



City Budget
2013

Toronto Public Library
Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

2013 - 2022 Capital Program

2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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Contacts: Annalisa Mignardi

Manager, Financial Planning

Tel: (416) 395-1299

Ritu Sadana

Senior Financial Planning Analyst

Tel: (416) 395-6449

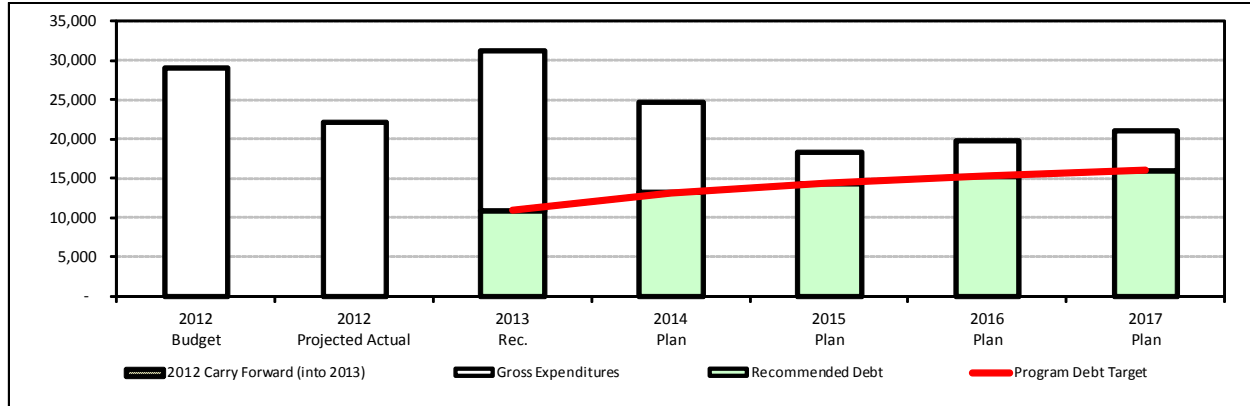
PART I: RECOMMENDATIONS

The City Manager and Acting Chief Financial Officer recommend that:

1. City Council approve the 2013 Recommended Capital Budget for Toronto Public Library with a total project cost of \$10.917 million, and 2013 cash flow of \$31.297 million and future year commitments of \$41.532 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 5 new / change in scope sub-projects with a 2013 total project cost of \$10.917 million that requires cash flow of \$0.291 million in 2013 and a future year cash flow commitment of \$4.128 million in 2014; \$5.698 million in 2015; and \$0.800 million in 2017;
 - ii) 11 previously approved sub-projects with a 2013 cash flow of \$31.006 million; and a and a future year commitment of \$19.974 million in 2014; \$7.877 million in 2015; and \$3.055 million in 2016;
2. City Council approve new debt service costs of \$0.004 million in 2013 and incremental debt costs of \$0.056 million in 2014, \$0.236 million in 2015 and \$0.272 million in 2016 resulting from the approval of the 2013 Recommended Capital Budget, to be included in the 2013 and future year operating budgets;
3. City Council approve the 2014-2022 Recommended Capital Plan for Toronto Public Library totaling \$164.851 million in project estimates, comprised of \$0.563 million in 2014; \$4.913 million in 2015; \$16.810 million in 2016; \$20.310 million in 2017; \$22.170 million in 2018; \$25.311 million in 2019; \$23.561 million in 2020; \$31.231 million in 2021; and \$19.982 million in 2022; and,
4. City Council consider operating costs/(savings) of (\$0.153) million net in 2013, \$0.935 million net in 2014; \$1.018 million net in 2015, \$0.044 million net in 2016; \$0.076 million net in 2017; \$0.996 million net in 2018; \$0.817 million net in 2019; \$0.170 million net in 2020; \$0.200 million net in 2021; and \$0.056 million net in 2022 emanating from the approval of the 2013 Recommended Capital Budget for inclusion in the 2013 and future year operating budgets.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2013 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

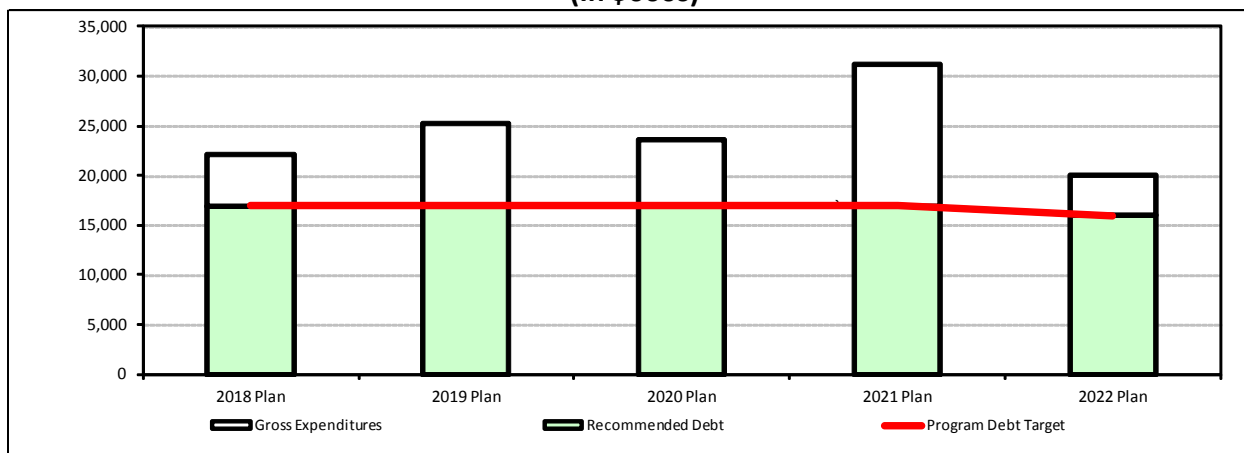
PART II: 2013 – 2022 CAPITAL PROGRAM

**10-Year Capital Plan
2013 Recommended Budget, 2014 - 2017 Recommended Plan
(In \$000s)**



	2012		2013 Rec. Budget and 2014-2017 Plan							5-Year Total Percent
	Budget	Projected Actual	2013	2014	2015	2016	2017	2013-2017		
Gross Expenditures:										
2012 Capital Budget & Approved FY Commitments	29,154	22,222	31,451	20,141	8,061	2,259		61,912	53.6%	
Recommended Changes to Approved FY Commitments			(445)	(167)	(184)	796				
2013 New/Change in Scope and Future Year Commitments			291	4,128	5,698		800	10,917	9.5%	
2014- 2017 Capital Plan Estimates				563	4,913	16,810	20,310	42,596	36.9%	
2-Year Carry Forward for Reapproval										
1-Year Carry Forward to 2013										
Total Gross Annual Expenditures & Plan	29,154	22,222	31,297	24,665	18,488	19,865	21,110	115,425	100.0%	
Program Debt Target			10,968	13,230	14,450	15,238	16,065	69,951		
Financing:										
Recommended Debt			10,968	13,230	14,450	15,238	16,065	69,951	60.6%	
Reserves/Reserve Funds			6,678	4,930	1,100	233	800	13,741	11.9%	
Development Charges			5,223	3,587	930	2,326	2,117	14,183	12.3%	
Provincial/Federal										
Debt Recoverable										
Other Revenue			8,428	2,918	2,008	2,068	2,128	17,550	15.2%	
Total Financing			31,297	24,665	18,488	19,865	21,110	115,425	100.0%	
By Project Category:										
Health & Safety										
Legislated										
SOGR			25,673	17,317	16,967	18,084	15,738	93,779	81.2%	
Service Improvement										
Growth Related			5,624	7,348	1,521	1,781	5,372	21,646	18.8%	
Total by Project Category			31,297	24,665	18,488	19,865	21,110	115,425	100.0%	
Asset Value (\$) at year-end		784,906	786,004	786,298	792,883	792,972	794,211			
Yearly SOGR Backlog Estimate (not addressed by current plan)			(8,428)	(412)	2,058	614	1,533			
Accumulated Backlog Estimate (end of year)		47,870	39,442	39,030	41,088	41,702	43,235			
Backlog: Percentage of Asset Value (%)		6.1%	5.0%	5.0%	5.2%	5.3%	5.4%			
Debt Service Costs			4	1,546	1,690	1,801	2,260	7,302		
Operating Impact on Program Costs			(153)	935	1,018	44	76	1,920		
New Positions			(5)	20			3	19		

10-Year Capital Plan 2018-2022 Recommended Plan (In \$000s)



	2018-2022 Capital Plan							10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022		
Gross Expenditures:								
2012 Capital Budget & Approved FY Commitments						61,912	26.0%	
Recommended Changes to Approved FY Commitments						10,917	4.6%	
2013 New/Change in Scope and Future Year Commitments						164,851	69.4%	
2018 - 2022 Capital Plan Estimates	22,170	25,311	23,561	31,231	19,982	164,851	69.4%	
Total Gross Annual Expenditures & Plan	22,170	25,311	23,561	31,231	19,982	237,680	100.0%	
Program Debt Target	16,933	16,933	16,933	16,933	16,000	153,683		
Financing:								
Recommended Debt	16,933	16,933	16,933	16,933	16,000	153,683	64.7%	
Reserves/Reserve Funds			509	2,091		16,341	6.9%	
Development Charges	3,049	6,130	3,713	1,976	1,554	30,605	12.9%	
Provincial/Federal Debt Recoverable								
Other Revenue	2,188	2,248	2,406	10,231	2,428	37,051	15.6%	
Total Financing	22,170	25,311	23,561	31,231	19,982	237,680	100.0%	
By Project Category:								
Health & Safety								
Legislated SOGR	15,474	19,611	19,404	27,289	18,572	194,129	81.7%	
Service Improvement								
Growth Related	6,696	5,700	4,157	3,942	1,410	43,551	18.3%	
Total by Project Category	22,170	25,311	23,561	31,231	19,982	237,680	100.0%	
Asset Value(\$) at year-end	796,909	796,989	809,960	810,051	810,153			
Yearly SOGR Backlog Estimate (not addressed by current plan)	(1,860)	(3,163)	253	(1,588)	(2,383)			
Accumulated Backlog Estimate (end of year)	41,375	38,212	38,465	36,877	34,494			
Backlog: Percentage of Asset Value (%)	5.2%	4.8%	4.7%	4.6%	4.3%			
Debt Service Costs	2,046	2,140	2,036	2,036	2,020	17,580		
Operating Impact on Program Costs	996	817	170	200	56	4,159		
New Positions	13		1			33		

