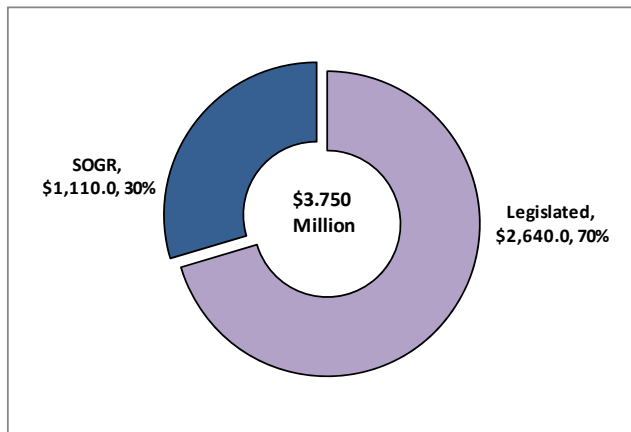


2015 Recommended Capital Budget

2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category
(in \$000s)



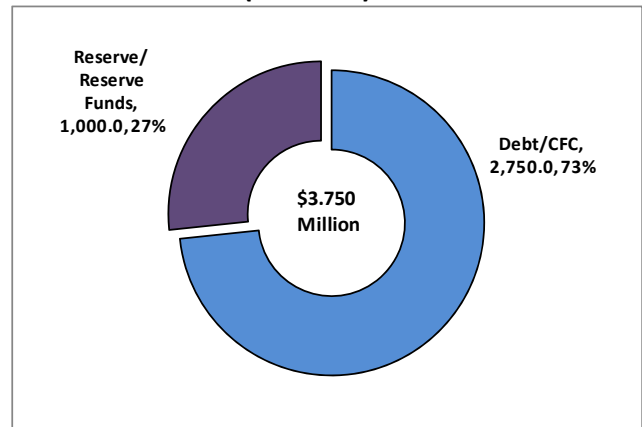
\$120.0 million

The 2015 Recommended Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$3.750 million.

The 2015 Capital Budget expenditures are allocated into the following categories:

- *Legislated (\$2.640 million, 70.4%)*
 - In 2015, Legislated projects continue to drive the City Clerk's Office Capital Budget.
- *SOGR (\$1.110 million, 29.6%)*
 - Funding for Growth projects in 2015 is primarily for the Archives Strategic Plan Implementation project and the Infrastructure to Support Council/Committee Meetings project.

2015 Capital Budget by Funding Source
(in \$000s)



\$120.0 million

The 2015 Recommended Capital Budget is financed primarily by:

- *Debt (\$2.750 million, 73.3 %)*
 - This is on target with the debt affordability guideline set for this Program in 2015. The largest project funded by debt in 2015, is the Information Management Infrastructure project, requiring \$0.990 million or 36% of recommended debt funding.
- *Reserve and Reserve Funds (\$1.000 million, 26.7%)*
 - The Toronto Election Information System (TEIS) project and the Alternate Voting project are funded from the Election Reserve Fund, while the Archives Equipment SOGR is funded from the City Clerk's Equipment Reserves.

Table 7
2015 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2013 and Prior Year Carry Forwards	2014 Carry Forwards	2015 Rec'd Cash Flow	Total 2015 Cash Flow (Incl 2014 C/Fwd)	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total 2015 Rec'd Cash Flow & FY Commits
Expenditures														
Previously Approved		1,008	2,165	3,173	756	200	400	600						5,129
Change in Scope			785	785	379	500	(400)	(600)						664
New			800	800	16,826	2,180	750	420						20,976
New w/Future Year														
Total Expenditure		1,008	3,750	4,758	17,961	2,880	750	420						26,769
Financing														
Debt		409	2,750	3,159	16,501	1,430								21,090
Other														
Reserves/Res Funds		599	1,000	1,599	1,460	1,450	750	420						5,679
Development Charges														
Provincial/Federal														
Total Financing (including carry forward funding)		1,008	3,750	4,758	17,961	2,880	750	420						26,769

Approval of the 2015 Recommended Capital Budget of \$4.758 million including carry forward funding of \$1.008 million, and provides \$2.165 million for previously approved projects already underway and an increase in funding of \$1.585 million for new/change in scope projects.

