

















































































**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 3: 2015 Rec'd Capital Budget; 2016-2024 Rec'd Capital Plan**

<b>Financial Services</b>						<b>Current and Future Year Cash Flow Commitments</b>						<b>Current and Future Year Cash Flow Commitments Financed By</b>												
<u>Sub- Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>																				
<u>Priority</u>	<u>SubProj No.</u>	<u>Sub-project Name</u>							<u>Total</u>	<u>Total</u>	<u>Total</u>	<u>Provincial</u>	<u>Federal</u>	<u>Development</u>	<u>Reserve</u>	<u>Capital</u>			<u>Debt -</u>	<u>Total</u>				
					2015	2016	2017	2018	2019	2015-2019	2020-2024	2015-2024	<u>Grants and</u>	<u>Subsidy</u>	<u>Charges</u>	<u>Funds</u>	<u>Current</u>	<u>Other 1</u>	<u>Other2</u>	<u>Recoverable</u>	<u>Financing</u>			
<u>TRE906815 Workflow &amp; Document Mgmt Technology</u>																								
1	1	Workflow & Document Mgmt Technology	CW	S2	04	1,533	0	0	0	0	1,533	0	1,533	0	0	0	0	165	0	602	0	766	0	1,533
		Sub-total				1,533	0	0	0	0	1,533	0	1,533	0	0	0	0	165	0	602	0	766	0	1,533
<u>TRE906817 Tax Billing System Replacement 2024</u>																								
3	1	Tax Billing System Replacement 2024	CW	S6	03	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
		Sub-total				0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500	
<u>TRE906890 eProcurement - Implementation</u>																								
2	1	eProcurement - Implementation	CW	S2	04	247	0	0	0	0	247	0	247	0	0	0	0	0	0	0	247	0	247	
2	2	eProcurement - Implementation Plan	CW	S2	04	580	0	0	0	0	580	0	580	0	0	0	0	0	0	0	580	0	580	
		Sub-total				827	0	0	0	0	827	0	827	0	0	0	0	0	0	0	827	0	827	
<b>Total Program Expenditure</b>					21,039	16,101	8,262	10,095	1,281	56,778	9,755	66,533	0	0	1,383	549	6,383	0	2,461	0	55,757	0	66,533	

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 3: 2015 Rec'd Capital Budget; 2016-2024 Rec'd Capital Plan**

Financial Services					Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Financed By:																						
	Development Charges				225	138	130	390	0	883	500	1,383	0	0	1,383	0	0	0	0	0	0	1,383
	Reserves (Ind. "XQ" Ref.)				49	0	0	0	0	49	500	549	0	0	0	549	0	0	0	0	0	549
	Reserve Funds (Ind. "XR" Ref.)				203	274	1,216	3,475	125	5,293	1,090	6,383	0	0	0	0	6,383	0	0	0	0	6,383
	Other1 (Internal)				1,255	636	570	0	0	2,461	0	2,461	0	0	0	0	0	0	2,461	0	0	2,461
	Other2 (External)				0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Debt				19,307	15,053	6,346	6,230	1,156	48,092	7,665	55,757	0	0	0	0	0	0	0	0	55,757	55,757
<b>Total Program Financing</b>					<b>21,039</b>	<b>16,101</b>	<b>8,262</b>	<b>10,095</b>	<b>1,281</b>	<b>56,778</b>	<b>9,755</b>	<b>66,533</b>	<b>0</b>	<b>0</b>	<b>1,383</b>	<b>549</b>	<b>6,383</b>	<b>0</b>	<b>2,461</b>	<b>0</b>	<b>55,757</b>	<b>66,533</b>

<b>Status Code</b>	<b>Description</b>
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2016 & Beyond)

<b>Category Code</b>	<b>Description</b>
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 4

### 2015 Recommended Cash Flow and Future Year Commitments

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4: 2015 Recommended Cash Flow and Future Year Commitments**