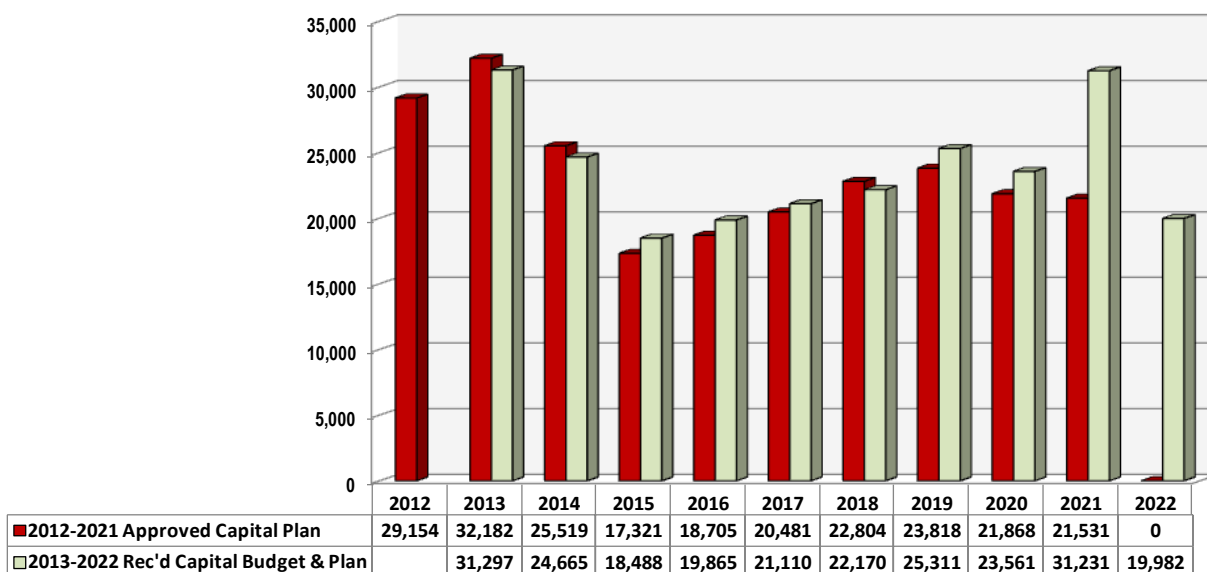
10-Year Capital Plan Overview

- Toronto Public Library provides a wide range of library services to Torontonians through a network of 98 libraries throughout the City consisting of 79 neighbourhood libraries, 17 district libraries, 2 research and reference libraries, and 3 service buildings with total asset replacement value of \$784.906 million.
- The 10-Year Recommended Capital Plan demonstrates TPL's commitment to achieve a balance between maintaining existing City assets (\$194.129 million) and growth (\$43.551 million) focusing on investment in state of good repair while addressing service gaps and priorities on a citywide basis for service improvements and growth related projects.
- The 10-Year Recommended Capital Plan for Toronto Public Library totals \$237.680 million, of which \$115.425 million or 48.6% is projected from 2013 to 2017 and \$122.255 million or 51.4% from 2018 to 2022, providing funding for 24 facility renovation/expansion projects and 2 I&T projects.
- The 10-Year Recommended Capital Plan has met the debt affordability targets for each of the ten years, and requires debt funding of \$153.683 million or 64.7% of the total funding requirement of \$237.680 million. The balance of the 10-Year Recommended Capital Plan will be financed from the following sources:
 - Development charges provide funding of approximately \$30.605 million or 12.9%;
 - TPL's operating contribution (Technology Asset Management Program) towards IT projects provides approximately \$21.580 million or 9.1%;
 - Provincial funding, private donations and other community initiatives provide funding of \$15.471 million or 6.5%; and,
 - Other sources include, City's Land Acquisition Reserve Fund (LARF) funding of \$9.080 million or 3.8 %, Section 37 funding of approximately \$6.681 million or 2.8%, and, funding from Capital Financing Reserve Fund of \$0.580 million or 0.2%.
- The 10-Year Recommended Capital Plan funds the construction of 2 new libraries; the 15,000 square feet Scarborough Civic Centre Library to service the Scarborough Town Centre and Civic Centre area and the 15,000 square feet Fort York Library to service the Railway Lands community (Trinity – Niagara area).
- The 10-Year Recommended Capital Plan also allocates significant funding for 24 state of good repair projects for maintaining and upgrading existing branch infrastructure which includes extensive repairs to the building structure including barrier free accessibility, energy efficiency measures, as well as improved e- services and implementation of self-service technology to enhance operational efficiency.
- The 10-Year Recommended Capital Plan provides funding for the Multi-Branch renovation project which addresses smaller scale SOGR projects in a number of branches.

- The 2013-2022 Recommended Capital Plan provides funding for 12 expansion projects, including the construction of two new libraries (Fort York Library and Scarborough Civic Centre Library) and expansion of St. Lawrence Library to address the needs of new and growing communities and increasing demands for library use and resources.
- The 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$4.159 million net over the 2013 – 2022 period. The expansion and construction of 2 new libraries at Fort York and Scarborough Civic Centre will result in significant operating pressures in 2014 and 2015.

Key Changes to the 2012 - 2021 Approved Capital Plan

**Changes to the 2012 -2021 Approved Capital Plan
(In \$000s)**



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflects an increase of \$13.469 million or 6.6 % from the 2012 to 2021 Approved Capital Plan. The recommended changes to the 2012-2021 Approved Capital Plan demonstrate TPL's commitment to achieve a balance between maintaining existing assets in a state of good repair, addressing service gaps and priorities on a citywide basis. The major changes to the 2012-2021 Approved Capital Plan are outlined below:

- The cash flow funding for the Toronto Reference Library renovation and expansion project has been advanced to 2013 from 2014 to match the construction requirements. The focus of construction in 2013, the final phase of the project will be the completion of renovations on the third and fourth floors which include: replacement of carpet and hard flooring; retrofit of all public washrooms; increased study spaces; creation of new individual and group study areas; audio/visual work stations for listening and learning; addition of an informal instruction/program open theater area for group visits.

- Cash flow funding for the Albion District Library project has been deferred to 2014 as the project is not ready to proceed. The recommended cash flow in 2013 will fund the public consultation and design development estimated to start in the Fall of 2013.
- Advancement of cash flow funding for the St. Clair/Silverthorn Renovation project to 2015 from 2018 to address urgent SOGR needs including exterior site work and interior renovations to address HVAC and barrier-free upgrades to meet health and safety and Building Code requirements.
- The cash flow funding for the North York Central Library Renovation project was reduced by \$3.000 million. The Infrastructure Stimulus Funding in 2011 and 2012 addressed a part of the SOGR backlog at this site resulting in reduced project costs.
- The capital project to relocate the Library Processing Centre at 1076 Ellesmere was accelerated as a result of Council approval of an agreement to acquire the First Parliament Site located at 271 Front St E. and 25 Berkley St. with City-owned land that included 281 Front Street E., the location of the Library Processing Centre and some facility operations. The expansion of the 1076 Ellesmere location will provide a new location for the material processing centre while reducing overall square footage by 18,000 square feet. The 2012-2014 cash flow requirements of \$9.330 million will be funded from the City's Land Acquisition Reserve Fund and TPL's future debt targets will be reduced by an equal value in 2022 and beyond.
- Three new renovation and expansion projects have been included in the 2013-2022 Recommended Capital Plan with funding allocations as follows:
 - \$6.254 million gross and \$0 million debt to fund the Brookbanks Library renovation and expansion project in 2020 and 2021 to address significant building deficiencies, accessibility issues and to bring the three-level facility up to Building Code standards. The expansion of the facility is required to meet the needs of rapidly expanding community. The project will be funded through a combination of sources, including \$1.500 million (23.9%) Section 37 funding, \$0.973 million (15.6%) of development charges and private donations of \$3.781 million (60.5%).
 - \$2.951 million gross and \$0 million debt to fund the Centennial Library renovation and expansion project in 2020 and 2021 to address significant building and functional deficiencies, and to expand the main floor from 6,866 square feet to 10,000 square feet as part of a joint-use facility with an arts centre, business incubator and connection to the neighbouring arena and park. This project will be funded through a combination of sources, including \$0.683 million (23.1%) of development charges and private donations of \$2.268 million (76.9%).
 - \$3.904 million gross and \$0 million debt to fund the Perth/Dupont Library renovation and expansion project in 2020 and 2021 for the renovation and re-development of the existing 3,627 square feet aging and undersized storefront branch to create a two-storey accessible branch of approximately 6,500 square feet. The project funding is \$0.892 million (22.9%) from development charges, \$1.100 million (28.2%) Section 37 funds and private donations of \$1.912 million (48.9%).

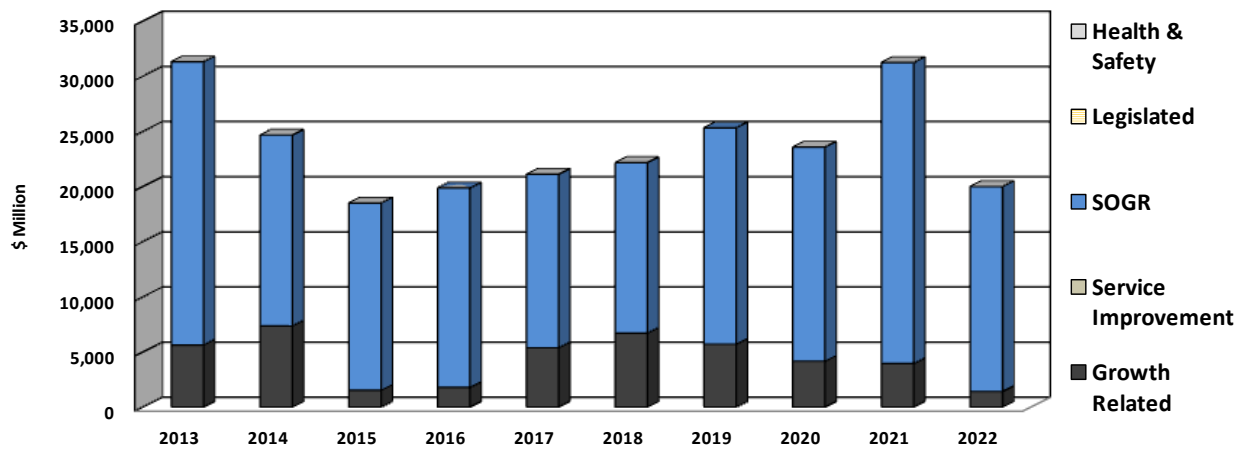
The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

**Summary of Project Changes
(In \$000s)**

Key Projects	Total Project Cost	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021	Revised Total Project Cost
Previously Approved												
Toronto Reference Library Renovation	25,281	1,030	(1,020)	(10)								25,281
Scarborough Civic Centre New Construction	8,797	(205)	205									8,797
Mount Dennis Renovation	4,303											4,303
Fort York New Construction	8,697		495								495	9,192
Fairview Renovation	4,411	(347)	347									4,411
Albion Renovation	15,007	(1,270)	648	(174)	796							15,007
Bridlewood Relocation	2,400		(1,100)	1,100								2,400
Bayview Relocation	7,025		(419)	65	548	381	(559)				16	7,041
Wychwood Renovation	3,609	(93)	96		(6)						(3)	3,606
St. Clair/Silverthorn Renovation	2,586			166	1,066	1,073	(181)		(1,199)	(1,206)	(281)	2,305
Sanderson Renovation	5,298		(106)	106	(418)	1,293	(934)				(59)	5,239
North York Central Renovation	19,259				(302)	72	(70)	(400)	(2,062)	(500)	(3,262)	16,259
St. Lawrence Relocation	17,375					(1,293)	810		(310)		(793)	16,582
Albert Campbell Renovation	11,901				(524)	660	122	352	869	(1,623)	(144)	11,757
Dawes Road Renovation	9,992					423	3,113	3,039	2,800	(686)	8,689	9,375
Weston Renovation	7,342						(19)	62	(243)	859	659	7,307
Parliament Street Renovation	6,361			(86)		(1,980)	(2,550)	(1,285)	942	3,995	(964)	6,908
Northern District Renovation	10,649						(366)		(630)	(1,195)	(2,191)	10,774
Guildwood Renovation	10,796							(275)	306	(1,618)	(1,587)	7,393
Library Processing Centre 1076 Ellesmere	18,412								(215)		(215)	9,330
Total Previously Approved	159,644	(885)	(854)	1,167	1,160	629	(634)	1,493	258	(1,974)	360	183,267
New												
Brookbanks Renovation									924	5,330	6,254	6,254
Centennial Renovation									223	2,728	2,951	2,951
Perth/Dupont Renovation									288	3,616	3,904	3,904
Total New									1,435	11,674	13,109	13,109
Total Changes	159,644	(885)	(854)	1,167	1,160	629	(634)	1,493	1,693	9,700	13,469	196,376

