

APPENDIX 5

Capital Dashboard by Program/Agency

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**Table 1
2015 Capital Spending by Program
Cluster A**

Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
CS	4 Months	5.86	0.22	4.37	74.5%		Ⓞ
	Q2	5.86	0.51	3.66	62.4%	↓	Ⓢ
	Q3	5.86	0.83	3.24	55.3%	↓	Ⓢ
Court Services	4 Months	0.07	0.00	0.07	90.0%		Ⓞ
	Q2	0.07	0.01	0.02	22.7%	↓	Ⓡ
	Q3	0.07	0.01	0.02	22.7%	—	Ⓡ
EDC	4 Months	45.85	1.99	32.05	69.9%		Ⓢ
	Q2	46.00	8.49	31.37	68.2%	↓	Ⓢ
	Q3	46.00	17.18	31.14	67.7%	↓	Ⓢ
LTCHS	4 Months	41.00	6.89	35.10	85.6%		Ⓞ
	Q2	41.00	13.71	37.73	92.0%	↕	Ⓞ
	Q3	41.00	24.23	37.29	90.9%	↕	Ⓞ
PF&R	4 Months	230.52	11.61	143.04	62.1%		Ⓢ
	Q2	234.32	35.31	148.72	63.5%	↕	Ⓢ
	Q3	235.66	62.68	136.98	58.1%	↓	Ⓢ
SS&HA	4 Months	7.72	0.40	5.17	66.9%		Ⓢ
	Q2	7.72	1.45	5.26	68.2%	↑	Ⓢ
	Q3	7.72	2.54	6.76	87.5%	↑	Ⓞ
TPS	4 Months	8.87	0.33	6.77	76.3%		Ⓞ
	Q2	8.87	0.49	7.54	85.0%	↕	Ⓞ
	Q3	8.87	0.76	7.00	78.9%	↓	Ⓞ

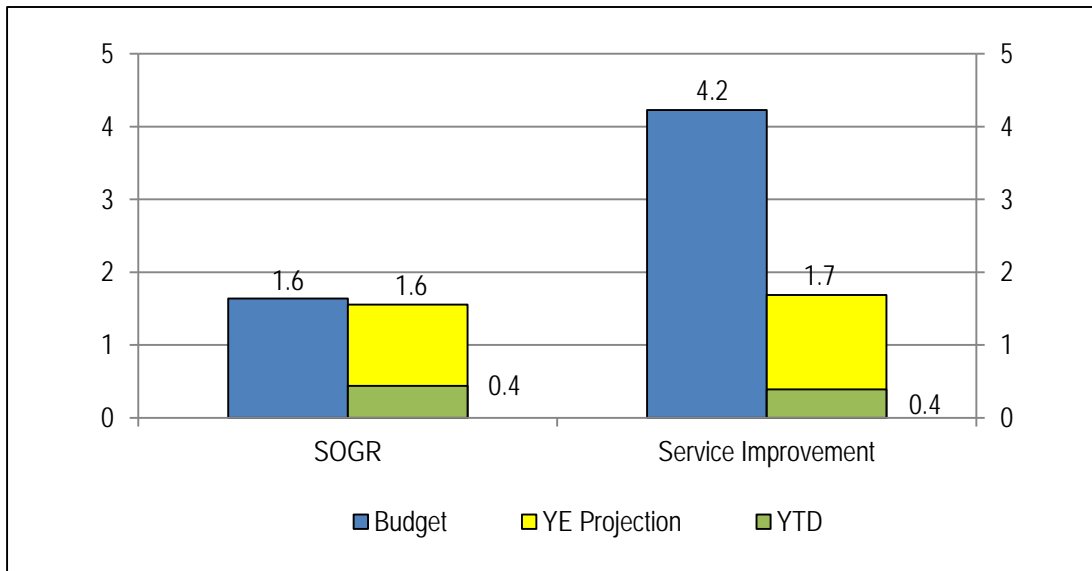
Ⓞ >70%
 Ⓢ between 50% and 70%
 Ⓡ < 50% or > 100%

For the nine months ended September 30, 2015, capital expenditures for this Cluster totalled \$108.233 million (31.4%) of their collective 2015 Approved Capital Budget of \$345.194 million. For comparison, the spending rate for the 3rd quarter of 2014 was 29%. Spending is expected to increase to \$222.499 million (64.5%) by year-end.

Citizen Centred Services "A"

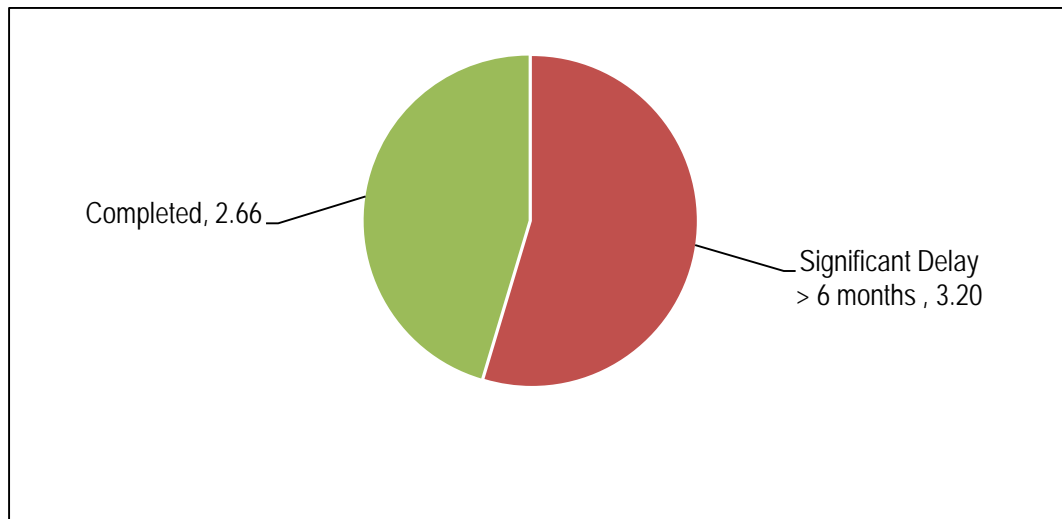
The majority of the Programs in this Cluster are projecting a year-end spending rate between 60% and 90% of their respective 2015 Approved Capital Budgets. Spending rate at year-end for Parks, Forestry & Recreation is projected to be 58.1%; for EDC 67.7% while Long Term Care Home Service and Toronto Paramedic Services anticipate spending rate of 90.9% and 78.9 % respectively.

Chart 1
2015 Approved Budget (\$5.9 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			1	6	

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Staff resources	Site Conditions
# Active Projects	1	1

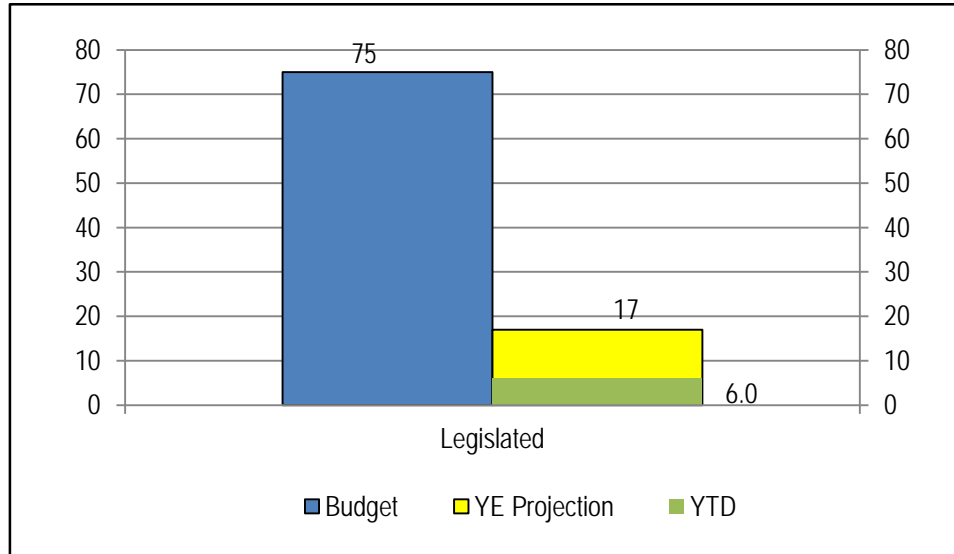
**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
MCCCS - State of Good Repair	1,637	438	26.8%	1,555	95.0%	G	G	Spending will accelerate in the last quarter as upgrades are completed, with most of the work completed in the summer and fall. There are currently \$0.600 million in commitments to be processed.	1,637	438
Sub-Total	1,637	438	26.8%	1,555	95.0%				1,637	438
Service Improvements										
St John The Evangelist Catholic School	1,610		0.0%	100	6.2%	R	R	Project delayed due to issues with the original site plan. A new site has been agreed upon, with the details of the agreement with TDSB still being negotiated.	3,900	-
Avondale Public School	500		0.0%	390	78.0%	G	G	Legal agreement with TDSB has been signed, with design drawings underway and the site plan application nearing completion.	3,900	-
Block 31 Child Care Centre	51	24	47.1%	51	100.0%	G	G		3,628	24
Squirrel's Nest	21	4	19.0%	4	18.0%	R	G	Project completed; unspent Sec 37 funding will be reallocated per MM55.109 City Council Aug 28, 2014.	375	357
CSIS III	450	173	38.4%	450	100.0%	G	G		4,343	4,011
Customer Service Improvements	1,593	192	12.1%	693	43.5%	R	R	Spending will accelerate in the later part of the year, once full resources of the IT project team have been hired.	3,175	274
Sub-Total	4,225	393	9.3%	1,688	39.9%				19,321	4,666
Growth Related										
Sub-Total										
Total	5,862	831	14.2%	3,243	55.3%				20,958	5,104

Key Discussion Points:

- SOGR projects well underway, with commitments to be processed as work orders are completed.
- IT projects delayed reflecting difficulties in hiring and contracting qualified staff
- Child care centres delayed due to issues with project site and 3'rd party delays

Chart 1
2015 Approved Budget (\$0.075 Million) by Category



Court Services has one legislated project that experiences minor delay (< 6 months) due to insufficient staff resources.

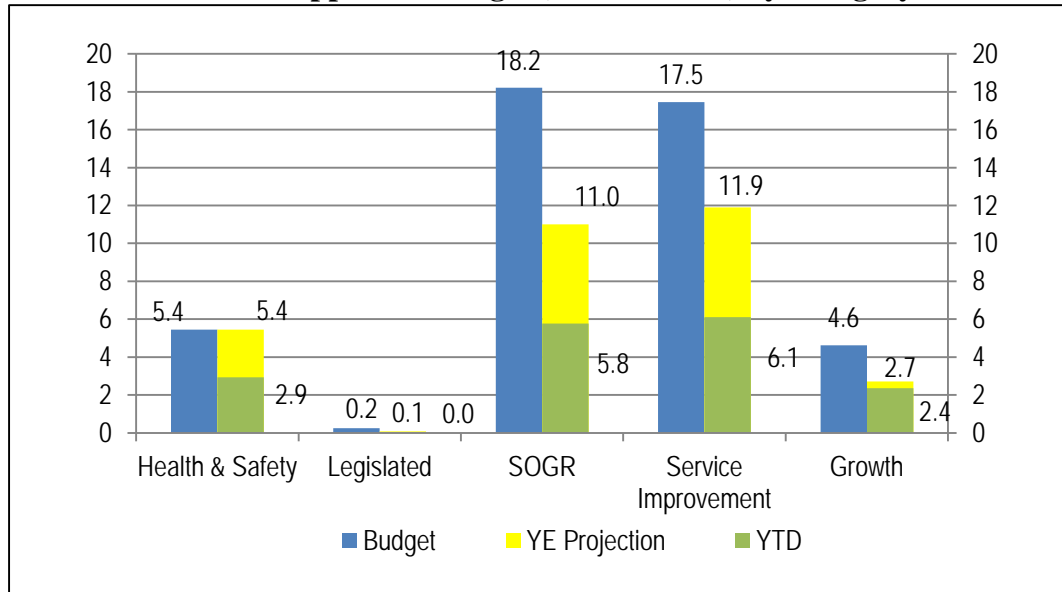
Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
POA Application Sustainment & Development	75	6	8.0%	17	22.7%	Ⓢ	Ⓢ	Spending will be lower than planned, as some enhancements to the web look-up application will not proceed due to system limitations.	822	309
Sub-Total	75		8.0%	17	22.7%				822	309
Total	75		0.0%	17	22.7%				822	309

Key Discussion Points:

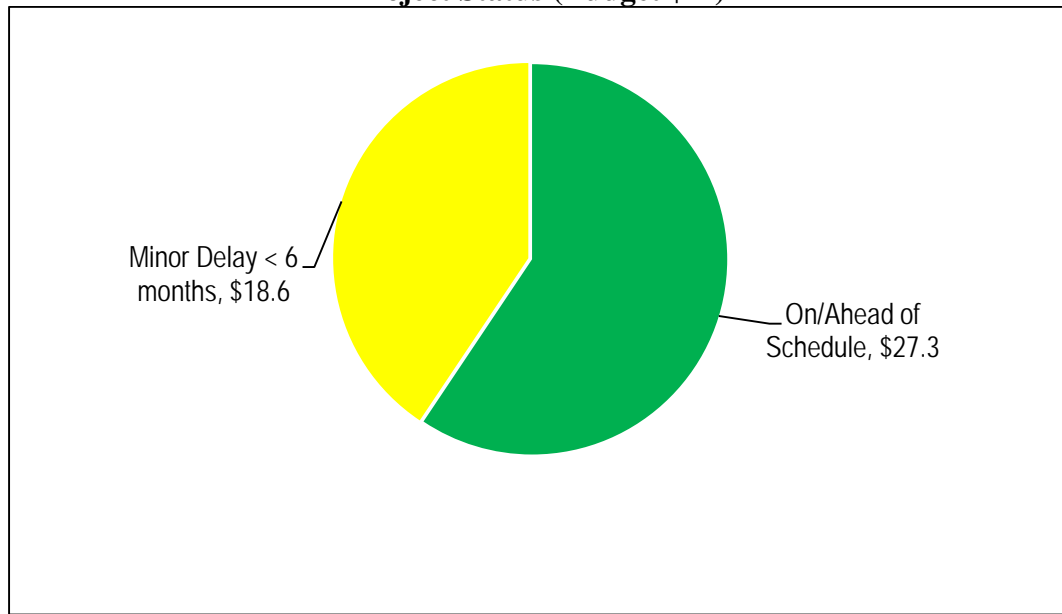
- Application testing is near completion, with final project roll-out planned for Q4.
- Year-end projections of \$0.017 million reflect the decision not to proceed with further web-based look-up enhancements, due to changes in system technology used to connect and read from the provincial system.
- Unspent funds will be returned to the Court System Stabilization Reserve Fund.

Chart 1
2015 Approved Budget (\$46.0 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	1	1	8	7	1

Chart 2
Project Status (Budget \$M)



Reason for Delay	Contract Awards	Co-ordination with Other Project	Other*
# of Projects	1	4	2

Economic Development & Culture

**"Other" represents a combination of reasons such as required coordination with other projects/programs combined with insufficient funding or coordination with other projects/programs combined with unfavourable site conditions.*

Economic Development & Culture

**Table 1
Summary of Capital Projects by Category
(\$000s)**

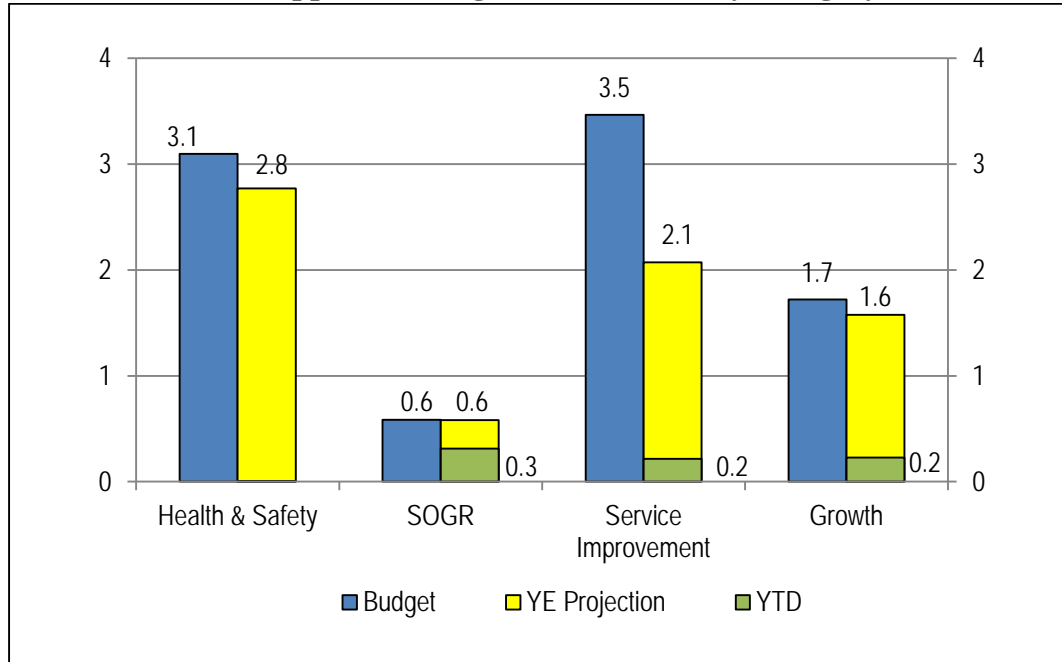
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Restoration of Casa Loma	5,442	2,939	54.0%	5,442	100.0%	⊙	⊙		6,115	3,613
Sub-Total	5,442	2,939	54.0%	5,442	100.0%				6,115	3,613
Legislated										
Major Maintenance	246	9	3.6%	79	32.1%	Ⓜ	⊙		299	58
Sub-Total	246	9	3.6%	79	32.1%				299	58
State of Good Repair										
Cultural Infrastructure Development	1		0.0%	1	100.0%	⊙	⊙		130	129
Restoration and Preservation of Heritage	3,459	636	18.4%	2,164	62.6%	⊙	⊙		6,031	2,734
Refurbishment and Rehabilitation	368	155	42.1%	321	87.2%	⊙	⊙		963	642
Collections Care	200	8	4.0%	100	50.0%	Ⓜ	⊙		200	8
Major Maintenance	2,507	219	8.8%	1,044	41.6%	⊙	Ⓜ	Delays due to coordination required with other projects and site conditions	10,515	3,514
BIA Cost Share Program	7,769	1,943	25.0%	4,147	53.4%	⊙	⊙		10,322	4,633
BIA Financing Program	1,850	1,313	71.0%	1,440	77.8%	⊙	⊙		2,800	2,263
BIA Planning Tax Act (Section 37 & 45)	2,068	1,494	72.2%	1,737	84.0%	⊙	⊙		2,703	2,128
Sub-Total	18,222	5,767	31.7%	10,954	60.1%				33,664	16,051
Service Improvements										
Cultural Infrastructure Development	1,348	367	27.2%	833	61.8%	Ⓜ	Ⓜ	The Guild Revitalization project is delayed	1,665	684
Service Enhancement	14,259	5,315	37.3%	9,456	66.3%	Ⓜ	Ⓜ	Fort York projects delayed (Building complete, exhibits outstanding)	37,465	28,109
Restoration/Preservation of Heritage Elements	50	-	0.0%	50	100.0%	⊙	⊙		50	-
Refurbishment and Rehabilitation	142	5	3.4%	52	36.6%	Ⓜ	Ⓜ	Museum Interiors planning project delayed due to need to coordinate with other projects	150	13
IT Projects	911	260	28.5%	811	89.0%	⊙	⊙		1,000	348
Mural Program	57	23	39.5%	50	87.7%	⊙	Ⓜ	Slightly delayed due to procurement issues	100	66
Commercial Façade Improvement	694	145	20.8%	691	99.6%	⊙	⊙		1,613	709
Sub-Total	17,461	6,113	35.0%	11,944	68.4%				42,043	29,928
Growth Related										
Cultural Infrastructure Development	4,628	2,353	50.8%	2,719	58.7%	Ⓜ	⊙		5,842	3,393
Sub-Total	4,628	2,353	50.8%	2,719	58.7%				5,842	3,393
Total	45,998	17,182	37.4%	31,137	67.7%				87,963	53,042

Key Discussion Points:

- SOGR: Major Maintenance
 - *John St. Roundhouse Museum* project is delayed since the Copeland Transformer Station is under construction by Toronto Hydro. The original completion date of December 2014 has been postponed to March 2016.
 - *Berkeley Street Theatre* project is delayed since the Canadian Stage Company had taken a booking for the theatre "dark period" that had been the scheduled construction window.
- Service Improvements: Cultural Infrastructure Development
 - *The Guild Revitalization* project is a complex undertaking that must be fully integrated with the development of the Guild Inn site.
- Service Improvements: Service Enhancements
 - *The Fort York Visitor Centre* project was set back by a full year in 2011 when the original tender came back over budget. Installation of the Magna Carta at the Visitor Centre in November 2015 will delay the completion of the exhibit until June 2016.
- Reasons for delay:
 - Chart 4 has two projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as required coordination with other projects/programs combined with insufficient funding or coordination with other projects/programs combined with unfavourable site conditions.

