



Toronto Employment and Social Services I: 2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW

2014 – 2023 Capital Budget and Plan Highlights

In 2014, Toronto Employment and Social Services (TESS) expects to provide support to over 30,000 Social assistance recipients to gain employment, and to deliver over \$940 million in financial assistance and employment benefits to about 245,000 individuals.

The 2014-2023 Recommended Capital Budget and Plan provides funding for Service Improvement projects designed to support simpler and more efficient processes through which residents can better access on-line services and TESS can more efficiently administer financial assistance and employment services.

The 10-Year Recommended Capital Plan also allocates funding for technological support, as required, for the City's implementation of the Province's new Social Assistance Management System (SAMS) which will replace the existing Service Delivery Model Technology (SDMT) in 2014.

Contents

I: Overview	1
II: Recommendations	4
III: 10-Year Capital Plan	5
IV: 2014 Recommended Capital Budget	13
V: Issues for Discussion	15
Appendices:	
1) 2013 Performance	16
2) 10-Year Recommended Capital Plan Summary	17
3) 2014 Recommended Capital Budget; 2015 - 2023 Capital Plan	18
4) 2014 Recommended Cash Flow & Future Year Commitments	19
5) 2014 Recommended Capital Projects with Financing Detail	20
6) 2014 Reserve / Reserve Fund Review	n/a

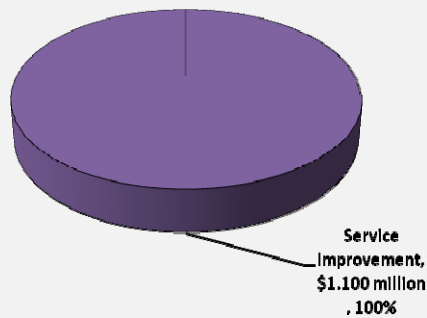
Contacts

Ritu Sadana
Manager, Financial Planning
Tel: (416) 395-6449
Email: rsadana@toronto.ca

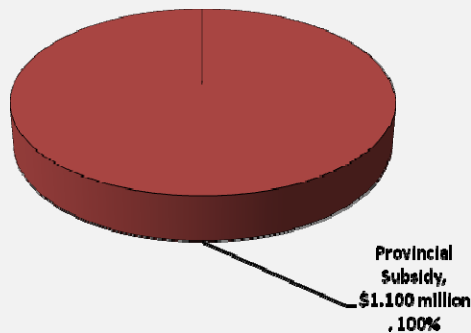
Jean Mondejar
Financial Planning Analyst
Tel: (416) 397-4531

Capital Spending and Financing

2014-2023 Capital Budget and Plan Expenditures
\$1.100 Million



2014-2023 Capital Budget and Plan by Funding Source \$1.100 Million



Where does the money go?

The 2014-2023 Recommended Capital Budget and Plan totals \$1.100 million and provides funding to complete the following two Service Improvement projects:

- The *Employment Assistance (EA) - Phase 2* sub-project provides clients better access to services and information on-line and streamlines administration processes to enhance operational efficiency (\$0.500 million is required in 2014);
- The *Case Management - Phase 2* sub-project provides a start-to finish case management tool that integrates all components of Ontario Works (OW) programs, as well as the non-OW cases that are served by TESS (\$0.600 million is required in 2014).

Where does the money comes from?

Toronto Employment and Social Services' 10-Year Recommended Capital Plan does not include capital projects that rely on City debt. The two information technology projects are fully funded by the Province.

State of Good Repair Backlog

All Toronto Employment and Social Services' facility State of Good Repair (SOGR) funding requirements were previously transferred and consolidated within the Facilities Management & Real Estate (FMRE) Capital Budget and Plan. Hence, TESS has no debt target for 2014 and beyond.

Key Challenges and Priority Actions

Capital Projects beyond 2014

- Toronto Employment and Social Services (TESS) has not planned for capital projects beyond 2014. The Province will be implementing the new Social Assistance Management System (SAMS) in 2014 replacing SDMT which will require re-integrating and reconfiguring current in-house applications to support the new system.
 - ✓ TESS is awaiting full implementation of the new system to assess program requirements prior to considering additional capital projects.

