

| PART I: RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | | |
|---|----------------------|-----------------------------|-------------|----------|------------------|------------------|
| | Approved Position | 2014 | Operating B | ıdget | 2015 (\$000s) | 2016 (\$000s) |
| | (Operating) | Gross | Revenue | Net | Net | Net |
| 2014 Staff Recommended Operating Budget - Solid Waste Management Services as at November 1, 2013 | 1,102.7 | 354,236 | 354,236 | | | |
| 2014 Staff Recommended Operating Budget - Toronto Parking Authority as at November 1, 2013 | 297.4 | 76,106 | 138,436 | (62,330) | (1,309) | (1,273) |
| 2014 Staff Recommended Operating Budget - Toronto Water as at November 1, 2013 | 1,732.8 | 1,021,885 | 1,021,885 | | | |
| Budget Committee - November 6, 2013 | 1 | | | | | |
| Toronto Water Motion | | | | | | |
| Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per | | | | | | |
| kilogram. | | | 2,900 | - | | |
| Increase the Capital Contribution | | 2,900 | | | | |
| 2014 Staff Recommended Operating Budget - Solid Waste Management Services as at November 6, 2013 | 1,102.7 | 354,236 | 354,236 | | | |
| 2014 Staff Recommended Operating Budget - Toronto Parking Authority as at November 6, 2013 | 297.4 | 76,106 | 138,436 | (62,330) | (1,309) | (1,273) |
| 2014 Staff Recommended Operating Budget - Toronto Water as at November 6, 2013 | 1,732.8 | 1,024,785 | 1,024,785 | | | |
| Budget Committee - November 12, 2013 | 1 | | | | | |
| Solid Waste Management Services | | | | | | |
| Motion | | | | | | |
| Defer the introduction of new solid waste fees for charities | | | (313) | - | | |
| Reduce the contribution to the Waste Management Reserve Fund | | (313) | | | | |
| Toronto Water Motion | | | | | | |
| 1 oronto water Motion | | | | | | |
| Add 2 Staff | | 200 | | - | | |
| | | 200 (200) | | - | | |
| Add 2 Staff | | | | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per | | | (2 900) | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per kilogram (Motion not carried). | | (200) | (2,900) | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per kilogram (Motion not carried). Increase the Capital Contribution | | | (2,900) | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per kilogram (Motion not carried). Increase the Capital Contribution 2014 Budget Committee Recommended Operating Budget - Solid Waste Management Services as at | 1,102.7 | (200) | (2,900) | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per kilogram (Motion not carried). Increase the Capital Contribution 2014 Budget Committee Recommended Operating Budget - Solid Waste Management Services as at November 12, 2013 | , | (200) (2,900) 353,924 | 353,924 | - | | |
| Add 2 Staff offsetting capital contribution reductions Toronto Water Motion Ammend the Industrial Waste Surcharge Program to utilize the Type 1 ODF Formula-Unit cost per kilogram (Motion not carried). Increase the Capital Contribution 2014 Budget Committee Recommended Operating Budget - Solid Waste Management Services as at | 1,102.7 297.4 | (200) | | (62,330) | (1,309) | (1,273) |



2014 Recommended Operating Budget Rate Supported Programs Summary of Budget Review Process (\$000s)

Budget Committee – November 06, 2013

| | TED BY BUDGET COMMITTEE | | |
|------------------------------|---|-------------------|-----------------|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item | Request the Deputy City Manager and Chief Financial Officer to | | Adopted |
| | provide a briefing note to the November 12, 2013 Budget | | |
| Motion # 2 | Committee meeting on a multi-year water rate increase scenario of | | |
| | 5% and 8% for 2015 and beyond in order to expedite basement | | |
| | flooding and other priority projects. | | |
| Budget Committee Item | That the General Manager, Toronto Water include in the 2014 Tax | | Referred to |
| | and Water Relief program for qualified low income seniors and low | | Final Wrap- |
| Motion # 3 | income persons with a disability, the complete waiving of the | | Up Meeting |
| | manual water meter reading fee of \$80 per visit. | | on November |
| | | | 12, 2013 |
| Budget Committee Item | That effective April 1, 2014, that the Industrial Waste Surcharge | | Referred to |
| | Program be amended to utilize the Type 1 ODF Formula-Unit cost | | Final Wrap- |
| Motion # 5 | per kilograms as presented in Appendix D of the 2014 Water and | | Up Meeting |
| | Wastewater Rates and Service Fees Report enabling full cost | | on November |
| | recovery for the services provided by the City. | | 12, 2013 |
| Budget Committee Item | That Recommendation 3 in the report (October 23, 2013) from the | | Referred to |
| | General Manager, Solid Waste Management Services, and the | | Final Wrap- |
| Motion # 7 | Deputy City Manager and Chief Financial Officer, be deleted and | | Up Meeting |
| | replaced with the following: | | on November |
| | 1. City Council defer the introduction of new solid waste fees for | | 12, 2013 |
| | charities scheduled for implementation for 2014 until 2015 so | | |
| | that more time can be given to transition strategies." | | |
| Budget Committee Item | That the General Manager, Solid Waste Management Services, in | | Referred to |
| | consultation with the Executive Director, Social Development, | | Final Wrap- |
| Motion # 8 | Finance and Administration consider a Grant Program for | | Up Meeting |
| | Charities, Institutions and Religious Organizations that demonstrate | | on November |
| | an inability to pay Solid Waste Management Services fees and | | 12, 2013 |
| | report to the Public Works and Infrastructure Committee in the first | | |
| | quarter of 2014; such report to include eligibility criteria, appeals | | |
| | process, communications strategy and implementation plan. | | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|---------------------------------|--|--|--|
| 20000201111111 | None | | 2022 |
| PART IV: REFERRALS AN | D OTHER REPORTS FOR CONSIDERATION | | l |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU46.1a) | The report dated October 4, 2013 entitled "Update on the Water Meter Program " from the General Manager, Toronto Water considered by Public Works and Infrastructure Committee at its | This report provides an update on the financial status of the Water Meter Replacement and Automated Meter Reading (AMR) System project. The total projected | Referred to Final Wrap- Up Meeting |
| Toronto Water Report | meeting on October 21, 2013 recommends that: 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | expenditures are forecasted to be \$186 million or 85% of the total project costs of \$219 million. The projected savings of \$33 million are as a result of lower than expected costs associated with the installation of large | on November 12, 2013 |
| | i. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a manual water meter reading fee of \$80 per visit; and | meters and lower than anticipated commodity and labour prices. At project completion, the additional annual revenue as a result of the new meters is expected to be \$29.4 | |
| | ii. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a flat rate legacy fee of \$1,020 per year for residential flat rate consumers. | million, which is \$2.1 million higher than the original project forecast. Operating savings were expected to be \$5 million annually. Toronto Water is on target to achieve these savings and has included the efficiencies as part of the 2014 Operating Budget and the 2015 & | |
| | 2. City Council authorize, effective July 1, 2014, any other amendments to the Municipal Code to implement the above fees to water consumers who refuse or fail to allow access for the purposes of installing new water meters and associated meter reading equipment under the City's Water Meter Program. | 2016 Outlooks. The proposed fees are intended to provide access to private properties and to act as an effective incentive to allow access for the purposes of having a new meter installed as required under Chapter 851. They will be charged only in situations when this access is not provided. They could potentially result in estimated increase in revenue of up to \$10 million, assuming a | |