2013 – 2022 Recommended Capital Plan

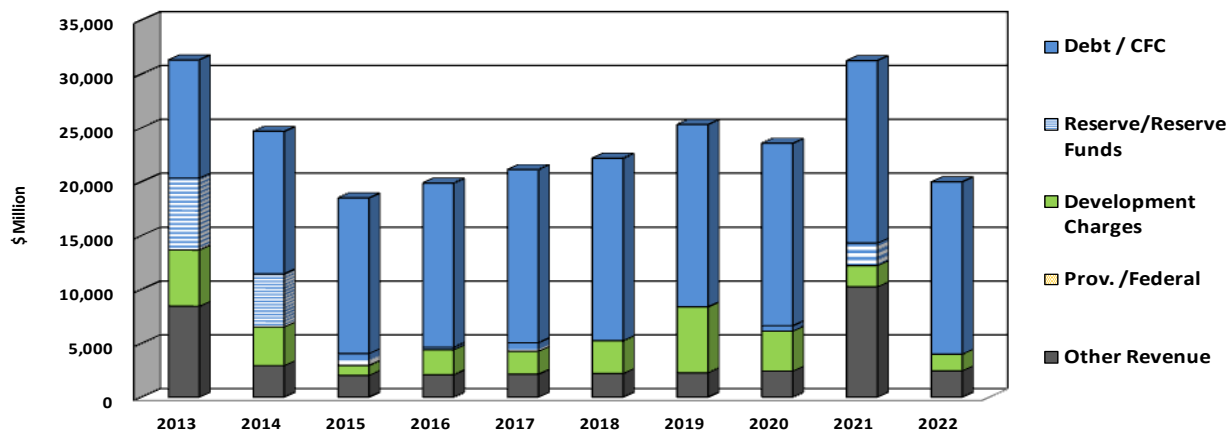
(In \$000s)



The 10-Year Recommended Capital Plan of \$237.680 million provides funding for State of Good Repair (SOGR) projects of \$194.129 million and Growth Related projects of \$43.551 million.

- State of Good Repair projects continue to drive the TPL's 10-Year Recommended Capital Plan, with total funding of \$194.129 million or 81.7% provided for 24 capital projects.
- SOGR projects average \$18.756 million or 81.2% in the first 5 years and \$20.070 million or 82.1% from 2018-2022.
 - The higher SOGR project investments from 2018 to 2022 are mainly due to major renovation projects at Weston Library, Parliament Street Library, Brookbanks Library, North York Central Library and Albert Campbell Library to address urgent SOGR requirements.
- Growth project funding for 12 expansion projects is \$43.551 million or 18.3 % and averages \$4.329 million or 18.8% from 2013 to 2017 and \$4.381 million or 17.9 % for 2018-2022.
 - The major growth project investments are the two new construction projects (the Fort York Library and Scarborough Civic Centre Library) and the expansion of St. Lawrence Library to address the needs of new and growing communities.

2013–2022 Capital Plan by Funding Source (In \$000s)



The 10-Year Recommended Capital Plan of \$237.680 million will be financed by \$153.683 million or 64.7% of debt which meets the debt affordability target over the 10 year period.

The remaining \$83.997 million or 35.3% will be financed as follows:

- City's Land Acquisition Reserve Fund (LARF) provides funding of \$9.080 million or 3.8 % for the relocation of Library Processing Centre;
- The Capital Financing Reserve Fund provides funding of \$0.580 million or 0.2% for the Bayview Library relocation/expansion;
- Section 37 proceeds provide funding of approximately \$6.681 million or 2.8% for the Bridlewood Library renovation/expansion project (\$1.900 million), Fort York Library construction projects (\$2.181 million), Brookbanks Library renovation and expansion project (\$1.500 million), and Perth/Dupont Library renovation and expansion project (\$1.100 million) ;
- Development charge funding constitutes \$30.605 million or 12.9% of the required funding for eligible growth projects including the new Fort York Library, Scarborough Civic Centre Library construction project, Bayview Library expansion project, St. Lawrence Library construction project, and part of the funding required for the three new capital projects at Brookbanks Library, Centennial Library and Perth/Dupont Library;
- Other funding sources, including Provincial funding of \$5.444 million and private donations of \$2.066 million for the Toronto Reference Library renovation project, provide \$7.510 million or 3.2% of the required funding;
- Contributions from TPL's Operating Budget totaling \$21.580 million or 9.1% of the required funding for the Technology Asset Management Program; and,
- Private third party donations and other community initiatives provide funding of \$7.961 million or 3.3 % for the three new expansion and renovation projects at Brookbanks Library (\$3.781 million), Centennial Library (\$2.268 million) and Perth/Dupont Library (\$1.912 million).

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category (In \$000s)

(In Thousands)	Total Project Cost	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
State of Good Repair (incl. H&S & Leg.)												
Toronto Reference Library Renovation	25,281	9,570	1,343									10,913
Mount Dennis Library Renovation	4,303	1,577										1,577
Fairview Library Renovation	3,042	1,637	718									2,355
Albion Library Renovation	15,007	157	4,949	6,740	3,055							14,901
Bridlewood Library Renovation	1,397	44		807		442						1,293
Bayview Library Renovation	3,569		183		1,557	1,695	134					3,569
Wychwood Renovation	3,606		96	1,003	2,507							3,606
St. Clair/Silverthorn Library Renovation	1,958			140	898	920						1,958
Sanderson Library Renovation	5,239			106	1,448	3,409						4,963
North York Central Library Expansion	16,259				375	72	1,246	3,771	3,113	3,349	3,333	15,259
St. Lawrence Library Renovation	2,809					98	1,196	1,515				2,809
Albert Campbell Library Renovation	11,757					660	2,614	4,786	3,697			11,757
Dawes Road Library Renovation	3,943					126	1,175	1,414	1,228			3,943
Weston Library Renovation	7,307						324	62	828	3,983	2,110	7,307
Multi-Branch Renovation Program (SOGR)	29,143	2,500	2,500	3,065	3,078	3,000	3,000	3,000	3,000	3,000	3,000	29,143
Parliament Street Library Renovation	6,908						395	65	942	3,995	1,511	6,908
Northern District Library Renovation	10,774								426	55	2,808	3,289
Guildwood Library Renovation	2,049								65		632	697
Library Processing Centre 1076 Ellesmere	9,330	6,000	3,080									9,080
Brookbanks Library Renovation	4,691								733	3,958		4,691
Centennial Library Renovation	2,026								153	1,873		2,026
Perth/Dupont Library Renovation	2,119								161	1,958		2,119
Tech Asset Mgmt Prg (TAMP)	38,166	3,388	3,448	3,856	3,916	4,066	4,140	3,748	3,808	3,868	3,928	38,166
Virtual Branch Services (VBS)	11,800	800	1,000	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	11,800
Sub-Total	222,483	25,673	17,317	16,967	18,084	15,738	15,474	19,611	19,404	27,289	18,572	194,129
Growth Related												
Scarborough Civic Centre New Construction	8,797	2,385	3,883	1,137								7,405
Ft. York New Construction	9,192	3,194	3,301									6,495
Fairview Library Renovation	3,042	(261)										(261)
Bridlewood Library Expansion	1,003	306		293		358						957
Bayview Library Expansion	3,472		164	65	1,064	1,813	366					3,472
St. Clair/Silverthorn Library Expansion	347			26	168	153						347
St. Lawrence Library Expansion	13,773				549	2,751	4,392	4,075	1,956			13,723
Dawes Road Library Expansion	5,432					297	1,938	1,625	1,572			5,432
Guildwood Library Expansion	5,344								241	57	1,410	1,708
Brookbanks Library Expansion	1,563								191	1,372		1,563
Centennial Library Expansion	925								70	855		925
Perth/Dupont Library Expansion	1,785								127	1,658		1,785
Sub-Total	54,675	5,624	7,348	1,521	1,781	5,372	6,696	5,700	4,157	3,942	1,410	43,551
Total	277,158	31,297	24,665	18,488	19,865	21,110	22,170	25,311	23,561	31,231	19,982	237,680

The 10-Year Recommended Capital Plan supports Toronto Public Library's commitment to achieve a balance between maintaining existing City's assets and the need for new library branches / expansions.

State of Good Repair (SOGR); Health and Safety and Legislated Projects

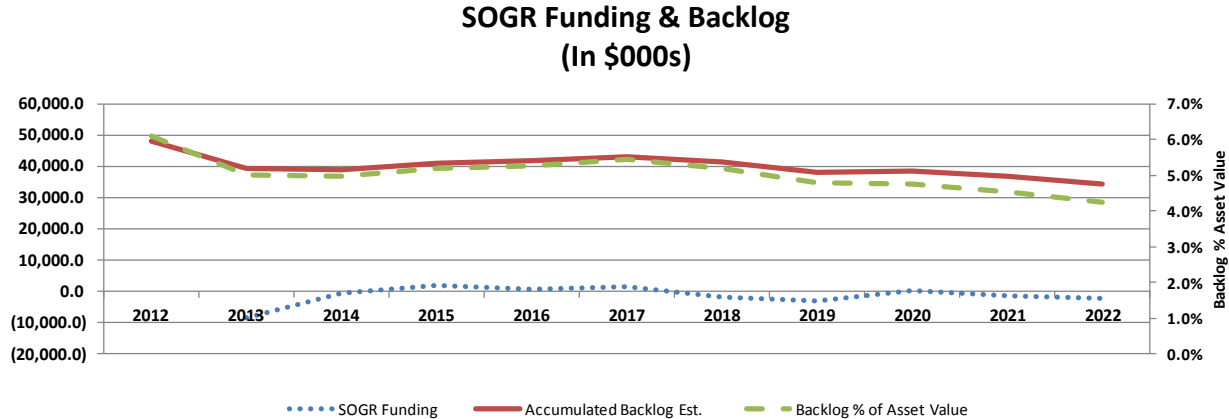
- *State of Good Repair projects* provide funding for maintaining and upgrading existing branch infrastructure to manage activity growth which includes extensive repairs to the building structure including barrier free accessibility, energy efficiency measures, as well as improved e- services and implementation of self service technology to enhance operational efficiency.
- The 10-Year Capital Plan allocates significant funding of \$194.129 million for 24 state of good repair projects to address the renewal needs of aging and deteriorating infrastructure. The projects that maintain assets in a state of good repair include North York Central Library

renovation (2016-2022, \$15.259 million gross/ \$14.276 million debt), Albion Library renovation (2013-2016, \$14.901 million gross/\$14.336 million debt), Albert Campbell Library renovation (2017-2020, \$11.757 million gross/\$11.232 million debt), Multi Branch renovation capital project (2013-2022, \$29.143 million gross/\$27.751 million debt).

