



## Court Services I: 2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW

### 2014 – 2023 Capital Budget and Plan Highlights

Court Services is responsible for providing court administration and courtroom support services to the public in accordance with the Provincial Offences Act (POA) and the Memorandum of Understanding between the City of Toronto and the Ministry of the Attorney General to ensure justice is fairly administered.

Court services are provided through 30 courtrooms and 10 intake rooms in 4 locations across the City with a total area of approximately 173,000 sq. ft.

Court Services' capital strategy is to invest in information technology (IT) to improve service delivery, assess and enhance existing applications and systems to support legislative and operational changes, and to optimize business processes to ensure fine enforcement and collections.

The 10-Year Recommended Capital Plan of \$0.351 million includes 3 information technology (IT) projects that meet legislated requirements and are fully funded by the Provincial Offences Courts Stabilization Reserve.

### Contents

I: Overview	1
II: Recommendations	4
III: 10-Year Capital Plan	5
IV: 2014 Rec'd Capital Budget	13
V: Issues for Discussion	15
Appendices:	
1) 2013 Performance	17
2) 10-Year Recommended Capital Plan Summary	18
3) 2014 Recommended Capital Budget; 2015 - 2023 Capital Plan	19
4) 2014 Recommended d Cash Flow & Future Year Commitments	20
5) 2014 Rec'd Capital Projects with Financing Detail	21
6) 2014 Reserve / Reserve Fund Review	22

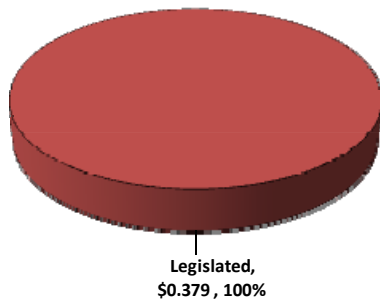
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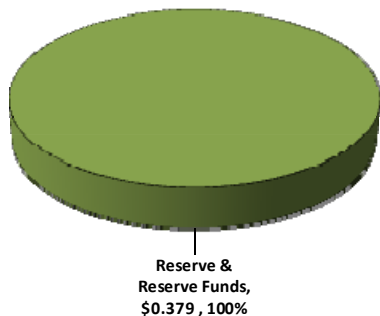
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Capital Spending and Financing

**2014-2023 Capital Budget and Plan Expenditures**  
**\$0.379**  
**(\$Million)**



**2014-2023 Capital Budget and Plan by Funding Source**  
**\$0.379**  
**(\$Million)**



**Where does the money go?**

The 2014–2023 Recommended Capital Budget and Plan totals \$0.379 million and includes funding for 3 legislated Information Technology projects.

A primary focus of the 2014–2023 Recommended Capital Plan is to leverage technology to improve customer services by enhancing access to court services and optimizing and streamlining business processes.

**Where the money comes from?**

The 10-year Recommended Capital Plan is fully funded by the Provincial Offences Courts (POC) Stabilization Reserve

The POC Stabilization Reserve currently funds 100% of Court Services' information technology capital projects, minor capital repairs (within Court Services operating budget) and state of good repair projects including a contribution to the construction of a new courthouse at the St. Lawrence Market North location which was approved in 2012 and is included in Facilities Management's 10-Year Recommended Capital Plan.

**State of Good Repair Backlog**

Court Services does not budget for major facility maintenance or rehabilitation in its capital budget as the SOGR maintenance plan is consolidated within the Facilities Management and Real Estate (FM&RE) Capital Budget, to ensure consistency in maintenance standards applied throughout City facilities.

## Key Challenges and Priority Actions

**Future Year Capital Projects** – The 10-Year forecast only includes 1 capital project planned in 2017. Any future technology projects depend on Provincial requirements that must be integrated and linked to the Provincial system.

- Court Services will continue to explore other web applications that will provide greater efficiencies in the delivery of court services.

### Provincial Offences Courts (POC) Stabilization

**Reserve** funds 100% of Court Services technology capital projects and minor capital repairs. The projected reserve balance by the end of 2017 will be approximately \$1.001 million. In the event any major capital needs and technology requirements legislated by the Province necessitate significant investment, debt or alternative funding will be required to supplement the contributions from the reserve.

### 2014 Recommended Capital Budget

The 2014 Recommended Capital Budget for Court Services of \$0.351 million will:

- Begin the *POA Video Conferencing* project to incorporate audio and video conference technology into meetings with prosecutors and in courtrooms to allow interpreters to provide remote interpretation services. This technology will be effective in fully utilizing interpreter's time and maximize the value currently spent on interpretation services (\$0.140 million).
- Continue the programming component of the project including hardware upgrades and replacement of equipment which will provide enhanced public access to the POA Court Case Management System. The completion of the project will allow customers to view their trial date and outstanding fine information on-line, as well as schedule early resolution meetings with prosecutors (\$0.211 million).



