW S6 6,803 6,803 6,803 6,803 6,803 Vehicle/Equipment Purchase - 2016 CW S6 7,203 7,203 7,203 7,203 7,203 Vehicle/Equipment Purchase - 2017 CW S6 7,203 7,203 7,203 7,203 7,203 Vehicle/Equipment Purchase - 2018 CW S6 7,203 7,203 7,203 2 20 7,203 Vehicle/Equipment Purchase - 2019 7,203 7,203 2 21 CW S6 7,203 7,203 7.203 2 22 Vehicle/Equipment Purchase - 2020 CW S6 7.203 7.203 7.203 Vehicle/Equipment Purchase - 2021 CW S6 7,203 7,203 7,203 7,203 Vehicle/Equipment Purchase - 2022 CW S6 7.203 7.203 7.203 7,203 2 25 7,203 42,012 36,015 78,027 78,027 Sub-total 12,300 8,503 6,803 7,203 78,027 n FLT000489 Zoo-Fleet Replacement Vehicle/Equipment Purchase - 2013 CW S4 CW S6 2 16 Vehicle/Equipment Purchase - 2014 Vehicle/Equipment Purchase - 2015 CW S6 Vehicle/Equipment Purchase - 2016 CW S6 2 18 Λ Ω

Gross Expenditures (\$000's) Appendix 3

			Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By										
	iect No. <u>Project Name</u> Proj No. Sub-project Name	Ward Stat. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Del Recov Debt		Total Financing
FLT000489	Zoo-Fleet Replacement																				
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	350	350	0	350	C) 0	0	350	0	()	0 0	0	0	350
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	350	350	C	0 0	0	350	0	()	0 0	0	0	350
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	350	350	C) 0	0	350	0	()	0 0	0	0	350
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	350	350	C) 0	0	350	0	()	0 0	0	0	350
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	350	350	C) 0	0	350	0	()	0 0	0	0	350
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	350	350	C) 0	0	350	0	()	0 0	0	0	350
	Sub-total		350	350	350	350	350	1,750	1,750	3,500	0	0	0	3,500	0	()	D 0	0	0	3,500
FLT000491	Exhibition Place - Fleet Replacement																				
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	59	0	0	0	0	59	0	59	C) 0	0	59	0	()	0 0	0	0	59
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	340	0	0	0	0	340	0	340	C) 0	0	340	0	()	0 0	0	0	340
2 16	Vehicle/Equipment Purchase - 2014	CW S6 03	0	351	0	0	0	351	0	351	C) 0	0	351	0	()	0 0	0	0	351
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	361	0	0	361	0	361	C) 0	0	361	0	()	0 0	0	0	361
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	371	0	371	0	371	C) 0	0	371	0	()	0 0	0	0	371
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	383	383	0	383	C) 0	0	383	0	()	0 0	0	0	383
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	394	394	c) 0	0	394	0	()	0 0	0	0	394
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	406	406	C) 0	0	406	0	()	0 0	0	0	406
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	400	400	C) 0	0	400	0	()	0 0	0	0	400
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	400	400	C) 0	0	400	0	()	0 0	0	0	400
2 24	Vehicle/Equpment Purchase - 2022	CW S6 03	0	0	0	0	0	0	400	400	C) 0	0	400	0	()	0 0	0	0	400
	Sub-total		399	351	361	371	383	1,865	2,000	3,865	0	0	0	3,865	0	()	0 C	0	0	3,865
FLT000492	Fleet Replacement - Insurance Continge	ency																			
1 12	Insurance Contingency - 2011	CW S2 03	347	0	0	0	0	347	0	347	C) 0	0	347	0	()	0 0	0	0	347
1 13	Insurance Contingency - 2012	CW S2 03	350	0	0	0	0	350	0	350	C) 0	0	350	0	()	0 0	0	0	350
2 14	Insurance Contingency - 2013	CW S4 03	150	0	0	0	0	150	0	150	C) 0	0	150	0	()	0 0	0	0	150
			• •					•			•										•

Gross Expenditures (\$000's) Appendix 3

						Curr	ent and Fu	uture Year	Cash Flo	w Commitn	Current and Future Year Cash Flow Commitments Financed By														
<u>Sul</u> Prie			<u>Project Name</u> Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fu	Cap serve fro inds Cur		1 Othe	er2 De	Debt - Recoverat		Fotal ancing
FLT	000492	Fleet Repla	cement - Insurance Contingenc																						
2	15	Insurance (Contingency - 2014	CW	S6	03	0	350	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	0	350
2	16	Insurance (Contingency - 2015	CW	S6	03	0	0	350	0	0	350	0	350	0	0	0	350	0	0	0	0	0	0	350
2	17	Insurance (Contingency - 2016	CW	S6	03	0	0	0	350	0	350	0	350	0	0	0	350	0	0	0	0	0	0	350
2	18	Insurance (Contingency - 2017	CW	S6	03	0	0	0	0	350	350	0	350	0	0	0	350	0	0	0	0	0	0	350
2	19	Insurance (Contingency - 2018	CW	S6	03	0	0	0	0	0	0		350	0	0	0	350	0	0	0	0	0	0	350
2	20		Contingency - 2019		S6	03	0	0	0	0	0			350	0	0			0	0	0	0	0	0	350
	21		Contingency - 2020		S6	03	0	0	0	0	0	0		350	0	0			0	0	0	0	0	0	350
2	22 23		Contingency - 2021 Contingency - 2022	CW		03 03	0	0	0	0	0	0	350 350	350 350	0	0			0	0	0	0	0	0	350 350
2	20	maurance c	Sub-total	011	00	00	847	350	350	350	350	2,247	1,750	3,997	0				0	0	0	0	0	_	3,997
		-																						—	
FLI	906279	Fuel Site C	losures, Upgrades & Replaceme	<u>ent</u>																					
1	4	2010	losure, Upgrade & Replacemen				3	0	0	0	0	3	0	3	0	0	0		0	0	0	0	0	0	3
1	-	2011	losure, Upgrade & Replacemen				27	0	0	0	0	27	0	27	0			27	0	0	0	0	0	0	27
1	6 7	2012	losure, Upgrade & Replacemen				35 600	0	0	0	0	35 1,600	0	35 1,600	0	0			0	0	0	0	0	0	35
2		2013	losure, Upgrade & Replacemen losure, Upgrade & Replacemen				000	1,600	0	0	0	1,600	0	1,600	0	0			0	0	0	0	0		1,600 1,600
	9	2014	losure, Upgrade & Replacemen				0	0	1,650	0	0	1,650	0	1,650	0				0	0	0	0	0	0	1,650
2		2015	Closure, Upgrade & Replacemer			04	0	0	0	1,700	0	1,700	0	1,700	0	0		,	0	0	0	0	0	-	1,700
2	11	- 2016 Fuel Site C	losure, Upgrade & Replacemen			04	0	0	0	0	1,750	1,750	0	1,750	0	0	0		0	0	0	0	0		1,750
2	12		losure, Upgrade & Replacemen	t- CW	S6	04	0	0	0	0	0	0	1,800	1,800	0	0	0	1,800	0	0	0	0	0		1,800
2	13	2018 Fuel Site C 2019	losure, Upgrade & Replacemen	t- CW	S6	04	0	0	0	0	0	0	1,850	1,850	0	0	0	1,850	0	0	0	0	0	0	1,850
2	14		losure, Upgrade & Replacemen	t- CW	S6	04	0	0	0	0	0	0	1,900	1,900	0	0	0	1,900	0	0	0	0	0	0	1,900
2	15		losure, Upgrade & Replacemen	t- CW	S6	04	0	0	0	0	0	0	1,950	1,950	0	0	0	1,950	0	0	0	0	0	0	1,950
							· ·					1		. 1	I									1	1

