



City Budget  
2013

City Planning  
Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

# 2013 - 2022 Capital Program

## 2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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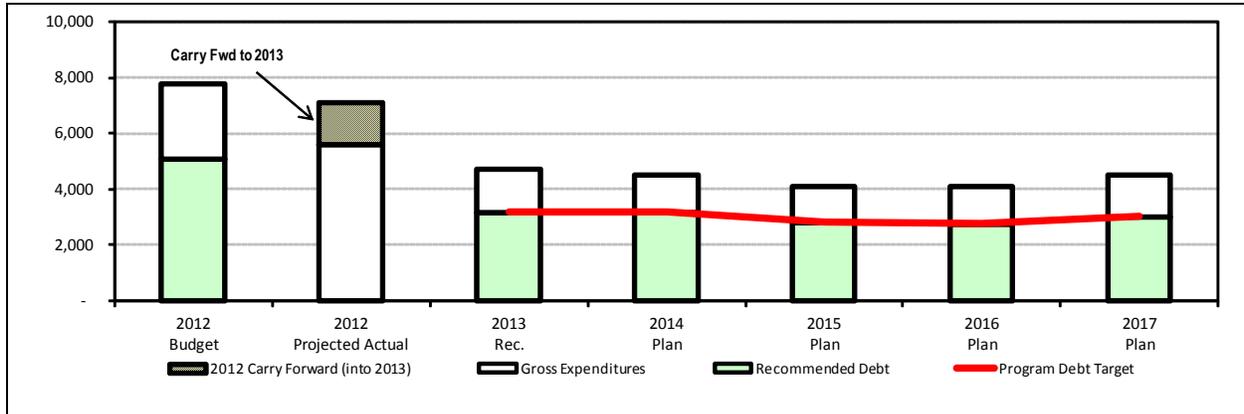
## PART I: RECOMMENDATIONS

The City Manager and Acting Chief Financial Officer recommend that:

1. City Council approve the 2013 Recommended Capital Budget for City Planning with a total project cost of \$4.916 million, and 2013 cash flow of \$6.210 million and future year commitment of \$1.363 million comprised of the following:
  - a) New Cash Flow Funding for:
    - i) 6 new / change in scope sub-projects with a 2013 total project cost of \$4.916 million that requires cash flow of \$3.553 million in 2013 and a future year cash flow commitment of \$1.363 million in 2014;
    - ii) 1 previously approved sub-projects with a 2013 cash flow of \$1.173 million;
  - b) 2012 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$1.484 million;
2. City Council approve new debt service costs of \$0.062 million in 2013, incremental debt costs of \$0.389 million in 2014 and \$0.140 million resulting from the approval of the 2013 Recommended Capital Budget, to be included in the 2013 and future year operating budgets;
3. City Council approve the 2014-2022 Recommended Capital Plan for City Planning totaling \$38.240 million in project estimates, comprised of \$3.159 million in 2014; \$4.142 million in 2015; \$4.097 million in 2016; \$4.520 million in 2017; \$4.550 million in 2018; \$4.483 million in 2019; \$4.513 million in 2020; \$4.388 million in 2021; and \$4.388 million in 2022;
4. The Chief Planner and Executive Director be authorized to undertake projects included in the alternative 2013 Places subprojects list should any planned project not be able to proceed in 2013; and
5. The Chief Planner and Executive Director of City Planning continue to work with Financial Planning staff to establish capital priorities for a 10-year capital planning horizon for projects in the Program's 2013 Recommended Capital Budget and 2014-2022 Recommended Capital Plan prior to the 2014 Capital Budget process.

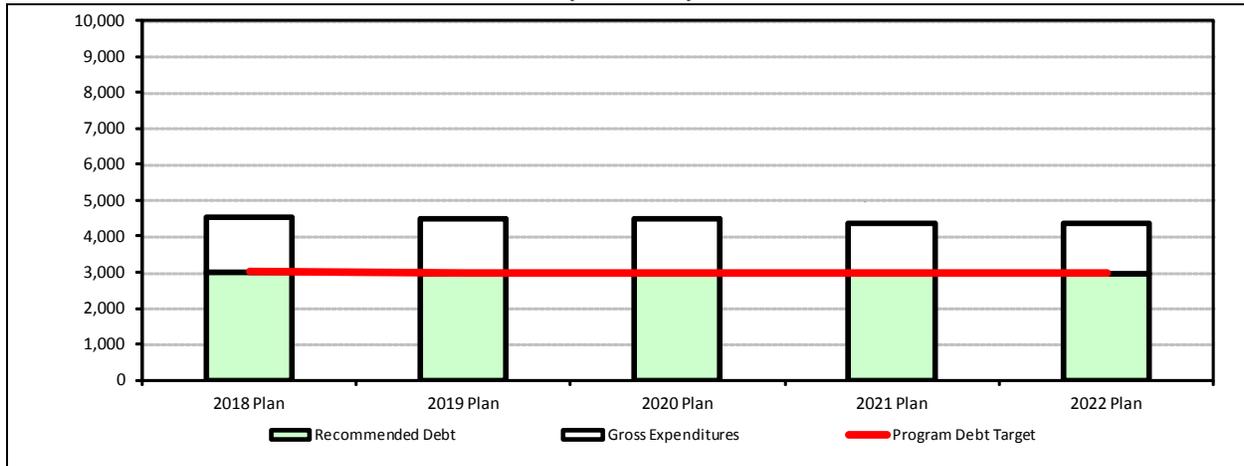
PART II: 2013 – 2022 CAPITAL PROGRAM

**10-Year Capital Plan**  
**2013 Recommended Budget, 2014 - 2017 Recommended Plan**  
 (In \$000s)



	2012		2013 Rec. Budget and 2014-2017 Plan					2013-2017	5-Year Total Percent
	Budget	Projected Actual	2013	2014	2015	2016	2017		
<b>Gross Expenditures:</b>									
2012 Capital Budget & Approved FY Commitment	7,799	5,642	1,173					1,173	5.3%
Recommended Changes to Approved FY Commitments									
2013 New/Change in Scope and Future Year Commitments			3,553	1,363				4,916	22.3%
2014- 2017 Capital Plan Estimates				3,159	4,142	4,097	4,520	15,918	72.3%
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2013		1,484							
<b>Total Gross Annual Expenditures &amp; Plan</b>	<b>7,799</b>	<b>5,642</b>	<b>4,726</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>22,007</b>	<b>100.0%</b>
<b>Program Debt Target</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>2,825</b>	<b>2,750</b>	<b>3,030</b>	<b>15,005</b>	
<b>Financing:</b>									
Recommended Debt	5,102		3,200	3,200	2,825	2,750	3,030	15,005	68.2%
Reserves/Reserve Funds									
Development Charges	2,697		1,526	1,322	1,317	1,347	1,490	7,002	31.8%
Provincial/Federal									
Debt Recoverable									
Other Revenue									
<b>Total Financing</b>	<b>7,799</b>		<b>4,726</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>22,007</b>	<b>100.0%</b>
<b>By Project Category:</b>									
Health & Safety Legislated SOGR	2,861		1,631	731	131	50	800	3,343	15.2%
Service Improvement Growth Related	4,938		3,095	3,791	4,011	4,047	3,720	18,664	84.8%
<b>Total by Project Category</b>	<b>7,799</b>		<b>4,726</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>22,007</b>	<b>100.0%</b>
<b>Asset Value (\$) at year-end</b>			Not applicable						
Yearly SOGR Backlog Estimate (not addressed by current plan)			Not applicable						
Accumulated Backlog Estimate (end of year)			Not applicable						
<b>Backlog: Percentage of Asset Value (%)</b>									
Debt Service Costs			62	421	378	338	336	1,535	
Operating Impact on Program Costs									
New Positions					(9)			(9)	

