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## **2014 OPERATING BUDGET BRIEFING NOTE**

### **Staffing Changes Recommended in the 2007 Fire Master Plan**

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#### **Issue/Background:**

- At its meeting on December 12, 2013, Budget Committee requested a briefing note on Toronto Fire Services staffing changes that are proposed under the Fire Master Plan to provide staffing for the five new stations in the Plan, including the number of vehicles, number of staff associated with those vehicles and the stations they will be redeployed from.
- Following Amalgamation, the City commissioned KPMG to conduct a Fire and EMS Facilities location study to assist the City of Toronto in determining the best locations for fire and ambulance stations to serve the amalgamated City of Toronto. The results of this study were updated in the 2007 Fire Master Plan. This plan was meant to be updated in 2012, but was delayed as a result of the ongoing Fire/EMS Efficiency study, as well as the Fire Underwriters Survey review.
- The new Fire Master Plan will be developed in 2014 in conjunction with the Commission on Fire Accreditation International (CFAI) accreditation process. The CFAI is a self assessment process geared to improving service to the public. It involves assessment in 10 categories, including 44 criteria and 251 key performance indicators. The self assessment is confirmed by peer reviewing departments before being awarded by the Commission.
- The 2007 Master Fire Plan called for the addition of 5 new stations. One has been built, one is under construction and the other 3 new stations are included in TFS' 10-Year Capital Plan. There was no contemplation of additional staffing in the 2007 Master Fire Plan, all stations were to be opened with existing crews.

#### **Key Points:**

- A total of four vehicles are proposed for relocation. Each vehicle represents a total of 21 staff, including four Captains and 17 firefighters for a total of 84 staff.
- Four fire stations that were recommended by KPMG were included in the approved 2007 Fire Master Plan. The vehicles to be assigned to the new fire station development were also outlined as follows:

#### **Station 221 – Midland/ Eglinton**

(located at Eglinton and Midland, also referred to as KPMG Station "D")

- Currently under construction and scheduled for completion in March 2014

- Pumper 224 (P224) and the associated crew from Station 224 (1313 Woodbine Avenue) will be relocated to Station 221 and renamed Pumper 221 (P221).
- This will leave Station 224 with a rescue pumper and one crew.

### **Station 144 – Downsview**

(located on Keele Street between Sheppard and Wilson, also referred to as KPMG Station "B")

- Station development is in the 10 year capital plan with estimated completion in 2016
- Aerial 411 (A411) from Station 411 (75 Toryork Road) will be relocated to Station 144 and converted to Pumper 144 (P144).
- Following the reallocation, both stations will have a single pumper.

### **Station 124 – Sunnybrook**

(located at Sunnybrook Hospital, also referred to as KPMG Station "G")

- The new Station 124 was originally to be constructed in 2001 as recommended by KPMG. However, due to prohibitive land costs, station development is currently scheduled at the end of the Fire Services 10 year capital plan.
- Pumper 424 (P424) from Station 424 (426 Runnymede Road) which was recommended to close since the mid-1980s, was intended to move to the new Sunnybrook Station.
- Given the delays associated with acquiring land for this station, the vehicle is now recommended for reduction and a new vehicle will be required when the new Station 124 is constructed.

### **Station 414 – Woodbine**

(located at Hwy 27 and Rexdale Boulevard, also referred to as KPMG Station "A")

- Station development is in the 10 year capital plan beginning with land acquisition in 2015.
  - Pumper 413 (P413) and the associated crew from Station 413 (1549 Albion Road) will be relocated to Station 414 and renamed P414.
  - This will leave Station 413 with a rescue pumper and one crew. Currently, this station has insufficient space to accommodate two crews.
- Station 116 (located at 2250 Leslie Street, also referred to as KPMG Station "C") was the fifth station proposed in the Fire Master Plan and was opened in 2007. Pumper 125 (P125) from Station 125 (1109 Leslie Street) was relocated to Station 116 and renamed P116. The aerial that remained in Station 125 was converted to Pumper 125 (P125). The aerial truck itself was moved to Station 321 (231 McRae Avenue) and renamed Aerial 321 (A321).

**Further information:** Matt Pegg, Deputy Fire Chief/Director, Fire Services, 416-338-9919,  
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