2014 Recommended Capital Budget

The 2014 Recommended Capital Budget for Toronto Employment and Social Services of \$1.100 million will:

- Complete the *Employment Assistance – Phase 2* sub-project for \$0.500 million, which will automate and streamline the Individual Services & Support process, including on-line financial control and monitoring and on-line client self referral to employment services to enhance operational efficiency;
- Complete the *Case Management – Phase 2* sub-project for \$0.600 million, which will streamline administrative processes and modernize service to Torontonians through the implementation of enhancements to the City Services Benefit Card (CSBC) such as:
 - A permanent plastic Drug Benefit Card, which will replace the current paper drug card, eliminating the monthly production and mailing of paper drug cards to OW clients.



II: RECOMMENDATIONS

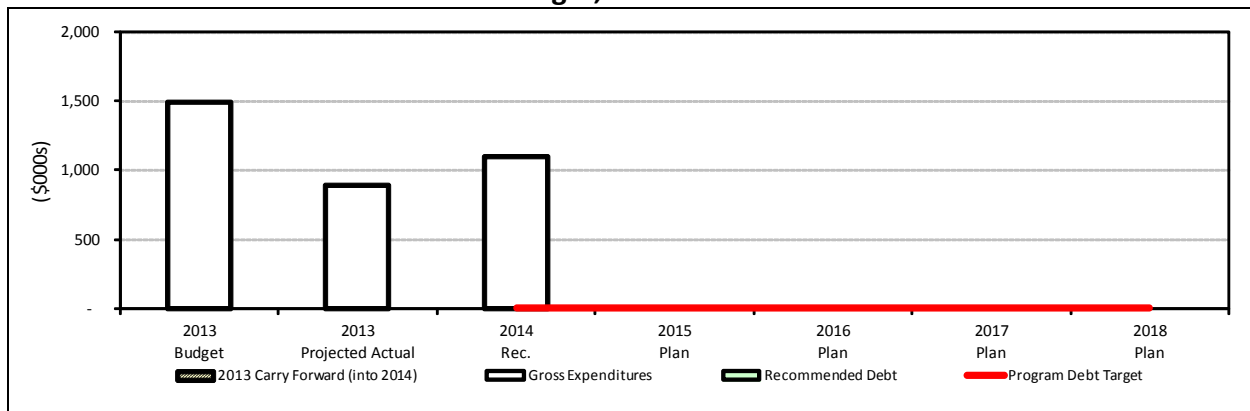
Recommendations

The City Manager and Chief Financial Officer recommend that:

1. City Council approve the 2014 Recommended Capital Budget for Toronto Employment and Social Services with 2014 cash flow of \$1.100 million.
2. City Council approve 3 temporary capital positions for the delivery of the 2014 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