**10-Year Capital Plan  
2018-2022 Recommended Plan  
(In \$000s)**



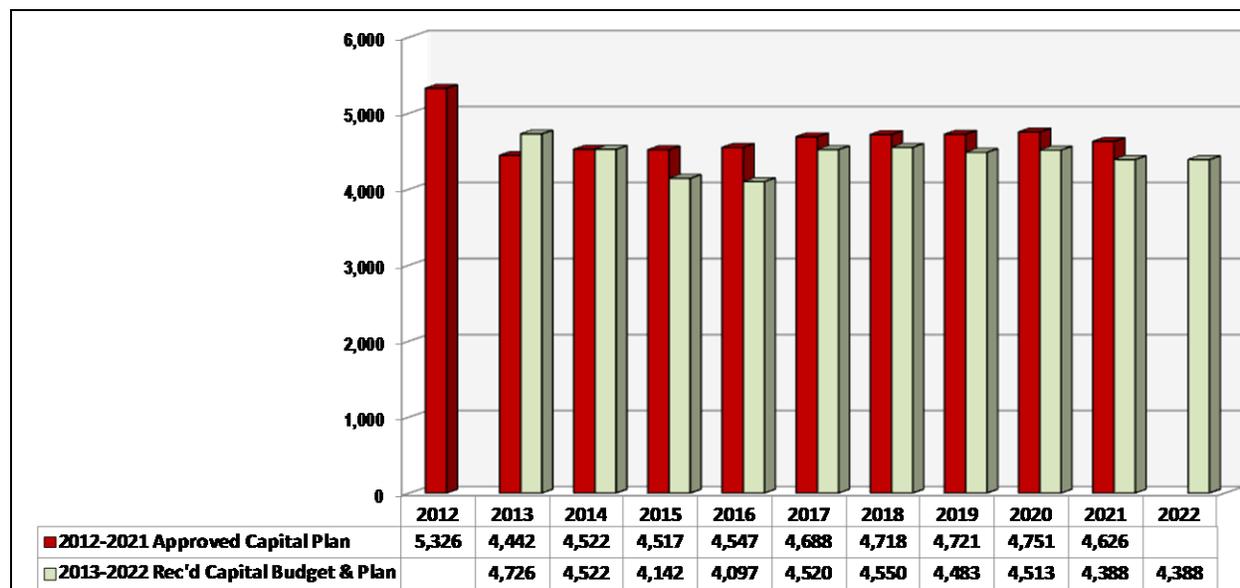
	2018-2022 Capital Plan						10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022	
<b>Gross Expenditures:</b>							
2012 Capital Budget & Approved FY Commitments						1,173	2.6%
Recommended Changes to Approved FY Commitments							
2013 New/Change in Scope and Future Year Commitments						4,916	11.1%
2018 - 2022 Capital Plan Estimates	4,550	4,483	4,513	4,388	4,388	38,240	86.3%
<b>Total Gross Annual Expenditures &amp; Plan</b>	<b>4,550</b>	<b>4,483</b>	<b>4,513</b>	<b>4,388</b>	<b>4,388</b>	<b>44,329</b>	<b>100.0%</b>
<b>Program Debt Target</b>	<b>3,030</b>	<b>2,960</b>	<b>2,960</b>	<b>2,960</b>	<b>2,960</b>	<b>29,875</b>	
<b>Financing:</b>							
<b>Recommended Debt</b>	3,030	2,960	2,960	2,960	2,960	29,875	67.4%
Reserves/Reserve Funds							
Development Charges	1,520	1,523	1,553	1,428	1,428	14,454	32.6%
Provincial/Federal Debt Recoverable							
Other Revenue							
<b>Total Financing</b>	<b>4,550</b>	<b>4,483</b>	<b>4,513</b>	<b>4,388</b>	<b>4,388</b>	<b>44,329</b>	<b>100.0%</b>
<b>By Project Category:</b>							
Health & Safety							
Legislated SOGR	800	350	350	365	365	5,573	12.6%
Service Improvement							
Growth Related	3,750	4,133	4,163	4,023	4,023	38,756	87.4%
<b>Total by Project Category</b>	<b>4,550</b>	<b>4,483</b>	<b>4,513</b>	<b>4,388</b>	<b>4,388</b>	<b>44,329</b>	<b>100.0%</b>
<b>Asset Value(\$)</b> at year-end	Not applicable						
Yearly SOGR Backlog Estimate (not addressed by current plan)	Not applicable						
Accumulated Backlog Estimate (end of year)	Not applicable						
<b>Backlog: Percentage of Asset Value (%)</b>							
Debt Service Costs	364	363	356	356	356	3,331	
Operating Impact on Program Costs							
New Positions							(9)

### 10-Year Capital Plan Overview

- City Planning's 10-Year Recommended Capital Plan is directed at achieving and reinforcing the on-going legislated requirements related to the City's Official Plan, Zoning By-Law and Archaeological Mater Plan, as well as several growth-related planning studies and implementing the Program's Civic Improvement Program.
- Legislated Projects total \$5.573 million or 13% of planned expenditures in the 10-Year Recommended Capital Plan. These projects include the legislated comprehensive 5 year review of the Official Plan and Municipal Comprehensive Review, implementation and legal support of the new Zoning By-Law, as well as projects that will accurately map Natural Heritage Systems and areas that exhibit archaeological potential in Toronto.
- Growth-Related Projects total \$38.756 million or 87% of recommended cash flow funding in the 10-Year Recommended Capital Plan. These projects will focus on undertaking the Places Civic Improvement project, Avenue Studies, Area Studies, and Transportation and Transit Planning Studies.
- The 10-Year Recommended Capital Plan of \$44.329 million is \$29.875 million or 67% funded by debt. The remaining financing is derived from Development Charges of \$14.454 million or 33% of total capital funding. The 10-Year Recommended Capital Plan meets the debt affordability target over each year of the ten year period.
- Operating Budget impacts arising from approval of the 10-Year Recommended Capital Plan total (\$0.904) million gross, \$0 net and a decrease of 8.5 positions resulting from the completion of the New Zoning By-Law project in 2014.
- The 2013-2022 Recommended Capital Budget and Plan for City Planning does not have any SOGR backlog.
- The Civic Improvement project, which requires capital funding of \$30.057 million over the 10-Year Recommended Capital Plan period, represents 68% of total recommended capital spending. The project enhances the quality of public spaces in strategic locations across the City within the road allowance and improves their physical infrastructure with special emphasis on pedestrian comfort and safety. This work is undertaken in coordination with Programs such as Transportation Services that work on certain infrastructure projects such as street and sidewalk reconstruction.

