

**Annual Reserve Fund Funding Requirements Based on Estimated Contributions**

| Program  | 2014     | 2015     | 2016     | 2017    | 2018    | 2019     | 2020    | 2021    | 2022     | 2023     | 2024     | 2014-2024 Total |
|--|----------|----------|----------|---------|---------|----------|---------|---------|----------|----------|----------|-----------------|
| <b>Public Health - Fleet Replacement</b>                       |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 106      | 150      | 182      | 167     | 224     | 281      | 312     | 169     | 146      | 168      | 175      | 106             |
| Contribution   | 70       | 57       | 57       | 57      | 57      | 57       | 57      | 57      | 57       | 57       | 57       | 640             |
| Withdrawals  | (26)     | (25)     | (72)     |         |         | (26)     | (200)   | (80)    | (35)     | (50)     | (60)     | (574)           |
| Net Contribution   | 44       | 32       | (15)     | 57      | 57      | 31       | (143)   | (23)    | 22       | 7        | (3)      | 66              |
| Reserve Fund Closing Balance                                   | 150      | 182      | 167      | 224     | 281     | 312      | 169     | 146     | 168      | 175      | 172      | 172             |
| <b>Library - Fleet Replacement</b>                             |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 663      | 691      | (7)      | (105)   | 34      | (361)    | (266)   | (504)   | (317)    | (580)    | (489)    | 663             |
| Contribution   | 342      | 292      | 292      | 292     | 292     | 292      | 292     | 292     | 292      | 292      | 292      | 3,262           |
| Withdrawals  | (314)    | (990)    | (390)    | (153)   | (687)   | (197)    | (530)   | (105)   | (555)    | (201)    | (493)    | (4,615)         |
| Net Contribution   | 28       | (698)    | (98)     | 139     | (395)   | 95       | (238)   | 187     | (263)    | 91       | (201)    | (1,353)         |
| Reserve Fund Closing Balance                                   | 691      | (7)      | (105)    | 34      | (361)   | (266)    | (504)   | (317)   | (580)    | (489)    | (690)    | (690)           |
| <b>Parks, Forestry &amp; Recreation - Fleet Replacement</b>    |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 5,752    | 7,879    | 3,949    | (984)   | (1,269) | (1,855)  | (3,506) | (5,520) | (7,534)  | (9,548)  | (11,562) | 5,752           |
| Contribution   | 5,201    | 5,736    | 5,736    | 5,736   | 5,736   | 5,736    | 5,736   | 5,736   | 5,736    | 5,736    | 5,736    | 62,561          |
| Withdrawals  | (3,074)  | (9,666)  | (10,669) | (6,021) | (6,322) | (7,387)  | (7,750) | (7,750) | (7,750)  | (7,750)  | (6,000)  | (80,139)        |
| Net Contribution   | 2,127    | (3,930)  | (4,933)  | (285)   | (586)   | (1,651)  | (2,014) | (2,014) | (2,014)  | (2,014)  | (264)    | (17,578)        |
| Reserve Fund Closing Balance                                   | 7,879    | 3,949    | (984)    | (1,269) | (1,855) | (3,506)  | (5,520) | (7,534) | (9,548)  | (11,562) | (11,826) | (11,826)        |
| <b>Purchasing &amp; Materials Mgmt - Fleet Replacement</b>     |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 293      | 260      | 312      | 338     | 245     | 297      | 349     | 366     | 418      | 470      | 472      | 293             |
| Contribution   | 52       | 52       | 52       | 52      | 52      | 52       | 52      | 52      | 52       | 52       | 52       | 572             |
| Withdrawals  | (85)     |          | (26)     | (145)   |         |          | (35)    |         |          | (50)     | (30)     | (371)           |
| Net Contribution   | (33)     | 52       | 26       | (93)    | 52      | 52       | 17      | 52      | 52       | 2        | 22       | 201             |
| Reserve Fund Closing Balance                                   | 260      | 312      | 338      | 245     | 297     | 349      | 366     | 418     | 470      | 472      | 494      | 9,000           |
| <b>Municipal Licensing &amp; Standards - Fleet Replacement</b> |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 1,531    | 2,064    | 1,152    | 1,009   | 1,082   | 892      | 828     | 1,012   | 1,035    | 1,293    | 1,018    | 1,531           |
| Contribution   | 591      |          | 441      | 441     | 441     | 441      | 441     | 441     | 441      | 441      | 441      | 4,560           |
| Withdrawals  | (58)     | (912)    | (584)    | (368)   | (631)   | (505)    | (257)   | (418)   | (183)    | (716)    | (716)    | (5,348)         |
| Net Contribution   | 533      | (912)    | (143)    | 73      | (190)   | (64)     | 184     | 23      | 258      | (275)    | (275)    | (788)           |
| Reserve Fund Closing Balance                                   | 2,064    | 1,152    | 1,009    | 1,082   | 892     | 828      | 1,012   | 1,035   | 1,293    | 1,018    | 743      | 743             |
| <b>Solid Waste Management - Fleet Replacement</b>              |          |          |          |         |         |          |         |         |          |          |          |                 |
| Reserve Fund Opening Balance                                   | 26,575   | 23,960   | 14,688   | 3,945   | 7,554   | 7,374    | 1,545   | 1,308   | 3,672    | (4,294)  | (15,453) | 26,575          |
| Contribution   | 8,000    | 13,000   | 9,000    | 9,000   | 9,000   | 9,000    | 9,000   | 9,000   | 9,000    | 9,000    | 9,000    | 102,000         |
| Withdrawals  | (10,615) | (22,272) | (19,743) | (5,391) | (9,180) | (14,829) | (9,237) | (6,636) | (16,966) | (20,159) | (9,062)  | (144,090)       |
| Net Contribution   | (2,615)  | (9,272)  | (10,743) | 3,609   | (180)   | (5,829)  | (237)   | 2,364   | (7,966)  | (11,159) | (62)     | (42,090)        |
| Reserve Fund Closing Balance                                   | 23,960   | 14,688   | 3,945    | 7,554   | 7,374   | 1,545    | 1,308   | 3,672   | (4,294)  | (15,453) | (15,515) | (15,515)        |

