

CAPITAL ANALYST NOTES



Fleet Services

2015 – 2024 CAPITAL BUDGET AND PLAN OVERVIEW

Fleet Services provides an inclusive range of services from acquisition to maintenance and disposal, for a diverse fleet of over 5,200 vehicles and equipment. Fleet Services also oversees 36 City-owned fuel sites, trains City vehicle and equipment operators and manages and monitors the 10,000 associated operator permits to ensure safe vehicle and equipment operation.

The 10-Year Recommended Capital Plan \$487.728 million provides funding for the replacement of vehicles and equipment, utilized by City Programs and Agencies, excluding the Toronto Police Service Board and the Toronto Transit Commission. Fire Services, Emergency Medical Service and Toronto Zoo are included in the Capital Plan but these Programs and Agencies manage their own fleet replacements. The Capital Plan also includes funding for the Green Fleet Plan Project, Fuel Site closures and the Fuel Management System project.

The 10-Year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves in which annual contributions are made by the respective Programs/Agencies through their Operating Budgets.

Highlights

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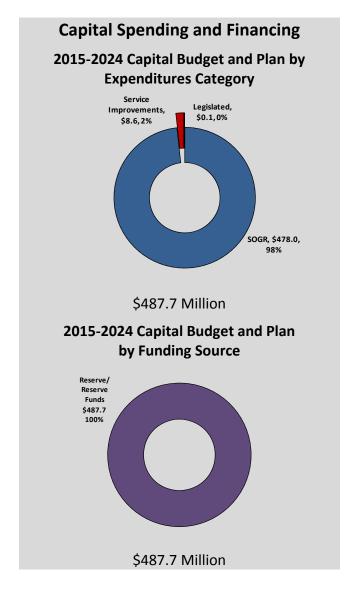
Contacts

Kenneth Quan

Manager, Financial Planning Tel: (416) 392-8393 E-Mail: kquan2@toronto.ca

Tom Perdikis

Financial Planning Analyst Tel: (416) 397-4478 E-Mail: tperdik@toronto.ca



Where does the money go?

The 2015–2024 Recommended Capital Budget and Plan totals \$487.728 million for the following:

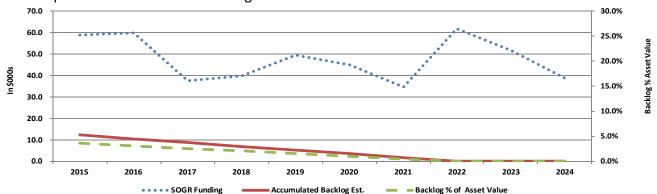
- State of Good Repair projects that replace existing vehicles and equipment account for \$478.080 million or 98%;
- Legislated projects for the Green Fleet Plan represent \$1.029 million or 0.2%; and
- \$8.619 million or 1.8% is allocated to Service Improvement projects such as Fuel Sites Closures, Fleet Management System integration with the Fuel Management System, and Maintenance System Upgrade projects.

Where does the money come from?

The 10-year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves and does not require the City's debt as a funding source. The Vehicle and Equipment Replacement Reserves are financed annually by the Programs' budgeted contributions to their Vehicle and Equipment Replacement Reserves from their Operating Budgets.

State of Good Repair Backlog

The 10-Year Recommended Capital Plan's spending on State of Good Repair is \$12.235 million which will reduce the backlog from 3.6 % as a percentage of asset value in 2015 to .5% in 2021. It is anticipated that the current backlog will be eliminated in 2022.



Key Challenges & Priority Actions

- Ensuring the City's fleet is safe and reliable and the City's Vehicle and Equipment Replacement Reserve is adequate for the timely replacements of vehicles. It is anticipated the reserve will be in a deficit position of \$0.698 million by 2019.
 - Fleet Services in conjunction with Financial Planning is developing and implementing a 3 point action plan in order to attain a multi-year plan that will eliminate the backlog of vehicle replacements and fund each program's optimal vehicle replacement requirements.



The 2015 Recommended Capital Budget for Fleet Services of \$70.762 million, including carry forward funding, will:

- Continue legislated projects, such as the Green Fleet Plan, an initiative dedicated to lowering emissions and taking advantage of innovative green technologies (\$0.379million);
- Maintain the City's fleet in state of good repair through the replacement of vehicles (\$45.056 million), which includes, but not limited to, the following programs: Solid Waste Management (\$22.272 million), Fire Services (\$13.194 million), Transportation Services (\$6.690 million) and Toronto Water (\$4.711 million).
- Eliminate Fire Services' replacement backlog of fire trucks by 2019, as they will be taking delivery of 21 fire trucks in 2015 and 28 in 2016.
- Continue Service Improvement projects, including Fleet Management System and Fuel Integration project (\$0.669 million); and City Fuel Sites Closures and upgrades (\$4.371 million).









Recommendations

The City Manager and Chief Financial Officer recommend that:

- 1. City Council approve the 2015 Recommended Capital Budget for Fleet Services with a total project cost of \$56.145 million, and 2015 cash flow of \$70.762 million and future year commitments of \$20.697 million comprised of the following:
 - a) New Cash Flow Funds for:
 - 23 new / change in scope sub-projects with a 2015 total project cost of \$56.145 million that requires cash flow of \$35.448 million in 2015 and future year cash flow commitments of \$20.697 million in 2016;
 - ii. 18 previously approved sub-projects with a 2015 cash flow of \$27.933 million;
 - iii. 11 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$0.477 million that requires Council to reaffirm its commitment; and
- 2. 2014 approved cash flow for 21 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$6.904 million.
- 3. City Council approve the 2016-2024 Recommended Capital Plan for Fleet Services totalling \$403.173 million in project estimates, comprised of \$41.922 million in 2016; \$37.780 million for 2017; \$40.031 million for 2018; \$50.420 million for 2019; \$45.356 million for 2020; \$34.802 million for 2021; \$61.798 million for 2022; \$52.050 million for 2023; and \$39.014 million in 2024.
- 4. The 2015 Capital Budget for Fleet Services be adjusted to agree with Programs' 2015 budgeted contributions to the Vehicles Reserves to reflect any changes to the contributions that may occur during the 2015 Budget process, and the funding availability of the Programs' vehicle reserve account.

Part I:

10-Year Capital Plan

10 Year Capital Plan

Table 1a
2015 Recommended Budget, 2016-2019 Recommended Capital Plan

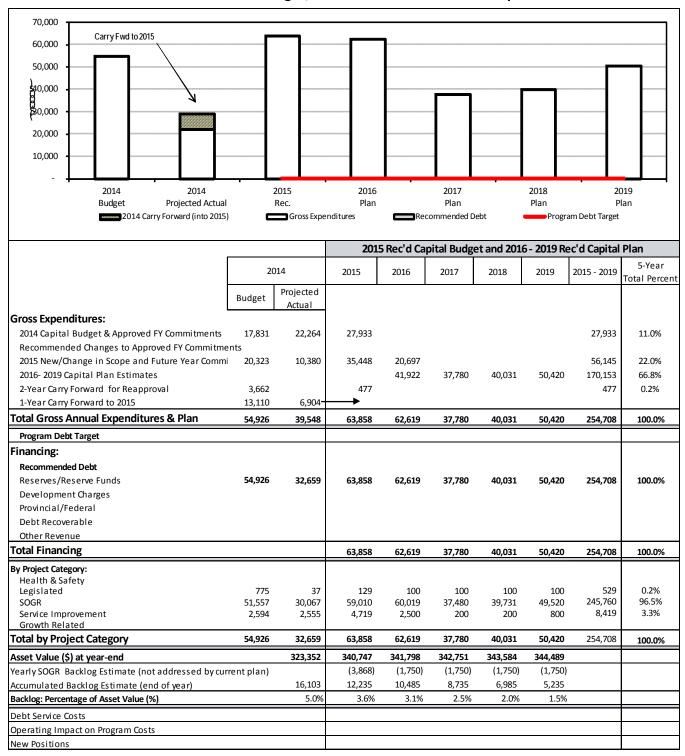
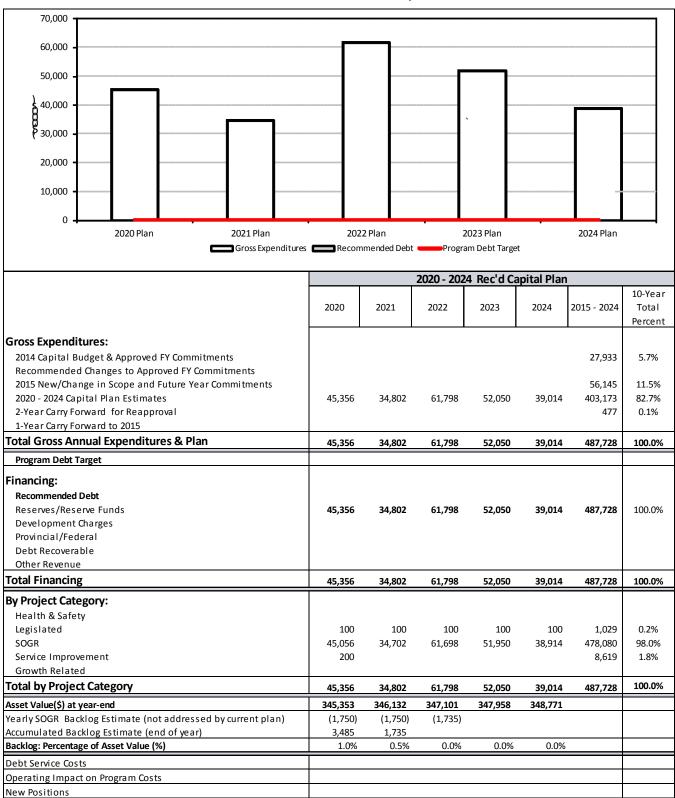


Table 1b 2020 - 2024 Recommended Capital Plan

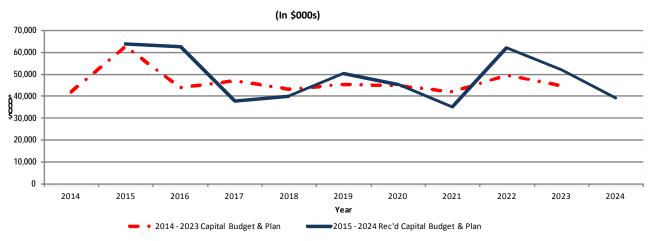


Key Changes to the 2014 - 2023 Approved Capital Plan

The 2015 Recommended Capital Budget and the 2016 - 2024 Recommended Capital Plan reflects an increase of \$23.852 million in capital funding from the 2014 to 2023 Approved Capital Plan.

The table and chart below provides a breakdown of the \$23.852 million or 5.1% increase in the Capital Program on an annual basis from 2014 to 2024.

Chart 1
Changes to the 2014 -2023 Approved Capital Plan (In \$000s)



(\$000s)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
2014 - 2023 Capital Budget & Plan	41,816	62,422	43,794	46,939	43,036	45,176	44,682	41,925	49,353	44,733	
2015 - 2024 Rec'd Capital Budget & Plan		63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014
Change %		2.3%	43.0%	-19.5%	-7.0%	11.6%	1.5%	-17.0%	25.2%	16.4%	
Change \$		1,436	18,825	-9,159	-3,005	5,244	674	-7,123	12,445	7,317	39,014

10-Year
Total
463,876
487,728
5.1%
23,852

As made evident in the chart above, the \$23.852 million increase in the Capital Program reflects a plan developed to address the City's backlog of vehicle replacements.

As reflected on Table 2 on the following page, changes to the 2014 – 2023 Approved Capital Plan, specifically the recommended \$26.554 million in increased capital funding in the nine common years of the Capital Plans (2015 – 2023) arise from the reviews and reprioritization of fleet replacements based on the following:

- Fire Services addressing their backlog of fire trucks.
- Additional funding is required for replacements of Solid Waste haulage trucks that have been previously deferred.
- Need to realign Fleet Services' 2015 Capital Budget and Plan with historical spending rates and delivery plans.

A summary of project changes for the years 2015 to 2023 totalling \$26.654 million are provided in Table 2 below:

Table 2
Summary of Project Changes (In \$000s)

\$000s	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
2014 - 2023 Capital Budget & Plan	41,816	62,422	43,794	46,939	43,036	45,176	44,682	41,925	49,353	44,733	
2015 - 2024 Rec'd Capital Budget & Plan		63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014
Capital Budget & Plan Changes (2015 - 202	:3)	1,436	18,825	(9,159)	(3,005)	5,244	674	(7,123)	12,445	7,317	

2015 - 2023 Total
422,060
448,714
26,654

	Total Project Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2015 - 2023	2024	Revised Total Project Cost
Previously Approved													
Library - Fleet Replacement		414									414		414
Municipal Licensing & Standards - Fleet		222									222		222
Replacement													
Transportation - Fleet Replacement		2,700									2,700		2,700
EMS - Fleet Replacement		52									52		52
Fire - Fleet Replacement		3,694									3,694		3,694
Exhibition Place - Fleet Replacement		166									166		166
Green Fleet Plan		29									29		29
EDCT - Fleet Replacement		15									15		15
Fleet Mgmt System & Fuel System		19									19		19
Integration													
Total Previously Approved		7,311									7,311		7,311
New													
Public Health - Fleet Replacement		(10)	12		(100)	(2)	,	,			(100)	60	(40)
Library - Fleet Replacement		115	308		4	(103)	(340)	(219)	360		125	493	618
Parks Forestry & Recreation - Fleet Replacement		(1,200)	4,935								3,735	6,000	9,735
Purchasing - Fleet Replacement											-	30	30
Municipal Licensing & Standards - Fleet		513	355	77	60	52	(323)	(162)	(417)	116	271	716	987
Replacement													
Solid Waste - Fleet Replacement		1,241	7,649	(6,992)	(820)	6,419	776	(1,877)	3,491	8,747	18,634	9,062	27,696
Engineering and Construction Services -		(65)	(65)	(65)	(65)	(65)	(65)	(65)	(65)	(65)	(585)	32	(553)
Fleet Replacement				(03)	(03)	(03)	(03)	(03)	(03)	(03)	(303)		
Transportation - Fleet Replacement		(3,000)	3,000									3,900	3,900
EMS - Fleet Replacement		(500)						(260)	805	719	764	6,498	7,262
Fire - Fleet Replacement		(1,346)	637				2,476	(2,440)	11,151		10,478	7,203	17,681
Zoo - Fleet Replacement											-	350	350
Exhibition Place - Fleet Replacement											-	400	400
Fleet Replacement - Insurance Contigency		50									50	150	200
Fuel Site Closures		1,450	(500)	(1,550)	(1,600)	(1,650)	(1,700)	(1,950)	(2,000)	(2,050)	(11,550)		(11,550)
Arena Boards - Replacement of Ice											-	130	130
Resurfacers							4		41	4			/
Green Fleet Plan		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(1,350)	100	(1,250)
Fleet Services - Fleet Replacement		(88)									(88)		(88)
Facilities Mgmt & Real Estate - Fleet Replacement		(165)	490	(19)	(14)						292	150	442
Clerks - Fleet Replacement		(27)	19			(25)					(33)	30	(3)
Toronto Water - Fleet Replacement		(2,750)	1,000			,					(1,750)	3,250	1,500
Maintenance System Upgrade		. ,,	(600)			600			(700)		(700)	2,230	(700)
Toronto Building - Fleet Replacement		(68)	112						,,		44	100	144
EDCT - Fleet Replacement		(8)	(66)	(80)	45	2	ľ				(107)	100	(107)
PPF&A - Fleet Replacement		(32)	32	(30)	.5	- 1					(207)		(207)
SSHA - Fleet Replacement		(35)	72								37	75	112
Fleet Mgmt System & Fuel System		200	1,100	(200)	(200)						900	,,,	900
Integration		200	·	(200)	(200)								
Information Technology - Fleet Replacement			25			86			(30)		81	35	116
Toronto Community Housing Corp Fleet			460	(180)	(165)	80					195	250	445
Replacement													
Total New		(5,875)	18,825	(9,159)	(3,005)	5,244	674	(7,123)	12,445	7,317	19.343	39,014	58,357
Total Changes		1,436	18,825	(9,159)	(3,005)	5,244	674	(7,123)	12,445	7,317	26,654	39,014	65,668

Significant Capital Project Changes in Fleet Services:

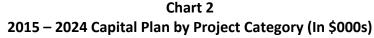
The following Fleet Services capital projects have been allocated increased funding to address priorities outlined below:

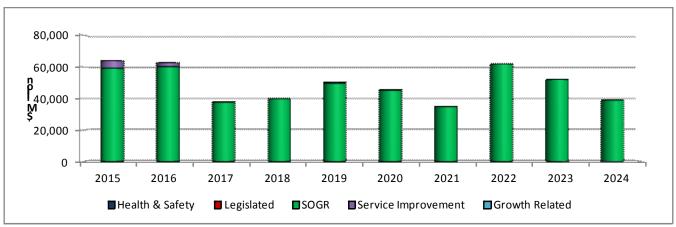
- Parks Forestry and Recreation will be reallocating its cash flow funding for the replacement of vehicles and equipment for a total of \$3.735 million. Through effective vehicle and lifecycle management, Fleet Services in conjunction with the Division has been able to extend asset lifecycles without incurring additional maintenance costs, but will require replacements in 2016.
- Solid Waste as a result of the deferral of replacements, the Capital cash flow over the nine year period is adjusted to reflect replacements that are required to maintain a state of good repair and service levels.
- Fire Services will be taking delivery of 21 fire trucks in 2015 and 11 in 2016, and will eliminate its current backlog of their fire trucks by 2019.
- The integration of the Fuel System and Fleet Management System will require additional funding to integrate more sites and vehicles with the technology, which will provide Fleet Services with the ability to have real time monitoring; automated vehicle odometer data; data flow to improve security; and better customer service and information to Divisions.

Significant reductions in capital expenditures have been made to the following:

- Funding previously allocated for the Closure of Fuel Sites has decreased as the closure of the sites have been accelerated and the revised schedule for replacement will be outside of the current capital plan.
- A new Green Fleet Plan that aims to choose sustainable and economically viable vehicles that meet the City's operational needs, combined with industry advancements, has resulted in a decrease of funding requirements for replacements. Toronto Water's fleet replacements have been adjusted to reflect operational requirements and historical capacity to spend.

2015 – 2024 Recommended Capital Plan





The 10-Year Recommended Capital Plan for Fleet Services of \$487.728 million provides funding for Legislated projects of \$1.029 million; State of Good Repair (SOGR) projects of \$478.080 million and Service Improvement projects of \$8.619 million.