**Key Changes to the 2012 - 2021 Approved Capital Plan**

**Changes to the 2012 -2021 Approved Capital Plan  
(In \$000s)**



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan is \$1.591 million less than the 2012 - 2021 Approved Capital Plan.

The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

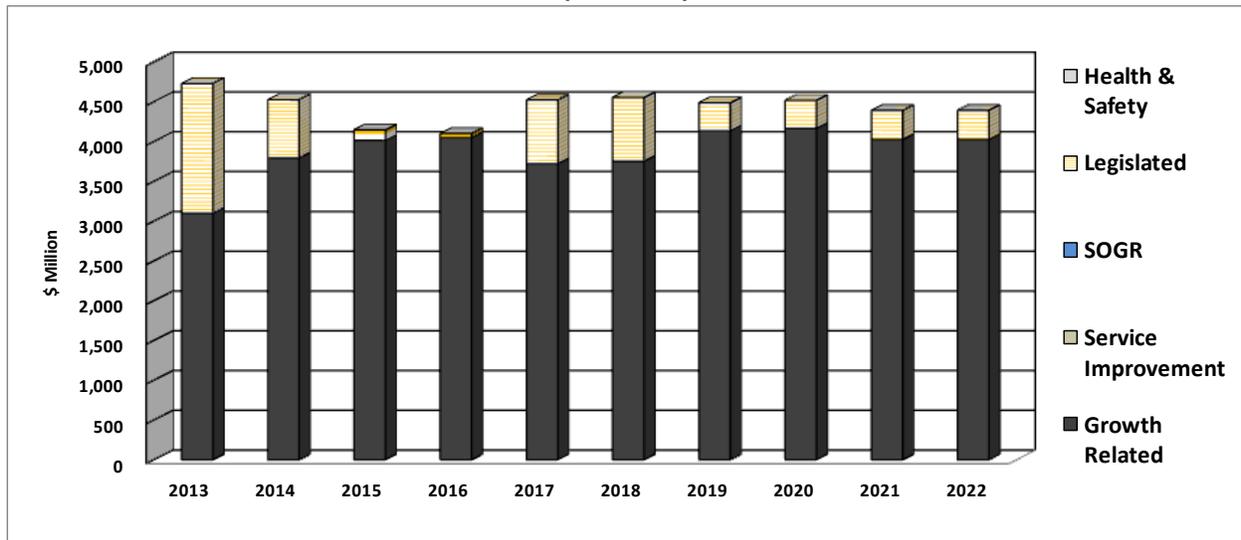
**Summary of Project Changes  
(In \$000s)**

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
<b>Previously Approved</b>												
New Official Plan	2,700											2,700
New Zoning Bylaw - Support for Legal Challenges	1,530	600									600	2,130
Places	29,887	(176)		(375)	(450)	(170)	(170)	(240)	(240)	(240)	(2,061)	27,826
Avenue Studies	4,000	(50)									(50)	3,950
Transportation & Transit Planning Studies	2,280	(50)									(50)	2,230
Growth Studies	4,790	(40)									(40)	4,750
Natural Heritage Inventory Studies	243											243
Toronto Archaeological Resources Plan Phase II	490					2	2	2	2	2	10	500
<b>Total Previously Approved</b>	<b>45,920</b>	<b>284</b>		<b>(375)</b>	<b>(450)</b>	<b>(168)</b>	<b>(168)</b>	<b>(238)</b>	<b>(238)</b>	<b>(238)</b>	<b>(1,591)</b>	<b>44,329</b>
<b>Total Changes</b>	<b>45,920</b>	<b>284</b>		<b>(375)</b>	<b>(450)</b>	<b>(168)</b>	<b>(168)</b>	<b>(238)</b>	<b>(238)</b>	<b>(238)</b>	<b>(1,591)</b>	<b>44,329</b>

- Additional funding of \$0.600 million has been allocated to the New Zoning By-Law project in 2013, to finalize the new By-Law and ensure legal and planning defence is available before the Ontario Municipal Board (OMB) throughout 2013.
  - At City Council's meeting of May 18, 2011, the approved New Zoning By-Law No. 1156-2010 was repealed and re-adoption is expected between late 2012 to early 2013.
  - To address this capital expenditure increase, the 2013 Recommended Capital Budget includes budget reductions from the 2012 Approved Capital Budget and 2013-2021 Capital Plan of \$0.176 million from the Places project and \$0.140 million from the Development Charge Funded Studies project. The remaining increase is addressed through an increase in available Development Charge financing.
- The Places project's funding is reduced by \$2.061 million in order to meet the Program's annual debt affordability target, which has been reduced by \$2.125 million from debt levels in the 2012 to 2021 Approved Capital Plan.

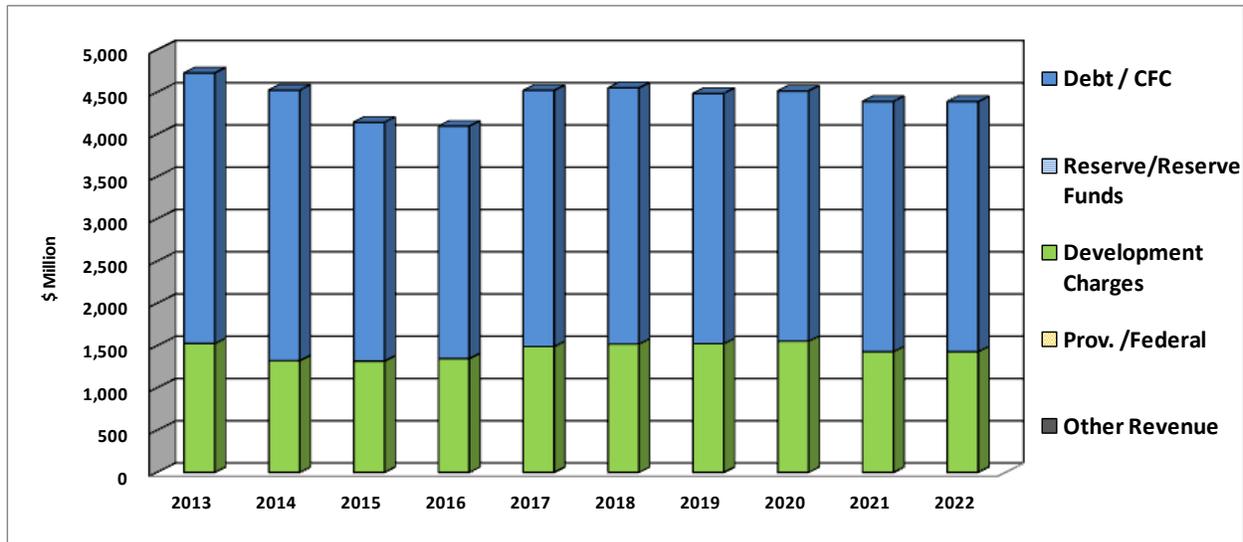
2013 – 2022 Recommended Capital Plan

2013–2022 Capital Plan by Project Category  
(In \$000s)