| | | | 1 |
|------------------------------|---|---|-------------|
| | | zero compliance which is a highly unlikely event . The | |
| | | increase in revenue is intended to recover the City's | |
| | | costs in providing special meter reading services, should | |
| | | the access to provide properties be denied. No further | |
| | | financial impact is anticipated. | |
| Budget Committee Item | The report dated October 4, 2013 entitled "Amendments to the | This report proposes amendments to Chapter 681 (the | Referred to |
| (BU46.1b) | Sewers, Water Supply and Fees By-laws" from the General | "Sewers By-law") and Chapter 851 (the "Water Supply | Final Wrap- |
| | Manager, Toronto Water considered by Public Works and | By-law") of the Municipal Code to update the | Up Meeting |
| Toronto Water | Infrastructure Committee at its meeting on October 21, 2013 | documents with current practices and to meet the rapid | on |
| Toronto Water | recommends that: | pace of development in the City, including public transit | November |
| Report | recommends that. | development. | 12, 2013 |
| Keport | City Council amend Municipal Code Chapter 681 - Sewers | development. | 12, 2013 |
| | | The amondments recommended in this remort will | |
| | substantially in accordance with the draft By-law attached as | The amendments recommended in this report will | |
| | Appendix A to the report (October 4, 2013) from the General | harmonize the Sewers By-law with the Water Supply | |
| | Manager, Toronto Water | By-law and the Ontario Building Code, and provide | |
| | | clarity to the development industry around site | |
| | 2. City Council amend Municipal Code Chapter 441 - Fees and | servicing. | |
| | Charges Schedule C, Toronto Municipal Code Chapter 441 - | | |
| | Fees and Charges, Appendix D - Schedule 3, Wastewater | The report also recommends measures that will allow | |
| | Services, substantially in accordance with the draft By-law | for: (a) cost recovery of sewer damage from | |
| | attached as Appendix B to the report (October 4, 2013) from | developments by introducing a deposit requirement to | |
| | the General Manager, Toronto Water. | cover the cost of Closed Circuit Television Camera | |
| | | (CCTV) systems which will provide appropriate | |
| | 3. City Council amend Municipal Code Chapter 851 - Water | evidence should any such damage occur as a result of | |
| | Supply substantially in accordance with the draft By-law | construction projects in the vicinity; and (b) enhanced | |
| | attached as Appendix C to the report (October 4, 2013) from | service to private developments by allowing discharges | |
| | the General Manager, Toronto Water. | of water originated from sources other than the City's | |
| | | water supply system ("private water") to continue, while | |
| | 4. City Council authorize the City Solicitor to introduce any | waiting for appropriate sanitary discharge agreements or | |
| | necessary Bills required to implement these recommendations, | permits to be issued by the City. | |
| | subject to any necessary refinements, including stylistic, | permits to be issued by the City. | |
| | | The shows amondments are entisinated to answer asst | |
| | format and organization, as may be identified by the City | The above amendments are anticipated to ensure cost | |
| | Solicitor and the General Manager, Toronto Water. | recovery for damages to the City's infrastructure should | |
| | | they occur and are anticipated to be revenue neutral. | |



