



City Budget
2013

Exhibition Place
Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

2013 - 2022 Capital Program

2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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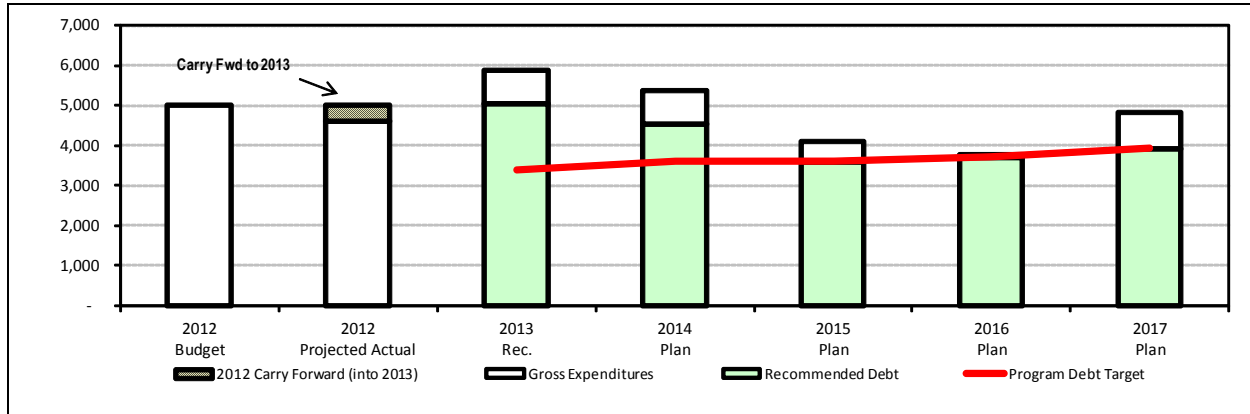
PART I: RECOMMENDATIONS

The City Manager and Acting Chief Financial Officer recommend that:

1. City Council approve the 2013 Recommended Capital Budget for Exhibition Place with a total project cost of \$7.697 million, and 2013 cash flow of \$6.297 million and future year commitments of \$1.800 million comprised of the following:
 - a) New Cash Flow Funding for 17 new / change in scope sub-projects with a 2013 total project cost of \$7.697 million that requires cash flow of \$5.897 million in 2013 and a future year cash flow commitment of \$1.800 million in 2014; and
 - b) 2012 approved cash flow for 1 previously approved sub-project with carry forward funding from 2012 into 2013 totalling \$0.400 million.
2. City Council approve new debt service costs of \$0.089 million in 2013 and incremental debt costs of \$0.543 million in 2014, and \$0.134 million in 2015 resulting from the approval of the 2013 Recommended Capital Budget, to be included in the 2013 and future year operating budgets;
3. City Council approve the 2014-2022 Recommended Capital Plan for Exhibition Place totaling \$39.613 million in project estimates, comprised of \$3.590 million in 2014; \$4.125 million in 2015; \$3.775 million in 2016; \$4.840 million in 2017; \$4.400 million in 2018; \$4.450 million in 2019; \$4.675 million in 2020; \$4.373 million in 2021; and \$5.385 million in 2022.

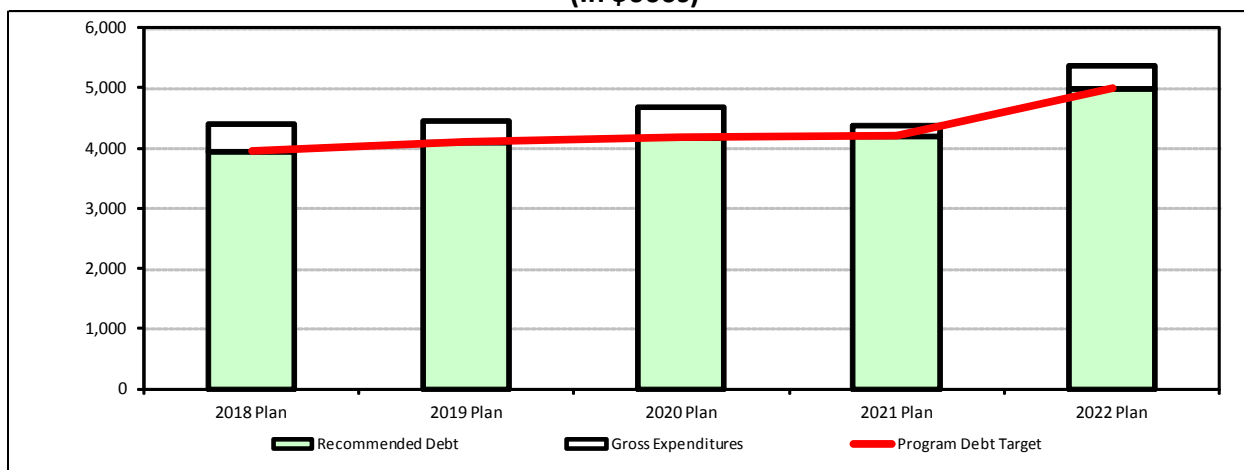
PART II: 2013 – 2022 CAPITAL PROGRAM

**10-Year Capital Plan
2013 Recommended Budget, 2014 - 2017 Recommended Plan
(In \$000s)**



	2013 Rec. Budget and 2014-2017 Plan								5-Year Total Percent
	2012		2013	2014	2015	2016	2017	2013-2017	
	Budget	Projected Actual							
Gross Expenditures:									
2012 Capital Budget & Approved FY Commitment	5,039	4,639							
Recommended Changes to Approved FY Commitments			5,897	1,800				7,697	32.0%
2013 New/Change in Scope and Future Year Commitments				3,590	4,125	3,775	4,840	16,330	68.0%
2014-2017 Capital Plan Estimates									
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2013		400							
Total Gross Annual Expenditures & Plan	5,039	4,639	5,897	5,390	4,125	3,775	4,840	24,027	100.0%
Program Debt Target			3,400	3,600	3,600	3,700	3,950	18,250	
Financing:									
Recommended Debt			5,065	4,560	3,600	3,700	3,950	20,875	86.9%
Reserves/Reserve Funds			832	830	525	75	890	3,152	13.1%
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue									
Total Financing			5,897	5,390	4,125	3,775	4,840	24,027	100.0%
By Project Category:									
Health & Safety			185	85	85	-	85	440	1.8%
Legislated									
SOGR			5,080	4,575	3,015	3,200	3,615	19,485	81.1%
Service Improvement			632	730	1,025	575	1,140	4,102	17.1%
Growth Related									
Total by Project Category			5,897	5,390	4,125	3,775	4,840	24,027	100.0%
Asset Value (\$) at year-end		659,343	659,343	659,343	659,343	659,343	659,343	659,343	
Yearly SOGR Backlog Estimate (not addressed by current plan)			9,546	2,332	1,820	86	2,169		
Accumulated Backlog Estimate (end of year)		18,199	27,745	30,077	31,897	31,983	34,152		
Backlog: Percentage of Asset Value (%)		2.8%	4.2%	4.6%	4.8%	4.9%	5.2%		
Debt Service Costs			89	600	923	475	461	2,549	
Operating Impact on Program Costs									
New Positions									