Table 3
Summary of Capital Projects by Category (In \$000s)

	T												
	Total App'd Cash Flows	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2015 -	Rec'd Total Project
	to Date*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	2024 Total	Cost
Total Expenditures by Category													
Legislated													
Green Fleet Plan	1,029	129	100	100	100	100	100	100	100	100	100	1,029	1,029
Sub-Total	1,029	129	100	100	100	100	100	100	100	100	100	1,029	1,029
State of Good Repair													
Public Health - Fleet Replacement	548	25	72			26	200	80	35	50	60	548	548
Library - Fleet Replacement Parks Forestry & Recreation - Fleet Replacement	4,300 74,523	989 7,124	390 10,669	153 6,021	687 6,322	197 7,387	530 7,750	105 7,750	555 7,750	201 7,750	493 6,000	4,300 74,523	4,300 74,523
Purchasing - Fleet Replacement	286		26	145			35			50	30	286	286
Municipal Licensing & Standards - Fleet Replacement	5,170	792	584	368	631	505	257	418	183	716	716	5,170	5,170
Solid Waste - Fleet Replacement	133,411	22,208	19,743	5,391	9,180	14,829	9,237	6,636	16,966	20,159	9,062	133,411	133,411
Engineering & Construction Services - Fleet Replacement	2,628	258	266	273	281	288	305	305	335	285	32	2,628	2,628
Transportation - Fleet Replacement	44,700	6,600	6,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	44,700	44,700
EMS - Fleet Replacement	49,159	3,727	4,099	4,191	4,409	4,460	4,584	4,726	6,240	6,225	6,498	49,159	49,159
Fire - Fleet Replacement	87,802	11,151	7,840	7,203	7,203	7,203	9,679	4,763	18,354	7,203	7,203	87,802	87,802
Zoo - Fleet Replacement Exhibition Place - Fleet Replacement	3,500 4,081	350 527	350 371	350 383	350 394	350 406	350 400	350 400	350 400	350 400	350 400	3,500 4,081	3,500 4,081
Fleet Replacement - Insurance Contigency	1,550	200	150	150	150	150	150	150	150	150	150	1,550	1,550
Arena Boards - Replacement of Ice Resurfacers	1,161		105	108	110	112	115	236	120	125	130	1,161	1,161
Fleet Services - Fleet Replacement	2,004	100	236	236	236	236	240	240	240	240		2,004	2,004
Facilities Mgmt & Real Estate - Fleet Replacement	4,845	297	1,394	153	728	130	417	643	436	497	150	4,845	4,845
Clerks - Fleet Replacement	315	82	125	53		25					30	315	315
Toronto Water - Fleet	52,568	3,928	5,706	7,290	4,371	8,600	6,670	3,745	5,409	3,599	3,250	52,568	52,568
Replacement EDCT - Fleet Replacement	314	40	32		45	36	36	75		50		314	314
Toronto Building - Fleet	515	32	112	57	89	30	45	35	45	30	100	515	515
Replacement PPF&A - Fleet Replacement	187		32			34	36	40	45			187	187
Shelter, Support & Housing	342	70	72					45	80		75	342	342
Admin - Fleet Replacement Human Resources - Fleet	45								45			45	45
Replacement Information Technology - Fleet	176		25			116			-		35	176	176
Replacement Toronto Community Housing Corporation - Fleet Replacement	3,950	510	720	1,055	645	530	120	60	60	-	250	3,950	3,950
Sub-Total	478,080	59,010	60,019	37,480	39,731	49,520	45,056	34,702	61,698	51,950	38,914	478,080	478,080
Service Improvements	.,					*****			,	, ,	,	,,,,,,	
Fuel Site Closures, uprgrade & Replacement	6,200	4,200	1,200	200	200	200	200					6,200	6,200
Maintenance System Upgrade	600					600						600	600
Fleet Mt System & Fuel System Integration	1,819	519	1,300			555						1,819	1,819
Sub-Total	8,619	4,719	2,500	200	200	800	200					8,619	8,619
Total Expenditures by Category	487,728	63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014	487,728	487,728

2015 - 2024 Recommended Capital Projects

The 10-Year Recommended Capital Plan supports Fleet Service's objectives which include the maintenance and replacement of programs vehicles and equipment, implementing the City's Green Fleet initiatives and the implementation of the Fleet Management & Fuel Systems Integration project.

The 10-Year Recommended Capital Plan supports the following State of Good Repair, Service Improvement and Legislative initiatives:

- Legislated projects account for \$1.209 million or 0.2% of the 10-Year Recommended Capital Plan for the continuation of The Green Fleet project. The Green Fleet initiatives aim to choose vehicles, equipment, fuels and practices that consume less fuel and emit less GHG and air pollution, meet the City's operational requirements, are sustainable and are economically viable. Fleet Services will choose the most-fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs of the vehicle.
- State of Good Repair projects account for \$478.080 million or 98% of the 10-Year Capital Plan for the replacement of vehicles and equipment for all City Programs and Agencies. The majority of State of Good Repair project funding is allocated to the replacement of vehicles for Solid Waste Management, Fire Services, Transportation Services and Toronto Water.
- The Service Improvement projects include the Fleet Maintenance System upgrade project and the Fleet Management and Fuel Systems Integration project. It also includes the closure and upgrade of City-owned fuel sites.
 - ➤ Fleet Services oversees 36 City-owned fuel sites, of which 19 managed by Fleet Services and 170 by client Programs. The goal is to optimize the number of fuel sites to maintain a minimum fuel supply to meet the strategic and emergency requirements; reduce infrastructure costs; and minimize potential environmental risks. The upgraded sites dispenses all fuel types that are in use by the City of Toronto, have above ground fuel storage tanks that will minimize the risk of soil contamination as well as real time monitoring of fuel volumes.
 - The implementation the Fleet Management and Fuel Systems Integration project includes a real-time integration between Fleet and Fuel management systems. The integration between all City operated fuel sites and the fleet management system will provide Fleet Services with the ability to have real time monitoring; automated vehicle odometer data; data flow to improve security; and better customer service and information to Divisions. A plan has been put in place to upgrade an additional 3 Fleet managed fuel sites by the middle of 2015, with an additional 150 vehicles equipped with the new technology.

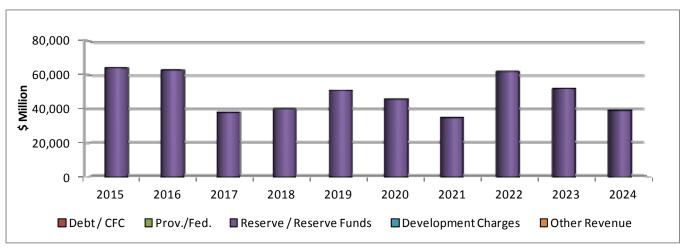


Chart 3
2015 – 2024 Capital Plan by Funding Source (In \$000s)

The The 10-Year Recommended Capital Plan of \$487.728 million will be financed from the Vehicle and Equipment Reserves established for each City Program and Agency.

- The Reserves are financed annually by the Programs' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, with the intent to promote efficiencies and to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- In 2005, City Council directed all Programs, commencing in 2006, to commit to the policy of contributing to the Vehicle and Equipment Replacement Reserve for all new purchases. Fleet Services was to establish the reserve contribution amount based on the following formula:

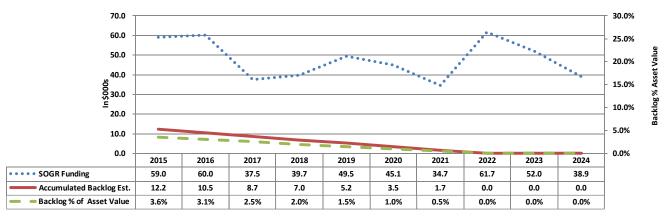
[Future replacement cost] less [End of life salvage value] = Annual Reserve Contribution

Projected useful life (years)

- The amount of the contribution for replacing vehicles acquired in 2005 and prior matches the cost of the replacement, which is referred to a "pay as you go" basis.
- For vehicles acquired in 2006 and beyond, a monthly chargeback is billed to each City Program or Agency as their contribution to the Vehicle and Equipment Replacement Reserves based on the estimated useful life of their respective vehicles, end of life salvage value and future replacement costs.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Recommended Capital Plan dedicates \$478.080 million to SOGR spending.

- The backlog at the end of 2014 is estimated to be \$16.103 million. The 10-Year Recommended Capital Plan dedicates \$16.103 million to SOGR backlog spending, and will reduce the backlog by \$3.868 million in 2015, \$1.750 million in each of years 2016 through to 2021 and \$1.735 million in 2022.
- The current SOGR backlog of \$16.103 million or 3.6% of asset replacement value will decrease to \$1.7 million or 0.5% of the asset replacement value by the end of 2021. At current rates of spending, it is anticipated that the estimated current vehicle replacement backlog will be eliminated by 2022.
- The SOGR funding and the accumulated backlog estimates to year end fluctuate because vehicle replacements are determined on an estimated average useful life of 8 years.
- The state of good repair backlog by asset category is presented in the table below:

Table 4
SOGR Backlog by Asset Category (In \$Millions)

Total	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
State of Good Repair Funding	59	60	37	40	50	45	35	62	52	39
Accumulated Backlog Est. (yr end)	12	10	9	7	5	3	2	-	-	-
Backlog %Asset Value	3.6%	3.1%	2.5%	2.0%	1.5%	1.0%	0.5%	0.0%	0.0%	0.0%
Asset Value	341	342	343	344	344	345	346	347	348	349

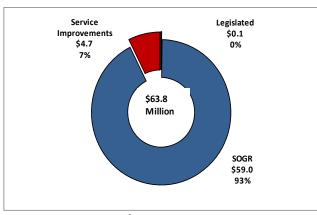
■ The 10-Year Capital Plan provides an average of \$2.013 million of funding annually to reduce the backlog. The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life.

Part II: 2015 Capital Budget

2015 Recommended Capital Budget

2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category (in \$000s)



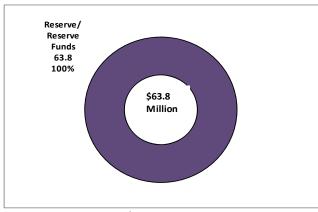
\$63.8 million

The 2015 Recommended Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$63.858 million.

The 2015 Capital Budget expenditures are allocated into the following categories:

- Legislated (\$0.129 million, 0.2%)
 - Required funding for the Green Fleet Plan Project to replace the City's vehicles with "Green Vehicles" (e.g. electric, hybrid), where operationally possible.
- State of Good Repair (SOGR) (\$59.010 million, 92.4%)
 - ➤ In 2015, State of good Repair projects included in the budget ensure that Program and Agency vehicles / fleet are replaced at the end of their useful life.
- Service Improvements (\$4.719 million, 7.4%)
 - The 2015 Capital Budget includes the Fuel Sites Closure projects and the Fleet Management System Integration with the Fuel Management System.

2015 Capital Budget by Funding Source (in \$000s)



\$63.8 million

The 2015 Recommended Capital Budget is financed entirely by:

- Reserve and Reserve Funds (\$63.858 million, 100%)
 - ➤ The 2015 Recommended Capital Budget is fully funded from the Vehicles and Equipment Replacement Reserves which is financed annually by contributions by Programs or Agencies through their Operating Budgets

Table 7
2015 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2013 and Prior Year Carry Forwards	2014 Carry Forwards	2015 Rec'd Cash Flow	Total 2015 Cash Flow (Incl 2014 C/Fwd)	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total 2015 Rec'd Cash Flow & FY Commits
Expenditures														
Previously Approved	477	6,904	27,933	35,314										35,314
Change in Scope														
New														
New w/Future Year			35,448	35,448	20,697									56,145
Total Expenditure	477	6,904	63,381	70,762	20,697									91,459
Financing														
Debt														
Other														
Reserves/Res Funds	477	6,904	63,381	70,762	20,697									
Development Charges														
Provincial/Federal														
Total Financing (including														
carry forward funding)	477	6,904	63,381	70,762	20,697									

Approval of the 2015 Recommended Capital Budget of \$70.762 million will result in the following:

- 2014 carry forward funding of \$6.904 million and 2013 and prior year projects with funding being carried forward to 2015 of \$0.477 million for replacement of vehicles from the various Programs and Agencies.
- New funding of \$35.448 million to support the 2015 cash flow requirements for ongoing replacements for the Programs and Agencies.
- Approval of the 2015 Recommended Capital Budget will result in future year commitment of \$20.697 million for anticipated deliveries of vehicles mainly in Solid Waste Management Services and Transportation Services in 2016.
- The 2015 Recommended Capital Budget will be fully funded from the Vehicle and Equipment Reserves.

2015 Recommended Capital Project Highlights

Table 8
2015 Recommended Capital Project Highlights (in \$000s)

	Total					_		Ì					2015 -
	Project						2015 -						2024
Project	Cost	2015	2016	2017	2018	2019	2019	2020	2021	2022	2023	2024	Total
Project	COSC	2015	2010	2017	2010	2013	2013	2020	2021	2022	2023	2024	Total
Green Fleet Plan	379	379					379						379
Public Health	25	25					25						25
	989	989					989						989
Library													
Parks Forestry & Recreation	9,666	9,666					9,666						9,666
Municipal Licensing & Standards	912	912					912						912
Solid Waste	36,531	22,272	14,259				36,531						36,531
Engineering & Construction Services	258	258					258						258
Transportation	9,690	6,690	3,000				9,690						9,690
EMS	3,770	3,770					3,770						3,770
Fire	14,332	13,194	1,138				14,332						14,332
Zoo	381	381					381						381
Exhibition Place	527	527					527						527
Fleet Replacement	200	200					200						200
Arena Boards	20	20					20						20
Fleet Services	100	100					100						100
Facilities Mgmt & Real Estate	297	297					297						297
Clerks	87	87					87						87
Toronto Water	5,711	4,711	1,000				5,711						5,711
EDCT	40	40					40						40
Toronto Building	32	32					32						32
Shelter, Support & Housing Admin	70	70					70						70
Human Resources	10	10					10						10
Toronto Community Housing	1,092	1,092											1,092
Corporation	,	,					1,092						,
Fuel Site Closures, uprgrade &	4,371	4,371											4,371
Replacement	,	/- -					4,371						/- =
Fleet Mt System & Fuel System	1,969	669	1,300										1,969
Integration	2,5 55	003	2,500				1,969						1,505
Total (including carry forward funding)	91,459	70,762	20,697				91,459					_	91,459

The 2015 Recommended Capital Budget provides funding of \$70.762 million, including carry forward funding from 2014 to 2015 to:

- Continue to replace vehicles as they reach the end of their useful life for City Programs and Agencies to ensure safety and reliability and allow Programs and Agencies to continue to deliver their services.
- Reduce the backlog of vehicle replacements in Fire Service and Solid Waste Management Services (SWMS). Fire Services will take delivery of 21 fire trucks in 2015 and another 28 in 2016, essentially eliminating their backlog. In 2015, SWMS will take delivery of 46 garbage collection trucks to replace those in critical repair.
- Continue to implement the City's Green Fleet initiatives. . Fleet will choose vehicles, equipment, fuels and practices that consume less fuel and emit less GHG and air pollution, meet the City's operational requirements, are sustainable and are economically viable. Fleet Services continue to acquire the most-fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs. Environmental benchmarks will be used to measure Toronto's fleet and identify opportunities to reduce fuel consumption, and training on fuel-efficient driving will be provided.
- Continue to implement the Corporate Fuel Site Review recommendations as approved by City
 Council in 2006 and revisited by Fleet Services in 2013 to reduce the number of fuel sites with while

maintaining a minimum fuel supply to meet strategic and emergency requirements, reduce infrastructure costs, and minimize potential environmental risks.

Continue to implement the integration of the Fleet Management System with the Fuel System, which will allow for accurate odometer and real time hourly meter data for planning and efficient and effective fleet and fuel management. The information will be used for maintenance scheduling, utilization monitoring and replacement planning.

Part III:

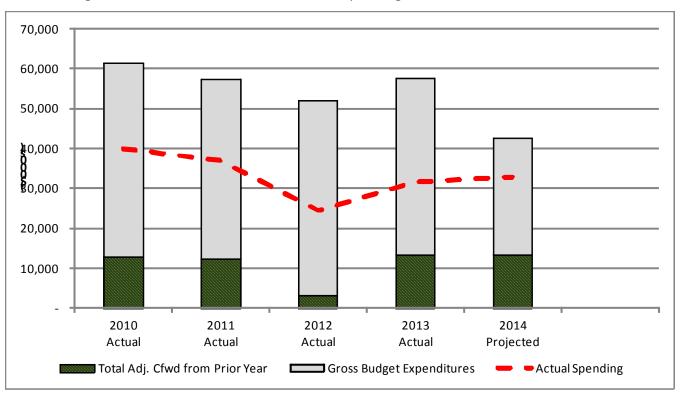
Issues for Discussion

Issues for Discussion

Issues Impacting the 2015 Capital Budget

Capacity to Spend

The following chart illustrates Fleet Services' rate of spending from 2010 to 2014:



Historical trends for Fleet Services indicate an average spending rate of 61.2% over the past 5 years. The moderately low spending rate was primarily due to the following:

- Delays in the procurement process which includes obtaining business cases from Programs and Agencies.
- The ability to influence the Programs that Fleet Services does not manage which can lead to delays in the overall purchasing or replacement process.
- Delays in the delivery of customized fire trucks for Fire Services due to the significant lead time that
 is required in the production of these vehicles.
- Divisions/Agencies deferring the replacement of vehicles and equipment to future years due to changes in operational requirements and the condition of their vehicles.

In order to improve the spending rate and improve, Fleet Services worked with Financial Planning to review replacement requirements in order to align cash flow funding with the delivery plans for the replacements and actual spending. During the 2015 Budget process, the following adjustments were

made and included in the Recommended 2015-2024 Capital Budget and Plan for Fleet Services, reflecting changes from the Approved 2014-2023 Capital Budget and Plan:

- Replacements for Transportation Services totalling \$3.000 million have been deferred from 2015 to 2016;
- Fire Services adjusted their cash flow to reflect taking delivery of 21 fire trucks in 2015 and another 11 in 2016, and eliminate their backlog by 2019;
- Net reduction of \$1.750 million over 2015 and 2016 reflecting revised operational requirements and capacity to spend for Toronto Water;
- Reduction of \$1.350 million in the Green Fleet Plan to reflect actual spend and operational requirements;
- Reduction of \$0.500 million in 2015 for Toronto Paramedic Services to reflect delivery of vehicles;
- Total reduction of \$11.550 million due to the change in plans for the Closure of Fuel Sites as the number and location of the current sites in operation are optimal.

In 2015, Fleet Services will be changing the business process for establishing the vehicle replacement plan. Vehicle replacement business case submission deadlines will be accelerated from September to May for the 2016 Budget process. The accelerated schedule will maximize the number of divisions that will to go through the review to improve alignment of cash flow funding with requirements and actual delivery of vehicles for the 2016 Budget process.

Fleet Services and Financial Planning Division (FPD) will closely monitor the delivery of planned replacements in 2015 and will make necessary adjustments to improve spending rates in the 2016 Budget process. In conjunction with FPD, Fleet Services will also continue to implement the 3 point action plan that began during the 2015 Budget Process. The action plan involves 1) aligning cash flow funding and vehicle delivery plans; 2) performing lifecycle analysis on the City's fleet in order to optimize replacements; and 3) developing a multi-year funding plan to align contributions to the Vehicle and Equipment Replacement Reserve with optimal replacement requirements for all divisions and agencies.