2014 Recommended Operating Budget Rate Supported Programs Summary of Budget Review Process (\$000s)

Budget Committee – November 12, 2013

| Budget Committee - Nove | 12,2010 | | |
|---|--|--|--------------------------|
| PART II : ITEMS REQUES | TED BY BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item Toronto Water | That the Deputy City Manager and Chief Financial Officer provide a briefing note to the November 12, 2013 Budget Committee meeting on a multi-year water rate increase scenario of 5% and 8% for 2015 and beyond in order to expedite basement flooding and | The Briefing Note entitled "Scenarios for Increasing the Water Rate and Adding Projects to the 2014-2023 Capital Budget" was distributed on November 12, 2013 as a Capital Briefing Note # 3 | Received for information |
| Briefing Note #3 | other priority projects. | | |
| Budget Committee Item Motion # 5 (Nov 12 meeting) | That the General Manager, Toronto Water and the Director, Business Operations Management provide a briefing note to the December 5, 2013 Executive Committee meeting on best strategies for the implementation of a policy such that rebates to the surcharge on water rates for sewage services can be applied to water used and/or applied outdoors by non-profit cemetery operations that have no buildings or other structures that require sewage services. | | Adopted |
| Budget Committee Item Motion # 6 (Nov 12 meeting) | That the General Manager, Economic Development and Culture provide a briefing note to the December 5, 2013 Executive Committee meeting on the consequences of implementing water rate increases that impact Toronto's competitiveness as a place for industry to invest. | | Adopted |
| Budget Committee Item Motion # 7 (Nov 12 Meeting) | That subject to approval of a water rate increase of 8% in the years 2015, 2016 and 2017 (for planning purposes), City Council amend the 2014 recommended operating budget for Toronto Water to include 2 additional staff and \$0.200 million in gross expenditure increase and offsetting capital contribution reductions. | | Adopted |
| PART III : REPORT BACK | BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| | None | | |



| PART IV: REFERRALS AN | D OTHER REPORTS FOR CONSIDERATION | | |
|-----------------------------------|--|--|-----------------|
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item Motion # 3 | That the General Manager, Toronto Water include in the 2014 Tax and Water Relief program for qualified low income seniors and low income persons with a disability, the complete waiving of the manual water meter reading fee of \$80 per visit. | This fee is intended to provide Toronto Water's staff with an access to private properties and to be a deterrent, rather than to generate revenues. Providing the access to private properties is an imperative to complete the AMR project. No fee will be charged if access is provided. Although there is no previous experience and it is difficult to determine potential financial requirements of administering the 2014 Tax and Water Relief Program for qualified low income seniors and low income persons with disabilities at this time, it is estimated that financial costs will be minimal. | Not carried |
| Budget Committee Item | That effective April 1, 2014, that the Industrial Waste Surcharge Program be amended to utilize the Type 1 ODF Formula-Unit cost | Implementation of the Industrial Waste Surcharge Program based on the Type 1 ODF Formula would have | Not carried |
| Motion # 5 | per kilograms as presented in Appendix D of the 2014 Water and Wastewater Rates and Service Fees Report enabling full cost recovery for the services provided by the City. | resulted in an estimated revenue increase of \$2.9 million. | |
| PART IV: REFERRALS AN | D OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item Motion # 7 | That Recommendation 3 in the report (October 23, 2013) from the General Manager, Solid Waste Management Services, and the Deputy City Manager and Chief Financial Officer, be deleted and replaced with the following: 1. City Council defer the introduction of new solid waste fees for charities scheduled for implementation for 2014 until 2015 so | Deferral of the introduction of new solid waste fees for charities, scheduled for implementation for 2014, until 2015 will reduce recommended net revenue by \$0.313 million in 2014. As a result, the contribution to the Waste Management Reserve Fund will be reduced by the same amount. In addition, deferring the new fee | Adopted |
| | charities scheduled for implementation for 2014 until 2015 so that more time can be given to transition strategies. | means it will not be fully implemented until 2018. | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|-----------------------------------|--|--|-----------------|
| Budget Committee Item Motion # 8 | That the General Manager, Solid Waste Management Services, in consultation with the Executive Director, Social Development, Finance and Administration consider a Grant Program for Charities, Institutions and Religious Organizations that demonstrate an inability to pay Solid Waste Management Services fees and report to the Public Works and Infrastructure Committee in the first quarter of 2014; such report to include eligibility criteria, appeals process, communications strategy and implementation plan. | The General Manager, Solid Waste Management Services and the Executive Director, Social Development, Finance and Administration will consult with the Financial Planning Division and report back to Public Works and Infrastructure Committee in the first quarter of 2014. The financial impact of a grant program is to be determined, however, the Program has included an increase of \$0.6 million for Communications in the Recommended Operating Budget for 2014. Any further impacts would need to be absorbed by the Program effectively reducing the contribution to the Waste Management Reserve Fund. | Adopte |