**Annual Reserve Fund Funding Requirements Based on Estimated Contributions**

| Program | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2014-2024 Total |
|---------|------|------|------|------|------|------|------|------|------|------|------|-----------------|
|---------|------|------|------|------|------|------|------|------|------|------|------|-----------------|

**Engineering & Construction Services - Fleet Replacement**

|                              |       |       |       |       |       |       |       |       |       |       |       |         |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Reserve Fund Opening Balance | 984   | 1,300 | 1,300 | 1,292 | 1,277 | 1,254 | 1,224 | 1,177 | 1,130 | 1,053 | 1,026 | 984     |
| Contribution                 | 316   | 258   | 258   | 258   | 258   | 258   | 258   | 258   | 258   | 258   | 258   | 2,896   |
| Withdrawals                  |       | (258) | (266) | (273) | (281) | (288) | (305) | (305) | (335) | (285) | (32)  | (2,628) |
| Net Contribution             | 316   | -     | (8)   | (15)  | (23)  | (30)  | (47)  | (47)  | (77)  | (27)  | 226   | 268     |
| Reserve Fund Closing Balance | 1,300 | 1,300 | 1,292 | 1,277 | 1,254 | 1,224 | 1,177 | 1,130 | 1,053 | 1,026 | 1,252 | 1,252   |

**Transportation Services - Fleet Replacement**

|                              |         |         |         |         |         |         |         |         |         |         |         |          |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Reserve Fund Opening Balance | 6,104   | 7,307   | 3,694   | (129)   | (952)   | (1,775) | (2,598) | (3,421) | (4,244) | (5,067) | (5,890) | 6,104    |
| Contribution                 | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 3,077   | 33,847   |
| Withdrawals                  | (1,874) | (6,690) | (6,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (3,900) | (46,664) |
| Net Contribution             | 1,203   | (3,613) | (3,823) | (823)   | (823)   | (823)   | (823)   | (823)   | (823)   | (823)   | (823)   | (12,817) |
| Reserve Fund Closing Balance | 7,307   | 3,694   | (129)   | (952)   | (1,775) | (2,598) | (3,421) | (4,244) | (5,067) | (5,890) | (6,713) | (6,713)  |

