THE BOARD OF MANAGEMENT FOR THE
VILLAGE OF ISLINGTON
BUSINESS IMPROVEMENT AREA

Financial Statements
For the Year Ended December 31, 2013
VILLAGE OF ISLINGTON
BUSINESS IMPROVEMENT AREA
DECEMBER 31, 2013

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INDEPENDENT AUDITOR'S REPORT

To the Council of the Corporation of the City of Toronto and the Board of Management for the Village of Islington Business Improvement Area

I have audited the accompanying financial statements of Village of Islington Business Improvement Area, which comprise the statement of financial position as at December 31, 2013 and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility
My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion
In my opinion, these financial statements present fairly in all material respects, the financial position of the Board as at December 31, 2013 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Toronto, Ontario
May 14, 2014

Chartered Accountant
Licensed Public Accountant
THE BOARD OF MANAGEMENT FOR THE
VILLAGE OF ISLINGTON BUSINESS IMPROVEMENT AREA
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2013

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FINANCIAL ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and short-term investments</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City of Toronto - special charges (Note 3)</td>
<td>6,566</td>
<td>9,005</td>
</tr>
<tr>
<td>Other</td>
<td>12,852</td>
<td>10,706</td>
</tr>
<tr>
<td><strong>NET FINANCIAL ASSETS</strong></td>
<td>58,332</td>
<td>61,835</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City of Toronto</td>
<td>11,928</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>1,174</td>
<td>925</td>
</tr>
<tr>
<td><strong>NET FINANCIAL ASSETS</strong></td>
<td>13,102</td>
<td>925</td>
</tr>
<tr>
<td><strong>NON-FINANCIAL ASSETS</strong></td>
<td>45,230</td>
<td>61,010</td>
</tr>
<tr>
<td>Tangible Capital Assets (Note 4)</td>
<td>13,117</td>
<td>4,263</td>
</tr>
<tr>
<td><strong>ACCUMULATED SURPLUS</strong></td>
<td>58,347</td>
<td>65,273</td>
</tr>
</tbody>
</table>

Approved on behalf of the Board of Management:

Chair

Treasurer
## Statement of Operations and Accumulated Surplus

### For the year ended December 31, 2013

<table>
<thead>
<tr>
<th></th>
<th>2013 Budget (Note 8)</th>
<th>2013 Actual</th>
<th>2012 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City of Toronto – special charges</td>
<td>93,213</td>
<td>93,213</td>
<td>93,279</td>
</tr>
<tr>
<td>Sponsorships, grants and other</td>
<td>32,400</td>
<td>23,407</td>
<td>31,919</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>125,613</td>
<td>116,620</td>
<td>125,198</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administration</td>
<td>24,228</td>
<td>24,809</td>
<td>23,543</td>
</tr>
<tr>
<td>Promotion and advertising</td>
<td>74,500</td>
<td>60,357</td>
<td>28,142</td>
</tr>
<tr>
<td>Maintenance</td>
<td>28,350</td>
<td>24,449</td>
<td>58,847</td>
</tr>
<tr>
<td>Amortization</td>
<td>-</td>
<td>7,028</td>
<td>4,595</td>
</tr>
<tr>
<td>Capital (Note 7)</td>
<td>23,500</td>
<td>4,900</td>
<td>-</td>
</tr>
<tr>
<td>Provision for (recovery of) uncollected levies (Note 3)</td>
<td>(435)</td>
<td>2,003</td>
<td>(315)</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>150,143</td>
<td>123,546</td>
<td>114,812</td>
</tr>
</tbody>
</table>

### Surplus (Deficit) for the Year

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>(24,530)</td>
<td>(6,926)</td>
<td>10,386</td>
</tr>
</tbody>
</table>

### Surplus, Beginning of Year

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>65,273</td>
<td>65,273</td>
<td>54,887</td>
</tr>
</tbody>
</table>

### Surplus, End of Year

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>40,743</td>
<td>58,347</td>
<td>65,273</td>
</tr>
</tbody>
</table>
### Statement of Changes in Net Financial Assets