- Approval of the 2015 Recommended Capital Budget will result in future year commitment of \$17.961 million in 2016, \$2.880 million in 2017, \$0.750 million in 2018, and \$0.420 million in 2019.
- Reserves / Reserve funds of \$5.679 million will fund the Toronto Election Information System (TEIS), the Alternate Voting project, and the Archives Equipment SOGR project.
- Debt funding of \$21.090 million will fund the Archives Strategic Plan Implementation, Implementation of New Vote Counting System, Toronto Meeting Management Information System, Infrastructure to Support Council/Committee Meetings project, Information Management Infrastructure project, Council Transition System Changes, and Records Centre Tracking System.

2015 Recommended Capital Project Highlights

Table 8
2015 Recommended Capital Project Highlights (in \$000s)

Project	Total Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2015 - 2024 Total
Toronto Election Information System (TEIS)	6,480	1,142	1,300	1,450	750	420	5,062						5,062
Archives Strategic Plan Implementation	668	407	606	250			1,263						1,263
Implementation of New Vote Counting System		150	14,980	480			15,610						15,610
Toronto Meeting Mgmt Information System	600	100					100						100
Infrastructure to Support Council/Committee Meetings	1,300	642	300	300			1,242						1,242
Alternate Voting	1,394	443	100				543						543
Information Management Infrastructure	4,917	1,154	675	400			2,229						2,229
Council Transition System Changes	981	570					570						570
Records Centre Tracking System		150					150						150
Total (including carry forward funding)	16,340	4,758	17,961	2,880	750	420	26,769						26,769

The 2015 Recommended Capital Budget provides funding of \$4.758 million (including carry forward funding) to:

- *Begin:*
 - Implementation of New Vote Counting System (\$0.150 million);
 - Records Centre Tracking System (\$0.150 million);
- *Continue:*
 - Toronto Election Information System (\$1.142 million);
 - Archives Strategic Plan Implementation (\$0.407 million);
 - Infrastructure to Support Council/Committee Meetings project (\$0.642 million);
 - Alternate Voting project (\$0.443 million);
 - Information Management Infrastructure project (\$1.154 million); and
 - Council Transition System Changes project (\$0.570 million).
- *Complete:*
 - Toronto Meeting Management Information System – Phase 3 (\$0.100 million).



Part III:

Issues for Discussion

Issues for Discussion

Issues Impacting the 10-Year Capital Plan

Modernising Elections in a changing legislative framework

There are many factors that impact the delivery of elections. The Municipal Elections Act, 1996 is being reviewed and the outcome is unknown. A number of corporate projects will also impact elections capital projects including the ward boundary review. The City Clerk's Office will be submitting a series of reports to Council per its directives in the past year. The 2015-2024 capital plan is based on current information and will need to be reviewed against potential legislative changes, Council directions, alternative voting strategies and the outcome of the ward boundary review.



Appendices

Appendix 1

2014 Performance

2014 Key Accomplishments

In 2014, the City Clerk's Office accomplished the following:

- Completed the following changes to the Toronto Elections Information System (TEIS):
 - ✓ Developed new applications:
 - **Candidates application** was redeveloped in Java to support 606 candidate nominations, control user access to MyCampaign and Electronic Filing Disclosure System, and support campaign financial disclosure.
 - **My Campaign** was developed to provide candidates with easy access to election information, including to download the voters' list via an online portal.
 - ✓ Enhanced applications:
 - **MyVote** provided the public with access to relevant election information, including "Where do I vote", "Ballot Sample", "Who is running in my ward" and "Am I on the Voters' List, "and real-time List of Candidates who ran in the 2014 Municipal Elections.
 - **Election Results Systems** provided the public and the media quick access to election results (including mayoral results by ward) and allowed quick input of information into open data.
 - ✓ Procured third-party applications/services:
 - **Staffing:** On-line recruitment application (Toronto Election Application Portal) provided a tool for the public to apply for voting place jobs, complete pre-assessments and for staff to schedule interviews with prospective election day positions.
 - **Training:** An on-line module to provide over 16,000 election day workers training for various election day positions. This is in addition to the # hours of classroom training.
 - **Warehouse:** An internal web application to track more than 2 million items of election supplies and/or equipment (i.e. vote tabulators) that were deployed to 1,679 voting places.
 - **Voter Data Cleansing Solution:** A voter data cleansing application that provided an efficient tool for correcting 26,283 errors in the voters' list.
 - **Municipal Voter View:** An application used during the advance vote to mark electors as "voted" in real time on the electronic voters' list.
- Continued to enhance public access to government decision-making through the following:
 - ✓ Launched a new **Public Appointments System** that provides:
 - a one-stop public access portal (www.toronto.ca/ServeYourCity) on Public Appointments including the ability to view opportunities, view current and historical membership, and submit on-line applications
 - a new secure back-office system to manage Public Appointment recruitments for vacancies.

- ✓ Enhanced the **Toronto Meeting Management Information System (TMMIS)** (www.toronto.ca/council) which supported over 300 meetings, over 700 meeting hours and over 5,000 agenda items in 2014 to include:
 - Additional public-access navigation/process improvements, integrated social-media sharing options, and a more convenient ability to filter meeting items by status.
 - An improved Speaker list management system with added options for managing large numbers of speakers (deputations). In 2014, there were about 2,900 deputations.
 - A new Speakers List feature allows dynamic publishing of a Speakers List for all registered deputations on the day of a meeting (including added deputations as they are registered in real-time).
 - An upgrade of the built-in HTML editor and new editor options for fast and reliable assembly and projection of decision information (including motions) during meetings.
 - A new time-saving extension that allows staff to select and import relevant amending-motions into the decision assembly area of the system.
 - New back-office navigation features have added for faster access to recent items and recent meetings.
 - Improved integration of real-time statistics for items and meetings.
 - Application Server (Websphere Version 8) compliance and multi-browser compliance for state of good repair. This one might be too technical.
- ✓ Upgraded audio visual and related equipment in Committee Rooms 1 and 2 at Toronto City Hall to enhance meetings and meeting broadcasts.
- Supported elected officials in effectively engaging their constituents and managing the interactions with constituents through enhancements to the **Constituency Management System** as follows:
 - ✓ Implementing a new mobile friendly channel that is secure and easily accessible
 - ✓ Supporting multiple wireless device screen sizes that has a fluid and responsive user interface design and caters to touch-based interaction
 - ✓ Enhancing the search functionality to be more user friendly and intuitive
- Promoted Open government:
 - ✓ Enhanced public access to archival records and government information.
 - ✓ Developed procedures to allow public to access public services through forms that are AODA-compliant and easier to use.

2014 Financial Performance

**Table 9
2014 Budget Variance Analysis (In \$000's)**

2014 Approved	As of Sept. 30, 2014		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
6,250	3,394	54.3%	5,206	83.3%	1,044	16.7%

*Based on the Third Quarter Variance Report

2014 Experience

Capital expenditures for the 9 months ending September 30, 2014 totaled \$3.394 or 54.3% of the 2014 Approved Capital Budget of \$6.250 million. Projected year-end spending is expected to be \$5.206 million or 83.3%.

The projected project year-end under-spending is largely attributable to the following projects:

The Enterprise Document and Record Management Solution (EDRMS)

- Capital expenditures totaled \$0.273 million representing 44.5% of the 2014 approved cash flow of \$0.614 million during the nine months ended September 30, 2014. It is estimated that \$0.450 million or 73.3% of the 2014 approved cash flow will be spent by year-end. The project is on track and is progressing; however, no purchases of hardware or software are anticipated before 2015. The year to date under spending is a result of vendor resource allocation issue and the project has since been reset as approved by Executive Sponsors. Procurement options are being investigated.