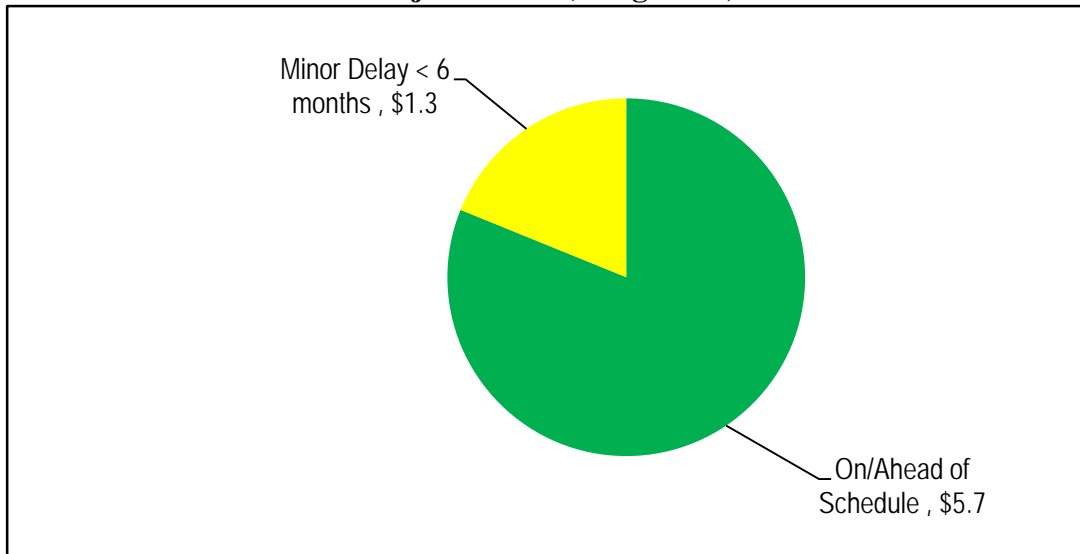
Toronto Paramedic Services

Chart 1
2015 Approved Budget (\$8.9 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	2		1	3	3

Chart 2
Project Status (Budget \$M)



Toronto Paramedic Services experience minor delays (< 6 months) in one project due to Site Conditions.

Toronto Paramedic Services

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Defibrillator Replacement Purchases 2015	2,950			2,660	90.2%	Ⓞ	Ⓞ		7,000	
Power Stretchers	147	2	1.1%	110	74.8%	Ⓞ	Ⓞ		5,000	5
Sub-Total	3,097	2	0.1%	2,770	89.4%				12,000	5
State of Good Repair										
Medical Equipment Replacement	583	313	53.7%	580	99.4%	Ⓞ	Ⓞ		1,222	1,062
Sub-Total	583	313	53.7%	580	99.4%				1,222	1,062
Service Improvements										
Mobile Data Communications - 2015	300		0.0%	207	69.1%	Ⓢ	Ⓞ	Partial delivery of mobile data hardware/software (annual replacement) expected by the end of the year and the balance in 2016. Project completion is scheduled for December 2016 as planned.	300	-
North West District Multi-function - Facility	2,350	116	4.9%	1,316	56.0%	Ⓢ	Ⓢ	Demolition and Architectural Design were completed at 1300 Wilson Ave. Building permit expected to be issued with construction planned to start in November 2015. Project completion is scheduled for December 2017 as	11,455	710
Back-up Communications Centre Upgrades - 2015	817	99	12.1%	550	67.3%	Ⓢ	Ⓞ	The project is expected to be completed by the end of 2015 with project cost lower than budget.	1,500	532
Sub-Total	3,467	215	6.2%	2,073	59.8%				13,255	1,241
Growth Related										
Mobile Data Communications 2014	281	50	18.0%	281	100.0%	Ⓞ	Ⓞ		575	345
Scheduling System Upgrades	41	35	85.0%	35	85.0%	Ⓞ	Ⓞ	Anticipated to be completed by year-end with project cost lower than budget.	150	144
40 New Defibrillators	1,400	142	10.2%	1,260	90.0%	Ⓞ	Ⓞ		1,400	142
Sub-Total	1,721	228	13.2%	1,575	91.5%				2,125	631
TOTAL	8,669	758	8.5%	6,999	78.9%				28,602	2,939

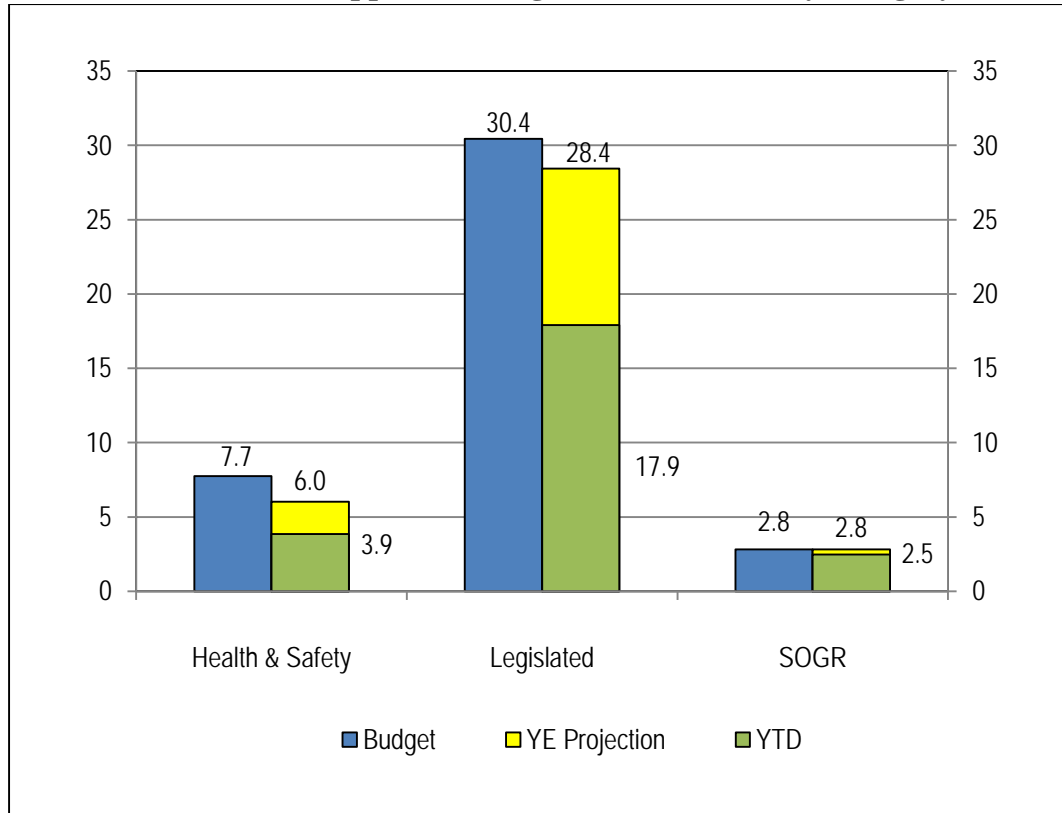
Toronto Paramedic Services

Key Discussion Points:

- *Power Stretcher Project* – Toronto Paramedic Services is still assessing the best model of power lift stretchers for the pilot project that is expected to be completed by the end of the January 2016.

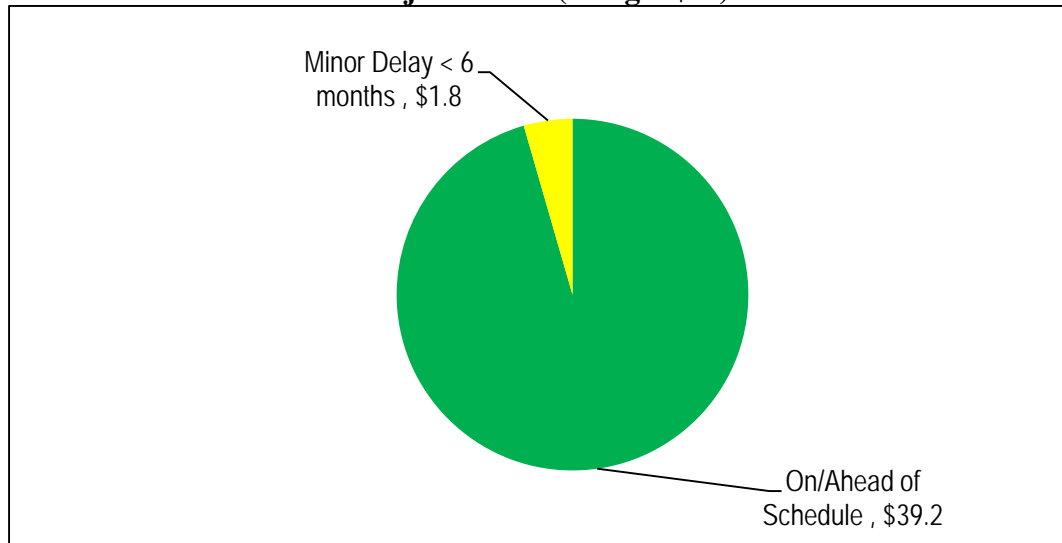
Long Term Care Homes & Services (LTCHS)

Chart 1
2015 Approved Budget (\$40.5 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	4	2	2		

Chart 2
Project Status (Budget \$M)



One project delayed: 'HVAC Repairs and Upgrades' was scheduled later in the year to smooth project management, resulting in projected spending lower than estimated.

Long Term Care Homes & Services (LTCHS)

Table 1
Summary of Capital Projects by Category
(\$000s)

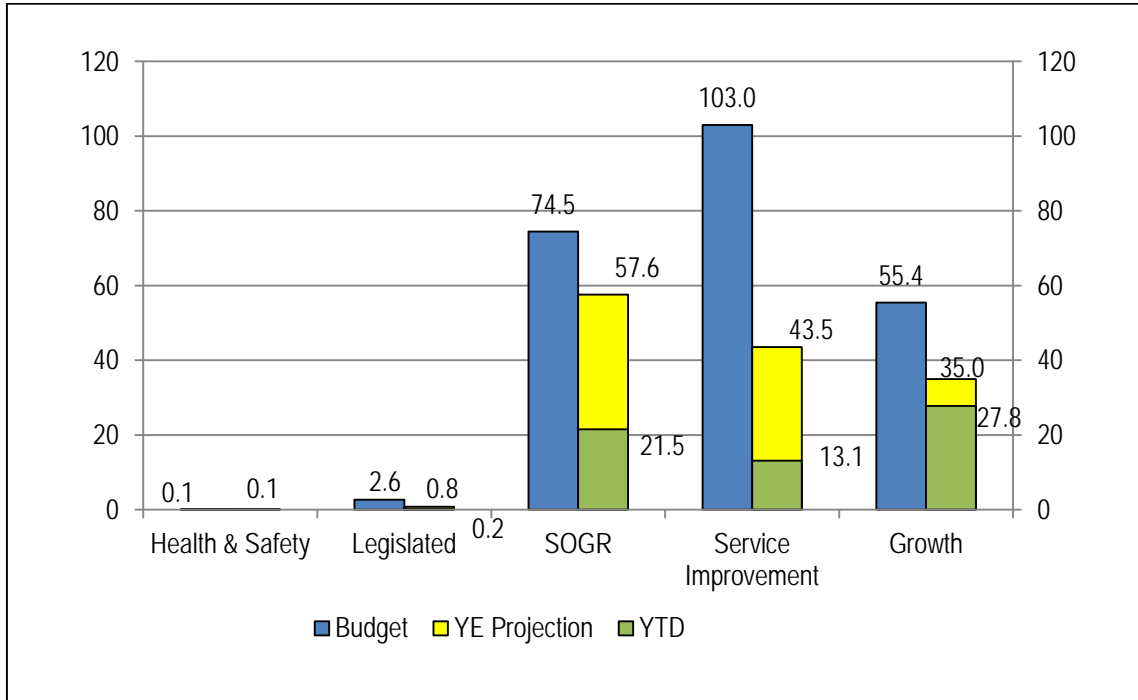
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
LTC Specialty System H&S Upgrades	3,238	2,160	66.7%	2,888	89.2%	G	G	Purchase orders and tenders have been issued and funds are committed close to the budget. Work is in progress and on target. This project was scheduled later in the year to smooth project management, resulting in projected spending lower than estimated.	12,647	10,139
LTC Electrical - H&S Life Safety Systems	1,316	1,128	85.8%	1,136	86.3%	G	G		9,224	7,515
LTC Mechanical -H&S HVAC Repairs/Upgrades	1,835	83	4.5%	1,000	54.5%	Y	Y		9,523	7,611
LTC Specialty Systems H&S Elevator Upgrades	1,356	485	35.8%	1,006	74.2%	G	G		7,163	6,061
Sub-Total	7,745	3,855	49.8%	6,030	77.9%				38,557	31,327
Legislated										
Kipling Acres Redevelopment		1,263				G	G	47,500	17,532	
Kipling Acres Site 2 (Phase 3)	30,148	16,613	55.1%	28,148	93.4%	G	G			
2015-2019 George Street Revitalization	286	33	11.7%	286	100.0%	G	G			900
Sub-Total	30,434	17,909	58.8%	28,434	93.4%			48,400	17,723	
State of Good Repair										
2015 SOGR Building Upgrades	2,545	2,304	90.5%	2,545	100.0%	G	G	3,545	1,457	
2014 SOGR - Plumbing Infrastructure	277	164	59.3%	277	100.0%	G	G	500	127	
Sub-Total	2,822	2,468	87.5%	2,822	100.0%			4,045	1,584	
TOTAL	41,001	24,233	59.1%	37,286	90.9%			91,002	50,634	

Key Discussion Points:

- The Kipling Acres Phase 2 project to develop a 145- bed facility is expected to be completed on budget by early 2016.

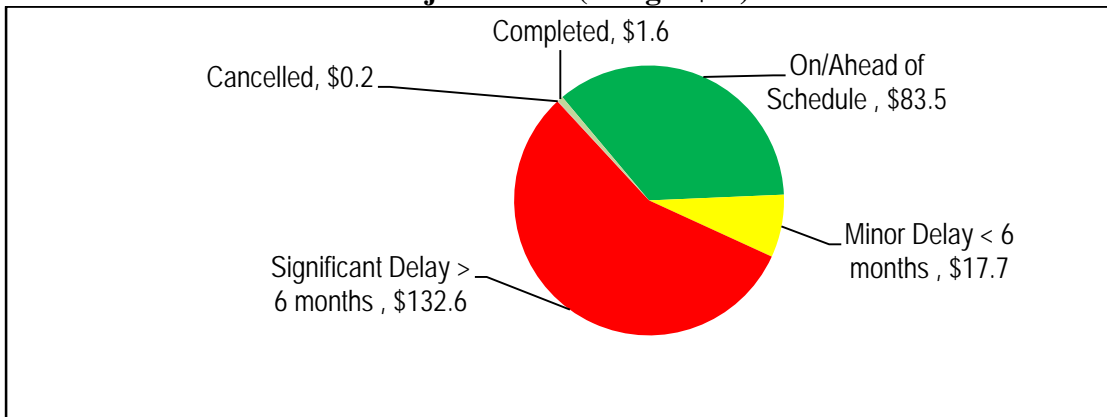
Parks, Forestry & Recreation (PF&R)

Chart 1
2015 Approved Budget (\$234.2 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	1	6	46	295	29

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Staff Resources	Procurement Issues	RFQ/RFP Delays	Contractor Issues	Site Conditions	Co-ordination with Other Projects	Community Consult.
# Active Projects	10	28	22	8	38	22	52

Parks, Forestry & Recreation (PF&R)

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Land Acquisition	1,031	127	12.3%	289	28.0%	Ⓡ	Ⓡ	Delays due to site condition	2,670	1,415
Special Facilities	1,600	103	6.4%	500	31.3%	Ⓡ	Ⓡ	Delays due to permit and compliance requirements	1,600	103
Sub-Total	2,631	230	8.8%	789	30.0%	-	-		4,270	1,518
Health & Safety										
Special Facilities	124	100	80.6%	118	95.2%	Ⓢ	Ⓢ		500	476
Sub-Total	124	100	80.6%	118	95.2%	-	-		500	476
State of Good Repair										
Arena	11,695	4,423	37.8%	8,275	70.8%	Ⓢ	Ⓢ		24,650	17,296
Community Centres	12,728	4,146	32.6%	10,676	83.9%	Ⓢ	Ⓢ		17,952	9,177
Environmental Initiatives	3,208	887	27.6%	2,058	64.2%	Ⓢ	Ⓢ	Delays due to additional feasibility study requirements prior to design completion	4,450	2,112
Facility Components	10,310	2,762	26.8%	8,422	81.7%	Ⓢ	Ⓢ		12,509	5,006
Land Acquisitions	62	34	54.3%	62	100.0%	Ⓢ	Ⓢ		5,475	5,447
Outdoor Recreation	3,560	1,114	31.3%	2,829	79.5%	Ⓢ	Ⓢ		4,201	1,829
Park Development	6,287	1,460	23.2%	5,625	89.5%	Ⓢ	Ⓢ		7,025	2,197
Parking Lots and Tennis	5,018	1,025	20.4%	3,756	74.9%	Ⓢ	Ⓢ		6,425	2,564
Playgrounds/Waterplay	1,695	408	24.1%	1,335	78.8%	Ⓢ	Ⓢ		2,730	1,457
Pool	6,203	2,059	33.2%	4,503	72.6%	Ⓢ	Ⓢ		8,500	4,481
Special Facilities	8,010	1,989	24.8%	6,200	77.4%	Ⓢ	Ⓢ		11,505	5,587
Trails & Pathways	5,713	1,156	20.2%	3,813	66.7%	Ⓢ	Ⓢ	Project delayed to design complexity and TRCA approval requirements	8,400	3,912
Sub-Total	74,490	21,463	28.8%	57,555	77.3%	-	-		113,822	61,065
Service Improvements										
Arena	1,253	280	22.3%	473	37.7%	Ⓡ	Ⓡ	Delayed as a result of not finding a suitable location.	5,165	2,697
Community Centres	5,662	353	6.2%	2,873	50.7%	Ⓢ	Ⓡ	Delayed due to approvals process, site conditions and coordination with other projects	10,111	1,216
Environmental Initiatives	4,759	910	19.1%	2,116	44.5%	Ⓡ	Ⓡ	Delayed due to site conditions and required coordination with other Divisions.	6,100	1,151
Facility Components	1,201	311	25.9%	651	54.2%	Ⓢ	Ⓢ	Delayed due to insufficient staffing resources and RFP/RFQ issues	6,031	4,010
Information Technology	5,315	500	9.4%	2,827	53.2%	Ⓢ	Ⓢ	Delays due to approval and procurement processes and staff resources	8,800	2,947
Outdoor Recreation Centres	3,912	694	17.7%	1,882	48.1%	Ⓡ	Ⓢ	Delayed due to insufficient staffing resources and RFP/RFQ issues	6,560	1,321
Park Development	59,866	7,270	12.1%	22,158	37.0%	Ⓡ	Ⓢ	Delays due to poor weather conditions, site conditions, public consultations and coordination required with other projects	97,004	27,804
Playgrounds/Waterplay	9,685	1,492	15.4%	5,814	60.0%	Ⓢ	Ⓢ		17,494	6,512
Pool	717	483	67.3%	483	67.3%	Ⓢ	Ⓢ	Delays due to community consultation process.	1,000	791
Special Facilities	3,304	141	4.3%	1,385	41.9%	Ⓡ	Ⓢ	Delayed due to extensive approvals process	16,210	152
Trails & Pathways	7,346	696	9.5%	2,873	39.1%	Ⓡ	Ⓢ	Delayed due to public access and approval process issues, and poor weather conditions.	9,857	1,571
Sub-Total	103,019	13,130	12.7%	43,535	42.3%	-	-		184,333	50,173
Growth Related										
Community Centres	22,959	12,506	54.5%	14,281	62.2%	Ⓢ	Ⓢ		136,383	43,032
Land Acquisition	30,498	14,960	49.1%	20,221	66.3%	Ⓢ	Ⓢ		26,875	19,902
Outdoor Recreation Centres	420	-	0.0%	30	7.1%	Ⓡ	Ⓡ	Delayed due to community consultation process	450	30
Park Development	1,523	292	19.2%	448	29.4%	Ⓡ	Ⓡ	Delayed due to community consultation process	3,088	1,857
Sub-Total	55,400	27,759	50.1%	34,980	63.1%	-	-		166,796	64,822
Total	235,664	62,682	26.6%	136,977	58.1%	-	-		333,592	129,643

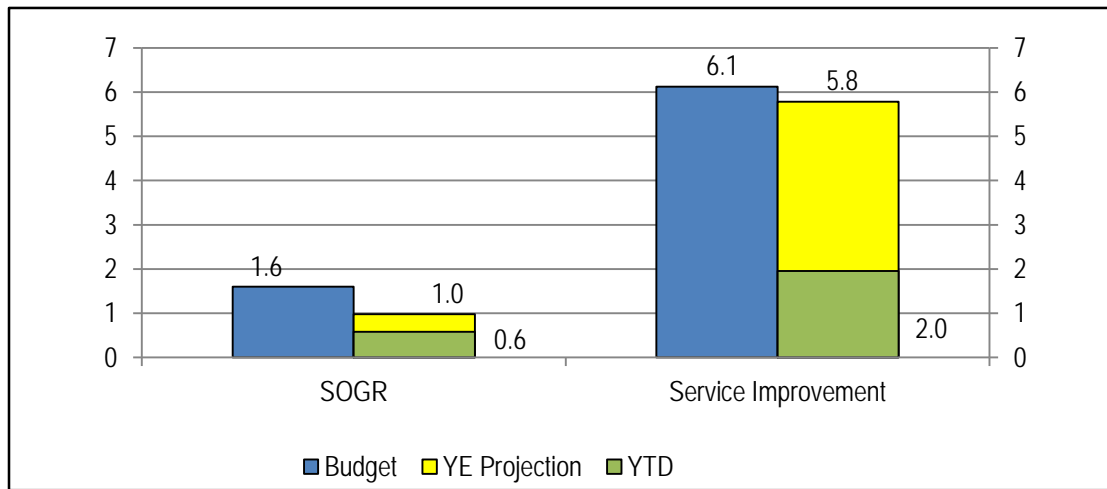
Parks, Forestry & Recreation (PF&R)

Key Discussion Points:

- The increased project volumes are the primary reasons for the Division's declining spending rates between 2011 and 2014. The Program has experienced challenges completing many of the service improvement projects due to extended public consultation.
- Other factors contributing to the project delays and under-spending include adverse weather conditions, delays in receipt of third party funding, and extended public consultations. The projects that are both under-spent and significantly delayed include the following:
 - Service Improvements
 - Park Development: *the Grange and Berczy Park Construction* capital project is under-spent due to the delays in co-ordination.
 - Arenas: *the Don Mills Civitan Arena Replacement* capital project is under-spent due to a prolonged process for acquiring a suitable location.
 - Special Facilities: *the Allan Gardens Washroom Building Construction* capital project is under-spent due to extended design and consultation process.
 - Growth Related
 - Park Development: *the Mystic Point* capital project is delayed due to extended community consultation

Shelter, Support and Housing Administration

Chart 1
2015 Approved Budget (\$7.7 Million) by Category



SS&HA has 1 service improvement project and 1 SOGR project. Both are experiencing minor delays (<6 months) due to RFQ/RFP delays.