**10-Year Capital Plan
2018-2022 Recommended Plan
(In \$000s)**



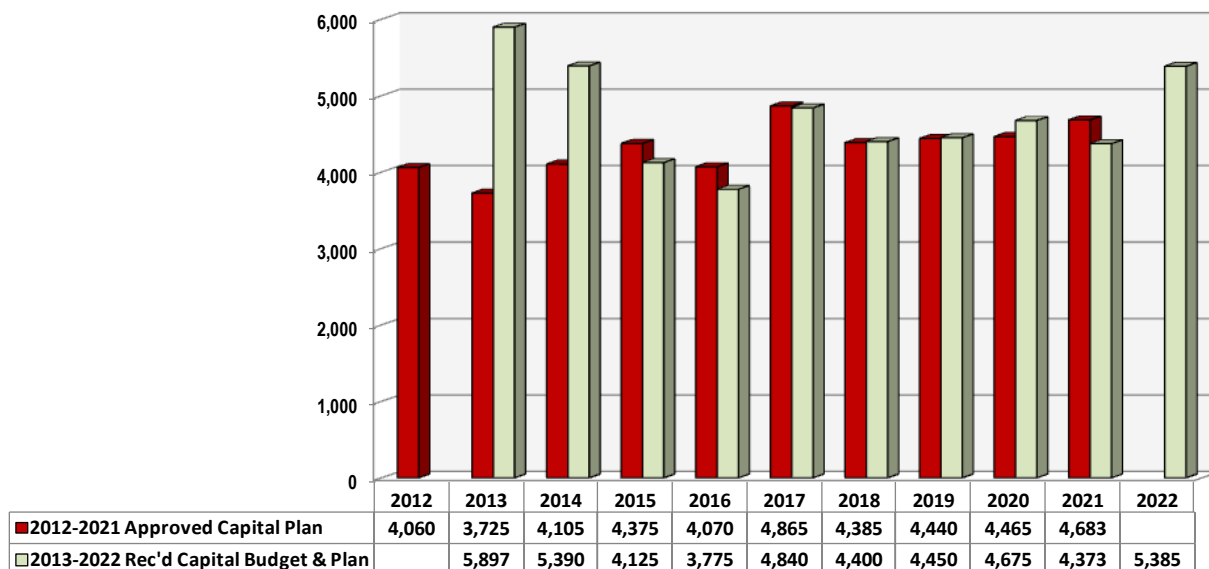
	2018-2022 Capital Plan						10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022	
Gross Expenditures:							
2012 Capital Budget & Approved FY Commitments						7,697	16.3%
Recommended Changes to Approved FY Commitments							
2013 New/Change in Scope and Future Year Commitments							
2018 - 2022 Capital Plan Estimates	4,400	4,450	4,675	4,373	5,385	39,613	83.7%
Total Gross Annual Expenditures & Plan	4,400	4,450	4,675	4,373	5,385	47,310	100.0%
Program Debt Target	3,950	4,100	4,180	4,213	5,000	39,693	
Financing:							
Recommended Debt	3,950	4,100	4,180	4,213	5,000	42,318	89.4%
Reserves/Reserve Funds	450	350	495	160	385	4,992	10.6%
Development Charges							
Provincial/Federal							
Debt Recoverable							
Other Revenue							
Total Financing	4,400	4,450	4,675	4,373	5,385	47,310	100.0%
By Project Category:							
Health & Safety	85	85		370		980	2.1%
Legislated							
SOGR	2,815	2,965	3,130	2,793	3,800	34,988	74.0%
Service Improvement	1,500	1,400	1,545	1,210	1,585	11,342	24.0%
Growth Related							
Total by Project Category	4,400	4,450	4,675	4,373	5,385	47,310	100.0%
Asset Value(\$) at year-end	659,343	659,343	659,343	659,343	659,343		
Yearly SOGR Backlog Estimate (not addressed by current plan)	1,446	(17)	(326)	2,003	1,209		
Accumulated Backlog Estimate (end of year)	34,152	35,598	35,581	35,255	37,258	38,467	
Backlog: Percentage of Asset Value (%)	5.4%	5.4%	5.3%	5.7%	5.8%		
Debt Service Costs	505	478	512	513	524	5,081	
Operating Impact on Program Costs							
New Positions							

10-Year Capital Plan Overview

- Exhibition Place is responsible for 192 acres, with an asset value of \$659.3 million in historical costs, including 9 buildings designated under the Ontario Heritage Act and a further 20 buildings and structures listed on the Heritage Toronto's Inventory. These structures have historical and cultural significance. Many of these buildings were constructed before modern energy conservation, lighting, and heating standards were developed.
- The 10-Year Recommended Capital Plan provides funding for state of good repair and service improvements that will increase Toronto's international profile, provide economic stimulation, and achieve energy efficiency.
- The 2013–2022 Recommended Capital Plan totals \$47.310 million, of which \$24.027 million or 51% is projected for the first 5 years, with the final 5 years requiring funding of \$23.283 million or 49%.
- The Recommended 10-Year Capital Plan includes \$0.980 million or 2.1% for Health and Safety projects for security and waste diversion projects, \$34.988 million or 74% for State Of Good Repair addressing the renewal need of aging and deteriorating infrastructure, and \$11.342 million or 24% for Service Improvement projects including BMO Field, Show Services and Parking Lot improvements.
- Exhibition Place's State of Good Repair (SOGR) backlog will increase from \$18.199 million in 2012 to \$38.467 million by 2022. SOGR backlog, as a percentage of its total asset replacement value of \$659.343 million is 4.4 % in 2013, increasing to 5.8% by 2022.
 - Funding on-going maintenance requirements on the 192-acre site within available debt funding represents the biggest challenge to reducing the State Of Good Repair backlog.
- In accordance with established practice, Exhibition Place will absorb any operating costs arising from the completion of capital projects in its 2013 Recommended Capital Budget and 2014-2022 Recommended Capital Plan.
- The 10-Year Recommended Capital Plan requires new debt funding of \$42.318 million which exceeds the 10 year debt affordability target by \$2.625 million or 5.9%. Debt funding of \$20.875 million recommended for the first five years is \$2.6255 million over debt target attributed to funds required to complete urgent washroom refurbishing at the Direct Energy Centre. The last five years debt funding meets the debt target.
 - Debt funding of \$42.318 million finances 89% of Exhibition Place's 10-Year Capital Plan, 11% of the funding or \$4.992 million includes \$3.992 million from the Soccer Stadium (BMO) Maintenance Reserve Fund and \$1.000 million from the Conference Centre Reserve Fund to fund washroom renovations at the Direct Energy Centre.
 - BMO Field makes annual contributions of \$0.400 million to the Soccer Stadium Reserve Fund and the Direct Energy Centre will contribute \$0.500 million in 2013 and \$0.500 million in 2014 to the Conference Centre Reserve Fund for urgent refurbishing of washrooms.

Key Changes to the 2012 - 2021 Approved Capital Plan

Changes to the 2012 -2021 Approved Capital Plan
(In \$000s)



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflects an increase of \$2.812 million from the 2012 to 2021 Approved Capital Plan. The increase is mainly due to:

- An increase of \$3.625 million for the Direct Energy Centre including \$2.625 million debt funding and \$1.000 million funding from the Conference Centre Reserve Fund to provide for urgent washroom renovations over 2013 and 2014.
- The Horse Palace project at a cost of \$0.965 million was deferred from 2016 to beyond 2022 as the restoration projects have been reassessed and they can be rescheduled with no impact on the building's SOGR.
- An Increase of \$1.250 million, funded by debt, is recommended for the Major Equipment project. Increased funding is required to replace the over 70 year old high voltage power equipment to maintain safety standards for staff and public.
- A decrease of \$0.750 million for projects originally planned for 2015 to 2018, which rely on funding provided by third party grants, loans, other revenues and contributions. Third party financing has not become available and the projects will be deferred until funding is secured.