## II: RECOMMENDATIONS

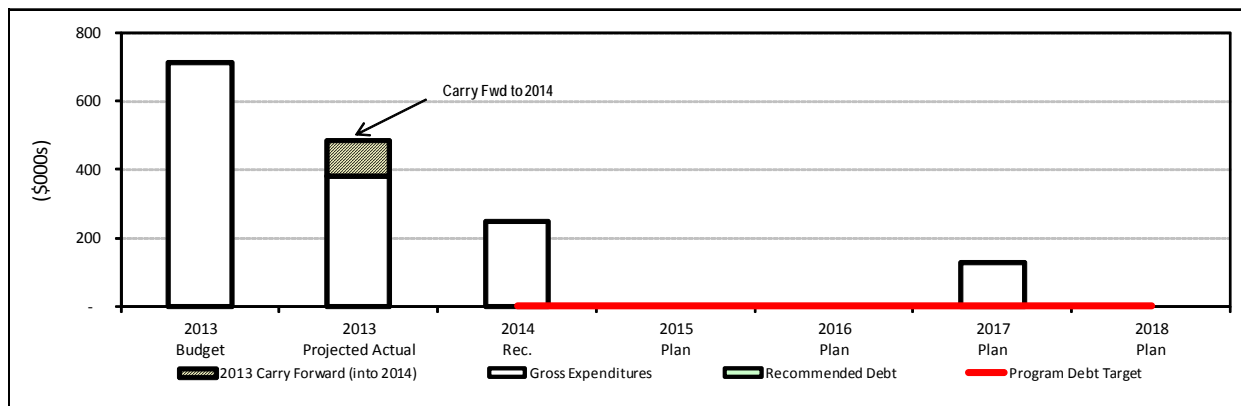
### Recommendations

The City Manager and Chief Financial Officer recommend that:

1. City Council approve the 2014 Recommended Capital Budget for Court Services with a total project cost of \$0.140 million, and 2014 cash flow of \$0.351 million comprised of the following:
  - a) New Cash Flow Funding for:
    - i) 1 new sub-project with a 2014 total project cost of \$0.140 million that requires cash flow of \$0.140 million in 2014;
    - ii) 1 previously approved sub-project with a 2014 cash flow of \$0.109 million; and
  - b) 2013 approved cash flow for 1 previously approved sub-project with carry forward funding from 2013 into 2014 totaling \$0.102 million.
2. City Council approve the Provincial Offences Act (POA) Video Conference project with a total project cost of \$0.140 million in 2014 subject to the outcome of the operational impact analysis currently underway, to ensure that the operating savings exceed the cost of implementation and ongoing support.

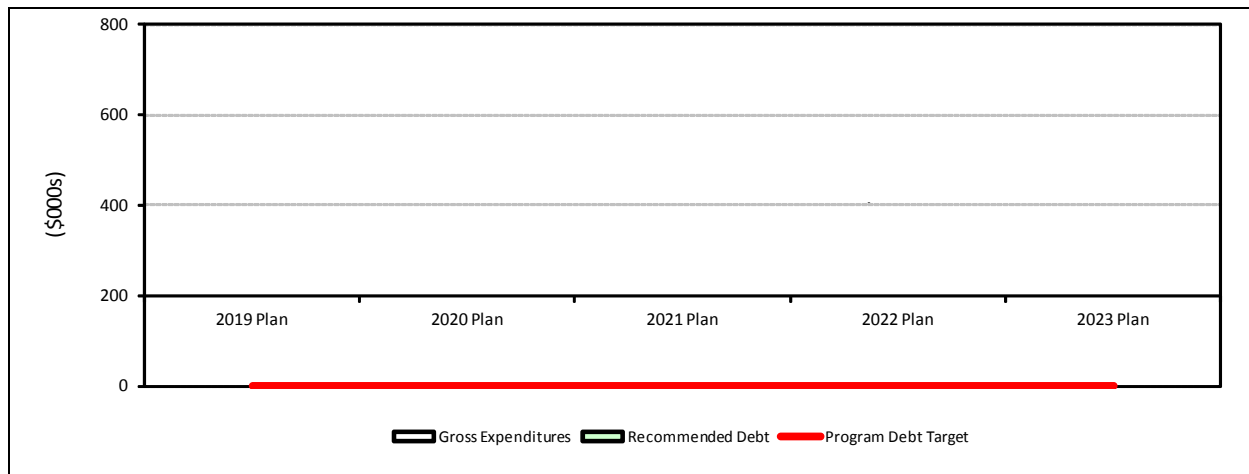
### III: 10-YEAR CAPITAL PLAN

#### 10 - Year Capital Plan 2014 Recommended Budget, 2015 – 2018 Recommended Plan



		2014 Budget and 2015 - 2018 Plan								
		2013		2014	2015	2016	2017	2018	2014 - 2018	5-Year Total Percent
		Budget	Projected Actual							
<b>Gross Expenditures:</b>										
	2013 Capital Budget & Approved FY Commitments	713	385	109					109	28.8%
	Recommended Changes to Approved FY Commitments									
	2014 New/Change in Scope and Future Year Commitments			140					140	36.9%
	2015- 2018 Capital Plan Estimates						130		130	34.3%
	2-Year Carry Forward for Reapproval									
	1-Year Carry Forward to 2014		102							
<b>Total Gross Annual Expenditures &amp; Plan</b>		<b>713</b>	<b>487</b>	<b>249</b>			<b>130</b>		<b>379</b>	<b>100.0%</b>
<b>Program Debt Target</b>										
<b>Financing:</b>										
<b>Recommended Debt</b>										
	Reserves/Reserve Funds	713	487	249			130		379	100.0%
	Development Charges									
	Provincial/Federal									
	Debt Recoverable									
	Other Revenue									
<b>Total Financing</b>		<b>713</b>	<b>487</b>	<b>249</b>			<b>130</b>		<b>379</b>	<b>100.0%</b>
<b>By Project Category:</b>										
	Health & Safety									
	Legislated	713	487	249			130		379	100.0%
	SOGR									
	Service Improvement									
	Growth Related									
<b>Total by Project Category</b>		<b>713</b>	<b>487</b>	<b>249</b>			<b>130</b>		<b>379</b>	<b>100.0%</b>
<b>Asset Value (\$) at year-end</b>										
Yearly SOGR Backlog Estimate (not addressed by current plan)										
Accumulated Backlog Estimate (end of year)										
<b>Backlog: Percentage of Asset Value (%)</b>										
Debt Service Costs										
Operating Impact on Program Costs										
New Positions										