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Capital Repairs/ Replacement City Owned/ Leased	1,601	583	36.4%	975	60.9%	Ⓞ	Ⓢ	Cash flows continue to be committed and actual spending will accelerate in the last quarter of the year and first quarter of next year as more of the purchase orders and contracts are awarded.	1,675	657
Sub-Total	1,601	583	36.4%	975	60.9%				1,675	657
Service Improvements										
George Street Redevelopment	6,124	1,958	32.0%	5,784	94.4%	Ⓞ	Ⓢ	Spending for George Street Revitalization will increase in the last quarter as the first phase of GSR nears completion.	13,488	9,323
Sub-Total	6,124	1,958	32.0%	5,784	94.4%				13,488	9,323
Growth Related										
Sub-Total										
Total	7,724	2,541	32.9%	6,759	87.5%				15,163	9,980

Shelter, Support and Housing Administration

Key Discussion Points:

- Cash flows continue to be committed, actual spending for SOGR will accelerate in Q4 once billings for outstanding commitments are received and new RFPs are issued.
- Spending for the George Street Revitalization project will accelerate in Q4 as Phase 1 is almost completed.

Citizen Centred Services "B"

Table 1
2015 Capital Spending by Program
Cluster B

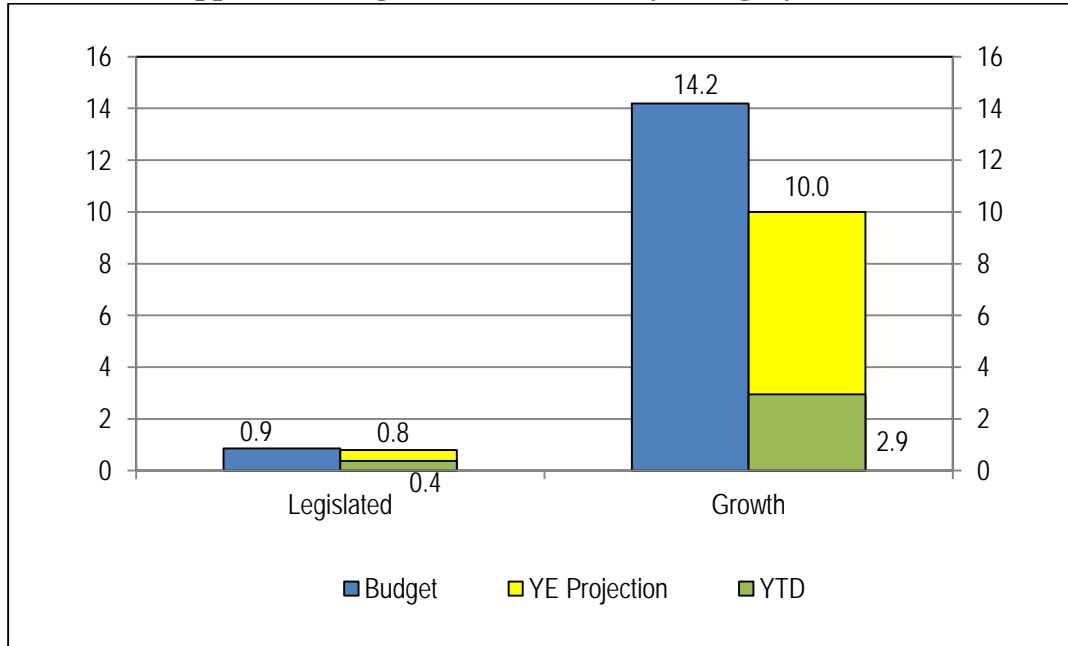
Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
City Planning	4 Months	15.05	0.69	10.67	70.8%		Ⓞ
	Q2	15.05	1.77	11.78	78.3%	↑	Ⓞ
	Q3	15.05	3.32	10.73	71.3%	▬	Ⓞ
Fire Services	4 Months	21.64	2.44	13.73	63.5%		Ⓢ
	Q2	21.64	5.98	14.55	67.2%	↑	Ⓢ
	Q3	21.64	7.74	12.86	59.4%	↓	Ⓢ
Transportation	4 Months	447.48	26.53	312.74	69.9%		Ⓢ
	Q2	447.48	73.74	343.96	76.9%	↑	Ⓞ
	Q3	440.09	157.53	324.40	73.7%	↓	Ⓞ
Waterfront Revitalization	4 Months	39.39	11.66	32.08	81.4%		Ⓞ
	Q2	39.39	20.65	35.64	90.5%	↑	Ⓞ
	Q3	39.39	26.24	34.39	87.3%	↓	Ⓞ
		Ⓞ >70%	Ⓢ between 50% and 70%	Ⓢ < 50% or > 100%			

For the nine months ended September 30, 2015, capital expenditures for this Cluster totalled \$194.833 million (37.7%) of their collective 2015 Approved Capital Budget of \$516.175 million. Spending is expected to increase to \$382.366 million (74.1%) by year-end. For comparison, the spending rate for the 3rd quarter of 2014 was 35%.

Three Programs in this Cluster are projecting a year-end spending rate of over 70% of their respective 2015 Approved Capital Budgets; while the spending rate for Fire Services Initiative is anticipated to be 59.4% of the 2015 Approved Capital Budget.

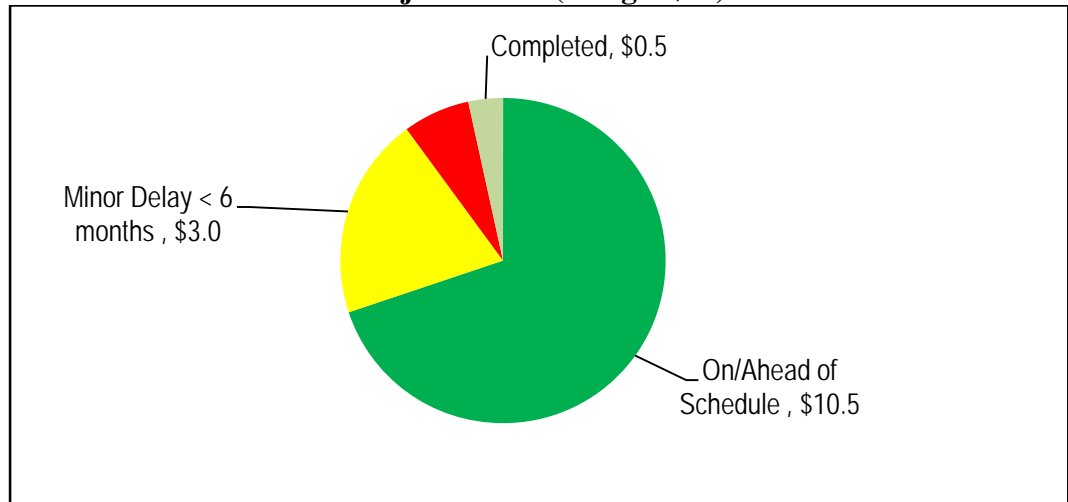
City Planning

Chart 1
2015 Approved Budget (\$15.1 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects		6			16

Chart 2
Project Status (Budget \$M)



Reason for Delays	Insufficient Resources	Co-ordination with Other Projects
# of Projects	1	2

Table 1
Summary of Capital Projects by Category
(\$000s)

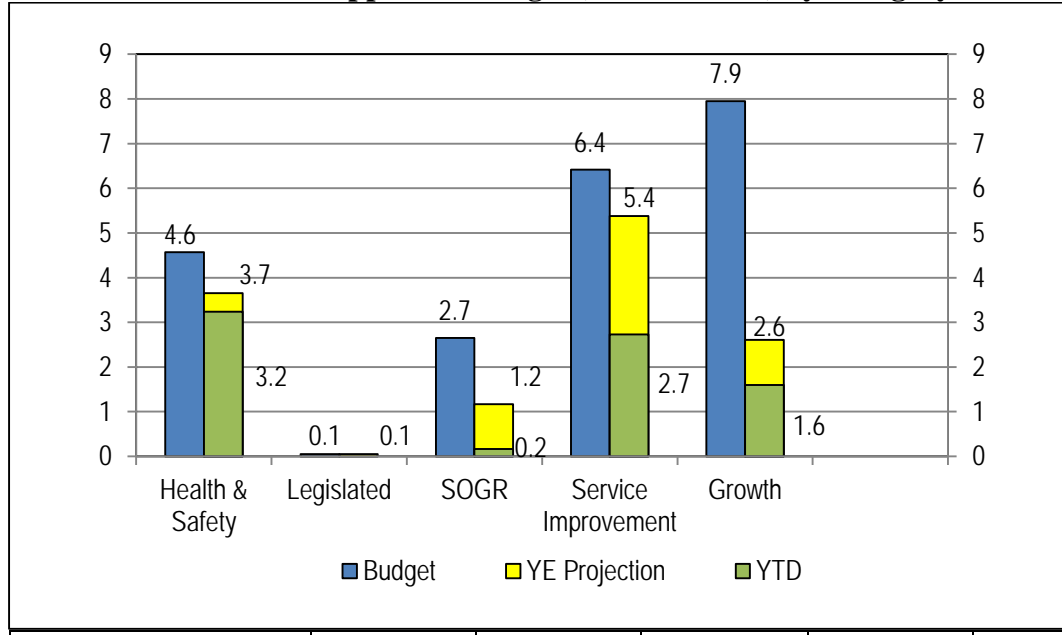
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
New Zoning Bylaw - Support for Legal Challenges	335	236.1	70.5%	335.0	100.0%	Ⓞ	Ⓞ	None	2,890	2,479.8
Official Plan Compliance Review	300	109.5	36.5%	300.0	100.0%	Ⓞ	Ⓞ	None	2,100	1,629.8
Natural Heritage Inventory Studies	154	5.1	3.3%	114.4	74.3%	Ⓞ	Ⓞ	None	161	11.7
Archaeological Management Plant Phase II	69	24.8	36.0%	49.1	71.1%	Ⓞ	Ⓞ	None	100	59.0
Sub-Total	858	376	43.8%	798	93.1%	-	-		5,251	4,180
Growth Related										
Places	4,454	1,489.9	33.5%	3,613.6	81.1%	Ⓞ	Ⓞ	None	14,575	10,131.9
John Street Revitalization	2,031	554.9	27.3%	1,772.8	87.3%	Ⓞ	Ⓞ	None	2,565	1,089.1
Library - Scarborough Civic Centre	1,282	-	0.0%	899.4	70.2%	Ⓞ	Ⓢ	Design of the Civic Green is in progress, as a result, completion of the construction is projected to be in Spring 2016.	2,144	862.3
Development Charge Funded Studies										
Transportation & Transit Planning	986	22.2	2.3%	735.9	74.6%	Ⓞ	Ⓞ	None	1,000	36.3
Growth Studies	3,588	710.1	1.4%	2,282.6	63.6%	Ⓢ	Ⓢ	Growth studies are in progress and will be completed in 2016.	4,934	1,931.7
Avenue/Area Studies	427	49.5	27.6%	301.8	70.7%	Ⓞ	Ⓞ	None	500	122.7
Heritage Conservation District Studies	1,430	117.8	205.9%	322.4	22.5%	Ⓡ	Ⓡ	Recently completed hiring of staff added in 2015 budget to project manage these studies. Insufficient staff resources delayed completion of the project.	1,500	187.9
Sub-Total	14,198	2,945	20.7%	9,929	69.9%	-	-		27,218	14,362

Key Discussion Points:

- Program just finalized hiring of staff to proceed on capital work.
- Capital spending will accelerate in the later part of the year.
- Majority of projects are projected to be completed on time.

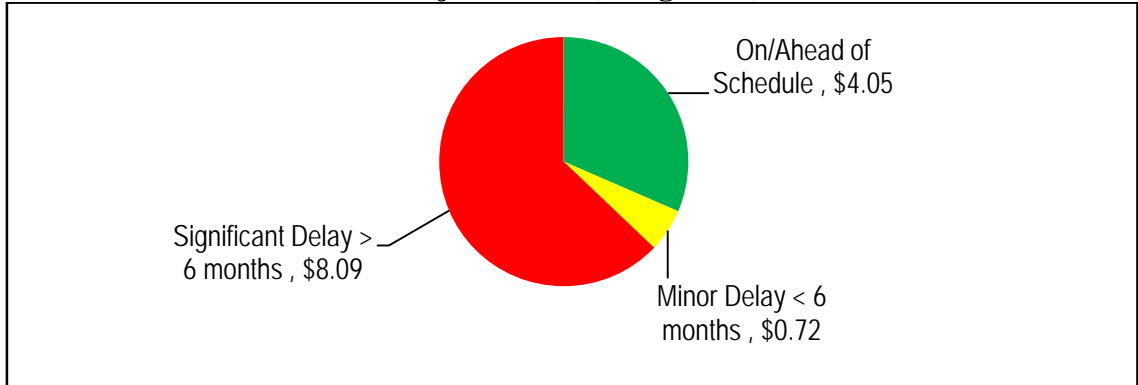
Toronto Fire Services

Chart 1
2015 Approved Budget (\$21.6 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	3	1	5	5	3

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Staff Resources	Procurement Issues	RFQ/RFP Delayed	Site Conditions	Other
# of Projects	1	2	1	3	3

Delays are due to the following:

- Compatibility Issues with current mobile workstations
- Longer lead time for delivery of custom designed fire trucks.
- Product specifications currently being reviewed and developed for the Driver Training simulators.

Toronto Fire Services

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approve d Budget	Life-to- Date
		\$	%	\$	%	On Budge t	On Time			
Health & Safety										
Self-Contained Breathing Apparatus-Replacement	3,642	3,234	88.8%	3,452	94.8%	Ⓞ	Ⓞ		5,824	5,390
Bunker Suits Lifecycle Replacement	200			200	100.0%	Ⓞ	Ⓞ		3,900	
Thermal Imaging Cameras	725				0.0%	Ⓡ	Ⓨ	The RFQ has been finalized and is anticipated to be issued in November 2015. The selection process is expected to be completed in December with the project completion scheduled in December 2016 as planned.	1,450	
Sub-Total	4,567	3,234	70.8%	3,652	80.0%				11,174	5,390
Legislated										
Replacement of HUSAR Equipment -2015	50		0.0%	50	100.0%	Ⓞ	Ⓞ		50	
Sub-Total	50		0.0%	50	100.0%				50	
State of Good Repair										
Emergency Phone System Replacement	720	86	12.0%	720	100.0%	Ⓞ	Ⓡ	This project experienced delays due to vendor resourcing and the impact of PanAm on City resources. Procurement activities are now underway and an aggressive implementation schedule will ensure completion by year end.	720	86
Training Simulators Rehabilitation	200	-		100	50.0%	Ⓨ	Ⓡ	Project delayed as TFS reviewed options for a Driver Training Simulator. Production specifications are currently being developed. Project completion is anticipated in December 2016.	200	
Repair the Special Operations Water Simulators	250					Ⓡ	Ⓡ	Project specifications currently being developed with City engineers. Project scheduled to begin in the 2nd quarter of 2016.	250	
Renovation/Repurposing of Fire Station 424	780	55	7.1%	150	19.2%	Ⓡ	Ⓡ	Building Permit drawings are being finalized for submission to the building department. Renovation is expected to start in December 2015.	980	55
Computer Aided Dispatch Upgrade	703	24	3.5%	200	28.4%	Ⓡ	Ⓡ	Progress delayed due to vendors inability to resolve technical pre-requisites for upgrade activities.	1,255	24
Sub-Total	2,653	166	6.3%	1,170	44.1%				3,405	166
Service Improvements										
Replacement of Fire Station #135	4,593	2,451	53.4%	4,000	87.1%	Ⓞ	Ⓡ	Issuance of the construction permit delayed due to issues with moving the sewer lines that required approval from the Ministry of Environment.	7,334	4,075
Predictive Modelling Tool/Dynamic Staging	645	198		645	100.0%	Ⓞ	Ⓨ	Static versions of the application have been vetted and Computer Aided Dispatch system interfaces will be verified in October with Go-Live scheduled for mid-November. Post Go-Live activities will be concluded prior to year end.	645	198
Fire Station GPS Repeaters	425			425	100.0%	Ⓞ	Ⓡ	Installation completed for more than 50% of stations. Completion anticipated in mid-November 2015.	425	-
Mobile Workstation Network Enhancement	308	77	24.9%	307	99.8%	Ⓞ	Ⓡ	Project delayed due to compatibility issues with mobile workstations which has been resolved. It is anticipated that the project will be fully spent by year end.	350	119
Emergency Communication System Enhancement	447				0.0%	Ⓡ	Ⓡ	Resource constraints delayed the start of the project. TFS is currently conducting a needs assessment and documentation of requirements. The project is anticipated to be completed as scheduled by end of 2016.	895	
Sub-Total	6,417	2,726	42.5%	5,377	83.8%				9,649	4,392

**Table 1
Summary of Capital Projects by Category (Cont'd)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approve d Budget	Life-to- Date
		\$	%	\$	%	On Budge t	On Time			
Growth Related										
Station B (Stn 144) Keele/ Sheppard	1,985	68	3.4%	73	3.7%	Ⓜ	Ⓜ	Application for site plan approval and building permits has been submitted, however, issues related to tender drawings due to floor plan changes will delay the start of construction to December 2015.	9,885	3,970
Station A (Stn 414)-Hwy 27 and Rexdale Blvd	3,494	1,277	36.6%	1,357	38.8%	Ⓜ	Ⓜ	Construction has been delayed due to the delay in the purchase of land.	8,342	1,300
Specialized Trucks & Equipment	2,470	252	10.2%	1,178	47.7%	Ⓜ	Ⓜ	Custom designed trucks beyond normal parameters of the standard apparatus used by TFS. Additional lead time required for the delivery of these trucks.	3,250	252
Sub-Total	7,949	1,597	20.1%	2,608	32.8%				21,477	5,523
TOTAL	21,636	7,723	35.7%	12,857	59.4%				45,755	15,470

Key Discussion Points:

- The two new fire station projects were delayed due to land acquisition issues which have been resolved with land purchases completed for the two projects.
- The movement of hydro lines and sewage lines has considerably delayed the issuance of the building permit for Station 135 (Chaplin Crescent) project. The building permit has been issued and construction has started. The project is anticipated to be completed by the end of August 2016.