Growth Related Projects

- Growth related projects address the need for new and expanded branches in growing and expanding communities and increasing demands for library use and resources.
- These projects are significantly or completely funded by non-debt sources, including: Development Charges and Section 37 funding and are budgeted according to the funding availability based on the Development Charge By-Law and Section 37 agreements.
- Major growth related projects include the two new branches, Fort York Library (2013-2014, \$6.495 million gross/\$0 million debt) and Scarborough Civic Centre Library (2013-2015, \$7.405 million gross/\$3.347 million debt) and St. Lawrence Library expansion (2016-2020, \$16.532 million gross/\$8.052 million debt).

State of Good Repair (SOGR) Backlog



The 10-Year Recommended Capital Plan dedicates \$93.779 million to SOGR spending in the first five years of the Plan and \$100.350 million over the last five years which on an average is \$19.413 million annually.

- TPL maintains 101 buildings out of which 63 buildings or 62% are more than 30 years old. Today, TPL's average building is 41 years old and more than 75% are in need of significant maintenance/repairs.
- A SOGR comprehensive audit of current facilities and equipment conducted in July 2009 identified and documented an accumulated backlog of \$49.940 million and identified the future maintenance requirements per building per year based on its current condition. With TPL's re-prioritization of capital work, (including the completion of ISF funded SOGR projects in 2011) this backlog was reduced to \$48.1 million.
 - Toronto Public Library has a SOGR backlog currently estimated at \$47.870 million at year-end 2012. The 10-Year Recommended Capital Plan of \$194.129 million provides \$19.413 million on an average annually to fund major projects with significant backlog, such as North York Central Library, Fairview Library, Albion Library, Fairview Library, Albert Campbell, Mount Dennis, Parliament Street and Wychwood Library.
 - The backlog is expected to decrease to \$34.494 million by 2022. The SOGR backlog rate as a percentage of replacement costs is projected at 6.1% at the end of 2012 and is expected to be 4.3% of the asset replacement value by 2022 representing a 28% decline.
- The smaller scale SOGR projects in many branches are addressed through the Multi-Branch renovation project. The 10-Year Recommended Capital Plan allocates an average funding of \$2.914 million per year for small scale renovations across various branches.
- There is no state of good repair backlog for information technology requirements at the end of 2012. TPL's owned assets are replaced on an on-going basis through IT projects such as the Technology Asset Management Program (TAMP), which uses life cycle replacement similar to the City.

10-Year Capital Plan Impact on the Operating Budget
Operating Impact Summary
(In \$000s)

Program Costs, Revenues and Net (\$000s)	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
2013 Recommended Capital Budget											
Program Gross Expenditure	(131.0)	1,017.0	1,078.0	32.0	18.0						2,014.0
Program Revenue	22.0	82.0	60.0								164.0
Program Costs (Net)	(153.0)	935.0	1,018.0	32.0	18.0						1,850.0
Approved Positions	(4.5)	20.0									15.5
Recommended 10-Year Capital Plan											
Program Gross Expenditure				12.0	58.0	1,016.0	837.0	170.0	200.0	56.0	2,349.0
Program Revenue						20.0	20.0				40.0
Program Costs (Net)				12.0	58.0	996.0	817.0	170.0	200.0	56.0	2,309.0
Approved Positions					3.3	13.0		1.0			17.3
Total											
Program Gross Expenditure	(131.0)	1,017.0	1,078.0	44.0	76.0	1,016.0	837.0	170.0	200.0	56.0	4,363.0
Program Revenue	22.0	82.0	60.0			20.0	20.0				204.0
Program Cost (Net)	(153.0)	935.0	1,018.0	44.0	76.0	996.0	817.0	170.0	200.0	56.0	4,159.0
Approved Positions	(4.5)	20.0			3.3	13.0		1.0			32.8

The 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$4.159 million net over the 2013 – 2022 period. Approval of the 2013 Recommended Capital Budget will result in an operating budget decrease of \$0.131 million gross/\$0.153 million net in 2013, and an increase of \$1.017 million gross/ \$0.935 million net in 2014, \$1.078 million gross/\$1.018 million net in 2015 and \$2.399 million gross and \$2.359 million net over the 2016-2022 period.

The expansion and construction of 2 new libraries at Fort York and Scarborough Civic Centre result in a operating pressure in 2014 and 2015 including salaries (for additional staff), utilities, services and rents, materials, supplied and software licences, as noted in the table below.

- The approval of the 10-Year Recommended Capital plan will result in an increase of 32.8 positions as below:
 - 4.5 staff reduction at the partially renovated and expanded Fairview Library achieved from the installation of an automated material sorter will result in savings of \$0.161 million in 2013 and \$0.101 million in 2014.
 - 10.0 new positions will be required in 2014 for the newly constructed 15,000 square feet Scarborough Civic Centre Library to service the Scarborough Town Centre and Civic Centre area. The incremental funding requirement for the opening of the newly constructed library is \$0.492 million in 2014 and \$0.492 million in 2015;
 - 10.0 new positions will be required in 2014 for the newly constructed 15,000 square feet Fort York Library to service the Railway Lands community (Trinity – Niagara area). The incremental funding requirement for the opening of the newly constructed library is \$0.469 million in 2014 and \$0.469 million in 2015;
 - 3.3 new positions will be required in 2017 for the relocation and expansion of the Bayview Library from 6,333 square feet to 12,000 square feet in a joint facility with

Parks Forestry and Recreation. The incremental funding requirement for the expanded facility is \$0.022 million in 2017 and \$0.155 million in 2018;

- 13 new positions will be required in 2018 for the relocation and expansion of the St. Lawrence Library from 4,833 square feet to 25,000 square feet to serve the growing demands of new West Don Lands, Lower Don Lands and East Bayfront communities. The incremental funding requirement for the facility is \$0.817 million in 2018 and \$0.817 million in 2019;
- 1 new position will be required in 2020 for the reconstruction and expansion of Dawes Road Neighborhood Library from existing 6,500 square feet to 14,000 square feet to address serious state of good repair issues at the facility and expansion to two levels.

Net Operating Impact by Project (In \$000s)

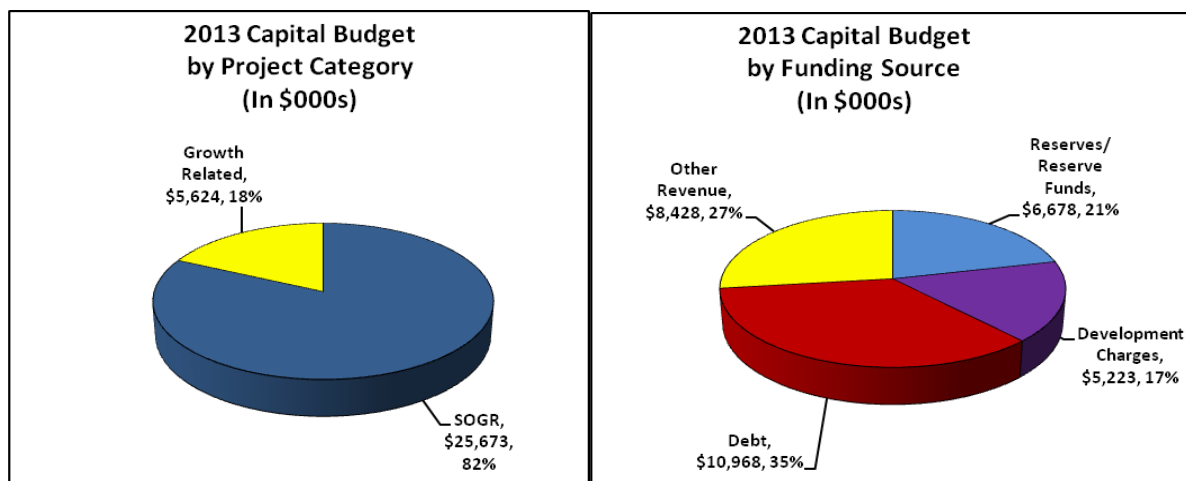
Project	2013 Rec. Budget		2014 Plan		2015 Plan		2016 Plan		2017 Plan		2013 - 2017 Capital Budget		2018 - 2022 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved Projects														
Toronto Reference Library Renovation			13.0		13.0							26.0		
Scarborough Civic Centre New Construction			492.0	10.0	492.0							984.0	10.0	
Mount Dennis Renovation	8.0											8.0		
Ft. York New Construction			469.0	10.0	469.0							938.0	10.0	
Fairview Renovation	(161.0)	(4.5)	(101.0)									(262.0)	(4.5)	
Library Processing Centre 1076 Ellesmere			62.0									62.0		
Albion Renovation							18.0		18.0			36.0		
New Projects - 2013														
Bridlewood Relocation					44.0		14.0					58.0		
New Projects - Future Year														
Bayview Relocation									22.0	3.3	22.0	3.3	155.0	
Wychwood Renovation							12.0		12.0		24.0			
St. Clair/Silverthorn Renovation									10.0		10.0		10.0	
Sanderson Renovation									14.0		14.0		14.0	
North York Central Renovation													26.0	
St. Lawrence Relocation													1,634.0	13.0
Albert Campbell Renovation													38.0	
Dawes Road Renovation													202.0	1.0
Weston Renovation													32.0	
Parliament Street Renovation													28.0	
Brookbanks Renovation													52.0	
Centennial Renovation													18.0	
Perth/Dupont Renovation													30.0	
Total Recommended (Net)	(153.0)	(4.5)	935.0	20.0	1,018.0		44.0		76.0	3.3	1,920.0	18.8	2,239.0	14.0

Capital Project Delivery: Temporary Positions

- The 10-Year Recommended Capital Plan for Toronto Public Library does not include any temporary positions for capital project delivery.

PART III - 2013 RECOMMENDED CAPITAL BUDGET

2013 Capital Budget by Project Category and Funding Source



The 2013 Recommended Capital Budget requires 2013 cash flow funding of \$31.297 million, \$10.968 million funded by debt. The 2013 Recommended Capital Budget for the Toronto Public Library meets the 2013 debt affordability target of \$10.968 million.

The 2013 cash flow funding of \$31.297 million is allocated as follows:

- State of Good Repair projects account for \$25.673 million or 82.0% of the 2013 Recommended Capital Budget's cash flow funding. The TPL 2013 Recommended Capital Budget allocates significant financial resources to State of Good Repair projects to address the renewal needs of existing aging and deteriorating branch infrastructure.
- Growth related projects account for \$5.624 million or 18.0% of the 2013 Capital Budget's expenditures and include initiatives that address the service demands for library use and materials in new and expanding communities.