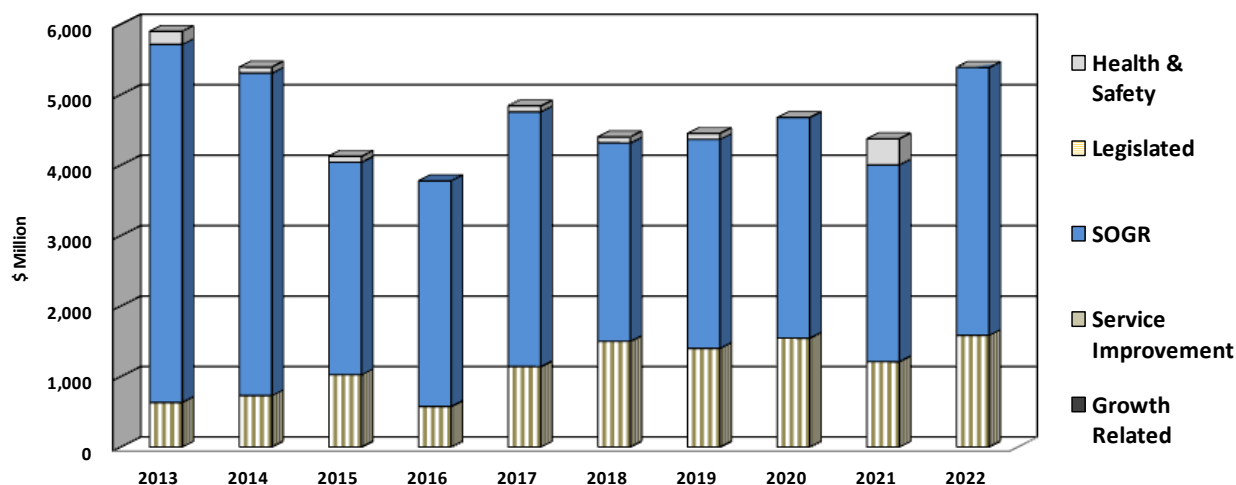
The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

**Summary of Project Changes
(In \$000s)**

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
<i>Previously Approved</i>												
Total Previously Approved												
New												
<i>Direct Energy Centre</i>	6,710	2,165	1,460								3,625	10,335
<i>Horse Palace</i>	3,290				(250)	(465)	(250)				(965)	2,325
<i>Major Equipment</i>	6,945			150	350	400	250	100			1,250	8,195
<i>Green Energy Initiatives</i>	750			(500)	(250)						(750)	-
Total New	17,695	2,165	1,460	(350)	(150)	(65)		100			3,160	20,855
Total Changes	17,695	2,165	1,460	(350)	(150)	(65)		100			3,160	20,855

2013 – 2022 Recommended Capital Plan

2013–2022 Capital Plan by Project Category
(In \$000s)

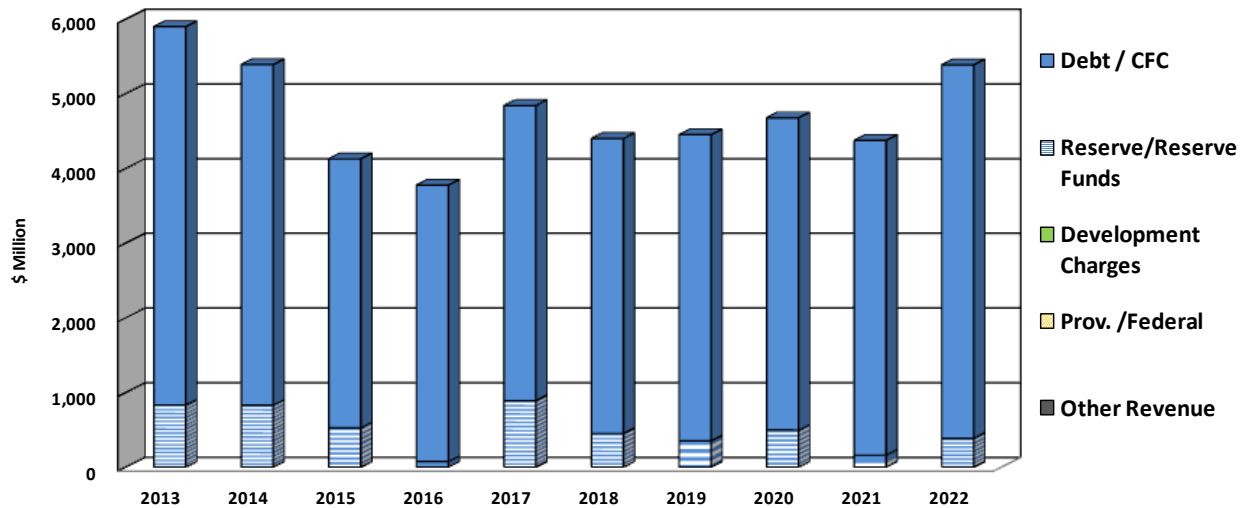


The 10-Year Recommended Capital Plan of \$47.310 million provides funding for Health and Safety projects of \$0.980 million, State of Good Repair (SOGR) projects of \$34.988 million; and Service Improvement projects of \$11.342 million.

- *Health and Safety* projects represent 2.1% or \$0.980 million of the 10-Year Recommended Capital Plan's expenditure including:
 - \$0.275 million for reinforcing the Horse Palace structure;
 - \$0.100 million for Fire Protection System Code Retrofit in the Food Building; and
 - \$0.605 million for Security Surveillance System/CCTV in other buildings.
- *State of Good Repair* projects are directed by audits on each building and represent 74% or \$34.988 million of the 10-Year Recommended Capital Plan's expenditures including:
 - \$2.742 million for building and structural deficiencies at the Coliseum Complex;
 - \$10.335 million for Washroom renovations, roof replacement and Chiller/Cooling Tower work at the Direct Energy Centre; and
 - \$6.145 million for Equipment requirements including Transformers, Switchgears, Fire Alarm Panel replacement and replacement of Optic Fibre Cable.
 - SOGR funding is higher in 2013 and 2014 as a result of the urgent washroom renovation project at the Direct Energy Centre with future year funding requirements declining to sustainable levels from 2015 to 2022.
- *Service Improvement* projects account for 24% or \$11.342 million of the projects included in the 10-Year Recommended Capital Plan. Funding for key Service Improvement projects include:
 - \$3.992 million for improvements to the National Soccer Stadium (BMO Field);

- \$2.050 million for various electrical infrastructure improvements for Show Services; and
- \$5.300 million for parking lot improvements.

**2013–2022 Capital Plan by Funding Source
(In \$000s)**



The 10-Year Recommended Capital Plan of \$47.310 million will be financed by \$42.318 million of debt, and \$4.992 million from Reserve / Reserve funds,

- Debt comprises \$42.318 million or 89.4% of the 2013 Recommended Capital Budget and 2014-2022 Capital Plan's funding sources. The Program exceeds the debt target by \$1.665 million for 2013 and \$0.960 million for 2014 and meets debt target for the remaining years of the 10-Year Recommended Capital Plan period.
- The Program exceeds the debt target in 2013 and 2014 to address urgent washroom renovations at the Direct Energy Centre.
- The first 5 years of the 10-Year Recommended Capital Plan is comprised of \$20.875 million or 87% debt funding and \$3.152 million or 13% Reserve Funding dedicated to \$2.152 million for BMO Field repairs and upgrades and \$1.00 million for washroom renovations at the Direct Energy Centre.
- The second five years of the 10-Year Recommended Capital Plan is comprised of \$21.443 million or 92% debt funding and \$1.840 million or 8% Reserve Funding providing for BMO Field repairs.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category
(In \$000s)