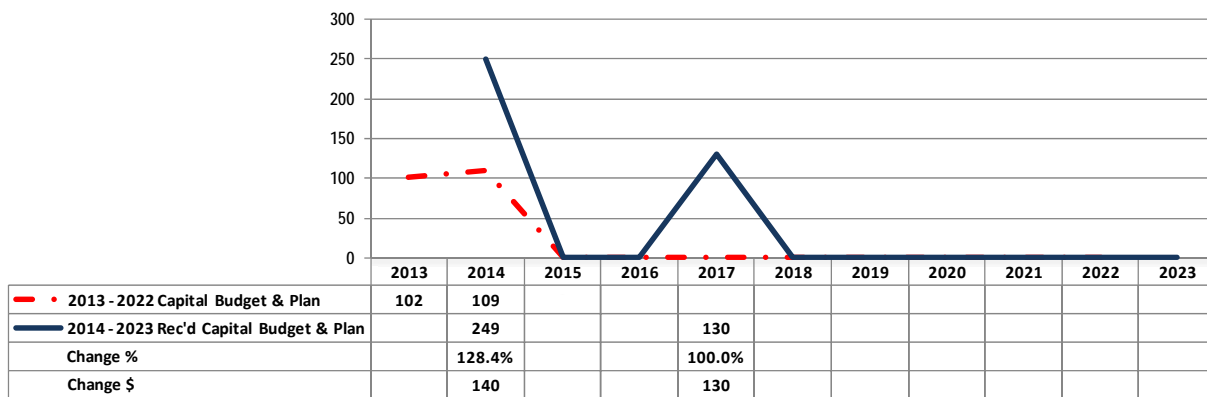
**10 - Year Capital Plan  
2019 - 2023 Recommended Plan  
(In \$000s)**



	2019 - 2023 Capital Plan							10-Year Total Percent
	2019	2020	2021	2022	2023	2014 - 2023		
<b>Gross Expenditures:</b>								
2013 Capital Budget & Approved FY Commitments						109		28.8%
Recommended Changes to Approved FY Commitments								
2014 New/Change in Scope and Future Year Commitments						140		36.9%
2019 - 2023 Capital Plan Estimates						130		34.3%
<b>Total Gross Annual Expenditures &amp; Plan</b>						<b>379</b>		<b>100.0%</b>
<b>Program Debt Target</b>								
<b>Financing:</b>								
<b>Recommended Debt</b>								
Reserves/Reserve Funds						379		100.0%
Development Charges								
Provincial/Federal								
Debt Recoverable								
Other Revenue								
<b>Total Financing</b>						<b>379</b>		<b>100.0%</b>
<b>By Project Category:</b>								
Health & Safety								
Legislated						379		100.0%
SOGR								
Service Improvement								
Growth Related								
<b>Total by Project Category</b>						<b>379</b>		<b>100.0%</b>
<b>Asset Value(\$)</b> at year-end								
Yearly SOGR Backlog Estimate (not addressed by current plan)								
Accumulated Backlog Estimate (end of year)								
<b>Backlog: Percentage of Asset Value (%)</b>								
Debt Service Costs								
Operating Impact on Program Costs								
New Positions								

## Key Changes to the 2013 - 2022 Approved Capital Plan

Changes to the 2013 -2022 Approved Capital Plan  
(In \$000s)



The 2014 Recommended Capital Budget and the 2015 - 2023 Recommended Capital Plan reflects an increase of \$0.270 million from the 2013 to 2022 Approved Capital Plan.

The changes to the 2013 – 2022 Approved Capital Plan arise from the addition of two new projects for Court Services that were not previously included in the 2013-2022 Capital Plan, namely:

- The *Provincial Offences Act (POA) Video Conferencing for Interpreters* project is a new project in 2014 that requires cash flow funding of \$0.140 million. This project will provide funding to incorporate audio and video conference technology into meetings with prosecutors and in courtrooms to allow interpreters to provide remote interpretation services. This technology will be effective in fully utilizing interpreter's time and in maximizing the value currently spent on interpretation services. The potential use of interpreters in this way was identified during the Court Services Service Efficiency Study completed earlier this year (see Issues on page 15).
- The *POA Web Pay Tickets Upgrade* project is a new project planned to begin in 2017 with a total project cost of \$0.130 million. This project will fund the upgrade functionality of the POA Web Payment Application to ensure connectivity to the POA Court Case Management System. The main objective of this project is to ensure that a payment interface connection between the City and the Provincial computer systems is maintained in the event the Province moves forward with upgrades to their applications.