Transportation Services

Chart 1
2015 Approved Budget (\$440.1 Million) by Category

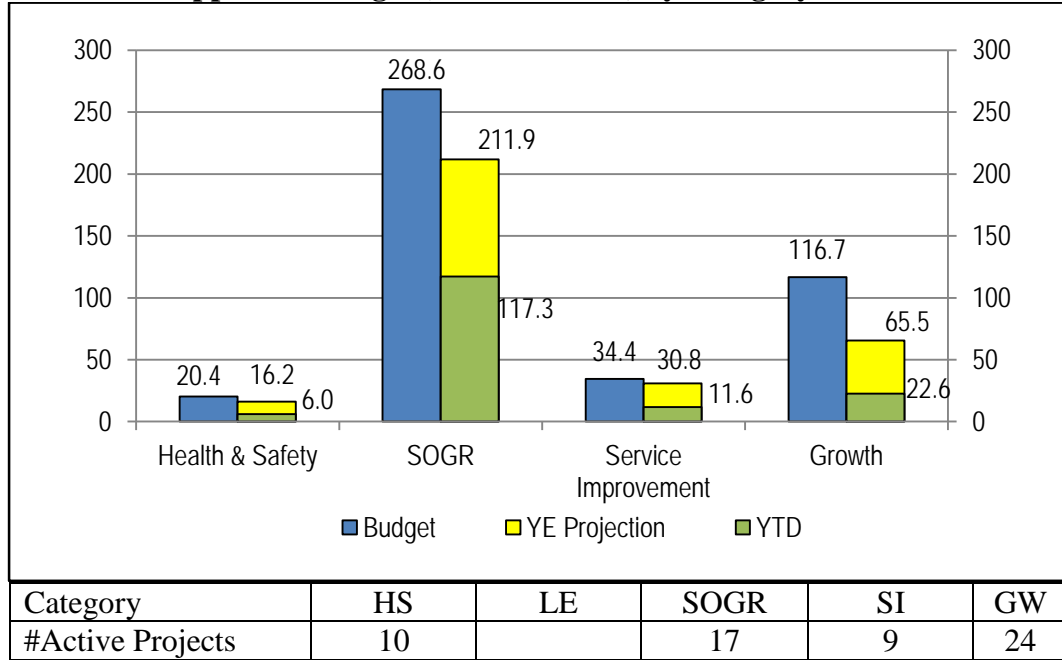
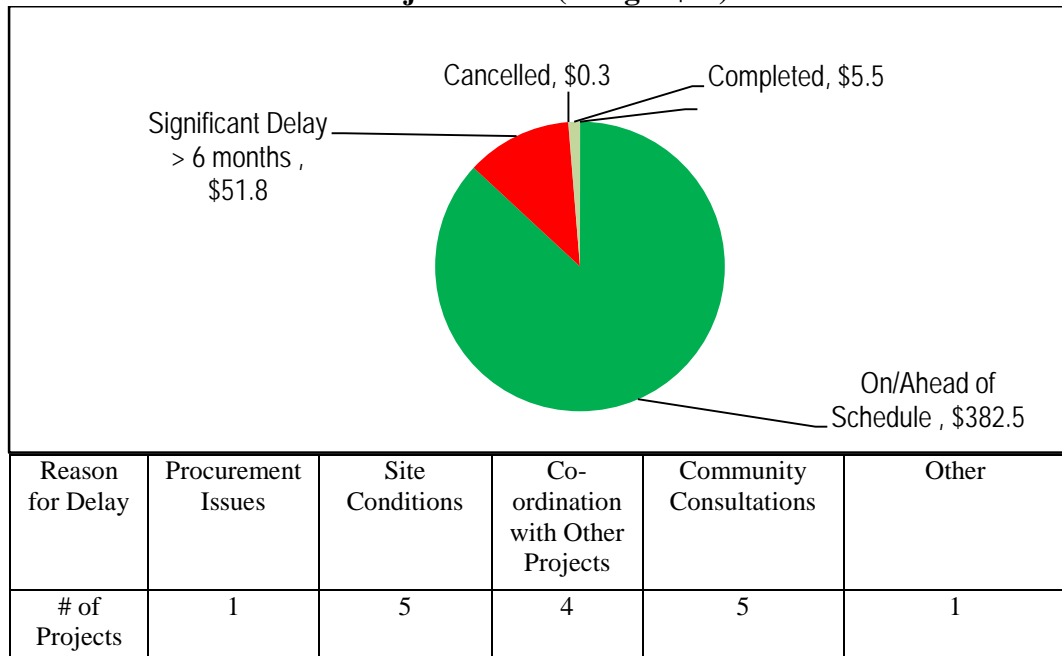


Chart 2
Project Status (Budget \$M)



Project under 'Other' category has been postponed to 2018.

Transportation Services

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Budget	YTD Exp.		YE Projection				Comments	Total Project Cost*	Life-to-Date		
		\$	%	\$	%	On Budget	On Time					
Health & Safety												
Accessible Pedestrian Signals (Audible)	2,966.7	995.3	33.6%	2,486.3	83.8%	Ⓞ	Ⓞ	Projects originally budgeted have been postponed to 2018. Reallocation of \$1.5M to New Traffic Control Devices was processed in third quarter. Additional projects require funding. \$1.5M has been reallocated from Local Geometric Traffic Safety Improvements. Delays due to community consultation issues.	4,500.0	73.1		
Local Geometric Traffic Safety Improvements	500.0	73.1	14.6%	500.0	100.0%	Ⓞ	Ⓡ					
New Traffic Control Signals / Devices	6,251.5	1,561.4	25.0%	4,566.4	73.0%	Ⓞ	Ⓞ					
Pedestrian Safety & Infrastructure Prgms	1,302.0	393.9	30.3%	393.9	30.3%	Ⓡ	Ⓡ					
PXO Visibility Enhancements	677.5	410.8	60.6%	659.8	97.4%	Ⓞ	Ⓞ					
Salt Management Program	1,680.3	392.0	23.3%	1,089.2	64.8%	Ⓜ	Ⓞ					
Signal Major Modifications	3,096.8	1,862.4	60.1%	2,909.8	94.0%	Ⓞ	Ⓞ					
Traffic Sign Structure Replacement	915.0	4.8	0.5%	915.0	100.0%	Ⓞ	Ⓞ					
Two Way Radio Communication	2,200.0	-	0.0%	2,000.0	90.9%	Ⓞ	Ⓞ					
Upgrades to Meet New ESA Requirements	775.6	299.6	38.6%	718.2	92.6%	Ⓞ	Ⓞ					
Sub-Total	20,365.4	5,993.3	29.4%	16,238.5	79.7%			6,700.0	73.1			
State of Good Repair												
Bathurst Street Bridge Rehabilitation	1,182.0	143.9	12.2%	143.9	12.2%	Ⓡ	Ⓡ	Study / investigation in 2015 to determine delivery of the EA or repair the bridge. Potential heritage site issues; Metrolinx coordination; TTC funding	28,313.0	143.9		
City-Bridge Rehabilitation	49,457.0	19,397.5	39.2%	35,616.5	72.0%	Ⓞ	Ⓞ					
Ditch Rehabilitation & Culvert Reconstruction	600.0	566.2	94.4%	570.0	95.0%	Ⓞ	Ⓞ					
Don Valley Parkway Rehabilitation	3,819.0	2,135.6	55.9%	3,628.1	95.0%	Ⓞ	Ⓞ					
Dufferin Street Bridge Rehabilitation	600.0	-	0.0%	550.3	91.7%	Ⓞ	Ⓞ					
F.G. Gardiner**	43,917.8	16,818.6	38.3%	38,739.3	88.2%	Ⓞ	Ⓞ					
Facility Improvements	1,450.5	611.3	42.1%	725.3	50.0%	Ⓜ	Ⓞ					
Interim Rehabilitation Of Roads	8,000.0	1,557.1	19.5%	5,600.0	70.0%	Ⓜ	Ⓞ					
Laneways	2,698.0	1,874.9	69.5%	2,280.7	84.5%	Ⓞ	Ⓞ					
Local Road Rehabilitation	52,010.9	30,370.7	58.4%	40,772.0	78.4%	Ⓞ	Ⓞ					
Major Road Rehabilitation	68,314.2	34,457.9	50.4%	58,119.6	85.1%	Ⓞ	Ⓞ					
Major SOGR Pooled Contingency	4,637.0	-	0.0%	-	0.0%	N/A	N/A	Contingency only used if required.	1,033,650.0	83,776.5		
Neighbourhood Improvements	5,364.0	694.6	13.0%	3,721.2	69.4%	Ⓜ	Ⓞ					
Retaining Walls Rehabilitation	1,656.7	167.1	10.1%	878.3	53.0%	Ⓜ	Ⓞ					
Sidewalks	17,774.0	5,561.9	31.3%	14,219.2	80.0%	Ⓞ	Ⓞ					
Traffic Plant Requirements / Signal Asset Management	5,996.4	2,637.1	44.0%	6,001.8	100.1%	Ⓞ	Ⓞ					
Traffic Plant Restoration	1,077.5	272.5	25.3%	352.0	32.7%	Ⓡ	Ⓞ					
Sub-Total	268,554.9	117,267.0	43.7%	211,918.3	78.9%						1,115,813.0	86,772.7

Transportation Services

**Table 1
Summary of Capital Projects by Category (cont'd)**

Projects by Category	2015 Budget	YTD Exp.		YE Projection				Comments	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Advanced Traffic Signal Control	3,899.5	1,695.2	43.5%	4,351.6	111.6%	R	G	Contracts have been awarded and funds are committed. Program reviewing actuals posted resulting in projection exceeding budget.		
Cycling Infrastructure	15,947.7	6,126.5	38.4%	13,056.5	81.9%	G	G			
Engineering Studies	6,218.8	770.9	12.4%	4,839.1	77.8%	G	G			
LED Signal Module Conversion	1,827.6	1,640.8	89.8%	2,420.6	132.4%	R	G	Contract awarded and work underway. Program reviewing actuals posted resulting in projection exceeding budget.		
Pan Am Path	300.0	268.9	89.6%	270.0	90.0%	G	G		300.0	268.9
Signs & Markings Asset Management	2,053.6	413.3	20.1%	2,053.6	100.0%	G	G			
Traffic Calming	316.7	40.1	12.7%	285.0	90.0%	G	G			
Traffic Control - RESCU	2,309.5	408.2	17.7%	2,227.4	96.4%	G	G			
Transportation Safety & Local Improvements	1,565.7	285.9	18.3%	1,280.8	81.8%	G	G			
Sub-Total	34,438.9	11,649.7	33.8%	30,784.5	89.4%				300.0	268.9
Growth Related										
Allen Road Individual EA	2,321.1	-	0.0%	1,160.6	50.0%	Y	R	Delays due to community consultation. Still in "terms of reference" stage.	2,500.0	178.9
Dufferin Street Jog Elimination	2,374.5	457.5	19.3%	1,500.0	63.2%	Y	G			
Front Street East Streetscape	404.7	-	0.0%	202.4	50.0%	R	R	Delays due to co-ordination with other projects (i.e. Front Street construction had to proceed first).		
Front Street Reconfiguration EA	9,901.5	-	0.0%	5,343.9	54.0%	Y	G			
Gardiner York/Bay/Yonge Reconfiguration	1,800.0	293.4	16.3%	1,300.0	72.2%	G	R	Some re-design work required. Coordination needed with F.G. Gardiner work and the development at 1 York Street. Expect work to be completed in early 2017.	36,000.0	293.4
Georgetown South City Infrastructure Upgrade	13,420.0	-	0.0%	10,736.0	80.0%	G	G		67,100.0	
Growth Related Capital Works	350.0	67.4	19.3%	172.4	49.3%	R	G	Projects identified on an "as needed" basis.		
King Liberty Cycling Pedestrian Bridge	1,000.0	-	0.0%	-	0.0%	R	R		7,000.0	
Lawrence-Allen Revitalization Project	550.0	-	0.0%	275.0	50.0%	Y	R	Delays due to community consultation; TCHC is delivery agent. EA to be completed first.	6,274.0	
North York Service Road	15,573.0	9,817.7	63.0%	9,817.7	63.0%	Y	R		20,740.0	9,817.7
Port Union Road	300.0	-	0.0%	210.0	70.0%	Y	G		5,000.0	
Redlea Avenue - Steeles to McNicoll	5,953.9	1,081.7	18.2%	2,600.0	43.7%	R	R	Delays due to site conditions; utility re-location issues; Enbridge crossing agreement; ongoing property / environmental issues. Phase 2 contract to be issued in 2015.	8,000.0	4,647.2
Regent Park Revitalization	1,354.0	-	0.0%	1,083.2	80.0%	G	G			
Rouge National Park Transfer of Lands	222.0	-	0.0%	111.0	50.0%	Y	G			
Scarborough Pedestrian Walk	100.0	-	0.0%	-	0.0%	R	R	Delays due to community consultation; 3rd party involvement.		

Transportation Services

Table 1
Summary of Capital Projects by Category (cont'd)

Projects by Category	2015 Budget	YTD Exp.		YE Projection				Comments	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Scarlett / St. Clair / Dundas	4,213.5	192.0	4.6%	600.0	14.2%	Ⓡ	Ⓡ	Delays due to site conditions; issues with environmental assessment; and cost-sharing between CP, Metrolinx and the City. Preliminary design to be completed in 2015. Detailed design in 2016.	50,500.0	916.5
Six Points Interchange Redevelopment	11,397.9	611.9	5.4%	1,525.6	13.4%	Ⓡ	Ⓡ	Delayed due to site conditions. Design work finalized. Reflect new Smart Street Standards. Staff report in progress to coordinate design agreements with Toronto Hydro and utilities.	42,748.0	3,267.0
St. Clair West/Metrolinx Georgetown Grade Separation	2,000.0	-	0.0%	200.0	10.0%	Ⓡ	Ⓡ	Delayed due to site conditions. EA to be completed in 2015.	32,000.0	
Steeles Avenue East/Kennedy Rd Grade Separation	500.0	-	0.0%	350.0	70.0%	Ⓢ	Ⓢ	Design component only in 2016.	500.0	
Third Party Signals	3,109.5	226.6	7.3%	626.6	20.2%	Ⓡ	Ⓡ	Delays due to co-ordination with other projects. Request for 3rd Party to complete work using approved contractor.		
Traffic Congestion Management	9,451.4	1,633.0	17.3%	5,006.2	53.0%	Ⓢ	Ⓢ		20,000.0	2,181.7
Transit Priority	225.0	47.9	21.3%	197.9	88.0%	Ⓢ	Ⓢ			
Work for TTC & Others	27,709.6	8,187.7	29.5%	22,436.9	81.0%	Ⓢ	Ⓢ			
Yonge Street/Highway 401 Interchange Improvements	2,500.0	-	0.0%	-	0.0%	Ⓡ	Ⓡ	Delays due to community consultation. Project still in the planning stage.	25,000.0	
Sub-Total	116,731.5	22,616.7	19.4%	65,455.3	56.1%				323,362.0	21,302.3
GRAND TOTAL	440,090.7	157,526.8	35.8%	324,396.6	73.7%				1,446,175.0	108,417.0

Key Discussion Points:

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; have issues with site conditions; and/or are development/transit dependent.

Waterfront Revitalization Initiative

Chart 1
2015 Approved Budget (\$39.4 Million) by Category

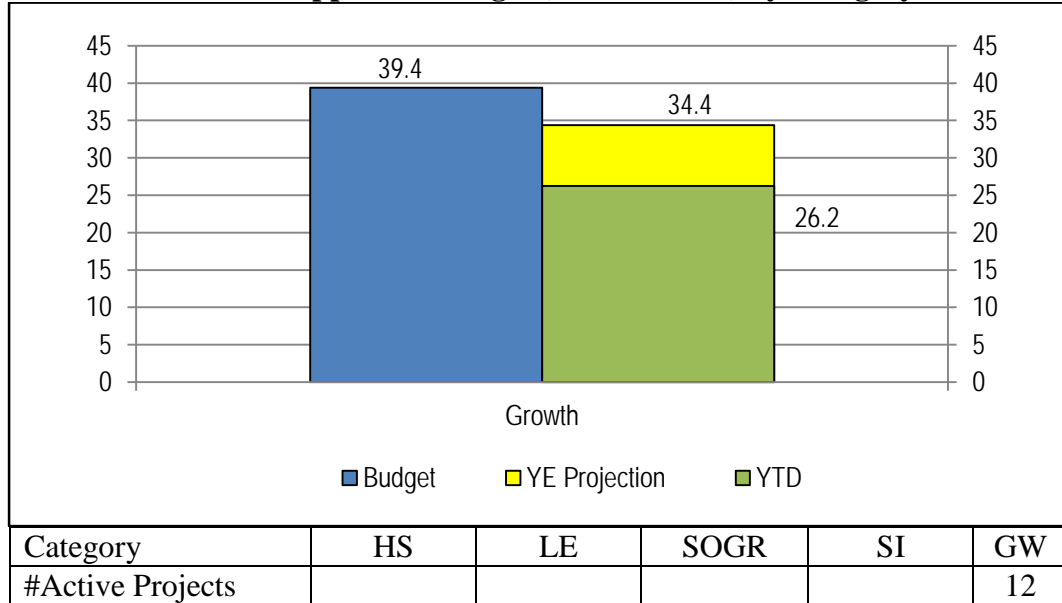
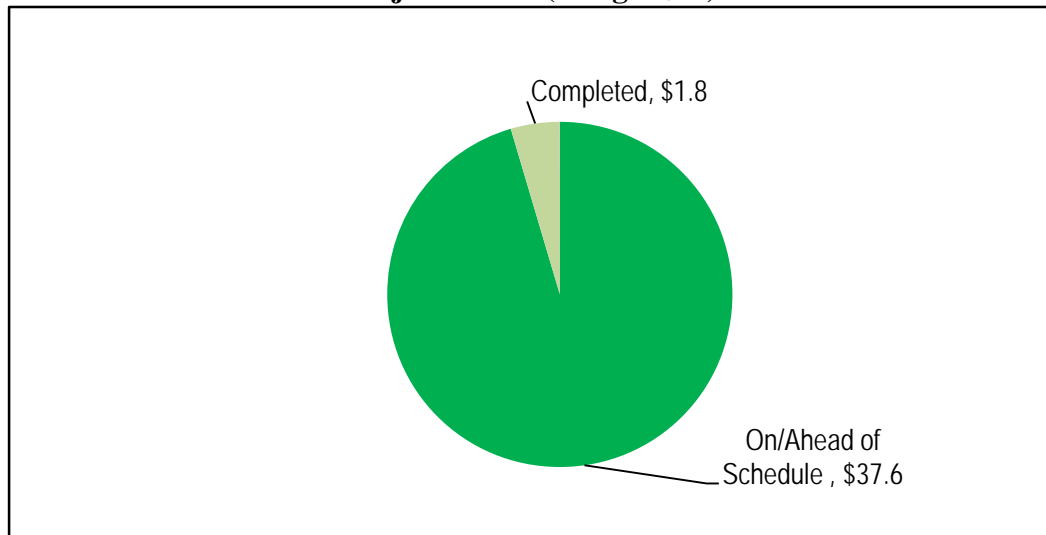


Chart 2
Project Status (Budget \$M)



The contribution agreement between the City and Waterfront Toronto has not been executed yet, as Waterfront Toronto has sufficient funding to do a feasibility exploration related to the 45 Bay St. option, thus delaying City's spending.

Waterfront Revitalization Initiative

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
<i>Lower Don Lands Flood Protection</i>	5,000	2,555	51.1%	3,600	72.0%	Ⓞ	Ⓞ	None	5,000	2,555
<i>Lake Ontario Park (Phase I)</i>	80	80	100.0%	80	100.6%	Ⓞ	Ⓞ	None	556	556
<i>Port Lands Preparation</i>	134	-	0.0%	100	74.6%	Ⓞ	Ⓞ	None	20,959	20,685
Precinct Implementation Projects								As cash flows are approved at the Precinct Implementation project level, some funds were reallocated at the subprojects level with no impact on project's budget or delivery.		
Queens Quay Revitalization	2,127	1,750	82.3%	1,750	82.3%	Ⓞ	Ⓞ	None	69,466	65,584
East Bayfront Transit (feasibility study)	1,410	-	0.0%	987	70.0%	Ⓞ	Ⓞ	Funding is allocated towards the feasibility study of 45 Bay Street for EBF Transit and a comprehensive review of Waterfront Transit initiatives and options.	12,965	2,747
East Bayfront	11,361	11,078	97.5%	11,361	100.0%	Ⓞ	Ⓞ	None	119,309	103,896
West Don Lands	393	-	0.0%	300	76.3%	Ⓞ	Ⓞ	Funding is allocated towards 480 Lakeshore Stormwater Facility	45,655	40,699
Total - Precinct Implementation Projects	15,291	12,828	83.9%	14,398	94.2%				247,395	212,926
Precinct Planning Studies										
<i>Precinct Planning Studies</i>	1,259	609	48.4%	1,000	79.4%	Ⓞ	Ⓞ	None	3,759	2,669
<i>Strategic Review</i>	400	186	46.5%	300	75.0%	Ⓞ	Ⓞ	None	400	186
<i>Technical Studies</i>	538	-	0.0%	400	74.3%	Ⓞ	Ⓞ	None	6,300	5,765
Transportation Initiative										
Fort York Pedestrian Bridge	5,394	262	4.9%	3,800	70.4%	Ⓞ	Ⓞ	None	20,879	1,867
Gardiner East EA	1,711	515	30.1%	1,200	70.1%	Ⓞ	Ⓞ	None	10,116	8,893
Total - Transportation Initiative	7,105	777	10.9%	5,000	70.4%	Ⓞ	Ⓞ	None	30,995	10,760
Union Station										
Union Station	6,992	6,949	99.4%	6,992	100.0%	Ⓞ	Ⓞ	None	64,305	57,996
Urban Planning Resources										
Urban Planning Resources	270	161	59.6%	210	77.8%	Ⓞ	Ⓞ	None	1,596	1,487
Waterfront Project Secretariat										
Waterfront Project Secretariat	600	371	61.8%	580	96.7%	Ⓞ	Ⓞ	None	8,036	5,346
Waterfront Toronto Project Costs										
Waterfront Toronto Project Costs	1,725	1,725	100.0%	1,725	100.0%	Ⓞ	Ⓞ	None	25,670	25,670
Sub-Total	39,394	26,241	66.6%	34,385	87.3%	-	-		414,972	346,601

Waterfront Revitalization Initiative

Key Discussion Points:

- Granite promenade installation on the south side of Queens Quay, Martin Goodman Trail paving and concrete sidewalk installation along Queens Quay between Jarvis and Parliament Street have been completed.
- Queens Quay revitalization, west of Yonge Street, was officially opened to the public on June 19th.
- Work is continuing on local streets in Bayside including commissioning of waterline and paving.
- Storm, sanitary sewer and watermain connections for local streets in Bayside, sanitary forcemain on Cherry St. and installation of gravity trunk sanitary sewer extending from Bonnycastle Street to the pumping station have been completed.
- Union Station project is at 99% completion. Work remaining on deficiencies is minor and will continue throughout 2015.
- Recreational pier located in the eastern basin of the Outer Harbour and southeast of Hearn Generation Stations has been completed.
- Procured professional consultant services and commenced environmental and geotechnical site investigations for Lower Don Flood Protection project.
- Remaining capital spending is progressing and 87.3% of the approved cash flow is projected to be spent by year-end