Gross Expenditures (\$000's) Appendix 3

Photomy by by by by by by by by by support by by support by																							
Ball Prode Total Paris Prode				Curre	ent and Fu	uture Year	Current and Future Year Cash Flow Commitments Financed By																
Image: Image			Ward Stat. Cat.	2013	2014	2015	2016	2017				Grants and	Federal Subsidy	Development Charges	Reserves	Reserve Funds	from	Other *	Other2		Recovera		Total nancing
1222 1223 1243 1240 1 1444444444444444444444444444444444444	FLT906279	9 Fuel Site Closures, Upgrades & Replace	ement																				
Image: sector	2 16		nent - CW S6 04	0	0	0	0	0	0	2,000	2,000	o	C	0	2,000	0		0	0	0	0	0	2,000
2 10 Vehicle Equipment Purchase -2013 CW 54 0.0<		Sub-total		665	2,600	1,650	1,700	1,750	8,365	9,500	17,865	0	C	0	17,865	0		0	0	0	0	0	17,865
1 Variable Support Purphase 2015 0.0	FLT906593	Arena Boards - Replacement of Ice Res	urfacers																				
13 WarkedeEgipment Purchase 2016 CW Se 0 0 105 0 105 0 105 0	2 10	Vehicle/Equipment Purchase - 2013	CW S4 03	200	0	0	0	0	200	0	200	o	C	0	200	0		0	0	0	0	0	200
2 14 VehicleEquipment Purchase -2017 CW 56 03 0	2 12	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	100	0	0	100	0	100	o	C	0	100	0		0	0	0	0	0	100
2 15 Vericise Exponent Purchase - 2018 CW 56 0	2 13	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	105	0	105	0	105	o	C	0	105	0		0	0	0	0	0	105
1 Vehicle Equipment Purchase - 2019 CV 56 03 0 0 0 0 112 0	2 14	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	108	108	0	108	0	C	0	108	0		0	0	0	0	0	108
1 Veicle/Equipment Purchase - 2020 CW S 0	2 15	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	0	0	110	110	0	C	0	110	0		0	0	0	0	0	110
Image: A sector Image: A s	2 16	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	112	112	0	C	0	112	0		0	0	0	0	0	112
2 19 Vehicle/Equipment Purchase - 202 CW 56 0 0 0 10 0 0 10 0 0 10 10 10 100 <	2 17	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	115	115	0	C	0	115	0		0	0	0	0	0	115
Sub-total Image: Constraint of the section of the sectio	2 18	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	118	118	0	C	0	118	0		0	0	0	0	0	118
L H model L model	2 19	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	120	120	0	C	0	120	0		0	0	0	0	0	120
1 4 Green Fleet Plan - 2008 CW S2 02 05 0		Sub-total		200	0	100	105	108	513	575	1,088	0	C	0	1,088	0		0	0	0	0	0	1,088
1 6 Green Fleet Plan 2010 Green Fleet Plan 2012 Green Fleet Plan 2013 Green Fleet Plan 2013 Green Fleet Plan 2013 Green Fleet Plan 2014 Green Fleet Plan 201	FLT906672	2 Green Fleet Plan																					
1 7 Green Fleet Plan - 2011 CW S2 0<	1 4	Green Fleet Plan - 2008	CW S2 02	50	0	0	0	0	50	0	50	0	C	0	50	0		0	0	0	0	0	50
1 8 Green Fleet Plan - 2012 CW 82 02 0 0 0 250 <	16	Green Fleet Plan - 2010	CW S2 02	65	0	0	0	0	65	0	65	0	C	0	65	0		0	0	0	0	0	65
2 9 Green Fleet Plan - 2013 CW S4 02 100 150 0 0 250 0	17	Green Fleet Plan - 2011	CW S2 02	232	0	0	0	0	232	0	232	0	C	0	232	0		0	0	0	0	0	232
2 10 Green Fleet Plan - 2014 CW S6 02 0 250 0 0 0 250 0	18	Green Fleet Plan - 2012	CW S2 02	250	0	0	0	0	250	0	250	0	C	0	250	0		0	0	0	0	0	250
2 11 Green Fleet Plan - 2015 CW S6 02 0	29	Green Fleet Plan - 2013	CW S4 02	100	150	0	0	0	250	0	250	0	C	0	250	0		0	0	0	0	0	250
2 12 Green Fleet Plan - 2016 CW S6 02 0 0 250 0 0 0 250 0	2 10	Green Fleet Plan - 2014	CW S6 02	0	250	0	0	0	250	0	250	0	C	0	250	0		0	0	0	0	0	250
2 13 Green Fleet Plan - 2017 CW S6 02 0 0 0 0 250 250 0 250 0 250 0 0 0 0	2 11	Green Fleet Plan - 2015	CW S6 02	0	0	250	0	0	250	0	250	0	C	0	250	0		0	0	0	0	0	250
	2 12	Green Fleet Plan - 2016	CW S6 02	0	0	0	250	0	250	0	250	0	C	0	250	0		0	0	0	0	0	250
2 14 Green Fleet Plan - 2018 CW S6 0 0 0 0 0 250 250 0 <th< td=""><td>2 13</td><td>Green Fleet Plan - 2017</td><td>CW S6 02</td><td>0</td><td>0</td><td>0</td><td>0</td><td>250</td><td>250</td><td>0</td><td>250</td><td>0</td><td>C</td><td>0</td><td>250</td><td>0</td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>250</td></th<>	2 13	Green Fleet Plan - 2017	CW S6 02	0	0	0	0	250	250	0	250	0	C	0	250	0		0	0	0	0	0	250
	2 14	Green Fleet Plan - 2018	CW S6 02	0	0	0	0	0	0	250	250	0	C	0	250	0		0	0	0	0	0	250

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 Fleet Services

Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitments Financed By Debt -Capital Total Sub- Project No. Project Name Total Total Federal Development Reserves Funds Provincial Reserve Recoverable from Total Grants and 2018-2022 2013-2022 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. 2013-2017 Other 1 Other 2 Debt Financing Subsidies FLT906672 Green Fleet Plan Green Fleet Plan - 2019 CW S6 Green Fleet Plan - 2020 CW S6 Green Fleet Plan - 2021 CW S6 Green Fleet Plan - 2022 CW S6 Sub-total 1.847 1.250 3.097 3.097 3.097 n FLT906862 Fleet Services - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S6 2 9 CW S6 2 10 Vehicle/Equipment Purchase - 2015 Vehicle/Equipment Purchase - 2016 CW S6 2 11 Ω Vehicle/Equipment Purchase - 2017 CW S6 2 12 Vehicle/Equipment Purchase - 2018 CW S6 Vehicle/Equipment Purchase - 2019 CW S6 2 14 Vehicle/Equipment Purchase - 2020 CW S6 Vehicle/Equipment Purchase - 2021 CW S6 Vehicle/Equipment Purchase - 2022 CW S6 2 17 2,040 Sub-total 1,192 2,040 2,040 FLT906863 Facilities Mgmt & Real Estate - Fleet Replacement 1 7 Vehicle/Equipment Purchase - 2012 CW S2 Vehicle/Equipment Purchase - 2013 CW S4 2 8 2 9 Vehicle/Equipment Purchase - 2014 CW S6 2 10 Vehicle/Equipment Purchase - 2015 CW S6 Vehicle/Equipment Purchase - 2016 2 11 CW S6 Vehicle/Equipment Purchase - 2017 CW S6 Vehicle/Equipment Purchase - 2018 CW S6 2 13 Λ Ω

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

i ieet c	Dervices																			
			Curr	ent and F	uture Year	Cash Flo	w Commitn	nents		Current and Future Year Cash Flow Commitments Financed By										
	Project No. Project Name SubProj No. Sub-project Name	Ward Stat. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Rese Reserves Fun			1 Other2		Debt - ecoverable	^e Total Financing
FLT9068	63 Facilities Mgmt & Real Estate - Fleet R	leplacemer																		
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	594	594	0	(0 0	594	0	0	0	0	0 0	594
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	625	625	o	(0 0	625	0	0	0	0	0 0	625
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	650	650	O	(0 0	650	0	0	0	0	0 0	650
2 17		CW S6 03	0	0	0	0			700	700	0		0 0	700	0	0			0 0	
	Sub-total		680	1,355	412	644	368	3,459	3,013	6,472	0	(0 0	6,472	0	0	0	0	0 0	6,472
FLT9068	64 Clerks - Fleet Replacement																			
28	Vehicle/Equipment Purchase - 2013	CW S4 03	60	0	0	0	0	60	0	60	0	(0 0	60	0	0	0	0	0 0	60
29	Vehicle/Equipment Purchase - 2014	CW S6 03	0	137	0			137	0	137	0		0 0	137	0	0			0 0	
2 10		CW S6 03	0	0	160	0		160	0	160			0 0	160	0	0			0 0	
2 11		CW S6 03	0	0	0	25		25	0	25	0		0 0	25	0	0			0 0	25
2 14		CW S6 03	0	0	0	0		0	52	52	0		0 0	52	0	0			0 0	
2 17	Vehicle/Equipment Purchase - 2022 Sub-total	CW S6 03	0 60	0	0			0	100	100 534	0		0 0	100 534	0	0		0	0 0) 100 0 534
				137	100	25	0	302	152	554	0		0 0	554	0	0	0		0 (
FLT9068	65 Toronto Water - Fleet Replacement																			
1 3	Vehicle/Equipment Purchase - 2008	CW S2 03	91	0	0	0		91	0	91	0		0 0	91	0	0			0 0	
17	Vehicle/Equipment Purchase - 2012	CW S2 03	1,000	0				1,000	0	1,000			0 0	1,000	0	0	-		0 0	
28	Vehicle/Equipment Purchase - 2013	CW S4 03	1,718	1,700	0			3,418	0	3,418			0 0	3,418	0	0			0 0	
29	Vehicle/Equipment Purchase - 2014	CW S6 03	0	4,407	0	0		4,407	0	4,407	C		0 0	4,407	0	0			0 0	
2 10		CW S6 03	0	0	5,107	0		5,107	0	5,107	C		0 0	5,107	0	0			0 0	
2 11	······	CW S6 03	0	0	0	5,008	0	5,008	0	5,008	0	(0 0	5,008	0	0	0	0	0 0	5,008
2 12		CW S6 03	0	0	0		,	5,810	0	5,810			0 0	5,810	0	0			0 0	, 0,010
2 13		CW S6 03	0	0	0			0	4,500	4,500			0 0	4,500	0	0			0 0	,,
2 14		CW S6 03	0	0	0			0	4,500	4,500			0 0	4,500	0	0			0 0	
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	4,500	4,500	0	(0 0	4,500	0	0	0	0	0 0	4,500