The Toronto Elections Information System (TEIS)

- Capital expenditures totaled \$1.628 million representing 52.7% of the 2014 approved cash flow of \$3.092 million during the nine months ended September 30, 2014. It is estimated that \$2.495 million or 80.7% of the 2014 approved cash flow will be spent by year end. The project is complete with the exception of post-election applications such as Rebates Management and Financial Filing modules.

Impact of the 2014 Capital variance on the 2015 Recommended Budget

- Funding of \$1.008 million is being carried forward to the 2015 Recommended Capital Budget to continue previously approved projects.

Appendix 2

Table 10
2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan (\$000s)

Project	Total Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2015 - 2024 Total
Toronto Election Information System (TEIS)	14,600	1,142	1,300	1,450	750	420	5,062	1,375	1,525	525	425	200	9,112
Archives Strategic Plan Implementation	2,084	407	606	300	60	20	1,393	80	50				1,523
Implementation of New Vote Counting System	15,610	150	14,980	480			15,610						15,610
Toronto Meeting Management Information System (TMMIS)	600	100					100						100
Wedding Chambers Renovations	500								500				500
Printing Equipment Replacement Plan	1,850		325	500	300	525	1,650						1,650
TMMIS SOGR	1,230					300	300	305	310	315			1,230
Infrastructure to Support Council/Committee Meetings	3,075	642	300	300		500	1,742	400	90			500	2,732
Alternate Voting	2,644	443	100				543		500	250			1,293
Information Management Infrastructure:	10,857												
- Enterprise Doc & Rec Mgt Solution (EDRMS)		1,064	675	400		500	2,639	1,000	700	700	600		5,639
- Open Information				100	900	600	1,600	200	500				2,300
- Forms Management		90					90						90
Council Transition System Changes	3,405	570			600	600	1,770	195			800	500	3,265
IP Workflow Management System SOGR	1,200							400	400	400			1,200
Registry Services Systems SOGR	700			300	400		700						700
Toronto Gaming Information System (TGIS) SOGR	392			52	340		392						392
Mail Security and Mail Room Upgrades	1,056									185			185
Records Centre Tracking System	600	150	100				250	50	50	50		200	600
First & Second Floor Health & Safety Remediation	900											500	500
Archives Strategic Plan Implementation SOGR	1,450									475	675	300	1,450
Total (including carry forward funding)	62,753	4,758	18,386	3,882	3,350	3,465	33,841	4,005	4,625	2,900	2,500	2,200	50,071

Report Phase 2 - Program 22 City Clerk's Office Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

City Clerk's Office

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By														
		2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing						
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																				
Financed By:																									
		Reserves (Ind. "XQ" Ref.)				57	485	550	360	545	1,997	430	2,427	0	0	0	2,427	0	0	0	0	0	0	2,427	
		Reserve Funds (Ind."XR" Ref.)				1,542	1,400	1,450	750	420	5,562	4,800	10,362	0	0	0	0	10,362	0	0	0	0	0	0	10,362
		Debt				3,159	16,501	1,882	2,240	2,500	26,282	11,000	37,282	0	0	0	0	0	0	0	0	37,282	0	0	37,282
Total Program Financing						4,758	18,386	3,882	3,350	3,465	33,841	16,230	50,071	0	0	0	2,427	10,362	0	0	0	37,282	0	0	50,071

Status Code	Description
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2016 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2015 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