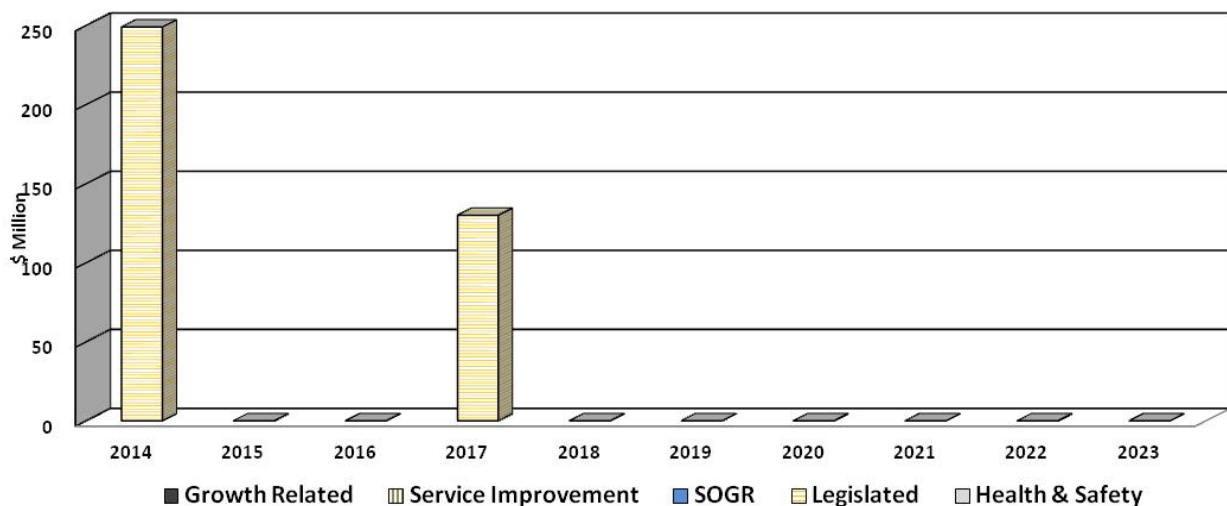
The following chart details the key project cash flow changes to the 2014 – 2023 Approved Capital Plan.

**Summary of Project Changes  
(In \$000s)**

	Total Project Cost	2014		2015		2016		2017		2018		2014 - 2018		2014 - 2022		Revised Total Project
		Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	
<i>Previously Approved</i>																
N/A																
<i>Total Previously Approved</i>																
<b>New</b>																
POA Video Conferencing for Interpreters		140										140		140		140
POA Web Pay Tickets Upgrade								130				130		130		130
<b>Total New</b>		140						130				270		270		270
<b>Deleted</b>																
N/A																
<b>Total Deleted</b>																
<b>Total Changes</b>		140						130				270		270		270

**2014 – 2023 Recommended Capital Plan**

**2014 – 2023 Capital Plan by Project Category  
(In \$000s)**

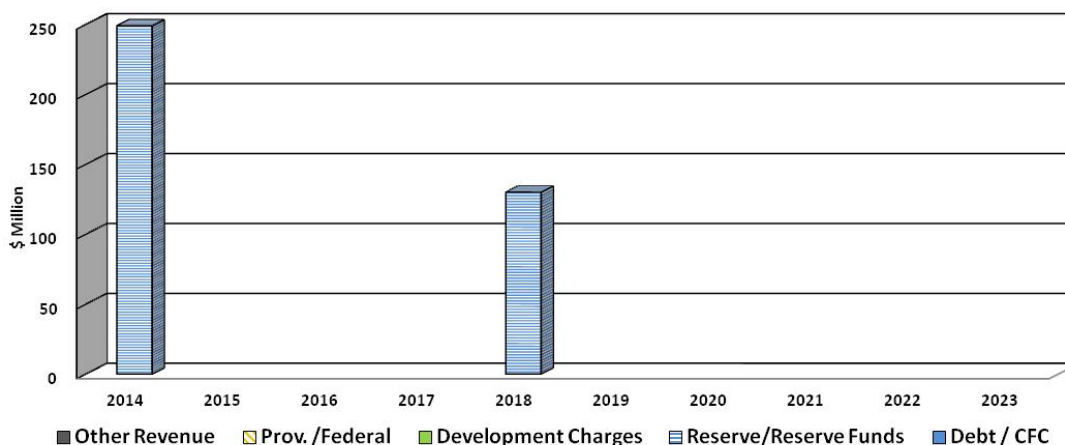


- The 10-Year Recommended Capital Plan for Court Services is comprised of three legislated projects totaling \$0.379 million.
- These three information technology projects are:
  - the *Provincial Offences Act (POA) Application Interfaces* project;
  - the *POA Video Conferencing for Interpreters* project; and
  - the *POA Web Pay Tickets Upgrade* project.



- Court Services has not identified any new capital projects beyond 2017 as any future year capital projects to improve service delivery processes must be integrated with the Provincial system and must be in compliance with Provincial legislation. The Province has not identified any legislated system upgrade requirements to date.
- Future IT investments will only be made where efficiency and/or customer service improvement opportunities exist and where collaboration with the Province is possible to ensure processes are legislatively supported.

**2014–2023 Capital Plan by Funding Source  
(In \$000s)**



- The 10-Year Recommended Capital Plan of \$0.379 million will be financed 100% by the Provincial Offences Courts (POC) Stabilization Reserve, which is the only funding source for Court Services’ capital projects.
- Other funding commitments from the POC Stabilization Reserve of \$3.714 million including funding towards the construction of a future court house at the St. Lawrence Market North location will result in a projected balance of \$1.001 million by 2023.