Issues Referred to the 2015 Capital Budget Process

Vehicle Capital Reserve Contributions and SOGR Backlog

The Fleet Capital Replacement Plan is funded from the respective Program and Agency Vehicle and Equipment Replacement Reserves. The Reserves are financed annually by the Programs' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, with the intent to promote efficiencies and to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment. Fleet Services manages the vehicle and equipment procurement for 21 City Programs and Agencies. The Vehicle and Equipment replacement for Fire Services, Emergency Medical Services, and Toronto Zoo are reported through Fleet Services, and Fleet Services is working closely with these Programs on addressing their vehicle and equipment replacements and ensuring adequate

funding is available in the reserves. These Programs, however, procure and manage their own vehicles and equipment.

At its meeting held on September 9, 2013, the Government Management Committee, in considering item GM24.15 – 2014 Service Level Review – Government Management Committee Programs, adopted a recommendation requesting that "the Chief Corporate Officer report back to the Government Management Committee on which divisions have not been committing sufficient capital reserve contributions for vehicle replacements and also what the replacement/sustainability concerns and increased costs are." The report decision can be accessed at: http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2013.GM24.15

In response to the above recommendation, the staff report "Vehicle Capital Reserves Contributions Shortfalls" (GM24.14) was presented to the Government Management Committee on November 21, 2013. Fleet Services, in collaboration with Divisions and Financial Planning, was directed to develop a financing strategy which fully funds and optimizes the replacement of vehicles for all affected divisions.

Replacing units based on optimum life is one of the key pillars of a good fleet optimization model. As the asset begins to increase in age and/or reach high operating hours or kilometres, unscheduled downtime and associated maintenance costs can begin to escalate.

The November 2013 report *Vehicle Capital Reserves Contributions Shortfalls* identified a projected deficit in the Vehicle and Equipment Replacement Reserve of \$5.004 million by 2017. The projected deficit suggested replacement of the City's inventory of vehicles may require deferral, thus increasing the backlog of replacements and average age of the fleet. In addition, the report raised concerns over the condition and availability of vehicles due to increased downtime and the affects to service delivery, and escalating operating costs if they are not replaced in a timely manner.

Recommendation 1 of the report states:

- 1. City Council request the Director, Fleet Services in conjunction with Director, Financial Planning to develop a financing strategy to determine a minimum vehicle reserve balance, which fully funds and optimizes the replacement of vehicles for all affected divisions. The strategy is to be incorporated into the 2015 Budget submission process. Options may include;
 - The utilization and rationalization of the current fleet complement
 - Extending vehicle life cycles
 - Increasing reserve contributions
 - A combination of the above.

In response to the above recommendation, Fleet Services and Financial Planning have developed and began to implement a strategy consisting of three point action plan in order to attain a multi-year plan that will eliminate the backlog of vehicle replacements and fund each Program or Agency's optimal vehicle replacements requirements.

Action #1: Align cash flow funding and vehicle delivery plans

The focus for the 2015 Budget process has been on the major contributors to the deficit and those with specialized fleets: Fire Services, Transportation Services, Solid Waste Management Services, and Toronto Water. Fleet Services and Financial Planning Division staff have worked closely with these divisions to align their cash flow funding for vehicle replacements with vehicle procurement plans, thereby better matching budgeted contributions to actual replacement spending.

A great deal of work with Fire Services took place during the 2015 Budget process to review their backlog of vehicle replacements. A replacement plan that meets their requirements and matches capital replacements with actual spending and delivery plans was developed. Fire Services will be taking delivery of 21 fire trucks in 2015 and 28 in 2016, and will be increasing their contributions to the Vehicle & Equipment Replacement Reserve by \$500,000 beginning in 2015, and by increments of \$500,000 in each of the following two years, for a total increase of \$1.5 million by 2017. This will allow Fire Services to eliminate the current backlog of their fire trucks within the next five years.

A review of Transportation Services, Solid Waste Management Services (SWMS), and Toronto Water Services vehicle replacement needs has resulted in the deferral of some of their replacement vehicles based on operational requirements and a better alignment of forecasted cash flow funding to actual experience. In 2015, SWMS will take delivery of 46 garbage collection trucks to replace those in critical need. With the exception of SWMS increasing its contributions to the reserve by \$5 million in 2015, all three divisions are able to maintain fixed contribution levels over the 10 year plan period to 2024.

The strategy has already yielded positive results. As a result of the above efforts during the 2015 Budget process, the most recent reconciliation of the Vehicle and Equipment Reserves indicates that the total reserve will maintain a positive balance for the end of 2014, and through to 2018. By the end of 2019, however, the total balance of the City Vehicle and Equipment Replacement Reserves will be in a deficit position of \$0.698 million. This represents an improvement of the original forecast provided with the November 2013 Staff Report that forecasted a deficit of \$5.004 million by the end of 2017.

The following table provides the continuity schedule of the breakdown of the Vehicle and Equipment Replacement Reserve, based on the planned capital spending which will eliminate the backlog of replacement vehicles by 2022 included in the Recommended 2015-2024 Capital Budget and Plan for Fleet Services:

	Total Composition of Equipment Reserve Community (Cooks)													
Year	Projected Opening Balance	Planned Contribution	Estimated Capital Plan	Net Contribution (Shortfall)	Projected Closing Balance									
2014	62,855	33,280	(31,425)	1,855	64,710									
2015	64,710	39,419	(65,145)	(25,726)	38,984									
2016	38,984	35,616	(59,869)	(24,253)	14,731									
2017	14,731	37,143	(37,330)	(187)	14,544									
2018	14,544	37,008	(39,581)	(2,573)	11,971									
2019	11,971	36,701	(49,370)	(12,669)	(698)									
2020	(698))	36,376	(44,906)	(8,530)	(9,228)									
2021	(9,228	36,362	(34,552)	1,810	(7,418)									

2014 - 2024 Corporate Vehicle & Equipment Reserve Summary (000's)

Year	Projected Opening Balance	Planned Contribution	Estimated Capital Plan	Net Contribution (Shortfall)	Projected Closing Balance
2022	(7,418)	36,605	(61,548)	(24,943)	(32,361)
2023	(32,361)	36,655	(51,800)	(15,145)	(47,506)
2024	(47,506)	36,655	(38,764)	(2,109)	(49,615)
Total	62,855	401,820	(514,290)	(112,470)	(49,615)

In 2015, Fleet Services and Financial Planning will continue to work with the remaining Divisions and Agencies on aligning cash flows with actual spending and delivery of vehicles, and ultimately determining a funding strategy which fully funds and optimizes the replacement of vehicles, addressing the backlog of replacements for all affected Divisions and Agencies.

In 2015, there will be a change to Fleet Services' business process for establishing the vehicle replacement plan. Vehicle replacement business case submission deadlines will be accelerated from September to May for the 2016 Budget process. This is expected to eliminate the year-end business case backlog that occurs annually due to the proximity of timing with the budget process. It will also provide additional time to review and understand requirements, develop specifications and accelerate the delivery of vehicles. The accelerated schedule will maximize the number of divisions that will to go through the review to improve alignment of cash flow funding with requirements and actual delivery of vehicles for the 2016 Budget process.

Action Item #2 - Lifecycle Analysis

Changing operational requirements and vehicle and equipment demands, combined with new models of vehicles, means that optimal replacement time is a moving target that requires frequent evaluation. With technological advancements, Fleet Services has implemented additional reporting and system enhancements to assist with regularly monitoring and analyzing vehicle life-cycle cost. This will help to ensure that vehicle and equipment replacement is increasingly aligned with the optimal replacement time.

Maintaining optimal replacement practices helps ensure alignment between resource requirements and demand. This helps to keep costs to a minimum while also reducing vehicle downtime. With a reduction in vehicle downtime, Fleet Services will be in a better position to advance fleet rationalization efforts, including vehicle rightsizing, sharing and utilization.

Fleet Services has already identified a small segment of vehicles whose life cycle, due to their operational requirements and use, can be extended past those initially established, and will be adjusting replacement schedules to reflect these extensions in the 2016 Budget process. For the majority of other City vehicles and equipment, however, extending life cycles beyond those currently would increase vehicle operating costs, and impact vehicle availability and reliability.

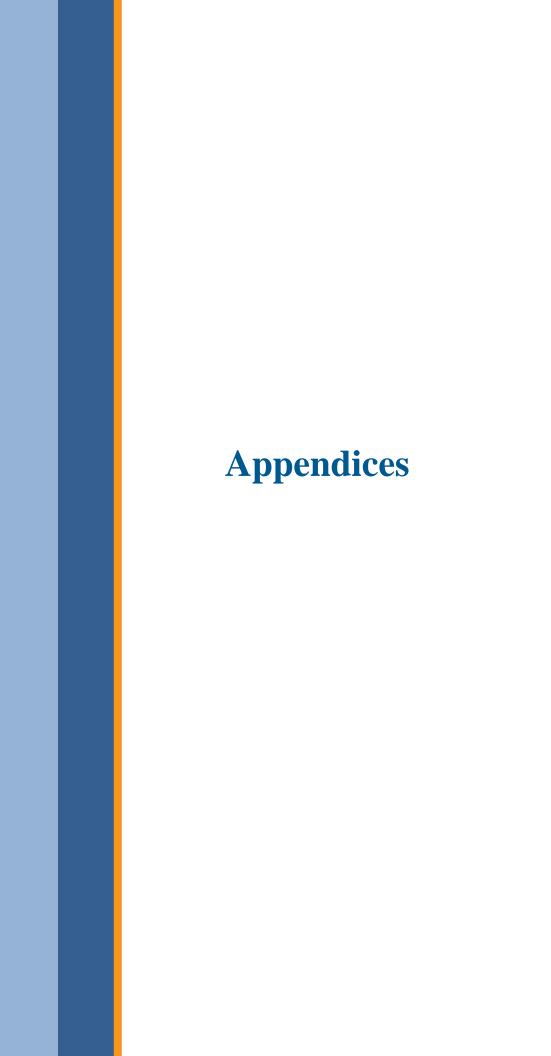
Action Item #3 – Develop a Multi-Year Funding Plan

As the City Programs' and Agencies' replacement requirements are reviewed, information on their operational requirements, optimal replacement schedules, and lead time required to procure and take delivery of vehicles will be made available.

The multi-year plan will be developed based on the reviews with each division/agency individually and collectively to optimize replacements and minimize operating and capital costs while ensuring operational requirements are met. The plan will align contributions to the Vehicle and Equipment Replacement Reserve with optimal replacement requirements for all divisions and agencies.

The timely replacement of vehicle and equipment assets must continue in an effort to ensure that increased operating costs are not unnecessarily incurred as a result of delayed replacement. The three point action plan developed and implemented during the 2015 Budget process does not just inject additional funding into the Vehicle and Equipment Replacement Reserve. Increasing reserve contributions alone will have budget and tax impacts which must be balanced against all competing City needs. Instead, it balances increasing contributions with optimal replacements of vehicles. This is done so by reviewing operational requirements, vehicle lifecycles and potential opportunities for consolidation of fleets, and aligning cash flow funding with when replacements are required and procurement lead times. This ongoing process will ensure adequate vehicle and equipment reserves are in place that will meet City's future vehicle and equipment replacement needs.

The overall Vehicle and Equipment Replacement Reserves balance is now expected to remain in a positive position until 2019. As the strategy continues to be implemented, it will address the forecast deficit prior to 2019 by optimizing replacement requirements with lifecycles, change in business practices, and balancing contributions with optimal replacements.



Appendix 1

2014 Performance

2014 Key Accomplishments

In 2014, Fleet Services accomplished the following:

- ✓ Continued to co-ordinate with client Divisions and Purchasing & Materials Management Division to expedite vehicle procurement to reduce overall costs to the City.
- ✓ Upgraded/Replaced 325 vehicles.
- ✓ Completed 2 additional fuel sites and upgraded 4 existing sites with fuel systems that provided real time fuel data, odometer readings and increased control.
- ✓ Completed the upgrade of two fuel sites with above ground fuel storage tanks, minimizing the risk of soil contamination.
- ✓ Installed Vehicle Identification Boxes (VIB's) on 211 existing vehicles and pre-installed VIB's on all new vehicles purchased in 2014
- ✓ Centralized vehicle procurement for Exhibition Place
- ✓ Increased spending rate from 33.7% in 2012 and 54.9% in 2013 to a projected 77.1% in 2014

2014 Financial Performance

Table 9
2014 Budget Variance Analysis (In \$000's)

2014 Approved	As of Sept	. 30, 2014	Projected Actu	als at Year End	Unspent Balance					
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent				
42,342	11,558	27.3%	32,659	77.1%	9,683	22.9%				

^{*}Based on the Third Quarter Variance Report

2014 Experience

Capital expenditures for the 9 months ending September 30, 2014 totaled \$11.558 million or 27.3% of the 2014 Approved Capital Budget of \$42.342 million. Fleet Services is projecting \$32.659 million or 77.1% of its 2014 Approved Capital Budget to be spent by year end.

The projected year-end under-spending is largely attributable to the following projects:

The Fire Services Fleet Replacement project's capital expenditures totalled \$0.433 million representing 5.9% of the 2014 approved cash flow of \$7.322 million during the nine months ending September 30, 2014. Vehicle replacement spending is lower than planned in the third quarter of 2014 due to a delay in obtaining specialized fire vehicles as a result of the significant lead time required in the production of the vehicles. It is estimated that \$5.491 million or 75.0% of the 2014 approved cash flow will be spent by year-end. The unspent funds of \$1.831 million will be carried forward to 2015.

- The Transportation Services Fleet Replacement project's capital expenditures at year end is \$1.582 million or 80.6% of the 2014 approved cash flow, mainly due to the Program reviewing its operational requirements and reassessing their vehicles for replacement. The unspent funds of \$0.382 million will be carried forward to 2015.
- The Fuel Site Closures and Upgrades project's capital expenditures totaled \$0.409 million, with a 2014 approved cash flow of \$2.535 million. Spending is lower than planned primarily due to the delay in upgrading fuel islands that were identified as not meeting current operational requirements. It is estimated that \$2.053 million of the 2014 approved cash flow will be spent by year-end. The unspent funds of \$0.482 million will be carried forward to 2015.
- The Toronto Water Fleet Replacement project's capital expenditure totaled \$0.362 million of the 2014 approved cash flow of \$3.299 million. Project spending is lower than planned due to the changes to the expected life cycle of the Program's vehicles resulting in the deferral of their replacements. It is estimated that \$2.681 million or 81.3% of the 2014 approved cash flow will be spent by year-end. The unspent funds of \$0.618 million will be carried forward to 2015.

Impact of the 2014 Capital Variance on the 2015 Recommended Budget

• The 2015 Capital Budget includes carry forward funding of \$6.904 million. This amount may be adjusted as a result of actual results at year end.

Appendix 2

Table 10
2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan (\$000s)

	Total												2015 -
	Project						2015 -						2024
Project	Cost	2015	2016	2017	2018	2019	2019	2020	2021	2022	2023	2024	Total
Green Fleet Plan	1,279	379	100	100	100	100	779	100	100	100	100	100	1,279
Public Health	548	25	72			26	123	200	80	35	50	60	548
Library	4,300	989	390	153	687	197	2,416	530	105	555	201	493	4,300
Parks Forestry & Recreation	77,065	9,666	10,669	6,021	6,322	7,387	40,065	7,750	7,750	7,750	7,750	6,000	77,065
Purchasing	286		26	145			171	35			50	30	286
Municipal Licensing & Standards	5,290	912	584	368	631	505	3,000	257	418	183	716	716	5,290
Solid Waste	133,475	22,272	19,743	5,391	9,180	14,829	71,415	9,237	6,636	16,966	20,159	9,062	133,475
Engineering & Construction Services	2,628	258	266	273	281	288	1,366	305	305	335	285	32	2,628
Transportation	44,790	6,690	6,900	3,900	3,900	3,900	25,290	3,900	3,900	3,900	3,900	3,900	44,790
EMS	49,202	3,770	4,099	4,191	4,409	4,460	20,929	4,584	4,726	6,240	6,225	6,498	49,202
Fire	89,845	13,194	7,840	7,203	7,203	7,203	42,643	9,679	4,763	18,354	7,203	7,203	89,845
Zoo	3,531	381	350	350	350	350	1,781	350	350	350	350	350	3,531
Exhibition Place	4,081	527	371	383	394	406	2,081	400	400	400	400	400	4,081
Fleet Replacement	1,550	200	150	150	150	150	800	150	150	150	150	150	1,550
Arena Boards	1,181	20	105	108	110	112	455	115	236	120	125	130	1,181
Fleet Services	2,004	100	236	236	236	236	1,044	240	240	240	240		2,004
Facilities Mgmt & Real Estate	4,845	297	1,394	153	728	130	2,702	417	643	436	497	150	4,845
Clerks	320	87	125	53		25	290					30	320
Toronto Water	53,351	4,711	5,706	7,290	4,371	8,600	30,678	6,670	3,745	5,409	3,599	3,250	53,351
EDCT	314	40	32		45	36	153	36	75		50		314
Toronto Building	515	32	112	57	89		290	45	35	45		100	515
PPF&A	187		32			34	66	36	40	45			187
Shelter, Support & Housing Admin	342	70	72				142		45	80		75	342
Human Resources	55	10					10			45			55
Information Technology	176		25			116	141					35	176
Toronto Community Housing	4,532	1,092	720	1,055	645	530	4,042	120	60	60		250	4,532
Corporation													
Fuel Site Closures, uprgrade &	6,371	4,371	1,200	200	200	200	6,171	200					6,371
Replacement													1
Maintenance System Upgrade	600					600	600						600
Fleet Mt System & Fuel System	1,969		1,300				1,969						1,969
Integration		669											<u> </u>
Total (including carry forward funding)	494,632	70,762	62,619	37,780	40,031	50,420	261,612	45,356	34,802	61,798	52,050	39,014	494,632

Appendix 3

2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 3

			Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	eserve fr	oital om rent Oth	ner 1	Other2	Debt - Recovera Debt	- 1	Total nancing
FLT000475	Public Health - Fleet Replacement																				
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	0	25
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	72	0	0	0	72	0	72	0	0	0	72	0	0	0	0	0	0	72
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	26	26	0	26	0	0	0	26	0	0	0	0	0	0	26
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	200	200	0	0	0	200	0	0	0	0	0	0	200
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	0	80
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	0	35
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	50	50	0	0	0	50	0	0	0	0	0	0	50
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	60	60	0	0	0	60	0	0	0	0	0	0	60
	Sub-total		25	72	0	0	26	123	425	548	0	0	0	548	0	0	0	0	0	0	548
FLT000476	<u>Library - Fleet Replacement</u>																			\top	
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	414	0	0	0	0	414	0	414	0	0	0	414	0	0	0	0	0	0	414
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	575	0	0	0	0	575	0	575	0	0	0	575	0	0	0	0	0	0	575
2 18	Vehicle/Equpiment Purchase - 2016	CW S6 03	0	390	0	0	0	390	0	390	0	0	0	390	0	0	0	0	0	0	390
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	153	0	0	153	0	153	0	0	0	153	0	0	0	0	0	0	153
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	687	0	687	0	687	0	0	0	687	0	0	0	0	0	0	687
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	197	197	0	197	0	0	0	197	0	0	0	0	0	0	197
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	530	530	0	0	0	530	0	0	0	0	0	0	530
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	105	105	0	0	0	105	0	0	0	0	0	0	105
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	555	555	0	0	0	555	0	0	0	0	0	0	555
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	201	201	0	0	0	201	0	0	0	0	0	0	201
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	493	493	0	0	0	493	0	0	0	0	0	0	493
	Sub-total		989	390	153	687	197	2,416	1,884	4,300	0	0	0	4,300	0	0	0	0	0	0	4,300
FLT000478	Parks, Forestry & Recreation-Fleet Rep	<u>placement</u>																		\top	
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	1,679	0	0	0	0	1,679	0	1,679	0	0	0	1,679	0	0	0	0	0	0	1,679