**Financial Services**

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<b>CFO906794 Investment &amp; Debt Mgmt System 2011 Replacement</b>																									
3	1	Investment & Debt Mgmt System 2011 Replacement	CW	S2	03	49	0	0	0	0	49	0	49	0	0	0	49	0	0	0	0	0	0	49	
Sub-total						49	0	0	0	0	49	0	49	0	0	0	49	0	0	0	0	0	0	49	
<b>CFO906795 Fin. Plan. Analysis &amp; Reporting System (FPARS)</b>																									
1	3	FPARS -Conceptual Design, Implem. & Extension	CW	S2	04	2,143	0	0	0	0	2,143	0	2,143	0	0	0	0	0	0	0	0	2,143	0	2,143	
0	7	SAP Business Process Change & Technology Transfer	CW	S2	04	5,765	5,567	0	0	0	11,332	0	11,332	0	0	0	0	0	0	0	0	11,332	0	11,332	
Sub-total						7,908	5,567	0	0	0	13,475	0	13,475	0	0	0	0	0	0	0	0	0	13,475	0	13,475
<b>CFO906798 Risk Mgmt Information System Replacement</b>																									
0	5	Risk Mgt IS - Customer Self Input Component	CW	S3	03	0	100	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100	
Sub-total						0	100	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	0	100
<b>CFO906892 Integrated Asset Planning Management (IAPM)</b>																									
3	1	IAPM - Planning and Scoping	CW	S2	03	550	0	0	0	0	550	0	550	0	0	0	0	0	0	0	0	550	0	550	
3	2	IAPM - Planning and Scoping	CW	S5	03	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sub-total						550	0	0	0	0	550	0	550	0	0	0	0	0	0	0	0	0	550	0	550
<b>FNS907437 Tax Increment Financing Implementation</b>																									
2	1	Tax Increment Financing Implementation	CW	S2	05	0	138	0	0	0	138	0	138	0	0	138	0	0	0	0	0	0	0	138	
Sub-total						0	138	0	0	0	138	0	138	0	0	138	0	0	0	0	0	0	0	0	138
<b>FNS907438 PCI Compliance</b>																									
1	1	PCI Compliance	CW	S2	02	233	0	0	0	0	233	0	233	0	0	0	0	0	0	0	0	233	0	233	
0	3	PCI DSS Version Update	CW	S3	02	2,000	2,000	0	0	0	4,000	0	4,000	0	0	0	0	0	0	0	0	4,000	0	4,000	
Sub-total						2,233	2,000	0	0	0	4,233	0	4,233	0	0	0	0	0	0	0	0	0	4,233	0	4,233
<b>FNS907850 CATS - Payroll Timesheets Upgrade (Additional)</b>																									
0	1	CATS - Payroll Timesheets Upgrade	CW	S2	03	2,695	2,138	0	0	0	4,833	0	4,833	0	0	0	0	0	0	0	0	4,833	0	4,833	
0	2	Cross Application Timesheet (CATS) Additional	CW	S3	03	0	2,356	0	0	0	2,356	0	2,356	0	0	0	0	0	0	0	0	2,356	0	2,356	
Sub-total						2,695	4,494	0	0	0	7,189	0	7,189	0	0	0	0	0	0	0	0	0	7,189	0	7,189
<b>FNS908030 Development Charges Studies</b>																									