Internal Services

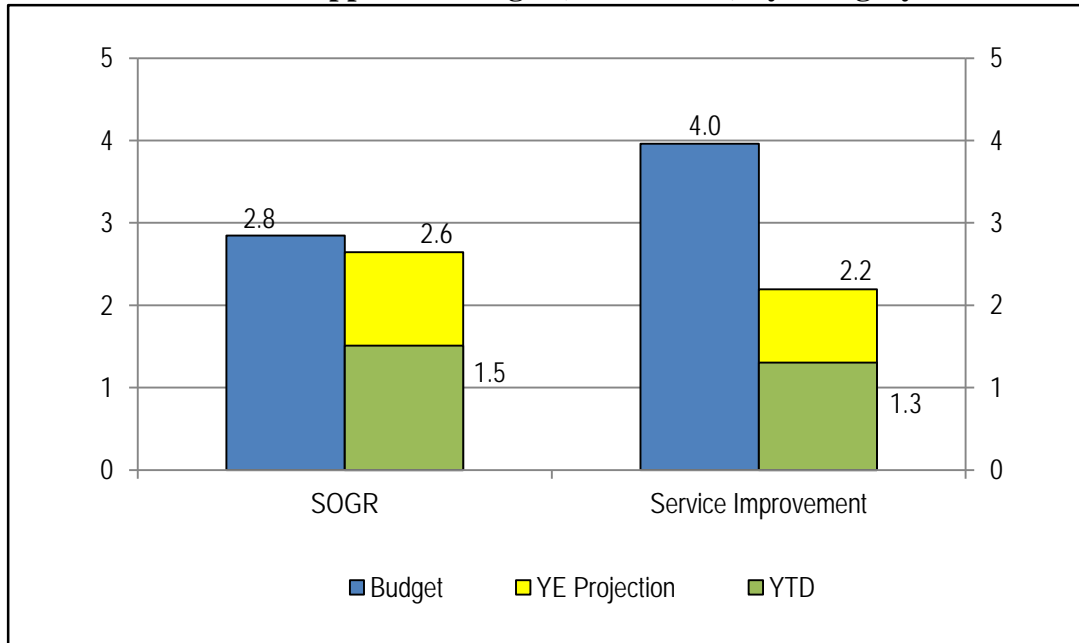
Table 1
2015 Capital Spending by Program
Internal Services

Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
311 Toronto	4 Months	7.11	0.60	4.88	68.7%		Ⓢ
	Q2	6.81	1.12	4.93	72.4%	↑	Ⓢ
	Q3	6.81	2.81	4.84	71.1%	↓	Ⓢ
FM&RE	4 Months	258.22	21.08	156.88	60.8%		Ⓢ
	Q2	264.06	38.86	167.74	63.5%	↑	Ⓢ
	Q3	264.06	59.92	134.36	50.9%	↓	Ⓢ
Financial Services	4 Months	23.12	1.53	15.65	67.7%		Ⓢ
	Q2	23.12	3.07	15.89	68.7%	↑	Ⓢ
	Q3	23.12	4.75	13.61	58.9%	↓	Ⓢ
Fleet Services	4 Months	73.84	6.07	40.11	54.3%		Ⓢ
	Q2	73.90	16.69	38.65	52.3%	↓	Ⓢ
	Q3	74.45	19.78	38.72	52.0%	↓	Ⓢ
I&T	4 Months	91.56	11.15	69.12	75.5%		Ⓢ
	Q2	91.56	17.40	67.93	74.2%	↓	Ⓢ
	Q3	91.56	33.47	59.57	65.1%	↓	Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the nine months ended September 30, 2015, capital expenditures for this Cluster totalled \$120.738 million (26.2%) of their collective 2015 Approved Capital Budget of \$459.995 million. Spending is expected to increase to \$251.104 million (54.6%) by year-end. For comparison, the spending rate for the 3rd quarter of 2014 was 31%.

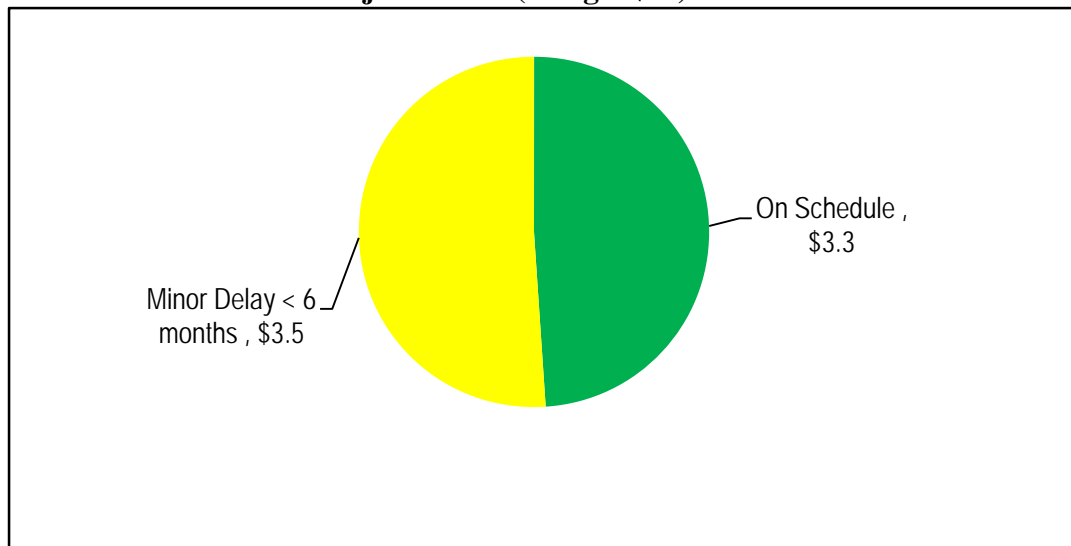
I&T and 311 Toronto are projecting a year-end spending rate of 65.1% and 71.1% of their 2015 Approved Capital Budgets. Spending rate at year-end for Financial Services is projected to be 58.9; Fleet Services are projecting spending rate at year-end of 52.0%; while anticipated spending rate at year-end for FM&RE 50.9%.

Chart 1
2015 Approved Budget (\$6.8 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			1	2	

Chart 2
Project Status (Budget \$M)



311 Toronto experiences minor delay (<6 months) in the Enterprise Scheduler & Payment Module project due to extended consultations and coordination with other divisions.

311 Toronto

The replacement of servers, hardware/software and Channel and Counter Strategy projects will be completed on schedule.

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Replacement of servers, hardware and software	2,846	1,511	53.1%	2,646	93.0%	Ⓞ	Ⓞ	None	6,982	3,755
Sub-Total	2,846	1,511	53.1%	2,646	93.0%	-	-		6,982	3,755
Service Improvements										
Enterprise Scheduler & Payment Module	3,476	1,046	30.1%	1,773	51.0%	Ⓢ	Ⓢ	Project delays due to co-ordination with other projects.	7,577	5,914
Channel and Counter Strategy	486	257	52.8%	421	86.6%	Ⓞ	Ⓞ	None	3,051	156
Sub-Total	3,962	1,302	32.9%	2,194	55.4%	-	-		10,628	6,069

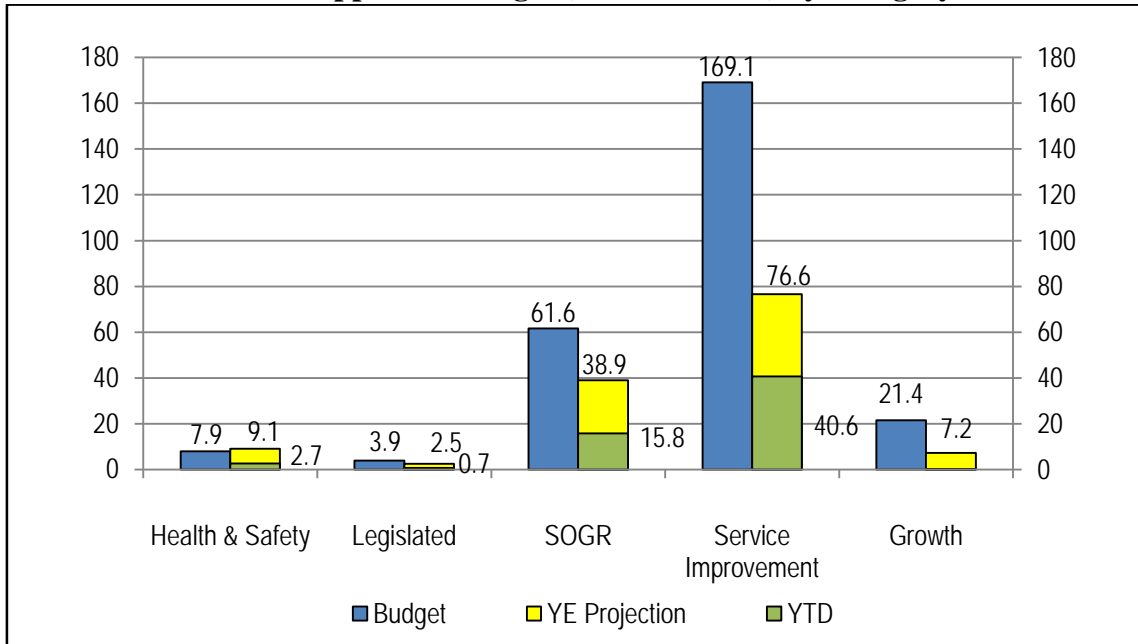
Table 1
Summary of Capital Projects by Category
(\$000s)

Key Discussion Points:

- SOGR's year-end projected spend rate is 93.0% based on the purchase of hardware and professional services for the Unified Contact Centre Enterprise (UCCE) and Verint upgrades, and the Contact Centre telephony design and installation in Q4 2015. These two purchases account for 79% of 2015 cash flow for SOGR projects.
- Enterprise Scheduler & Payment Module Initiative:
 - The project is experiencing a minor delay due to extended consultations and coordination with other divisions.
 - First draft of the RFP is completed and ready to be issued in Q4 2015.

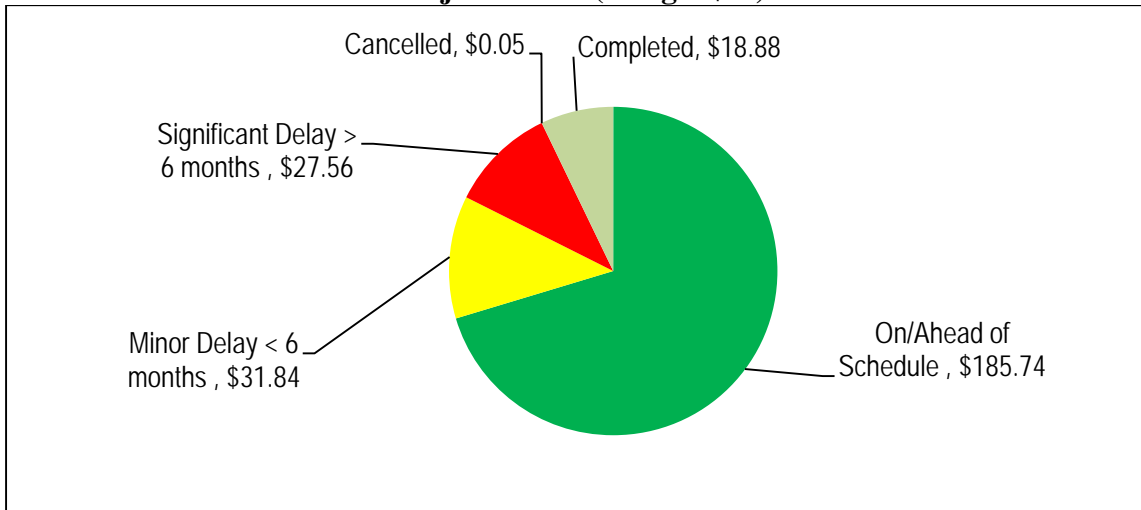
Facilities Management & Real Estate

Chart 1
2015 Approved Budget (\$264.1 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	29	10	170	42	4

Chart 2
Project Status (Budget \$M)



Reason for Delays	Insufficient Staff Resources	RFQ/RFP Delays	Contractor Issues	Site Conditions	Co-ord. with Other Projects	Community Consultation	Other
# of Projects	8	3	2	15	16	3	8

Other delays due to changes in project scope and funding requirements, legal settlement issues, and project re-design changes.

Facilities Management & Real Estate

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	3,701	960	26.0%	3,538	95.6%	ⓐ	ⓐ	None	6,817	3,295
Global Corporate Security Program	1,841	855	46.4%	1,496	81.3%	ⓐ	Ⓨ	Delays due to site conditions and slowdown in the RFQ/RFP process.	3,500	2,514
Replacement of Diesel with Natural Gas Generators for Various locations	2,402	845	35.2%	4,057	168.9%	Ⓡ	ⓐ	Based on current schedule of work, 2015 spending will exceed current planned amounts due to unanticipated work requirements. The acceleration of 2016 funds was approved in the October 2nd Budget committee. Cash flows will be realigned by year-end.	4,295	941
Sub-Total	7,943	2,664	33.5%	9,091	114.4%	-	-		15,547	7,571
Legislated										
Barrier Free / Equity	1,744	126	7.2%	580	33.3%	Ⓡ	Ⓨ	Delays due to coordination with other projects and insufficient staff resources to address prior year backlog.	1,887	229
Environmental Remediation	1,550	414	26.7%	1,307	84.3%	ⓐ	ⓐ	None	3,219	1,727
Others - Legislated	654	142	21.8%	654	100.0%	ⓐ	Ⓨ	Delays due to site conditions.	3,697	2,978
Sub-Total	3,948	682	17.3%	2,541	64.4%	-	-		8,802	4,934
State of Good Repair										
Albert Campbell Square Park Rehabilitation	1,541	5	0.3%	6	0.4%	Ⓡ	Ⓡ	Councillor and stakeholder discussions have pushed implementation into 2016. Additional funding needed to meet scope changes, to be requested through the 2016 budget process.	1,644	108
Mechanical & Electrical	24,637	6,329	25.7%	17,023	69.1%	Ⓨ	Ⓨ	Delays primarily due to site conditions or coordination with other projects.	56,859	23,887
Old City Hall HVAC Upgrades	3,845	2,994	77.9%	3,845	100.0%	ⓐ	ⓐ	None	36,900	36,048
Paving	936	-	0.0%	20	2.1%	Ⓡ	ⓐ	New program approved by Council at its meeting on July 7, 8 and 9, 2015. Paving design work to be completed by year-end for implementation in 2016.	936	-
Renovations	7,171	1,884	26.3%	4,643	64.7%	Ⓨ	Ⓨ	Delays due to RFQ/RFP process or insufficient staff resources.	18,893	8,159
Re-Roofing	2,385	942	39.5%	2,079	87.2%	ⓐ	ⓐ	None	6,440	3,507
Sitework	4,119	335	8.1%	2,171	52.7%	Ⓨ	ⓐ	Most projects are at the tender stage. Risk/dependencies to deliver include weather conditions, soil conditions, bids exceeding budget, and reallocation of staff during construction phase.	4,949	593
Structural / Building Envelope	14,397	2,795	19.4%	7,438	51.7%	Ⓨ	Ⓨ	Delays due to site conditions or coordination with other projects.	43,172	9,089
Physical Security Capital Plan	1,023	398	38.9%	700	68.4%	Ⓨ	Ⓨ	Progress is contingent upon decision of larger Dyas Road facility upgrade.	2,100	1,474
Others - SOGR	1,585	134	8.5%	982	61.9%	Ⓨ	Ⓨ	Delays due to legal settlement process / coordination with other projects.	22,286	16,998
Sub-Total	61,640	15,815	25.7%	38,908	63.1%	-	-		194,180	99,862

Facilities Management & Real Estate

**Table 1
Summary of Capital Projects by Category (cont'd)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Corporate Facilities Refurbishment Program	2,554	692	27.1%	1,800	70.5%	⊙	⊙	Delays due to coordinating projects at various locations and determining scope requirements for clients.	4,112	2,051
Facilities Preventive Maintenance Systems	1,386	(81)	-5.9%	765	55.2%	⊙	⊙	Delays experienced in coordinating resources and requirements with I&T.	4,705	2,873
Fire Hall Emergency Generators	500	45	8.9%	500	100.0%	⊙	⊙	None	3,500	45
Nathan Phillips Square Revitalization	4,589	3,167	69.0%	4,589	100.0%	⊙	⊙	Minor landscaping, repairs of contractor deficiencies and TSSA directed work remaining to be completed after Pan Am Games.	60,400	58,607
Office Modernization Program	3,120	15	0.5%	2,400	76.9%	⊙	⊙	None	3,120	15
St. Lawrence Market North Redevelopment	17,315	2,081	12.0%	2,365	13.7%	⊗	⊗	2015 forecast spending has been reduced due to delays in finalizing design, recent significant archeological findings, and longer than expected permit process. Original 2015 plan assumed mid 2015 for demolition of existing building and eventual start of construction for permanent building. Findings will now result in a 6 to 12 month delay, with further specifics on impacts to be known once the full report on the findings is complete. Revised estimate of \$2.5M based on 2015 remaining consulting fees Stage 4 archeological work and remaining interim market costs.	91,500	7,272
Street Kiosk at Scadding Court Community Centre	100	100	100.0%	100	100.0%	⊙	⊙		100	100
Toronto Strong Neighbourhood Strategy	380	-	0.0%	-	0.0%	⊗	⊙	S DFA managed project. No active projects are expected in 2015.	380	-
Union Station Revitalization	131,176	32,989	25.1%	59,065	45.0%	⊗	⊙	Project is expected to be on track based on revised schedule. Impacts of performance issues of stage 1 contractors and a minor delay in commencement of work for stage 2/3 contractor have been included in the revised 2015 year-end forecasted spending.	800,659	520,280
Various IT-Related Projects	2,744	318	11.6%	1,279	46.6%	⊗	⊗	Significant delays due to securing I&T resources. Spending rate impacted by delay in hiring process as approved are being amended.	4,367	400
Yards Consolidation Study	919	5	0.6%	258	28.1%	⊗	⊙	Delays due to site coordination.	2,419	39
CCTV Infrastructure Enhancement	1,946	(5)	-0.2%	1,363	70.0%	⊙	⊙	None	7,600	3,552
799 Islington PMMD Stores Consolidation	1,252	830	66.3%	1,202	96.0%	⊙	⊙	Delay due to site conditions.	1,464	1,092
Other Miscellaneous Mechanical & Electrical Work	1,108	488	44.1%	905	81.7%	⊙	⊙	None	16,128	10,530
Sub-Total	169,089	40,643	24.0%	76,590	45.3%	-	-		1,000,454	606,857
Growth Related										
1251 Bridletowne Circle Acquisition	397	-	0.0%	397	100.0%	⊙	⊙	Funding continues to be required to address remaining issues on property acquisition.	5,942	5,545
First Parliament Site Land Acquisition	415	113	27.3%	415	100.0%	⊙	⊙	Delays due to community consultation regarding environmental work to be conducted and future uses to be determined.	1,300	960
Strategic Property Acquisitions	14,420	-	0.0%	4,420	30.7%	⊗	⊙	Project added to the capital plan for the land acquisition of the site at 2740 Lawrence Ave E. approved by Council at its meeting on June 10, 11, and 12, 2015. Actual transaction may not occur until 2016, however it currently expected to close in 2015.	14,420	-
Westwood	6,207	-	0.0%	2,000	32.2%	⊗	⊗	Funding will be used to acquire 2 properties in support of the road reconfigurations for the Six Points site. Remaining funding will not be required based on revised plans for the site.	6,800	593
Sub-Total	21,438	113	0.5%	7,231	33.7%	-	-		28,462	7,099

Facilities Management & Real Estate

Key Discussion Points:

- Facilities Management & Real Estate are currently forecasting to spend \$134.4 million, or 50.9% of its 2015 capital budget. Excluding major projects and acquisitions, the forecasted year-end spending is 64.8%. It is also expected that due to an increased focus on capital project delivery, over 80% of the 2015 plan will either be spent or committed, allowing for improved execution in 2016.
- On the core program over 50 projects have either been completed or are in the close out stage in 2015. In addition, over 100 SOGR and improvement projects are scheduled for completion, helping to address numerous backlog issues across the portfolio of facilities.
- In some cases, projects were re-tendered due to higher than expected bids, creating delays to find additional funding or re-scoping of the projects. Remaining risks to achieving the current forecasted spending include weather conditions and unforeseen site conditions during construction.
- Delays in the commencement of stage 2/3 construction on the Union Station Revitalization project is the main driver of the reduced year-end forecast vs. Q2. The forecast for the USR project decreased from \$81.5M to \$59.1M. This is primarily due to performance issues that continue with the stage 1 contractor/construction manager, and delays in the stage 2/3 commencement of work of 1 month due to a longer than expected procurement process.
- A number of construction awards have been issued in Q3 and significant progress has been made on construction and design work, with billings to follow in Q4.
- For major projects, progress-to-date and expected results by year-end include:
 - **St. Lawrence Market North (SLMN)** – the temporary market is open to the public, archaeological assessment has uncovered artifacts which has resulted in a need to progress through all stages of the archaeological assessment. This is expected to delay tender and completion of the new facility by 6 to 12 months. More specific timeline impacts of these findings will be known once the full report on the findings is completed and provided to staff;
 - **Old City Hall** - Substantial completion of all phases and overall project was received in August, close out remains;
 - **Nathan Phillips Square (NPS)** - key elements were completed prior to Pan-Am, only minor deficiencies, landscaping work, and work directed to be completed by TSSA will continued post Pan-Am;
 - **Union Station** - Hand over and opening of the new York Concourse, award of the stage 2/3 contract with work commencing in September, and the completion of additional elements of stage 1 work.