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Gross Expenditures (\$000's) APPENDIX 3

			Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	Capita eserve from Funds Currer		Other2	Debt Recove Debt		Total Financing	
FLT000478	Parks, Forestry & Recreation-Fleet Repl	lacement																			
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	3,726	0	0	0	0	3,726	0	3,726	0	0	0	3,726	0	0	0 0	0	0	3,726	
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	4,261	0	0	0	0	4,261	0	4,261	0	0	0	4,261	0	0	0 0	0	0	4,261	
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	10,669	0	0	0	10,669	0	10,669	0	0	0	10,669	0	0	0 0	0	0	10,669	
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	6,021	0	0	6,021	0	6,021	0	0	0	6,021	0	0	0 0	0	0	6,021	
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	6,322	0	6,322	0	6,322	0	0	0	6,322	0	0	0 0	0	0	6,322	
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	7,387	7,387	0	7,387	0	0	0	7,387	0	0	0 0	0	0	7,387	
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0 0	0	0	7,750	
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0 0	0	0	7,750	
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0 0	0	0	7,750	
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	0	0	7,750	0	0	0 0	0	0	7,750	
0 27	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	6,000	6,000	0	0	0	6,000	0	0	0 0	0	0	6,000	
	Sub-total		9,666	10,669	6,021	6,322	7,387	40,065	37,000	77,065	0	0	0	77,065	0	0	0 0	0	0	77,065	
FLT000479	Purchasing & Materials Mgmt- Fleet Rep	<u>olacemen</u>																			
0 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	26	0	0	0	26	0	26	0	0	0	26	0	0	0 0	0	0	26	
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	145	0	0	145	0	145	0	0	0	145	0	0	0 0	0	0	145	
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0 0	0	0	35	
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	50	50	0	0	0	50	0	0	0 0	0	0	50	
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	30	30	0	0	0	30	0	0	0 0	0	0	30	
	Sub-total		0	26	145	0	0	171	115	286	0	0	0	286	0	0	0 0	0	0	286	
FLT000481	Municipal Licensing & Standards-Fleet F	Replacem																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	342	0	0	0	0	342	0	342	0	0	0	342	0	0	0 0	0	0	342	
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	570	0	0	0	0	570	0	570	0	0	0	570	0	0	0 0	0	0	570	
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	584	0	0	0	584	0	584	0	0	0	584	0	0	0 0	0	0	584	
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	368	0	0	368	0	368	0	0	0	368	0	0	0 0	0	0	368	

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			Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve from	oital om rent Othe	r 1 Othe	r2 E	Debt - Recoverab Debt	Total Financing	
FLT000481	Municipal Licensing & Standards-Fleet	Replacem																			
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	631	0	631	0	631	C	0	0	631	0	0	0	0	0	631	
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	505	505	0	505	C	0	0	505	0	0	0	0	0	505	
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	257	257	C	0	0	257	0	0	0	0	0	257	
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	418	418	C	0	0	418	0	0	0	0	0	418	
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	183	183	C	0	0	183	0	0	0	0	0	183	
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	716	716	C	0	0	716	0	0	0	0	0	716	
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	716	716	(0	0	716	0	0	0	0	0	716	
	Sub-total		912	584	368	631	505	3,000	2,290	5,290	0	0	0	5,290	0	0	0	0	0	5,290	
FLT000482	Solid Waste - Fleet Replacement																				
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	32	0	0	0	0	32	0	32	C	0	0	32	0	0	0	0	0	32	
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	8,740	0	0	0	0	8,740	0	8,740	C	0	0	8,740	0	0	0	0	0	8,740	
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	13,500	14,259	0	0	0	27,759	0	27,759	C	0	0	27,759	0	0	0	0	0	27,759	
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	5,484	0	0	0	5,484	0	5,484	C	0	0	5,484	0	0	0	0	0	5,484	
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	5,391	0	0	5,391	0	5,391	C	0	0	5,391	0	0	0	0	0	5,391	
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	9,180	0	9,180	0	9,180	C	0	0	9,180	0	0	0	0	0	9,180	
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	14,829	14,829	0	14,829	C	0	0	14,829	0	0	0	0	0	14,829	
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	9,237	9,237	C	0	0	9,237	0	0	0	0	0	9,237	
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	6,636	6,636	C	0	0	6,636	0	0	0	0	0	6,636	
2 26	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	33,932	33,932	C	0	0	33,932	0	0	0	0	0	33,932	
0 27	Vehicle/Equipment Purchase 2023	CW S6 03	0	0	0	0	0	0	3,193	3,193	C	0	0	3,193	0	0	0	0	0	3,193	
0 28	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	9,062	9,062	(9,062	0	0	0	0	0	*,***	
	Sub-total		22,272	19,743	5,391	9,180	14,829	71,415	62,060	133,475	0	0	0	133,475	0	0	0	0	0	133,475	
FLT000483	Engineering & Construction Serv Fleet	Replacem																			
2 16	Vehicle/Equipment Purchase - 2015	CW S4 03	258	0	0	0	0	258	0	258	C	0	0	258	0	0	0	0	0	258	

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	ject No. Project Name oProj No. Sub-project Name Engineering & Construction Serv Fleet F Vehicle/Equipment Purchase - 2016 Vehicle/Equipment Purchase - 2018 Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022 Vehicle/Equipment Purchase - 2022 Vehicle/Equipment Purchase - 2022	CW S6 CW S6 CW S6 CW S6 CW S6 CW S6	03 03 03 03 03 03 03 03	2016	2017 0 273 0 0	2018 0 0 281	2019 0	v Commitm Total 2015-2019 266 273	Total 2020-2024	Total 2015-2024 266	Provincial Grants and Subsidies			Reserves F		Capital from	Other 1	Other2	Deb Recove	erable	Total Financing 266
PrioritySubsection PrioritySubsection PrioritySubsection 1	Proj No. Sub-project Name Engineering & Construction Serv Fleet If Vehicle/Equipment Purchase - 2016 Vehicle/Equipment Purchase - 2017 Vehicle/Equipment Purchase - 2018 Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2021	CW S6	03 03 03 03 03 03 03 03	266 0 0 0 0	0 273 0	0	0	2015-2019 266	2020-2024	2015-2024	Grants and Subsidies				leserve Funds C	from Current			Recove Debt	erable	Financing
 17 18 19 20 21 22 	Vehicle/Equipment Purchase - 2016 Vehicle/Equipment Purchase - 2017 Vehicle/Equipment Purchase - 2018 Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6 CW S6 CW S6 CW S6 CW S6 CW S6	03 03 03		273	0	0			266	0	0	0	266	0	0) () 0	0	0	200
2 18 2 19 2 20 2 21 2 22	Vehicle/Equipment Purchase - 2017 Vehicle/Equipment Purchase - 2018 Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6 CW S6 CW S6 CW S6	03 03 03		273	0	0			266	0	0	0	266	0	0) () 0	0	0	200
 2 19 2 20 2 21 2 22 	Vehicle/Equipment Purchase - 2018 Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6 CW S6 CW S6	03 03 03	0 0	0		Ü	273	0	i											∠00
 2 20 2 21 2 22 	Vehicle/Equipment Purchase - 2019 Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6 CW S6	03	0		281	0			273	0	0	0	273	0	0	0 0	0 0	0	0	273
2 212 22	Vehicle/Equipment Purchase - 2020 Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6	03		0			281	0	281	0	0	0	281	0	0	0 0	0 0	0	0	281
2 22	Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2022	CW S6		, 1 -		0	288	288	0	288	0	0	0	288	0	0	0 0	0 0	0	0	288
	Vehicle/Equipment Purchase - 2022			0	0	0	0	0	305	305	0	0	0	305	0	0) (0 0	0	0	305
2 23			03	0	0	0	0	0	305	305	0	0	0	305	0	0) (0 0	0	0	305
	Vehicle/Equipment Purchase - 2023	CW S6	03	0	0	0	0	0	335	335	0	0	0	335	0	0	o 0	0 0	0	0	335
0 24		CW S6	03	0	0	0	0	0	285	285	0	0	0	285	0	0	0 0	0 0	0	0	285
0 25	Vehicle/Equipment Purchase - 2024	CW S6	03	0	0	0	0	0	32	32	0	0	0	32	0	0	o c	0 0	0	0	32
	Sub-total		25	266	273	281	288	1,366	1,262	2,628	0	0	0	2,628	0	0) (0 0	0	0	2,628
FLT000484	Transportation-Fleet Replacement																		,		
2 15	Vehicle/Equipment Purchase - 2013	CW S2	03 2,79	0	0	0	0	2,790	0	2,790	0	0	0	2,790	0	0	0 0	0 0	0	0	2,790
2 16	Vehicle/Equipment Purchase - 2014	CW S2	03 3,00	0	0	0	0	3,000	0	3,000	0	0	0	3,000	0	0	o 0	0 0	0	0	3,000
2 17	Vehicle/Equipment Purchase - 2015	CW S4	03 90	3,000	0	0	0	3,900	0	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 18	Vehicle/Equipment Purchase - 2016	CW S6	03	3,900	0	0	0	3,900	0	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 19	Vehicle/Equipment Purchase - 2017	CW S6	03	0	3,900	0	0	3,900	0	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 20	Vehicle/Equipment Purchase - 2018	CW S6	03	0	0	3,900	0	3,900	0	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 21	Vehicle/Equipment Purchase - 2019	CW S6	03	0	0	0	3,900	3,900	0	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 22	Vehicle/Equipment Purchase - 2020	CW S6	03	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0	0	0 0	0 0	0	0	3,900
2 24	Vehicle/Equipment Purchase - 2021	CW S6	03	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0	0	o 0	0 0	0	0	3,900
2 25	Vehicle/Equipment Purchae - 2022	CW S6	03	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0	0	o c	0 0	0	0	3,900
0 26	Vehicle/Equipment Purchase - 2023	CW S6	03	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0	0	o 0	0 0	0	0	3,900
0 27	Vehicle/Equipment Purchase - 2024	CW S6	03	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0	0	o 0	0 0	0	0	3,900
	Sub-total		6,69	6,900	3,900	3,900															

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			Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By									
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal [Development Charges	Reserves	Reserve from	oital om rent Other	1 Other2	2 De	Debt - Recoverable ebt	Total Financing
FLT000486	EMS-Fleet Replacement																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	52	0	0	0	0	52	0	52	С	0	0	52	0	0	0	0	0 0	52
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	43	0	0	0	0	43	0	43	С	0	0	43	0	0	0	0	0 0	43
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	3,675	0	0	0	0	3,675	0	3,675	C	0	0	3,675	0	0	0	0	0 0	3,675
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	4,099	0	0	0	4,099	0	4,099	С	0	0	4,099	0	0	0	0	0 0	4,099
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	4,191	0	0	4,191	0	4,191	С	0	0	4,191	0	0	0	0	0 0	4,191
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	4,409	0	4,409	0	4,409	С	0	0	4,409	0	0	0	0	0 0	4,409
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	4,460	4,460	0	4,460	c	0	0	4,460	0	0	0	0	0 0	4,460
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	4,584	4,584	С	0	0	4,584	0	0	0	0	0 0	4,584
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	4,726	4,726	С	0	0	4,726	0	0	0	0	0 0	4,726
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	6,240	6,240	С	0	0	6,240	0	0	0	0	0 0	6,240
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	6,225	6,225	C	0	0	6,225	0	0	0	0	0 0	6,225
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	6,498	6,498	C	0	0	6,498	0	0	0	0	0 0	6,498
	Sub-total		3,770	4,099	4,191	4,409	4,460	20,929	28,273	49,202	0	0	0	49,202	0	0	0	0	0 (49,202
FLT000487	Fire-Fleet Replacement																			
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	83	0	0	0	0	83	0	83	С	0	0	83	0	0	0	0	0 0	83
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	2,111	0	0	0	0	2,111	0	2,111	С	0	0	2,111	0	0	0	0	0 0	2,111
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	5,543	0	0	0	0	5,543	0	5,543	c	0	0	5,543	0	0	0	0	0 0	5,543
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	5,457	1,138	0	0	0	6,595	0	6,595	С	0	0	6,595	0	0	0	0	0 0	6,595
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	6,702	0	0	0	6,702	0	6,702	c	0	0	6,702	0	0	0	0	0 0	6,702
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	7,203	0	0	7,203	0	7,203	С	0	0	7,203	0	0	0	0	0 0	7,203
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	7,203	0	7,203	0	7,203	С	0	0	7,203	0	0	0	0	0 0	7,203
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	7,203	7,203	0	7,203	С	0	0	7,203	0	0	0	0	0 0	7,203
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	9,679	9,679	С	0	0	9,679	0	0	0	0	0 0	9,679
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	4,763	4,763	C	0	0	4,763	0	0	0	0	0 0	4,763

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				Curre	ent and Fu	iture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year	Cash Flow C	Commitme	ents Fi	inanced B	y		
	<u>oject No. Project Name</u> oProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve fr	apital rom irrent Oth	ner 1	Other2	Debt Recover Debt	able	Total Financing
FLT000487	Fire-Fleet Replacement																			П	
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	18,354	18,354	C	0	0	18,354	0	0	0	0	0	0	18,354
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	7,203	7,203	C	0	0	7,203	0	0	0	0	0	0	7,203
0 27	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	7,203	7,203	C	0	0	7,203	0	0	0	0	0	0	7,203
	Sub-total		13,194	7,840	7,203	7,203	7,203	42,643	47,202	89,845	0	0	0	89,845	0	0	0	0	0	0	89,845
FLT000489	Zoo-Fleet Replacement																				
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	31	0	0	0	0	31	0	31	C	0	0	31	0	0	0	0	0	0	31
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	350	0	0	0	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	350	0	0	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	350	0	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	350	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	350	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	350	350	C	0	0	350	0	0	0	0	0	0	350
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	350	350	C	0	0	350	0	0	0	0	0	0	350
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	350	350	C	0	0	350	0	0	0	0	0	0	350
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	350	350	C	0	0	350	0	0	0	0	0	0	350
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	350	350	C	0	0	350	0	0	0	0	0	0	350
	Sub-total		381	350	350	350	350	1,781	1,750	3,531	0	0	0	3,531	0	0	0	0	0	0	3,531
FLT000491	Exhibition Place - Fleet Replacement																				
1 13	Vehicle/Equipment Purchases - 2011	CW S2 03	121	0	0	0	0	121	0	121	C	0	0	121	0	0	0	0	0	0	121
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	35	0	0	0	0	35	0	35	C	0	0	35	0	0	0	0	0	0	35
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	10	0	0	0	0	10	0	10	C	0	0	10	0	0	0	0	0	0	10
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	361	0	0	0	0	361	0	361	C	0	0	361	0	0	0	0	0	0	361
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	371	0	0	0	371	0	371	C	0	0	371	0	0	0	0	0	0	371
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	383	0	0	383	0	383	C	0	0	383	0	0	0	0	0	0	383

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					Curre	ent and F	uture Year	Cash Flov	w Commitn	nents			Cui	rent and Fu	ture Year C	ash Flow Co	mmitmen	s Financ	ed B	у			
	Project No. Project Name SubProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	Capi eserve fron Funds Curre		1 Other	r2 [Debt - Recoverab Debt		Fotal ancing
FLT00049	Exhibition Place - Fleet Replacement																						
2 20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	0	394	0	394	0	394	0	0	0	394	0	0	0	0	0	0	394
2 21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	406	406	0	406	0	0	0	406	0	0	0	0	0	0	406
2 22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	400	400	0	0	0	400	0	0	0	0	0	0	400
2 23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	400	400	0	0	0	400	0	0	0	0	0	0	400
2 24	Vehicle/Equpment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	400	400	0	0	0	400	0	0	0	0	0	0	400
0 25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	400	400	0	0	0	400	0	0	0	0	0	0	400
0 26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	400	400	0	0	0	400	0	0	0	0	0	0	400
	Sub-total				527	371	383	394	406	2,081	2,000	4,081	0	0	0	4,081	0	0	0	0	0	0	4,081
FLT00049	92 Fleet Replacement - Insurance Continge	ency																					
2 16	Insurance Contingency - 2015	CW	S4	03	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200
2 17	Insurance Contingency - 2016	CW	S6	03	0	150	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150
2 18	Insurance Contingency - 2017	CW	S6	03	0	0	150	0	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150
2 19	Insurance Contingency - 2018	CW	S6	03	0	0	0	150	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150
2 20	Insurance Contingency - 2019	CW	S6	03	0	0	0	0	150	150	0	150	0	0	0	150	0	0	0	0	0	0	150
2 21	Insurance Contingency - 2020	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150
2 22	Insurance Contingency - 2021	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150
2 23	Insurance Contingency - 2022	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150
0 24	Insurance Contingency - 2023	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150
0 25	Insurance Contingency - 2024	CW	S6	03	0	0	0	0	0	0		150	0			150	0	0	0	0		0	150
	Sub-total				200	150	150	150	150	800	750	1,550	0	0	0	1,550	0	0	0	0	0	0	1,550
FLT90627	79 Fuel Site Closures, Upgrades & Replace	<u>ement</u>]
2 8	Fuel Site Closure, Upgrade & Replacem 2014	ent - CW	S2	04	1,271	0	0	0	0	1,271	0	1,271	0	0	0	1,271	0	0	0	0	0	0	1,271
2 9	Fuel Site Closure, Upgrade & Replacem 2015	ent - CW	S4	04	3,100	0	0	0	0	3,100	0	3,100	0	0	0	3,100	0	0	0	0	0	0	3,100
2 10	Fuel Site Closure, Upgrade & Replacem - 2016	nent CW	S6	04	0	1,200	0	0	0	1,200	0	1,200	0	0	0	1,200	0	0	0	0	0	0	1,200