City Clerk's Office

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>CLK906877 Toronto Election Information System (TEIS)</u>																								
1	3	TEIS Maintenance & Upgrade for 2018 Election	CW	S4	02	150	1,300	1,450	750	420	4,070	0	4,070	0	0	0	0	4,070	0	0	0	0	0	4,070
1	6	TEIS Maintenance & Upgrade 2014	CW	S2	02	992	0	0	0	0	992	0	992	0	0	0	0	992	0	0	0	0	0	992
Sub-total						1,142	1,300	1,450	750	420	5,062	0	5,062	0	0	0	0	5,062	0	0	0	0	0	5,062
<u>CLK906878 Archives Strategic Plan Implementation</u>																								
1	3	Archives Equipment Upgrade	CW	S2	03	57	50	0	0	0	107	0	107	0	0	0	107	0	0	0	0	0	107	
1	7	Archives Facility	CW	S4	03	350	546	250	0	0	1,146	0	1,146	0	0	0	0	0	0	0	1,146	0	1,146	
1	11	Archives Equipment Upgrade SOGR - Change in CF	CW	S3	03	0	10	0	0	0	10	0	10	0	0	0	10	0	0	0	0	0	10	
Sub-total						407	606	250	0	0	1,263	0	1,263	0	0	0	117	0	0	0	0	1,146	0	1,263
<u>CLK906880 Implementation of New Vote Counting System</u>																								
1	1	Replacement of Vote Counting Equipment - 2015	CW	S4	02	150	14,980	480	0	0	15,610	0	15,610	0	0	0	0	0	0	0	15,610	0	15,610	
Sub-total						150	14,980	480	0	0	15,610	0	15,610	0	0	0	0	0	0	0	0	15,610	0	15,610
<u>CLK907133 TO Meeting Mgmt Info Sy (TMMIS) for City & Pub</u>																								
1	8	TMMIS Phase 3	CW	S2	02	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	100	
Sub-total						100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
<u>CLK907352 Infra. to support Council/Committee Meetings</u>																								
1	2	Infra. to support Council/Committee Meetings	CW	S2	03	407	550	0	0	0	957	0	957	0	0	0	0	0	0	0	957	0	957	
1	3	Infra. to support Council/Committee Meetings	CW	S3	03	235	-250	300	0	0	285	0	285	0	0	0	0	0	0	0	285	0	285	
Sub-total						642	300	300	0	0	1,242	0	1,242	0	0	0	0	0	0	0	0	1,242	0	1,242
<u>CLK907361 Alternate Voting</u>																								
1	1	Alternate Voting	CW	S2	02	43	0	0	0	0	43	0	43	0	0	0	0	0	0	0	43	0	43	
1	6	Alternate Voting - Change in CF	CW	S3	02	400	100	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	500	
Sub-total						443	100	0	0	0	543	0	543	0	0	0	0	500	0	0	0	43	0	543
<u>CLK907368 Information Management Infrastructure</u>																								
1	12	Enterprise Doc & Rec Mgt Solution (EDRMS)	CW	S2	02	589	0	0	0	0	589	0	589	0	0	0	0	0	0	0	589	0	589	
1	16	Open Information	CW	S2	02	0	0	200	400	600	1,200	0	1,200	0	0	0	0	0	0	0	1,200	0	1,200	
1	17	Forms Management (Part of EDRMS)	CW	S2	02	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	300	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4**