- The 10-Year Recommended Capital Plan of \$44.329 million provides funding for Legislated projects of \$5.573 million and Growth Related projects of \$38.756 million.
- Capital funding for Legislated projects totals \$3.343 million or 15.2% over the first five years and \$2.230 million or 12.6% over the 10-Year Recommended Capital Plan period.
  - These projects include the 5-Year review of the Official Plan and Municipal Comprehensive Review, legal support for the New Zoning By-Law, and mapping of Natural Heritage Systems and areas that exhibit archaeological potential in Toronto.
  - The 5-Year review of the Official Plan ends in 2014 and starts up again in 2017, resulting in a decrease in legislated project expenditures in the 2015 - 2016 period.
- Capital funding for Growth-Related projects total \$18.664 million or 85% over the first five years and \$20.092 million or 87% over the 10-Year Recommended Capital Plan planning horizon.
  - These projects focus on the Civic Improvement Program (Places), as well as Local Area Studies. Projects include the Eglinton-Scarborough Crosstown Planning Study, Mimico 2020 Study, Yonge Street North Planning Study and the McCowan Precinct Plan - Traffic Study.
  - Growth-related capital expenditures are lower in the first 5 years mainly to accommodate the legislative requirements to complete the 5-Year Review of the Official Plan and New Zoning By-Law by 2015.
  - Growth-related capital expenditures increase in the latter 5 years as these projects become the primary focus of the 10-Year Recommended Capital Plan's capital activity.

2013–2022 Capital Plan by Funding Source  
(In \$000s)



The 10-Year Recommended Capital Plan of \$44.329 million will be financed by \$29.875 million of debt funding and \$14.454 million from Development Charges funding.

- Debt accounts for \$15.005 million or 68% of the financing for the first 5 years of the Recommended Capital Plan and amounts to \$29.875 million or 67% of total financing over the 10-Year Recommended Capital Plan period. The 10-Year Recommended Capital Plan meets the debt affordability target in each of year of the 10-year planning horizon.
  - Major debt funded projects include the New Zoning By-Law project, Natural Heritage Inventory Studies, Toronto Archaeological Resources Plan project, and non-growth related (Non-Development Charge Eligible) components of the Places project.
- Funding from Development Charge Reserve Funds constitute \$7.002 million or 32% of the financing for the first 5 years of the Capital Program and amounts to \$14.454 million or 33% of funding for the 10-Year Recommended Capital Plan.
  - Projects eligible for Development Charge funding include the 5-Year Review of the Official Plan, Avenue Studies, Transportation and Transit Planning Studies, Growth Studies and growth-related components of the Places project.
  - Development Charge-funded projects are reviewed annually to ensure the maximum application of eligible recoveries from the Development Charge Reserve accounts.

## Major Capital Initiatives by Category

### Summary of Major Capital Initiatives by Category (In \$000s)

	Total Project Cost	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
<b>Legislated</b>												
New Official Plan	2,700	300	300			750	750	300	300			2,700
New Zoning Bylaw	2,130	1,200	300							315	315	2,130
Legislated Studies	743	131	131	131	50	50	50	50	50	50	50	743
<b>Sub-Total</b>	<b>5,573</b>	<b>1,631</b>	<b>731</b>	<b>131</b>	<b>50</b>	<b>800</b>	<b>800</b>	<b>350</b>	<b>350</b>	<b>365</b>	<b>365</b>	<b>5,573</b>
<b>Growth Related</b>												
Places	27,826	2,170	2,726	2,771	2,807	2,830	2,860	2,893	2,923	2,923	2,923	27,826
Development Charge Funded Studies	10,930	925	1,065	1,240	1,240	890	890	1,240	1,240	1,100	1,100	10,930
<b>Sub-Total</b>	<b>38,756</b>	<b>3,095</b>	<b>3,791</b>	<b>4,011</b>	<b>4,047</b>	<b>3,720</b>	<b>3,750</b>	<b>4,133</b>	<b>4,163</b>	<b>4,023</b>	<b>4,023</b>	<b>38,756</b>
<b>Total</b>	<b>44,329</b>	<b>4,726</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>4,550</b>	<b>4,483</b>	<b>4,513</b>	<b>4,388</b>	<b>4,388</b>	<b>44,329</b>

The 10-Year Recommended Capital Plan supports City Planning's objectives of achieving and reinforcing on-going legislated requirements, conducting growth-related planning studies and implementing the Program's Civic Improvement Program.

#### *Legislated Projects*

- New Official Plan
  - The 10-Year Recommended Capital Plan provides \$2.700 million for the Planning Act's statutory five year review of the Official Plan Review and Municipal Comprehensive Review, which results in new policies to address new legislative requirements, research outcomes, and City Council directions.
  - In 2013, additional statutory and non-statutory components of the Review will be brought forward as per the Council-approved Stage 2 work program. It is anticipated that City Council's adoption of Official Plan amendments will require \$0.300 million of funding into 2013 and 2014 for defence before the Ontario Municipal Board (OMB).
  - The 5-Year review of the Official Plan ends in 2014, with a requirement to start up again in 2017, resulting in a decrease in legislated projects in 2015 and 2016.
- New Zoning By-Law
  - The 10-Year Recommended Capital Plan provides \$1.500 million in funding that reflects a new request of \$0.600 million in 2013 to finalize the new Zoning By-Law and defence before the Ontario Municipal Board (OMB).
  - Given its complexity, the OMB hearings for the new Zoning By-Law are anticipated to be larger in scope than the Official Plan hearings.

*Growth Related Projects*

- Places
  - The 10-Year Recommended Capital Plan provides \$27.826 million or an average of \$2.780 million annually for the Places Civic Improvement program. City Planning partners with other Programs to work on certain infrastructure projects such as street and sidewalk construction, and provides both funding and design to enhance the quality of the City's open spaces within the road allowance and improves their physical infrastructure with special emphasis on pedestrian comfort and safety.
  - Project locations are chosen annually in conjunction with those identified in Transportation Services Road Reconstruction Program and are distributed across the City. These projects shape and enhance the urban environment and address communities' needs for improved streets, sidewalks, and other public realm spaces.
  - The Major Capital Infrastructure Coordination Unit has been formed to provide on-going coordination support to City Planning and partner Programs. It is anticipated that City Planning in conjunction with partner Programs will have a greater capacity to delivery capital projects in future years, as a result of this unit's coordination.
- Development Charge Funded Studies
  - The 10-Year Recommended Capital Plan provides \$10.930 million in funding for the implementation of the Official Plan and execution of growth-related studies, including: Local Area Studies, Secondary Plans, Avenue Studies, and Transportation and Transit Planning Studies, all of which are eligible for a portion of Development Charge Reserve funding.
  - To ensure the application of eligible recoveries from the Development Charge Reserve accounts, a review of the Program's Development Charge funded projects is conducted on an annual basis.