**Emergency Medical Services - Fleet Replacement**

|                              |         |         |         |         |         |         |         |         |         |         |         |          |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Reserve Fund Opening Balance | 2,545   | 614     | 918     | 893     | 776     | 441     | 55      | (455)   | (1,107) | (3,273) | (5,424) | 2,545    |
| Contribution                 | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 4,074   | 44,814   |
| Withdrawals                  | (6,005) | (3,770) | (4,099) | (4,191) | (4,409) | (4,460) | (4,584) | (4,726) | (6,240) | (6,225) | (6,498) | (55,207) |
| Net Contribution             | (1,931) | 304     | (25)    | (117)   | (335)   | (386)   | (510)   | (652)   | (2,166) | (2,151) | (2,424) | (10,393) |
| Reserve Fund Closing Balance | 614     | 918     | 893     | 776     | 441     | 55      | (455)   | (1,107) | (3,273) | (5,424) | (7,848) | (7,848)  |

**Fire Services - Fleet Replacement**

|                              |         |          |         |         |         |         |         |         |          |          |          |          |
|------------------------------|---------|----------|---------|---------|---------|---------|---------|---------|----------|----------|----------|----------|
| Reserve Fund Opening Balance | 7,907   | 8,525    | 1,534   | (1,169) | (1,169) | (1,169) | (1,169) | (3,645) | (1,205)  | (12,356) | (12,356) | 7,907    |
| Contribution                 | 5,703   | 6,203    | 6,703   | 7,203   | 7,203   | 7,203   | 7,203   | 7,203   | 7,203    | 7,203    | 7,203    | 76,233   |
| Withdrawals                  | (5,085) | (13,194) | (9,406) | (7,203) | (7,203) | (7,203) | (9,679) | (4,763) | (18,354) | (7,203)  | (7,203)  | (96,496) |
| Net Contribution             | 618     | (6,991)  | (2,703) | -       | -       | -       | (2,476) | 2,440   | (11,151) | -        | -        | (20,263) |
| Reserve Fund Closing Balance | 8,525   | 1,534    | (1,169) | (1,169) | (1,169) | (1,169) | (3,645) | (1,205) | (12,356) | (12,356) | (12,356) | (12,356) |

**Zoo - Fleet Replacement**

|                              |       |       |       |       |       |       |       |       |       |       |       |         |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Reserve Fund Opening Balance | 656   | 670   | 622   | 272   | (78)  | (95)  | (112) | (129) | (146) | (163) | (180) | 656     |
| Contribution                 | 333   | 333   |       |       | 333   | 333   | 333   | 333   | 333   | 333   | 333   | 2,997   |
| Withdrawals                  | (319) | (381) | (350) | (350) | (350) | (350) | (350) | (350) | (350) | (350) | (350) | (3,850) |
| Net Contribution             | 14    | (48)  | (350) | (350) | (17)  | (17)  | (17)  | (17)  | (17)  | (17)  | (17)  | (853)   |
| Reserve Fund Closing Balance | 670   | 622   | 272   | (78)  | (95)  | (112) | (129) | (146) | (163) | (180) | (197) | (197)   |

**Exhibition Place - Fleet Replacement**

|                              |       |       |       |       |       |       |       |       |       |       |       |         |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Reserve Fund Opening Balance | 621   | 162   | 185   | 264   | 331   | 387   | 431   | 481   | 531   | 581   | 631   | 621     |
| Contribution                 | 329   | 550   | 450   | 450   | 450   | 450   | 450   | 450   | 450   | 450   | 450   | 4,929   |
| Withdrawals                  | (788) | (527) | (371) | (383) | (394) | (406) | (400) | (400) | (400) | (400) | (400) | (4,869) |
| Net Contribution             | (459) | 23    | 79    | 67    | 56    | 44    | 50    | 50    | 50    | 50    | 50    | 60      |
| Reserve Fund Closing Balance | 162   | 185   | 264   | 331   | 387   | 431   | 481   | 531   | 581   | 631   | 681   | 681     |

**Arena Boards Vehicles - Fleet Replacement**

|                              |      |      |       |       |       |       |       |       |       |       |       |         |
|------------------------------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Reserve Fund Opening Balance | 60   | 71   | 142   | 128   | 114   | 101   | 105   | 109   | (1)   | -     | (4)   | 60      |
| Contribution                 | 91   | 91   | 91    | 94    | 97    | 116   | 119   | 126   | 121   | 121   | 121   | 1,188   |
| Withdrawals                  | (80) | (20) | (105) | (108) | (110) | (112) | (115) | (236) | (120) | (125) | (130) | (1,261) |
| Net Contribution             | 11   | 71   | (14)  | (14)  | (13)  | 4     | 4     | (110) | 1     | (4)   | (9)   | (73)    |
| Reserve Fund Closing Balance | 71   | 142  | 128   | 114   | 101   | 105   | 109   | (1)   | -     | (4)   | (13)  | (13)    |