Gross Expenditures (\$000's) Appendix 3

	11003																				
			Curr	ent and F	uture Year	Cash Flo	Current and Future Year Cash Flow Commitments Financed By														
	<u>piect No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds		Other 1	Other2	Rec	0ebt - overable	Total Financing
FLT906865	Toronto Water - Fleet Replacement																				
2 17	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	4,500	4,500	С	0) 0	4,500	0	0	(0 0	0	0	4,500
2 18	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	4,480	4,480	с	C	0 0	4,480	0	0	(0 0	0	0	4,480
	Sub-total		2,809	6,107	5,107	5,008	5,810	24,841	22,480	47,321	0	C) 0	47,321	0	0	() () 0	0	47,321
FLT907053	Maintenance System Upgrade																				
26	Maintenance System Upgrade - 2016	CW S6 04	0	0	0	600	0	600	0	600	c	C) 0	600	0	0	(0 0	0	0	600
27	Maintenance System Upgrade - 2022	CW S6 04	0	0	0	0	0	0	700	700	с	C	0 0	700	0	0	(0 0	0	0	700
	Sub-total		0	0	0	600	0	600	700	1,300	0	C) 0	1,300	0	0	() (0 0	0	1,300
<u>FLT907266</u>	EDCT - Fleet Replacement																				
26	Vehicle/Equipment Purchase - 2013	CW S4 03	74	0	0	0	0	74	0	74	с	C) 0	74	0	0	(0 0	0	0	74
28	Vehicle/Equipment Purchase - 2015	CW S6 03	0	0	33	0	0	33	0	33	c	C) 0	33	0	0	(0 0	0	0	33
29	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	98	0	98	0	98	с	C	0 0	98	0	0	(0 0	0	0	98
2 10	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	80	80	0	80	с	0	0 0	80	0	0	(0 0	0	0	80
2 12	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	34	34	с	0	0 0	34	0	0	(0 0	0	0	34
2 13	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	36	36	с	0	0 0	36	0	0	(0 0	0	0	36
2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	75	75	с	0	0 0	75	0	0	(0 0	0	0	75
	Sub-total		74	0	33	98	80	285	145	430	0	C) 0	430	0	0	() (0 0	0	430
FLT907268	Toronto Building - Fleet Replacement																				
27	Vehicle/Equipment Purchase - 2014	CW S6 03	0	35	0	0	0	35	0	35	с	C) 0	35	0	0	(0 0	0	0	35
29	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	0	120	0	120	0	120	с	0) 0	120	0	0	0	0 0	0	0	120
2 10	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	0	41	41	0	41	c	C) 0	41	0	0	(0 0	0	0	41
2 13	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	45	45	с	C	0 0	45	0	0	(0 0	0	0	45
2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	35	35	с	C	0 0	35	0	0	(0 0	0	0	35
2 15	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	45	45	с	C	0 0	45	0	0	(0 0	0	0	45
	Sub-total		0	35	0	120	41	196	125	321	0	C	0 0	321	0	0	() () 0	0	321
FLT907269	PPF&A - Fleet Replacement																				
CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

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 | Reserve
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Current | Other 1 | Other2
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Financing |
| 07269 | PPF&A - Fleet Replacement | |

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| 5 | Vehicle/Equipment Purchase - 2012 | CW | S2

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| 8 | Vehicle/Equipment Purchase - 2015 | CW | S6

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| 12 | Vehicle/Equipment Purchase - 2019 | CW | S6

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| 13 | Vehicle/Equipment Purchase - 2020 | CW | S6

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| 14 | Vehicle/Equipment Purchase - 2021 | CW | S6

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| 15 | Vehicle/Equipment Purchase - 2022 | CW | S6

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| 07271 | Shelter, Support & Housing Admin-Fleet I | Replace |

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| 7 | Vehicle/Equipment Purchase - 2014 | CW | S6

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| 8 | Vehicle/Equipment Purchase - 2015 | CW | S6

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| 14 | Vehicle/Equipment Purchase - 2021 | CW | S6

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| 15 | Vehicle/Equipment Purchase - 2022 | CW | S6

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| 07272 | Fleet Mgt System & Fuel System Integrati | <u>ion</u> |

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| 1 | Fleet Mgt System & Fuel System Integrati
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| 5 | Fleet Mgt System & Fuel System Integrati
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| 6 | Fleet Mgt System & Fuel System Integrati
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| 11 | Fleet Mgt System & Fuel System Integrati
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| 07427 | Revenue Services - Fleet Replacement | |

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| 1 | Vehicle/Equipment Purchase - 2009 | CW | S2

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| 3 | Vehicle/Equipment Purchase - 2011 | CW | S2