**10-Year Capital Plan Impact on the Operating Budget**  
**Operating Impact Summary**  
**(In \$000s)**

Program Costs, Revenues and Net (\$000s)	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
<b>2013 Recommended Capital Budget</b>											
Program Gross Expenditure											
Program Revenue											
Program Costs (Net)											
Approved Positions											
<b>Recommended 10-Year Capital Plan</b>											
Program Gross Expenditure			(903.9)								(903.9)
Program Revenue			(903.9)								(903.9)
Program Costs (Net)			0.0								0.0
Approved Positions			(8.5)								(8.5)
<b>Total</b>											
Program Gross Expenditure			(903.9)								(903.9)
Program Revenue			(903.9)								(903.9)
Program Cost (Net)			0.0								0.0
Approved Positions			(8.5)								(8.5)

The 10-Year Recommended Capital Plan will decrease future year Operating Budgets by a total of \$0.904 million gross and \$0 net in 2015, as shown in the table above. Approved temporary positions required for capital project delivery (New Zoning By-Law project) will decrease by 8.5 in 2015.

The \$0.904 million of operating costs are comprised entirely of temporary positions required to deliver the New Zoning By-Law project. The project is expected to conclude in 2014. The resulting net operating impact is identified in the following table.

**Net Operating Impact by Project**  
**(In \$000s)**

Project	2013 Rec. Budget		2014 Plan		2015 Plan		2016 Plan		2017 Plan		2013 - 2017 Capital Budget		2018 - 2022 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
<b>New Projects - 2013</b>														
New Zoning Bylaw - Support for Legal Challenges					0.0	(8.5)					0.0	(8.5)		
<b>Total Recommended (Net)</b>					0.0	(8.5)					0.0	(8.5)		

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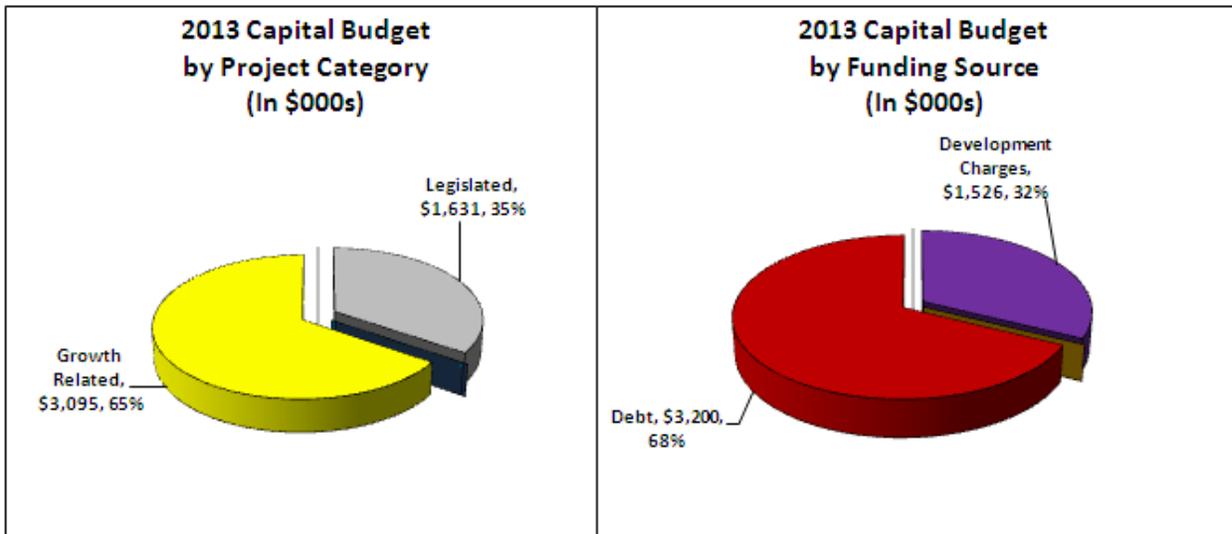
**Capital Project Delivery: Temporary Positions**

Approval of the 10-Year Recommended Capital Plan will delete 8.5 existing temporary capital positions responsible for the delivery of the following capital project by the end of 2014:

- New Zoning By-Law
  - The project timeline is extended into 2014 due to Council's repeal and re-adoption of the New Zoning By-Law. The 8.5 approved temporary Strategic Initiatives, Policy & Analysis positions for 2012 will be required to support adoption of the Zoning By-Law and the complex and lengthy Ontario Municipal Board hearings throughout 2013 and 2014.
  - The deletion of these 8.5 temporary capital positions upon the completion of the New Zoning By-Law in 2014 will ensure that the duration for each temporary position does not exceed the life of the funding of its capital projects.

## PART III - 2013 RECOMMENDED CAPITAL BUDGET

## 2013 Capital Budget by Project Category and Funding Source



\*Excludes funds carried forward from 2012 to 2013

The 2013 Recommended Capital Budget requires 2013 cash flow funding of \$4.726 million.

- Legislated projects represent \$1.631 million or 35% of the 2013 Recommended Capital Budget's cash flow funding. These projects focus on achieving and reinforcing the City's on-going legislated planning and zoning requirements. The key projects are as follows:
  - New Zoning By-Law project, Five Year Review of the New Official Plan, Natural Heritage Inventory Studies and Toronto Archaeological Resources Plan.
- Growth Related projects account for \$3.095 million or 65% of the 2013 Recommended Capital Budget's capital expenditures and include the following key projects:
  - Places: The Civic Improvement Program enhances the quality of the City's open spaces within the road allowances by improving their physical infrastructure with special emphasis on pedestrian comfort and safety.
  - Development Charge Funded Studies: These growth-related studies projects focus on the implementation of the Official Plan by undertaking Local Area Studies, Secondary Plan, Avenue Studies, and Transportation and Transit Planning Studies.
- The 2013 Recommended Capital Budget for City Planning is funded primarily from debt, which accounts for \$3.200 million or 68% of total financing. This meets the debt affordability guideline of \$3.200 million set for this Program in 2013.
- Development Charges fund \$1.526 million or 32% of the 2013 Recommended Capital Budget's expenditures based on eligibility. Use of this funding source is most significant for the Places project and all Development Charge Funded Studies.

**2013 Recommended Cash Flow & Future Year Commitments  
(In \$000s)**

	2011 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2013 New Cash Flow Rec'd	2013 Total Cash Flow Rec'd	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
<b>Expenditures</b>																
Previously Approved		1,173		1,173	1,484	2,657										2,657
Change in Scope				600		600										
New			3,553	2,953		2,953	1,363									4,316
New w/Future Year																
<b>Total Expenditure</b>		1,173	3,553	4,726	1,484	6,210	1,363									7,573
<b>Financing</b>																
Debt		743	2,457	3,200	528	3,728	1,363									5,091
Other																
Reserves/Res Funds																
Development Charges		430	1,096	1,526	956	2,482										2,482
Provincial/Federal																
<b>Total Financing</b>		1,173	3,553	4,726	1,484	6,210	1,363									7,573

- City Planning's 2013 Recommended Capital Budget of \$7.573 million includes \$1.484 million in funds carried forward from 2012 to 2013, previously approved project's future year commitment funding of \$1.173 million and \$4.916 million for new projects.
- The \$1.173 million for previously approved project's future year commitment is required to fund the Places Civic Improvement program's cash flow commitments for the second year of a construction cycle.
- The \$1.484 million of funds carried forward from 2012 to 2013 includes \$0.616 million for continued work on the 5-Year Review of the Official Plan and \$0.868 million for the Places Civic Improvement project.
- The 2013 new project funding of \$2.953 million reflects funding requirements for all of the Program's Legislated and Growth Related Projects.
- The 2013 change in scope project funding of \$0.600 million reflects funding requirements for the New Zoning By-Law project.
  - Originally anticipated project requirements for the New Zoning By-Law project was revised due to the repeal and re-adoption of the New Zoning By-Law at the City Council meeting on May 18, 2011. As a result, additional funding of \$0.600 million is required over the 2012-2021 Approved Capital Plan. The Program's debt affordability target is achieved by expenditure reductions in other capital projects.
- The 2014 future year commitment of \$1.363 million reflects funding requirements for the Places Civic Improvement program to ensure cash flow commitments are available to enter multi-year contracts.
- Approval of the 2013 Recommended Capital Budget will result in no future year commitments to cash flow funding between 2015 and 2022.