	Total Project Cost	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
Health & Safety												
<i>Horse Palace</i>	275									275		275
<i>Food Building</i>	100	100										100
<i>Other Buildings</i>	605	85	85	85		85	85	85		95		605
Sub-Total	980	185	85	85		85	85	85		370	-	980
State of Good Repair (SOGR)												
<i>Pre-Engineering</i>	1,178	125	100	100	100	125	125	125	125	128	125	1,178
<i>Coliseum Complex</i>	2,742			525	715	1,020		275	207			2,742
<i>Direct Energy Centre</i>	10,335	2,950	2,535		595	155	650	500	100	600	2,250	10,335
<i>Better Living Centre</i>	1,328		100	315			190	723				1,328
<i>Parks, Parking Lots and Roads</i>	5,317	930	485	385	290	600	800	227	500	600	500	5,317
<i>Horse Palace</i>	2,050						100	875	875	200		2,050
<i>Queen Elizabeth Building</i>	3,940	300	450	550	950	1,050	300		340			3,940
<i>Food Building</i>	890			165							725	890
<i>Equipment</i>	6,145	775	905	975	550	600	650	765	200	525	200	6,145
<i>Other Buildings</i>	200									200		200
<i>Allstream Conference Centre</i>	400								400			400
<i>General Services Building</i>	263					65		198				263
<i>Press Building</i>	200									200		200
Sub-Total	34,988	5,080	4,575	3,015	3,200	3,615	2,815	3,688	2,747	2,453	3,800	34,988
Service Improvements												
<i>Parks, Parking Lots and Roads</i>				350	150		950	950	950	950	1,000	5,300
<i>Equipment</i>		300	400	150	350	250	100	100	100	100	200	2,050
<i>National Soccer Stadium (BMO)</i>		332	330	525	75	890	450	350	495	160	385	3,992
Sub-Total	-	632	730	1,025	575	1,140	1,500	1,400	1,545	1,210	1,585	11,342
Total	35,968	5,897	5,390	4,125	3,775	4,840	4,400	5,173	4,292	4,033	5,385	47,310

Major capital initiatives over the 10-Year Recommended Capital Plan period are mainly SOGR projects necessary to address aging and deteriorating infrastructure and Service Improvement projects for the National Soccer Stadium and for customer services.

- The 10-year Recommended Capital Plan of \$47.310 million includes \$0.980 million or 2.1% for Health and Safety projects, \$34.988 million or 67% million for SOGR projects and \$11.342 million or 24% for Service Improvement projects.

Health and Safety

- The *Horse Place* project funding of \$0.275 million will provide for reinforcement of the building structure.
- Funding of \$0.100 million for the *Food Building* will provide for retrofitting the fire protection system.
- *Other Buildings* have been allocated \$0.605 million to fund ongoing improvements to the grounds security and surveillance system.

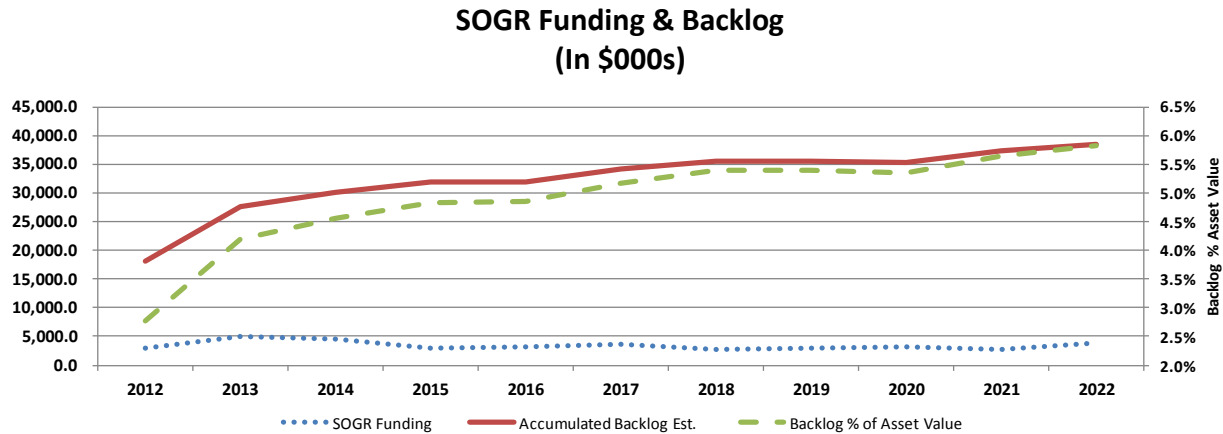
State of Good Repair

- The *Coliseum Complex* project of \$2.742 million is intended to correct structural and building envelope deficiencies and will start in 2015.
- The *Direct Energy* project provides \$10.335 million over the 10-year period to renovate the washrooms, replace the sectional roof, and replace the chiller/cooling tower exhaust.
- The *Better Living Centre* project provides funding of \$1.328 million for the capsulation of interior lead, under floor heating, electrical infrastructure and replacement of an air handling unit.
- The *Parks, Parking Lots and Roads* project provides \$5.317 million for SOGR work on Sidewalks, Pathways including lighting retrofits, West Bailey Bridge retrofits and washroom upgrades. This is an ongoing project with cash flow funding provided annually to address these needs
- The *Horse Palace* project of \$2.050 million provides funds to replace the east side roof and electrical equipment relocation, reinforce the building to stricter seismic requirements, replace the radiant heat system and retrofit the lighting control and distribution panel.
- The *Queen Elizabeth Building* project of \$3.940 million will replace the roof of the theatre, replace roofs of executive offices, replace rooftop heating and cooling, replace the roof at Exhibit Hall and retrofit the passenger elevator.
- The *Equipment* project of \$6.145 million provides funding to retrofit the public address systems, and replace fire alarm systems in various buildings. Other funded projects include replacing optic cable grounds wide, improving the waste management system, providing transformers , switchgears and circuit breakers, and expanding the building automation system This is an ongoing project with cash flow funding provided annually to address these needs.

Service Improvements

- The *Parks, Parking Lots and Roads* project provides \$5.300 million for Service Improvements including completion of the festival plaza and re-alignment of Nunavit road.
- The *National Soccer Stadium (BMO Field)* project has a cost of \$3.992 million for building upgrades, funded from the Soccer Stadium Maintenance Reserve Fund (BMO Field). The building upgrades include build repairs and upgrades including seating, broken concrete, and replacement of wooden stairs with galvanized steel. This is an ongoing project with annualized funding provided from the annual contribution of \$0.400 million to the Soccer Stadium Maintenance Reserve Fund by the private operator in accordance with the Operating Agreement.

State of Good Repair (SOGR) Backlog



The 10-Year Recommended Capital Plan dedicates \$19.485 million to SOGR spending in the first five years of the Plan and \$15.503 million over the last five years which on average is \$3.499 million annually.

- Exhibition Place is responsible for 192 acres including 9 buildings designated under the Ontario Heritage Act and a further 20 buildings and structures listed on the City's Inventory of Heritage Properties. These structures have historical and cultural significance. Many of these buildings were constructed before modern energy conservation, lighting, and heating standards were developed.
- Exhibition Place has completed 10 building audits and continues to assess buildings and perform yearly inspections and audits on the grounds to determine need and avoid health and safety implications for employees, clients and visitors.
- The total replacement cost for all buildings and structures at Exhibition Place was estimated at \$659.3 million at the end of 2012.
- The state of good repair backlog was decreased substantially from 2009 to 2012 as the Program spent \$19.9 million on SOGR capital work, assisted by \$17.730 million funding by the Infrastructure Stimulus Fund in 2010.
- The 2012 year-end state of good repair backlog is valued at \$18.199 million or 2.8% of the asset replacement value and is projected to increase by \$20.268 to \$38.467 million or 5.8% of total asset value by 2022.
- SOGR Backlog includes the requirements for all current buildings, facilities and roads and parking lots and is not broken out into asset categories.