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1 | itySubProj No. Sub-project Name 07269 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 8 Vehicle/Equipment Purchase - 2019 12 Vehicle/Equipment Purchase - 2019 13 Vehicle/Equipment Purchase - 2020 14 Vehicle/Equipment Purchase - 2021 15 Vehicle/Equipment Purchase - 2022 Sub-total 07271 Shelter, Support & Housing Admin-Fleet 7 Vehicle/Equipment Purchase - 2014 8 Vehicle/Equipment Purchase - 2015 14 Vehicle/Equipment Purchase - 2014 8 Vehicle/Equipment Purchase - 2015 14 Vehicle/Equipment Purchase - 2021 15 Vehicle/Equipment Purchase - 2021 16 Vehicle/Equipment Purchase - 2022 Sub-total 07272 Fleet Mgt System & Fuel System Integrat
- 2008 5 Fleet Mgt System & Fuel System Integrat
- 2013 6 Fleet Mgt System & Fuel System Integrat
- 2014 8 Fleet Mgt System & Fuel System Integrat
- 2014 9 Fleet Mgt System & Fuel System Integrat
- 2016 10 Fleet Mgt System & Fue | ritySubProj No. Sub-project Name Ward 07269 PPF&A - Fleet Replacement 5 5 Vehicle/Equipment Purchase - 2012 CW 8 Vehicle/Equipment Purchase - 2019 CW 12 Vehicle/Equipment Purchase - 2019 CW 13 Vehicle/Equipment Purchase - 2020 CW 14 Vehicle/Equipment Purchase - 2021 CW 15 Vehicle/Equipment Purchase - 2022 CW Sub-total OV OV Sub-total OV OV Sub-total OV Sub-total OV OV OV <td< td=""><td>ritySubProj No. Sub-project Name Ward Stat. 07269 PPF&A - Fleet Replacement 5 5 Vehicle/Equipment Purchase - 2012 CW S2 8 Vehicle/Equipment Purchase - 2015 CW S6 12 Vehicle/Equipment Purchase - 2019 CW S6 13 Vehicle/Equipment Purchase - 2020 CW S6 14 Vehicle/Equipment Purchase - 2021 CW S6 15 Vehicle/Equipment Purchase - 2022 CW S6 16 Vehicle/Equipment Purchase - 2022 CW S6 072271 Shelter, Support & Housing Admin-Fleet Replace 7 7 Vehicle/Equipment Purchase - 2014 CW S6 8 Vehicle/Equipment Purchase - 2021 CW S6 14 Vehicle/Equipment Purchase - 2022 CW S6 15 Vehicle/Equipment Purchase - 2022 CW S6 14 Vehicle/Equipment Purchase - 2022 CW S6 15 Vehicle/Equipment Purchase - 2022 CW S6</td><td>ritySubProj No. Sub-project Name Ward Stat. Cat. 07269 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 8 Vehicle/Equipment Purchase - 2012 CW S6 03 12 Vehicle/Equipment Purchase - 2019 CW S6 03 13 Vehicle/Equipment Purchase - 2020 CW S6 03 14 Vehicle/Equipment Purchase - 2022 CW S6 03 15 Vehicle/Equipment Purchase - 2022 CW S6 03 07271 Shelter. Support & Housing Admin-Fleet Replace 7 Vehicle/Equipment Purchase - 2014 CW S6 03 14 Vehicle/Equipment Purchase - 2014 CW S6 03 15 Vehicle/Equipment Purchase - 2021 CW S6 03 14 Vehicle/Equipment Purchase - 2022 CW S6 03 15 Vehicle/Equipment Purchase - 2022 CW S6 03 14 Vehicle/Equipment Purchase - 2022 CW</td><td>thySubProj No. Sub-project Name Ward Stat. 2013 07269 PPF&A - Fleat Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 14 Vehicle/Equipment Purchase - 2022 CW S6 03 0 14 Vehicle/Equipment Purchase - 2022 CW S6 03 0 15 Vehicle/Equipment Purchase - 2022 CW S6 03 0 07271 Shefter. Support & Housing Admin-Fleet Replace 7 Vehicle/Equipment Purchase - 2021 CW S6 03 0 14 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 072727 Fleet Mgt System & Fuel System Integration CW S6 04 0 072727</td><td>Project No. Project Name
(hySubProj No. Ward Stat. Cat. 2013 2014 07269 PPF&AFleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 8 Vehicle/Equipment Purchase - 2012 CW S6 03 0 0 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 14 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 15 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 02221 Shelter. Support & Housing Admin-Fleet Replace 5 0 0 0 03 Vehicle/Equipment Purchase - 2021 CW S6 03 0 0 0 04 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 0 15 Vehicle/Equipment Purchase -</td><td>Project No. Project Name Ward Stat. Cat. 2013 2014 2015 07200 PPFAA - Fisel Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 0 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 0 0 32 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 0 0 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0<!--</td--><td>Project No. Project Name Ward Stat. Cat. 2013 2014 2015 2016 02263 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 0 0 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 <</td><td>Project No. Project Name Ward Stat. Cat. 2013 2014 2015 2016 2017 02280 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0</td><td>Project No. Project Name ward Stat. Cat. 2013 2014 2015 2016 2017 Total 07280 PPFAA. Fleet Bedacement 5 Vehicle/Equipment Purchase - 2012 CW 52 0 0 0 0 5 32 0 0 0 0 0 0 32 0</td><td>Number of the integration of the space of the s</td><td>Project No. Project Name ward Stat. Cat. 2013 2014 2015 2018 2017 2018-2022 Total Total 5 Vehicle/Equipment Purchase - 2012 CW S2 03 0</td><td>Crigical Name Ward Stat. Cat. 2013 2014 2015 2016 2017 Total Total<td>Project Nan. Project Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 Total Total Total Provinciti Provinciti</td><td>Encircl Nam. Encircl Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 2018 2007<!--</td--><td>Concir: No. Protect: Name Ward Stat. Cat 2013 2014 2015 2016 2017 Total Total Total Protect: State and Sta</td><td>Project Name Ward State Park Park Park Total Total</td><td>Product No. Product Name Ward Stat. Out 2014 2014 2014 2016 2017 Total
2019-2027 Product Name
2019-2027 Product Name
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2019 Product Name
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(hySubProj No. Ward Stat. Cat. 2013 2014 07269 PPF&AFleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 8 Vehicle/Equipment Purchase - 2012 CW S6 03 0 0 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 14 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 15 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 02221 Shelter. Support & Housing Admin-Fleet Replace 5 0 0 0 03 Vehicle/Equipment Purchase - 2021 CW S6 03 0 0 0 04 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 0 15 Vehicle/Equipment Purchase - | Project No. Project Name Ward Stat. Cat. 2013 2014 2015 07200 PPFAA - Fisel Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 0 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 0 0 32 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 0 0 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 </td <td>Project No. Project Name Ward Stat. Cat. 2013 2014 2015 2016 02263 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0 0 0 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 <</td> <td>Project No. Project Name Ward Stat. Cat. 2013 2014 2015 2016 2017 02280 PPF&A - Fleet Replacement 5 Vehicle/Equipment Purchase - 2012 CW S2 03 5 0</td> <td>Project No. Project Name ward Stat. Cat. 2013 2014 2015 2016 2017 Total 07280 PPFAA. Fleet Bedacement 5 Vehicle/Equipment Purchase - 2012 CW 52 0 0 0 0 5 32 0 0 0 0 0 0 32 0</td> <td>Number of the integration of the space of the s</td> <td>Project No. Project Name ward Stat. Cat. 2013 2014 2015 2018 2017 2018-2022 Total Total 5 Vehicle/Equipment Purchase - 2012 CW S2 03 0</td> <td>Crigical Name Ward Stat. Cat. 2013 2014 2015 2016 2017 Total Total<td>Project Nan. Project Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 Total Total Total Provinciti Provinciti</td><td>Encircl Nam. Encircl Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 2018 2007<!--</td--><td>Concir: No. Protect: Name Ward Stat. Cat 2013 2014 2015 2016 2017 Total Total Total Protect: State and Sta</td><td>Project Name Ward State Park Park Park Total Total</td><td>Product No. Product Name Ward Stat. Out 2014 2014 2014 2016 2017 Total
2019-2027 Product Name
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2019-202</td><td>1 Control No. Site project Name Normal Manage Normal Manage<td>Prodect Name
(hys-bit-Prodect Name) Ward State Cal 2014 2014 2014 2015 2016 2017 Total
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bit State Sta</td><td>Prodect hans Ward State Zold <thzold< th=""> Zold Zold<td>Product No. Product No.</td></thzold<></td></td></td> | Project Nan. Project Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 Total Total Total Provinciti Provinciti | Encircl Nam. Encircl Nam. Ward Stat. Cat. 2013 2014 2015 2016 2017 2018 2007 </td <td>Concir: No. Protect: Name Ward Stat. Cat 2013 2014 2015 2016 2017 Total Total Total Protect: State and Sta</td> <td>Project Name Ward State Park Park Park Total Total</td> <td>Product No. Product Name Ward Stat. Out 2014 2014 2014 2016 2017 Total
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2019-202</td> <td>1 Control No. Site project Name Normal Manage Normal Manage<td>Prodect Name
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2019-2027 Product Name
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(hys-bit-Prodect Name) Ward State Cal 2014 2014 2014 2015 2016 2017 Total
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bit State Sta</td> <td>Prodect hans Ward State Zold <thzold< th=""> Zold Zold<td>Product No. Product No.</td></thzold<></td> | Prodect Name
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CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

					Curr	ent and Fu	uture Year	Cash Flov	v Commitn	nents			Cu	rrent and F	uture Year	Cash Fl	ow Comm	itments	Financeo	Ву		
<u>Sub-</u> <u>Project No.</u> <u>Project Name</u> PrioritySubProj No. Sub-project N	ame War	d Stat	. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Rec	ebt - overable	Total Financing
FLT907427 Revenue Services - Fleet	Replacement																					
2 5 Vehicle/Equipment Purcha	se - 2013 CV	V S4	03	105	0	0	0	0	105	0	105	c) (0 0	105	C) () () (0	0	105
2 7 Vehicle/Equipment Purcha	se - 2015 CV	V S6	03	0	0	70	0	0	70	0	70	c) (0 0	70	C) () () (0	0	70
2 9 Vehicle/Equipment Purcha	se - 2017 CV	V S6	03	0	0	0	0	35	35	0	35	c) (0 0	35	C) () () (0	0	35
2 12 Vehicle/Equipment Purcha	se - 2020 CN	V S6	03	0	0	0	0	0	0	70	70	c) (0 0	70	C) () () (0	0	70
2 14 Vehicle/Equipment Purcha	se - 2022 CV	V S6	03	0	0	0	0	0	0	70	70	C) (0 0	70	C) () () (0	0	70
Sub-total				151	0	70	0	35	256	140	396	0) (0 0	396	C) () () (0 0	0	396
FLT907601 Human Resources - Fleet	Replacement																					
2 3 Vehicle/Equipment Purcha	se - 2014 CN	V S6	03	0	35	0	0	0	35	0	35	c) (0 0	35	C) () () (0	0	35
2 4 Vehicle/Equipment Purcha	se - 2022 CN	V S6	03	0	0	0	0	0	0	45	45	С) (0 0	45	C) () () (0	0	45
Sub-total				0	35	0	0	0	35	45	80	0) (0 0	80	C) () () (0 0	0	80
FLT907602 Information & Technology	Fleet Replacement																					
2 3 Vehicle/Equipment Purcha	se - 2013 CV	V S4	03	30	0	0	0	0	30	0	30	c) (0 0	30	C) () () (0	0	30
2 4 Vehicle/Equipment Purcha	se - 2019 CV	V S6	03	0	0	0	0	0	0	60	60	c) (0 0	60	C) () () (0	0	60
Sub-total				30	0	0	0	0	30	60	90	0) (0 0	90	C) () () () 0	0	90
Total Program Expenditure				44,469	62,110	45,621	46,513	49,340	248,053	225,221	473,274	0) () 0	473,274	C) () () () 0	0	473,274