## 2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$7.573 million to:

- Continue the 5-Year Review of the Official Plan and the Municipal Comprehensive Review (MCR) required by the Growth Plan.
- Continue undertaking Development Charge Funded Studies including the Eglinton-Scarborough Crosstown Planning Study, and Growth Related Studies including the Mimico 2020 study, Yonge Street North Planning Study and McCowan Precinct Plan – Traffic Study.
- Continue implementing key civic improvement projects that will enhance the quality of the City's open spaces within the road allowance and improve their physical infrastructure with special emphasis on pedestrian comfort and safety.
- Continue accurate mapping of the City's Natural Heritage System and identifying areas of archaeological potential in Toronto.
- Continue to finalize and begin defending appeals to the new Zoning By-Law at the Ontario Municipal Board (OMB).

### 2013 Recommended Capital Project Highlights (In \$000s)

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
New Official Plan	916	916					916						916
New Zoning Bylaw	1,200	1,200					1,200						1,200
Natural Heritage Inventory Studies	81	81					81						81
Toronto Archaeological Resources Plan Phase II	50	50					50						50
Places	4,401	3,038	1,363				4,401						4,401
Development Charge Funded Studies	925	925					925						925
<b>Total (including carry forward funding)</b>	<b>7,573</b>	<b>6,210</b>	<b>1,363</b>				<b>7,573</b>						<b>7,573</b>

## PART IV: ISSUES FOR DISCUSSION

**2013 and Future Year Issues****2013 Issues***Civic Improvement Projects*

- City Planning has provided a list of alternative 2013 Places subprojects to provide work plan flexibility in the event capital work for budgeted Civic Improvement projects cannot proceed in the current year. It is recommended that the Chief Planner and Executive Director be authorized to undertake projects included in the alternative 2013 Places subprojects list should any planned project not be able to proceed in 2013. Funding for 2013 planned projects have been included in the 2013 Recommended Capital Budget.
- The planned 2013 Places sub-projects include:

Place	Description	Estimated Cost
Lower Sherbourne Street from Lakeshore to Front Street East, Toronto East York, Ward 28	Improvement to terminus of Scadding Ave and bridge underpass	\$340,000
Lawrence Ave East, from Markham Road to McCowan Road, Scarborough, Ward 38	Improvements to the intersections Markham Road and McCowan	\$340,000
Kingston Road, Manse Road to Asterfield, Scarborough, Ward 44	Improvement to the boulevard	\$340,000
Leslie Street from Finch Avenue East to Steeles Avenue East, North York, Ward 26	Streetscape and intersection improvements	\$160,000
Keele Street from Westacres Drive to Lawrence Avenue West, Etobicoke, Ward 12	Improvements to the boulevard and intersections	\$390,000
Bloor Street West Bathurst Street to Lansdowne, Toronto East York, Ward 12	Improvements to the streetscape and intersections	\$270,000
Macpherson Avenue at Avenue Road and Yonge Street, Toronto East York, Ward 24	Improvements to Dupont Parkette East	\$120,000
Lower Don Trail Nodes, Ward 28	Improvements and creation of trail nodes	\$140,000
Willow Square, Ward's Island, Ward 28	Gateway feature	\$70,000
	<b>Total</b>	<b>\$2,170,000</b>

- The alternative 2013 Places sub-projects includes:

Place	Description	Estimated Cost
Carlaw Avenue from Commissioners Street to Lakeshore Boulevard East, Toronto East York, Ward 30	Improvement to the boulevard	\$100,000

Place	Description	Estimated Cost
Fairford Ave at Coxwell Intersection, Ward 30 & 32	Intersection improvements	\$150,000
Dufferin Street from Peel Street to Dundas Street West, Toronto East York, Ward 18	Intersection improvements	\$80,000
Warden Avenue from Danforth Avenue to Danforth Road, Scarborough, Ward 35	Streetscape improvements	\$150,000
Warden Avenue from Kingston Road to Danforth Avenue, Scarborough, Ward 35 & 36	Streetscape improvements	\$170,000
Kennedy Road from Lovering Road to Passmore Avenue, Scarborough, Ward 39	Streetscape improvements	\$80,000
Bayview Avenue from York Mills road to Truman Road, Ward 25	Boulevard and intersection improvements	\$200,000
Wilson Avenue from Avenue Road to Bathurst Street, North York, Ward 16	Boulevard and intersection improvements	\$170,000
Leslie Street from Lawrence Avenue east to York Mills Road, North York, Ward 25	Streetscape improvements	\$200,000
The Queensway from Islington Avenue to Kipling Ave, Etobicoke, Ward 5	Intersection improvements	\$200,000
Lawrence Ave West and South Station Road, Etobicoke, Ward 11	Intersection improvements	\$150,000
Queens Park Crescent West, Ward 20	Improvement to bridge	\$120,000
Wilson Ave /Don River/Yonge Street, Ward 25	Improvement to bridge	\$250,000

- City Planning anticipates greater capacity to deliver capital projects due to the formation of the Major Capital Infrastructure Coordination Unit in Cluster B, which will provide on-going coordination support to City Planning and its partner Programs such as Transportation Services, Technical Services, and Parks, Forestry and Recreation.

## Future Year Issues

### *Long Term Strategy / Master Plan*

- It is difficult for City Planning to predict with a high degree of accuracy the capital needs of the Program beyond 2017. During this period, for example, another review of the Development Charges By-Law is anticipated and funding for additional future studies may be required which may affect the cash flow funding requirements for this period. These studies are often detailed Official Plan implementation studies for local areas and communities. For example, with about 160 kilometres of "Avenues" in the City, the Avenue program study will be a core part of the Program's capital budget needs for some time. Other capital budget requirements will include local area revitalization studies. Cash flow projections are estimates based on historical expenditure amounts.

In addition to these projects included in the 2013 Recommended Capital Budget and 2014-2022 Capital Plan, City Planning has a total of \$2.250 million in unfunded priority sub-projects that seek to enhance and increase the Development Charge Funded Studies

projects in 2014-2016. With increasing development demand, the Program aims to be more proactive in delivering growth-related studies which establish local development policies to guide growth and change in defined areas of the City, as well as coordinating hard and soft infrastructure that supports growth. This work is imperative to ensure Toronto remains an attractive place to live, work, play and invest.