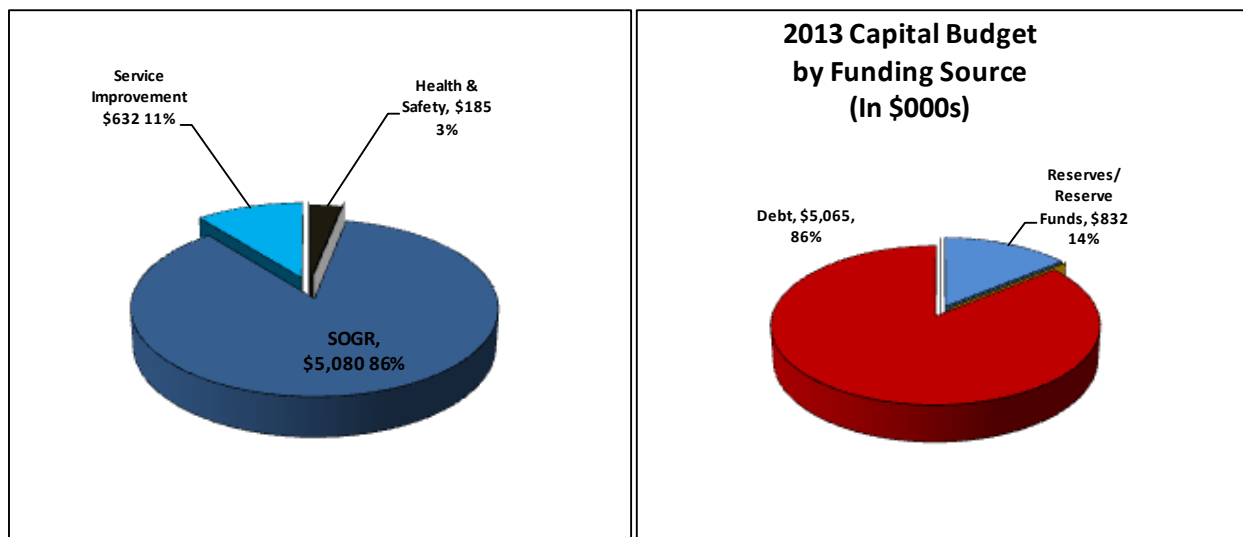
10-Year Capital Plan Impact on the Operating Budget

Approval of the 2013 Recommended Capital Budget will not impact the Exhibition Place operating budget.

- In accordance with established practice, Exhibition Place will absorb any operating costs arising from completed projects in its 2013 Recommended Capital Budget and 2014-2022 Recommended Capital Plan.
- Savings from Green Energy projects are applied for the most part, to repay the loans required for the capital improvements to increase energy efficiency.

PART III - 2013 RECOMMENDED CAPITAL BUDGET

2013 Capital Budget by Project Category and Funding Source



The 2013 Recommended Capital Budget, excluding funding carried forward from 2012 to 2013, requires 2013 cash flow funding of \$5.897 million.

- The recommended cash flow for 2013 includes \$0.185 million or 3.1% for Health and Safety projects, \$5.080 million or 86.1% for SOGR projects and \$0.632 million or 10.7% for Service Improvement projects.
 - *Health and Safety* projects represent \$0.185 million or 3.1% of the 2013 Recommended Capital Budget's cash flow funding including, \$0.100 million to meet Fire Code for the protection system at the Food Building and \$ 0.085 million to improve the security surveillance system in various buildings
 - *SOGR* projects represent \$5.080 million or 86.1% of the 2013 Recommended Capital Budget's expenditures including \$2.950 million for renovations of washrooms and Huffcore Wall replacement at the Direct Energy Center, \$0.930 million for sidewalks, pathways, roads and parking lots, \$0.300 million for the Queen Elizabeth Building and \$0.775 million for Building Automation, Optic cable replacement and other equipment to continue replacing the aging electrical plant.
 - *Service Improvement* projects account for \$0.632 million or 10.7% of the 2013 Recommended Capital Budget's capital works, including \$0.332 million for the National Soccer Stadium improvements and \$0.300 million for various electrical improvements for show infrastructure and way-finding.
- The 2013 Recommended Capital Budget, excluding funding carried forward from 2012 to 2013, requires \$5.065 million in debt funding which is \$1.665 million over the debt affordability target for 2013, and \$0.832 million funding from Reserve Funds.

- *Debt* funded projects account for \$5.065 million or 85.9% of the 2013 Recommended Capital Budget including \$2.100 million for urgent washroom renovations at the Direct Energy Centre requiring \$1.665 million in additional debt over the 2013 debt target.
- Reserve Funded projects account for \$0.832 million or 14.1% of the 2013 Recommended Capital Budget including \$0.332 million from the Soccer Stadium Maintenance Reserve Fund for repairs and upgrades at BMO Field and \$0.500 million from the Conference Centre Reserve Fund for urgent washroom renovations at the Direct Energy Centre.

2013 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2011 & Prior Year Carry Forward	2012 Previously Approved Cash Flow Commitments	2013 New Cash Flow Rec'd	2013 Total Cash Flow Rec'd	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
Expenditures																
Previously Approved					400	400										400
Change in Scope																
New			3,297	3,297		3,297	3,590	4,125	3,775	4,840	4,400	4,450	4,675	4,373	5,385	42,910
New w/Future Year			2,600	2,600		2,600	1,800									4,400
Total Expenditure			5,897	5,897	400	6,297	5,390	4,125	3,775	4,840	4,400	4,450	4,675	4,373	5,385	47,710
Financing																
Debt			5,065	5,065	400	5,465	4,560	3,600	3,700	3,950	3,950	4,100	4,180	4,213	5,000	42,718
Other			832	832		832	830	525	75	890	450	350	495	160	385	4,992
Reserves/Res Funds																
Development Charges																
Provincial/Federal																
Total Financing			5,897	5,897	400	6,297	5,390	4,125	3,775	4,840	4,400	4,450	4,675	4,373	5,385	47,710

Exhibition Place's 2013 Recommended Capital Budget is \$6.297 million, which provides \$0.400 million in cash flow funding carried forward from 2012 into 2013 for projects not completed and \$5.897 million for new projects.

- Approval of the 2013 Recommended Capital Budget of \$6.297 million will result in future year commitment of \$1.800 million in 2014.

2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$6.297 million to:

- Continue with the Pre-Engineering Program, including professional fees for studies, assessments and planning (\$0.100 million);
- Start washroom renovations at the Direct Energy Centre, (\$2.600 million);
- Continue SOGR on Parks Parking Lots and Roads, \$0.930 million;
- Complete roof replacements at the Queen Elizabeth Building (\$0.300 million);
- Complete fire protection system retrofit at the Food Building (\$0.100 million);
- Continue replacement of the aging electrical equipment grounds wide (\$1.075 million); and
- Continue the ongoing repairs and upgrades to the National Soccer Stadium (\$0.332 million).

2013 Recommended Capital Project Highlights (In \$000s)

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
<i>Pre-Engineering</i>	125	125					125						125
<i>Direct Energy Centre</i>	3,350	3,350					3,350						3,350
<i>Parks, Parking Lots and Roads</i>	2,730	930	1,800				2,730						2,730
<i>Queen Elizabeth Building</i>	300	300					300						300
<i>Food Building</i>	100	100					100						100
<i>Equipment</i>	1,075	1,075					1,075						1,075
<i>Other Buildings</i>	85	85					85						85
<i>National Soccer Stadium (BMO)</i>	332	332					332						332
Total (including carry forward funding)	8,097	6,297	1,800				8,097						8,097

PART IV: ISSUES FOR DISCUSSION

2013 Issues and Future Year Issues

Future Year Issues

Green Energy Initiatives (Unfunded)

- Exhibition Staff will continue to submit funding applications to secure 3rd party financing for Green Energy Initiatives working towards energy self-efficiency at Exhibition Place. The energy efficiency plan includes adding 2 green roofs, one at the Better Living Centre, starting in 2015 (\$0.5 million) and the 2nd at the West Annex in 2015 (\$0.250 million). These 2 green energy sub-projects will rely on funding provided by third party grants and loans, other revenues and contributions. These sub-projects are not included in the 10-Year Capital Plan and will be added once the funding from the third party sources has been secured.