For the Year Ended December 31, 2013

<table>
<thead>
<tr>
<th>Description</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus (Deficit) for the year</td>
<td>(6,926)</td>
<td>10,386</td>
</tr>
<tr>
<td>Acquisition of tangible capital assets</td>
<td>(15,882)</td>
<td>(2,814)</td>
</tr>
<tr>
<td>Amortization of tangible capital assets</td>
<td>7,028</td>
<td>4,595</td>
</tr>
<tr>
<td></td>
<td>(15,780)</td>
<td>12,167</td>
</tr>
<tr>
<td>Balance - Beginning of year</td>
<td>61,010</td>
<td>48,843</td>
</tr>
<tr>
<td>Balance - End of year</td>
<td>45,230</td>
<td>61,010</td>
</tr>
</tbody>
</table>
THE BOARD OF MANAGEMENT FOR THE
VILLAGE OF ISLINGTON BUSINESS IMPROVEMENT AREA
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2013

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Cash flows from operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Surplus (deficit) for the year</td>
<td>(6,926)</td>
<td>10,386</td>
</tr>
<tr>
<td><strong>Non-cash changes to operations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Add: Non-cash item Amortization of capital assets</td>
<td>7,028</td>
<td>4,595</td>
</tr>
<tr>
<td>Increase (decrease) resulting from changes in</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable - City of Toronto</td>
<td>2,439</td>
<td>3,181</td>
</tr>
<tr>
<td>Accounts receivable – other</td>
<td>(2,146)</td>
<td>3,527</td>
</tr>
<tr>
<td>Accounts payable - City of Toronto</td>
<td>11,928</td>
<td>(2,849)</td>
</tr>
<tr>
<td>Accounts payable – other</td>
<td>249</td>
<td>-</td>
</tr>
<tr>
<td><strong>Cash Provided By Operations</strong></td>
<td>12,572</td>
<td>18,840</td>
</tr>
<tr>
<td><strong>Investing Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase of tangible capital assets</td>
<td>(15,882)</td>
<td>(2,814)</td>
</tr>
<tr>
<td><strong>Cash and short-term investments, Beginning Of Year</strong></td>
<td>42,224</td>
<td>26,198</td>
</tr>
<tr>
<td><strong>Cash and short-term investments, End Of Year</strong></td>
<td>38,914</td>
<td>42,224</td>
</tr>
</tbody>
</table>
1. ESTABLISHMENT AND OPERATIONS

The Village of Islington Business Improvement Area (BIA) is established as a Business Improvement Area under the management and control of a Board of Management appointed by Council of the City of Toronto.

The Board is entrusted with the improvements, beautification and maintenance of municipally owned lands, buildings and structures in the area, together with the promotion of the area as a business or shopping area. Funding is provided by property owners of the BIA who are levied a special charge based on an annual operating budget prepared by the Board and approved by Council under Section 220(17) of the Municipal Act, as amended.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are the representation of management and have been prepared in accordance with generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), the most significant of which are as follows:

(a) Revenues and expenses are recorded using the accrual basis of accounting.

(b) Capital assets
Purchased capital assets are recorded at cost. Amortization is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

<table>
<thead>
<tr>
<th>Asset</th>
<th>Life (years)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Flags and banners</td>
<td>3</td>
</tr>
<tr>
<td>Street &amp; Christmas lights</td>
<td>5</td>
</tr>
<tr>
<td>Street furniture</td>
<td>5</td>
</tr>
<tr>
<td>Planters</td>
<td>5</td>
</tr>
</tbody>
</table>

(c) Services provided without charge by the City of Toronto and others are not recorded in these financial statements.
3. CITY OF TORONTO – SPECIAL CHARGES

Special charges levied by the City are collected and remitted to the Board by the City. The total special charges outstanding consist of amounts collected by the City not yet remitted to the Board and amounts uncollected by the City.