The 2013 Capital Budget for Toronto Public Library is funded as follows:

- \$10.968 million or 35.0% from debt which meets the debt affordability guideline of \$10.968 million set for this Program in 2013.
- Development Charges funding of \$5.223 million or 16.7% of the 2013 Recommended Capital Budget's funding.
- TPL's operating contribution (Technology Asset Management Program) towards IT projects will fund \$1.888 million or 6.0% of the 2013 Recommended Capital Budget's expenditures.
- Provincial funding and private donations will provide \$6.540 million or 20.9% of the 2013 capital funding;
- The City's Land Acquisition Reserve Fund (LARF) will fund \$6.000 million or 19.2 % for the relocation of Library Processing Centre; and,
- Section 37 proceeds will provide approximately \$0.678 million or 2.2%.

**2013 Recommended Cash Flow & Future Year Commitments
(In \$000s)**

	2011 & Prior Year Carry Forward	2012 Previously Approved Cash Flow Commitments	2013 New Cash Flow Rec'd	2013 Total Cash Flow Rec'd	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
Expenditures																
Previously Approved		31,006		31,006		31,006	19,974	7,877	3,055							61,912
Change in Scope			(347)	(347)		(347)	842									495
New			638	638		638	3,286	5,698		800						10,422
New w/Future Year																
Total Expenditure		31,006	291	31,297		31,297	24,102	13,575	3,055	800						72,829
Financing																
Debt		10,735	233	10,968		10,968	13,230	10,019	3,055							37,272
Other		8,918	188	9,106		9,106	4,421	3,048		800						17,375
Reserves/Res Funds		6,000		6,000		6,000	3,080									9,080
Development Charges		5,353	(130)	5,223		5,223	3,371	508								9,102
Provincial/Federal																
Total Financing		31,006	291	31,297		31,297	24,102	13,575	3,055	800						72,829

Toronto Public Library's 2013 Recommended Capital Budget of \$31.297 million provides funding for eleven previously approved projects totaling \$31.006 million, \$0.638 million for three new projects, and a reduction of \$0.347 million for two change in scope projects.

- The previously approved projects require \$31.006 million for eleven projects underway including, construction projects for the two new libraries, Fort York and Scarborough Civic Centre, the completion of the renovations at the Mount Dennis Branch, the renovation projects at the Fairview Library, Albion Library and Toronto Reference Library, the relocation of Library Processing Centre, the Multi-Branch renovation project and 2 I&T projects.
- Three new projects with cash flow funding of \$0.638 million include the renovation project at the Bridlewood Library, the Virtual Branch Services project and funding for the Technology Asset Management Program (TAMP) for IT projects.
- The change in scope of \$0.347 million in 2013 with corresponding future increases in commitments totaling \$0.842 million in 2014, reflects the project cost increase for the Fort York Construction project and the deferral of cash flow funding for the Fairview Renovation project to match the construction timing.
- Approval of the 2013 Recommended Capital Budget of \$31.297 million will result in future year commitments of \$24.102 million in 2014, \$13.575 million in 2015, \$3.055 million in 2016, and \$0.800 million in 2017.

2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$31.297 million to:

- Complete the planning work for the Albion branch renovation project (\$0.157 million) to address mechanical and structural needs, meet the statutory Building Code and health and safety requirements and re-design the branch to provide improved programming and community meeting space.
- Complete the Mount Dennis renovation project (\$1.577 million) that will result in a re-designed and revitalized facility with a meeting room, a KidsStop early Literacy centre, upgraded computer access, an increased study space and functional work spaces. The project helped address the facility's mechanical and structural needs and the statutory Building Code and health and safety requirements. The branch closed for construction in late 2011 and is expected to re-open in early 2013.
- Continue previously approved projects including:
 - The Fairview Branch renovation project (\$1.376 million) to partially address the renewal needs of this 37 year old facility to support more efficient operations. The project will help upgrade the washroom facilities, further enhance the self-service circulation capabilities, and support TPL's efforts to maximize revenue from facility rentals;
 - The Toronto Reference Library renovation and expansion project (\$9.570 million) to address structural, mechanical and electrical requirements, improve interior and exterior layouts to allow for additional programming and studying spaces; redesign and retrofit of public service areas;
 - The Technology Asset Management Program (TAMP) for \$3.388 million to refresh and upgrade the Information Technology infrastructure including the life-cycle replacement of existing hardware and software currently valued at over \$32.000 million, the implementation of the high-speed fiber network and authentication and identity management system;
 - The Virtual Branch Services project for \$0.800 million to continue improvements to the website to accommodate rapidly changing technology and enable TPL to serve the on-line needs of its users; and,
 - The Multi-Branch renovation project (\$2.500 million) to enable renovations at the branches at a smaller scale to keep the facilities functional until a major renovation can be funded. The 2013 cash flow will fund minor renovations such as millwork replacements, energy upgrades, washroom renovations, walkway reconstruction, flooring replacements, HVAC system replacement and fire alarm upgrade at 13 branches.

- Begin work on the previously approved projects including:
 - The Scarborough Civic Centre project (\$2.385 million) for the construction of a new library for the Scarborough Civic Centre area to serve the needs of the growing communities;
 - The Fort York Library project (\$3.194 million) that will deliver a new facility located at Fort York Blvd. and Bathurst Street to serve the rapidly growing community; and,
 - The relocation of the Library materials processing centre at 1076 Ellesmere (\$6.000 million) to facilitate high volume materials handling and distribution services.
- Begin the second phase of the new Bridlewood Branch renovation and expansion project (\$0.350 million) for the design and renovation of the existing 8,000 square feet branch and the addition of 1,200 square feet for a multi-purpose room, programming spaces and quiet study areas.

**2013 Recommended Capital Project Highlights
(In \$000s)**

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
Albion Renovation	15,007	157	4,949	6,740	3,055		14,901						14,901
Mount Dennis Renovation	4,303	1,577					1,577						1,577
Fairview Renovation	4,411	1,376	718				2,094						2,094
Fort York New Construction	9,192	3,194	3,301				6,495						6,495
Scarborough Civic Centre New Construction	8,797	2,385	3,883	1,137			7,405						7,405
Toronto Reference Library Renovation	25,281	9,570	1,343				10,913						10,913
Library Processing Centre 1076 Ellesmere	9,330	6,000	3,080				9,080						9,080
Bridlewood Relocation	2,400	350		1,100		800	2,250						2,250
Multi-Branch Renovation Program (SOGR)	29,143	2,500	2,380				4,880						4,880
Virtual Branch Services (VBS)	11,800	800	1,000	1,150			2,950						2,950
Tech Asset Mgmt Prg (TAMP)	38,166	3,388	3,448	3,448			10,284						10,284
Total	157,830	31,297	24,102	13,575	3,055	800	72,829						72,829

PART IV: ISSUES FOR DISCUSSION**2013 Issues****Toronto Public Library 2013-2022 Capital Budget and Plan Request**

The Library Board Budget Committee recommended to the Toronto Public Library Board for its consideration during the 2013 Budget process, a staff report at its meeting September 24, 2012 entitled "Budget Committee - 2013 – 2022 Capital Budget and Plan Submission Revised".

This report provides an overview of Toronto Public Library's (TPL) 2013 Capital Budget, and 2014-2022 Capital Plan Submission for its recommendation and approval. The 10-Year Capital Plan as submitted to the Toronto Library Board totals \$257.680 million, which is \$20.000 million over the 2013-2022 Recommended Capital Budget and Plan of \$237.680 million.

A SOGR comprehensive audit of facilities and equipment was completed in July 2009. The audit indicated a \$49.940 million building SOGR backlog. The accumulated state of good repair backlog currently stands at approximately \$47.870 million.

The 10-Year Capital Plan that was submitted by the Toronto Library Board totals \$257.680 million and includes an additional request of \$2.000 million each year for the next 10 years (\$20.000 million gross and debt) to expedite the SOGR funding to address the SOGR backlog which would result in the 10-Year Recommended Capital Budget and Plan exceeding the debt affordability targets set for Toronto Public Library by \$20.000 million. With this additional investment over next 10 years, the backlog is projected to reduce to \$14.494 million by the end of 2022, representing a 70 % reduction. The Toronto Public Library Board's request for the additional SOGR funding is not within the Program's debt affordability target and, as a result, has not been recommended.

The 2013-2022 Recommended Capital Plan of \$237.680 million which meets the City's debt targets includes funding of \$29.143 million for the Multi- Branch Renovation program, which would result in a decrease of SOGR backlog from \$47.870 million to \$34.494 million by the end of 2022, representing 4.3% of the asset replacement value.

However, as the accumulated SOGR backlog of \$47.870 million remains at 6% of the total asset replacement value of \$784.906 million, it is recommended that TPL re-evaluate its capital program and direct additional funding towards SOGR projects, while not exceeding TPL's annual debt affordability target.

Development Charge Funded Projects

TPL developed its 10-Year Capital Plan based on the City of Toronto's 2009 Development Charge Background Study, which includes development charges funding of \$30.605 million for 23 libraries for the period 2013 to 2022 to meet service growth within the City of Toronto, especially the Scarborough Town Centre/Civic Centre area, the West Donlands Community area, and the Railway Lands Community (Trinity-Niagara area). Library materials are also eligible for DC funding under the City's By-Law and in prior years Council approved to fund a

portion of the library materials budget with DC funding. The 2013 DC contribution for library materials is \$2.000 million.

The projected 2012 year-end balance for the Development Charge Reserve Fund for Library is \$13.161 million. Together, TPL's capital and operating needs over a 10-year period will require Development Charge funding of \$50.605 million, of which \$30.605 million will be allocated to capital projects and \$20.000 million will be allocated to library materials. The projected Development Charge contributions to the reserve are estimated to be \$51.685 million from 2013 to 2022. TPL will continue to monitor the Development Charge Reserve Fund to ensure sufficient funding is available to provide for planned projects from 2013 to 2022. (Please refer to P.27 for 2013 Reserve/Reserve Fund Review for details)

2012 Carry Forwards

As at September 30th, 2012, the Program is projecting an under-expenditure of \$6.932 million for 2012. The 2013 Recommended Capital Budget and Plan does not currently include any carry-forward funding.

TPL is continuing to review its overall 2012 spending and will confirm final estimates to determine 2012 carry forwards/funding requirements.