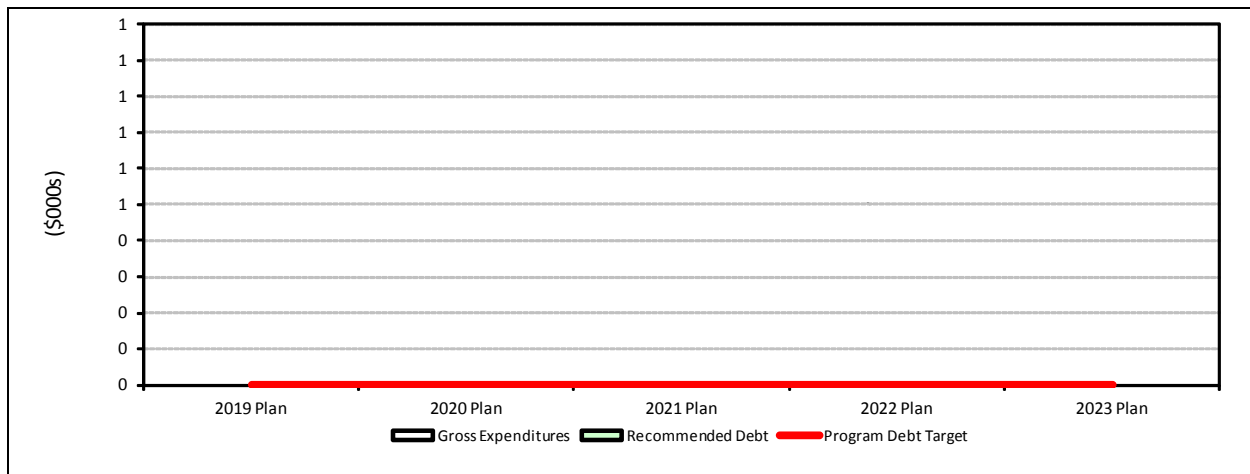
III: 10-YEAR CAPITAL PLAN

10 - Year Capital Plan
2014 Recommended Budget, 2015 – 2018 Recommended Plan



	2013		2014 Budget and 2015 - 2018 Plan					5-Year Total Percent	
	Budget	Projected Actual	2014	2015	2016	2017	2018		2014 - 2018
Gross Expenditures:									
2013 Capital Budget & Approved FY Commitments	1,500	900	1,100					1,100	100.0%
Recommended Changes to Approved FY Commitments									
2014 New/Change in Scope and Future Year Commitments									
2015- 2018 Capital Plan Estimates									
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2014			→						
Total Gross Annual Expenditures & Plan	1,500	900	1,100					1,100	100.0%
Program Debt Target									
Financing:									
Recommended Debt									
Reserves/Reserve Funds									
Development Charges									
Provincial/Federal		900	1,100					1,100	100.0%
Debt Recoverable									
Other Revenue									
Total Financing	900	900	1,100					1,100	100.0%
By Project Category:									
Health & Safety									
Legislated									
SOGR									
Service Improvement		900	1,100					1,100	100.0%
Growth Related									
Total by Project Category	900	900	1,100					1,100	100.0%
Asset Value (\$) at year-end									
Yearly SOGR Backlog Estimate (not addressed by current plan)									
Accumulated Backlog Estimate (end of year)									
Backlog: Percentage of Asset Value (%)									
Debt Service Costs								0	
Operating Impact on Program Costs									
New Positions									

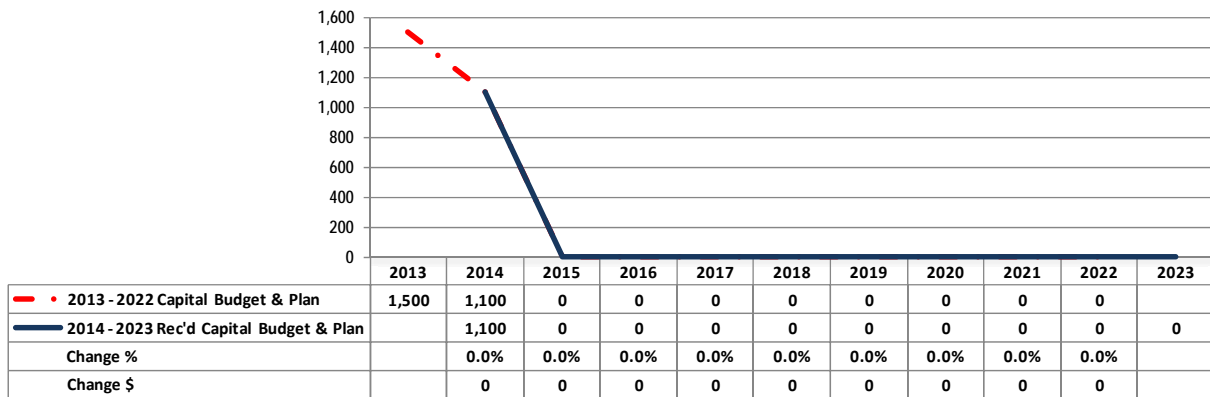
**10 - Year Capital Plan
2019 - 2023 Recommended Plan
(In \$000s)**



	2019 - 2023 Capital Plan							10-Year Total Percent
	2019	2020	2021	2022	2023	2014 - 2023		
Gross Expenditures:								
2013 Capital Budget & Approved FY Commitments						1,100		100.0%
Recommended Changes to Approved FY Commitments								
2014 New/Change in Scope and Future Year Commitments								
2019 - 2023 Capital Plan Estimates								
Total Gross Annual Expenditures & Plan						1,100		100.0%
Program Debt Target								
Financing:								
Recommended Debt								
Reserves/Reserve Funds								
Development Charges								
Provincial/Federal						1,100		100.0%
Debt Recoverable								
Other Revenue								
Total Financing						1,100		100.0%
By Project Category:								
Health & Safety								
Legislated								
SOGR								
Service Improvement						1,100		100.0%
Growth Related								
Total by Project Category						1,100		100.0%
Asset Value(\$) at year-end								
Yearly SOGR Backlog Estimate (not addressed by current plan)								
Accumulated Backlog Estimate (end of year)								
Backlog: Percentage of Asset Value (%)								
Debt Service Costs								
Operating Impact on Program Costs								
New Positions								