| Budget Committee Item BU47.1a) Foronto Water Report | The report dated October 4, 2013 entitled "Update on the Water Meter Program" from the General Manager, Toronto Water considered by Public Works and Infrastructure Committee at its meeting on October 21, 2013 recommends that: 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: iii. Appendix D, Schedule 1, Water and Wastewater | This report provides an update on the financial status of the Water Meter Replacement and Automated Meter Reading (AMR) System project. The total projected expenditures are forecasted to be \$186 million or 85% of the total project costs of \$219 million. The projected savings of \$33 million are as a result of lower than expected costs associated with the installation of large meters and lower than anticipated commodity and | Adopted |
|--|--|--|---------|
| Γoronto Water | considered by Public Works and Infrastructure Committee at its meeting on October 21, 2013 recommends that: 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | Reading (AMR) System project. The total projected expenditures are forecasted to be \$186 million or 85% of the total project costs of \$219 million. The projected savings of \$33 million are as a result of lower than expected costs associated with the installation of large meters and lower than anticipated commodity and | |
| | meeting on October 21, 2013 recommends that: 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | expenditures are forecasted to be \$186 million or 85% of the total project costs of \$219 million. The projected savings of \$33 million are as a result of lower than expected costs associated with the installation of large meters and lower than anticipated commodity and | |
| | 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | of the total project costs of \$219 million. The projected savings of \$33 million are as a result of lower than expected costs associated with the installation of large meters and lower than anticipated commodity and | |
| Report | amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | savings of \$33 million are as a result of lower than expected costs associated with the installation of large meters and lower than anticipated commodity and | |
| Report | Municipal Code: | expected costs associated with the installation of large meters and lower than anticipated commodity and | |
| | • | meters and lower than anticipated commodity and | |
| | iii. Appendix D, Schedule 1, Water and Wastewater | | |
| | iii. Appendix D, Schedule 1, water and wastewater | labour prices. | |
| | Consumption Rates, be amended to include a manual | labour prices. | |
| | water meter reading fee of \$80 per visit; and | At project completion, the additional annual revenue as | |
| | | a result of the new meters is expected to be \$29.4 | |
| | iv. Appendix D, Schedule 1, Water and Wastewater | million, which is \$2.1 million higher than the original | |
| | Consumption Rates, be amended to include a flat rate | project forecast. Operating savings were expected to be | |
| | legacy fee of \$1,020 per year for residential flat rate | \$5 million annually. Toronto Water is on target to | |
| | consumers. | achieve these savings and has included the efficiencies | |
| | | as part of the 2014 Operating Budget and the 2015 & | |
| | 2. City Council authorize, effective July 1, 2014, any other | 2016 Outlooks. | |
| | amendments to the Municipal Code to implement the above fees to water consumers who refuse or fail to allow access for | The proposed fees are intended to provide access to | |
| | the purposes of installing new water meters and associated | private properties and to act as an effective incentive to | |
| | meter reading equipment under the City's Water Meter | allow access for the purposes of having a new meter | |
| | Program. | installed as required under Chapter 851. They will be | |
| | | charged only in situations when this access is not | |
| | | provided. They could potentially result in estimated | |
| | | increase in revenue of up to \$10 million assuming a zero | |
| | | compliance which is a highly unlikely event. The | |
| | | increase in revenue is intended to recover the City's | |
| | | costs in providing special meter reading services, should | |
| | | the access to provide properties be denied. No further financial impact is anticipated. | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------------|---|--|-----------------|
| Budget Committee Item (BU47.1b) | The report dated October 4, 2013 entitled "Amendments to the Sewers, Water Supply and Fees By-laws" from the General Manager, Toronto Water considered by Public Works and | This report proposes amendments to Chapter 681 (the "Sewers By-law") and Chapter 851 (the "Water Supply By-law") of the Municipal Code to update the | Adopted |
| Toronto Water | Infrastructure Committee at its meeting on October 21, 2013 recommends that: | documents with current practices and to meet the rapid pace of development in the City, including public transit | |
| Report | City Council amend Municipal Code Chapter 681 - Sewers substantially in accordance with the draft By-law attached as Appendix A to the report (October 4, 2013) from the General Manager, Toronto Water. City Council amend Municipal Code Chapter 441 - Fees and | development. The amendments recommended in this report will harmonize the Sewers By-law with the Water Supply By-law and the Ontario Building Code, and provide clarity to the development industry around site | |
| | Charges Schedule C, Toronto Municipal Code Chapter 441 - Fees and Charges, Appendix D - Schedule 3, Wastewater Services, substantially in accordance with the draft By-law attached as Appendix B to the report (October 4, 2013) from the General Manager, Toronto Water. | servicing. The report also recommends measures that will allow for: (a) cost recovery of sewer damage from developments by introducing a deposit requirement to cover the cost of Closed Circuit Television Camera | |
| | 3. City Council amend Municipal Code Chapter 851 - Water Supply substantially in accordance with the draft By-law attached as Appendix C to the report (October 4, 2013) from the General Manager, Toronto Water. | (CCTV) systems which will provide appropriate evidence should any such damage occur as a result of construction projects in the vicinity; and (b) enhanced service to private developments by allowing discharges of water originated from sources other than the City's | |
| | 4. City Council authorize the City Solicitor to introduce any necessary Bills required to implement these recommendations, subject to any necessary refinements, including stylistic, format and organization, as may be identified by the City Solicitor and the General Manager, Toronto Water. | water supply system ("private water") to continue, while waiting for appropriate sanitary discharge agreements or permits to be issued by the City. | |
| | | The above amendments are anticipated to ensure cost recovery for damages to the City's infrastructure should they occur and are anticipated to be revenue neutral. | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|---|-----------------|
| C | The City Manager and Chief Financial Officer recommend that: 1. City Council approve the 2014 Recommended Operating Budget for Toronto Water of \$403.163 million gross and \$618.722 million in capital-from-current contribution, comprised of the following services: Capital Gross Contribution Service: (\$000s) | Status / Response This Analyst Notes for Toronto Water presents the 2014 Staff Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 6, 2013. | 7.7 |
| | Detection Program with an implementation plan, including estimated costs and benefits, in time for consideration with the 2015 Budget Process for Toronto Water. 4. This report be considered concurrently with the 2014 Water and Wastewater Rates and Service Fees Report from the Deputy City Manager and Chief Financial Officer and General Manager for Toronto Water. | | |