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i					Curr	ent and F	uture Year	Cash Flo	w Commitm	ents			Cu	rrent and Fu	ıture Year	Cash Flo	w Commi	itments I	inanced	Ву		
	oject No. Project Name ubProj No. Sub-project Name	Ward Stat	. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FLT906279	Fuel Site Closures, Upgrades & Replacen	<u>nent</u>																				
2 11	Fuel Site Closure, Upgrade & Replaceme 2017	nt - CW S6	04	0	0	200	0	0	200	0	200	С	0	0	200	0	0	(0	0	0	200
2 12	Fuel Site Closure, Upgrade & Replaceme 2018	nt - CW S6	04	0	0	0	200	0	200	0	200	С	0	0	200	0	0	C	0	0	0	200
2 13	Fuel Site Closure, Upgrade & Replaceme 2019	nt - CW S6	04	0	0	0	0	200	200	0	200	С	0	0	200	0	0	(0	0	0	200
2 14	Fuel Site Closure, Upgrade & Replaceme 2020	nt - CW S6	04	0	0	0	0	0	0	200	200	С	0	0	200	0	0	(0	0	0	200
	Sub-total			4,371	1,200	200	200	200	6,171	200	6,371	0	0	0	6,371	0	0	C	0	0	0	6,371
FLT906593	Arena Boards - Replacement of Ice Resur	facers_																				
2 11	Vehicle/Equipment Purchase - 2014	CW S2	03	20	0	0	0	0	20	0	20	C	C	0	20	0	0	C	0	0	0	20
2 13	Vehicle/Equipment Purchase - 2016	CW S6	03	0	105	0	0	0	105	0	105	С	C	0	105	0	0	(0	0	0	105
2 14	Vehicle/Equipment Purchase - 2017	CW S6	03	0	0	108	0	0	108	0	108	C	C	0	108	0	0	C	0	0	0	108
2 15	Vehicle/Equipment Purchase - 2018	CW S6	03	0	0	0	110	0	110	0	110	C	C	0	110	0	0	C	0	0	0	110
2 16	Vehicle/Equipment Purchase - 2019	CW S6	03	0	0	0	0	112	112	0	112	c	C	0	112	0	0	C	0	0	0	112
2 17	Vehicle/Equipment Purchase - 2020	CW S6	03	0	0	0	0	0	0	115	115	С	C	0	115	0	0	C	0	0	0	115
2 18	Vehicle/Equipment Purchase - 2021	CW S6	03	0	0	0	0	0	0	236	236	С	C	0	236	0	0	C	0	0	0	236
2 19	Vehicle/Equipment Purchase - 2022	CW S6	03	0	0	0	0	0	0	120	120	С	C	0	120	0	0	(0	0	0	120
0 20	Vehicle/Equipment Purchase - 2023	CW S6	03	0	0	0	0	0	0	125	125	С	C	0	125	0	0	(0	0	0	125
1 21	Vehicle/Equipment Purchase - 2024	CW S6	03	0	0	0	0	0	0	130	130	C	C	0	130	0	0	C	0	0	0	130
i	Sub-total			20	105	108	110	112	455	726	1,181	0	C	0	1,181	0	0	C	0	0	0	1,181
FLT906672	Green Fleet Plan																					
2 9	Green Fleet Plan - 2013	CW S2	02	179	0	0	0	0	179	0	179	С	C	0	179	0	0	C	0	0	0	179
2 10	Green Fleet Plan - 2014	CW S2	02	100	0	0	0	0	100	0	100	c	0	0	100	0	0	(0	0	0	100
2 11	Green Fleet Plan - 2015	CW S4	02	100	0	0	0	0	100	0	100	С	0	0	100	0	0	C	0	0	0	100
2 12	Green Fleet Plan - 2016	CW S6	02	0	100	0	0	0	100	0	100	C	0	0	100	0	0	C	0	0	0	100
2 13	Green Fleet Plan - 2017	CW S6	02	0	0	100	0	0	100	0	100	C	C	0	100	0	0	C	0	0	0	100
2 14	Green Fleet Plan - 2018	CW S6	02	0	0	0	100	0	100	0	100	C	C	0	100	0	0	C	0	0	0	100

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					Curre	nt and F	uture Year	Cash Flov	w Commitn	nents			Cur	rent and Fu	ture Year Ca	sh Flow Com	mitments	Financed	Ву	
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward St	tat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves Fu	Capita serve from unds Curren		Other2	Debt - Recoverab Debt	ole Total Financing
FLT906672	Green Fleet Plan																			
2 15	Green Fleet Plan - 2019	CW S	6 02	0	0	0	0	100	100	0	100	0	0	0	100	0	0	0 0	0	0 100
2 16	Green Fleet Plan - 2020	CW S	6 02	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0 0	0	0 100
2 17	Green Fleet Plan - 2021	CW S	66 02	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0 0	0	0 100
2 18	Green Fleet Plan - 2022	CW S	66 02	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0 0	0	0 100
2 19	Green Fleet Plan - 2023	CW S	66 02	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0 0	0	0 100
2 20	Green Fleet Plan - 2024	CW S	66 02	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0 0	0	0 100
	Sub-total			379	100	100	100	100	779	500	1,279	0	0	0	1,279	0	0	0 0	0	0 1,279
FLT906862	Fleet Services - Fleet Replacement																			+
2 10	Vehicle/Equipment Purchase - 2015	CW S	64 03	100	0	0	0	0	100	0	100	0	0	0	100	0	0	0 0	0	0 100
2 11	Vehicle/Equipment Purchase - 2016	CW S	66 03	0	236	0	0	0	236	0	236	0	0	0	236	0	0	0 0	0	0 236
2 12	Vehicle/Equipment Purchase - 2017	CW S	6 03	0	0	236	0	0	236	0	236	0	0	0	236	0	0	0 0	0	0 236
2 13	Vehicle/Equipment Purchase - 2018	CW S	6 03	0	0	0	236	0	236	0	236	0	0	0	236	0	0	0 0	0	0 236
2 14	Vehicle/Equipment Purchase - 2019	CW S	66 03	0	0	0	0	236	236	0	236	0	0	0	236	0	0	0 0	0	0 236
2 15	Vehicle/Equipment Purchase - 2020	CW S	6 03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0 0	0	0 240
2 16	Vehicle/Equipment Purchase - 2021	CW S	6 03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0 0	0	0 240
2 17	Vehicle/Equipment Purchase - 2022	CW S	66 03	0	0	0	0	0	0	240	240	0	0	0	240	0	0	0 0	0	0 240
0 18	Vehicle/Equipment Purchase - 2023	CW S	66 03	О	0	0	0	0	0	240	240	0	0	0	240	0	0	0 0	0	0 240
	Sub-total			100	236	236	236	236	1,044	960	2,004	0	0	0	2,004	0	0	0 0	0	0 2,004
FLT906863	Facilities Mgmt & Real Estate - Fleet Re	eplacemer																		
2 10	Vehicle/Equipment Purchase - 2015	CW S	64 03	297	0	0	0	0	297	0	297	0	0	0	297	0	0	0 0	0	0 297
2 11	Vehicle/Equipment Purchase - 2016	CW S	66 03	0	1,394	0	0	0	1,394	0	1,394	0	0	0	1,394	0	0	0 0	0	0 1,394
2 12	Vehicle/Equipment Purchase - 2017	CW S	66 03	0	0	153	0	0	153	0	153	0	0	0	153	0	0	0 0	0	0 153
2 13	Vehicle/Equipment Purchase - 2018	CW S	66 03	0	0	0	728	0	728	0	728	0	0	0	728	0	0	0 0	0	0 728
2 14	Vehicle/Equipment Purchase - 2019	CW S	66 03	o	0	0	0	130	130	0	130	0	0	0	130	0	0	0 0	0	0 130

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				Curre	nt and Fu	iture Year	Cash Flov	w Commitn	nents			Cur	rent and Fu	ture Year Ca	ash Flow Com	mitments	Financed	Ву	
	ject No. Project Name Proj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	Capita eserve from unds Curren		Other2	Debt - Recovera Debt	ole Total Financing
FLT906863	Facilities Mgmt & Real Estate - Fleet Re	eplacemer																	
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	417	417	0	0	0	417	0	0	0 0	0	0 417
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	643	643	0	0	0	643	0	0	0 0	0	0 643
2 17	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	436	436	0	0	0	436	0	0	0 0	0	0 436
0 18	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	497	497	0	0	0	497	0	0	0 0	0	0 497
0 19	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0 0	0	0 150
	Sub-total		297	1,394	153	728	130	2,702	2,143	4,845	0	0	0	4,845	0	0	0 0	0	0 4,845
FLT906864	Clerks - Fleet Replacement																		
2 9	Vehicle/Equipment Purchase - 2014	CW S2 03	5	0	0	0	0	5	0	5	0	0	0	5	0	0	0 0	0	0 5
2 10	Vehicle/Equipment Purchase - 2015	CW S4 03	82	0	0	0	0	82	0	82	0	0	0	82	0	0	0 0	0	0 82
2 11	Vehicle/Equipment Purchase - 2016	CW S6 03	0	125	0	0	0	125	0	125	0	0	0	125	0	0	0 0	0	0 125
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	53	0	0	53	0	53	0	0	0	53	0	0	0 0	0	0 53
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	25	25	0	25	0	0	0	25	0	0	0 0	0	0 25
0 19	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	30	30	0	0	0	30	0	0	0 0	0	0 30
	Sub-total		87	125	53	0	25	290	30	320	0	0	0	320	0	0	0 0	0	0 320
FLT906865	Toronto Water - Fleet Replacement																		
2 8	Vehicle/Equipment Purchase - 2013	CW S2 03	183	0	0	0	0	183	0	183	0	0	0	183	0	0	0 0	0	0 183
2 9	Vehicle/Equipment Purchase - 2014	CW S2 03	4,028	0	0	0	0	4,028	0	4,028	0	0	0	4,028	0	0	0 0	0	0 4,028
2 10	Vehicle/Equipment Purchase - 2015	CW S4 03	500	1,000	0	0	0	1,500	0	1,500	0	0	0	1,500	0	0	0 0	0	0 1,500
2 11	Vehicle/Eqipment Purchases - 2016	CW S6 03	0	4,706	0	0	0	4,706	0	4,706	0	0	0	4,706	0	0	0 0	0	0 4,706
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	7,290	0	0	7,290	0	7,290	0	0	0	7,290	0	0	0 0	0	0 7,290
2 13	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	4,371	0	4,371	0	4,371	0	0	0	4,371	0	0	0 0	0	0 4,371
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	8,600	8,600	0	8,600	0			8,600	0		0 0		0 8,600
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	6,670	6,670	0		0	6,670	0	0	0 0	0	0 6,670
2 17	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	3,745	3,745	0	0	0	3,745	0	0	0 0	0	0 3,745

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Fleet Se	rvices																				
				Curr	ent and Fu	uture Year	Cash Flov	w Commitn	nents			Cui	rent and F	uture Year Ca	ash Flow	Commi	itments	Financed I	Ву		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Ca	at. 2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	eserve Funds C	Capital from Current	Other 1	Other2	Debt		Total Financing
FLT906865	Toronto Water - Fleet Replacement																				
2 18	Vehicle/Equipment Purchase - 2022	CW S6 0	3 0	0	0	0	0	0	5,409	5,409	0	0	0	5,409	0	0	(0 0	0	0	5,409
0 19	Vehicle/Equipment Purchase - 2023	CW S6 0	3 0	0	0	0	0	0	3,599	3,599	0	0	0	3,599	0	0	(0 0	0	0	3,599
0 20	Vehicle/Equipment Purchase - 2024 Sub-total	CW S6 0:	3 0 4,711	5,706	7,290	4,371	8,600	30,678	3,250 22,673	3,250 53,351	0				0	0		0 0	0	0	3,250 53,351
			4,711	5,706	7,290	4,371	6,600	30,676	22,673	33,331	U U		0	33,331							
FLT907053	Maintenance System Upgrade																				
2 5	Maintenance System Upgrade - 2019	CW S6 0	4 0	0	0	0	600	600	0	600	0	0	0	600	0	0	(0 0	0	0	600
	Sub-total		0	0	0	0	600	600	0	600	0	0	0	600	0	0	(0 0	0	0	600
FLT907266	EDCT - Fleet Replacement																				
2 6	Vehicle/Equipment Purchase - 2013	CW S2 0	3 15	0	0	0	0	15	0	15	0	0	0	15	0	0	(0 0	0	0	15
2 8	Vehicle/Equipment Purchase - 2015	CW S4 0	3 25	0	0	0	0	25	0	25	0	0	0	25	0	0	(0 0	0	0	25
2 9	Vehicle/Equipment Purchase - 2016	CW S6 0	3 0	32	0	0	0	32	0	32	0	0	0	32	0	0	(0 0	0	0	32
2 11	Vehicle/Equipment Purchase - 2018	CW S6 0	3 0	0	0	45	0	45	0	45	0			45	0	0	(0 0	0	0	45
2 12	Vehicle/Equipment Purchase - 2019	CW S6 0		0	0	0	36	36	0	36	0				0	0	(0	0	36
2 13	Vehicle/Equipment Purchase - 2020	CW S6 0		0	0	0	0	0	36	36	0				0	0	(0 0	0	0	36
2 140 16	Vehicle/Equipment Purchase - 2021 Vehicle/Equipment Purchase - 2023	CW S6 0		0	0	0	0	0	75 50	75 50	0				0	0	(0 0	0	0	75 50
0 .0	Tomoro Equipment arendes 2020	J. 35 5																			
	Sub-total		40	32	0	45	36	153	161	314	0	0	0	314	0	0	(0 0	0	0	314
FLT907268	Toronto Building - Fleet Replacement																				
2 8	Vehicle/Equipment Purchase - 2015	CW S4 0	3 32	0	0	0	0	32	0	32	0	0	0	32	0	0	(0 0	0	0	32
2 9	Vehicle/Equipment Purchase - 2016	CW S6 0	3 0	112	0	0	0	112	0	112	0	0	0	112	0	0	(0 0	0	0	112
2 10	Vehicle/Equipment Purchase - 2017	CW S6 0	3 0	0	57	0	0	57	0	57	0	0	0	57	0	0	(0 0	0	0	57
2 11	Vehicle/Equipment Purchase - 2018	CW S6 0	3 0	0	0	89	0	89	0	89	0	0	0	89	0	0	(0 0	0	0	89
2 13	Vehicle/Equipment Purchase - 2020	CW S6 0		0			0	0	45	45					0	0		0 0	0	0	45
2 14	Vehicle/Equipment Purchase - 2021	CW S6 0		0			0	0	35	35					0	0		0 0	0	0	35
2 15	Vehicle/Equipment Purchase - 2022	CW S6 0:	3 0	0	0	0	0	0	45	45	0	0	0	45	0	0	(0 0	0	0	45

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 3

						Curre	ent and Fu	ıture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year	Cash Flow Co	mmitment	s Financ	ed B	y		
	<u>iject No.</u> <u>Project Name</u> pProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (Development Charges	Reserves	Capi Reserve fror Funds Curre		1 Othe	r2 [Debt - Recovera Debt	- 1	Total Financing
FLT907268 0 17	Toronto Building - Fleet Replacement Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	100	100	0	0	0	100	0	0	0	0	0	0	100
·	Sub-total	· · ·			32	112	57	89	0	290	225	515	0			515	0	0	0	0	0	0	515
FLT907269	PPF&A - Fleet Replacement																					+	-
0 9	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	32	0	0	0	32	0	32	0	0	0	32	0	0	0	0	0	0	32
2 12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	0	34	34	0	34	0	0	0	34	0	0	0	0	0	0	34
2 13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	0	0	36	36	0	0	0	36	0	0	0	0	0	0	36
2 14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	40	40	0	0	0	40	0	0	0	0	0	0	40
2 15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
	Sub-total				0	32	0	0	34	66	121	187	0	0	0	187	0	0	0	0	0	0	187
FLT907271	Shelter, Support & Housing Admin-Fleet R	leplacei																					
2 8	Vehicle/Equipment Purchase - 2015	CW	S4	03	70	0	0	0	0	70	0	70	0	0	0	70	0	0	0	0	0	0	70
2 9	Vehicle/Equipment Purchase - 2016	CW	S6	03	0	72	0	0	0	72	0	72	0	0	0	72	0	0	0	0	0	0	72
2 14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
2 15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	0	80
0 17	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	75	75	0	0	0	75	0	0	0	0	0	0	75
	Sub-total				70	72	0	0	0	142	200	342	0	0	0	342	0	0	0	0	0	0	342
FLT907272	Fleet Mgt System & Fuel System Integration	<u>on</u>																					
1 1	Fleet Mgt System & Fuel System Integration - 2009	on CW	S2	04	19	0	0	0	0	19	0	19	0	0	0	19	0	0	0	0	0	0	19
2 6	Fleet Mgt System & Fuel System Integration - 2014	on CW	S2	04	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150
2 8	Fleet Mgt System & Fuel System Integration - 2015	on CW	S4	04	500	1,300	0	0	0	1,800	0	1,800	0	0	0	1,800	0	0	0	0	0	0	1,800
	Sub-total				669	1,300	0	0	0	1,969	0	1,969	0	0	0	1,969	0	0	0	0	0	0	1,969
FLT907601	<u>Human Resources - Fleet Replacement</u>																						
2 3	Vehicle/Equipment Purchase - 2014	CW	S2	03	10	0	0	0	0	10	0	10	0	0	0	10	0	0	0	0	0	0	10
2 4	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
	Sub-total				10	0	0	0	0	10	45	55	0	0	0	55	0	0	0	0	0	0	55

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 3

				Curre	nt and Fu	ture Year	Cash Flor	w Commitn	nents			Current a	nd Future Y	ear Cash F	low Comn	nitments	Financed	Ву		
	Project No. Project Name SubProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Develop Subsidy Charg	ment les Reserv	Reserve es Funds	Capital from Current	Other 1	Other2	Deb Recove Debt	able	Total Financing
FLT9076	02 Information & Technology - Fleet Repla	acement																		
2 4	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	116	116	0	116	C	0	0 1	16	0	0 (0 0	0	0	116
0 8	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	35	35	C	0	0 :	35	0	0 (0 0	0	0	35
0 10	Vehicle/Equipment Purchase - 2016	CW S6 03	0	25	0	0	0	25	0	25	C	0	0	25	0	0 (0 0	0	0	25
	Sub-total		0	25	0	0	116	141	35	176	0	0	0 1	76	0	0 () (0	0	176
FLT9079	12 Toronto Community Housing Corp Flo	eet Replace																		
1 1	Vehilce/Equipment Purchase - 2013	CW S2 03	12	0	0	0	0	12	0	12	C	0	0	12	0	0 (0 0	0	0	12
1 2	Vehicle/Equipment Purchase - 2014	CW S2 03	570	0	0	0	0	570	0	570	C	0	0 5	70	0	0 (0 0	0	0	570
1 3	Vehicle/Equipment Purchase - 2015	CW S4 03	510	0	0	0	0	510	0	510	C	0	0 5	10	0	0 (0 0	0	0	510
1 4	Vehicle/Equipment Purchase - 2016	CW S6 03	0	720	0	0	0	720	0	720	C	0	0 73	20	0	0 (0 0	0	0	720
1 5	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	1,055	0	0	1,055	0	1,055	C	0	0 1,0	55	0	0 (0 0	0	0	1,055
1 6	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	645	0	645	0	645	C	0	0 6	4 5	0	0 (0 0	0	0	645
1 7	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	530	530	0	530	C	0	0 5	30	0	0 (0 0	0	0	530
1 8	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	120	120	C	0	0 1	20	0	0 (0 0	0	0	120
1 9	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	60	60	C	0	0	60	0	0 (0 0	0	0	60
1 10	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	60	60	C	0	0	60	0	0 (0 0	0	0	60
0 1	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	250	250	C	0	0 2	50	0	0 (0 0	0	0	250
	Sub-total		1,092	720	1,055	645	530	4,042	490	4,532	0	0	0 4,5	32	0	0 () (0	0	4,532
Total	Program Expenditure		70,762	62,619	37,780	40,031	50,420	261,612	233,020	494,632	0	0	0 494,6	32	0	0 () (0	0	494,632