**Fleet Services - Fleet Replacement**

**Annual Reserve Fund Funding Requirements Based on Estimated Contributions**

| Program                      | 2014 | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022    | 2023    | 2024    | 2014-2024 Total |
|------------------------------|------|-------|-------|-------|-------|-------|-------|-------|---------|---------|---------|-----------------|
| Reserve Fund Opening Balance | 564  | 564   | 504   | 268   | 32    | (204) | (440) | (680) | (920)   | (1,160) | (1,400) | 564             |
| Contribution                 |      | 40    |       |       |       |       |       |       |         |         |         | 40              |
| Withdrawals                  |      | (100) | (236) | (236) | (236) | (236) | (240) | (240) | (240)   | (240)   |         | (2,004)         |
| Net Contribution             |      | (60)  | (236) | (236) | (236) | (236) | (240) | (240) | (240)   | (240)   |         | (1,964)         |
| Reserve Fund Closing Balance | 564  | 504   | 268   | 32    | (204) | (440) | (680) | (920) | (1,160) | (1,400) | (1,400) | (1,400)         |

**Facilities and Real Estate - Fleet Replacement**

|                              |       |       |         |       |       |       |       |       |       |       |       |         |
|------------------------------|-------|-------|---------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Reserve Fund Opening Balance | 1,883 | 2,193 | 2,207   | 1,124 | 1,282 | 865   | 1,046 | 940   | 608   | 483   | 297   | 1,883   |
| Contribution                 | 310   | 311   | 311     | 311   | 311   | 311   | 311   | 311   | 311   | 311   | 311   | 3,420   |
| Withdrawals                  | -     | (297) | (1,394) | (153) | (728) | (130) | (417) | (643) | (436) | (497) | (150) | (4,845) |
| Net Contribution             | 310   | 14    | (1,083) | 158   | (417) | 181   | (106) | (332) | (125) | (186) | 161   | (1,425) |
| Reserve Fund Closing Balance | 2,193 | 2,207 | 1,124   | 1,282 | 865   | 1,046 | 940   | 608   | 483   | 297   | 458   | 458     |

**Clerk's - Fleet Replacement**

|                              |      |      |       |      |     |      |     |     |     |     |      |       |
|------------------------------|------|------|-------|------|-----|------|-----|-----|-----|-----|------|-------|
| Reserve Fund Opening Balance | 427  | 394  | 319   | 206  | 168 | 183  | 173 | 188 | 203 | 218 | 233  | 427   |
| Contribution                 | 12   | 12   | 12    | 15   | 15  | 15   | 15  | 15  | 15  | 15  | 15   | 156   |
| Withdrawals                  | (45) | (87) | (125) | (53) |     | (25) |     |     |     |     | (30) | (365) |
| Net Contribution             | (33) | (75) | (113) | (38) | 15  | (10) | 15  | 15  | 15  | 15  | (15) | (209) |
| Reserve Fund Closing Balance | 394  | 319  | 206   | 168  | 183 | 173  | 188 | 203 | 218 | 233 | 218  | 218   |

**Toronto Water Services - Fleet Replacement**

|                              |         |         |         |         |         |         |         |         |         |         |         |          |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Reserve Fund Opening Balance | 4,270   | 5,855   | 5,798   | 4,747   | 2,112   | 2,396   | (1,549) | (3,564) | (2,654) | (3,408) | (2,352) | 4,270    |
| Contribution                 | 4,100   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 4,655   | 50,650   |
| Withdrawals                  | (2,515) | (4,712) | (5,706) | (7,290) | (4,371) | (8,600) | (6,670) | (3,745) | (5,409) | (3,599) | (3,250) | (55,867) |
| Net Contribution             | 1,585   | (57)    | (1,051) | (2,635) | 284     | (3,945) | (2,015) | 910     | (754)   | 1,056   | 1,405   | (5,217)  |
| Reserve Fund Closing Balance | 5,855   | 5,798   | 4,747   | 2,112   | 2,396   | (1,549) | (3,564) | (2,654) | (3,408) | (2,352) | (947)   | (947)    |

**Annual Reserve Fund Funding Requirements Based on Estimated Contributions**

| Program | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2014-2024 Total |
|---------|------|------|------|------|------|------|------|------|------|------|------|-----------------|
|---------|------|------|------|------|------|------|------|------|------|------|------|-----------------|