| Agenda Item / Report Name | Requested Action | 1 | Status / Response | Action Taken |
|---|---|---|--|--|
| Budget Committee Items (BU47.2) Staff Recommended 2014 Rate Supported Budgets – Solid Waste Management Services Operating Analyst Notes | The City Manager and Chief Financial Off 1. City Council approve the 2014 Recome Budget for Solid Waste Management Smillion gross and \$0 million net, comparences: Service: City Beautification Residual Management Solid Waste Collection & Transfer Solid Waste Education & Enforcement Solid Waste Processing & Transport Total Program Budget 2. Solid Waste Management Services and levels, as outlined on pages 7 to 16 and complement of 1,102.74 be approved. 3. The General Manager, Solid Waste Management Services and Infrastructure 2015 budget process on the results of a hedging agreements as a means of state indirectly, Solid Waste Management Services from the sale of its recyclable material. | Gross Net \$0 \$0 32,893.5 31,500.3 90,324.1 47,176.4 140,765.7 (136,497.6) 6,275.3 6,260.1 83,977.9 51,560.8 354,236.4 0.0 d 2014 proposed service d associated staff anagement Services and inancial Officer report re Committee prior to the a study regarding price officing, directly or services annual revenue | This Analyst Notes for Solid Waste Management Services presents the 2014 Staff Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 6, 2013. | Adopted As Amended by the Foregoing |
| Budget Committee Items (BU47.3) Staff Recommended 2014 Rate Supported Budgets – Toronto | The City Manager and Chief Financial Off 1. City Council approve the 2014 Recommendate Budget for the Toronto Parking Author gross and (\$62,330) million net, composervices: | mended Operating rity of \$76.106 million | This Analyst Notes for Toronto Parking Authority presents the 2014 Staff Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 6, 2013. | Adopted |



| Parking Authority | | Gross | Net |
|--------------------------------|---|-------------|------------|
| | Service: | (\$000s) | _(\$000s) |
| On and the Ameliant Nation | On-Street Parking | 11,500.4 | (41,674.3) |
| Operating Analyst Notes | Off- Street Parking | 64,605.5 | (20,655.5) |
| | Total Program Budget | 76,106.0 | (62,329.8) |
| | The Toronto Parking Authority service levels, as outlined on complement of 297.4 be appre | pages 7 and | |



profit cemetery operations that have no buildings or

other structures that require sewage services.

2014 Recommended Operating Budget **Rate Supported Programs Summary of Budget Review Process** (\$000s)

PART II: ITEMS REQUESTED BY EXECUTIVE COMMITTEE Agenda Item / Action **Requested Action** Status / Response **Report Name** Requested **Executive Committee** The Briefing Note entitled "Sewer Surcharge Rebate Program" This Briefing Note is submitted in response to Budget Consider from the General Manager, Toronto Water. Committees direction that the General Manager, Item Toronto Water and the Director, Business Operations Toronto Water Management provide a briefing note to the December 5, 2013 Executive Committee meeting on best strategies for the implementation of a policy such that rebates to **Briefing Note #1** the surcharge on water rates for sewage services can be applied to water used and/or applied outdoors by non-

| Executive Committee | The Briefing Note entitled "Water Rates and Business | This Briefing Note is submitted in response to Budget | Consider |
|----------------------------|---|---|----------|
| Item | Competitiveness" from the General Manager, Toronto Water. | Committees direction that the General Manager, | |
| | | Economic Development and Culture provide a briefing | |
| Toronto Water | | note to the December 5, 2013 Executive Committee | |
| | | meeting on the consequences of implementing water | |
| Briefing Note # 2 | | rate increases that impact Toronto's competitiveness as a | |
| | | place for industry to invest. | |
| | | | |
| | | | |