- To address these unfunded priorities, City Planning will work with Financial Planning staff to maximize funding capacity as part of the new Development Charge Background Study and/or provide reductions to current project costs to address unfunded capital priorities prior to the 2014 Capital Budget process.

### **Issues Referred to the 2013 Capital Budget Process**

#### *New Zoning By-Law*

- At its meeting of August 27, 2010 City Council approved the new Zoning By-Law, which streamlines 43 existing City Zoning By-Laws. At its meeting of May 18, 2011, City Council repealed the approved new Zoning By-Law and directed that a new or revised Zoning By-Law be considered for enactment in 2012. Revisions to the By-Law will extend the project timelines into 2014 and will require additional funding of \$0.600 million in 2013 to support on-going legal challenges at the Ontario Municipal Board (OMB).

## Appendix 1

### 2012 Performance

#### 2012 Key Accomplishments

In 2012, City Planning accomplishments include the following:

- ✓ Prepared and released the new draft of Zoning By-Law for public consultation;
- ✓ Made progression on the Official Plan and Municipal Comprehensive Reviews with completion of Stage 1; City Council's adoption of a Stage 2 work program; and advancing work on the heritage and employment lands components
- ✓ Conducted initial consultations on the Eglinton-Scarborough Crosstown Planning Study
- ✓ Completed the O'Connor Drive Avenue Study
- ✓ Performed pedestrian modelling related to Union Station revitalization work
- ✓ Undertook the North Yonge study
- ✓ Completed various Civic Improvement projects including St. Clair - Northcliffe Parkette; Dawes Road at Victoria Park; Kingston Road - Meghen Park; and McCaul Street

#### 2012 Capital Variance Review

##### 2012 Budget to Actual Comparison (In \$000s)

2012 Approved	Actuals as of Sept. 30, 2012 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
7,799	1,621	20.8%	5,642	72.3%	2,157	27.7%

Capital expenditures for the period ending September 30, 2012 total \$1.621 million or 20.8% of the 2012 Approved Capital Budget of \$7.799 million; and spending is projected to be \$5.642 million or 72.3% by year-end.

The projected year-end under-spending is largely attributable to the following projects:

- The Civic Improvement - Places project's capital expenditures totalled \$0.302 million representing 9.3% of the 2012 approved cash flow of \$3.252 million during the first nine months ended September 30, 2012. The majority of this spending occurs during the summer construction season (June to September) with final settlement of invoices in the October to December period. It is projected that \$2.384 million or 73.3% of the 2012 approved cash flow will be spent by year-end;

- The Development Charge Funded Studies project's capital expenditures totalled \$0.091 million representing 5.4% of the 2012 approved cash flow of \$1.686 million during the first nine months ended September 30, 2012. Project spending is lower than planned due to longer than anticipated timeframe required to finalize procurement documents and the completion of prior year projects. It is projected that \$1.211 million or 71.8% of the 2012 approved cash flow will be spent by year-end;
- The Five Year Review of the Official Plan project's capital expenditures totalled \$0.376 million representing 27.4% of the 2012 approved cash flow of \$1.372 million during the first nine months ended September 30, 2012. The project is currently underway with anticipated completion by end of 2015. It is projected that \$0.686 million or 50% of the 2012 approved cash flow will be spent by year-end; and
- The New Zoning By-Law Support for Legal Challenges project's capital expenditures totalled \$0.801 million representing 66.7% of the 2012 approved cash flow of \$1.200 million during the first nine months ended September 30, 2012. The project is currently underway with anticipated completion by end of 2014. It is projected that \$1.200 million or 100.0% of the 2012 approved cash flow will be spent by year-end.

### **2012 Carry Forward Funding into 2013**

- The funding from 2012 carried forward into 2013 included in the 2013 Recommended Capital Budget is \$1.484 million. The two projects requiring 2012 funding carried forward into 2013 for project completion are the 5-Year Review of the Official Plan project for \$0.616 million and the Places Civic Improvement project for \$0.868 million.
- The need for additional carry forward funding adjustments will be determined during the 2012 year-end variance report process, based on actual full-year capital expenditures.

## Appendix 2

### 10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
New Official Plan	916	300			750	1,966	750	300	300			3,316
New Zoning Bylaw	1,200	300				1,500				315	315	2,130
Natural Heritage Inventory Studies	81	81	81			243						243
Toronto Archaeological Resources Plan Phase II	50	50	50	50	50	250	50	50	50	50	50	500
Places	3,038	2,726	2,771	2,807	2,830	14,172	2,860	2,893	2,923	2,923	2,923	28,694
Development Charge Funded Studies	925	1,065	1,240	1,240	890	5,360	890	1,240	1,240	1,100	1,100	10,930
<b>Total (including carry forwards)</b>	<b>6,210</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>23,491</b>	<b>4,550</b>	<b>4,483</b>	<b>4,513</b>	<b>4,388</b>	<b>4,388</b>	<b>45,813</b>

**Appendix 3**

**2013 Recommended Capital Budget;  
2014 to 2022 Capital Plan**



**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 3: 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan**

<b>City Planning</b>						<b>Current and Future Year Cash Flow Commitments</b>							<b>Current and Future Year Cash Flow Commitments Financed By</b>												
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>																					
Priority	SubProj No.	Sub-project Name				2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
URB906901	TORONTO ARCHAEOLOGICAL RESOURCES F																								
0	5	Future Years Implementation	CW	S5	02	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	0	450	0	450
0	8	2013 Implementation	CW	S4	02	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	50	0	50
		Sub-total				50	50	50	50	50	250	250	500	0	0	0	0	0	0	0	0	0	500	0	500
<b>Total Program Expenditure</b>						6,210	4,522	4,142	4,097	4,520	23,491	22,322	45,813	0	0	15,410	0	0	0	0	0	0	30,403	0	45,813

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 3: 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan**

City Planning					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																							
Development Charges					2,482	1,322	1,317	1,347	1,490	7,958	7,452	15,410	0	0	15,410	0	0	0	0	0	0	0	15,410
Debt					3,728	3,200	2,825	2,750	3,030	15,533	14,870	30,403	0	0	0	0	0	0	0	0	30,403	0	30,403
<b>Total Program Financing</b>					<b>6,210</b>	<b>4,522</b>	<b>4,142</b>	<b>4,097</b>	<b>4,520</b>	<b>23,491</b>	<b>22,322</b>	<b>45,813</b>	<b>0</b>	<b>0</b>	<b>15,410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,403</b>	<b>0</b>	<b>45,813</b>

- Status Code Description**  
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)  
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)  
 S4 S4 New - Stand-Alone Project (Current Year Only)  
 S5 S5 New (On-going or Phased Projects)  
 S6 S6 New - Future Year (Commencing in 2014 & Beyond)
- Category Code Description**  
 01 Health and Safety C01  
 02 Legislated C02  
 03 State of Good Repair C03  
 04 Service Improvement and Enhancement C04  
 05 Growth Related C05  
 06 Reserved Category 1 C06  
 07 Reserved Category 2 C07