Capital

from

Current Other 1 Other 2 Debt

Reserve

Report 7C

Debt -

Recoverable

Total

Financing

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Fleet Services Current and Future Year Cash Flow Commitments and Estimates Current and Future Year Cash Flow Commitments and Estimates Financed By Total Total Total Sub- Project No. Project Name Provincial Federal Development Grants and Priority SubProj No. Sub-project Name 2013 2014 2015 2016 2017 2013-2017 2018-2022 2013-2022 Charges Reserves Funds Ward Stat. Cat. Subsidy Subsidies Financed By:

Reserves (Ind. "XQ" Ref.) Reserve Funds (Ind."XR" Ref.)	44,469	62,110	45,621	46,513	49,340	248,053	225,221	473,274	0	0	0	473,274	0	0	0	0	0	0	473,274
Total Program Financing	44,469	62,110	0 45,621	46,513	49,340	248,053	225,221	473,274	0	0	0	473,274	0	0	0	0	0	0	0 473,274

Status Code Description

S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2013 and\or Future Year Cost\Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

S6 S6 New - Future Year (Commencing in 2014 & Beyond)

Category Code Description

01 Health and Safety C01

02 Legislated C02

03 State of Good Repair C03

04 Service Improvement and Enhancement C04 05

Growth Related C05 06 Reserved Category 1 C06

07 Reserved Category 2 C07

Appendix 4

2013 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

						Curr	ent and F	uture Yea	r Cash Flo	w Commitr	nents			Cu	rrent and Fu	iture Year Cash F	low Comm	nitments	Finance	d By		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserv Reserves Funds	Capital e from Current	Other 1	Other2		Debt - ecoverable	Total Financing
FLT000475	Public Health - Fleet Replacement																					
1 10	Vehicle/Equipment Purchase - 2008	CW	S2	03	7	0	0	0	0	7	0	7	o	C	0	7	0 0)	0 0	0 (0 0	7
1 13	Vehicle/Equipment Purchase - 2011	CW	S2	03	5	0	0	0	0	5	0	5	0	0	0	5	0 0)	0 (5 (0 0	5
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	30	0	0	0	0	30	0	30	0	0	0	30	0 0)	0 (0 (0 0	30
	Sub-total				42	0	0	0	0	42	0	42	0	C	0	42	0 0)	0	0	0 0	42
FLT000476	Library - Fleet Replacement																					
1 13	Vehicle/Equipment Purchase - 2011	CW	S2	03	91	0	0	0	0	91	0	91	0	0	0	91	0 0)	0 0	5	0 0	91
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	44	0	0	0	0	44	0	44	0	0	0	44	0 0)	0 0	5	0 0	44
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	255	0	0	0	0	255	0	255	0	C	0	255	0 0)	0 0	0 (0 0	255
	Sub-total				390	0	0	0	0	390	0	390	0	C	0	390	0 0)	0	0	0 0	390
FLT000478	Parks, Forestry & Recreation-Fleet Re	placement																				
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	3,000	0	0	0	0	3,000	0	3,000	o	C	0	3,000	0 0)	0 (0 (0 0	3,000
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	2,536	2,536	0	0	0	5,072	0	5,072	o	C	0	5,072	0 0)	0 0	0 (0 0	5,072
	Sub-total				5,536	2,536	0	0	0	8,072	0	8,072	0	C	0	8,072	0 0)	0	0	0 0	8,072
FLT000479	Purchasing & Materials Mgmt- Fleet Re	eplacemen																				<u> </u>
1 11	Vehicle/Equipment Purchase - 2009	CW	S2	03	5	0	0	0	0	5	0	5	o	0	0	5	0 0)	0 0	0	0 0	5
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	65	0	0	0	0	65	0	65	0	C	0	65	0 0)	0 (0 (0 0	65
	Sub-total				70	0	0	0	0	70	0	70	0	C	0	70	0 0)	0	0	0 0	70
FLT000481	Municipal Licensing & Standards-Fleet	Replacem																				
1 13	Vehicle/Equipment Purchase - 2011	CW	S2	03	225	0	0	0	0	225	0	225	o	C	0	225	0 0)	0 0	0	0 0	225
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	559	0	0	0	0	559	0	559	0	C	0	559	0 0)	0 0	0	0 0	559
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	175	400	0	0	0	575	0	575	0	C	0	575	0 0)	0 0	0	0 0	575
	Sub-total				959	400	0	0	0	1,359	0	1,359	0	C	0	1,359	0 0)	0	0	0 0	1,359
FLT000482	Solid Waste - Fleet Replacement																			-		
19	Vehicle/Equipment Purchase - 2007	CW	S2	03	12	0	0	0	0	12	0	12	o	0	0	12	0 0)	0 0	0	0 0	12
1 10	Vehicle/Equipment Purchase - 2008	CW	S2	03	156	0	0	0	0	156	0	156	o	C	0	156	0 0)	0 0	0 (0 0	156
					I I					I	I		I									I

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

	· · · · · ·	Ward Stat. Cat		Curr	ent and F	uture Year	Cash Flo	w Commitr	nents			Curr	ent and Fu	iture Year	Cash Flo	ow Comm	itments	Financed	Ву		
PrioritySu LT000482	bProj No. Sub-project Name Solid Waste - Fleet Replacement	Ward Stat. Cat																			
			. 2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal D Subsidy	evelopment Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financin
1 11																					
	Vehicle/Equipment Purchase - 2009	CW S2 03	159	0	0	0	0	159	0	159	0	0	0	159	0	0) () 0	0	0	15
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	229	0	0	0	0	229	0	229	0	0	0	229	0	0) () 0	0	0	22
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	17	0	0	0	0	17	0	17	0	0	0	17	0	0) () 0	0	0	
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	2,844	0	0	0	0	2,844	0	2,844	0	0	0	2,844	0	0) () 0	0	0	2,8
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	2,445	5,706	0	0		8,151	0	8,151	0		0	8,151	0				0	0	8,1
	Sub-total		5,862	5,706	0	0	0	11,568	0	11,568	0	0	0	11,568	0	0) () 0	0	0	11,5
LT000483	Technical Services Fleet Replacement																				
1 12	Vehicle/Equipment Purchase - 2011	CW S2 03	221	0	0	0	0	221	0	221	0	0	0	221	0	0) (0 0	0	0	2
1 13	Vehicle/Equipment Purchase - 2012	CW S2 03	81	0	0	0	0	81	0	81	0	0	0	81	0	0) () 0	0	0	
2 14	Vehicle/Equipment Purchase - 2013	CW S4 03	155	154	0	0		309	0	309	0	0	0	309	0				0	0	
	Sub-total		457	154	0	0	0	611	0	611	0	0	0	611	0	0) () 0	0	0	6
LT000484	Transportation-Fleet Replacement																				
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	74	0	0	0	0	74	0	74	0	0	0	74	0	0) () 0	0	0	
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	1,560	0	0	0	0	1,560	0	1,560	0	0	0	1,560	0	0) () 0	0	0	1,5
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	3,370	0	0	0	0	3,370	0	3,370	0	0	0	3,370	0	0) () 0	0	0	3,
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	2,263	3,390	0	0	0	5,653	0	5,653	0	0	0	5,653	0	0) () 0	0	0	5,6
	Sub-total		7,267	3,390	0	0	0	10,657	0	10,657	0	0	0	10,657	0	0) (0 0	0	0	10,6
LT000486	EMS-Fleet Replacement																				
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	56	0	0	0	0	56	0	56	0	0	0	56	0	0) () 0	0	0	
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	310	0	0	0	0	310	0	310	0	0	0	310	0	0) () 0	0	0	:
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	111	0	0	0	0	111	0	111	0	0	0	111	0	0) () 0	0	0	
2 15	Vehicle/Equipment Purchase - 2013	CW S4 03	3,867	0	0	0	0	3,867	0	3,867	0	0	0	3,867	0	0) (0 0	0	0	3,8
	Sub-total		4,344	0	0	0	0	4,344	0	4,344	0	0	0	4,344	0	0) () 0	0	0	4,3
LT000487																					
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	1,897	0	0	0	0	1,897	0	1,897	0	0	0	1,897	0	0) () 0	0	0	1,8