**Major Capital Initiatives by Category**

**Summary of Major Capital Initiatives by Category  
(In \$000s)**

	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
<b>Legislated</b>											
Provincial Offences Act (POA) Application Interfaces	109										109
POA Video Conferencing for Interpreters	140										140
POA Web Pay Tickets Upgrade				130							130
<b>Sub-Total</b>	<b>249</b>			<b>130</b>							<b>379</b>
<b>Total Expenditures by Category</b>	<b>249</b>			<b>130</b>							<b>379</b>
<b>Major IT Projects</b>											
Provincial Offences Act (POA) Application Interfaces	109										109
POA Video Conferencing for Interpreters	140										140
POA Web Pay Tickets Upgrade				130							130
<b>Total Major IT Projects</b>	<b>249</b>			<b>130</b>							<b>379</b>

### Major Capital Initiatives

The 10-Year Recommended Capital Plan includes three IT projects that support Court Services' key objective to develop information technology based systems to provide efficiencies in the delivery of the Court Service program where permitted by Provincial legislation.

#### *Legislated*

- The *Provincial Offences Act (POA) Application Interfaces project* was approved in 2012 with a total project cost of \$0.822 million over 3 years. This project funds the development of a web look-up service and hardware upgrades to support the POA Court Case Management system. The web interface will allow customers to view their trial date and outstanding fine information on-line, reduce long waits at counters as well as schedule early resolution meetings with prosecutors.
  - The new early resolution process allows a person receiving an offence notice (ticket) the opportunity to schedule a meeting with a prosecutor to discuss the possibility of resolving the matter without the need for a trial.
- The *POA Video Conferencing for Interpreters project* is a new project starting in 2014 with a total project cost of \$0.140 million. This project will incorporate audio and video conference technology into prosecution meetings and in courtrooms to allow interpreters to provide remote interpretation services. This technology will provide effective utilization of interpreter's time and maximize the value currently spent on interpretation services. It will also greatly alleviate interpreter scheduling issues as interpreter capacity can be more widely shared across Ontario's court system
- The *POA Web Pay Tickets upgrade project* is scheduled to begin in 2017 with a total project cost of \$0.130 million. Funding will be provided to upgrade the functionality of the POA Web Payment Application to ensure connectivity to the POA Court Case Management System. The objective is to ensure a payment interface connection between the City and the Provincial computer systems is maintained in the event the Province moves forward with upgrades to their applications.

### State of Good Repair (SOGR) Backlog

Capital funding for major facility maintenance or rehabilitation of courthouse facilities is part of the SOGR maintenance plan within the Facilities Management and Real Estate (FM&RE) Capital Budget and Plan, to ensure consistency with maintenance standards applied throughout City facilities.

- Funding for minor repairs such as carpeting, painting and wall paper replacement (if required) is included in Court Services' operating budget.

### 10-Year Capital Plan: Impact on the Operating Budget

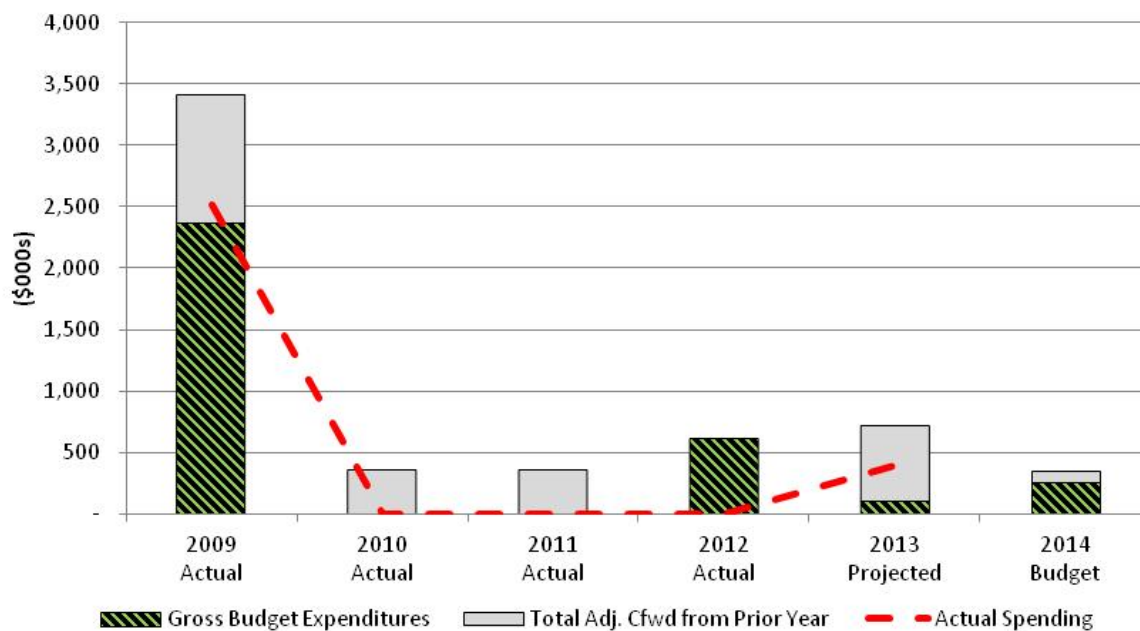
Court Services has not identified any operating impact with the approval of the 2014-2023 Capital Plan. However, with the projected completion of the POA Application Interfaces project in 2014, customers will have the ability to view their trial date and outstanding fine information on-line resulting in an anticipated reduction in clients requiring service at Provincial Offences

Court counters across the City. There will be no operating savings; however, there will be improvements in service delivery with the reduction in call abandonment rates and wait times in counter services currently averaging 23% and 40 minutes respectively.