Key Changes to the 2013 - 2022 Approved Capital Plan

Changes to the 2013 -2022 Approved Capital Plan
(In \$000s)

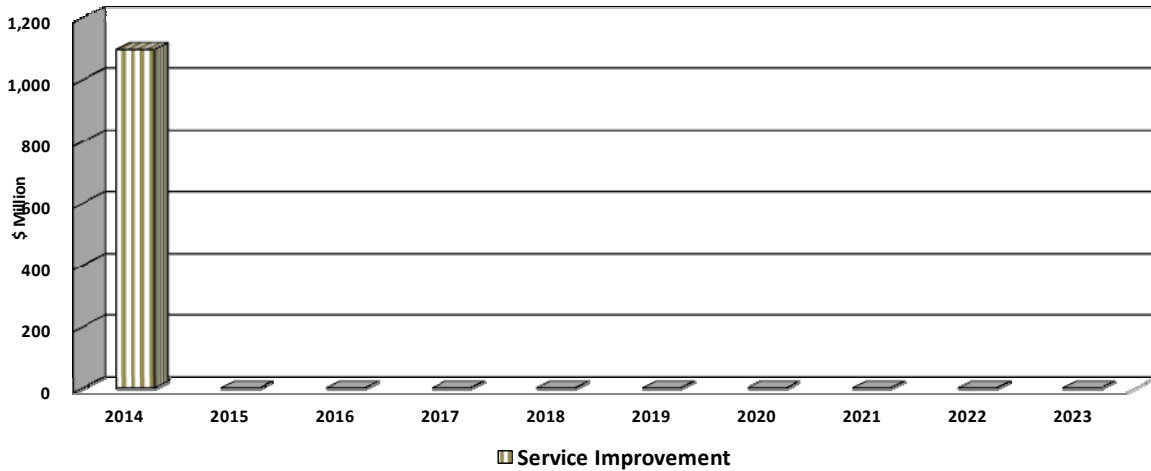


The 2014 Recommended Capital Budget and the 2015 – 2023 Recommended Capital Plan reflects no changes from the 2013 to 2022 Approved Capital Plan.

- The 10-Year Recommended Capital Plan does not include new planned projects and cash flow requirements beyond 2014 due to the implementation of the Provincial Ontario Works service delivery technology (SAMS). New sub-projects will be submitted in future years should any changes in technology and requirements arise.

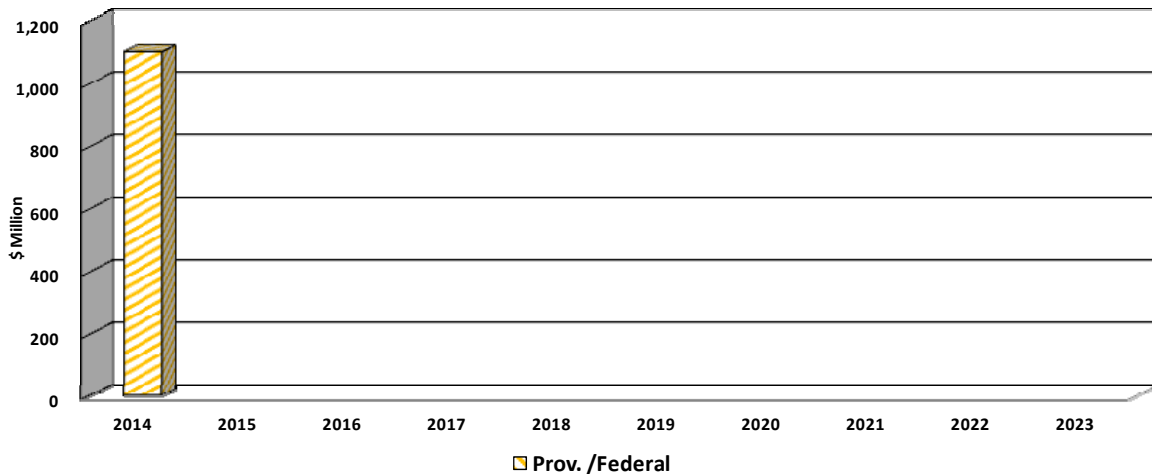
2014 – 2023 Recommended Capital Plan

2014 – 2023 Capital Plan by Project Category
(In \$000s)



The 10-Year Recommended Capital Plan for Toronto Employment and Social Services of \$1.100 million is comprised of 2 Information Technology projects for Service Improvements to be completed in 2014.