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

	1005																						
						Curr	ent and Fu	uture Year	Cash Flo	w Commitr	nents			Cu	rrent and F	uture Year	Cash Flo	ow Comm	itments	Financed	ΙВу		
	iect No. <u>Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Re	Debt - coverable	e Total Financing
	Fire-Fleet Replacement												Cabalaica	,									
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	5,703	0	0	0	0	5,703	0	5,703	O) (0 0	5,703	0	0)	0 0	() (5,703
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	4,700	2,000	0	0	0	6,700	0	6,700	0) () 0	6,700	0	0)	0 0	() (6,700
	Sub-total			ľ	12,300	2,000	0	0	0	14,300	0	14,300	0	C) 0	14,300	0	0)	0 0)	0 (0 14,300
FLT000489	Zoo-Fleet Replacement			ſ																			
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	350	0	0	0	0	350	0	350	0) (0 0	350	0	0 0)	0 0	() (350
	Sub-total			F	350	0	0	0	0	350	0	350	0	C) 0	350	0	0)	0 0)	0 (0 350
FLT000491	Exhibition Place - Fleet Replacement			Ē																			
1 14	Vehicle/Equipment Purchase - 2012	CW	S2	03	59	0	0	0	0	59	0	59	C) (0 0	59	0	0)	0 0	() (59
2 15	Vehicle/Equipment Purchase - 2013	CW	S4	03	340	0	0	0	0	340	0	340	0) (0 0	340	0	0)	0 0	() (340
	Sub-total			F	399	0	0	0	0	399	0	399	0	C	0 0	399	0	0 0)	0 0)	0 0	0 399
FLT000492	Fleet Replacement - Insurance Contingence	<u>Y</u>		ľ																			
1 12	Insurance Contingency - 2011	CW	S2	03	347	0	0	0	0	347	0	347	0) () 0	347	0	0)	0 0	() (347
1 13	Insurance Contingency - 2012	CW	S2	03	350	0	0	0	0	350	0	350	O) (0 0	350	0	0)	0 0	() (350
2 14	Insurance Contingency - 2013	CW	S4	03	150	0	0	0	0	150	0	150	0) (0 0	150	0	0 0)	0 0	() (150
	Sub-total			F	847	0	0	0	0	847	0	847	0	C) 0	847	0	0)	0 0)	0 0	0 847
FLT906279	Fuel Site Closures, Upgrades & Replaceme	ent		Ī																			
14	Fuel Site Closure, Upgrade & Replacement 2010	t - CW	S2	04	3	0	0	0	0	3	0	3	o) (0 0	3	0	0)	0 0	() (3 3
1 5	Fuel Site Closure, Upgrade & Replacement 2011	t-CW	S2	04	27	0	0	0	0	27	0	27	0) () 0	27	0	0)	0 0	() (27
16	Fuel Site Closure, Upgrade & Replacement 2012	t-CW	S2	04	35	0	0	0	0	35	0	35	0) () 0	35	0	0)	0 0	() (35
2 7	Fuel Site Closure, Upgrade & Replacemen 2013	t-CW	S4	04	600	1,000	0	0	0	1,600	0	1,600	0) () 0	1,600	0	0)	0 0	() (1,600
	Sub-total			Ī	665	1,000	0	0	0	1,665	0	1,665	0	C	0 0	1,665	0	0)	0 0)	0 0	0 1,665
FLT906593	Arena Boards - Replacement of Ice Resurfa	acers		ſ																			
2 10	Vehicle/Equipment Purchase - 2013	CW	S4	03	200	0	0	0	0	200	0	200	o) (0 0	200	0	0 0)	0 0	() (200
	Sub-total			Ē	200	0	0	0	0	200	0	200	0	C) 0	200	0	0)	0 0)	0 (0 200
FLT906672	<u>Green Fleet Plan</u>			ſ																			
14	Green Fleet Plan - 2008	CW	S2	02	50	0	0	0	0	50	0	50	O) () 0	50	0	0)	0 0	() (50
				•																			

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

	VICES																					
						Curre	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and Fu	ture Year Cash I	Flow Comr	nitments	Financed	Ву		
	ject No. <u>Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserv Reserves Funds	Capital re from Current	Other 1	Other2		bt - verable	Total Financing
FLT906672	Green Fleet Plan												Cubaidica	,								
16	Green Fleet Plan - 2010	CW	S2	02	65	0	0	0	0	65	0	65	0	0	0 0	65	0	0	0 0	0	0	65
17	Green Fleet Plan - 2011	CW	S2	02	232	0	0	0	0	232	0	232	o	C	0 0	232	0	0	0 0	0	0	232
18	Green Fleet Plan - 2012	CW	S2	02	250	0	0	0	0	250	0	250	O	C) 0	250	0	0	0 0	0	0	250
29	Green Fleet Plan - 2013	CW	S4	02	100	150	0	0	0	250	0	250	C		-	250		-	0 0	0	0	
	Sub-total				697	150	0	0	0	847	0	847	0	C	0 0	847	0	0	0 0	0	0	847
FLT906863	Facilities Mgmt & Real Estate - Fleet Replace	cemer																				
17	Vehicle/Equipment Purchase - 2012	CW	S2	03	300	0	0	0	0	300	0	300	C	C	0 0	300	0	0	0 0	0	0	300
2 8	Vehicle/Equipment Purchase - 2013	CW	S4	03	380	380	0	0	0	760	0	760	0	C	0 0	760	0	0	0 0	0	0	760
	Sub-total				680	380	0	0	0	1,060	0	1,060	0	C	0 0	1,060	0	0	0 0	0	0	1,060
FLT906864	Clerks - Fleet Replacement																					
2 8	Vehicle/Equipment Purchase - 2013	CW	S4	03	60	0	0	0	0	60	0	60	O	C	0 0	60	0	0	0 0	0	0	60
	Sub-total				60	0	0	0	0	60	0	60	0	C	0 0	60	0	0	0 0	0	0	60
FLT906865	Toronto Water - Fleet Replacement																					
1 3	Vehicle/Equipment Purchase - 2008	CW	S2	03	91	0	0	0	0	91	0	91	0	0) 0	91	0	0	0 0	0	0	91
17	Vehicle/Equipment Purchase - 2012	CW	S2	03	1,000	0	0	0	0	1,000	0	1,000	0	C	0 0	1,000	0	0	0 0	0	0	1,000
28	Vehicle/Equipment Purchase - 2013	CW	S4	03	1,718	1,700	0	0	0	3,418	0	3,418	0	C	0 0	3,418	0	0	0 0	0	0	3,418
	Sub-total				2,809	1,700	0	0	0	4,509	0	4,509	0	C	0 0	4,509	0	0	0 0	0	0	4,509
FLT907266	EDCT - Fleet Replacement																					
2 6	Vehicle/Equipment Purchase - 2013	CW	S4	03	74	0	0	0	0	74	0	74	0	C	0 0	74	0	0	0 0	0	0	74
	Sub-total				74	0	0	0	0	74	0	74	0	C	0 0	74	0	0	0 0	0	0) 74
FLT907269	PPF&A - Fleet Replacement																					
1 5	Vehicle/Equipment Purchase - 2012	CW	S2	03	5	0	0	0	0	5	0	5	O	0	0 0	5	0	0	0 0	0	0	5
	Sub-total				5	0	0	0	0	5	0	5	0	C) 0	5	0	0	0 0	0	0) 5
FLT907272	Fleet Mgt System & Fuel System Integration	<u>1</u>																				<u> </u>
1 1	Fleet Mgt System & Fuel System Integration - 2008	n CW	S2	04	25	0	0	0	0	25	0	25	O	C	0 0	25	0	0	0 0	0	0	25

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

					Curr	rent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and Fi	uture Year C	ash Flo	w Comm	itments I	Financed	Ву		
	<u>ject No. Project Name</u> pProj No. Sub-project Name	Ward Sta	t. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	eserve ⁻ unds		Other 1	Other2	Reco	ebt - overable	Total Financing
FLT907272	Fleet Mgt System & Fuel System Integratio	n																				
25	Fleet Mgt System & Fuel System Integratio - 2013	n CW S3	3 04	250	0	0	0	0	250	0	250	с	0 0	0	250	0	C) (0 0	0	0	250
	Sub-total			275	0	0	0	0	275	0	275	0	C	0	275	0	C) () 0	0	0	275
FLT907427	Revenue Services - Fleet Replacement																					
1 1	Vehicle/Equipment Purchase - 2009	CW S2	2 03	21	0	0	0	0	21	0	21	c	0 0	0	21	0	C) (0 0	0	0	21
1 3	Vehicle/Equipment Purchase - 2011	CW S2	2 03	25	0	0	0	0	25	0	25	с) C	0	25	0	C) () 0	0	0	25
25	Vehicle/Equipment Purchase - 2013	CW S4	4 03	105	0	0	0	0	105	0	105	с) C	0	105	0	C) () 0	0	0	105
	Sub-total			151	0	0	0	0	151	0	151	0	C	0	151	0	C) () 0	0	0	151
FLT907602	Information & Technology - Fleet Replacen	nent																				
2 3	Vehicle/Equipment Purchase - 2013	CW S4	4 03	30	0	0	0	0	30	0	30	с) C	0	30	0	C) () 0	0	0	30
	Sub-total			30	0	0	0	0	30	0	30	0	C	0	30	0	C) () 0	0	0	30
Total Pr	ogram Expenditure			44,469	17,416	0	0	0	61,885	0	61,885	0	C	0	61,885	0	C) () 0	0	0	61,885