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Report 7C

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

APPENDIX 3

Fleet Services																			
		c	Current and	Future Ye	ar Cash F	low Comr	nitments ar	d Estimate	s	Curre	nt and Futu	re Year Cas	sh Flow C	ommitme	nts and	Estimates	s Finance	ed By	
<u>Sub-</u> <u>Project No.</u> <u>Project Name</u> Priority SubProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Federal [Subsidy	Development Charges	t Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Re	Debt - coverable	Total Financing
Financed By:												40.4.000							
Reserves (Ind. "XQ" Ref.) Total Program Financing		70,762	62,619 62,619	37,780 37,780	40,031	50,420 50,420	<u> </u>	233,020	494,632 494,632	0) 0	494,632 494,632		0	. (0 0	0	0	494,632 494,632

Status Cot	de Description
S2	S2 Prior Year (With 2015 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2016 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03

 04
 Service Improvement and Enhancement C04

 05
 Growth Related C05

 06
 Reserved Category 1 C06

 07
 Reserved Category 2 C07

2015 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 4

Flact C	miles		7																		
Fleet Se	ervices			Curr	ent and F	- -uture Yea	r Cash Flo	w Commitr	nents		İ	Cii	rrent and F	uture Year C	ash Flow (Commitm	nents Fi	inanced Ru	,		
	oject No. Project Name ibProj No. Sub-project Name Public Health - Fleet Replacement	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total	Total 2015-2024	Provincial Grants and Subsidies					apital rom		Other2 D	Del Recov		Total Financing
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	25	0	0) () (25	0	25	c) () 0	25	0	0	0	0	0	0	25
	Sub-total		25	0	0) () (25	0	25	0	. (0 0	25	0	0	0	0	0	0	25
FLT000476	Library - Fleet Replacement																				
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	414	0	C) () (414	0	414	C) (0 0	414	0	0	0	0	0	0	414
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	575	0	C) () (575	0	575	С) (0 0	575	0	0	0	0	0	0	575
	Sub-total		989	0	C) () (989	0	989	0	. (0 0	989	0	0	0	0	0	0	989
FLT000478	Parks, Forestry & Recreation-Fleet Rep	<u>placement</u>																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	1,679	0	C) () (1,679	0	1,679	С) (0 0	1,679	0	0	0	0	0	0	1,679
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	3,726	0	C) () (3,726	0	3,726	С) (0 0	3,726	0	0	0	0	0	0	3,726
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	4,261	0	C) () (4,261	0	4,261	С) (0 0	4,261	0	0	0	0	0	0	4,261
	Sub-total		9,666	0	C) () (9,666	0	9,666	0	(0 0	9,666	0	0	0	0	0	0	9,666
FLT000481	Municipal Licensing & Standards-Fleet	Replacem																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	342	0	0) () (342	0	342	c) (0	342	0	0	0	0	0	0	342
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	570	0	O) () (570	0	570	c) (0 0	570	0	0	0	0	0	0	570
	Sub-total		912	0	C) () (912	0	912	0	(0 0	912	0	0	0	0	0	0	912
FLT000482	Solid Waste - Fleet Replacement																				
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	32	0	C) () (32	0	32	c) (0 0	32	0	0	0	0	0	0	32
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	8,740	0	C) () (8,740	0	8,740	c) (0	8,740	0	0	0	0	0	0	8,740
2 17	Vehicle/Equipment Purchase - 2015	CW S4 03	13,500	14,259	C) () (27,759	0	27,759	c) (0 0	27,759	0	0	0	0	0	0	27,759
	Sub-total		22,272	14,259	C) () (36,531	0	36,531	0	(0 0	36,531	0	0	0	0	0	0	36,531
FLT000483	Engineering & Construction Serv Fleet	Replacem																			
2 16	Vehicle/Equipment Purchase - 2015	CW S4 03	258	0	C) () (258	0	258	c) (0 0	258	0	0	0	0	0	0	258
	Sub-total		258	0	С) () (258	0	258	0	(0	258	0	0	0	0	0	0	258
FLT000484	Transportation-Fleet Replacement																				
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	2,790	0	C) () (2,790	0	2,790	c) (0 0	2,790	0	0	0	0	0	0	2,790
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	3,000	0	C) () (3,000	О	3,000	C) (0 0	3,000	0	0	0	0	0	0	3,000

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 4

				Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and Fu	iture Year	Cash Flo	w Commi	tments	Financed	Ву		
	Ward St	tat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Recover	able	Total Financing
ortation-Fleet Replacement																					
/Equipment Purchase - 2015	CW S	S4 03	900	3,000	0	0	0	3,900	0	3,900	0	(0	3,900	0	0	(0	0	0	3,900
Sub-total			6,690	3,000	0	0	0	9,690	0	9,690	0	(0	9,690	0	0	(0 0	0	0	9,690
eet Replacement																					
Equipment Purchase - 2013	CW S	S2 03	52	0	0	0	0	52	0	52	0	(0	52	0	0	(0	0	0	52
Equipment Purchase - 2014	CW S	S2 03	43	0	0	0	0	43	0	43	0	(0	43	0	0	(0	0	0	43
Equipment Purchase - 2015	CW S	S4 03	3,675	0	0	0	0	3,675	0	3,675	0	(0	3,675	0	0	(0 0	0	0	3,675
Sub-total			3,770	0	0	0	0	3,770	0	3,770	0	(0	3,770	0	0	(0	0	0	3,770
et Replacement																					
Equipment Purchase - 2012	CW S	S2 03	83	0	0	0	0	83	0	83	0	(0	83	0	0	(0	0	0	83
Equipment Purchase - 2013	CW S	S2 03	2,111	0	0	0	0	2,111	0	2,111	0	(0	2,111	0	0	(0	0	0	2,111
Equipment Purchase - 2014	CW S	S2 03	5,543	0	0	0	0	5,543	0	5,543	0	(0	5,543	0	0	(0	0	0	5,543
Equipment Purchase - 2015	CW S	S4 03	5,457	1,138	0	0	0	6,595	0	6,595	0	(0	6,595	0	0	(0	0	0	6,595
Sub-total			13,194	1,138	0	0	0	14,332	0	14,332	0	(0	14,332	0	0	(0 0	0	0	14,332
et Replacement																					
Equipment Purchase - 2014	CW S	S2 03	31	0	0	0	0	31	0	31	0	(0	31	0	0	(0	0	0	31
Equipment Purchase - 2015	CW S	S4 03	350	0	0	0	0	350	0	350	0	(0	350	0	0	(0	0	0	350
Sub-total			381	0	0	0	0	381	0	381	0	(0	381	0	0	(0	0	0	381
on Place - Fleet Replacement																					
Equipment Purchases - 2011	CW S	S2 03	121	0	0	0	0	121	0	121	0	(0	121	0	0	(0	0	0	121
Equipment Purchase - 2012	CW S	S2 03	35	0	0	0	0	35	0	35	0	(0	35	0	0	(0	0	0	35
Equipment Purchase - 2013	CW S	S2 03	10	0	0	0	0	10	0	10	0	(0	10	0	0	(0	0	0	10
Equipment Purchase - 2015	CW S	S4 03	361	0	0	0	0	361	0	361	0	(0	361	0	0	(0	0	0	361
Sub-total			527	0	0	0	0	527	0	527	0	(0	527	0	0	(0 0	0	0	527
eplacement - Insurance Continge	ency																				
	o. Sub-project Name ortation-Fleet Replacement d/Equipment Purchase - 2015 Sub-total eet Replacement d/Equipment Purchase - 2014 d/Equipment Purchase - 2014 d/Equipment Purchase - 2015 Sub-total eet Replacement d/Equipment Purchase - 2012 d/Equipment Purchase - 2014 d/Equipment Purchase - 2014 d/Equipment Purchase - 2014 d/Equipment Purchase - 2015 Sub-total eet Replacement d/Equipment Purchase - 2015 Sub-total eet Replacement d/Equipment Purchase - 2014 d/Equipment Purchase - 2015 Sub-total eet Replacement d/Equipment Purchase - 2015 Sub-total don Place - Fleet Replacement d/Equipment Purchase - 2012 d/Equipment Purchase - 2013 d/Equipment Purchase - 2013 d/Equipment Purchase - 2015 Sub-total	2. Sub-project Name Ward Septention-Fleet Replacement (Fequipment Purchase - 2015 CW Septention Fleet Replacement (Fequipment Purchase - 2014 CW Septention Fleet Replacement (Fequipment Purchase - 2014 CW Septention Fleet Replacement (Fequipment Purchase - 2015 CW Septention Fleet Replacement (Fequipment Purchase - 2014 CW Septention Fleet Replacement (Fequipment Purchase - 2014 CW Septention Fleet Replacement (Fequipment Purchase - 2015 CW Septention Fleet Replacement (Fequipment Purchase - 2014 CW Septention Fleet Replacement (Fequipment Purchase - 2015 CW Septention Fleet Replacement (Fequipment Purchase - 2011 CW Septention Fleet Replacement (Fequipment Purchase - 2011 CW Septention Fleet Replacement (Fequipment Purchase - 2012 CW Septention Fleet Replacement (Fequipment Purchase - 2013 CW Septention Fleet Replacement (Fequipment Purchase - 2015 CW Septention Fleet Replacement (Fequipment	Sub-project Name	Sub-project Name	Project Name	Project Name Sub-project Name Ward Stat. Cat. 2015 2016 2017 2017	Project Name	Project Name Name	Project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015-201	No. Sub-project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015-2019 2020-2024	Project Name	Project Name	Project Name	Project Name Name	Project Name Sub-project Name Ward Stat Cat 2015 2016 2017 2018 2019 2015-2019 2	Project Name Sub-project Nam	Project Name Name Name Stat Cat 2015 2016 2017 2018 2019 20	Project Name Sub-project Nam	Product Name Sub-product Nam	Column C	Project Name Ward Staff Cat Saff Cat Saff Cat Saff S

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 4

00. 00	I VICES																						
						Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and Fu	ıture Year	Cash Flow C	Commitme	ents F	inanced E	Ву		
	oject No. Project Name IbProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Ca Reserve fr Funds Cu	ipital om rrent Otl	her 1	Other2	Debt Recover Debt	able	Total Financing
FLT000492	Fleet Replacement - Insurance Continge	ency																				\top	
2 16	Insurance Contingency - 2015	CW	S4	03	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200
	Sub-total				200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200
FLT906279	Fuel Site Closures, Upgrades & Replace	<u>ement</u>																					
2 8	Fuel Site Closure, Upgrade & Replacem 2014	ent - CW	S2	04	1,271	0	0	0	0	1,271	0	1,271	0	0	0	1,271	0	0	0	0	0	0	1,271
2 9	Fuel Site Closure, Upgrade & Replacem 2015	ent - CW	S4	04	3,100	0	0	0	0	3,100	0	3,100	0	0	0	3,100	0	0	0	0	0	0	3,100
	Sub-total				4,371	0	0	0	0	4,371	0	4,371	0	C	0	4,371	0	0	0	0	0	0	4,371
FLT906593	Arena Boards - Replacement of Ice Res	urfacers																					
2 11	Vehicle/Equipment Purchase - 2014	CW	S2	03	20	0	0	0	0	20	0	20	0	0	0	20	0	0	0	0	0	0	20
	Sub-total				20	0	0	0	0	20	0	20	0	0	0	20	0	0	0	0	0	0	20
FLT906672	Green Fleet Plan																						
2 9	Green Fleet Plan - 2013	CW	S2	02	179	0	0	0	0	179	0	179	0	C	0	179	0	0	0	0	0	0	179
2 10	Green Fleet Plan - 2014	CW	S2	02	100	0	0	0	0	100	0	100	0	C	0	100	0	0	0	0	0	0	100
2 11	Green Fleet Plan - 2015	CW	S4	02	100	0	0	0	0	100	0	100	0	C	0	100	0	0	0	0	0	0	100
	Sub-total				379	0	0	0	0	379	0	379	0	C	0	379	0	0	0	0	0	0	379
FLT906862	Fleet Services - Fleet Replacement																					\top	
2 10	Vehicle/Equipment Purchase - 2015	CW	S4	03	100	0	0	0	0	100	0	100	0	C	0	100	0	0	0	0	0	0	100
	Sub-total				100	0	0	0	0	100	0	100	0	C	0	100	0	0	0	0	0	0	100
FLT906863	Facilities Mgmt & Real Estate - Fleet Re	placemer																				\top	
2 10	Vehicle/Equipment Purchase - 2015	CW	S4	03	297	0	0	0	0	297	0	297	0	C	0	297	0	0	0	0	0	0	297
	Sub-total				297	0	0	0	0	297	0	297	0	C	0	297	0	0	0	0	0	0	297
FLT906864	Clerks - Fleet Replacement																						
2 9	Vehicle/Equipment Purchase - 2014	CW	S2	03	5	0	0	0	0	5	0	5	0	C	0	5	0	0	0	0	0	0	5
2 10	Vehicle/Equipment Purchase - 2015	CW	S4	03	82	0	0	0	0	82	0	82	0	C	0	82	0	0	0	0	0	0	82
	Sub-total				87	0	0	0	0	87	0	87	0	C	0	87	0	0	0	0	0	0	87
FLT906865	Toronto Water - Fleet Replacement																					\top	
2 8	Vehicle/Equipment Purchase - 2013	CW	S2	03	183	0	0	0	0	183	0	183	0	C	0	183	0	0	0	0	0	0	183

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 4

					Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nonte			Cu	rrent and Eu	itura Vaar (Cash Flow	Commit	ments F	Financed B	v	
										ilento			Cui	ilelit aliu i t	iture rear t	ousii i iow			manoca B	,	
	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	F Reserves	Reserve Funds C		Other 1	Other2 D		ole Total Financii
Toronto Water - Fleet Replacement																					
Vehicle/Equipment Purchase - 2014	CW	S2	03	4,028	0	0	0	0	4,028	0	4,028	0	0	0	4,028	0	0	C	0	0	0 4,0
Vehicle/Equipment Purchase - 2015	CW	S4	03	500	1,000	0	0	0	1,500	0	1,500	0	0	0	1,500	0	0	C	0	0	0 1,5
Sub-total				4,711	1,000	0	0	0	5,711	0	5,711	0	C	0	5,711	0	0	C	0	0	0 5,7
EDCT - Fleet Replacement																					
Vehicle/Equipment Purchase - 2013	CW	S2	03	15	0	0	0	0	15	0	15	0	0	0	15	0	0	C	0	0	0
Vehicle/Equipment Purchase - 2015	CW	S4	03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	C	0	0	0
Sub-total				40	0	0	0	0	40	0	40	0	0	0	40	0	0	C	0	0	0 4
Toronto Building - Fleet Replacement																					
Vehicle/Equipment Purchase - 2015	CW	S4	03	32	0	0	0	0	32	0	32	0	0	0	32	0	0	C	0	0	0
Sub-total				32	0	0	0	0	32	0	32	0	O	0	32	0	0	C	0	0	0 3
Shelter, Support & Housing Admin-Fleet Rep	olacei																				
Vehicle/Equipment Purchase - 2015	CW	S4	03	70	0	0	0	0	70	0	70	0	C	0	70	0	0	C	0	0	0
Sub-total				70	0	0	0	0	70	0	70	0	C	0	70	0	0	C	0	0	0
Fleet Mgt System & Fuel System Integration	<u>.</u>																				
Fleet Mgt System & Fuel System Integration - 2009	CW	S2	04	19	0	0	0	0	19	0	19	0	C	0	19	0	0	C	0	0	0
Fleet Mgt System & Fuel System Integration - 2014	CW	S2	04	150	0	0	0	0	150	0	150	0	C	0	150	0	0	C	0	0	0 1
Fleet Mgt System & Fuel System Integration - 2015	CW	S4	04	500	1,300	0	0	0	1,800	0	1,800	0	C	0	1,800	0	0	C	0	0	0 1,8
Sub-total				669	1,300	0	0	0	1,969	0	1,969	0	C	0	1,969	0	0	C	0	0	0 1,96
Human Resources - Fleet Replacement																					
Vehicle/Equipment Purchase - 2014	CW	S2	03	10	0	0	0	0	10	0	10	0	C	0	10	0	0	C	0	0	0
Sub-total				10	0	0	0	0	10	0	10	0	C	0	10	0	0	C	0	0	0
Toronto Community Housing Corp Fleet Re	eplace																				
Vehilce/Equipment Purchase - 2013	CW	S2	03	12	0	0	0	0	12	0	12	0	C	0	12	0	0	C	0	0	0
Vehicle/Equipment Purchase - 2014	CW	S2	03	570	0	0	0	0	570	0	570	0	C	0	570	0	0	C	0	0	0 5
	ibProj No. Sub-project Name Toronto Water - Fleet Replacement Vehicle/Equipment Purchase - 2014 Vehicle/Equipment Purchase - 2015 Sub-total EDCT - Fleet Replacement Vehicle/Equipment Purchase - 2013 Vehicle/Equipment Purchase - 2015 Sub-total Toronto Building - Fleet Replacement Vehicle/Equipment Purchase - 2015 Sub-total Shelter, Support & Housing Admin-Fleet Replacement Vehicle/Equipment Purchase - 2015 Sub-total Fleet Mgt System & Fuel System Integration - 2009 Fleet Mgt System & Fuel System Integration - 2014 Fleet Mgt System & Fuel System Integration - 2015 Sub-total Human Resources - Fleet Replacement Vehicle/Equipment Purchase - 2014 Sub-total Toronto Community Housing Corp Fleet Replacement Vehicle/Equipment Purchase - 2013	ibProj No. Sub-project Name Ward Toronto Water - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW Vehicle/Equipment Purchase - 2015 CW Sub-total EDCT - Fleet Replacement Vehicle/Equipment Purchase - 2013 CW Vehicle/Equipment Purchase - 2015 CW Sub-total Toronto Building - Fleet Replacement Vehicle/Equipment Purchase - 2015 CW Sub-total Shelter, Support & Housing Admin-Fleet Replace Vehicle/Equipment Purchase - 2015 CW Sub-total Fleet Mgt System & Fuel System Integration Fleet Mgt System & Fuel System Integration CW - 2009 Fleet Mgt System & Fuel System Integration CW - 2014 Fleet Mgt System & Fuel System Integration CW - 2015 Sub-total Human Resources - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW Sub-total Toronto Community Housing Corp Fleet Replace Vehilce/Equipment Purchase - 2013 CW	ibProj No. Sub-project Name Ward Stat. Toronto Water - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S2 Vehicle/Equipment Purchase - 2015 CW S4 Sub-total EDCT - Fleet Replacement Vehicle/Equipment Purchase - 2013 CW S2 Vehicle/Equipment Purchase - 2015 CW S4 Sub-total Toronto Building - Fleet Replacement Vehicle/Equipment Purchase - 2015 CW S4 Sub-total Shelter. Support & Housing Admin-Fleet Replace Vehicle/Equipment Purchase - 2015 CW S4 Sub-total Fleet Mgt System & Fuel System Integration Fleet Mgt System & Fuel System Integration CW S2 - 2009 Fleet Mgt System & Fuel System Integration CW S2 - 2014 Fleet Mgt System & Fuel System Integration CW S2 - 2015 Sub-total Human Resources - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S2 Sub-total Toronto Community Housing Corp Fleet Replace Vehilce/Equipment Purchase - 2013 CW S2	ibProj No. Sub-project Name Ward Stat. Cat. Toronto Water - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S2 03 Vehicle/Equipment Purchase - 2015 CW S4 03 Sub-total EDCT - Fleet Replacement Vehicle/Equipment Purchase - 2013 CW S2 03 Vehicle/Equipment Purchase - 2015 CW S4 03 Vehicle/Equipment Purchase - 2015 CW S4 03 Sub-total Toronto Building - Fleet Replacement Vehicle/Equipment Purchase - 2015 CW S4 03 Sub-total Shelter, Support & Housing Admin-Fleet Replace Vehicle/Equipment Purchase - 2015 CW S4 03 Sub-total Fleet Mgt System & Fuel System Integration Fleet Mgt System & Fuel System Integration CW S2 04 - 2009 Fleet Mgt System & Fuel System Integration CW S2 04 - 2014 Fleet Mgt System & Fuel System Integration CW S4 04 - 2015 Sub-total Human Resources - Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S2 03 Sub-total Toronto Community Housing Corp Fleet Replace Vehilce/Equipment Purchase - 2013 CW S2 03	District District	District District	Deproj No. Sub-project Name	Description Description	De Proj No. Sub-project Name	Debro No. Sub-project Name	Debroom Debr	DeProj No. Sub-project Name	Description Description	Potential Englishment Purchase Potential Substitution Potential	Part No. Sub-project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015-2018 2020-2024 2015-2028 2020-2024 2015-2028 2020-2024 2015-2028 2020-2024 2015-2028 2020-2024 2015-2028 2020-	Part No. Sub-project Name Ward Stat. Cat. 2015 2016 2017 2018 2019 2015-2018 2020 2020 2015-2018 2015-			Desire D		Product Name Prod