PART III: REPORT BACK BEFORE EXECUTIVE COMMITTEE

Executive Committee – December 5, 2013

| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
|------------------------------|------------------|-------------------|---------------------|
| | None | | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
|--|--|--|---------------------|
| Executive Committee Item (EX 36.17a) | The report dated October 4, 2013 entitled "Update on the Water Meter Program " from the General Manager, Toronto Water considered by Public Works and Infrastructure Committee at its meeting on October 21, 2013 recommends that: | Recommendations from this report are included in the Budget Committee Recommendations under item EX36.17 | N/A |
| Toronto Water Report | 1. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | | |
| | v. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a manual water meter reading fee of \$80 per visit; and | | |
| | vi. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a flat rate legacy fee of \$1,020 per year for residential flat rate consumers. | | |
| | 2. City Council authorize, effective July 1, 2014, any other amendments to the Municipal Code to implement the above fees to water consumers who refuse or fail to allow access for the purposes of installing new water meters and associated meter reading equipment under the City's Water Meter Program. | | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
|------------------------------|--|--|---------------------|
| Executive Committee | The report dated October 4, 2013 entitled "Amendments to the | Recommendations from this report are included in the | N/A |
| Item | Sewers, Water Supply and Fees By-laws" from the General | Budget Committee Recommendations under item | |
| (EX 36.17b) | Manager, Toronto Water considered by Public Works and | EX36.17 | |
| | Infrastructure Committee at its meeting on October 21, 2013 | | |
| Toronto Water | recommends that: | | |
| D | 1. City Council amend Municipal Code Chapter 681 - Sewers | | |
| Report | substantially in accordance with the draft By-law attached as | | |
| | Appendix A to the report (October 4, 2013) from the General Manager, Toronto Water. | | |
| | Manager, Toronto water. | | |
| | 2. City Council amend Municipal Code Chapter 441 - Fees and | | |
| | Charges Schedule C, Toronto Municipal Code Chapter 441 - | | |
| | Fees and Charges, Appendix D - Schedule 3, Wastewater | | |
| | Services, substantially in accordance with the draft By-law | | |
| | attached as Appendix B to the report (October 4, 2013) from | | |
| | the General Manager, Toronto Water. | | |
| | | | |
| | 3. City Council amend Municipal Code Chapter 851 - Water | | |
| | Supply substantially in accordance with the draft By-law | | |
| | attached as Appendix C to the report (October 4, 2013) from | | |
| | the General Manager, Toronto Water. | | |
| | A City Council authorize the City Collisitors to introduce and | | |
| | 4. City Council authorize the City Solicitor to introduce any necessary Bills required to implement these recommendations, | | |
| | subject to any necessary refinements, including stylistic, | | |
| | format and organization, as may be identified by the City | | |
| | Solicitor and the General Manager, Toronto Water. | | |
| | Solicitor and the General Manager, 1010into Water. | | |
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| PART IV: REFERRALS AN | D OTHER REPORTS FOR CONSIDERATION | | |
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| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
| Executive Committee Items (EX 36.17) | Budget Committee in its letter dated November 12, 2013 recommend that: 1. City Council approve the 2014 Recommended Operating Budget for Toronto Water of \$403.163 million gross and \$618.722 | This Letter from the Budget Committee for Toronto Water presents the 2014 Budget Committee Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 12, 2013 | Adopt |
| Budget Committee Recommended 2014 - 2023 Rate Supported | million in capital-from-current contribution, comprised of the following services: | November 12, 2013 | |
| Budgets and Plan – Toronto Water | Capital Gross Contribution Service: (\$000s) (\$000s) Water Treatment & Supply 177,870.3 310,910.1 | | |
| Letter | Wastewater Collection & Treatment 203,395.3 326,746.3 Stormwater Management 21,470.6 (18,934.0) Total Program Budget 403,163.0 618,722.3 | | |
| | 2. City Council approve Toronto Water's 2014 proposed service levels, as outlined on page 7 of the 2014 Recommended Operating Budget (Analyst Notes) for Toronto Water, and the associated staff complement of 1,732.8, as amended by Recommendation 21. | | |
| | 3. City Council, subject to adopting recommendation 11 which amends, for future planning purposes, the draft Capital Plan to reflect a water rate increase of 8% in the years 2015, 2016 and 2017, also amend the 2014 recommended operating budget for Toronto Water to include 2 additional staff and \$0.200 million in gross expenditure increase and offsetting capital contribution reductions. | | |
| | 4. City Council direct the General Manager, Toronto Water to report back on the results of the Water Loss and Leak Detection Program with an implementation plan, including estimated costs | | |



| PART IV: REFERRALS AN | and benefits, in time for considera Process for Toronto Water. 5. City Council authorize the City So necessary Bills required to implen subject to any necessary refinement and organization, as may be identithe General Manager, Toronto Water Other Reports for Consideration of the C | olicitor to introduce these recomments, including styfied by the City ster. | uce any nmendations, ylistic, format | | |
|---|--|---|---|---|---------------------|
| Agenda Item / Report Name | Requested A | Action | | Status / Response | Action Requested |
| Executive Committee Item (EX 36.17) Toronto Water | The Budget Committee recommends that: Water Rates and Fees | to the Executive | e Committee | This report presents the recommended 2014 water and wastewater consumption rates and service fees and reflects Budget Committee's decisions up to and including its meeting of November 12, 2013. | Adopt |
| Rate Report | a. Effective January 1, 2014, th wastewater rates charged to a shown below and in Append 2013) from the Deputy City Officer, and the General Mar Annual Consumption Block 1 - All consumers, including Industrial consumption of first 6,000 m3 "Block 1 rate") Block 2 - Industrial process – use water consumption over 6,000 m3, representing 30% reduction from the Block 1 Rate ("Block b. Effective January 1, 2014, ti | metered consum ix B to the report Manager and Changer, Toronto Value Paid on or before the due date, \$\sqrt{m3}\$ 2.9579 | ers shall be as rt (October 30, nief Financial Vater; Paid after the due date, \$/m3 3.1138 2.1795 | | |