Financial Services

Chart 1
2015 Approved Budget (\$23.1 Million) by Category

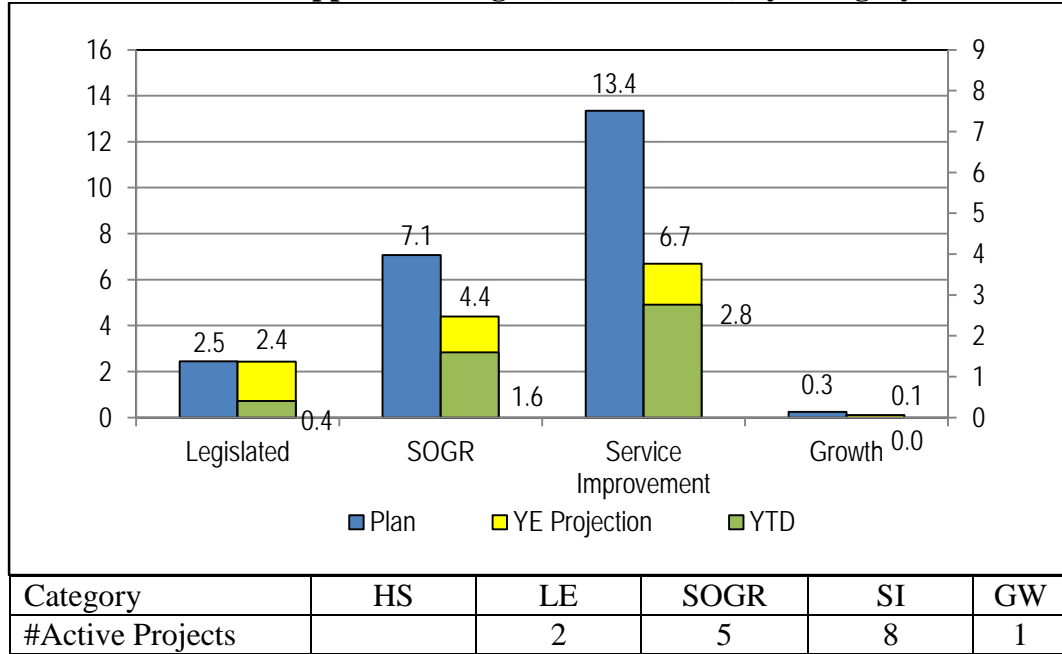
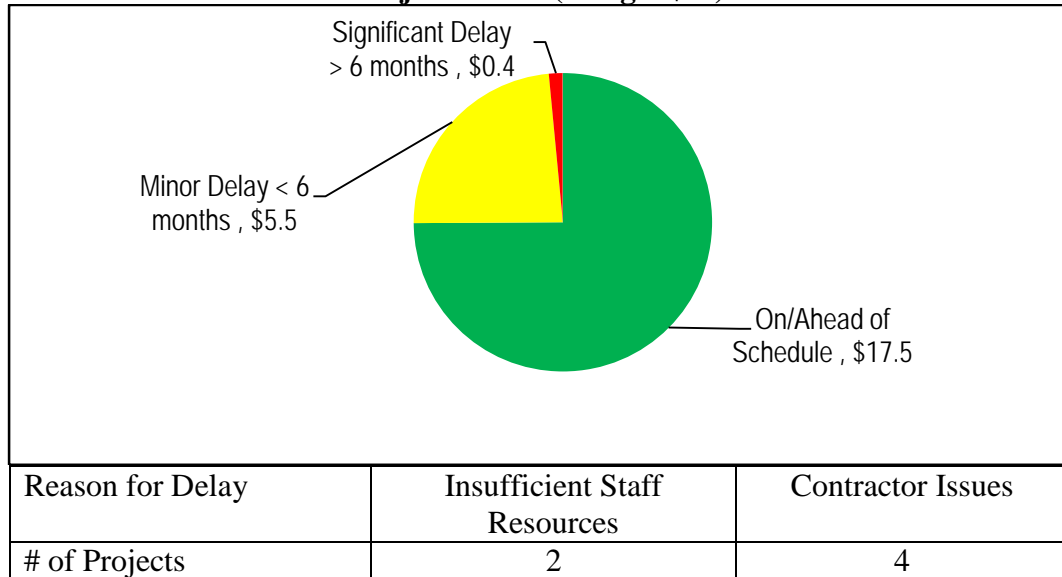


Chart 2
Project Status (Budget \$M)



Financial Services

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
PCI Compliance	2,378	379	15.9%	2,378	100.0%	⊙	⊙	None	6,362	2,342
Development Charges Background Study	72	22	30.6%	48	66.7%	⊙	⊙	None	400	350
Sub-Total	2,450	401	16.4%	2,426	99.0%				6,762	2,692
State of Good Repair										
Integrated Asset Planning & Management	950		0.0%	300	31.6%	⊙	⊙	Delays in hiring Project Manager and Business/Data Analysts.	950	-
SAP- Supported Cross Application Timesheet (CATS)	2,728	192	7.0%	1,750	64.1%	⊙	⊙	None	7,540	510
Investment & Debt Mgmt. System Upgrade	122	93	76.1%	122	100.0%	⊙	⊙	None	475	446
Public Budget Formulation 8.1 upgrade	2,650	1,305	49.2%	2,008	75.8%	⊙	⊙	None	2,919	1,305
Risk Mgmt. Information System Upgrade	617	1	0.2%	215	34.8%	⊙	⊙	Delay in hiring project manager and consultant.	1,392	675
Sub-Total	7,067	1,591	22.5%	4,395	62.2%				13,276	2,936
Service Improvements										
Financial Planning Analysis & Reporting System	8,390	2,323	27.7%	5,823	69.4%	⊙	⊙	None	60,820	49,082
Workflow & Document Mgmt. Technology	1,533	66	4.3%	90	5.9%	⊙	⊙	The project experienced vendor issues and has revised the procurement process, expected to commence by the end of 2015.	2,852	1,377
eProcurement Implementation	958	151	15.8%	151	15.8%	⊙	⊙	The project fell behind schedule due to deficiencies in vendor final deliverables as well as project manager turnover and will be combined with the Supply Chain Management	1,955	1,139
Supply Chain Management Transformation	1,000	36	3.6%	79	7.9%	⊙	⊙	This project has completed a further business case for the 2016 Budget after being delayed due to issues with the turnover of the project Manager. eProcurement Project will be combined with Supply Chain Management Project.	2,150	36
Revenue System - Phase II	586	185	31.6%	480	81.9%	⊙	⊙	None	3,500	2,969
Accounts Payable Process improvements	515	3	0.6%	50	9.7%	⊙	⊙	Delayed due to co-ordination with the eProcurement and other projects which are behind schedule.	3,470	2,960
Electronic Self Service Tax & Utility	352		0.0%	-	0.0%	⊙	⊙	Self serve basic business process documents and public facing are complete with final delivery in Q1, 2016. Scoping and planning for delivery of Tax & Utility E-Bills and the gating process are complete. Project to start in Q1, 2016.	551	-
Online Payment Services Migration	20		0.0%	20	100.4%	⊙	⊙	None	193	173
Sub-Total	13,354	2,764	20.7%	6,693	50.1%				75,491	57,736

Financial Services

Table 1
Summary of Capital Projects by Category (Cont'd)

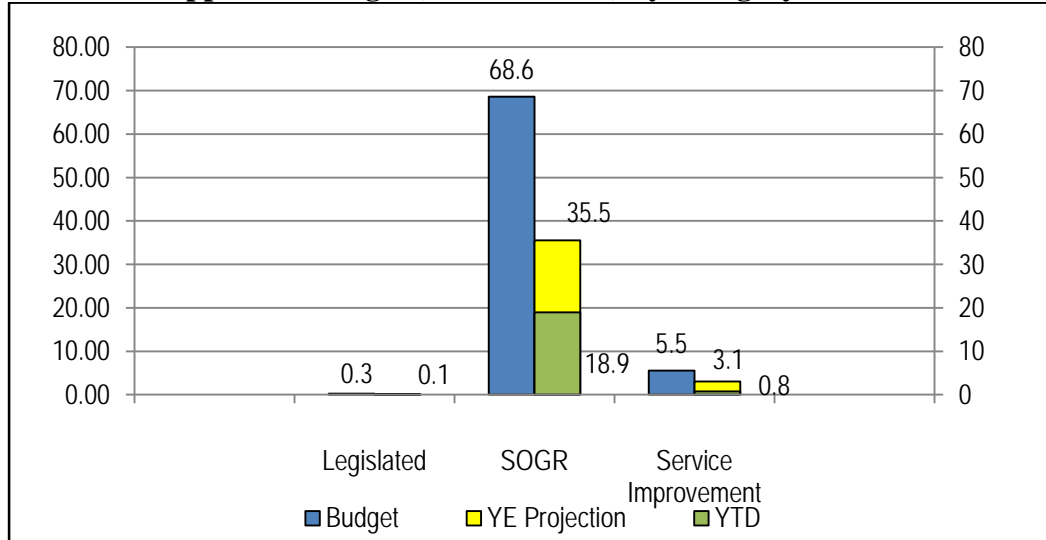
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Development Charges Studies - Portlands and Scarborough	250		0.0%	100	40.0%	Ⓜ	Ⓢ	Specific DC Study and DC Bylaw work to begin in 2016	250	
Sub-Total	250	-	0.0%	100	40.0%				250	-
TOTAL	23,121	4,756	1	13,614	59%				95,779	63,364

Key Discussion Points:

- Insufficient resources / delays in filling vacant capital positions continue to impact delivery of capital projects. The Program is in the process of hiring / assigning project managers to fill vacancies.
- Early planning stages of capital projects are projected to be completed on time.
- Electronic Document and Records Management System (EDRMS)
 - The project was suspended at the end of 2013 as a result of the termination of the contract with the vendor.
 - A reset of the project was approved in early 2015 that will see a narrowing of the project scope and revised procurement process for a solution that is expected to begin by year end.
 - Revenue Services' scope is being defined.
- A number of projects (e-Procurement, Supply Chain Transformation, Accounts Payable Process Improvements) are interrelated, where delays in one project has a ripple effect of setbacks to the other projects.

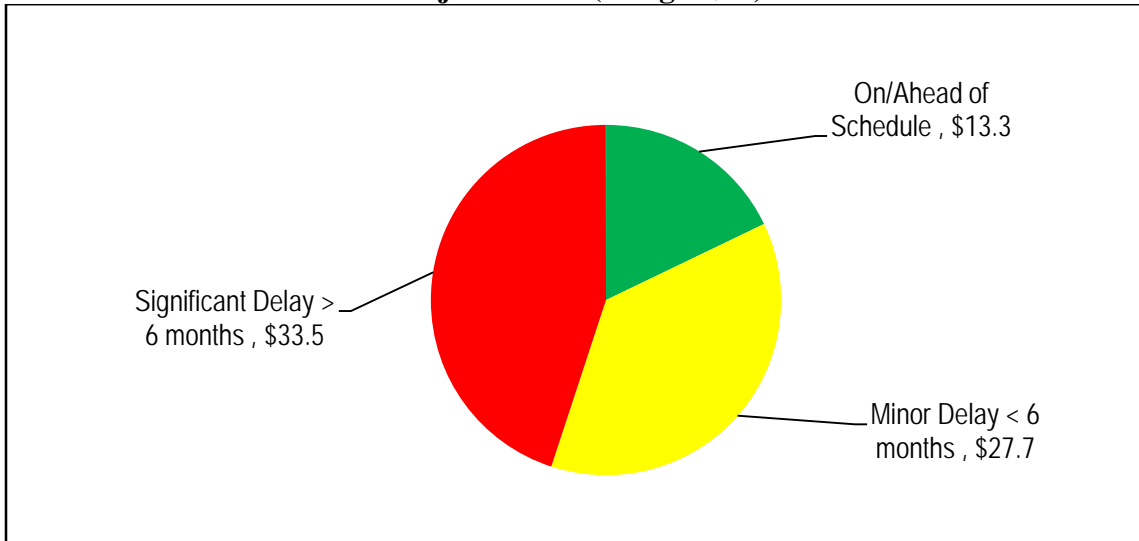
Fleet Services

Chart 1
2015 Approved Budget (\$74.4 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects		1	18	2	

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Staff Resources	Procurement Issues	RFQ/RFP Delayed	Other
# of Projects	1	3	2	9

Projects under the "Other" category are delayed due to environmental assessment of the sites and Program's reassessment of their operational requirements.

Fleet Services

Table 1
Summary of Capital Projects by Category
(\$000s)

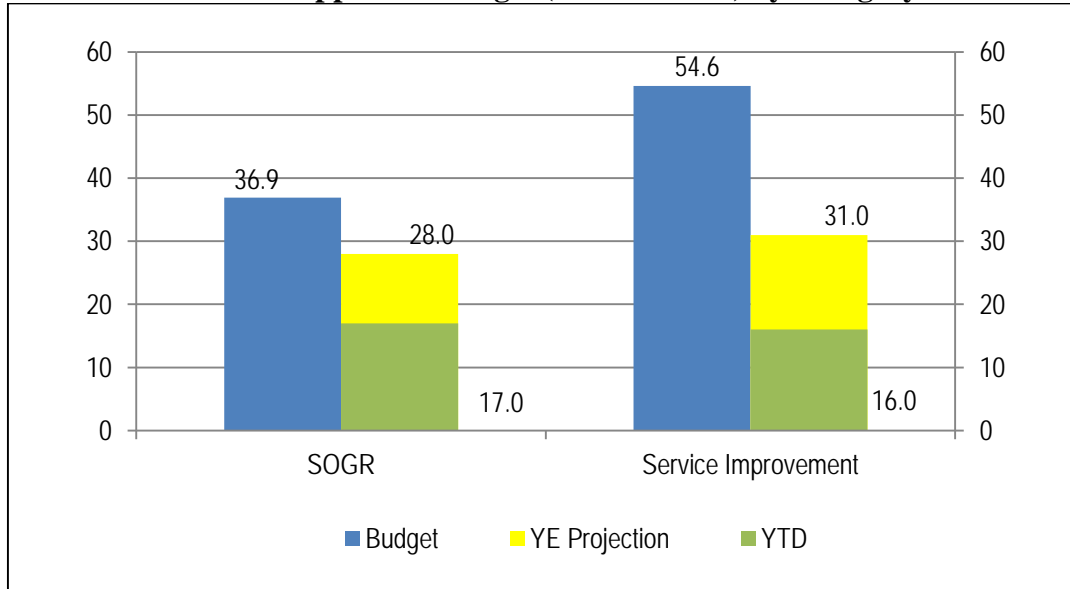
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
LEGISLATED										
Green Fleet Plan	278.2	71.2	25.6%	121.2	43.6%	R	R	Project Manager hired in Q3 2015 and plan in development.	450.0	171.8
Sub-Total	278.2	71	25.6%	121.2	43.6%				450.0	171.8
STATE OF GOOD REPAIR										
Library - Fleet Replacement	1,143.0	100.7	8.8%	530.7	46.4%	R	R	Delay in Procurement process. Book Mobile will be delivered in 2016. RFQ issued and closed Jul 20, 2015.	729.0	100.7
Parks, Forestry & Recreation - Fleet Replacement	7,303.5	2,522.0	34.5%	5,549.0	76.0%	G	G		15,059.0	8,185.2
Municipal Licensing - Fleet Replacement	911.3	4.7	0.5%	590.8	64.8%	Y	Y	Delivery will be in 2016 due to delay in receiving request from Program	1,145.0	58.7
Solid Waste - Fleet Replacement	26,548.2	6,461.5	24.3%	9,779.3	36.8%	R	R	Still in procurement process due to changes in vehicle requirements from Program.	48,350.0	13,077.7
Transportation Services - Fleet Replacement	6,707.0	421.4	6.3%	3,296.4	49.1%	Y	Y	Deferred to 2016 due to delays in vehicle deliveries.	9,942.0	2,120.3
Toronto Paramedic - Fleet Replacement	3,948.3	3,602.8	91.2%	3,722.4	94.3%	G	G		7,737.0	7,357.6
Fire Services - Fleet Replacement	14,565.1	5,096.3	35.0%	8,234.0	56.5%	Y	Y	Significant lead time is required in the production of the vehicles.	25,201.0	12,977.0
Zoo - Fleet Replacement	350.0	-	0.0%	319.0	91.1%	G	G		350.0	-
Exhibition - Fleet Replacement	455.9	40.9	9.0%	107.4	23.6%	R	R	Delay in Procurement Process. Currently RFQ stage.	701.0	562.6
Arena Boards - Fleet Replacement	18.1	-	0.0%	-	0.0%	R	R	Recommended for closure.	100.0	81.3
Fleet Replacement - Insurance Company	403.5	244.9	60.7%	403.5	100.0%	G	G		817.6	495.8
Fleet Services - Fleet Replacement	100.0	-	0.0%	50.0	50.0%	Y	Y		100.0	-
Facilities & Real Estate - Fleet Replacement	297.0	-	0.0%	224.9	75.7%	G	G		297.0	-
Clerks - Fleet Replacement	82.0	0.7	0.0	-	0.0%	R	R	No business cases were received; therefore closing project	82.0	-
Toronto Water - Fleet Replacement	4,889.0	407.1	8.3%	2,147.6	43.9%	R	R	Deferred to 2016 due to delays in vehicle deliveries.	9,346.0	2,780.1
Toronto Building - Fleet Replacement	32.0	-	0.0%	-	0.0%	R	R	No business case received	32.0	-
Economic Development & Culture - Fleet Replacement	25.0	-	0.0%	-	0.0%	R	R	No business cases were received; therefore closing project	25.0	-
Toronto Community Housing Corporation - Fleet Replacement	797.8	25.4	3.2%	518.0	64.9%	Y	Y	Delay in Procurement process. Currently RFQ stage.	1,690.0	917.6
Shelter, Support & Housing Admin - Fleet Replacement	70.0	-	0.0%	70.0	100.0%	G	G		70.0	-
Sub-Total	68,647	18,929	27.6%	35,543	51.8%				121,774	48,715
SERVICE IMPROVEMENT										
Fleet Management System & Fuel System Integration	927.4	424.1	45.7%	660.0	71.2%	G	G	PFR fuel sites under review, pending final decision	2,943.0	820.6
Fuel Site Closures	4,593.2	356.4	7.8%	2,397.7	52.2%	Y	Y	Fuel sites are undergoing environmental assessments that may lead to delays.	6,300.0	1,622.5
Sub-Total	5,520.6	780.5	14.1%	3,057.7	55.4%				9,243.0	2,443.1
TOTAL - FLEET SERVICES	74,445.51	19,780.28	26.6%	38,721.78	52.0%				131,466.60	51,329.55

Key Discussion Points:

- Delays in the procurement process of obtaining vehicles relating to Fire Services, Solid Waste, Toronto Water, Library, Exhibition, and TCHC
- Business cases not being submitted by Divisions results in delays and projects being recommended for closure

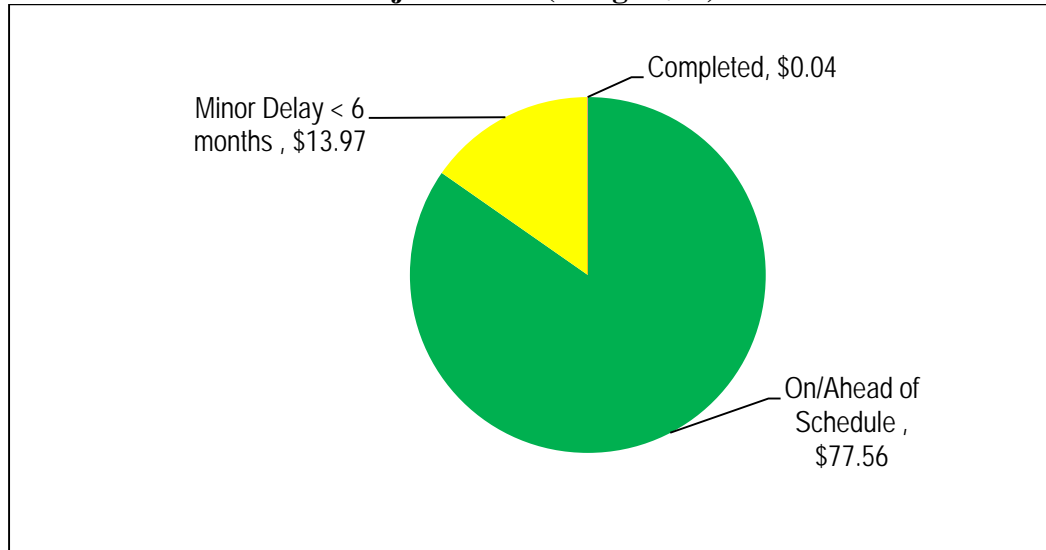
Information and Technology

Chart 1
2015 Approved Budget (\$91.6 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			23	48	

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Resources	RFQ/RFP Delayed	Coordination with Other Projects	Other
# of Projects	6	1	3	5

Please refer to section 'key discussion points' for reason delayed under 'Other'.