2014–2023 Capital Plan by Funding Source
(In \$000s)



The 10-Year Recommended Capital Plan for TESS totals \$1.100 million that is 100% funded by Provincial subsidy in 2014.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category (In \$000s)

	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
Major IT Projects (Service Improvements)											
Employment Assistance - Phase 2	500										500
Case Management - Phase 2	600										600
Total Major IT Projects	1,100										1,100

Major Capital Initiatives

The 10-Year Recommended Capital Plan supports Toronto Employment and Social Services' key technological and strategic priorities of improving quality and efficiency of service delivery to Torontonians.

Service Improvement Projects

- Funding of \$1.100 million for information technology projects is recommended to assist the Program in utilizing technology to strengthen and expand service delivery to Torontonians by adopting a more client-centric approach to service delivery. The 10-Year Recommended Capital Plan includes funding for two web-based information technology sub-projects:
 - *Employment Assistance - Phase 2* of \$0.500 million; and,
 - *Case Management - Phase 2* of \$0.600 million.
- These information technology initiatives will enable TESS to:
 - Expand and enhance the functionality of the Employment Centre Portal to support employment and workforce development initiatives;
 - Provide technology solutions to support new business approaches for, among others, medical benefits, the City Services Benefit Card (CSBC), and the Community homelessness Prevention Initiative (CHPI);
 - Increase divisional capacity in the areas of financial administration (Electronic Transit Application (ETA) and the Electronic Payment Application (EPA)); and,
 - Through the *Case Management - Phase 2* sub-project, support the migration from the current Service Delivery Model Technology (SDMT) to the new Social Assistance Management System (SAMS).
- These information technology sub-projects will be fully funded by Provincial subsidy.

State of Good Repair (SOGR) Backlog

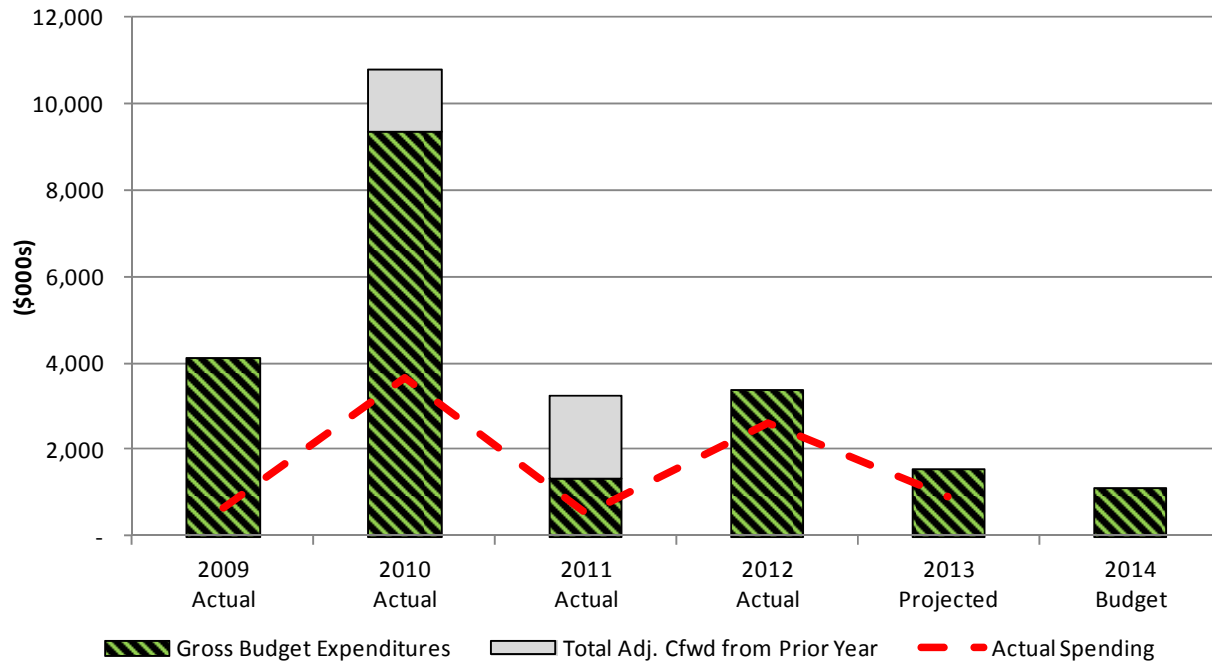
- TESS' 10-Year Capital Plan does not include any SOGR project.
 - TESS' facilities SOGR Capital funding requirements were previously transferred and consolidated within the Facilities Management & Real Estate (FMRE) Capital Budget and Capital Plan.