**EDCT - Fleet Replacement**

|                              |      |      |      |     |      |      |      |      |     |      |     |       |
|------------------------------|------|------|------|-----|------|------|------|------|-----|------|-----|-------|
| Reserve Fund Opening Balance | 239  | 214  | 195  | 163 | 209  | 164  | 162  | 162  | 162 | 187  | 162 | 239   |
| Contribution                 |      | 21   |      | 46  |      | 34   | 36   | 75   | 25  | 25   | 25  | 287   |
| Withdrawals                  | (25) | (40) | (32) |     | (45) | (36) | (36) | (75) |     | (50) |     | (339) |
| Net Contribution             |      | (19) | (32) | 46  | (45) | (2)  |      |      | 25  | (25) | 25  | (27)  |
| Reserve Fund Closing Balance | 214  | 195  | 163  | 209 | 164  | 162  | 162  | 162  | 187 | 162  | 187 | 187   |

**Toronto Building - Fleet Replacement**

|                              |     |      |       |      |      |     |      |      |      |       |       |       |
|------------------------------|-----|------|-------|------|------|-----|------|------|------|-------|-------|-------|
| Reserve Fund Opening Balance | 313 | 385  | 473   | 481  | 544  | 575 | 695  | 770  | 855  | 930   | 1,050 | 313   |
| Contribution                 | 72  | 120  | 120   | 120  | 120  | 120 | 120  | 120  | 120  | 120   | 120   | 1,272 |
| Withdrawals                  |     | (32) | (112) | (57) | (89) |     | (45) | (35) | (45) |       | (100) | (515) |
| Net Contribution             | 72  | 88   | 8     | 63   | 31   | 120 | 75   | 85   | 75   | 120   | 20    | 757   |
| Reserve Fund Closing Balance | 385 | 473  | 481   | 544  | 575  | 695 | 770  | 855  | 930  | 1,050 | 1,070 | 1,070 |

**PPF&A - Fleet Replacement**

|                              |     |     |      |     |     |      |      |      |      |     |     |       |
|------------------------------|-----|-----|------|-----|-----|------|------|------|------|-----|-----|-------|
| Reserve Fund Opening Balance | 605 | 605 | 605  | 573 | 573 | 573  | 539  | 503  | 463  | 418 | 418 | 605   |
| Contribution                 |     |     |      |     |     |      |      |      |      |     |     | -     |
| Withdrawals                  |     |     | (32) |     |     | (34) | (36) | (40) | (45) |     |     | (187) |
| Net Contribution             |     | -   |      |     |     | (34) | (36) | (40) | (45) |     |     | (155) |
| Reserve Fund Closing Balance | 605 | 605 | 573  | 573 | 573 | 539  | 503  | 463  | 418  | 418 | 418 | 418   |

**Shelter, Support & Housing Admin - Fleet Replacement**

|                              |     |      |      |    |    |    |    |      |      |      |      |       |
|------------------------------|-----|------|------|----|----|----|----|------|------|------|------|-------|
| Reserve Fund Opening Balance | 156 | 165  | 104  | 41 | 50 | 59 | 68 | 77   | 41   | (30) | (21) | 156   |
| Contribution                 | 9   | 9    | 9    | 9  | 9  | 9  | 9  | 9    | 9    | 9    | 9    | 99    |
| Withdrawals                  |     | (70) | (72) |    |    |    |    | (45) | (80) |      | (75) | (342) |
| Net Contribution             | 9   | (61) | (63) | 9  | 9  | 9  | 9  | (36) | (71) | 9    | (66) | (243) |
| Reserve Fund Closing Balance | 165 | 104  | 41   | 50 | 59 | 68 | 77 | 41   | (30) | (21) | (87) | (87)  |

**Human Resources - Fleet Replacement**

|                              |      |      |    |    |    |    |    |    |      |    |    |      |
|------------------------------|------|------|----|----|----|----|----|----|------|----|----|------|
| Reserve Fund Opening Balance | 27   | 18   | 16 | 24 | 32 | 40 | 48 | 56 | 64   | 27 | 35 | 27   |
| Contribution                 | 16   | 8    | 8  | 8  | 8  | 8  | 8  | 8  | 8    | 8  | 8  | 96   |
| Withdrawals                  | (25) | (10) |    |    |    |    |    |    | (45) |    |    | (80) |
| Net Contribution             | (9)  | (2)  | 8  | 8  | 8  | 8  | 8  | 8  | (37) | 8  | 8  | 16   |
| Reserve Fund Closing Balance | 18   | 16   | 24 | 32 | 40 | 48 | 56 | 64 | 27   | 35 | 43 | 43   |