Information and Technology

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Asset Lifecycle Management	19,059	8,708	45.7%	15,853	83.2%	Ⓞ	Ⓞ	None	34,437	29,795
Network Upgrade	3,518	1,504	42.7%	2,473	70.3%	Ⓞ	Ⓞ	None	4,412	5,535
Application Systems	1,373	898	65.4%	1,127	82.1%	Ⓞ	Ⓞ	Project will be complete in 2015 with the anticipated savings of approximately 200K to the City.	16,519	15,976
Corporate Planning & Management	2,985	876	29.4%	2,267	76.0%	Ⓞ	Ⓢ	None	10,415	4,069
Technology Infrastructure	9,421	4,912	52.1%	5,938	63.0%	Ⓢ	Ⓢ	Data Centre Consolidation spending affected by dependency on Shared Services recommendations.	50,613	26,444
Business Sustainment Systems	574	195	34.0%	525	91.5%	Ⓞ	Ⓞ	None	640	172
Sub-Total	36,930	17,093	46.3%	28,183	76.3%	-	-		117,036	81,991
Service Improvements										
Application Systems	7,273	1,268	17.4%	2,710	37.3%	Ⓡ	Ⓢ	Central Property Repository has been rebaselined and has restarted in Aug. Shared Services Application Portfolio and Domino Decommission projects delayed due to delays in hiring resources.	16,629	3,747
Corporate Planning & Management	5,398	1,847	34.2%	2,385	44.2%	Ⓡ	Ⓢ	Delay in obtaining resources in the Enterprise Architecture and Enterprise Solution Delivery projects.	11,092	5,780
Technology Infrastructure	693	243	35.0%	597	86.1%	Ⓞ	Ⓞ	None	3,000	2,196
Corporate Initiatives	7,984	1,167	14.6%	3,403	42.6%	Ⓡ	Ⓢ	Enterprise Business Intelligence, Quatro Safety and Org.Mgmt. & SAP Security projects are behind due to redeployment of resources to other Program areas.	11,752	3,217
Business Sustainment Systems	5,799	1,895	32.7%	3,925	67.7%	Ⓢ	Ⓢ	None	8,332	5,086
Resource to Deliver IT Capital Projects	5,835	3,471	59.5%	3,550	60.8%	Ⓢ	Ⓢ	None	7,500	3,471
Enterprise Time, Attendance & Scheduling Management - PPEB	6,718	2,025	30.1%	4,200	62.5%	Ⓢ	Ⓢ	None	12,848	2,118
Employee Self Service Portal, Payroll -PPEB	6,717	1,780	26.5%	3,717	55.3%	Ⓢ	Ⓢ	None	6,996	4,812
Web Business Content Refresh & Redesign	4,079	1,343	32.9%	4,079	100.0%	Ⓞ	Ⓞ	None	8,052	2,275
Short Term Business Improvements-Transportation	1,057	369	34.9%	975	92.2%	Ⓞ	Ⓞ	None	2,730	1,428
Work Management Solution - Transportation	1,105	216	19.5%	692	62.6%	Ⓢ	Ⓢ	Behind due to delays due to complexity in RFP issuance.	1,105	467
Asset Management Solution - Transportation	150	-	0.0%	-	0.0%	Ⓡ	Ⓡ	Awaiting assignment of Project Manager.	150	-
Computer System Integration	843	495	58.7%	784	93.0%	Ⓞ	Ⓞ	None	1,233	630
TAS -Electronic Communications	983	259	26.3%	370	37.6%	Ⓡ	Ⓡ	Software issues resolved. On line profile updates developed, however delayed due to insufficient staff resources.	1,304	659
Sub-Total	54,633	16,378	30.0%	31,386	57.4%	-	-		92,723	35,887
Total	91,564	33,471		59,569	65%				209,758	117,877

Information and Technology

Key Discussion Points:

- Insufficient resources continue to impact delivery of capital projects. The Program has expedited the hiring process and is ensuring that this process is in alignment with project phase and divisional objectives and goals.
- *Electronic Document and Records Management System (EDRMS)*
 - Evaluation for the EDRMS project was undertaken and completed for possible solutions which are readily available to the City. Sponsors and executive were presented with the findings and agreed on the approach for reset of the project on July 20th 2015. Project will go through Project Review Team (PRT) gate 2 at the end of year with a refined scope.
 - Revenue Services scope is being defined.
- *Business Process and Rules Management* – project is on hold until 2016 pending further review for further assessment of project dependencies and scope.
- *Central Property Database Repository* – This project was re-base lined and activity commenced in August.
- *Workforce BI Recruitments –HR*
 - The project was reassessed through the new introduced IT project governance process. Requests are in place for refinement of requirements and the use of SAP as a platform as opposed to acquisition of a new platform and pilot.
 - New PM recently assigned to the project.
- *Organizational Management and SAP Security* –delay in the start up of the project

Other City Programs

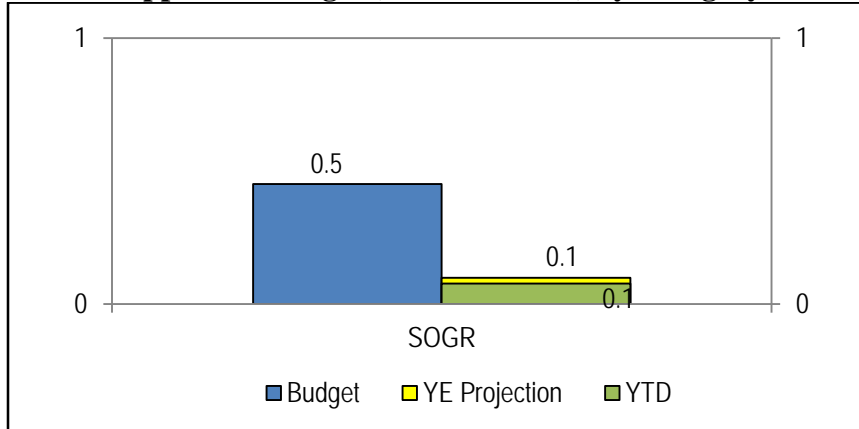
Table 1
2015 Capital Spending by Program
Other City Programs

Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Auditor General's Office	4 Months	N/A	N/A	N/A	N/A	N/A	N/A
	Q2	N/A	N/A	N/A	N/A	N/A	N/A
	Q3	0.45	0.08	0.10	22.0%		Ⓜ
Office of the Lobbyist Registrar	4 Months	N/A	N/A	N/A	N/A	N/A	N/A
	Q2	N/A	N/A	N/A	N/A	N/A	N/A
	Q3	0.17	0.03	0.16	92.4%		Ⓞ
City Clerk's	4 Months	4.85	0.77	3.50	72.2%		Ⓞ
	Q2	4.85	1.04	3.55	73.2%	↑	Ⓞ
	Q3	4.85	1.40	2.59	53.4%	↓	Ⓜ
SEP	4 Months	29.18	0.63	15.35	52.6%		Ⓜ
	Q2	26.18	0.75	11.83	45.2%	↓	Ⓜ
	Q3	26.18	3.59	12.18	46.5%	↑	Ⓜ
Radio Replacement	4 Months	13.91	0.11	12.52	90.0%		Ⓞ
	Q2	13.91	1.53	13.91	100.0%	↑	Ⓞ
	Q3	13.91	4.74	10.28	73.9%	↓	Ⓞ
Pan Am Games	4 Months	21.07	1.30	15.63	74.2%		Ⓞ
	Q2	20.16	2.24	16.76	83.1%	↑	Ⓞ
	Q3	20.16	3.32	16.76	83.1%	↓	Ⓞ
		Ⓞ >70%	Ⓜ between 50% and 70%			Ⓜ < 50% or > 100%	

For the nine months ended september 30, 2015, capital expenditures for this Cluster totalled \$13.288 million (18.9%) of their collective 2015 Approved Capital Budget of \$70.221 million. Spending is expected to increase to \$42.992 million (61.2%) by year-end. For comparison, the spending rate for Other City Programs for the 3rd quarter of 2014 was 33%.

The anticipated spending rate for the Programs in this Cluster range from 20% to 92%, of their 2015 Approved Capital Budget, however the major Programs spending rates are as follows: 83.1% for Pan Am Games; 73.9% for Radio Replacement and 53.4 % for City Clerk's office. Sustainable Energy Plan (SEP) Program at year-end is projected to be 46.5% of its 2015 Approved Capital Budget.

**Chart 1
2015 Approved Budget (\$0.451 Million) by Category**



There is one SOGR project which is on schedule for completion.

**Table 1
Summary of Capital Projects by Category
(\$000s)**

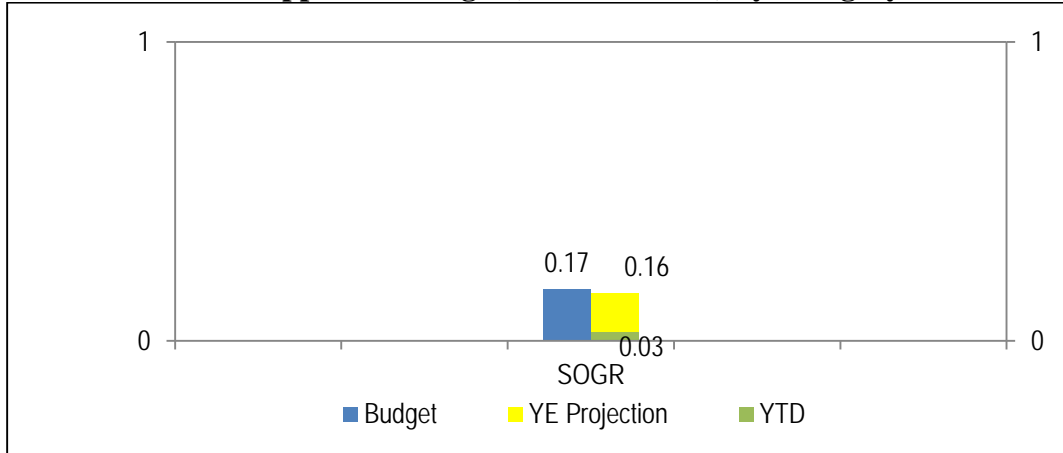
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Auditor General's Complaint Management System	451	77	17.2%	99	22.0%	Ⓜ	Ⓢ	The RFP experienced delays as the project team explored various options on RFP format structures.	565	77
Sub-Total	451	77	17.2%	99	22.0%	-	-		565	77

Key Discussion Points:

- While the 2015 cash flows will be underspent, overall project is still on schedule for completion by 2016.

Office of the Lobbyist Registrar

Chart 1
2015 Approved Budget (\$0.172 Million) by Category



There is one SOGR project which is on schedule for completion.

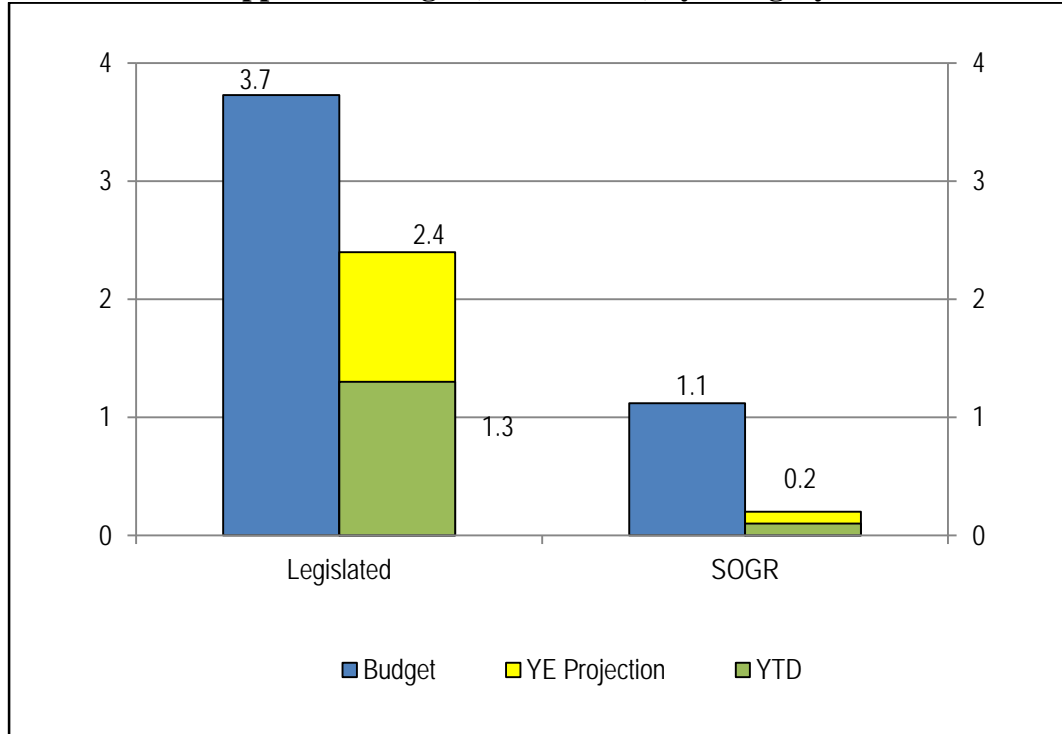
Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Lobbyist Registrar SOGR & Mobile Device & Interface	172	5	2.9%	166	96.8%	Ⓞ	Ⓞ		660	5
Sub-Total	172	5	2.9%	166	96.8%	-	-		660	5

Key Discussion Points:

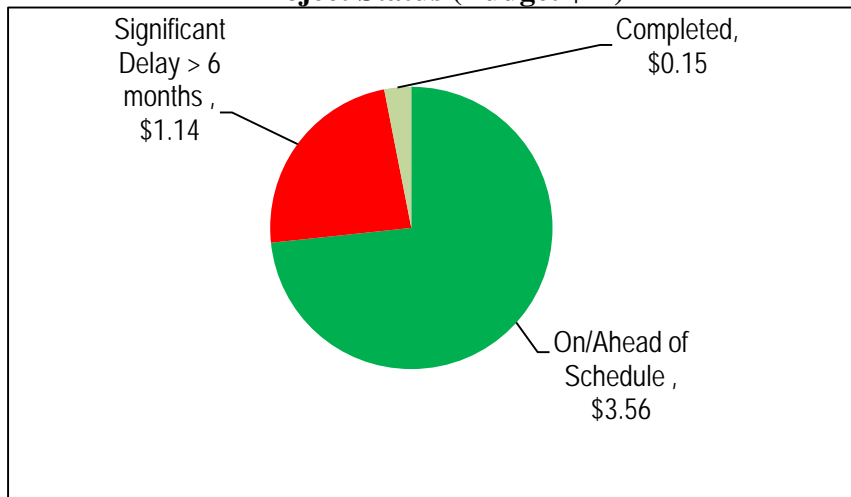
- Capital spending will accelerate in the later part of the year.
- Project is on track and progressing according to schedule.

Chart 1
2016 Approved Budget (\$4.9 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects		6	3		

Chart 3
Project Status (Budget \$M)



One project is delayed due to Insufficient Staff Resources. The second project being delayed falls under the 'Other' category, namely the Implementation of Council Chamber Component feasible only during Council Recess in 2018.

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Archives Strategic Plan Implementation	407	46	11.2%	97	23.8%	Ⓡ	Ⓢ	Design phase in progress. Construction tender to commence April 2016 and project completion expected end of 2016.	1,463	246
Infrastructure to Support Council Meeting	564	-	0.0%	72	12.7%	Ⓡ	Ⓡ	Project is delayed as implementation of Council Chamber component feasible only during Council recess in 2018. 2016-2025 Capital Plan will be adjusted to defer cash flow funding.	1,585	421
Records Centre Tracking System	150	46	30.6%	51	34.0%	Ⓢ	Ⓢ	Physical work and all configuration are completed. Project will be closed once all payments are completed. Project completed under budget.	150	46
Sub-Total	1,121	91	8.2%	219	19.6%				3,198	712
Legislated										
Toronto Elections Info System (TEIS)	1,193	365	30.6%	668	56.0%	Ⓢ	Ⓢ	TEIS 2014 sub-component will be completed by year-end once integrated testing of the Staffing and Warehouse applications are completed and any issues addressed. Savings anticipated for this sub-project.	10,550	5,802
Toronto Meeting Management Info System (TMMIS)	100	68	67.6%	85	85.3%	Ⓢ	Ⓢ		600	567
Information Management Infrastructure:										
- Enterprise Document & Records Mgt Solution (EDRMS)	747	158	21.2%	223	29.9%	Ⓡ	Ⓢ	Project re-set in March 2015 after previous vendor challenges. Project approach, scope and project schedule are redefined. A recommendation to Council is planned in Q4 2015 to seek approval to proceed with the Province's Vendor of Record.	3,459	1,246
- Open Information	384	188	48.8%	285	74.2%	Ⓢ	Ⓢ		1,016	680
- Form Management	90	87	96.2%	90	99.7%	Ⓢ	Ⓢ		582	579
Alternate Voting	487	264	54.3%	370	76.0%	Ⓢ	Ⓢ		1,894	1,380

Table 1
Summary of Capital Projects by Category (cont'd)
(\$000s)

Council Transition System Changes	581	176	30.3%	500	86.0%	Ⓞ	Ⓡ	Project schedule delayed due to procurement issue (no bids). Options for next steps are being reviewed. Project end date revised to December 2016.	710	305
Replacement of Vote Counting Equipment	150		0.0%	150	100.0%	Ⓞ	Ⓞ	The project charter & RFP are on hold following Executive Committee's request that the City Clerk report back on item EX7.3, "Feasibility of Extending Use of Current Vote counting Equipment and Technology" with an analysis of the election technology marketplace, including all available options for vote counting equipment, and including lease options. Report is in progress pending information on the Municipal Election Act are known.	15,610	
Sub-Total	3,732	1,306	35.0%	2,370	63.5%				34,421	10,558

Key Discussion Points:

- Majority of projects are progressing according to schedule.
- *Records Centre Tracking System* project is completed under budget.
- The *Enterprise Document and Record Management Solution (EDRMS)* project was re-set in March 2015 after previous vendor challenges. Project approach, scope and project schedule are redefined. A recommendation to Council is planned in Q4 2015 to seek approval to proceed with the Province's Vendor of Record.

Sustainable Energy Plan (SEP)

Chart 1
2015 Approved Budget (\$26.2 Million) by Category

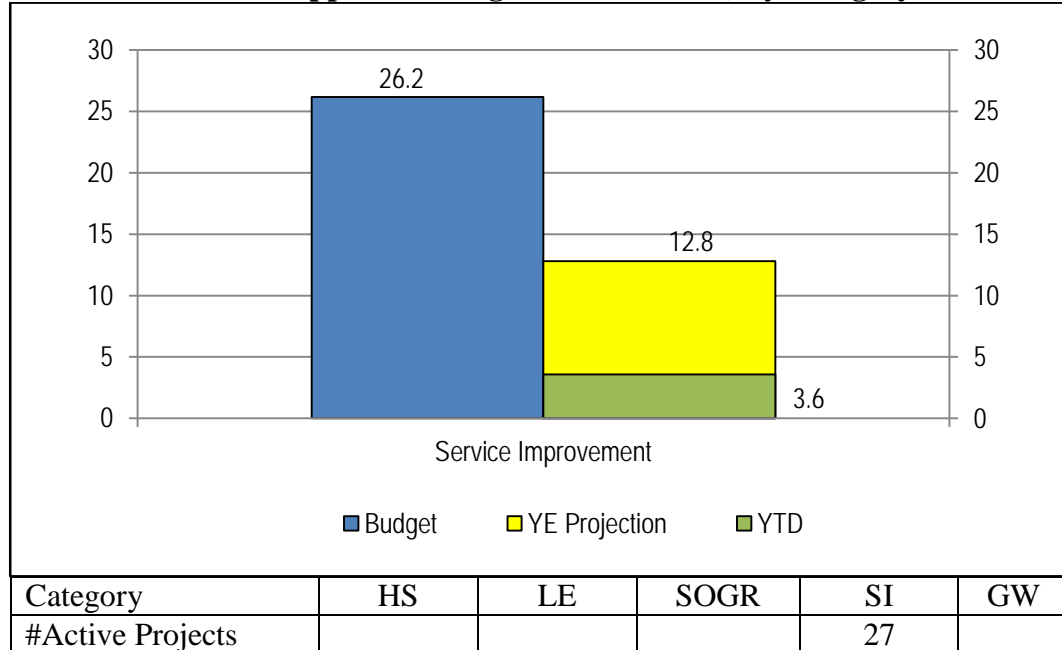
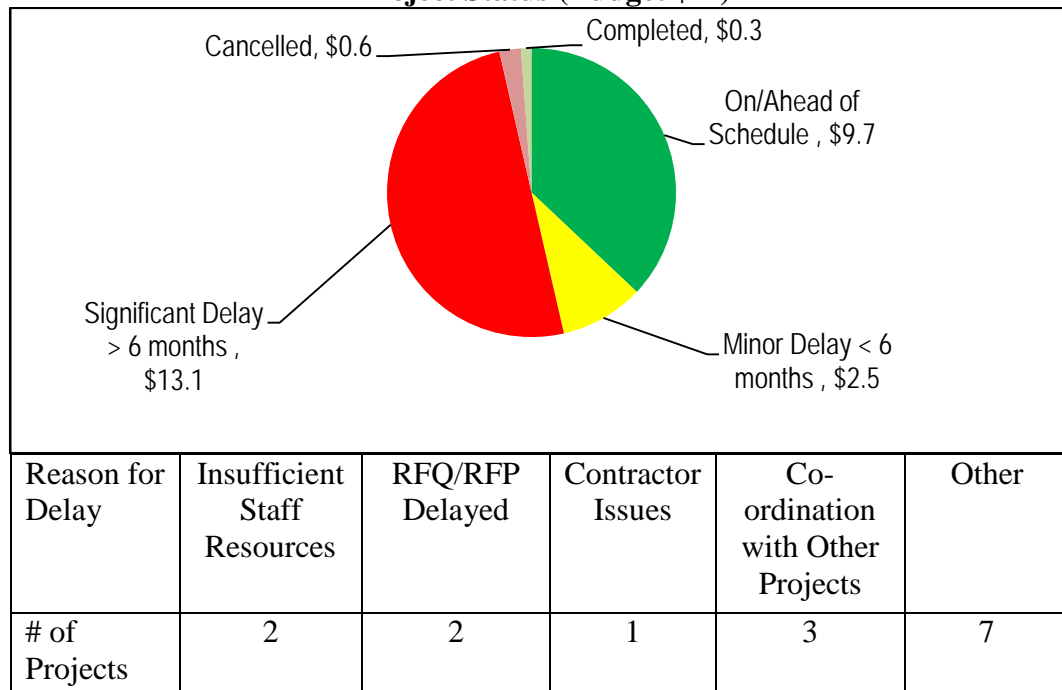


Chart 2
Project Status (Budget \$M)



Other delays due to extended feasibility studies, retendering of project bids, and slowdown in application process timeframe from provincial election.