**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4: 2015 Recommended Cash Flow and Future Year Commitments**

<b>Financial Services</b>						<b>Current and Future Year Cash Flow Commitments</b>							<b>Current and Future Year Cash Flow Commitments Financed By</b>												
<u>Sub-Project No.</u>	<u>Project Name</u>	<u>Ward</u>	<u>Stat.</u>	<u>Cat.</u>						<u>Total</u>	<u>Total</u>	<u>Total</u>	<u>Provincial</u>	<u>Federal</u>	<u>Development</u>	<u>Reserves</u>	<u>Reserve</u>	<u>Capital</u>	<u>Other 1</u>	<u>Other2</u>	<u>Debt -</u>	<u>Total</u>			
<u>Priority</u>	<u>SubProj No.</u>	<u>Sub-project Name</u>				2015	2016	2017	2018	2019	2015-2019	2020-2024	2015-2024	<u>Grants and</u>	<u>Subsidies</u>	<u>Charges</u>	<u>Funds</u>	<u>from</u>		<u>Debt</u>	<u>Financing</u>				
<b><u>FNS908030 Development Charges Studies</u></b>																									
0	1	DC Studies-Port Lands and Scarborough Subway Corridor	CW	S2	05	225	0	0	0	0	225	0	225	0	0	225	0	0	0	0	0	0	225		
Sub-total						225	0	0	0	0	225	0	225	0	0	225	0	0	0	0	0	0	225		
<b><u>FNS908049 Electronic Self Service Tax and Utility</u></b>																									
0	1	Electronic Self Service Tax and Utility	CW	S4	04	352	199	0	0	0	551	0	551	0	0	0	0	59	0	217	0	275	0	551	
Sub-total						352	199	0	0	0	551	0	551	0	0	0	0	59	0	217	0	275	0	551	
<b><u>FNS908076 Supply Chain Management Transformation</u></b>																									
0	1	Supply Chain Management Transformation	CW	S4	04	1,000	1,150	0	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	2,150	0	2,150	
Sub-total						1,000	1,150	0	0	0	2,150	0	2,150	0	0	0	0	0	0	0	0	0	2,150	0	2,150
<b><u>FNS908077 Public Budget Formulation (PBF) 8.1 Upgrade</u></b>																									
0	1	Public Budget Formulation-PBF 8.1 Tech Assessment	CW	S2	03	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0	2	Public Budget Formulation (PBF) 8.1 Upgrade	CW	S4	03	2,639	0	0	0	0	2,639	0	2,639	0	0	0	0	0	0	0	0	2,639	0	2,639	
Sub-total						2,639	0	0	0	0	2,639	0	2,639	0	0	0	0	0	0	0	0	2,639	0	2,639	
<b><u>TRE906803 Revenue System - Phase II (Part 2)</u></b>																									
1	1	Revenue System - Phase II	CW	S2	04	515	0	0	0	0	515	0	515	0	0	0	0	0	0	515	0	0	0	515	
Sub-total						515	0	0	0	0	515	0	515	0	0	0	0	0	0	515	0	0	0	515	
<b><u>TRE906804 Accounts Payable Process Improvements</u></b>																									
1	3	Accounts Payable Process Improvements Phase III	CW	S2	04	513	0	0	0	0	513	0	513	0	0	0	0	0	0	0	0	513	0	513	
Sub-total						513	0	0	0	0	513	0	513	0	0	0	0	0	0	0	0	0	513	0	513
<b><u>TRE906809 Tax &amp; Utility Replacement</u></b>																									
1	1	Tax Billing System	CW	S2	03	0	552	0	0	0	552	0	552	0	0	0	0	0	0	0	0	552	0	552	
1	2	Utility Billing System	CW	S2	03	0	710	730	185	0	1,625	0	1,625	0	0	0	0	498	0	1,127	0	0	0	1,625	
1	3	Tax Billing System Replacement	CW	S2	03	0	158	2,679	5,460	0	8,297	0	8,297	0	0	0	0	0	0	0	0	8,297	0	8,297	
1	4	Utility Billing System Replacement	CW	S2	03	0	0	1,056	3,290	0	4,346	0	4,346	0	0	0	0	4,346	0	0	0	0	0	4,346	
Sub-total						0	1,420	4,465	8,935	0	14,820	0	14,820	0	0	0	0	4,844	0	1,127	0	8,849	0	14,820	
<b><u>TRE906811 Parking Tag Mgmt Software Replacement</u></b>																									
1	1	Parking Tag Mgmt Software Replacement	CW	S2	03	0	0	168	0	0	168	0	168	0	0	0	0	0	0	0	0	168	0	168	

**CITY OF TORONTO**

Gross Expenditures (\$000's)

**Appendix 4: 2015 Recommended Cash Flow and Future Year Commitments**

<b>Financial Services</b>						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>TRE906811 Parking Tag Mgmt Software Replacement</u>																									
1	2	Parking Tag Mgmt Software Replacement II	CW	S2	03	0	0	482	770	956	2,208	0	2,208	0	0	0	0	0	0	0	0	2,208	0	2,208	
Sub-total						0	0	650	770	956	2,376	0	2,376	0	0	0	0	0	0	0	0	0	2,376	0	2,376
<u>TRE906815 Workflow &amp; Document Mgmt Technology</u>																									
1	1	Workflow & Document Mgmt Technology	CW	S2	04	1,533	0	0	0	0	1,533	0	1,533	0	0	0	0	165	0	602	0	766	0	1,533	
Sub-total						1,533	0	0	0	0	1,533	0	1,533	0	0	0	0	165	0	602	0	766	0	1,533	
<u>TRE906890 eProcurement - Implementation</u>																									
2	1	eProcurement - Implementation	CW	S2	04	247	0	0	0	0	247	0	247	0	0	0	0	0	0	0	0	247	0	247	
2	2	eProcurement - Implementation Plan	CW	S2	04	580	0	0	0	0	580	0	580	0	0	0	0	0	0	0	0	580	0	580	
Sub-total						827	0	0	0	0	827	0	827	0	0	0	0	0	0	0	0	0	827	0	827
<b>Total Program Expenditure</b>						21,039	15,068	5,115	9,705	956	51,883	0	51,883	0	0	363	49	5,168	0	2,461	0	43,842	0	51,883	