Appendix 1 2012 Performance

2012 Key Accomplishments

In 2012, Toronto Public Library accomplished the following:

- Completed the renovations at Brentwood Branch and Malvern Youth Club with funding from the Youth Challenge Fund.
- The construction and renovations of the main and second floors at the Toronto Reference Library were substantially completed and put into service along with the creation of the new Special Collections Centre on the fifth floor. The department and service consolidations and reprogramming of space has increased efficiencies and resulted in improved operations.
- The on-going Multi-Branch Renovation Program addressed urgent renewal needs at 12 branches including HVAC replacement at a district library resulting in reduced energy consumption, flooring replacement at 2 branches, roof replacement at 1 branch and minor renovations to allow for consolidation of Home Library Services and Distribution Services to increase efficiency.
- Completed the Self-Service Circulation and automation project which implemented self service systems and /or sorting systems at 61 locations and resulted in savings of \$2.022 million in 2012 and 2013.
- The funding for the Technology Asset Management Plan project helped provide a sound and stable IT environment for public use in the branches, the improved website and administration service network.
 - 900 PC's, 75 monitors and 35 laptops were replaced;
 - Network hardware was upgraded to support implementation of fiber network;
 - Networked printers, multi-functional devices, end-of-life servers and network hardware were replaced;
 - Intranet was replaced by Sharepoint, and low cost cloud-based technology was implemented to replace the email system; and,
 - Storage Area Network (SAN) was expanded and upgraded.
- Continued investment by Toronto Public Library in the Virtual Branch Services project enabled improvements to the web site including addition of online payment and user notification settings to self service functions, digitization of rare and unique collections, e-book services and improvements to the usability and accessibility of the website.

2012 Capital Variance Review

2012 Budget to Actual Comparison (In \$000s)

2012 Approved	Actuals as of Sept. 30, 2012 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
29,154	12,206	41.9%	22,222	76.2%	6,932	23.8%

The capital expenditures for the period ending September 30, 2012 total \$12.206 million or 41.9% of the 2012 Approved Capital Budget of \$29.154 million.

The Program's year-end expenditures are expected to be \$22.222 million or 76.2% of the 2012 Approved Capital Budget. The projected year-end under-spending/over-spending is largely attributable to the following projects:

- The *Fort York New Construction* project's capital expenditures totaled \$0.285 million representing 12.0 % of the 2012 approved cash flow of \$2.377 million during the nine months ended September 30, 2012. The public consultation and schematic design have been completed. The construction work scheduled to begin in June 2012, started in September and it is estimated that \$0.800 million or 33.7% of the 2012 approved cash flow will be spent by year-end.
- The *Scarborough Civic Centre Construction* project's capital expenditure totaled \$0.262 million representing 23.7% of the 2012 approved cash flow of \$1.108 million during the nine months ended September 30, 2012. The public consultation and schematic design have been completed and the site plan was approved in October 2012. The construction was delayed, however the construction tender is planned for December 2012. It is estimated that \$0.400 million or 36.1% of the 2012 approved cash flow will be spent by year-end.
- The *Self Service Circulation* project's capital expenditures totaled \$0.858 million representing 15.9 % of the 2012 approved cash flow of \$5.393 million during the nine months ended September 30, 2012. The implementation of Self Service Circulation is proceeding behind schedule due to the July 2012 approval of the relocation of the Library Processing Centre, as part of the City's agreement to acquire the First Parliament site. The sorters at three locations are expected to be installed by the end of the year. It is expected that \$2.000 million or 37.1% of the 2012 approved cash flow will be spent by year-end.
- The *Fairview District Library Renovation* project had capital expenditures of \$0.170 million representing 7.5% of the 2012 approved cash flow of \$2.262 million during the nine months ended September 30, 2012. The preparation of the construction tender was delayed due to design changes required to accommodate the implementation of the efficiency measures, including an automatic material sorter, within the available funding. It is estimated that \$0.745 million or 32.9% of the 2012 approved cash flow will be spent by year-end.

- The Virtual Branch Services project had capital expenditures of \$0.315 million or 31.4% of the 2012 approved cash flow of \$1.002 million during the nine months ended September 30, 2012. The project experienced delays due to other priorities associated with the implementation of 2012 cost efficiency projects. It is estimated that \$0.692 million or 69.0% of the 2012 approved cash flow will be spent by year-end.
- The Albion renovation project had no capital spending during the nine months ended September 30, 2012. It is estimated that \$0.006 million or 5.7% of the 2012 approved cash flow of \$0.106 million will be spent by year-end. This project is slightly behind schedule due to delays in the preparation of the initial design and scope. An RFP to hire an architect is being prepared.
- The Multi Branch Minor renovation project had capital expenditures of \$0.905 million or 56.0% of the 2012 approved cash flow of \$1.615 million during the nine months ended September 30, 2012. It is estimated that \$1.465 million or 90.7% of the 2012 approved cash flow will be spent by year-end as the expenditures are expected to be incurred later in the year. This project is behind schedule due to other priorities associated with the implementation of 2012 cost efficiency measures.
- The Toronto Reference Library renovation project had capital expenditures of \$3.521 million or 87.4% of the 2012 approved cash flow of \$4.027 million during the nine months ended September 30, 2012. The construction and renovation of the branch is ahead of schedule and the projected expenditures by year-end are expected to be \$5.527 million or \$1.500 million over the 2012 approved cash flow of \$4.027 million. TPL is currently reviewing strategies to mitigate the over-spending of \$1.500 million for this project.
- Although as of September 30th, 2012, the Program is projecting an under-expenditure of \$6.932 million for 2012, the 2013 Recommended Capital Budget and Plan does not currently include any carry-forward funding. TPL is continuing to review its overall 2012 spending and will confirm final estimates to determine carry forwards/funding requirements.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
Toronto Reference Library Renovation	9,570	1,343				10,913						10,913
Scarborough Civic Centre New Construction	2,385	3,883	1,137			7,405						7,405
Mount Dennis Renovation	1,577					1,577						1,577
Fort York New Construction	3,194	3,301				6,495						6,495
Fairview Renovation	1,376	718				2,094						2,094
Albion Renovation	157	4,949	6,740	3,055		14,901						14,901
Bridlewood Relocation	350		1,100		800	2,250						2,250
Bayview Relocation		347	65	2,621	3,508	6,541	500					7,041
Wychwood Renovation		96	1,003	2,507		3,606						3,606
St. Clair/Silverthorn Renovation			166	1,066	1,073	2,305						2,305
Sanderson Renovation			106	1,448	3,409	4,963						4,963
North York Central Renovation				375	72	447	1,246	3,771	3,113	3,349	3,333	15,259
St. Lawrence Relocation				549	2,849	3,398	5,588	5,590	1,956			16,532
Albert Campbell Renovation					660	660	2,614	4,786	3,697			11,757
Dawes Road Renovation					423	423	3,113	3,039	2,800			9,375
Weston Renovation							324	62	828	3,983	2,110	7,307
Multi-Branch Renovation Program (SOGR)	2,500	2,500	3,065	3,078	3,000	14,143	3,000	3,000	3,000	3,000	3,000	29,143
Parliament Street Renovation							395	65	942	3,995	1,511	6,908
Northern District Renovation									426	55	2,808	3,289
Guildwood Renovation									306	57	2,042	2,405
Library Processing Centre 1076 Ellesmere	6,000	3,080				9,080						9,080
Brookbanks Renovation									924	5,330		6,254
Centennial Renovation									223	2,728		2,951
Perth/Dupont Renovation									288	3,616		3,904
Tech Asset Mgmt Prg (TAMP)	3,388	3,448	3,856	3,916	4,066	18,674	4,140	3,748	3,808	3,868	3,928	38,166
Virtual Branch Services (VBS)	800	1,000	1,250	1,250	1,250	5,550	1,250	1,250	1,250	1,250	1,250	11,800
Total	31,297	24,665	18,488	19,865	21,110	115,425	22,170	25,311	23,561	31,231	19,982	237,680

Appendix 3
2013 Recommended Capital Budget;
2014 to 2022 Capital Plan

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Toronto Public Library

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>LIB000150 Sanderson Neighbourhood Library Renovation</u>																									
1	3	Sanderson Neighbourhood Library Renovation	20	S6	03	0	0	106	1,448	3,409	4,963	0	4,963	0	0	318	0	0	0	0	0	4,645	0	4,963	
Sub-total						0	0	106	1,448	3,409	4,963	0	4,963	0	0	318	0	0	0	0	0	0	4,645	0	4,963
<u>LIB000151 Albert Campbell District Library Renovation</u>																									
1	1	Albert Campbell District Library Renovation	35	S6	03	0	0	0	0	660	660	11,097	11,757	0	0	525	0	0	0	0	0	11,232	0	11,757	
Sub-total						0	0	0	0	660	660	11,097	11,757	0	0	525	0	0	0	0	0	0	11,232	0	11,757
<u>LIB000153 Parliament Neighbourhood Library Renovation</u>																									
1	1	Parliament Neighbourhood Library Renovation	28	S6	03	0	0	0	0	0	0	6,908	6,908	0	0	419	0	0	0	0	0	6,489	0	6,908	
Sub-total						0	0	0	0	0	0	6,908	6,908	0	0	419	0	0	0	0	0	0	6,489	0	6,908
<u>LIB000155 Albion District Library Renovation</u>																									
1	1	Albion District Library Renovation	01	S2	03	157	4,949	6,740	3,055	0	14,901	0	14,901	0	0	565	0	0	0	0	0	14,336	0	14,901	
Sub-total						157	4,949	6,740	3,055	0	14,901	0	14,901	0	0	565	0	0	0	0	0	0	14,336	0	14,901
<u>LIB000156 Mount Dennis Neighbourhood Library Renovation</u>																									
1	1	Mount Dennis Neighbourhood Library Renovation	11	S2	03	1,577	0	0	0	0	1,577	0	1,577	0	0	0	0	0	0	0	0	1,577	0	1,577	
Sub-total						1,577	0	0	0	0	1,577	0	1,577	0	0	0	0	0	0	0	0	0	1,577	0	1,577
<u>LIB000164 Fairview Library Renovation</u>																									
1	2	Fairview Library Renovation Phase 2	33	S2	03	906	133	0	0	0	1,039	0	1,039	0	0	0	0	0	0	0	0	1,039	0	1,039	
2	3	Fairview Entrance Expansion	33	S2	05	817	238	0	0	0	1,055	0	1,055	0	0	175	0	0	0	0	0	880	0	1,055	
0	4	Renovation - Change of Scope	33	S3	03	731	585	0	0	0	1,316	0	1,316	0	0	80	0	0	0	0	0	1,236	0	1,316	
0	5	Expansion - Change in Scope	33	S3	05	-1,078	-238	0	0	0	-1,316	0	-1,316	0	0	-560	0	0	0	0	0	-756	0	-1,316	
Sub-total						1,376	718	0	0	0	2,094	0	2,094	0	0	-305	0	0	0	0	0	0	2,399	0	2,094
<u>LIB000165 Weston Neighbourhood Library Renovation</u>																									
1	1	Weston Neighbourhood Library Renovation	11	S6	03	0	0	0	0	0	0	7,307	7,307	0	0	233	0	0	0	0	0	7,074	0	7,307	
Sub-total						0	0	0	0	0	0	7,307	7,307	0	0	233	0	0	0	0	0	0	7,074	0	7,307
<u>LIB000166 Fort York New Construction</u>																									
1	1	Fort York New Construction	20	S2	05	3,194	2,806	0	0	0	6,000	0	6,000	0	0	4,314	0	0	0	1,686	0	0	0	6,000	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Toronto Public Library