The Board records special charges receivable net of an allowance for uncollected amounts. The special charges receivable from the City of Toronto are comprised of:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total special charges outstanding</td>
<td>9,566</td>
<td>12,405</td>
</tr>
<tr>
<td>Less: allowance for uncollected special charges</td>
<td>(3,000)</td>
<td>(3,400)</td>
</tr>
<tr>
<td>Special charges receivable</td>
<td>6,566</td>
<td>9,005</td>
</tr>
</tbody>
</table>

The provision for (recovery of) uncollected levies reported on the Statement of Operations and Accumulated Surplus comprises of:

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Special charges written-off</td>
<td>2,403</td>
<td>2,385</td>
</tr>
<tr>
<td>Change in allowance for uncollected special charges</td>
<td>(400)</td>
<td>(2,700)</td>
</tr>
<tr>
<td></td>
<td>2,003</td>
<td>(315)</td>
</tr>
</tbody>
</table>
4. **Capital Assets**

### 2013

<table>
<thead>
<tr>
<th>Planners</th>
<th>Banners</th>
<th>Street Furniture</th>
<th>Lights</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning</td>
<td>2,149</td>
<td>2,814</td>
<td>7,987</td>
<td>8,142</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>3,954</td>
<td>-</td>
<td>11,928</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Ending</strong></td>
<td>2,149</td>
<td>6,768</td>
<td>7,987</td>
<td>20,070</td>
</tr>
<tr>
<td><strong>Accumulated Amortization</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning</td>
<td>2,149</td>
<td>938</td>
<td>7,229</td>
<td>6,513</td>
</tr>
<tr>
<td>Amortization</td>
<td>-</td>
<td>2,256</td>
<td>758</td>
<td>4,014</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Ending</strong></td>
<td>2,149</td>
<td>3,194</td>
<td>7,987</td>
<td>10,527</td>
</tr>
<tr>
<td><strong>Net Book Value</strong></td>
<td>-</td>
<td>3,574</td>
<td>-</td>
<td>9,543</td>
</tr>
</tbody>
</table>

### 2012

<table>
<thead>
<tr>
<th>Planners</th>
<th>Banners</th>
<th>Street Furniture</th>
<th>Lights</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning</td>
<td>2,149</td>
<td>-</td>
<td>7,987</td>
<td>8,142</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>2,814</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Ending</strong></td>
<td>2,149</td>
<td>2,814</td>
<td>7,987</td>
<td>8,142</td>
</tr>
<tr>
<td><strong>Accumulated Amortization</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning</td>
<td>1,719</td>
<td>-</td>
<td>5,631</td>
<td>4,884</td>
</tr>
<tr>
<td>Amortization</td>
<td>430</td>
<td>938</td>
<td>1,598</td>
<td>1,629</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Ending</strong></td>
<td>2,149</td>
<td>938</td>
<td>7,229</td>
<td>6,513</td>
</tr>
<tr>
<td><strong>Net Book Value</strong></td>
<td>-</td>
<td>1,876</td>
<td>758</td>
<td>1,629</td>
</tr>
</tbody>
</table>
5. **Insurance**

The Board is required to deposit with the Treasurer, City of Toronto, insurance policies indemnifying the City against public liability and property damage in respect of the activities of the Board. Insurance coverage providing $5,000,000 for each occurrence or accident has been obtained by the Board, through the City of Toronto.

6. **Financial Instruments**

The carrying value of the BIA’s financial instruments approximate their values. The BIA is subject to an interest rate risk with respect to its investments, however, as these instruments are short-term investments the risk is minimal.

7. **Capital Expenses**

In order to finance major capital expenses the BIA annually budgets certain amounts and accumulates them as operating surplus. Once adequate funds have accumulated, the BIA undertakes cost-shared capital improvement projects with the City. For this reason the actual expenses in a given year could significantly differ from the amount budgeted for the year. Any excess actual capital expenses are financed out of the accumulated surplus.

8. **Budget**

Budget Figures are provided for comparative purposes only and have not been subject to audit procedures.