10-Year Capital Plan: Impact on the Operating Budget

- The approval of the two technology sub-projects will neither impact the Program's Operating Budget, nor the City's debt service costs, as both the projects and the three temporary positions that are currently working on these projects will be funded by the Province. The Program's permanent technology systems staff will assume responsibility for ongoing maintenance; thus, there will be no additional costs to the Program's Operating Budget upon completion of the capital projects.
- The City Services Benefit Card (CSBC) has been fully implemented by TESS. TESS is working with other Cluster A divisions to identify further opportunities to streamline and modernize services to Torontonians through the use of the Benefit Card, including development of a permanent plastic Drug Benefit Card to replace the current paper Drug Benefit Eligibility Card issued monthly to all OW clients.
- Personnel related cost savings of \$6.172 million gross and \$3.086 million net from technology projects, including the implementation of the City Services Benefit Card, were incorporated in TESS' 2012 Approved Operating Budget. Net savings from future enhancements to the CSBC that may materialize will be included as efficiencies in future year budget submissions.

Capacity to Spend

Capacity to Spend – Budget vs. Actual
(In \$000s)



The Program has increased its capital spending over time as outlined in the table below:

TESS Capital Spending Capacity (amount in \$000's)				
Year	Budget	Actual	Variance	Spending Rate
2009	4,102	652	3,449	15.9%
2010				
Information Technology	5,149	1,173	3,977	22.8%
Infrastructure	4,192	2,482	1,710	59.2%
Total 2010	9,341	3,654	5,687	39.1%
2011				
Information Technology	1,300	508	792	39.1%
Total 2011	1,300	508	792	39.1%
2012				
Information Technology	1,900	1,345	555	70.8%
Infrastructure	1,447	1,270	177	87.7%
Total 2012	3,347	2,614	733	78.1%

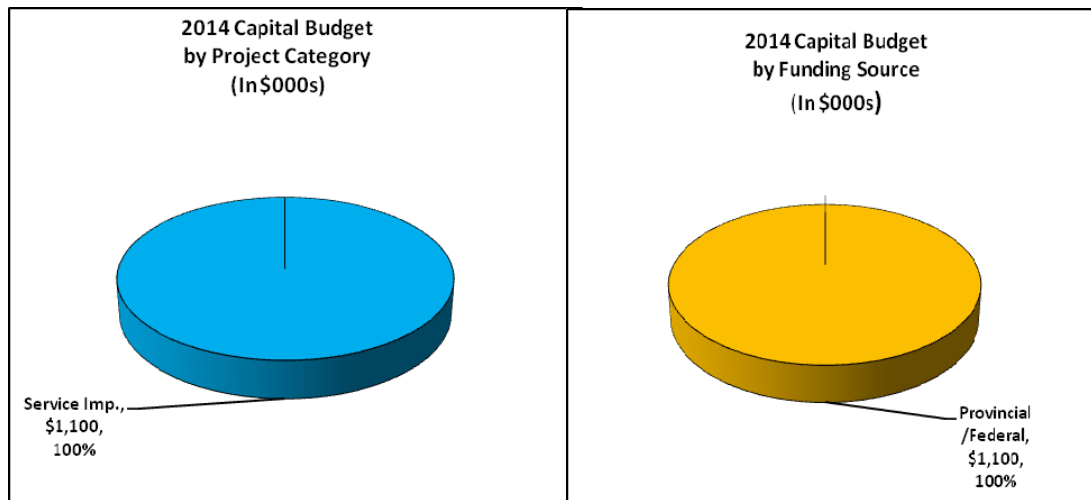
- Deferrals and delays experienced in 2009 to 2011 were mainly attributable to the lengthy procurement and contract negotiation process, and the various approval processes for technology projects. In 2011, there were two projects related to infrastructure work and office relocation, which were subsequently cancelled. The above average spending rate of

78.1% in 2012 is due to the implementation of the City Service Benefits Card (CSBC) and the completion of Metro Hall ESS Renovations.