Report Phase 2 - Program 24 Financial Services Program Phase 2 Sub-Project Category 01,02,03,04,05 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

**CITY OF TORONTO**

**Gross Expenditures (\$000's)**

**Appendix 4: 2015 Recommended Cash Flow and Future Year Commitments**

Financial Services					Current and Future Year Cash Flow Commitments and Estimates							Current and Future Year Cash Flow Commitments and Estimates Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Financed By:																						
	Development Charges				225	138	0	0	0	363	0	363	0	0	363	0	0	0	0	0	0	363
	Reserves (Ind. "XQ" Ref.)				49	0	0	0	0	49	0	49	0	0	0	49	0	0	0	0	0	49
	Reserve Funds (Ind."XR" Ref.)				203	274	1,216	3,475	0	5,168	0	5,168	0	0	0	0	5,168	0	0	0	0	5,168
	Other1 (Internal)				1,255	636	570	0	0	2,461	0	2,461	0	0	0	0	0	0	2,461	0	0	2,461
	Other2 (External)				0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Debt				19,307	14,020	3,329	6,230	956	43,842	0	43,842	0	0	0	0	0	0	0	0	43,842	43,842
<b>Total Program Financing</b>					<b>21,039</b>	<b>15,068</b>	<b>5,115</b>	<b>9,705</b>	<b>956</b>	<b>51,883</b>	<b>0</b>	<b>51,883</b>	<b>0</b>	<b>0</b>	<b>363</b>	<b>49</b>	<b>5,168</b>	<b>0</b>	<b>2,461</b>	<b>0</b>	<b>43,842</b>	<b>51,883</b>

<b>Status Code</b>	<b>Description</b>
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

<b>Category Code</b>	<b>Description</b>
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

## Appendix 5

### 2015 Recommended Capital Budget with Financing Detail



(Phase 2) 24-Financial Services Sub-Project Category: 01,02,03,04,05 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



## CITY OF TORONTO

## Appendix 5: 2015 Recommended Capital Projects with Financing Details

Financial Services  
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2015	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
<b>1</b>	<b><u>TRE906804</u></b>	<b><u>Accounts Payable Process Improvements</u></b>															
1	3 Accounts Payable Process Improvements Phase III	01/01/2007	12/31/2015	513	0	0	0	0	0	0	0	0	0	0	513	0	
	<b>Project Sub-total:</b>			513	0	0	0	0	0	0	0	0	0	0	513	0	
<b>1</b>	<b><u>TRE906815</u></b>	<b><u>Workflow &amp; Document Mgmt Technology</u></b>															
1	1 Workflow & Document Mgmt Technology	01/01/2004	12/31/2014	1,533	0	0	0	0	165	0	602	0	0	766	0	0	
	<b>Project Sub-total:</b>			1,533	0	0	0	0	165	0	602	0	0	766	0	0	
<b>3</b>	<b><u>CFO906892</u></b>	<b><u>Integrated Asset Planning Management (IAPM)</u></b>															
3	1 IAPM - Planning and Scoping	01/01/2014	12/31/2015	550	0	0	0	0	0	0	0	0	0	550	0	0	
3	2 IAPM - Planning and Scoping	01/01/2014	12/31/2016	0	0	0	0	0	0	0	0	0	0	0	0	0	
	<b>Project Sub-total:</b>			550	0	0	0	0	0	0	0	0	0	550	0	0	
<b>5</b>	<b><u>CFO906794</u></b>	<b><u>Investment &amp; Debt Mgmt System 2011 Replacement</u></b>															
3	1 Investment & Debt Mgmt System 2011 Replacement	01/01/2011	12/31/2015	49	0	0	0	49	0	0	0	0	0	0	0	0	
	<b>Project Sub-total:</b>			49	0	0	0	49	0	0	0	0	0	0	0	0	
<b>5</b>	<b><u>TRE906890</u></b>	<b><u>eProcurement - Implementation</u></b>															
2	1 eProcurement - Implementation	01/01/2007	12/31/2015	247	0	0	0	0	0	0	0	0	0	247	0	0	
2	2 eProcurement - Implementation Plan	01/01/2010	12/31/2015	580	0	0	0	0	0	0	0	0	0	580	0	0	
	<b>Project Sub-total:</b>			827	0	0	0	0	0	0	0	0	0	827	0	0	
<b>6</b>	<b><u>TRE906809</u></b>	<b><u>Tax &amp; Utility Replacement</u></b>															
1	1 Tax Billing System	01/01/2007	12/31/2017	0	0	0	0	0	0	0	0	0	0	0	0	0	
1	2 Utility Billing System	01/07/2007	12/31/2017	0	0	0	0	0	0	0	0	0	0	0	0	0	
1	3 Tax Billing System Replacement	08/08/2007	12/31/2017	0	0	0	0	0	0	0	0	0	0	0	0	0	
1	4 Utilty Billing System Replacement	08/09/2007	12/31/2017	0	0	0	0	0	0	0	0	0	0	0	0	0	
	<b>Project Sub-total:</b>			0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>Program Total:</b>				21,039	0	0	225	49	203	0	1,255	0	19,307	0	0	0	