Direct Energy Center (DEC) Washroom Renovations

- The DEC washrooms are now 16 years old and at the end of the previously planned work schedule these washrooms would be almost 20 years old. With over 5.3 visitors a year, the existing DEC washrooms have suffered from wear and tear issues. The 2006 Building Assessment identified that washroom replacement was needed starting in 2014. However, with Exhibition Place being declared “PanAm Park”, this project was introduced so that it could be completed in time for the 2015 PanAm Games.
- The objective of the Washroom Renovation is to address functional and operational issues which will have a positive effect on the maintenance costs and also to renovate the washrooms in keeping with the standards in a competitive marketplace. Once complete, it is estimated that the new washrooms will not need any further upgrades for 20 - 25 years.
- The work will include the supply of all labour, equipment and materials for the retrofit of washroom facilities at 10 locations for a total of approximately 16,310 square feet.
- The 2013 Recommended Capital Budget includes an increase of \$1.000 million in funding from the Conference Centre Reserve Fund funded by a contribution of \$0.500 million in 2013 and \$0.500 million in 2014 anticipated from increased surplus at the Direct Energy Centre.
- The 2013 Recommended Capital Budget includes an increase of \$2.625 million in debt funding with increases of \$1.665 million in 2013 and \$0.960 million in 2014.

	2012 (Carry forward to 2013)	2013	2014	TOTAL
Original 2012 to 2014 plan	400	435	340	1175
Additional Contributions (to/from CCRF)		500	500	1000
Addition debt provided (over debt target)		1665	960	2625
Total Recommended Project	400	2600	1800	4800

Appendix 1

2012 Performance

2012 Key Accomplishments

In 2012, Exhibition Place achieved the following results:

- ✓ Continued Pre-Engineering including studying, investigating and designing to maintain the SOGR of buildings and infrastructure on its 192 acre site.
- ✓ Completed upgrading the utilities at the New CNE Midway.
- ✓ Continued building the Waste Management System to achieve 70% targets.
- ✓ Completed sealing the garage slab in the Direct Energy Centre
- ✓ Developing the construction schedule around shows and events within the limited window of opportunity for both indoor and outdoor construction activity

2012 Capital Variance Review

2012 Budget to Actual Comparison (In \$000s)

2012 Approved	Actuals as of Sept. 30, 2012 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
5,039	1,321	26.2%	4,639	92.1%	400	7.9%

Capital expenditures for the 9 months ending September 30, 2012 totalled \$1.321 million or 26.2% for the 2012 Approved Capital Budget of \$5.039 million. Capital spending is projected to reach \$4.639 million or 92% of the 2012 Approved Capital Budget by year-end.

Timing of projects continues to require the planning of capital work around peak times for events and visitors on site.

The Program indicates that \$0.400 million of 2012 funding will be carried forward to 2013 to complete the renovations of washrooms at the Direct Energy Centre as it will be combined with the 2013 project for greater economies when tendering the washroom project.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
<i>Pre-Engineering</i>	125	100	100	100	125	550	125	125	125	128	125	1,178
<i>Coliseum Complex</i>			525	715	1,020	2,260		275	207			2,742
<i>Direct Energy Centre</i>	3,350	2,535		595	155	6,635	650	500	100	600	2,250	10,735
<i>Better Living Centre</i>		100	315			415	190	723				1,328
<i>Parks, Parking Lots and Roads</i>	930	485	735	440	600	3,190	1,750	1,177	1,450	1,550	1,500	10,617
<i>Horse Palace</i>						-	100	875	875	475		2,325
<i>Queen Elizabeth Building</i>	300	450	550	950	1,050	3,300	300			340		3,940
<i>Food Building</i>	100		165			265					725	990
<i>Equipment</i>	1,075	1,305	1,125	900	850	5,255	750	865	300	625	400	8,195
<i>Other Buildings</i>	85	85	85		85	340	85	85		295		805
<i>Allstream Conference Centre</i>						-			400			400
<i>General Services Building</i>					65	65		198				263
<i>Press Building</i>						-				200		200
<i>National Soccer Stadium (BMO)</i>	332	330	525	75	890	2,152	450	350	495	160	385	3,992
Total (including carry forwards)	6,297	5,390	4,125	3,775	4,840	24,427	4,400	5,173	3,952	4,373	5,385	47,710

Appendix 3
2013 Recommended Capital Budget;
2014 to 2022 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing			
EXH00001 PRE-ENGINEERING PROGRAM																									
1	14	Var Bldgs-Study/Investigate/Design/Engineer 2013	CW	S5	03	125	100	100	100	125	550	628	1,178	0	0	0	0	0	0	0	0	1,178	0	1,178	
Sub-total						125	100	100	100	125	550	628	1,178	0	0	0	0	0	0	0	0	0	1,178	0	1,178
EXH00007 COLISEUM COMPLEX																									
1	59	Structural Deficiencies	CW	S6	03	0	0	0	0	100	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
3	72	Interior Walls, Ceilings & Finishes	CW	S6	03	0	0	0	0	0	0	482	482	0	0	0	0	0	0	0	0	482	0	482	
2	73	Building Envelope Deficiencies	CW	S6	03	0	0	525	715	920	2,160	0	2,160	0	0	0	0	0	0	0	0	2,160	0	2,160	
Sub-total						0	0	525	715	1,020	2,260	482	2,742	0	0	0	0	0	0	0	0	0	2,742	0	2,742
EXH000525 DIRECT ENERGY CENTRE (formerly NTC)																									
5	46	Washrooms Renovation	CW	S2	03	400	0	0	0	0	400	0	400	0	0	0	0	0	0	0	0	400	0	400	
7	56	Chiller/Cooling Tower Exhaust	CW	S6	03	0	0	0	595	155	750	850	1,600	0	0	0	0	0	0	0	0	1,600	0	1,600	
1	60	New Floor Resurfacing in Halls A to D	CW	S6	03	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	0	0	1,000	0	1,000	
3	61	Replace Damaged Sections of Movable Huffcore Wall	CW	S5	03	200	310	0	0	0	510	0	510	0	0	0	0	0	0	0	0	510	0	510	
6	62	Washrooms Renovation	CW	S5	03	2,600	1,800	0	0	0	4,400	0	4,400	0	0	0	1,000	0	0	0	0	3,400	0	4,400	
5	63	Retrofit Salons & Interior Equipment	CW	S5	03	150	175	0	0	0	325	0	325	0	0	0	0	0	0	0	0	325	0	325	
2	64	Replace \$ Retrofit Various Loading dock Ramps	CW	S6	03	0	250	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
3	65	Roof Sectional Replacement	CW	S6	03	0	0	0	0	0	0	1,000	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000	
8	66	Boilers Retrofit & Overhaul	CW	S6	03	0	0	0	0	0	0	750	750	0	0	0	0	0	0	0	0	750	0	750	
9	67	Transformers Retrofit & Overhaul	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
Sub-total						3,350	2,535	0	595	155	6,635	4,100	10,735	0	0	0	0	1,000	0	0	0	9,735	0	10,735	
EXH006 BETTER LIVING CENTRE																									
3	53	Under Floor Heating	CW	S6	03	0	0	0	0	0	0	223	223	0	0	0	0	0	0	0	0	223	0	223	
2	60	Air Handling Unit Replacement	CW	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
1	61	Interior Lead Capsulation	CW	S6	03	0	100	100	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200	
4	62	Electrical/IT Infrastructure	CW	S6	03	0	0	215	0	0	215	190	405	0	0	0	0	0	0	0	0	405	0	405	
Sub-total						0	100	315	0	0	415	913	1,328	0	0	0	0	0	0	0	0	0	1,328	0	1,328