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Report Phase 2 - Program 28 Fleet Services Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's) APPENDIX 4

		Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year C	Cash Flo	w Comm	itments	Financed	Ву		
Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2		Debt - ecoverable	Total Financing
FLT907912 Toronto Community Housing Corp Fleet Replace																			
1 3 Vehicle/Equipment Purchase - 2015 CW S4 03	510	0	0	0	0	510	0	510	c) (0	510	0	0	(0 0		0 0	510
Sub-total	1,092	0	0	0	0	1,092	0	1,092	0	(0	1,092	0	0	(0 0)	0 0	1,092
Total Program Expenditure	70,762	20,697	0	0	0	91,459	0	91,459	0	(0	91,459	0	0	(0 0)	0 0	91,459

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Report 7Ca

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

APPENDIX 4

Fleet Services																				
		C	Current and	Future '	Year Cash F	low Com	nitments ar	nd Estimate	s		Curren	t and Future	e Year Cas	h Flow C	ommitme	nts and	Estimates	Financed E	Ву	
Sub- Project No. Project Name Priority SubProj No. Sub-project Nam	ne Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024		Federal D Subsidy	evelopment Charges		Reserve Funds	Capital from Current	Other 1	Other2	Deb Recove Debt	erable	Total Financing
Financed By:																				
Reserves (Ind. "XQ" Ref.)		70,762	20,697		0 0	0	91,459	0	91,459	0	0	0	91,459	0	0		0	0	0	91,459
Total Program Financing		70,762	20,697		0 0	0	91,459	0	91,459	0	0	0	91,459	0	0	(0	0	0	91,459

i	atus	Code	Description

S2 S2 Prior Year (With 2015 and\or Future Year Cashflow) S3 S4

S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow)

S4 New - Stand-Alone Project (Current Year Only)

S5 New (On-going or Phased Projects)

Category Code Description

S5

Health and Safety C01 02 Legislated C02 State of Good Repair C03 03

Service Improvement and Enhancement C04

05 Growth Related C05

Reserved Category 1 C06 Reserved Category 2 C07 06 07

2015 Recommended Capital Budget with Financing Detail

MTORONTO

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



APPENDIX 5

Fleet Services **Sub-Project Summary**

Project/Financing			2015					Financ					
Priority Project	Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 FLT000476	Library - Fleet Replacement												
2 16 Ve	ehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	414	0	0	0	414	0	0	0	0	C	0
2 17 Ve	hicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	575	0	0	0	575	0	0	0	0	C	0
		Project Sub-total:	989	0	0	0	989	0	0	0	0	C	0
<u>0 FLT000482</u>	Solid Waste - Fleet Replacement												
2 15 Ve	hicle/Equipment Purchase - 2013	01/01/2013 12/31/2014	32	0	0	0	32	0	0	0	0	C	0
2 16 Ve	ehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	8,740	0	0	0	8,740	0	0	0	0	C	0
2 17 Ve	hicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	13,500	0	0	0	13,500	0	0	0	0	C	0
		Project Sub-total:	22,272	0	0	0	22,272	0	0	0	0	C	0
0 FLT000483	Engineering & Construction Serv Fleet Replacen	ment											
2 16 Ve	ehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	258	0	0	0	258	0	0	0	0	C	0
		Project Sub-total:	258	0	0	0	258	0	0	0	0	C	0
0 FLT000484	Transportation-Fleet Replacement												
2 15 Ve	hicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	2,790	0	0	0	2,790	0	0	0	0	C	0
	hicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	3,000	0	0	0	3,000	0	0	0	0	C	0
	ehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	900	0	0	0	900	0	0	0	0	C	0
		Project Sub-total:	6,690	0	0	0	6,690	0	0	0	0	C	0
0 FLT000486	EMS-Fleet Replacement												
2 15 Ve	hicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	52	0	0	0	52	0	0	0	0	C	0
2 16 Ve	hicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	43	0	0	0	43	0	0	0	0	C	0
2 17 Ve	hicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	3,675	0	0	0	3,675	0	0	0	0	C	0
		Project Sub-total:	3,770	0	0	0	3,770	0	0	0	0	C	0
0 FLT000489	Zoo-Fleet Replacement												
2 16 Ve	hicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	31	0	0	0	31	0	0	0	0	C	0
2 17 Ve	hicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	350	0	0	0	350	0	0	0	0	C	0
		Project Sub-total:	381	0	0	0	381	0	0	0	0	C	0
0 FLT000491	Exhibition Place - Fleet Replacement												
1 13 Ve	hicle/Equipment Purchases - 2011	01/01/2011 12/31/2012	121	0	0	0	121	0	0	0	0	C	0
1 14 Ve	hicle/Equipment Purchase - 2012	01/01/2012 12/31/2013	35	0	0	0	35	0	0	0	0	C	0
2 15 Ve	hicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	10	0	0	0	10	0	0	0	0	C	0
2 17 Ve	hicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	361	0	0	0	361	0	0	0	0	C	0
		Project Sub-total:	527	0	0	0	527	0	0	0	0	C	0

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CITY OF TORONTO APPENDIX 5 Fleet Services

Sub-Project Summary

Project/F	Financing	1	2015					Financ	ina				
Priority I	•	Start Date Completion Date		Provincial Grants	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From	Other 1	Other 2	Debt	Debt - Recoverable
		24.0		Subsidies	Cuscia	0.1.0.900			Current				110001014101
<u>0</u> FLT	000492 Fleet Replacement - Insurance Contingency												
2	16 Insurance Contingency - 2015	01/01/2015 12/31/2015	200	0	0	0	200	0	0	0	0	(0 0
		Project Sub-total:	200	0	0	0	200	0	0	0	0	(0 0
0 FLT	906593 Arena Boards - Replacement of Ice Resurfacers												
2	11 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	20	0	0	0	20	0	0	0	0	(0 0
		Project Sub-total:	20	0	0	0	20	0	0	0	0	(0
0 FLT	906865 Toronto Water - Fleet Replacement												
2	8 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	183	0	0	0	183	0	0	0	0	(0
2	9 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	4,028	0	0	0	4,028	0	0	0	0	(0
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	500	0	0	0	500	0	0	0	0	(0 0
		Project Sub-total:	4,711	0	0	0	4,711	0	0	0	0	(0 0
0 FLT	907266 EDCT - Fleet Replacement												
2	6 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	15	0	0	0	15	0	0	0	0	(0
2	8 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	25	0	0	0	25	0	0	0	0	(0
		Project Sub-total:	40	0	0	0	40	0	0	0	0	(0 0
0 FLT	907268 Toronto Building - Fleet Replacement	•											
2	8 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	32	0	0	0	32	0	0	0	0	(0
		Project Sub-total:	32	0	0	0	32	0	0	0	0	(0 0
0 FLT	907271 Shelter, Support & Housing Admin-Fleet Replacem	-											
<u>v</u> <u></u>	8 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	70	0	0	0	70	0	0	0	0	(0
_	o verilloto/Equipment i dionage 2010	Project Sub-total:	70	0	0	0	70	0	0	0			
0 FI T	2007070 Floor Mark Creaters & Free Creaters Into greation	i roject oub totui.	70										
0 FLT	907272 Fleet Mgt System & Fuel System Integration	01/01/0000 10/01/0010	19	0	0	0	19	0	0	0	0	(
2	1 Fleet Mgt System & Fuel System Integration - 2009 6 Fleet Mgt System & Fuel System Integration - 2014	01/01/2008 12/31/2013 01/01/2014 12/31/2014	150	0	0	0	150	0	0	0	0	(
2	8 Fleet Mgt System & Fuel System Integration - 2015	01/01/2015 12/31/2015	500	0	0	0	500	0	0	0	_	•	0 0
_	or look might organism at a dot organism mitogration. 2010	Project Sub-total:	669	0	0	0	669	0	0	0			0 0
4 617	000478 Parks, Forestry & Recreation-Fleet Replacement	i rojoot oub totun		<u> </u>									
1 FLT 2	15 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	1,679	0	0	0	1,679	0	0	0	0	,) 0
2	16 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	3,726	0	0	0	3,726	0	0	0	0) 0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	-	0	0	0	4,261	0	0	0	-		0
_	Totalor, Equipment Furbildo 2010	Project Sub-total:	9,666	0	0	0	9,666	0	0	0			0 0
1 517	2000/01 Municipal Licensing & Standards Floot Fords	-	3,000	<u> </u>									
1 FLT 2	7000481 Municipal Licensing & Standards-Fleet Replacement Purchase 2013		342	0	0	0	342	0	0	0	0	,	0
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013	342	l "	U	U	342	U	U	U	U	(, 0

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CITY OF TORONTO APPENDIX 5 Fleet Services **Sub-Project Summary**

Project/	/Financing		2015					Financ					
Priority	Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1 FL	T000481 Municipal Licensing & Standards-Fleet Replacement	<u>ent</u>											
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	570	0	0	0	570	0	0	0	0	(0 0
		Project Sub-total:	912	0	0	0	912	0	0	0	0	(0 0
1 FL	T906279 Fuel Site Closures, Upgrades & Replacement												
2	8 Fuel Site Closure, Upgrade & Replacement - 2014	01/01/2014 12/31/2014	1,271	0	0	0	1,271	0	0	0	0	(0 0
2	9 Fuel Site Closure, Upgrade & Replacement - 2015	01/01/2015 12/31/2015	3,100	0	0	0	3,100	0	0	0	0	(0 0
		Project Sub-total:	4,371	0	0	0	4,371	0	0	0	0	(0 0
1 FL	T906672 Green Fleet Plan												
2	9 Green Fleet Plan - 2013	01/01/2013 12/31/2014	179	0	0	0	179	0	0	0	0	(0 0
2	10 Green Fleet Plan - 2014	01/01/2014 12/31/2014	100	0	0	0	100	0	0	0	0	(0 0
2	11 Green Fleet Plan - 2015	01/01/2015 12/31/2015	100	0	0	0	100	0	0	0	0	(0 0
		Project Sub-total:	379	0	0	0	379	0	0	0	0	(0 0
1 FL	T906862 Fleet Services - Fleet Replacement												
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	100	0	0	0	100	0	0	0	0	(0 0
		Project Sub-total:	100	0	0	0	100	0	0	0	0	(0 0
1 FL	T906863 Facilities Mgmt & Real Estate - Fleet Replacement	<u>t</u>											
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	297	0	0	0	297	0	0	0	0	(0 0
	• •	Project Sub-total:	297	0	0	0	297	0	0	0	0	(0 0
1 FL	T906864 Clerks - Fleet Replacement												
2	9 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	5	0	0	0	5	0	0	0	0	(0 0
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	82	0	0	0	82	0	0	0	0	(0 0
		Project Sub-total:	87	0	0	0	87	0	0	0	0	(0 0
1 FL	T907912 Toronto Community Housing Corp Fleet Replace	ement											
1	1 Vehilce/Equipment Purchase - 2013	01/01/2013 12/31/2013	12	0	0	0	12	0	0	0	0	(0 0
1	2 Vehicle/Equipment Purchase - 2014	01/01/2014 01/31/2014	570	0	0	0	570	0	0	0	0	(0 0
1	3 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	510	0	0	0	510	0	0	0	0	(0 0
		Project Sub-total:	1,092	0	0	0	1,092	0	0	0	0	(0 0
2 FL	T000475 Public Health - Fleet Replacement												
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	25	0	0	0	25	0	0	0	0	(0 0
		Project Sub-total:	25	0	0	0	25	0	0	0	0	(0 0
2 FL	.T000487 Fire-Fleet Replacement												
1	14 Vehicle/Equipment Purchase - 2012	01/01/2012 12/31/2014	83	0	0	0	83	0	0	0	0		0 0
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013 12/31/2013			0	0	2,111	0	0	0	0		0 0

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(Phase 2) 28-Fleet Services

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO APPENDIX 5 Fleet Services Sub-Project Summary

Project/Financing		2015					Financ	cing				
Priority Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
2 FLT000487 Fire-Fleet Replacement												
2 16 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	5,543	0	0	0	5,543	0	0	0	0		0 0
2 17 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	5,457	0	0	0	5,457	0	0	0	0		0 0
F	Project Sub-total:	13,194	0	0	0	13,194	0	0	0	0		0 0
2 FLT907601 Human Resources - Fleet Replacement												
2 3 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	10	0	0	0	10	0	0	0	0		0 0
F	Project Sub-total:	10	0	0	0	10	0	0	0	0		0 0
Program Total:		70,762	0	0	0	70,762	0	0	0	0		0 0

Status Code Description

S2 Prior Year (With 2015 and\or Future Year Cashflow) S2

S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow)

S3 S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

Category Code Description

Health and Safety C01 01 02 Legislated C02 03 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05 Reserved Category 1 C06

Reserved Category 2 C07

Reserve / Reserve Fund Review

							Contril	outions / (\	Withdrawls	s)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
•	Beginning Balance	106	150	182	167	224	281	312	169	146	168	175	150
Vernore neserve XQ1101	(Withdrawls)	100	150	102	107		201	312	103	1.0	100	1,5	150
	Public Health - Fleet	(26)	(25)	(72)			(26)	(200)	(80)	(35)	(50)	(60)	(548)
	Replacement	. 1	, ,	` ′			` ′	` ′	` ′	` ′	` '	` '	` '
	Total Withdrawls	(26)	(25)	(72)			(26)	(200)	(80)	(35)	(50)	(60)	(548)
	Contributions												
	Vehicle Reserve	70	57	57	57	57	57	57	57	57	57	57	570
	Total Contributions	70	57	57	57	57	57	57	57	57	57	57	570
Other Program / Agency Net (W	/ithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	150	182	167	224	281	312	169	146	168	175	172	172

							Contrib	outions / (\	Withdrawls	i)			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1700	Beginning Balance	663	691	(7)	(105)	34	(361)	(266)	(504)	(317)	(580)	(489)	691
	(Withdrawls)												
	Library - Fleet Replacement	(314)	(990)	(390)	(153)	(687)	(197)	(530)	(105)	(555)	(201)	(493)	(4,301)
	Total Withdrawls	(314)	(990)	(390)	(153)	(687)	(197)	(530)	(105)	(555)	(201)	(493)	(4,301)
	Contributions												
	Vehicle Reserve	342	292	292	292	292	292	292	292	292	292	292	2,920
	Total Contributions	342	292	292	292	292	292	292	292	292	292	292	2,920
Other Program / Agency Net (W	Vithdrawls) and Contributions												
Total Reserve Fund Balance at '	Year-End	691	(7)	(105)	34	(361)	(266)	(504)	(317)	(580)	(489)	(690)	(690)

							Contrib	outions / (\	Nithdrawls	1			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1201	Beginning Balance	5,752	7,879	3,949	(984)	(1,269)	(1,855)	(3,506)	(5,520)	(7,534)	(9,548)	(11,562)	7,879
	(Withdrawls)												
	Parks, Forestry & Recreation -	(3,074)	(9,666)	(10,669)	(6,021)	(6,322)	(7,387)	(7,750)	(7,750)	(7,750)	(7,750)	(6,000)	(77,065)
	Fleet Replacement												
	Total Withdrawls	(3,074)	(9,666)	(10,669)	(6,021)	(6,322)	(7,387)	(7,750)	(7,750)	(7,750)	(7,750)	(6,000)	(77,065)
	Contributions												
	Vehicle Reserve	5,201	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	57,360
	Total Contributions	5,201	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	5,736	57,360
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	7,879	3,949	(984)	(1,269)	(1,855)	(3,506)	(5,520)	(7,534)	(9,548)	(11,562)	(11,826)	(11,826)

							Contril	outions / (\	Withdrawls	5)			
		Projected Balance as		2216	2217	***	2010						2015 - 2024 Total
	Project / SubProject Name	at Dec 31,		2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1204	Beginning Balance	293	260	312	338	245	297	349	366	418	470	472	260
	(Withdrawls)												
	Purchasing & Materials Mgmt	(85)		(26)	(145)			(35)			(50)	(30)	(286)
	- Fleet Replacement												
	·												
	Total Withdrawls	(85)		(26)	(145)			(35)			(50)	(30)	(286)
	Contributions												
	Vehicle Reserve	52	52	52	52	52	52	52	52	52	52	52	520
	Total Contributions	52	52	52	52	52	52	52	52	52	52	52	520
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	260	312	338	245	297	349	366	418	470	472	494	494

Reserve / Reserve Fund Review

Table 12: Reserve / Reserve Fund Review - Corporate (\$000s)