The 2014-2023 Recommended Capital Plan includes two previously approved sub-projects: *Employment Assistance - Phase 2*, and *Case Management - Phase 2*. These two previously approved information technology sub-projects are progressing according to plan in 2013 and will be completed in 2014.

IV: 2014 RECOMMENDED CAPITAL BUDGET

2014 Capital Budget by Project Category and Funding Source



Note: Excludes carry forward funding

The 2014 Recommended Capital Budget requires 2014 cash flow funding of \$1.100 million and is 100% allocated to Service Improvement projects.

- The 2 recommended information technology sub-projects funded in the 2014 Capital Budget are previously approved Service Improvements projects to assist the Program in utilizing technology to strengthen and expand service delivery to Torontonians. They are fully funded by Provincial subsidy.
- With completion in 2014, these projects will enable TESS to increase its capacity in the areas of financial administration and enhance the functionality of its website portal to support employment and workforce development initiatives.

2014 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2014 New Cash Flow Rec'd	2014 Total Cash Flow Rec'd	2013 Carry Forwards	Total 2014 Cash Flow (Incl 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
Expenditures																
Previously Approved		1,100		1,100		1,100										1,100
Change in Scope																
New																
New w/Future Year																
Total Expenditure		1,100		1,100		1,100										1,100
Financing																
Debt																
Other																
Reserves/Res Funds																
Development Charges																
Provincial/Federal		1,100		1,100		1,100										1,100
Total Financing (including carry forward funding)		1,100		1,100		1,100										1,100

The Toronto Employment and Social Services 2014 Recommended Capital Budget of \$1.100 million is for previously approved projects already underway.

Approval of the 2014 Recommended Capital Budget will not result in future year commitments.

2014 Recommended Capital Project Highlights

2014 Recommended Capital Project Highlights (In \$000s)

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
Employment Assistance - Phase 2	2,000	500					500						500
Case Management - Phase 2	2,300	600					600						600
Total (including carry forward funding)	4,300	1,100					1,100						1,100

The 2014 Recommended Capital Budget of \$1.100 million provides funding to:

- Complete previously approved projects including:
 - The *Employment Assistance – Phase 2* sub-project (\$0.500 million in 2014) that will automate and streamline the Individual Services & Support process such as on-line financial control and monitoring (electronic invoice submission) and on-line client self referral to employment services to enhance operational efficiency; and
 - The *Case Management – Phase 2* sub-project (\$0.600 million in 2014) which will improve administration efficiency through optimizing and enhancing the use of the City Services Benefit Card (CSBC), while ensuring a smooth migration to the new Provincial Social Assistance Management System (SAMS).
 - The CSBC has been implemented at all TESS offices, which streamlines the labour intensive administration process, improves customer satisfaction and service quality, and achieves operational efficiencies that will reduce operating costs. Over 15,000 cards have been issued, which is close to the expected uptake. In 2014, TESS will investigate further possible applications of the CSBC - as noted in the staff report entitled "An Update on the City Services Benefits Card Implementation", which was adopted by Government Management Committee on October 15, 2013. The report gave TESS the authority to issue a Request for Proposal (RFP) for a Drug Benefit Card. Non-personnel related cost savings that may materialize from future enhancements to the CSBC from items such as postage and cheque production will be included in future budget submissions.
 - Implementation of SAMS has been delayed by the Province until 2014. The need for any future capital projects will be assessed after this system's implementation.

V: ISSUES FOR DISCUSSION

Key Program Issues

Maximizing the use of the City Services Benefit Card (CSBC)

- As part of its service model, TESS provides support to social assistance recipients to gain employment as well as deliver over \$940 million in financial assistance and employment benefits to individuals across Toronto.
- Building on the success of the CSBC and consistent with Council direction, TESS will be working with Cluster A divisions to identify further opportunities to streamline and modernize business processes. Savings that may materialize as a result of other applications of the CSBC will be identified through future year budget processes.

Future Year Requests

- Toronto Employment and Social Services has not identified any capital projects beyond 2014.
- The Province will be implementing the new Social Assistance Management System (SAMS) to replace SDMT in 2014. TESS requires the design and development phase to be stable in order to modify or develop their systems to interface with the new system.
- Therefore, TESS is awaiting full implementation and review of SAMS prior to initiating any additional capital projects.