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
LIB000166 Fort York New Construction																							
0 2	Fort York - Public Arts Works	20	S3	05	0	495	0	0	0	495	0	495	0	0	0	0	0	0	0	0	495	0	495
	Sub-total				3,194	3,301	0	0	0	6,495	0	6,495	0	0	4,314	0	0	0	1,686	495	0	6,495	
LIB000329 Scarborough Civic Centre New Construction																							
0 1	Scarborough Civic Centre New Construction	38	S2	05	2,385	3,883	1,137	0	0	7,405	0	7,405	0	0	4,058	0	0	0	0	0	3,347	0	7,405
	Sub-total				2,385	3,883	1,137	0	0	7,405	0	7,405	0	0	4,058	0	0	0	0	0	3,347	0	7,405
LIB000334 Bayview Neighbourhood Library Relocation & Ex																							
1 1	Bayview Neighbourhood Library Renovation	24	S6	03	0	183	0	1,557	1,695	3,435	134	3,569	0	0	216	0	362	0	0	0	2,991	0	3,569
2 2	Bayview Neighbourhood Library Expansion	24	S6	05	0	164	65	1,064	1,813	3,106	366	3,472	0	0	2,107	0	218	0	0	0	1,147	0	3,472
	Sub-total				0	347	65	2,621	3,508	6,541	500	7,041	0	0	2,323	0	580	0	0	0	4,138	0	7,041
LIB000337 St. Clair/Silverthorn Neighbourhood Library																							
1 1	St. Clair/Silverthorn Neighbourhood Library Renova	17	S6	03	0	0	140	898	920	1,958	0	1,958	0	0	62	0	0	0	0	0	1,896	0	1,958
2 2	St. Clair/Silverthorn Library Expansion	17	S6	05	0	0	26	168	153	347	0	347	0	0	110	0	0	0	0	0	237	0	347
	Sub-total				0	0	166	1,066	1,073	2,305	0	2,305	0	0	172	0	0	0	0	0	2,133	0	2,305
LIB000338 North York Central Library Renovation																							
1 2	North York Central Library Renovation 2016-2022	23	S6	03	0	0	0	375	72	447	14,812	15,259	0	0	983	0	0	0	0	0	14,276	0	15,259
	Sub-total				0	0	0	375	72	447	14,812	15,259	0	0	983	0	0	0	0	0	14,276	0	15,259
LIB906197 2015-2022 Virtual Branch Services																							
1 1	2015-2022 Virtual Branch Services	CW	S6	03	0	0	100	1,250	1,250	2,600	6,250	8,850	0	0	0	0	0	0	0	0	8,850	0	8,850
	Sub-total				0	0	100	1,250	1,250	2,600	6,250	8,850	0	0	0	0	0	0	0	0	8,850	0	8,850
LIB906417 Multibranch Renovation Program 2014-2022																							
1 1	Multibranch Renovation Program 2014-2022	CW	S6	03	0	120	3,065	3,078	3,000	9,263	15,000	24,263	0	0	1,272	0	0	0	0	0	22,991	0	24,263
	Sub-total				0	120	3,065	3,078	3,000	9,263	15,000	24,263	0	0	1,272	0	0	0	0	0	22,991	0	24,263
LIB906761 Technology Asset Management Program 2015-2022																							
1 1	Technology Asset Management Program 2015-2022	CW	S6	03	0	0	408	3,916	4,066	8,390	19,492	27,882	0	0	0	0	0	0	15,796	0	12,086	0	27,882
	Sub-total				0	0	408	3,916	4,066	8,390	19,492	27,882	0	0	0	0	0	0	15,796	0	12,086	0	27,882
LIB907114 Toronto Reference Library - Renovation & Expan																							

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Toronto Public Library

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>LIB907730</u> <u>Bridlewood Renovation</u>																									
0	8	Bridlewood Expansion 2013-2017	39	S4	05	306	0	293	0	358	957	0	957	0	0	306	0	0	0	651	0	0	0	957	
		Sub-total				350	0	1,100	0	800	2,250	0	2,250	0	0	350	0	0	0	1,900	0	0	0	2,250	
<u>LIB907731</u> <u>Multi-Branch Renovation 2011-2014</u>																									
0	1	Multi-Branch Renovation 2012-2014	CW	S2	03	1,600	900	0	0	0	2,500	0	2,500	0	0	77	0	0	0	0	0	2,423	0	2,500	
		Sub-total				1,600	900	0	0	0	2,500	0	2,500	0	0	77	0	0	0	0	0	2,423	0	2,500	
<u>LIB907732</u> <u>Virtual Branch Services 2011-2014</u>																									
0	1	Virtual Branch Services 2011-2014	CW	S2	03	700	100	0	0	0	800	0	800	0	0	0	0	0	0	0	0	800	0	800	
		Sub-total				700	100	0	0	0	800	0	800	0	0	0	0	0	0	0	0	800	0	800	
<u>LIB907733</u> <u>Technology Asset Management Program 2011-2014</u>																									
0	1	Technology Asset Management Program 2011-2014	CW	S2	03	3,200	1,062	0	0	0	4,262	0	4,262	0	0	0	0	0	0	1,862	0	2,400	0	4,262	
		Sub-total				3,200	1,062	0	0	0	4,262	0	4,262	0	0	0	0	0	0	1,862	0	2,400	0	4,262	
<u>LIB907760</u> <u>Multi-Branch Renovation 2012-2014</u>																									
0	1	Multi-Branch Renovation 2012-2014	CW	S2	03	900	1,480	0	0	0	2,380	0	2,380	0	0	43	0	0	0	0	0	2,337	0	2,380	
		Sub-total				900	1,480	0	0	0	2,380	0	2,380	0	0	43	0	0	0	0	0	2,337	0	2,380	
<u>LIB907864</u> <u>Tech Asset Mgmt Prg (2013-2015)</u>																									
0	1	Tech Asset Mgmt Prg (2013-2015)	CW	S4	03	188	2,386	3,448	0	0	6,022	0	6,022	0	0	0	0	0	0	3,922	0	2,100	0	6,022	
		Sub-total				188	2,386	3,448	0	0	6,022	0	6,022	0	0	0	0	0	0	3,922	0	2,100	0	6,022	
<u>LIB907865</u> <u>Virtual Branch Services (2013-2015)</u>																									
0	1	Virtual Branch Services (2013-2015)	CW	S4	03	100	900	1,150	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	2,150	0	2,150	
		Sub-total				100	900	1,150	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	2,150	0	2,150	
<u>LIB907892</u> <u>Brookbanks Renovation</u>																									
0	1	Brookbanks Renovation	34	S6	03	0	0	0	0	0	0	4,691	4,691	0	0	224	0	0	0	4,467	0	0	0	4,691	
0	2	Brookbanks Expansion	34	S6	05	0	0	0	0	0	0	1,563	1,563	0	0	749	0	0	0	814	0	0	0	1,563	
		Sub-total				0	0	0	0	0	0	6,254	6,254	0	0	973	0	0	0	5,281	0	0	0	6,254	
<u>LIB907893</u> <u>Perth Dupont Renovation</u>																									
0	1	Perth Dupont Renovation	18	S6	03	0	0	0	0	0	0	2,119	2,119	0	0	94	0	0	0	2,025	0	0	0	2,119	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3**

Toronto Public Library

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>LIB907893 Perth Dupont Renovation</u>																									
0	2	Perth Dupont Expansion	18	S6	05	0	0	0	0	0	0	1,785	1,785	0	0	798	0	0	0	987	0	0	0	1,785	
Sub-total						0	0	0	0	0	0	3,904	3,904	0	0	892	0	0	0	3,012	0	0	0	3,904	
<u>LIB907894 Centennial Renovation</u>																									
0	1	Centennial Renovation	10	S6	03	0	0	0	0	0	0	2,026	2,026	0	0	122	0	0	0	1,904	0	0	0	2,026	
0	2	Centennial Expansion	10	S6	05	0	0	0	0	0	0	925	925	0	0	561	0	0	0	364	0	0	0	925	
Sub-total						0	0	0	0	0	0	2,951	2,951	0	0	683	0	0	0	2,268	0	0	0	2,951	
Total Program Expenditure						31,297	24,665	18,488	19,865	21,110	115,425	122,255	237,680	237,680	0	0	30,605	0	9,660	0	35,727	8,005	153,683	0	237,680

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

Toronto Public Library

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By														
		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing						
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																				
Financed By:																									
		Development Charges				5,223	3,587	930	2,326	2,117	14,183	16,422	30,605	0	0	30,605	0	0	0	0	0	0	0	0	30,605
		Reserve Funds (Ind."XR" Ref.)				6,000	3,427	0	233	0	9,660	0	9,660	0	0	0	9,660	0	0	0	0	0	0	0	9,660
		Other1 (Internal)				2,566	2,956	3,108	2,068	2,928	13,626	22,101	35,727	0	0	0	0	0	35,727	0	0	0	0	0	35,727
		Other2 (External)				6,540	1,465	0	0	0	8,005	0	8,005	0	0	0	0	0	0	8,005	0	0	0	0	8,005
		Debt				10,968	13,230	14,450	15,238	16,065	69,951	83,732	153,683	0	0	0	0	0	0	0	153,683	0	0	0	153,683
		Total Program Financing				31,297	24,665	18,488	19,865	21,110	115,425	122,255	237,680	0	0	30,605	0	9,660	0	35,727	8,005	153,683	0	0	237,680

- Status Code Description**
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)
 S6 S6 New - Future Year (Commencing in 2014 & Beyond)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 4
2013 Recommended Cash Flow and
Future Year Commitments

Report Phase 2 - Program 01 Toronto Public Library Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 4