Report 7C

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

Fleet Services Current and Future Year Cash Flow Commitments and Estimates Current and Future Year Cash Flow Commitments and Estimates Financed By Debt -Capital Sub- Project No. Project Name Total Total Total Provincial Recoverable Reserve Total Federal Development from Grants and Priority SubProj No. Sub-project Name 2013 2014 2015 2016 2017 2018-2022 2013-2022 Charges Reserves Funds Current Other 1 Other 2 Debt Financing Ward Stat. Cat. 2013-2017 Subsidy Subsidies Financed By: Reserves (Ind. "XQ" Ref.) 0 0 0 61,885 0 0 0 0 0 44,469 61,885 61,885 61,885 17,416 0 0 0 0 44,469 17,416 0 0 61,885 0 61,885 0 0 0 61,885 0 0 0 0 0 61,885 **Total Program Financing** Ω

Status Code Description

S2 S2 Prior Year (With 2013 and\or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2013 and\or Future Year Cost\Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

Category Code Description

01 Health and Safety C01

02 Legislated C02

03 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05

06 Reserved Category 1 C06

07 Reserved Category 2 C07

Appendix 5

2013 Recommended Capital Project with Financing Details

DI TORONTO

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5

CITY OF TORONTO Appendix 5 Fleet Services

Sub-Project Summary

Project	/Financing			2013					Financ					
Priority	Project Project Name	Start Da	te Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverabl
<u>0</u> FL	T000476 Library - Fleet Replacement													
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	91	0	0	0	91	0	0	0	0		0 0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	44	0	0	0	44	0	0	0	0		0 0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	255	0	0	0	255	0	0	0	0		0 0
		Project Su	b-total:	390	0	0	0	390	0	0	0	0		0 0
<u>0 FL</u>	.T000482 Solid Waste - Fleet Replacement													
1	9 Vehicle/Equipment Purchase - 2007	1/1/2007	12/31/2012	12	0	0	0	12	0	0	0	0		0 0
1	10 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	156	0	0	0	156	0	0	0	0		0
1	11 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	159	0	0	0	159	0	0	0	0		0
1	12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	229	0	0	0	229	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	17	0	0	0	17	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	2,844	0	0	0	2,844	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2014	2,445	0	0	0	2,445	0	0	0	0		0
		Project Su	b-total:	5,862	0	0	0	5,862	0	0	0	0		0
<u>0 FL</u>	T000483 Technical Services Fleet Replacement													
1	12 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	221	0	0	0	221	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	81	0	0	0	81	0	0	0	0		0
2	14 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	155	0	0	0	155	0	0	0	0		0
		Project Su	b-total:	457	0	0	0	457	0	0	0	0		0
<u>0 FL</u>	T000484 Transportation-Fleet Replacement													
1	12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	74	0	0	0	74	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	1,560	0	0	0	1,560	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	3/13/2014	3,370	0	0	0	3,370	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	2,263	0	0	0	2,263	0	0	0	0		0
		Project Su	b-total:	7,267	0	0	0	7,267	0	0	0	0		0
<u>0 FL</u>	T000486 EMS-Fleet Replacement													
1	12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	56	0	0	0	56	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	310	0	0	0	310	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	111	0	0	0	111	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	3,867	0	0	0	3,867	0	0	0	0		0
		Project Su	b-total:	4,344	0	0	0	4,344	0	0	0	0		0

CITY OF TORONTO

Appendix 5

Fleet Services

Sub-Project Summary

Project/FI	nancing		1	2013		10	10	·	Financ					
Priority P	roject Project Name	Start Date	e Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverabl
<u>0</u> <u>FLT0</u>	00489 Zoo-Fleet Replacement													
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	350	0	0	0	350	0	0	0	0		0 0
		Project Sul	o-total:	350	0	0	0	350	0	0	0	0		0 0
<u>0</u> FLTC	00491 Exhibition Place - Fleet Replacement													
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	59	0	0	0	59	0	0	0	0		0 0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	340	0	0	0	340	0	0	0	0		0 0
		Project Sul	o-total:	399	0	0	0	399	0	0	0	0		0 0
<u>0</u> FLTC	000492 Fleet Replacement - Insurance Contingency													
1	12 Insurance Contingency - 2011	1/1/2011	12/31/2012	347	0	0	0	347	0	0	0	0		0 0
1	13 Insurance Contingency - 2012	1/1/2012	12/31/2013	350	0	0	0	350	0	0	0	0		0 0
2	14 Insurance Contingency - 2013	1/1/2013	12/31/2013	150	0	0	0	150	0	0	0	0		0 0
		Project Sul	o-total:	847	0	0	0	847	0	0	0	0		0 0
0 <u>FLT9</u>	06593 Arena Boards - Replacement of Ice Resurfacers													
2	10 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	200	0	0	0	200	0	0	0	0		0
		Project Sul	o-total:	200	0	0	0	200	0	0	0	0		0 0
0 FLT9	06865 Toronto Water - Fleet Replacement													
1	3 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	91	0	0	0	91	0	0	0	0		0 0
1	7 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	1,000	0	0	0	1,000	0	0	0	0		0 0
2	8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	1,718	0	0	0	1,718	0	0	0	0		0 0
		Project Sul	o-total:	2,809	0	0	0	2,809	0	0	0	0		0 0
0 FLT9	007266 EDCT - Fleet Replacement													
2	6 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	74	0	0	0	74	0	0	0	0		0 0
		Project Sul	o-total:	74	0	0	0	74	0	0	0	0		0 0
0 FLT9	007269 PPF&A - Fleet Replacement													
1	5 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	5	0	0	0	5	0	0	0	0		0 0
		Project Sul	o-total:	5	0	0	0	5	0	0	0	0		0 0
<u>0</u> <u>FLT9</u>	007272 Fleet Mgt System & Fuel System Integration													
1	1 Fleet Mgt System & Fuel System Integration - 2008	1/1/2008	12/31/2013	25	0	0	0	25	0	0	0	0		0 0
2	5 Fleet Mgt System & Fuel System Integration - 2013		12/31/2013		0	0	0	250	0	0				0 (
		Project Sul	o-total:	275	0	0	0	275	0	0	0	0		0 0
0 FLTS	007427 Revenue Services - Fleet Replacement	~		·										
1	1 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	21	0	0	0	21	0	0	0	0		0 (
-	3 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012			0	0	25	0	0		0		0 (

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DI TORONTO

CITY OF TORONTO Appendix 5

Fleet Services

Sub-Project Summary

Project/F	Financing			2013					Financ	ing				
Priority	Project Project Name	Start Da	te Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverabl
<u>0</u> FL1	T907427 Revenue Services - Fleet Replacement													
2	5 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	105	0	0	0	105	0	0	0	0		0
		Project Su	b-total:	151	0	0	0	151	0	0	0	0		0 (
<u>1 FL1</u>	T000478 Parks, Forestry & Recreation-Fleet Replacement													
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	3,000	0	0	0	3,000	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	2,536	0	0	0	2,536	0	0	0	0		0
		Project Su	b-total:	5,536	0	0	0	5,536	0	0	0	0		0
<u>1</u> <u>FL</u> 1	T000481 Municipal Licensing & Standards-Fleet Replaceme	<u>nt</u>												
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	225	0	0	0	225	0	0	0	0		0 0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	559	0	0	0	559	0	0	0	0		0 0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	175	0	0	0	175	0	0	0	0		0 0
		Project Su	b-total:	959	0	0	0	959	0	0	0	0		0
1 FL1	T906279 Fuel Site Closures, Upgrades & Replacement													
1	4 Fuel Site Closure, Upgrade & Replacement - 2010	1/1/2010	12/31/2012	3	0	0	0	3	0	0	0	0		0
1	5 Fuel Site Closure, Upgrade & Replacement - 2011	1/1/2011	12/31/2012	27	0	0	0	27	0	0	0	0		0
1	6 Fuel Site Closure, Upgrade & Replacement - 2012	1/1/2012	12/31/2013	35	0	0	0	35	0	0	0	0		0 0
2	7 Fuel Site Closure, Upgrade & Replacement - 2013	1/1/2013	12/31/2013	600	0	0	0	600	0	0	0	0		0 (
		Project Su	b-total:	665	0	0	0	665	0	0	0	0		0 (
<u>1 FL1</u>	T906672 Green Fleet Plan													
1	4 Green Fleet Plan - 2008	1/1/2008	12/31/2012	50	0	0	0	50	0	0	0	0		0 0
1	6 Green Fleet Plan - 2010	1/1/2010	12/31/2012	65	0	0	0	65	0	0	0	0		0 (
1	7 Green Fleet Plan - 2011	1/1/2011	12/31/2012	232	0	0	0	232	0	0	0	0		0 0
1	8 Green Fleet Plan - 2012	1/1/2012	12/31/2014	250	0	0	0	250	0	0	0	0		0 0
2	9 Green Fleet Plan - 2013	1/1/2013	12/31/2014	100	0	0	0	100	0	0	0	0		0 (
		Project Su	b-total:	697	0	0	0	697	0	0	0	0		0
<u>1 FL</u>	T906863 Facilities Mgmt & Real Estate - Fleet Replacement													
1	7 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	300	0	0	0	300	0	0	0	0		0 (
2	8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	380	0	0	0	380	0	0	0	0		0 0
		Project Su	b-total:	680	0	0	0	680	0	0	0	0		0 0
<u>1 FL1</u>	T906864 Clerks - Fleet Replacement													
2	8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	60	0	0	0	60	0	0	0	0		0
		Project Su	b-total:	60	0	0	0	60	0	0	0	0		0 0