City Clerk's Office

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By																
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing						
<u>CLK907368 Information Management Infrastructure</u>																													
1	20	EDRMS Change in Cash Flow	CW	S3	02	475	675	400	0	0	1,550	0	1,550	0	0	0	0	0	0	0	0	0	0	0	0	1,550	0	1,550	
1	21	Open Information - Change in CF	CW	S3	02	0	0	-200	-400	-600	-1,200	0	-1,200	0	0	0	0	0	0	0	0	0	0	0	0	-1,200	0	-1,200	
1	22	Forms Management - Change in CF	CW	S3	02	-210	0	0	0	0	-210	0	-210	0	0	0	0	0	0	0	0	0	0	0	-210	0	-210		
Sub-total						1,154	675	400	0	0	2,229	0	2,229	0	0	0	0	0	0	0	0	0	0	0	0	2,229	0	2,229	
<u>CLK907372 Council Transition System Changes</u>																													
1	2	Council Transition Sys Changes - 2014	CW	S2	02	685	156	0	0	0	841	0	841	0	0	0	0	0	0	0	0	0	0	0	0	841	0	841	
1	4	Council Transition Sys Changes 2014 - CF Chg	CW	S3	02	-115	-156	0	0	0	-271	0	-271	0	0	0	0	0	0	0	0	0	0	0	0	-271	0	-271	
Sub-total						570	0	0	0	0	570	0	570	0	0	0	0	0	0	0	0	0	0	0	0	570	0	570	
<u>CLK907573 Records Centre Tracking System</u>																													
1	1	Records Centre Tracking System - SOGR	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	0	0	0	0	150	0	150	
Sub-total						150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	0	0	0	0	0	150	0	150
Total Program Expenditure						4,758	17,961	2,880	750	420		26,769	0	26,769	0	0	0	117	5,562	0	0	0	0	0	0	21,090	0	26,769	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

City Clerk's Office

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By									
						2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2
Financed By:																					
Reserves (Ind. "XQ" Ref.)						57	60	0	0	0	117	0	117	0	0	0	0	0	0	117	
Reserve Funds (Ind."XR" Ref.)						1,542	1,400	1,450	750	420	5,562	0	5,562	0	5,562	0	0	0	0	5,562	
Debt						3,159	16,501	1,430	0	0	21,090	0	21,090	0	0	0	0	21,090	0	21,090	
Total Program Financing						4,758	17,961	2,880	750	420	26,769	0	26,769	0	5,562	0	0	0	21,090	0	26,769

Status Code	Description
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2015 Recommended Capital Budget with Financing Detail

(Phase 2) 22-City Clerk's Office

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

City Clerk's Office

Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2015	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>CLK906877 Toronto Election Information System (TEIS)</u>													
1	3 TEIS Maintenance & Upgrade for 2018 Election	01/01/2015	12/31/2019	150	0	0	0	0	150	0	0	0	0	0
1	6 TEIS Maintenance & Upgrade 2014	01/01/2011	12/31/2015	992	0	0	0	0	992	0	0	0	0	0
	Project Sub-total:			1,142	0	0	0	0	1,142	0	0	0	0	0
0	<u>CLK907352 Infra. to support Council/Committee Meetings</u>													
1	2 Infra. to support Council/Committee Meetings	01/01/2014	12/31/2016	407	0	0	0	0	0	0	0	0	407	0
1	3 Infra. to support Council/Committee Meetings	01/01/2015	12/31/2017	235	0	0	0	0	0	0	0	0	235	0
	Project Sub-total:			642	0	0	0	0	0	0	0	0	642	0
0	<u>CLK907372 Council Transition System Changes</u>													
1	2 Council Transition Sys Changes - 2014	01/01/2014	12/31/2016	685	0	0	0	0	0	0	0	0	685	0
1	4 Council Transition Sys Changes 2014 - CF Chg	05/30/2015	12/31/2016	-115	0	0	0	0	0	0	0	0	-115	0
	Project Sub-total:			570	0	0	0	0	0	0	0	0	570	0
1	<u>CLK906878 Archives Strategic Plan Implementation</u>													
1	3 Archives Equipment Upgrade	01/01/2011	12/31/2016	57	0	0	0	57	0	0	0	0	0	0
1	7 Archives Facility	01/01/2015	12/31/2017	350	0	0	0	0	0	0	0	0	350	0
	Project Sub-total:			407	0	0	0	57	0	0	0	0	350	0
1	<u>CLK906880 Implementation of New Vote Counting System</u>													
1	1 Replacement of Vote Counting Equipment - 2015	10/01/2015	12/31/2017	150	0	0	0	0	0	0	0	0	150	0
	Project Sub-total:			150	0	0	0	0	0	0	0	0	150	0
1	<u>CLK907133 TO Meeting Mgmt Info Sy (TMMIS) for City & Public</u>													
1	8 TMMIS Phase 3	01/01/2012	12/31/2015	100	0	0	0	0	0	0	0	0	100	0
	Project Sub-total:			100	0	0	0	0	0	0	0	0	100	0
1	<u>CLK907361 Alternate Voting</u>													
1	1 Alternate Voting	01/01/2011	12/31/2014	43	0	0	0	0	0	0	0	0	43	0
1	6 Alternate Voting - Change in CF	01/01/2015	12/31/2016	400	0	0	0	0	400	0	0	0	0	0
	Project Sub-total:			443	0	0	0	0	400	0	0	0	43	0
1	<u>CLK907368 Information Management Infrastructure</u>													
1	12 Enterprise Doc & Rec Mgt Solution (EDRMS)	05/05/2011	05/05/2011	589	0	0	0	0	0	0	0	0	589	0
1	17 Forms Management (Part of EDRMS)	01/01/2014	12/31/2015	300	0	0	0	0	0	0	0	0	300	0
1	20 EDRMS Change in Cash Flow	01/01/2015	12/31/2023	475	0	0	0	0	0	0	0	0	475	0
1	22 Forms Management - Change in CF	01/01/2015	03/31/2015	-210	0	0	0	0	0	0	0	0	-210	0
	Project Sub-total:			1,154	0	0	0	0	0	0	0	0	1,154	0