Toronto Public Library

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>LIB000155 Albion District Library Renovation</u>																										
1	1	Albion District Library Renovation	01	S2	03	157	4,949	6,740	3,055	0	14,901	0	14,901	0	0	565	0	0	0	0	0	14,336	0	14,901		
Sub-total						157	4,949	6,740	3,055	0	14,901	0	14,901	0	0	565	0	0	0	0	0	0	14,336	0	14,901	
<u>LIB000156 Mount Dennis Neighbourhood Library Renovation</u>																										
1	1	Mount Dennis Neighbourhood Library Renovation	11	S2	03	1,577	0	0	0	0	1,577	0	1,577	0	0	0	0	0	0	0	0	1,577	0	1,577		
Sub-total						1,577	0	0	0	0	1,577	0	1,577	0	0	0	0	0	0	0	0	0	0	1,577	0	1,577
<u>LIB000164 Fairview Library Renovation</u>																										
1	2	Fairview Library Renovation Phase 2	33	S2	03	906	133	0	0	0	1,039	0	1,039	0	0	0	0	0	0	0	0	1,039	0	1,039		
2	3	Fairview Entrance Expansion	33	S2	05	817	238	0	0	0	1,055	0	1,055	0	0	175	0	0	0	0	0	880	0	1,055		
0	4	Renovation - Change of Scope	33	S3	03	731	585	0	0	0	1,316	0	1,316	0	0	80	0	0	0	0	0	1,236	0	1,316		
0	5	Expansion - Change in Scope	33	S3	05	-1,078	-238	0	0	0	-1,316	0	-1,316	0	0	-560	0	0	0	0	0	-756	0	-1,316		
Sub-total						1,376	718	0	0	0	2,094	0	2,094	0	0	-305	0	0	0	0	0	0	0	2,399	0	2,094
<u>LIB000166 Fort York New Construction</u>																										
1	1	Fort York New Construction	20	S2	05	3,194	2,806	0	0	0	6,000	0	6,000	0	0	4,314	0	0	0	1,686	0	0	0	6,000		
0	2	Fort York - Public Arts Works	20	S3	05	0	495	0	0	0	495	0	495	0	0	0	0	0	0	0	495	0	0	495		
Sub-total						3,194	3,301	0	0	0	6,495	0	6,495	0	0	4,314	0	0	0	1,686	495	0	0	0	0	6,495
<u>LIB000329 Scarborough Civic Centre New Construction</u>																										
0	1	Scarborough Civic Centre New Construction	38	S2	05	2,385	3,883	1,137	0	0	7,405	0	7,405	0	0	4,058	0	0	0	0	0	3,347	0	7,405		
Sub-total						2,385	3,883	1,137	0	0	7,405	0	7,405	0	0	4,058	0	0	0	0	0	0	0	3,347	0	7,405
<u>LIB907114 Toronto Reference Library - Renovation & Expansion</u>																										
0	1	Toronto Reference Library - Renovation 2007	CW	S2	03	9,570	1,343	0	0	0	10,913	0	10,913	0	0	0	0	0	0	0	7,510	3,403	0	10,913		
Sub-total						9,570	1,343	0	0	0	10,913	0	10,913	0	0	0	0	0	0	0	0	0	7,510	3,403	0	10,913
<u>LIB907255 Library Processing Centre Relocation to 1076 Ellesmere</u>																										
1	2	Library Processing Centre Relocation to 1076 Ellesmere	37	S2	03	6,000	3,080	0	0	0	9,080	0	9,080	0	0	0	0	9,080	0	0	0	0	0	9,080		
Sub-total						6,000	3,080	0	0	0	9,080	0	9,080	0	0	0	0	9,080	0	0	0	0	0	0	0	9,080
<u>LIB907730 Bridlewood Renovation</u>																										
0	7	Bridlewood Renovation 2013-2017	39	S4	03	44	0	807	0	442	1,293	0	1,293	0	0	44	0	0	0	1,249	0	0	0	1,293		

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

Toronto Public Library

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
LIB907730 <u>Bridlewood Renovation</u>																							
0 8	Bridlewood Expansion 2013-2017	39	S4	05	306	0	293	0	358	957	0	957	0	0	306	0	0	0	651	0	0	0	957
	Sub-total				350	0	1,100	0	800	2,250	0	2,250	0	0	350	0	0	0	1,900	0	0	0	2,250
LIB907731 <u>Multi-Branch Renovation 2011-2014</u>																							
0 1	Multi-Branch Renovation 2012-2014	CW	S2	03	1,600	900	0	0	0	2,500	0	2,500	0	0	77	0	0	0	0	0	2,423	0	2,500
	Sub-total				1,600	900	0	0	0	2,500	0	2,500	0	0	77	0	0	0	0	0	2,423	0	2,500
LIB907732 <u>Virtual Branch Services 2011-2014</u>																							
0 1	Virtual Branch Services 2011-2014	CW	S2	03	700	100	0	0	0	800	0	800	0	0	0	0	0	0	0	0	800	0	800
	Sub-total				700	100	0	0	0	800	0	800	0	0	0	0	0	0	0	0	800	0	800
LIB907733 <u>Technology Asset Management Program 2011-2014</u>																							
0 1	Technology Asset Management Program 2011-2014	CW	S2	03	3,200	1,062	0	0	0	4,262	0	4,262	0	0	0	0	0	0	1,862	0	2,400	0	4,262
	Sub-total				3,200	1,062	0	0	0	4,262	0	4,262	0	0	0	0	0	0	1,862	0	2,400	0	4,262
LIB907760 <u>Multi-Branch Renovation 2012-2014</u>																							
0 1	Multi-Branch Renovation 2012-2014	CW	S2	03	900	1,480	0	0	0	2,380	0	2,380	0	0	43	0	0	0	0	0	2,337	0	2,380
	Sub-total				900	1,480	0	0	0	2,380	0	2,380	0	0	43	0	0	0	0	0	2,337	0	2,380
LIB907864 <u>Tech Asset Mgmt Prg (2013-2015)</u>																							
0 1	Tech Asset Mgmt Prg (2013-2015)	CW	S4	03	188	2,386	3,448	0	0	6,022	0	6,022	0	0	0	0	0	0	3,922	0	2,100	0	6,022
	Sub-total				188	2,386	3,448	0	0	6,022	0	6,022	0	0	0	0	0	0	3,922	0	2,100	0	6,022
LIB907865 <u>Virtual Branch Services (2013-2015)</u>																							
0 1	Virtual Branch Services (2013-2015)	CW	S4	03	100	900	1,150	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	2,150	0	2,150
	Sub-total				100	900	1,150	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	2,150	0	2,150
Total Program Expenditure					31,297	24,102	13,575	3,055	800	72,829	0	72,829	0	0	9,102	0	9,080	0	9,370	8,005	37,272	0	72,829

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

Toronto Public Library

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By									
		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.															
Financed By:																				
		Development Charges				5,223	3,371	508	0	0	9,102	0	9,102	0	0	9,102	0	0	0	9,102
		Reserve Funds (Ind."XR" Ref.)				6,000	3,080	0	0	0	9,080	0	9,080	0	9,080	0	0	0	9,080	
		Other1 (Internal)				2,566	2,956	3,048	0	800	9,370	0	9,370	0	0	9,370	0	0	9,370	
		Other2 (External)				6,540	1,465	0	0	0	8,005	0	8,005	0	0	8,005	0	0	8,005	
		Debt				10,968	13,230	10,019	3,055	0	37,272	0	37,272	0	0	37,272	0	0	37,272	
		Total Program Financing				31,297	24,102	13,575	3,055	800	72,829	0	72,829	0	9,080	9,370	8,005	37,272	0	72,829

Status Code Description
 S2 S2 Prior Year (With 2013 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Category Code Description
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2013 Recommended Capital Project with Financing Details

(Phase 2) 01-Toronto Public Library

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

Toronto Public Library

Sub-Project Summary

Project/Financing				2013	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
8	LIB000164	Fairview Library Renovation													
0		5 Expansion - Change in Scope	1/1/2011	12/31/2014	-1,078	0	0	-560	0	0	0	0	0	-518	0
1		2 Fairview Library Renovation Phase 2	1/1/2011	12/31/2013	906	0	0	0	0	0	0	0	0	906	0
2		3 Fairview Entrance Expansion	1/1/2011	12/31/2013	817	0	0	175	0	0	0	0	0	642	0
Project Sub-total:					1,376	0	0	-305	0	0	0	0	0	1,681	0
8	LIB907255	Library Processing Centre Relocation to 1076 Elles													
1		2 Library Processing Centre Relocation to 1076 Elles	1/1/2012	12/31/2014	6,000	0	0	0	0	6,000	0	0	0	0	0
Project Sub-total:					6,000	0	0	0	0	6,000	0	0	0	0	0
9	LIB000155	Albion District Library Renovation													
1		1 Albion District Library Renovation	1/1/2012	12/31/2016	157	0	0	157	0	0	0	0	0	0	0
Project Sub-total:					157	0	0	157	0	0	0	0	0	0	0
10	LIB907730	Bridlewood Renovation													
0		7 Bridlewood Renovation 2013-2017	1/1/2013	12/31/2017	44	0	0	44	0	0	0	0	0	0	0
0		8 Bridlewood Expansion 2013-2017	1/1/2013	12/31/2017	306	0	0	306	0	0	0	0	0	0	0
Project Sub-total:					350	0	0	350	0	0	0	0	0	0	0
Program Total:					31,297	0	0	5,223	0	6,000	0	2,566	6,540	10,968	0

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

2013 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec. 31, 2012	Proposed Withdrawals										2013 - 2022 Total
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
XR2029/XR2115 - Development Charge Reserve Fund - Library	Beginning Balance	\$13,160	\$13,160	\$10,660	\$9,887	\$11,869	\$12,552	\$13,542	\$13,703	\$10,887	\$10,597	\$12,153	
	TRL Renovation and Revitalization												\$0
	Cedarbrae Renovation												\$0
	Brentwood Renovation/Expansion												\$0
	Multi-Branch Minor Renovation		(\$120)	(\$120)	(\$144)	(\$144)	(\$144)	(\$144)	(\$144)	(\$144)	(\$144)	(\$144)	(\$1,392)
	Bathurst/Fort York Construction		(\$2,516)	(\$1,798)									(\$4,314)
	Scarborough Centre Construction		(\$2,385)	(\$1,165)	(\$508)								(\$4,058)
	Mount Dennis Renovation												\$0
	Fairview Renovation/Expansion		\$305										\$305
	Albion Renovation		(\$157)	(\$408)									(\$565)
	Bridewood Expansion		(\$350)										(\$350)
	Bayview Relocation/Expansion				(\$65)	(\$1,226)	(\$1,032)						(\$2,323)
	Wychwood Renovation			(\$96)	(\$19)								(\$115)
	Sanderson Renovation				(\$106)	(\$212)							(\$318)
	St. Lawrence Construction					(\$549)	(\$446)	(\$1,929)	(\$4,083)	(\$1,473)			(\$8,480)
	Parliament Street Renovation							(\$330)	(\$65)	(\$24)			(\$419)
	Albert Campbell Renovation								(\$525)				(\$525)
	North York Central Renovation					(\$111)	(\$72)	(\$227)	(\$173)	(\$400)			(\$983)
	St. Clair/Silverthorn Renovation				(\$88)	(\$84)							(\$172)
	Dawes Road Reconstruction						(\$423)	(\$360)	(\$1,078)				(\$1,861)
	Northern District Reconstruction									(\$426)	(\$55)		(\$481)
	Weston Renovation							(\$59)	(\$62)	(\$112)			(\$233)
	Guildwood Relocation							(\$306)	(\$57)	(\$396)	(\$57)	(\$1,410)	(\$1,773)
	Brookbanks Renovation									(\$415)	(\$558)		(\$973)
	Centennial Renovation									(\$192)	(\$491)		(\$683)
	Perth/Dupont Renovation									(\$221)	(\$671)		(\$892)
	Library Materials		(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$20,000)
	Total Proposed Withdrawals		(\$7,223)	(\$5,587)	(\$2,930)	(\$4,326)	(\$4,117)	(\$5,049)	(\$8,130)	(\$5,713)	(\$3,976)	(\$3,554)	(\$50,605)
	Projected Contributions		\$4,723	\$4,814	\$4,912	\$5,009	\$5,107	\$5,210	\$5,314	\$5,423	\$5,532	\$5,641	\$51,685
	TOTAL RESERVE FUND BALANCE AT YEAR-END		\$13,160	\$10,660	\$9,887	\$11,869	\$12,552	\$13,542	\$13,703	\$10,887	\$10,597	\$12,153	\$14,240

Reserve/Reserve Fund Review – Corporate

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	
XR2011- Capital Financing Reserve Fund	Beginning Balance as of Jan. 1, 2012	627,028											
	Bayview Relocation & Expansion			347		233							580
Total Program Proposed Contributions / (Withdrawals)				347		233							580