**Appendix 4**  
**2013 Recommended Cash Flow and**  
**Future Year Commitments**



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4: 2013 Recommended Cash Flow and Future Year Commitments**

City Planning						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By									
Sub-Project No.	Project Name	Ward	Stat.	Cat.		Total	Total	Total	Provincial	Federal	Development	Reserve	Capital	Other 1	Other2	Debt -	Total				
Priority	SubProj No.	Sub-project Name			2013	2014	2015	2016	2017	2013-2017	2018-2022	2013-2022	Grants and Subsidies	Subsidy	Charges	Reserves	Funds	from Current	Debt	Financing	
Financed By:																					
		Development Charges			2,482	0	0	0	0	2,482	0	2,482	0	0	2,482	0	0	0	0	0	2,482
		Debt			3,728	1,363	0	0	0	5,091	0	5,091	0	0	0	0	0	0	0	5,091	5,091
<b>Total Program Financing</b>					6,210	1,363	0	0	0	7,573	0	7,573	0	0	2,482	0	0	0	0	5,091	7,573

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 5**

**2013 Recommended Capital Project with Financing Details**

(Phase 2) 51-City Planning Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**

**Appendix 5: 2013 Recommended Capital Project with Financing Details  
City Planning  
Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2013	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
<b>0</b>	<b><u>URB906067</u></b>	<b><u>NEW OFFICIAL PLAN</u></b>													
0	5 FIVE YEAR REVIEW OF THE OFFICIAL PLAN	1/1/2011	12/31/2012	616	0	0	438	0	0	0	0	0	178	0	
0	9 FIVE YEAR REVIEW OF THE OFFICIAL PLAN-FUTURE YE	1/1/2013	12/31/2020	300	0	0	84	0	0	0	0	0	216	0	
	<b>Project Sub-total:</b>			916	0	0	522	0	0	0	0	0	394	0	
<b>0</b>	<b><u>URB906188</u></b>	<b><u>PLACES - FUTURE YEARS</u></b>													
0	1 FUTURE YEARS 2012 - 2021	1/1/2012	12/31/2021	868	0	0	518	0	0	0	0	0	350	0	
0	3 PLACES - Ongoing	1/1/2012	12/31/2022	997	0	0	484	0	0	0	0	0	513	0	
0	5 Previously Approved Commitment for Future Years	10/15/2012	10/15/2012	1,173	0	0	430	0	0	0	0	0	743	0	
	<b>Project Sub-total:</b>			3,038	0	0	1,432	0	0	0	0	0	1,606	0	
<b>0</b>	<b><u>URB906386</u></b>	<b><u>DEVELOPMENT CHARGE FUNDED STUDIES</u></b>													
0	33 Avenue Studies 2013	1/1/2013	12/31/2013	350	0	0	200	0	0	0	0	0	150	0	
0	34 Transportation and Transit Planning Studies 2013	1/1/2013	12/31/2013	200	0	0	114	0	0	0	0	0	86	0	
35	35 Growth Studies 2013	1/1/2013	12/31/2013	375	0	0	214	0	0	0	0	0	161	0	
	<b>Project Sub-total:</b>			925	0	0	528	0	0	0	0	0	397	0	
<b>0</b>	<b><u>URB906673</u></b>	<b><u>NATURAL HERITAGE INVENTORY STUDIES</u></b>													
0	9 NATURAL HERITAGE INVENTORY STUDIES 2013	1/1/2013	12/13/2013	81	0	0	0	0	0	0	0	0	81	0	
	<b>Project Sub-total:</b>			81	0	0	0	0	0	0	0	0	81	0	
<b>0</b>	<b><u>URB906901</u></b>	<b><u>TORONTO ARCHAEOLOGICAL RESOURCES PLAN PHASE I</u></b>													
0	8 2013 Implementation	1/1/2013	12/31/2013	50	0	0	0	0	0	0	0	0	50	0	
	<b>Project Sub-total:</b>			50	0	0	0	0	0	0	0	0	50	0	
<b>2</b>	<b><u>URB906181</u></b>	<b><u>NEW ZONING BYLAW</u></b>													
0	7 SUPPORT FOR LEGAL CHALLENGES	1/1/2009	12/31/2014	1,200	0	0	0	0	0	0	0	0	1,200	0	
	<b>Project Sub-total:</b>			1,200	0	0	0	0	0	0	0	0	1,200	0	
	<b>Program Total:</b>			6,210	0	0	2,482	0	0	0	0	0	3,728	0	

**Status Code Description**  
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)  
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost\Cashflow)  
 S4 S4 New - Stand-Alone Project (Current Year Only)  
 S5 S5 New (On-going or Phased Projects)

**Category Code Description**  
 01 Health and Safety C01  
 02 Legislated C02  
 03 State of Good Repair C03  
 04 Service Improvement and Enhancement C04  
 05 Growth Related C05  
 06 Reserved Category 1 C06

Category Code	Description
07	Reserved Category 2 C07

## Appendix 6

## 2013 Reserve / Reserve Fund Review (In \$000s)

### Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
Development Charge Reserve Fund - Civic Improvements (XR2121)	Beginning Balance as of Jan. 1, 2012	2,070	2,070	2,715	2,892	3,061	3,222	3,377	3,526	3,670	3,810	3,976	
	Places - Future Years (URB906188)		(452)	(940)	(970)	(1,000)	(1,030)	(1,060)	(1,090)	(1,120)	(1,120)	(1,120)	(9,902)
	Total Proposed Withdrawals		(452)	(940)	(970)	(1,000)	(1,030)	(1,060)	(1,090)	(1,120)	(1,120)	(1,120)	(9,902)
	Total Projected Contributions		1,097	1,117	1,139	1,161	1,185	1,209	1,234	1,260	1,286	1,312	12,000
Total Reserve Fund Balance at Year-End		2,070	2,715	2,892	3,061	3,222	3,377	3,526	3,670	3,810	3,976	4,168	

\* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
Development Charge Reserve Fund - Development Studies (XR2120/2030)	Beginning Balance as of Jan. 1, 2012	5,794	5,794	6,586	7,346	7,992	8,558	9,724	10,808	11,924	13,100	14,309	
	Avenue Studies		(200)	(112)	(112)	(126)	(126)	(84)	(84)	(128)	(128)	(112)	(1,212)
	Transportation & Transit Studies		(114)	(70)	(70)	(70)	(70)	(54)	(54)	(70)	(70)	(56)	(698)
	Growth Studies		(214)	(116)	(116)	(151)	(151)	(112)	(112)	(151)	(151)	(140)	(1,414)
	5-Year Review Official Plan		(84)	(84)	(84)			(210)	(210)	(84)	(84)		(840)
	Additional Studies			(285)	(427)	(570)							(1,282)
	Total Proposed Withdrawals		(612)	(667)	(809)	(917)	(347)	(460)	(460)	(433)	(433)	(308)	(5,446)
	Total Projected Contributions		1,404	1,427	1,455	1,483	1,513	1,544	1,576	1,609	1,642	1,675	15,328
Total Reserve Fund Balance at Year-End		5,794	6,586	7,346	7,992	8,558	9,724	10,808	11,924	13,100	14,309	15,676	

\* Based on the 3rd Quarter Variance Report