The new *POA Video Conferencing for Interpreters* project is scheduled to begin in 2014. The Program is currently reviewing the impact of this project on operations as well as to determine whether any operating savings may result with the implementation of this technology. The review is anticipated to be completed by the end of 2013 and potential savings, if any, will be identified during the 2015 Capital Budget process.

### Capacity to Spend

**Capacity to Spend – Budget vs. Actual**  
(In \$000s)



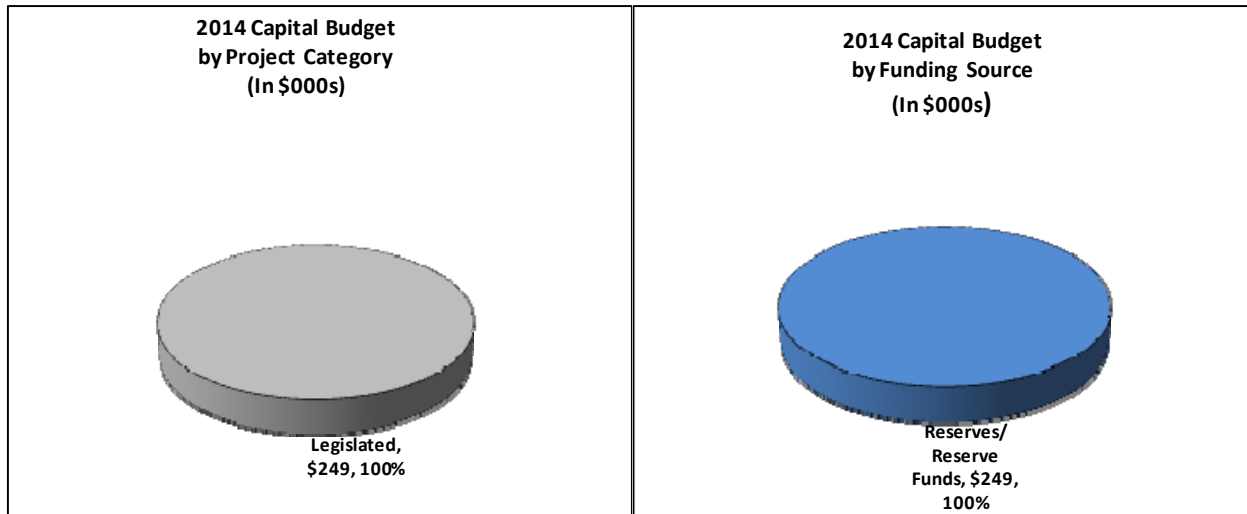
Court Services' Capital Budget and Plan generally consists of information technology projects that provide funding for systems development to enhance service delivery and optimize business processes. These system upgrades must be in compliance with Provincial legislation and must have the ability to interface with the Provincial Integrated Courts Offences Network (ICON) system as well as meet City standards and specifications. These projects often require Provincial support in order to proceed and are therefore dependent on Provincial resource availability.

- Court Services' spending rate over the previous four years, from 2009 to 2012 ranged from a high 74% in 2009 due to two facility related projects that were completed on schedule, followed by minimal expenditures in the following three years.

- The under spending in 2010-2011 were for 2 approved information technology projects that were subsequently cancelled due to difficulties experienced in meeting the technical requirements for an application and the unavailability of Provincial support to assist in the development of the project.
- The Provincial Offences Act (POA) Application Interfaces project, scheduled for 2012, did not start as Court services required Provincial support in the development of the web interface (a major component of the project) between the City-built application and the Province's court information management system resulting in carry forward funding of \$0.611 million into 2013.
- The Province confirmed its support for the POA Application Interfaces project which commenced in May 2013.
- The 2013 Approved Capital budget for Court Services was 14.4% or \$0.102 million spent as of September 30, 2013. Court Services is projecting capital expenditures of \$0.385 million or 54% by year-end with \$0.102 million carried forward into 2014. Project savings of \$0.226 million is anticipated primarily due to utilization of an existing software from another POA system combined with lower costs than estimated for the assessment and risk test required to complete the web interface component of the POA application interfaces project by the end of 2013.
- Court Services' 2014 Recommended Capital Budget and Plan of \$0.351 million consists of 1 previously approved project that is ready to proceed to the next phase in 2014 and 1 new project, the POA Video Conferencing for Interpreters projects, that is scheduled to start and completed in 2014. This new project is largely dependent on the results of a pilot project on video conferencing that is anticipated to be completed by year-end 2013 to determine its impact on Court operations as well as the availability of Corporate IT to provide the necessary resources in 2014.

### IV: 2014 RECOMMENDED CAPITAL BUDGET

#### 2014 Capital Budget by Project Category and Funding Source



Note: Excludes carry forward funding

The 2014 Recommended Capital Budget, excluding funding carried forward from 2013 to 2014, requires 2014 cash flow funding of \$0.249 million for 2 information technology projects. These projects are 100% funded by the Provincial Offences Courts Stabilization Reserve.