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing		
EXH260 PARKS, PARKING LOTS AND ROADS																								
5 37	West Bailey Bridge Investigation & Retrofit	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
1 69	Festival Plaza Development	CW	S6	04	0	0	0	0	0	0	4,800	4,800	0	0	0	0	0	0	0	0	4,800	0	4,800	
2 70	Re-alignment of Nunavut Road	CW	S6	04	0	0	350	150	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
6 72	Washroom Upgrades (Exterior)	CW	S5	03	350	485	200	0	0	1,035	0	1,035	0	0	0	0	0	0	0	0	1,035	0	1,035	
3 73	Sidewalks, Pathways, Roads & Lots	CW	S5	03	580	0	0	0	300	880	1,327	2,207	0	0	0	0	0	0	0	0	2,207	0	2,207	
4 74	Street & Parking Lots Lighting Retrofit	CW	S6	03	0	0	185	290	300	775	1,200	1,975	0	0	0	0	0	0	0	0	1,975	0	1,975	
Sub-total					930	485	735	440	600	3,190	7,427	10,617	0	0	0	0	0	0	0	0	0	10,617	0	10,617
EXH270 HORSE PALACE																								
2 22	East Side Roof Replacement & PV Temp Relocation	CW	S6	03	0	0	0	0	0	0	1,375	1,375	0	0	0	0	0	0	0	0	1,375	0	1,375	
6 28	Lighting Control & Distribution Panel Retrofit	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
3 35	Restore Washrooms	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
1 41	Reinforce Bldg Structure for Seismic Requirement	CW	S6	01	0	0	0	0	0	0	275	275	0	0	0	0	0	0	0	0	275	0	275	
4 42	Modernize Freight Elevator & Replace Piston	CW	S6	03	0	0	0	0	0	0	75	75	0	0	0	0	0	0	0	0	75	0	75	
5 43	Radian Heat Replacement	CW	S6	03	0	0	0	0	0	0	300	300	0	0	0	0	0	0	0	0	300	0	300	
Sub-total					0	0	0	0	0	0	2,325	2,325	0	0	0	0	0	0	0	0	0	2,325	0	2,325
EXH290 QUEEN ELIZABETH BUILDING																								
1 31	Replace Exterior Sealant, Masonry & Concrete Retrof	CW	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
2 32	Replace Roofs at Executive Offices	CW	S4	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300	
5 35	Replace Rooftop Heating & Cooling Units in Hall	CW	S6	03	0	0	0	350	400	750	300	1,050	0	0	0	0	0	0	0	0	1,050	0	1,050	
4 47	Replace Roof at Exhibit Hall	CW	S6	03	0	0	550	600	650	1,800	0	1,800	0	0	0	0	0	0	0	0	1,800	0	1,800	
3 48	Replace Roof at Theatre	CW	S6	03	0	450	0	0	0	450	0	450	0	0	0	0	0	0	0	0	450	0	450	
6 49	Retrofit Passenger Elevator in Office	CW	S6	03	0	0	0	0	0	0	140	140	0	0	0	0	0	0	0	0	140	0	140	
Sub-total					300	450	550	950	1,050	3,300	640	3,940	0	0	0	0	0	0	0	0	0	3,940	0	3,940
EXH330 FOOD BUILDING																								
3 36	Infrastructure Power to Booth	CW	S6	03	0	0	165	0	0	165	0	165	0	0	0	0	0	0	0	0	165	0	165	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
EXH330 FOOD BUILDING																									
2	37	Fire Protection System Code Retrofit	CW	S4	01	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
1	38	Roof Sectional Replacement	CW	S6	03	0	0	0	0	0	0	725	725	0	0	0	0	0	0	0	0	725	0	725	
Sub-total						100	0	165	0	0	265	725	990	0	0	0	0	0	0	0	0	0	990	0	990
EXH350 EQUIPMENT																									
8	80	Way-Finding Retrofit	CW	S5	04	150	250	0	250	150	800	0	800	0	0	0	0	0	0	0	0	800	0	800	
9	81	PublicAddressSystemRetrofit in Various Bldgs	CW	S6	03	0	0	250	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250	
4	93	FireAlarmSystem Panel Replacement in Various Bldgs	CW	S5	03	75	100	75	100	0	350	140	490	0	0	0	0	0	0	0	0	490	0	490	
2	94	Various Elect. Infrastr. &PBX/IT for Show Services	CW	S5	04	150	150	150	100	100	650	600	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250	
7	95	Replace Fibre Optic Cable Groundside	CW	S5	03	150	105	150	0	0	405	350	755	0	0	0	0	0	0	0	0	755	0	755	
5	96	Building Waste Management System	CW	S5	03	50	50	50	0	0	150	150	300	0	0	0	0	0	0	0	0	300	0	300	
3	97	Transformers,Switchgears,CircuitBreakers &Feeders	CW	S5	03	200	200	350	350	500	1,600	950	2,550	0	0	0	0	0	0	0	0	2,550	0	2,550	
1	98	Building Automation System	CW	S5	03	300	400	100	100	100	1,000	500	1,500	0	0	0	0	0	0	0	0	1,500	0	1,500	
6	99	Parking Equipment & Kiosks at DEC	CW	S6	03	0	50	0	0	0	50	250	300	0	0	0	0	0	0	0	0	300	0	300	
Sub-total						1,075	1,305	1,125	900	850	5,255	2,940	8,195	0	0	0	0	0	0	0	0	0	8,195	0	8,195
EXH360 OTHER BUILDINGS																									
2	85	Automotive Bldg - Masonry Repointing & Flashing	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
3	86	Princes'Gates - Masonry Repointing & Flashing	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100	
1	90	GroundsSecuritySurveillanceSystem/Card Access/CCTV	CW	S5	01	85	85	85	0	85	340	265	605	0	0	0	0	0	0	0	0	605	0	605	
Sub-total						85	85	85	0	85	340	465	805	0	0	0	0	0	0	0	0	0	805	0	805
EXH907012 NATIONAL SOCCER STADIUM (BMO FIELD)																									
1	7	Building Repairs/Upgrades	CW	S5	04	332	330	525	75	890	2,152	1,840	3,992	0	0	0	0	3,992	0	0	0	0	0	3,992	
Sub-total						332	330	525	75	890	2,152	1,840	3,992	0	0	0	0	3,992	0	0	0	0	0	3,992	
EXH907207 ALLSTREAM (CONFERENCE) CENTRE																									
1	8	Huffcore Wall Replacement	CW	S6	03	0	0	0	0	0	0	250	250	0	0	0	0	0	0	0	0	250	0	250	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>						Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Priority	SubProj No.	Sub-project Name			2013	2014	2015	2016	2017	2013-2017	2018-2022	2013-2022												
<u>EXH907207 ALLSTREAM (CONFERENCE) CENTRE</u>																								
2	9	Heat Pump Replacement	CW	S6	03	0	0	0	0	0	150	150	0	0	0	0	0	0	0	0	150	0	150	
Sub-total						0	0	0	0	0	400	400	0	0	0	0	0	0	0	0	400	0	400	
<u>EXH907588 GENERAL SERVICES BUILDING</u>																								
3	10	New Emergency Generator	CW	S6	03	0	0	0	0	0	75	75	0	0	0	0	0	0	0	0	75	0	75	
2	12	High Roof Replacement	CW	S6	03	0	0	0	0	0	50	50	0	0	0	0	0	0	0	0	50	0	50	
1	13	Accessibility Retrofit	CW	S6	03	0	0	0	65	65	73	138	0	0	0	0	0	0	0	0	138	0	138	
Sub-total						0	0	0	65	65	198	263	0	0	0	0	0	0	0	0	263	0	263	
<u>EXH907589 PRESS BUILDING</u>																								
1	7	Roof Replacement	CW	S6	03	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
Sub-total						0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200	
Total Program Expenditure						6,297	5,390	4,125	3,775	4,840	24,427	23,283	47,710	0	0	0	0	4,992	0	0	0	42,718	0	47,710