| Executive Committee | charged to flat rate consumers be increased by 9% to the | |
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| Item (EX 36.17) | rates shown in Appendix B to the report (October 30, 2013) | |
| , | from the Deputy City Manager and Chief Financial Officer, | |
| Toronto Water | and the General Manager, Toronto Water; | |
| | 5 , | |
| Rate Report | c.Effective January 1, 2014, the water and wastewater | |
| (Con't) | service fees, including all fees to be transferred to Toronto | |
| | Water from Engineering and Construction Services, | |
| | formerly Technical Services, shall be as shown in | |
| | Appendix C to the report (October 30, 2013) from the | |
| | Deputy City Manager and Chief Financial Officer, and the | |
| | General Manager, Toronto Water; | |
| | | |
| | d. Effective January 1, 2014, Chapter 441 – Fees and | |
| | Charges, Appendix D, Schedule 3, Wastewater Services be | |
| | amended to include the new service fees for CCTV | |
| | inspections of sewage works impacted by private | |
| | construction, based on actual costs, and for sanitary | |
| | discharge permits, as well as clarification of the existing | |
| | minimum fees and fee basis for industrial waste surcharge agreements and permits and sanitary discharge agreements, | |
| | as set out in Appendix D to the report (October 30, 2013) | |
| | from the Deputy City Manager and Chief Financial Officer, | |
| | and the General Manager, Toronto Water; | |
| | and the General Manager, Toronto Water, | |
| | e.Effective January 1, 2014, Chapter 441 – Fees and | |
| | Charges, Appendix D, Schedule 2, Water Services be | |
| | amended to include a new fee of \$75 for lost or damaged | |
| | automated meter reading transmitters; | |
| | | |
| | f. Effective July 1, 2014, Chapter 441 – Fees and Charges, | |
| | Appendix D, Schedule 2, Water Services be amended to | |
| | include a new manual water meter reading fee of \$80 per | |
| | visit for consumers with water meters refusing to allow the | |
| | installation of a new automatic water meter; | |
| | g. Effective July 1, 2014, Chapter 441– Fees and Charges, | |
| | Appendix D, Schedule 2, Water Services be amended to | |



| Executive Committee Item (EX 36.17) | include a new flat rate legacy fee of \$1,020 per year, which will be in addition to the existing flat rate fee, for | |
|--|---|--|
| | residential flat rate consumers who refuse to allow the | |
| Toronto Water | installation of an automatic water meter on their property; | |
| Rate Report | h. Effective September 1, 2014, Chapter 441– Fees and Charges, Appendix D, Schedule 2, Water Services be | |
| (Con't) | amended to include a new administrative fee of \$50 for processing annual water supply backflow prevention device testing reports under the City's backflow prevention program. | |
| | 2. City Council approve, with respect to assistance for low-income seniors and low-income disabled persons, that: | |
| | a. The rebate for eligible low-income seniors and low-income disabled persons be set at a rate of \$0.8874 /m3, effective January 1, 2014, representing a 30% reduction from the Block 1 rate (paid on or before the due date). | |
| | 3. City Council make the necessary amendments to Municipal Code Chapter 441 - Fees and Charges, Municipal Code Chapter 849 - Water and Sewage Services and Utility Bill, and Municipal Code Chapter 681- Sewers, and any other necessary Municipal Code Chapters as may be required, to give effect to Recommendations 1 and 2 above. | |
| | 4. City Council authorize, effective July 1, 2014, the following amendments to Chapter 441, Fees and Charges, of the Toronto Municipal Code: | |
| | a. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a manual water meter reading fee of \$80 per visit; and | |
| | b. Appendix D, Schedule 1, Water and Wastewater Consumption Rates, be amended to include a flat rate legacy fee of \$1,020 per year for residential flat rate | |



| Executive Committee | consumers. | |
|----------------------------|--|--|
| Item (EX 36.17) | | |
| Toronto Water | 5. City Council authorize, effective July 1, 2014, any other amendments to the Municipal Code to implement the above fees to water consumers who refuse or fail to allow access for the | |
| Rate Report | purposes of installing new water meters and associated meter | |
| (Con't) | reading equipment under the City's Water Meter Program. | |
| | 6. City Council amend Municipal Code Chapter 681 - Sewers substantially in accordance with the draft By-law attached as Appendix A to the report (October 4, 2013) from the General Manager, Toronto Water. | |
| | 7. City Council amend Municipal Code Chapter 441 - Fees and Charges Schedule C, Toronto Municipal Code Chapter 441 - Fees and Charges, Appendix D - Schedule 3, Wastewater Services, substantially in accordance with the draft By-law attached as Appendix B to the report (October 4, 2013) from the General Manager, Toronto Water. | |
| | 8. City Council amend Municipal Code Chapter 851 - Water Supply substantially in accordance with the draft By-law attached as Appendix C to the report (October 4, 2013) from the General Manager, Toronto Water. | |



| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
|---|---|---|---------------------|
| Executive Committee Items (EX 36.18) Budget Committee Recommended 2014 - 2023 Rate Supported Budgets and Plan— Solid Waste Management Services Letter | The City Manager and Chief Financial Officer recommend that: 1. City Council approve the 2014 Recommended Operating Budget for Solid Waste Management Services of \$354.236 million gross and \$0 million net, comprised of the following services: City Beautification 32,893.5 31,500.3 | This Letter from the Budget Committee for Solid Waste Management Services presents the 2014 Budget Committee Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 12, 2013. The letter from Budget Committee contains the following recommendations which amend the 2014 Recommended Operating Budget for Solid Waste Management Services: 1. City Council defer the introduction of new solid waste fees for charities scheduled for implementation in 2014 until 2015 so that more time can be given to transition strategies. 2. City Council request the General Manager, Solid Waste Management Services, in consultation with the Executive Director, Social Development, Finance and Administration to consider a Grant Program for Charities, Institutions and Religious Organizations that demonstrate an inability to pay Solid Waste Management Services fees, and report to the Public Works and Infrastructure Committee in the first quarter of 2014; such report to include eligibility criteria, appeals process, communications strategy and implementation plan. | Adopt |