#### 2014 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2014 New Cash Flow Rec'd	2014 Total Cash Flow Rec'd	2013 Carry Forwards	Total 2014 Cash Flow (Ind 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
<b>Expenditures</b>																
Previously Approved		109		109	102	211										211
Change in Scope																
New			140	140		140										140
New w/Future Year																
<b>Total Expenditure</b>		109	140	249	102	351										351
<b>Financing</b>																
Debt																
Other																
Reserves/Res Funds		109	140	249	102	351										351
Development Charges																
Provincial/Federal																
<b>Total Financing (including carry forward funding)</b>		109	140	249	102	351										351

The Court Services' 2014 Recommended Capital Budget is \$0.351 million including \$0.102 million in funding carried forward from 2013, \$0.109 million for one previously approved project already underway and \$0.140 million for a new project in 2014.

## 2014 Recommended Capital Project Highlights

**2014 Recommended Capital Project Highlights  
(In \$000s)**

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
Provincial Offences Act (POA) Application Interfaces	822	211					211						211
POA Video Conferencing for Interpreters	140	140					140						140
<b>Total (including carry forward funding)</b>	<b>962</b>	<b>351</b>					<b>351</b>						<b>351</b>

The 2014 Recommended Capital Budget provides funding of \$0.351 million to:

- Complete the *Provincial Offences Act (POA) Application Interfaces* project (\$0.211 million) that will enhance public access by promoting a public web look-up service that will allow customers to use an on-line self-service site to look up information related to trial dates and outstanding fine information and schedule early resolution meetings with prosecutors, which will reduce the number of cases that go to trial.
- Complete the *POA Video Conferencing for Interpreters* project (\$0.140 million) that will incorporate audio and video conference technology into meetings with prosecutors and in courtrooms to allow interpreters to provide remote interpretation services.

## V: ISSUES FOR DISCUSSION

### Key Program Issues

#### *Sustainment of the Provincial Offences Courts Stabilization Reserve*

- The Provincial Offences Courts (POC) Stabilization reserve was created in 2002 when the City assumed responsibility for the administration and prosecution functions of the provincial offences courts in Toronto following an agreement between the Province and Court Services in 2001. Funds of \$24.000 million were provided to Court Services by the Province for start-up operating costs as well as any capital expenditures for courthouse facilities at the time of the Provincial transfer to avoid initial costs by the City.
- The POC Stabilization Reserve currently funds 100% of Court Services' IT capital projects and minor capital repairs (within Court Services operating budget). The reserve also includes a funding commitment of \$4.000 million (with \$0.874 million spent to date) towards the construction of a new courthouse at the St. Lawrence Market North location, a project included in the Facilities Management's 10-Year Recommended Capital Plan.
- The reserve's 2013 year-end balance is projected to be \$ 5.196 million with funding commitments to date totaling \$4.196 million comprised of the following:
  - \$0.102 million in 2013 funding carried forward into 2014 for the *POA Application Interfaces* project;
  - \$0.379 million to complete the three capital projects recommended in the 2014-2023 Capital Budget and Plan;
  - \$3.126 million for the design and construction of the new St. Lawrence Market North redevelopment;
  - \$0.400 million moving costs from the Old City Hall Courthouse to the new courthouse at St. Lawrence Market; and,
  - \$0.188 million for minor repairs to courtrooms scheduled in 2015.
- The projected reserve balance by the end of 2017 will be approximately \$1.001 million, which may be sufficient in the short term to address unanticipated minor capital repairs. However, any major capital needs and technology upgrades required by the Province that are not currently identified within the 10-year period may deplete the reserve and require debt funding.
- Court Services and Financial Planning staff will be monitoring the capital funding needs in the annual budget process.

#### *Service Efficiency Review*

- Court Services' service efficiency review was completed and a report submitted to the City Manager in February 2013. One of the recommendations included in the review was for Court Services to explore the use of technology to provide remote interpretation services by

video conferencing. Provincial legislation was recently passed that allows the use of this technology in court rooms and is currently in use in other POA court areas.

- The 2014 Recommended Capital Budget includes a new project, Provincial Offences Act (POA) Video Conferencing for Interpreters with a total project cost of \$0.140 million that is planned to be completed in 2014. This project will incorporate audio and video conference technology into meetings with prosecutors and in courtrooms to provide remote interpretation services.
- The use of video conferencing technology has the potential of improving utilization of interpreter's time and at the same time and provides the opportunity to reduce the cost currently spent on interpretation services.
- The Program is currently reviewing the impact of this project on operations to determine what operating savings are possible should implementation of this project proceed. The review is anticipated to be completed by the end of 2013 and any potential savings will be identified in time for the 2015 Budget process. This project will only proceed should the operational impact analysis indicate that operating savings exceed the cost of implementation and ongoing support.



## Appendix 1

### 2013 Performance

#### 2013 Key Accomplishments

In 2013, Court Services accomplished the following:

- ✓ Continued development of the POA Application Interfaces project with a total project cost of \$0.822 million that allows customers to view their trial date and outstanding fine information over the internet.

#### 2013 Capital Variance Review

##### 2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of Sept. 30, 2013 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
713	102	14.4%	385	54.0%	328	46.0%

Capital expenditures for the 9 months ending September 30, 2013 totaled \$0.102 million or 14.4% of the 2013 Approved Capital Budget of \$0.713 million.