Status Code	Description
S2	S2 Prior Year (With 2015 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05

## Appendix 6 Reserve / Reserve Fund Review

**Table 10: Reserve / Reserve Fund Review - Corporate  
(\$000s)**

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)										2015 - 2024 Total Contributions / (Withdrawals)	
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan		
Capital Financing Reserve (XQ0011)	Beginning Balance (Withdrawals)	355,683	355,683	355,634	355,634	355,634	355,634	355,634	355,634	355,134	355,134	355,134		
	Investment & Debt Management System Upgrade		(49)						(500)				(549)	
	<b>Total Withdrawals</b>	<b>355,683</b>	<b>355,634</b>	<b>355,634</b>	<b>355,634</b>	<b>355,634</b>	<b>355,634</b>	<b>355,634</b>	<b>355,134</b>	<b>355,134</b>	<b>355,134</b>	<b>355,134</b>	<b>355,134</b>	<b>(549)</b>
Insurance Reserve Fund (XR1010)	Beginning Balance (Withdrawals)	21,308	21,308	21,308	21,208	21,208	21,208	21,083	21,083	21,083	21,083	21,083		
	Risk Management Information System Replacement			(100)				(125)					(200)	(425)
	<b>Total Withdrawals</b>	<b>21,308</b>	<b>21,308</b>	<b>21,208</b>	<b>21,208</b>	<b>21,208</b>	<b>21,083</b>	<b>21,083</b>	<b>21,083</b>	<b>21,083</b>	<b>21,083</b>	<b>21,083</b>	<b>20,883</b>	<b>(425)</b>
Other Program / Agency Net (Withdrawals) and														
<b>Total Reserve Fund Balance at Year-End</b>		<b>376,991</b>	<b>376,942</b>	<b>376,842</b>	<b>376,842</b>	<b>376,842</b>	<b>376,717</b>	<b>376,217</b>	<b>376,217</b>	<b>376,217</b>	<b>376,217</b>	<b>376,017</b>	<b>(974)</b>	

### Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	Contributions / (Withdrawals)										2015 - 2024 Total Contributions / (Withdrawals)	
			2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan		
Waste Management (XR1404)	Beginning Balance (Withdrawals)	73,478	73,478	73,316	73,142	71,926	68,451	68,451	68,451	68,061	68,061	68,061		
	Workflow & Document Management Technology TRE906815		(124)										(124)	
	Utility Billing System Replacement TRE906809-2/4			(153)	(1,216)	(3,475)							(500)	(5,344)
	Payment Processing Equipment Upgrade FNS907444									(390)				(390)
	Electronic Self Service Tax and Utility FNS908049		(38)	(21)										(59)
	<b>Total Withdrawals</b>		<b>(162)</b>	<b>(174)</b>	<b>(1,216)</b>	<b>(3,475)</b>				<b>(390)</b>			<b>(500)</b>	<b>(5,917)</b>
<b>Total Reserve Fund Balance at Year-End</b>		<b>73,478</b>	<b>73,316</b>	<b>73,142</b>	<b>71,926</b>	<b>68,451</b>	<b>68,451</b>	<b>68,451</b>	<b>68,061</b>	<b>68,061</b>	<b>68,061</b>	<b>67,561</b>	<b>(5,917)</b>	

\* Based on the 9 Month Variance Report