**Annual Reserve Fund Funding Requirements Based on Estimated Contributions**

| Program  | 2014            | 2015            | 2016            | 2017            | 2018            | 2019            | 2020            | 2021            | 2022            | 2023            | 2024            | 2014-2024 Total  |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| <b>Information &amp; Technology - Fleet Replacement</b>    |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                  |
| Reserve Fund Opening Balance                               | 51              | 63              | 73              | 58              | 68              | 78              | (28)            | (18)            | (8)             | 2               | 12              | 51               |
| Contribution   | 12              | 10              | 10              | 10              | 10              | 10              | 10              | 10              | 10              | 10              | 10              | 112              |
| Withdrawals  |                 |                 | (25)            |                 |                 | (116)           |                 |                 |                 |                 | (35)            | (176)            |
| Net Contribution   | 12              | 10              | (15)            | 10              | 10              | (106)           | 10              | 10              | 10              | 10              | (25)            | (64)             |
| Reserve Fund Closing Balance                               | 63              | 73              | 58              | 68              | 78              | (28)            | (18)            | (8)             | 2               | 12              | (13)            | (13)             |
| <b>Toronto Community Housing Corp. - Fleet Replacement</b> |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |                  |
| Reserve Fund Opening Balance                               | 523             | 602             | 20              | (440)           | (260)           | (95)            | (175)           | (175)           | (175)           | 123             | 531             | 523              |
| Contribution   | 570             | 510             | 260             | 1,235           | 810             | 450             | 120             | 60              | 358             | 408             | 408             | 5,189            |
| Withdrawals  | (491)           | (1,092)         | (720)           | (1,055)         | (645)           | (530)           | (120)           | (60)            | (60)            |                 | (250)           | (5,023)          |
| Net Contribution   | 79              | (582)           | (460)           | 180             | 165             | (80)            |                 |                 | 298             | 408             | 158             | 166              |
| Reserve Fund Closing Balance                               | 602             | 20              | (440)           | (260)           | (95)            | (175)           | (175)           | (175)           | 123             | 531             | 689             | 689              |
| <b>Total Opening Balance</b>                               | <b>62,855</b>   | <b>64,710</b>   | <b>38,984</b>   | <b>13,165</b>   | <b>12,978</b>   | <b>10,405</b>   | <b>(2,264)</b>  | <b>(10,794)</b> | <b>(8,984)</b>  | <b>(33,927)</b> | <b>(49,072)</b> | <b>62,855</b>    |
| <b>Total Contribution</b>                                  | <b>33,280</b>   | <b>39,419</b>   | <b>35,616</b>   | <b>37,143</b>   | <b>37,008</b>   | <b>36,701</b>   | <b>36,376</b>   | <b>36,362</b>   | <b>36,605</b>   | <b>36,655</b>   | <b>36,655</b>   | <b>401,820</b>   |
| <b>Total Withdrawals</b>                                   | <b>(31,425)</b> | <b>(65,145)</b> | <b>(61,435)</b> | <b>(37,330)</b> | <b>(39,581)</b> | <b>(49,370)</b> | <b>(44,906)</b> | <b>(34,552)</b> | <b>(61,548)</b> | <b>(51,800)</b> | <b>(38,764)</b> | <b>(515,856)</b> |
| <b>Net Contribution</b>                                    | <b>1,855</b>    | <b>(25,726)</b> | <b>(25,819)</b> | <b>(187)</b>    | <b>(2,573)</b>  | <b>(12,669)</b> | <b>(8,530)</b>  | <b>1,810</b>    | <b>(24,943)</b> | <b>(15,145)</b> | <b>(2,109)</b>  | <b>(114,036)</b> |
| <b>Total Reserve Fund Closing Balance</b>                  | <b>64,710</b>   | <b>38,984</b>   | <b>13,165</b>   | <b>12,978</b>   | <b>10,405</b>   | <b>(2,264)</b>  | <b>(10,794)</b> | <b>(8,984)</b>  | <b>(33,927)</b> | <b>(49,072)</b> | <b>(51,181)</b> | <b>(51,181)</b>  |