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CITY OF TORONTO Appendix 5 Fleet Services

Sub-Project Summary

Project/Financing			2013					Financ					
Priority Project Project Name	Start Da	te Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
2 FLT000475 Public Health - Fleet Replacement													
1 10 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/2012	7	0	0	0	7	0	0	0	0		0 0
1 13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2011	5	0	0	0	5	0	0	0	0		0 0
2 15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2014	30	0	0	0	30	0	0	0	0		0 0
	Project Su	b-total:	42	0	0	0	42	0	0	0	0		0 0
2 FLT000479 Purchasing & Materials Mgmt- Fleet Replacement													
1 11 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	5	0	0	0	5	0	0	0	0		0 0
1 14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	65	0	0	0	65	0	0	0	0		0 0
	Project Su	b-total:	70	0	0	0	70	0	0	0	0		0 0
2 FLT000487 Fire-Fleet Replacement													
1 13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	1,897	0	0	0	1,897	0	0	0	0		0 0
1 14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	5,703	0	0	0	5,703	0	0	0	0		0 0
2 15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	4,700	0	0	0	4,700	0	0	0	0		0 0
	Project Su	b-total:	12,300	0	0	0	12,300	0	0	0	0		0 0
2 FLT907602 Information & Technology - Fleet Replacement													
2 3 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	30	0	0	0	30	0	0	0	0		0 0
	Project Su	b-total:	30	0	0	0	30	0	0	0	0		0 0
Program Total:			44,469	0	0	0	44,469	0	0	0	0		0 0

Status Code Description

S2 S2 Prior Year (With 2013 and\or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2013 and\or Future Year Cost\Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

Category Code Description

01 Health and Safety C01

02 Legislated C02

03 State of Good Repair C03 04 Service Improvement and Enhancement C04

05 Growth Related C05

- 06 Reserved Category 1 C06
- 07 Reserved Category 2 C07

Appendix 6

2013 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

		Contributions / (Withdrawls)											
		Projected											2013- 2022
		Balance as	2013 Rec.	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total
Reserve / Reserve Fund Name	Project / SubProject Name and Number	at Dec 31, 2012 *	Rec. Budget	2014 Plan	Plan	2016 Plan	2017 Plan	2018 Plan	Plan	Plan	Plan	Plan	Contributions / (Withdrawls)
Reserve / Reserve Fund Name	Number	2012	Buuget	Fidii	Fidii	Fidii	Fidii	Fiall	Fidil	Fidii	Fidii	Fidii	(withdrawis)
Vehicles & Equip Replacement	Public Health-Fleet	149	42	24	35	48		74	28	148	80	35	514
Reserve-Public Health	Replacement												
Vehicles & Equip Replacement	Library-Fleet Replacement	125	346	175	491	93	154	750	190	934	444	222	3,799
Reserve-Library													
Vehicles & Equip Replacement	Parks, Forestry and Rec-Fleet	2,871	5,536	8,332	6,086	6,390	6,709	7,045	7,387	7,750	7,750	7,750	70,735
Reserve-PF&R	Replacement												
Vehicles & Equip Replacement Reserve-PMMD	PMMD-Fleet Replacement	155	5	62	172			44		35	75	75	468
Vehicles & Equip Replacement	MLS-Fleet Replacement	74	400	960	330	663	521	537	553	580	580	600	5,724
Reserve-MLS													-,
Vehicles & Equip Replacement	Solid Waste Management -	17,433	16,874	13,268	9,919	5,500	17,100	13,700	8,600	9,700	6,300	25,100	126,061
Reserve-Solid Waste	Fleet Replacement				-								
Vehicles & Equip Replacement	Technical Services-Fleet	321	376	470	323	331	338	346	353	370	370	400	3,677
Reserve-Tech Services	Replacement												
Vehicles & Equip Replacement	Transportation Services-Fleet	3,383	4,022	9,043	5,653	5,653	5,653	5,653	5,653	5,700	5,700	5,700	58,430
Reserve-Transportation	Replacement												
Vehicles & Equip Replacement	EMS-Fleet Replacement	1,480	3,923	3,981	3,958	4,052	4,146	4,240	4,335	4,429	4,524	4,615	42,203
Reserve-EMS													
Vehicles & Equip Replacement		3,613	6,700	8,503	6,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,427
Reserve-Fire Services	Replacement												
Vehicles & Equip Replacement	Zoo-Fleet Replacement	619	350	350	350	350	350	350	350	350	350	350	3,500
Reserve-Zoo			240	254	264	274	202	20.4	400	100	400	100	2.000
	Exhibition Place-Fleet Replacement	4	340	351	361	371	383	394	406	400	400	400	3,806
Reserve-Exhibition Place Vehicles & Equip Replacement	Arena Boards-Ice Resurfacers	40	200		100	105	108	110	112	115	118	120	1,088
Reserve-Arena Boards	Replacement	40	200		100	105	108	110	112	115	110	120	1,088
Vehicles & Equip Replacement		1,574	680	1,355	412	644	368	444	594	625	650	700	6,472
Reserve-F&RE	Replace	1,574	000	1,555	412	044	500	444	554	025	050	700	0,472
Vehicles & Equip Replacement		463	60	137	160	25			52			100	534
Reserve-City Clerk's	Replacement	405	00	157	100	25			52			100	554
Vehicles & Equip Replacement		1,696	2,791	6,316	6,156	3,217	9,957	2,333	1,682	4,500	4,500	5,800	47,252
Reserve-Toronto Water	Replacement	1,090	2,791	0,510	0,150	5,217	9,957	2,555	1,062	4,500	4,500	5,600	47,252
Vehicles & Equip Replacement		180	74		33	98	80		34	36	75		430
Reserve-EDCT	Eber - neet heplacement	100	/4		55	50	00		54	50	75		450
Vehicles & Equip Replacement	Toronto Building-Fleet	169		35		120	41			45	35	45	321
Reserve-Toronto Buildings	Replacement												
Vehicles & Equip Replacement	PPFA-Fleet Replacement	561			32				34	36	40	45	187
Reserve-PPFA													
Vehicles & Equip Replacement	Shelter, Support & Housing-	142		31	72						45	80	228
Reserve-Shelter, Support	Fleet Replacement												
Vehicles & Equip Replacement		321	151		70		35			70		70	396
Reserve-Revenue Services	Replacement							ļ					
	Human Resources-Fleet	19		35								45	80
Reserve-Human Resources	Replacement												
Vehicles & Equip Replacement	I&T - Fleet Replacement	31	30						60				90
Reserve_I&T													
Vehicles & Equip Replacement		3,176	1,724	3,538	2,438	3,136	2,586	2,636	2,686	2,740	2,790	3,540	27,814
Reserve Corporate	Total Droposod Contributions	40.947	46.623	60.804	46,692	41,335	58.518	48.695	42.998	48.506	44.040	66.535	505.525
	Total Proposed Contributions / (Withdrawls)	40,947	40,023	00,804	40,092	41,335	58,518	48,095	42,998	48,506	44,819	555,00	505,525
Total Reserve Fund Balance at Y	$(\cdot \cdot$	40.947	46,623	60.804	46,692	41,335	58,518	48.695	42.998	48,506	44.819	66.535	