Appendix 1

2013 Performance

2013 Key Accomplishments

In 2013, Toronto Employment and Social Services accomplished the following:

- ✓ Completed *MIS-Data Mart – Phase 1* which will enhance information availability and efficient trend analysis on Ontario Works caseloads by including statistical queries by geographical location for mapping purposes.
- ✓ Continued work on the *Employment Assistance – Phase 2* sub-project, that will enable clients to search for job opportunities on-line, and for providers to schedule services and send invoices to TESS on-line.
- ✓ Implemented City Services Benefit Card (CSBC) at all TESS sites, and over 15,000 cards have been issued, which is close to the expected uptake.
- ✓ Continued Work on the *Case Management – Phase 2* sub-project, by issuing a RFP for a permanent plastic Drug Benefit Card, to replace the current paper Drug Benefit Eligibility Card issued monthly to all OW clients.

2013 Capital Variance Review

2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of September 30, 2013 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
1,500	396	26.4%	900	60.0%	600	40.0%

Capital expenditures for the nine months ending September 30, 2013 totaled \$0.396 million or 26.4% of the 2013 Approved Capital Budget of \$1.500 million and are projected to be \$0.900 million or 60% of the 2013 Approved Capital Budget of \$1.500 million by year-end.

The projected year-end under-spending is largely attributable to the following project:

- *Case Management – Phase 2:*

Projected year-end spending for this sub-project is \$0.200 million or 25% of the 2013 Approved cash flow of \$0.800 million, largely due to the Province delaying SAMS implementation from 2013 to 2014 to give themselves more time for data conversion, testing, and completing local readiness preparations.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2014 Budget	Plan									2014 - 2023
		2015	2016	2017	2018	2019	2020	2021	2022	2023	
Employment Assistance - Phase 2	500.0										500.0
Case Management - Phase 2	600.0										600.0
Total (Including carry forward funding)	1,100.0										1,100.0

Appendix 3

2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3; 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

Toronto Employment & Social Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>SOC907042 TESS Web-Based IT Development Project</u>																							
0	6	Employment Assistance - Phase 2	CW	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500
0	9	Case Management - Phase 2	CW	S2	04	600	0	0	0	0	600	0	600	0	0	0	0	0	600	0	0	0	600
Sub-total						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	1,100	0	0	0	1,100
Total Program Expenditure						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	1,100	0	0	0	1,100

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3; 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

Toronto Employment & Social Services						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
Other1 (Internal)																								
						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100
Total Program Financing						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2014 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4; 2014 Recommended Cash Flow and Future Year Commitments

Toronto Employment & Social Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>SOC907042 TESS Web-Based IT Development Project</u>																							
0	6	Employment Assistance - Phase 2	CW	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500
0	9	Case Management - Phase 2	CW	S2	04	600	0	0	0	0	600	0	600	0	0	0	0	0	600	0	0	0	600
Sub-total						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	1,100	0	0	0	1,100
Total Program Expenditure						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	1,100	0	0	0	1,100

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4; 2014 Recommended Cash Flow and Future Year Commitments

Toronto Employment & Social Services

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By										
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt
Financed By:																						
Other1 (Internal)						1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	1,100	0	0	0	1,100
Total Program Financing						1,100	0	0	0	0	1,100	0	1,100	0	0	0	1,100	0	0	0	1,100	

- Status Code Description**
 S2 S2 Prior Year (With 2014 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2014 and/or Future Year Cost/Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2014 Recommended Capital Project with Financing Details

(Phase 2) 16-Toronto Employment & Social Services

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

**Appendix 5; 2014 Recommended Capital Project with Financing Details
Toronto Employment & Social Services
Sub-Project Summary**

Project/Financing

Priority Project Project Name

Priority Project	Project Name	Start Date	Completion Date	2014	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>SOC907042 TESS Web-Based IT Development Project</u>													
0	6 Employment Assistance - Phase 2	1/1/2011	12/31/2014	500	0	0	0	0	0	0	500	0	0	0
0	9 Case Management - Phase 2	1/1/2012	12/31/2014	600	0	0	0	0	0	0	600	0	0	0
	Project Sub-total:			1,100	0	0	0	0	0	0	1,100	0	0	0
	Program Total:			1,100	0	0	0	0	0	0	1,100	0	0	0

- Status Code Description**
 S2 S2 Prior Year (With 2014 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2014 and/or Future Year Cost\Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07