The projected year-end under-spending is largely attributable to the POA Application Interfaces project that was delayed as the Program required a firm commitment from the Province to support the development of the web interface (a major component of the project) between the City-built application and the Province's court information management system before commencing the project.

- Provincial commitment was finally provided in April and the project commenced in May 2013.
- The Program is projecting to spend \$0.385 million or 54% by 2013 year-end and 2013 funding of \$0.102 million will be carried forward into 2014 to complete the programming component of the project that will allow individuals to file requests to schedule a meeting with the prosecutors.
- Savings of \$0.226 million is anticipated by year-end primarily due to lower costs than estimated for the required vulnerability assessment and penetration testing and by leveraging existing software within Court Services to develop and complete the web interface component of the POA Application Interfaces project by December 31, 2013.

## Appendix 2

### 10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2014 Budget	Plan									2014 - 2023
		2015	2016	2017	2018	2019	2020	2021	2022	2023	
Provincial Offences Act (POA) Application Interfaces	211.0										211.0
POA Video Conferencing for Interpreters	140.0										140.0
POA Web Pay Tickets Upgrade				130.0							130.0
<b>Total (Including carry forward funding)</b>	<b>351.0</b>	<b>0.0</b>	<b>0.0</b>	<b>130.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>481.0</b>

# Appendix 3

2014 Recommended Capital Budget;  
2015 to 2023 Capital Plan



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 3: 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan**

Court Services					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By											
					2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat. Cat.																		
Financed By:																						
		Reserves (Ind. "XQ" Ref.)			351	0	0	130	0	481	0	481	0	0	0	481	0	0	0	0	0	481
<b>Total Program Financing</b>					351	0	0	130	0	481	0	481	0	0	0	481	0	0	0	0	0	481

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

**Appendix 4**  
**2014 Recommended Cash Flow and**  
**Future Year Commitments**



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4; 2014 Recommended Cash Flow and Future Year Commitments**

Court Services						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By								
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.															
Financed By:																				
		Reserves (Ind. "XQ" Ref.)				351	0	0	0	0	351	0	351	0	0	0	0	0	0	351
<b>Total Program Financing</b>						351	0	0	0	0	351	0	351	0	0	0	0	0	0	351

- Status Code Description**
- S2 S2 Prior Year (With 2014 and/or Future Year Cashflow)
  - S3 S3 Prior Year - Change of Scope 2014 and/or Future Year Cost/Cashflow)
  - S4 S4 New - Stand-Alone Project (Current Year Only)
  - S5 S5 New (On-going or Phased Projects)

- Category Code Description**
- 01 Health and Safety C01
  - 02 Legislated C02
  - 03 State of Good Repair C03
  - 04 Service Improvement and Enhancement C04
  - 05 Growth Related C05
  - 06 Reserved Category 1 C06
  - 07 Reserved Category 2 C07



**Appendix 5**

**2014 Recommended Capital Project with Financing Details**

(Phase 2) 40-Court Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



**CITY OF TORONTO**

**Appendix 5; 2014 Recommended Capital Project with Financing Details  
Court Services  
Sub-Project Summary**

**Project/Financing**

**Priority Project Project Name**

Priority Project	Project Name	Start Date	Completion Date	2014	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<b>0</b>	<b><u>TCS906629 POA Application Development</u></b>													
0	5 POA Application Interfaces	1/1/2012	12/31/2014	211	0	0	0	211	0	0	0	0	0	0
0	8 POA Video conferencing for Interpreters	1/1/2014	12/31/2014	140	0	0	0	140	0	0	0	0	0	0
	<b>Project Sub-total:</b>			351	0	0	0	351	0	0	0	0	0	0
	<b>Program Total:</b>			351	0	0	0	351	0	0	0	0	0	0

- Status Code Description**  
 S2 S2 Prior Year (With 2014 and/or Future Year Cashflow)  
 S3 S3 Prior Year - Change of Scope 2014 and/or Future Year Cost\Cashflow)  
 S4 S4 New - Stand-Alone Project (Current Year Only)  
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**  
 01 Health and Safety C01  
 02 Legislated C02  
 03 State of Good Repair C03  
 04 Service Improvement and Enhancement C04  
 05 Growth Related C05  
 06 Reserved Category 1 C06  
 07 Reserved Category 2 C07

## Appendix 6

### 2014 Reserve / Reserve Fund Review (In \$000s)

#### Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
XQ0704	Beginning Balance as of Jan. 1, 2013	5,581	5,196	1,719	1,531	1,131	1,001	1,001	1,001	1,001	1,001	1,001	
Provincial Offences Courts Stabilization Reserve	Provincial Offences Act (POA) Application Interfaces	(385)	(211)										(211)
	POA Video Conferencing for Interpreters		(140)										(140)
	POA Web Pay Tickets Upgrade					(130)							(130)
	SOGR Funding			(188)									(188)
	<b>Total Withdrawals</b>	<b>(385)</b>	<b>(351)</b>	<b>(188)</b>	<b>-</b>	<b>(130)</b>							<b>(669)</b>
	Contributions / Interest												
Other program / Agency Net Withdrawals and Contributions													
	St. Lawrence Market Court House (FMRE)		(3,126)										(3,126)
	Moving Expenses				(400)								(400)
<b>Total Reserve Fund Balance at Year-End</b>		<b>5,196</b>	<b>1,719</b>	<b>1,531</b>	<b>1,131</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>1,001</b>	<b>(4,195)</b>

\* Based on the 3rd Quarter Variance Report