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Exhibition Place						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																							
Reserve Funds (Ind."XR" Ref.)					832	830	525	75	890	3,152	1,840	4,992	0	0	0	0	4,992	0	0	0	0	0	4,992
Debt					5,465	4,560	3,600	3,700	3,950	21,275	21,443	42,718	0	0	0	0	0	0	0	0	42,718	0	42,718
Total Program Financing					6,297	5,390	4,125	3,775	4,840	24,427	23,283	47,710	0	0	0	0	4,992	0	0	0	42,718	0	47,710

- Status Code Description**
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)
 S6 S6 New - Future Year (Commencing in 2014 & Beyond)
- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 4
2013 Recommended Cash Flow and
Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 2013 Recommended Cash Flow and Future Year Commitments

Exhibition Place

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
EXH00001 PRE-ENGINEERING PROGRAM																								
1	14	Var Bldgs- Study/Investigate/Design/Engineer 2013	CW	S5	03	125	0	0	0	0	125	0	125	0	0	0	0	0	0	0	125	0	125	
Sub-total						125	0	0	0	0	125	0	125	0	0	0	0	0	0	0	125	0	125	
EXH000525 DIRECT ENERGY CENTRE (formerly NTC)																								
5	46	Washrooms Renovation	CW	S2	03	400	0	0	0	0	400	0	400	0	0	0	0	0	0	0	400	0	400	
3	61	Replace Damaged Sections of Movable Huffcore Wall	CW	S5	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	200	0	200	
6	62	Washrooms Renovation	CW	S5	03	2,600	1,800	0	0	0	4,400	0	4,400	0	0	1,000	0	0	0	0	3,400	0	4,400	
5	63	Retrofit Salons & Interior Equipment	CW	S5	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
Sub-total						3,350	1,800	0	0	0	5,150	0	5,150	0	0	1,000	0	0	0	0	4,150	0	5,150	
EXH260 PARKS, PARKING LOTS AND ROADS																								
6	72	Washroom Upgrades (Exterior)	CW	S5	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	0	350	0	350	
3	73	Sidewalks, Pathways, Roads & Lots	CW	S5	03	580	0	0	0	0	580	0	580	0	0	0	0	0	0	0	580	0	580	
Sub-total						930	0	0	0	0	930	0	930	0	0	0	0	0	0	0	0	930	0	930
EXH290 QUEEN ELIZABETH BUILDING																								
2	32	Replace Roofs at Executive Offices	CW	S4	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	300	
Sub-total						300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
EXH330 FOOD BUILDING																								
2	37	Fire Protection System Code Retrofit	CW	S4	01	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	100	
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
EXH350 EQUIPMENT																								
8	80	Way-Finding Retrofit	CW	S5	04	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
4	93	FireAlarmSystem Panel Replacement in Various Bldgs	CW	S5	03	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	75	0	75	
2	94	Various Elect. Infrast. &PBX/IT for Show Services	CW	S5	04	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
7	95	Replace Fibre Optic Cable Groundside	CW	S5	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
5	96	Building Waste Management System	CW	S5	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	50	0	50	
3	97	Transformers,Switchgears,CircuitBreakers &Feeders	CW	S5	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	200	0	200	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 2013 Recommended Cash Flow and Future Year Commitments

Exhibition Place						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>						Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Priority	SubProj No.	Sub-project Name			2013	2014	2015	2016	2017	2013-2017	2018-2022	2013-2022												
EXH350 EQUIPMENT																								
1	98	Building Automation System	CW	S5	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
		Sub-total				1,075	0	0	0	0	1,075	0	1,075	0	0	0	0	0	0	0	0	1,075	0	1,075
EXH360 OTHER BUILDINGS																								
1	90	GroundsSecuritySurveillanceSystem/Card Access/CCTV	CW	S5	01	85	0	0	0	0	85	0	85	0	0	0	0	0	0	0	0	85	0	85
		Sub-total				85	0	0	0	0	85	0	85	0	0	0	0	0	0	0	0	85	0	85
EXH907012 NATIONAL SOCCER STADIUM (BMO FIELD)																								
1	7	Building Repairs/Upgrades	CW	S5	04	332	0	0	0	0	332	0	332	0	0	0	0	332	0	0	0	0	0	332
		Sub-total				332	0	0	0	0	332	0	332	0	0	0	0	332	0	0	0	0	0	332
Total Program Expenditure						6,297	1,800	0	0	0	8,097	0	8,097	0	0	0	0	1,332	0	0	0	6,765	0	8,097

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 2013 Recommended Cash Flow and Future Year Commitments

Exhibition Place						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By													
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Financed By:																									
Reserve Funds (Ind."XR" Ref.)						832	500	0	0	0	1,332	0	1,332	0	0	0	0	0	1,332	0	0	0	0	0	1,332
Debt						5,465	1,300	0	0	0	6,765	0	6,765	0	0	0	0	0	0	0	0	0	6,765	0	6,765
Total Program Financing						6,297	1,800	0	0	0	8,097	0	8,097	0	0	0	0	0	1,332	0	0	0	6,765	0	8,097

- Status Code Description**
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2013 Recommended Capital Projects with Financing Details

(Phase 2) 18-Exhibition Place Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5 2013 Recommended Capital Project with Financing Details
Exhibition Place
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2013	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
10 EXH260	PARKS, PARKING LOTS AND ROADS														
6	72 Washroom Upgrades (Exterior)	1/1/2013	12/31/2015	350	0	0	0	0	0	0	0	0	0	350	0
	Project Sub-total:			930	0	0	0	0	0	0	0	0	0	930	0
Program Total:				6,297	0	0	0	0	832	0	0	0	0	5,465	0

Status Code Description
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Category Code Description
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 6

2013 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions/ (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
XR3601 Soccer Stadium Maintenance	Beginning Balance as of Jan. 1, 2012	625	625	693	763	638	963	473	423	473	378	618	
	Contributions / (Withdrawals)		(332)	(330)	(525)	(75)	(890)	(450)	(350)	(495)	(160)	(385)	(3,992)
	<i>National Soccer Stadium</i>		400	400	400	400	400	400	400	400	400	400	4,000
	Total Proposed Contributions / (Withdrawals)		68	70	(125)	325	(490)	(50)	50	(95)	240	15	8
Total Reserve Fund Balance at Year-End		625	693	763	638	963	473	423	473	378	618	633	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions/ (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
XR3019 Conference Centre Reserve	Beginning Balance as of Jan. 1, 2012	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	
	Contributions / (Withdrawals)		(500)	(500)									(1,000)
	<i>Washrooms at DEC</i>		500	500									1,000
	Total Proposed Contributions / (Withdrawals)		-	-									-
Total Reserve Fund Balance at Year-End		1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	1,759	

* Based on the 3rd Quarter Variance Report