| PART IV: REFERRALS AN | D OTHER REPORTS FOR CONSIDERATION | | |
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| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
| Budget Committee Item (EX 36.19) | The General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer recommend that: | This report presents the recommended 2014 Solid Waste rates and service fees and reflects Budget Committee's decisions up to and including its meeting of November | Adopt |
| Solid Waste Management Services | City Council adopt the 2014 Solid Waste Rates as set out in Appendix A to become effective on January 1, 2014; | 12, 2013. | |
| Rate Report | 2. City Council to harmonize all rates for Agencies, Boards, Corporations, Divisions and School Boards to the Commercial rate with the increase to be phased in as follows: | | |
| | i) beginning January 1, 2014 by 25% of the difference between the Commercial rates and the 2013 rates; beginning January 1, 2015 by 50% of the difference between the Commercial rates and the 2013 rates, beginning January 1, 2016 by 75% of the difference between the Commercial rates and the 2013 rates and beginning January 1, 2017 at 100% of the Commercial rates; | | |
| | 3. City Council re-introduce fees for Charities, Institutions and Religious Organizations at a phased in rate as follows: | | |
| | i) beginning January 1, 2014 at 25% of the Commercial rates, beginning January 1, 2015 at 50% of the Commercial rates, beginning January 1, 2016 at 75% of the Commercial rates and beginning January 1, 2017 at 100% of the Commercial rates; | | |
| | 4. City Council to introduce Tip fees for the disposal of recyclable materials and tire loads by Agencies, Boards, Corporations and Divisions and Schools at City of Toronto Transfer Stations to be phased in as follows: | | |
| | i) beginning January 1, 2014 at 25% of the Commercial rates, beginning January 1, 2015 at 50% of the Commercial rates, beginning January 1, 2016 at 75% of the Commercial rates and | | |



| Budget Committee Item | beginning January 1, 2017 at 100% of the Commercial rates; | |
|------------------------------|---|--|
| (EX 36.19) | | |
| | 5. City Council amend the rate structure for Agencies, Boards, | |
| Solid Waste | Corporations and Divisions and School Boards curbside bin | |
| Management Services | rates to an annualized rate by frequency to mirror all other | |
| | curbside rate structures; | |
| Rate Report | | |
| (Con't) | 6. City Council amend the rate structure for Residential Units | |
| | Above Commercial Weekly Bag Only fee to mirror all other | |
| | Residential Bag Only Fees; | |
| | 7. City Council introduce a fee for Premium Organics collection | |
| | for Agencies, Boards, Corporations and Divisions and School | |
| | Boards that mirrors the current Premium Organics collection fee | |
| | for Commercial Customers; | |
| | | |
| | 8. City Council authorize the General Manager, Solid Waste | |
| | Management Services, to negotiate and amend the Agreement | |
| | between the City of Toronto and Rehrig Pacific Co., dated | |
| | December 10, 2007 (in connection with Purchase Order No. | |
| | 47013061) to allow for an additional \$13 million for the supply | |
| | and maintenance of garbage and recycling bins for residential and non-residential customers until November 30, 2017, on | |
| | terms and conditions satisfactory to the General Manager, Solid | |
| | Waste Management Services and in a form satisfactory to the | |
| | City Solicitor; | |
| | | |
| | 9. City Council to harmonize the "Gate Rate" Disposal Fees for | |
| | Beneficial Materials, Industrial, Commercial and Institutional | |
| | Waste (IC&I) and Municipal Solid Waste at Green Lane | |
| | Landfill to mirror City Transfer Stations waste load fee; | |
| | | |
| | i) Recommended 2014 Solid Waste Rates 3 | |
| | 10. City Council in arrange various diamond forg at Crean Lane | |
| | 10. City Council increase various disposal fees at Green Lane | |
| | Landfill as set out in Appendix A; | |
| | 11. City Council consider this report concurrently with the 2014 | |
| L | 11. Only Counted Consider unit report Concurrency with the 2011 | |



| Budget Committee Item (EX 36.19) Solid Waste Management Services Rate Report (Con't) | Recommended Capital Budget, 2015-2023 Capital Plan and the 2014 Recommended Operating Budget of the Solid Waste Management Services; and 12. City Council direct the City Solicitor to submit the necessary bills to Council required to implement the above recommendations. | | |
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| PART IV: REFERRALS AND OTHER REPORTS FOR CONSIDERATION | | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Requested |
| Executive Committee Item (EX 36.19) Budget Committee Recommended 2014 - | The City Manager and Chief Financial Officer recommend that: 1. City Council approve the 2014 Recommended Operating Budget for the Toronto Parking Authority of \$76.106 million gross and (\$62,330) million net, comprised of the following | This Letter from the Budget Committee for Toronto Parking Authority presents the 2014 Budget Committee Recommended Operating Budget and reflects Budget Committee's decisions up to and including its meeting of November 12, 2013 | Adopt |
| 2023 Rate Supported Budgets and Plan– Toronto Parking Authority | Services: Gross Net | | |
| Letter | Total Program Budget 76,106.0 (62,329.8) 2. The Toronto Parking Authority's services and 2014 proposed service levels, as outlined on pages 7 and 8 and associated staff complement of 297.4 be approved. | | |