							Contrib	outions / (\	Withdrawls	5)			
Reserve / Reserve Fund Nam	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1202	Beginning Balance	1,531	2,064	1,152	1,009	1,082	892	828	1,012	1,035	1,293	1,018	2,064
	(Withdrawls)												
	Municipal Licensing &	(58)	(912)	(584)	(368)	(631)	(505)	(257)	(418)	(183)	(716)	(716)	(5,290)
	Standards - Fleet Replacement												
	Total Withdrawls	(58)	(912)	(584)	(368)	(631)	(505)	(257)	(418)	(183)	(716)	(716)	(5,290)
	Contributions												
	Vehicle Reserve	591		441	441	441	441	441	441	441	441	441	3,969
	Total Contributions	591		441	441	441	441	441	441	441	441	441	3,969
Other Program / Agency Net (Withdrawls) and Contributions												
Total Reserve Fund Balance a	: Year-End	2,064	1,152	1,009	1,082	892	828	1,012	1,035	1,293	1,018	743	743

							Contrib	utions / (\	Withdrawls	s)			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1014	Beginning Balance	26,575	23,960	14,688	3,945	7,554	7,374	1,545	1,308	3,672	(4,294)	(15,453)	23,960
	(Withdrawls)												
	Solid Waste Management -	(10,615)	(22,272)	(19,743)	(5,391)	(9,180)	(14,829)	(9,237)	(6,636)	(16,966)	(20,159)	(9,062)	(133,475)
	Fleet Replacement												
	Total Withdrawls	(10,615)	(22,272)	(19,743)	(5,391)	(9,180)	(14,829)	(9,237)	(6,636)	(16,966)	(20,159)	(9,062)	(133,475)
	Contributions												
	Vehicle Reserve	8,000	13,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	94,000
	Total Contributions	8,000	13,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	94,000
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	23,960	14,688	3,945	7,554	7,374	1,545	1,308	3,672	(4,294)	(15,453)	(15,515)	(15,515)

							Contrib	outions / (\	Nithdrawls	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1016	Beginning Balance	984	1,300	1,300	1,292	1,277	1,254	1,224	1,177	1,130	1,053	1,026	1,300
	(Withdrawls) Engineering and Construction Services - Fleet Replacement		(258)	(266)	(273)	(281)	(288)	(305)	(305)	(335)	(285)	(32)	(2,628)
	Total Withdrawls		(258)	(266)	(273)	(281)	(288)	(305)	(305)	(335)	(285)	(32)	(2,628)
	Contributions Vehicle Reserve	316	258	258	258	258	258	258	258	258	258	258	2,580
	Total Contributions	316	258	258	258	258	258	258	258	258	258	258	2,580
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	1,300	1,300	1,292	1,277	1,254	1,224	1,177	1,130	1,053	1,026	1,252	1,252

							Contrib	outions / (\	Withdrawls	i)			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1015	Beginning Balance	6,104	7,307	3,694	(129)	(952)	(1,775)	(2,598)	(3,421)	(4,244)	(5,067)	(5,890)	7,307
	(Withdrawls)												
	Transportation Services - Fleet	(1,874)	(6,690)	(6,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(44,790)
	Replacement												
	Total Withdrawls	(1,874)	(6,690)	(6,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(44,790)
	Contributions												
	Vehicle Reserve	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	30,770
	Total Contributions	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	30,770
Other Program / Agency Net (W	Vithdrawls) and Contributions												
Total Reserve Fund Balance at '	Year-End	7,307	3,694	(129)	(952)	(1,775)	(2,598)	(3,421)	(4,244)	(5,067)	(5,890)	(6,713)	(6,713)

Appendix 6 Reserve / Reserve Fund Review

Table 12: Reserve / Reserve Fund Review - Corporate (\$000s)

							Contril	outions / (\	Withdrawls	5)			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1018	Beginning Balance	2,545	614	918	893	776	441	55	(455)	(1,107)	(3,273)	(5,424)	614
	(Withdrawls)												
	Emergency Medical Services -	(6,005)	(3,770)	(4,099)	(4,191)	(4,409)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(49,202)
	Fleet Replacement												
	Total Withdrawls	(6,005)	(3,770)	(4,099)	(4,191)	(4,409)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(49,202)
	Contributions												
	Vehicle Reserve	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	40,740
	Total Contributions	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	4,074	40,740
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	614	918	893	776	441	55	(455)	(1,107)	(3,273)	(5,424)	(7,848)	(7,848)

							Contrib	outions / (\	Withdrawl:	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1017 &													,
XQ1020	Beginning Balance	7,907	8,525	1,534	397	397	397	397	(2,079)	361	(10,790)	(10,790)	8,525
	(Withdrawls)												
	Fire Services - Fleet Replacement	(5,085)	(13,194)	(7,840)	(7,203)	(7,203)	(7,203)	(9,679)	(4,763)	(18,354)	(7,203)	(7,203)	(89,845)
	Total Withdrawls	(5,085)	(13,194)	(7,840)	(7,203)	(7,203)	(7,203)	(9,679)	(4,763)	(18,354)	(7,203)	(7,203)	(89,845)
	Contributions												
	Vehicle Reserve	5,703	6,203	6,703	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	70,530
	Total Contributions	5,703	6,203	6,703	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	70,530
Other Program / Agency Net (W	ithdrawls) and Contributions												
Total Reserve Fund Balance at Y	/ear-End	8,525	1,534	397	397	397	397	(2,079)	361	(10,790)	(10,790)	(10,790)	(10,790)

							Contril	outions / (\	Nithdrawls	5)			
	Product / Subproduct Nove	Projected Balance as		2016	2047	2040	2010	2020	2024	2022	2022	2024	2015 - 2024 Total
Reserve / Reserve Fund Name	Project / SubProject Name and Number	at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	Contributions / (Withdrawls)
Vehicle Reserve XQ1703								-					
	Beginning Balance	656	670	622	272	(78)	(95)	(112)	(129)	(146)	(163)	(180)	670
	(Withdrawls)												
	Zoo - Fleet Replacement	(319)	(381)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,531)
	Total Withdrawls	(319)	(381)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,531)
	Contributions												
	Vehicle Reserve	333	333			333	333	333	333	333	333	333	2,664
	Total Contributions	333	333			333	333	333	333	333	333	333	2,664
Other Program / Agency Net (W	ithdrawls) and Contributions												
Total Reserve Fund Balance at Y	/ear-End	670	622	272	(78)	(95)	(112)	(129)	(146)	(163)	(180)	(197)	(197)

							Contril	outions / (\	Nithdrawl:	s)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1702													
	Beginning Balance	621	162	185	264	331	387	431	481	531	581	631	162
	(Withdrawls)												
	Exhibition Place - Fleet Replacement	(788)	(527)	(371)	(383)	(394)	(406)	(400)	(400)	(400)	(400)	(400)	(4,081)
	Total Withdrawls	(788)	(527)	(371)	(383)	(394)	(406)	(400)	(400)	(400)	(400)	(400)	(4,081)
	Contributions												
	Vehicle Reserve	329	550	450	450	450	450	450	450	450	450	450	4,600
	Total Contributions	329	550	450	450	450	450	450	450	450	450	450	4,600
Other Program / Agency Net (V	Vithdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	162	185	264	331	387	431	481	531	581	631	681	681

Reserve / Reserve Fund Review

							Contril	outions / (\	Vithdrawls	5)			
		Projected											2015 - 2024
		Balance as											Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1705													
	Beginning Balance	60	71	142	128	114	101	105	109	(1)		(4)	71
	(Withdrawls)												
	Arena Boards Vehicles - Fleet	(80)	(20)	(105)	(108)	(110)	(112)	(115)	(236)	(120)	(125)	(130)	(1,181)
	Replacement												
	Total Withdrawls	(80)	(20)	(105)	(108)	(110)	(112)	(115)	(236)	(120)	(125)	(130)	(1,181)
	Contributions												
	Vehicle Reserve	91	91	91	94	97	116	119	126	121	121	121	1,097
	Total Contributions	91	91	91	94	97	116	119	126	121	121	121	1,097
Other Program / Agency Net (W	/ithdrawls) and Contributions												
Total Reserve Fund Balance at \	Year-End	71	142	128	114	101	105	109	(1)		(4)	(13)	(13)

							Contril	outions / (\	Nithdrawls	:)			
Reserve / Reserve Fund Nar	Project / SubProject Name	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ150	3												
	Beginning Balance	564	564	504	268	32	(204)	(440)	(680)	(920)	(1,160)	(1,400)	564
	(Withdrawls)												
	Fleet Services - Fleet		(100)	(236)	(236)	(236)	(236)	(240)	(240)	(240)	(240)		(2,004)
	Replacement												
	Total Withdrawls		(100)	(236)	(236)	(236)	(236)	(240)	(240)	(240)	(240)		(2,004)
	Contributions												
	Vehicle Reserve		40										40
	Total Contributions		40										40
Other Program / Agency Net	(Withdrawls) and Contributions				·	,							
Total Reserve Fund Balance	it Year-End	564	504	268	32	(204)	(440)	(680)	(920)	(1,160)	(1,400)	(1,400)	(1,400)

							Contril	outions / (\	Withdrawl:	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1502													
	Beginning Balance	1,883	2,193	2,207	1,124	1,282	865	1,046	940	608	483	297	2,193
	(Withdrawls)												
	Facilities and Real Estate -		(297)	(1,394)	(153)	(728)	(130)	(417)	(643)	(436)	(497)	(150)	(4,845)
	Fleet Replacement												
	Total Withdrawls		(297)	(1,394)	(153)	(728)	(130)	(417)	(643)	(436)	(497)	(150)	(4,845)
	Contributions												
	Vehicle Reserve	310	311	311	311	311	311	311	311	311	311	311	3,110
	Total Contributions	310	311	311	311	311	311	311	311	311	311	311	3,110
Other Program / Agency Net (Withdrawls) and Contributions												
Total Reserve Fund Balance at	Year-End	2,193	2,207	1,124	1,282	865	1,046	940	608	483	297	458	458

							Contril	outions / (\	Withdrawl	s)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1504	and Number	2014	Duuget	FIGIT	FIGII	riaii	riali	Figit	riali	Figii	FIGII	riali	/ (withanawis)
, , , , , , , , , , , , , , , , , , , ,	Beginning Balance (Withdrawls)	427	394	319	206	168	183	173	188	203	218	233	394
	Clerk's - Fleet Replacement	(45)	(87)	(125)	(53)		(25)					(30)	(320)
	Total Withdrawls	(45)	(87)	(125)	(53)		(25)					(30)	(320)
	Contributions Vehicle Reserve	12	12	12	15	15	15	15	15	15	15	15	144
	Total Contributions	12	12	12	15	15	15	15	15	15	15	15	144
Other Program / Agency Net (W	/ithdrawls) and Contributions				,			, and the second					
Total Reserve Fund Balance at '	Year-End	394	319	206	168	183	173	188	203	218	233	218	218

Reserve / Reserve Fund Review

							Contrib	outions / (\	Vithdrawls)			
		Projected Balance as											2015 - 2024 Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1012													
	Beginning Balance	4,270	5,855	5,798	4,747	2,112	2,396	(1,549)	(3,564)	(2,654)	(3,408)	(2,352)	5,855
	(Withdrawls)												
	Toronto Water Services - Fleet	(2,515)	(4,712)	(5,706)	(7,290)	(4,371)	(8,600)	(6,670)	(3,745)	(5,409)	(3,599)	(3,250)	(53,352)
	Replacement												
	Total Withdrawls	(2,515)	(4,712)	(5,706)	(7,290)	(4,371)	(8,600)	(6,670)	(3,745)	(5,409)	(3,599)	(3,250)	(53,352)
	Contributions												
	Vehicle Reserve	4,100	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	46,550
	Total Contributions	4,100	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	4,655	46,550
Other Program / Agency Net (W	ithdrawls) and Contributions												
Total Reserve Fund Balance at \	/ear-End	5,855	5,798	4,747	2,112	2,396	(1,549)	(3,564)	(2,654)	(3,408)	(2,352)	(947)	(947)

							Contril	outions / (\	Withdrawls	i)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1200													
	Beginning Balance	239	214	195	163	209	164	162	162	162	187	162	214
	(Withdrawls)												
	EDCT - Fleet Replacement	(25)	(40)	(32)		(45)	(36)	(36)	(75)		(50)		(314)
	Total Withdrawls	(25)	(40)	(32)		(45)	(36)	(36)	(75)		(50)		(314)
	Contributions												
	Vehicle Reserve		21		46		34	36	75	25	25	25	287
	Total Contributions		21		46		34	36	75	25	25	25	287
Other Program / Agency Net (W	/ithdrawls) and Contributions												
Total Reserve Fund Balance at Y	Year-End	214	195	163	209	164	162	162	162	187	162	187	187

							Contril	outions / (\	Vithdrawls	5)			
	Project / SubProject Name	Projected Balance as at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2015 - 2024 Total Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1301	Beginning Balance (Withdrawls)	313	385	473	481	544	575	695	770	855	930	1,050	385
	Toronto Building - Fleet Replacement		(32)	(112)	(57)	(89)		(45)	(35)	(45)		(100)	(515)
	Total Withdrawls		(32)	(112)	(57)	(89)		(45)	(35)	(45)		(100)	(515)
	Contributions Vehicle Reserve	72	120	120	120	120	120	120	120	120	120	120	1,200
	Total Contributions	72	120	120	120	120	120	120	120	120	120	120	1,200
Other Program / Agency Net (W	/ithdrawls) and Contributions					·							
Total Reserve Fund Balance at Y	Year-End	385	473	481	544	575	695	770	855	930	1,050	1,070	1,070

							Contril	outions / (\	Nithdrawls	5)			
		Projected Balance as											2015 - 2024 Total
	Project / SubProject Name	at Dec 31,	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Contributions
Reserve / Reserve Fund Name	and Number	2014 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/ (Withdrawls)
Vehicle Reserve XQ1401													
	Beginning Balance	605	605	605	573	573	573	539	503	463	418	418	605
	(Withdrawls)												
	PPF&A - Fleet Replacement			(32)			(34)	(36)	(40)	(45)			(187)
				(()		4 1				4
	Total Withdrawls			(32)			(34)	(36)	(40)	(45)			(187)
	Contributions												
	Vehicle Reserve												
	Total Contributions												
Other Program / Agency Net (W	Vithdrawls) and Contributions												
Total Reserve Fund Balance at '	Year-End	605	605	573	573	573	539	503	463	418	418	418	418

Reserve / Reserve Fund Review

							Contril	outions / (\	Withdrawls	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1100													
	Beginning Balance	156	165	104	41	50	59	68	77	41	(30)	(21)	165
	(Withdrawls)												
	Shelter, Support & Housing		(70)	(72)					(45)	(80)		(75)	(342)
	Admin - Fleet Replacement												
	Total Withdrawls		(70)	(72)					(45)	(80)		(75)	(342)
	Contributions												
	Vehicle Reserve	9	9	9	9	9	9	9	9	9	9	9	90
	Total Contributions	9	9	9	9	9	9	9	9	9	9	9	90
Other Program / Agency Net (Withdrawls) and Contributions													
Total Reserve Fund Balance at \	Year-End	165	104	41	50	59	68	77	41	(30)	(21)	(87)	(87)

							Contril	outions / (\	Withdrawls	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1505													
	Beginning Balance	27	18	16	24	32	40	48	56	64	27	35	18
	(Withdrawls)												
	Human Resources - Fleet												(55)
	Replacement	(25)	(10)							(45)			
	Total Withdrawls	(25)	(10)							(45)			(55)
	Contributions												
	Vehicle Reserve	16	8	8	8	8	8	8	8	8	8	8	80
	Total Contributions	16	8	8	8	8	8	8	8	8	8	8	80
Other Program / Agency Net (W	/ithdrawls) and Contributions												
Total Reserve Fund Balance at Y	Year-End	18	16	24	32	40	48	56	64	27	35	43	43

							Contril	outions / (\	Withdrawls	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1509													
	Beginning Balance	51	63	73	58	68	78	(28)	(18)	(8)	2	12	63
	(Withdrawls)												
	Information & Technology -			(25)			(116)					(35)	(176)
	Fleet Replacement												
	Total Withdrawls			(25)			(116)					(35)	(176)
	Contributions												
	Vehicle Reserve	12	10	10	10	10	10	10	10	10	10	10	100
	Total Contributions	12	10	10	10	10	10	10	10	10	10	10	100
Other Program / Agency Net (Withdrawls) and Contributions													
Total Reserve Fund Balance at \	/ear-End	63	73	58	68	78	(28)	(18)	(8)	2	12	(13)	(13)

							Contrib	outions / (\	Vithdrawls	i)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *		2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
Vehicle Reserve XQ1707													
	Beginning Balance	523	602	20	(440)	(260)	(95)	(175)	(175)	(175)	123	531	602
	(Withdrawls)												
	Toronto Community Housing	(491)	(1,092)	(720)	(1,055)	(645)	(530)	(120)	(60)	(60)		(250)	(4,532)
	Corp Fleet Replacement												
	Total Withdrawls	(491)	(1,092)	(720)	(1,055)	(645)	(530)	(120)	(60)	(60)		(250)	(4,532)
	Contributions												
	Vehicle Reserve	570	510	260	1,235	810	450	120	60	358	408	408	4,619
	Total Contributions	570	510	260	1,235	810	450	120	60	358	408	408	4,619
Other Program / Agency Net (V	her Program / Agency Net (Withdrawls) and Contribution:												
Total Reserve Fund Balance at	Year-End	602	20	(440)	(260)	(95)	(175)	(175)	(175)	123	531	689	689

Reserve / Reserve Fund Review

							Contrib	utions / (\	Nithdrawls	5)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawls)
	Beginning Balance	9,550	5,222	(197)		(3,097)	(3,397)	(4,297)	(4,597)	(4,697)	(4,797)	(4,897)	5,222
XQ0003	beginning barance	3,330	3,222	(157)	(2,757)	(3,037)	(3,357)	(4,237)	(4,357)	(4,057)	(4,/3/)	(4,037)	3,222
AQ0003	(Withdrawls)												
	Green Fleet Plan	(606)	(379)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(1,279)
	Fuel Sites Closures and	(3,103)		(1,200)	٠, ,	(200)	(200)	(200)	(/	(,	(,	(/	(6,371)
	Upgrades	(-,,	()-)	(,,	(/	(,	(/	(,					(-,- ,
	Maintenance System Upgrade						(600)						(600)
	Fleet Management System and	(619)	(669)	(1,300)			` '						(1,969)
	Fuel System Integration	, 1	` ′	` ' '									, , ,
	Total Withdrawls	(4,328)	(5,419)	(2,600)	(300)	(300)	(900)	(300)	(100)	(100)	(100)	(100)	(10,219)
	Contributions												
	Total Contributions												
Other Program / Agency Net (W	/ithdrawls) and Contributions												
Total Reserve Fund Balance at '	Year-End	5,222	(197)	(2,797)	(3,097)	(3,397)	(4,297)	(4,597)	(4,697)	(4,797)	(4,897)	(4,997)	(4,997)