(Phase 2) 22-City Clerk's Office

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5

City Clerk's Office

Sub-Project Summary

Project/Financing

Priority Project Project Name

Priority	Project	Project Name	Start Date	Completion Date	2015	Financing										
					Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
1	CLK907573	Records Centre Tracking System														
1	1	Records Centre Tracking System - SOGR	01/01/2015	12/31/2015	150	0	0	0	0	0	0	0	0	0	150	0
		Project Sub-total:			150	0	0	0	0	0	0	0	0	0	150	0
		Program Total:			4,758	0	0	0	57	1,542	0	0	0	3,159	0	

Status Code Description

S2 S2 Prior Year (With 2015 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Category Code Description

01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 6 Reserve / Reserve Fund Review

**Table 11: Reserve / Reserve Fund – Program Specific
(\$000s)**

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)										2015 - 2024 Total Contributions / (Withdrawals)
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	
Clerk's Equipment Reserve XQ1507	Beginning Balance		679	887	666	381	286	5	140	305	444	634	
	(Withdrawals)		(57)	(485)	(550)	(360)	(545)	(130)	(100)	(125)	(75)		(2,427)
	Total Withdrawals		(57)	(485)	(550)	(360)	(545)	(130)	(100)	(125)	(75)	-	(2,427)
	Contributions		265	265	265	265	265	265	265	265	265	265	265
Total Contributions			265	265	265	265	265	265	265	265	265	265	2,647
Total Reserve Fund Balance at Year-End		679	887	666	381	286	5	140	305	444	634	899	

* Based on the 9 Month Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)										2015 - 2024 Total Contributions / (Withdrawals)
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	
Clerk's Election Reserve XR1017	Beginning Balance		7,145	6,017	7,823	9,432	3,704	3,611	5,431	6,510	9	(820)	
	(Withdrawals)		(10,128)	(7,394)	(7,591)	(14,929)	(9,293)	(7,380)	(8,120)	(15,701)	(10,029)	(6,204)	(96,769)
	Total Withdrawals		(10,128)	(7,394)	(7,591)	(14,929)	(9,293)	(7,380)	(8,120)	(15,701)	(10,029)	(6,204)	(96,769)
	Contributions		9,000	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200
Total Contributions			9,000	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	91,800
Total Reserve Fund Balance at Year-End		7,145	6,017	7,823	9,432	3,704	3,611	5,431	6,510	9	(820)	2,176	

* Based on the 9 Month Variance Report