Sustainable Energy Plan (SEP)

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
CHP - 2015	1,350	-	0.0%	350	25.9%	R	Y	Delays due to insufficient staffing resources. Design work to be completed in 2015, and contract to be issued.	1,928	-
City Hall - Energy Retrofit	38	-	0.0%	38	100.0%	G	G		6,782	6,744
Community Energy Planning	682	199	29.2%	242	35.4%	R	R	CEP budget includes \$0.250M for the installation of district energy piping as part of the Six Points Dundas Street Reconfiguration & Reconstruction. \$0.015M for design will be spent this year with the remainder delayed due to ECS tender preparation, procurement, and contract management, to be spent in 2016.	2,541	951
Community Green Energy Projects - 2015	1,000	-	0.0%	2,222	222.2%	R	G	YMCA disbursement of \$1M expected in Q4-2015, subject to execution of Loan Agreement. Forecast reflects two additional projects approved through budget committee on October 2nd - Harbourfront Centre (\$0.2M) and Pioneer Co-op (\$1.0M). Budget adjustments will be processed by year-end to ensure cash flows are aligned.	1,000	-
Demand Response - 2013	1,333	168	12.6%	686	51.5%	Y	R	Program has been put on hold by the IESO, with action plans to be issued May 2016. Work at Union Station has started with expected completion in 2016. TCHC loan disbursement expected in Q4 2015 subject to execution of Loan Agreement.	6,774	168
Demand Response-LTC Homes-Kipling Acres	600	-	0.0%	100	16.7%	R	Y	Demand Response aspect of work is contingent on progress made on the larger construction project. Generator portion of work is not expected to begin until October. Harbourfront Centre funding requests is currently under review by Corporate Finance and is expected to be disbursed in 2015.	685	-
Energy Conservation and Demand Management Plan - 2015	500	-	0.0%	300	60.0%	Y	Y	Consultant proposals relating to the City Hall Project are in the process of being evaluated.	500	-
Energy Retrofit - Police Service Buildings	167	-	0.0%	-	0.0%	R	G	Project completed in March 2015. Approved cashflow will not be spent.	2,400	2,232
Energy Retrofit Project - Booth Yard	627	-	0.0%	-	0.0%	R	R	Project cancelled. Site is currently under review and no investments will be made until this is completed.	627	-
ERP - Arenas - Lighting Retrofits	2,300	271	11.8%	1,386	60.3%	Y	R	Bids received for tender were significantly lower than consultant estimates and budget. Contract has been awarded and work has started.	2,300	50
ERP - Led Building Lighting	250	-	0.0%	200	80.0%	G	R	Delays due to insufficient staffing resources.	500	-
ERP - Water Retrofits In Civic Centres	840	22	2.6%	600	71.4%	G	R	Delay in closing tender resulting in project delay. Construction work to commence shortly.	840	22
ERP -Animal Services Efficiency Measures	192	-	0.0%	-	0.0%	R	R	Working with client to reach agreement on project scope. Further evaluation will be completed once scope is finalized.	192	-
Geoexchange - 2013	373	132	35.4%	373	100.0%	G	G		500	259
Geoexchange - 2015	1,130	-	0.0%	362	32.1%	R	R	McGregor currently under construction. One month delay due to underground conditions and contractor issues. Completion is targeted for November. Geo study for George St. And Bessarion underway.	1,130	-

Sustainable Energy Plan (SEP)

**Table 1
Summary of Capital Projects by Category (cont'd)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
HELP (RERP) - Pilot	6,516	453	7.0%	1,295	19.9%	Ⓡ	Ⓢ	The program continues to face road blocks from lending institutions and mortgage insurances, resulting in slow uptake in the program and driving the year-end forecasted variance. Staff are exploring options to mitigate these issues to improve program participation in 2016.	10,000	861
Lighting Retrofits - Exhibition Place	732	732	100.0%	732	100.0%	Ⓢ	Ⓢ		782	782
Lighting Retrofits - SWM Transfer Stations	33	-	0.0%	-	0.0%	Ⓡ	Ⓢ	Project completed in March 2015. Approved cashflow will not be spent.	300	267
NG Generators at Corporate Facilities	355	-	0.0%	355	100.0%	Ⓢ	Ⓡ	Delay due to co-ordination with other projects. Progress is contingent upon progress on natural gas generator installations at East York Civic Centre and 255 Spadina locations.	1,405	-
Renewable Energy Program - Study	169	8	4.8%	50	29.6%	Ⓡ	Ⓡ	Funds are used as needed. Project team was expecting to conduct more feasibility studies than actual to date. Biomass feasibility study is now completed and deemed project feasible.	500	339
Solar Photovoltaic Program	33	(0)	-0.3%	-	0.0%	Ⓡ	Ⓢ	Project is completed. Installation for Group A locations is complete, solar panels are operational.	3,200	3,167
Solar PV Fit	4,349	1,249	28.7%	2,135	49.1%	Ⓡ	Ⓡ	Application timeframe was delayed due to the provincial election. Timing of contracted work during the winter months was deferred until spring 2015 due to cold weather conditions impeding work progress. Construction & commissioning at King Yard & Amesbury site is complete. McCormick and Cummer is nearing completion in October.	4,400	981
Solar PV Installations - Mid-Size -2015	1,000	-	0.0%	11	1.1%	Ⓡ	Ⓡ	Delay in applying for contracts with IESO to September 2015. Contracts are typically awarded 8 months after application resulting in deferred spending to 2016.	1,000	-
Solar PV Installations - Microfit - 2013	930	196	21.1%	560	60.2%	Ⓢ	Ⓢ	Delays due to contractor issues. Construction starting July, with completion in October. RFQ for microFIT group C structural to be issued in the summer. Commitments to be issued by year-end, with construction to actual take place in 2016.	930	196
Solar PV Installations - Microfit - 2015	500	-	0.0%	-	0.0%	Ⓡ	Ⓡ	Delays due to contractor issues. RFP to be issued by year-end, with construction to take place in 2016.	500	-
Solar PV Microfit	145	145	99.8%	145	100.0%	Ⓢ	Ⓢ		400	400
Toronto Energy Conservation Fund - EWMO, PF&R - 85 Locations	35	32	91.3%	35	100.0%	Ⓢ	Ⓢ		1,000	997
Sub-Total	26,179	3,594	13.7%	12,177	46.5%	-	-		59,316	24,565

Key Discussion Points:

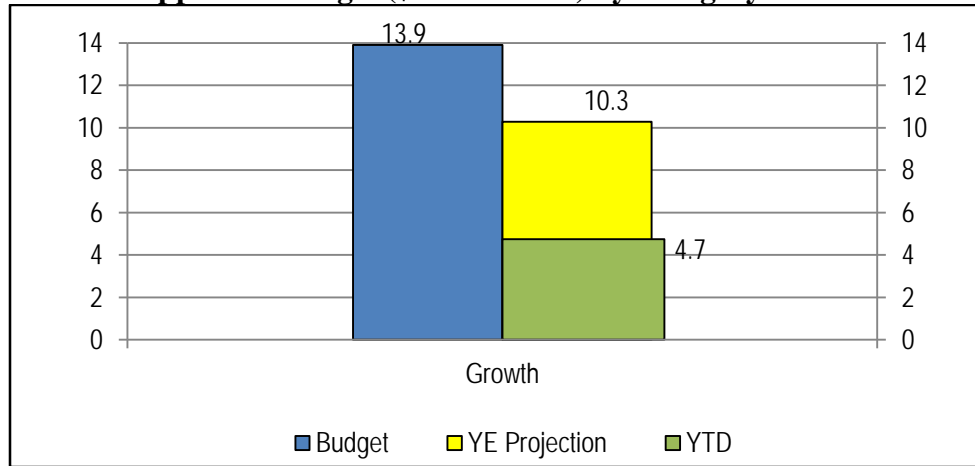
- The Sustainable Energy Plan is currently forecasting to spend \$12.2M or 46.5% of its 2015 capital budget. Excluding the HELP Pilot, the forecasted spending rate would be 55.3%. Contracts for the installations of CHP systems at 2 community centres and solar PV panels at various sites (through the microFIT program) will be executed in 2015, with actual implementation in 2016. Including these commitments, 65% of the funding in 2015 will be utilized (excluding the HELP program). Key factors contributing to the forecasted year-end variance include:
 - The HELP Program: Low uptake in the program, mainly due to a lack of support from financial lenders and insurers which has limited participation in the program. Staff are working with these institutions to mitigate issues raised in an effort to increase uptake in the program,

Sustainable Energy Plan (SEP)

- **The Demand Response Program:** The program is currently under review with no new enrolments to be made during this time. New parameters will be issued for the program by the Independent Electrical System Operator (IESO) in the Spring of 2016. Minimal work can proceed until the new program parameters are determined.
- **Renewable Energy Program:** Delays were experienced in the application process for FIT contracts within the Solar PV program due to the provincial election, including joint projects with Toronto Hydro. Underground site conditions and site assessments on GeoExchange projects resulted in delays.
- Staff are currently focused on executing remaining 2015 work and securing commitments to ensure improve capital project delivery in 2016.
- Milestones or achievements reached to date include:
 - In early 2015 the retrofits at 85 Parks facilities and BAS installations at 10 other facilities was completed;
 - Construction has commenced on large scale lighting retrofits at a number of Arenas;
 - 18 solar PV installations are expected to be completed and operational in 2015 and generate revenues for the next 20 years, with an additional 6 to start construction in Q4 2015. Furthermore, a number of applications have been made to secure FIT contracts for projects to be executed in 2016.
 - Contracts to be executed for the installations of CHP systems at 2 locations, with installation to be completed in 2016.

Radio Replacement

Chart 1
2015 Approved Budget (\$13.9 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects					1

The Radio Replacement Project is on minor delay < 6 months due to final decommissioning activities and implementation of an alternative wireless network component, to be completed by June 2016 (from December 2015).

Table 1
Summary of Capital Projects by Category
(\$000s)

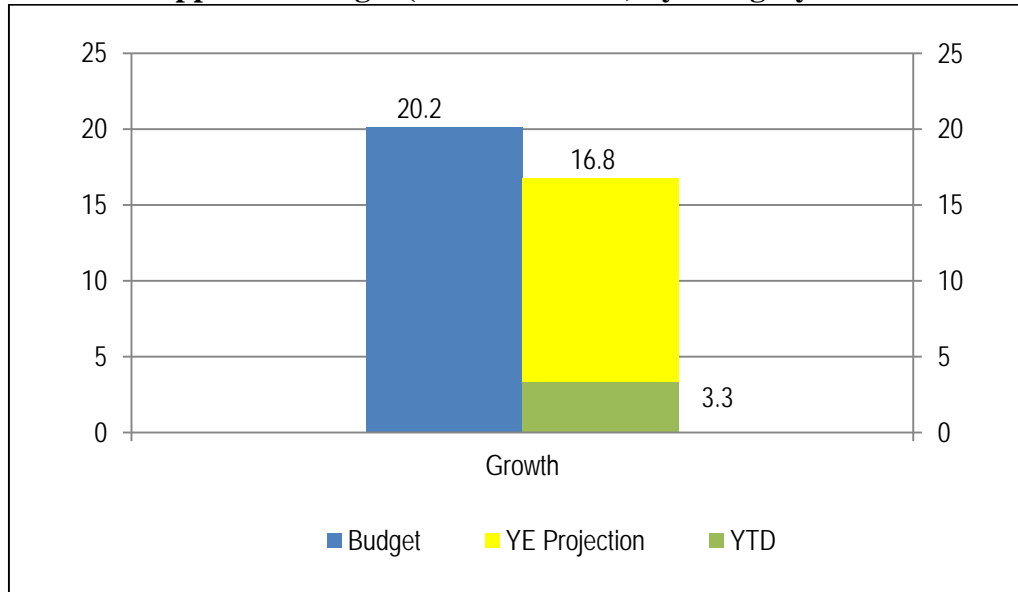
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Radio Communication System Replacement	13,907	4,740	34.1%	10,276	73.9%	Ⓞ	Ⓢ	Project delayed due to a dispute on deliverables for a wireless network component which has been resolved. 2016 deliverables include decommissioning activities and implementation of an alternative wireless network component.	55,491	46,324
Sub-Total	13,907	4,740	34.1%	10,276	73.9%				55,491	46,324

Key Discussion Points:

- Toronto Police Service and Toronto Paramedic Services completed migration to the new Radio System in April 2015.
- Toronto Fire Services fully transitioned over to the new system including Fire Station Alerting post Pan Am Games in September 2015.
- Final legacy system decommissioning and site clean-up work will be completed in June 2016.

Pan Am Games

Chart 1
2015 Approved Budget (\$20.2 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects					12

All Pan Am projects, which are growth related projects, are on schedule for completion.

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
PAAC/CIO 2011-20154	9,809.3	106.0	1.1%	9,809.3	100.0%	Ⓞ	Ⓞ	Post-games work to be completed by the end of 2015.	50,841.0	41,137.9
Etobicoke Olympium Retrofit	593.5	39.5	6.7%	593.5	100.0%	Ⓞ	Ⓞ		8,800.0	8,246.0
Centennial Track Resurfacing	597.7	5.0	0.8%	597.7	100.0%	Ⓞ	Ⓞ	Completed but not invoiced yet	730.0	137.3
Birchmount Track Resurfacing	372.8	11.5	3.1%	372.8	100.0%	Ⓞ	Ⓞ	Completed but not invoiced yet	456.0	94.7
Project Management	122.2	73.6	60.2%	122.2	100.0%	Ⓞ	Ⓞ		464.0	415.4
York Track Retrofit	6.0	-	0.0%	6.0	100.0%	Ⓞ	Ⓞ		1,596.0	817.2
BMX Track	1,225.2	938.7	76.6%	1,225.2	100.0%	Ⓞ	Ⓞ	To be completed by early October	3,954.0	3,667.6
BMX Track - Concrete Reinforcement	450.0	449.9	100.0%	450.0	100.0%	Ⓞ	Ⓞ		450.0	449.9
West Channel	2,200.0	1,049.1	47.7%	2,200.0	100.0%	Ⓞ	Ⓞ		5,500.0	4,835.3
Resurfacing of Cycling Course	482.0	642.6	133.3%	642.6	133.3%	Ⓡ	Ⓞ	Over budget in 2015 but underspent for the entire project due to lower tender prices	8,087.0	3,991.6
Bus Depot & Staging Area	450.0	-	0.0%	431.6	95.9%	Ⓞ	Ⓞ	Completed but not invoiced yet	450.0	-
PAAC Site Remediation	3,850.0	-	0.0%	305.0	7.9%	Ⓡ	Ⓞ	Status of the potential settlement to a contractor claim is not yet known	52,000.0	29,424.4
Sub-Total	20,159	3,316	16.4%	16,756	83.1%				133,328	93,217

Key Discussion Points:

- The *Toronto Pan Am Sports Centre (PAAC/CIO)* capital project has post-games work which is scheduled to be completed by the end of 2015.
- The *Bus Depot & Staging Area*, *Centennial Track* and *Birchmount Track* capital projects are complete but have not been invoiced yet.
- The *Site Remediation* capital project is expected to send \$0.305 million by year-end on the environmental approvals monitoring. The status of the potential settlement to a contractor claim is not known at this time.

City Agencies

Table 1
2015 Capital Spending by Program
City Agencies

Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Exhibition Place	4 Months	10.23	1.66	10.23	100.0%		⊙
	Q2	10.23	3.64	8.62	84.3%	↓	⊙
	Q3	10.63	5.40	9.79	92.1%	↑	⊙
TRCA	4 Months	14.07	4.22	14.07	100.0%		⊙
	Q2	14.07	6.68	14.07	100.0%	—	⊙
	Q3	14.07	10.38	14.07	100.0%	—	⊙
Toronto Police	4 Months	61.82	4.26	41.65	67.4%		⊙
	Q2	61.73	8.32	34.25	55.5%	↓	⊙
	Q3	61.73	10.35	30.25	49.0%	↓	Ⓡ
TPH	4 Months	5.36	1.50	5.34	99.5%		⊙
	Q2	5.36	2.24	5.08	94.7%	↓	⊙
	Q3	5.36	3.47	4.89	91.1%	↓	⊙
TPL	4 Months	21.39	3.83	19.50	91.2%		⊙
	Q2	21.39	6.56	21.15	98.9%	↑	⊙
	Q3	22.24	11.24	21.28	95.6%	↓	⊙
TTC	4 Months	1,814.38	187.85	1,591.63	87.7%		⊙
	Q2	1,814.38	366.81	1,653.45	91.1%	↑	⊙
	Q3	1,814.38	726.18	1,550.36	85.4%	↓	⊙
Toronto Zoo	4 Months	12.68	1.01	12.68	100.0%		⊙
	Q2	12.68	2.21	10.65	84.0%	↓	⊙
	Q3	12.68	4.03	10.38	81.9%	↓	⊙
Sony Centre	4 Months	4.97	1.92	3.97	79.9%		⊙
	Q2	4.97	1.92	3.97	79.9%	—	⊙
	Q3	4.97	2.84	3.50	70.5%	↓	⊙

⊙ >70%
⊙ between 50% and 70%
Ⓡ < 50% or > 100%

For the nine months ended September 30, 2015, capital expenditures for the City Agencies totalled \$773.799 million (39.8%) of their collective 2015 Approved Capital

City Agencies

Budget of \$1.946 billion. Spending is expected to increase to \$1.645 billion (84.5%) by year-end. For comparison, the spending rate for City Agencies for the 3rd quarter of 2014 was 34%.

The majority of City Agencies are projecting year-end a spending rates of over 80% of their 2015 Approved Capital Budgets, with 4 Agencies anticipating spending rate of over 90%. The spending rate for Toronto Police Services is projected to be 49% of its 2015 Approved Capital Budget.

Exhibition Place

Chart 1
2015 Approved Budget (\$10.6 Million) by Category

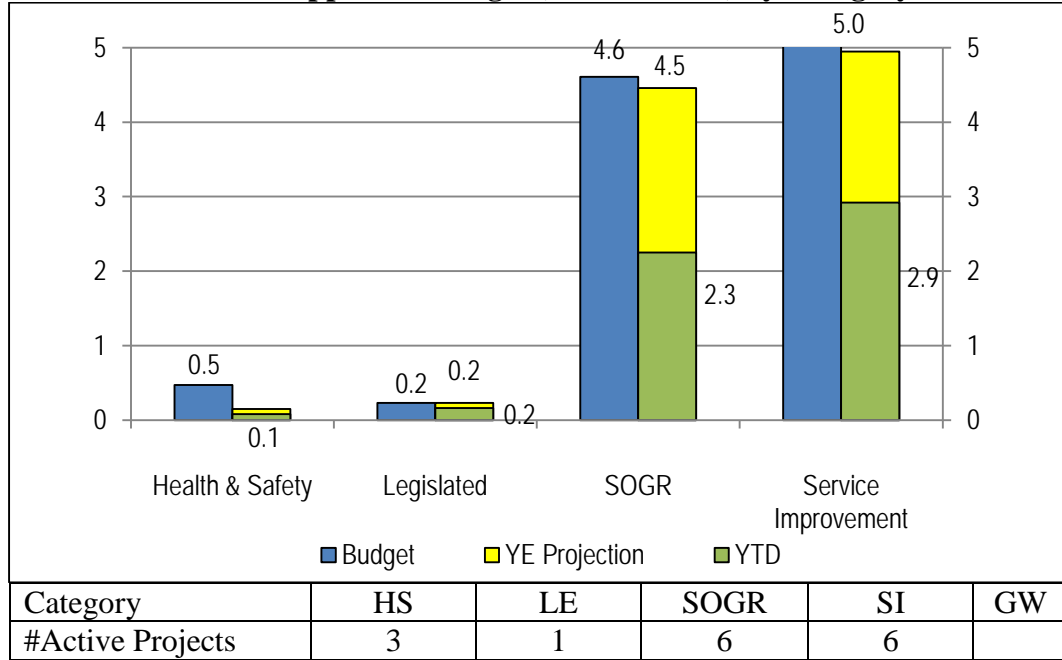
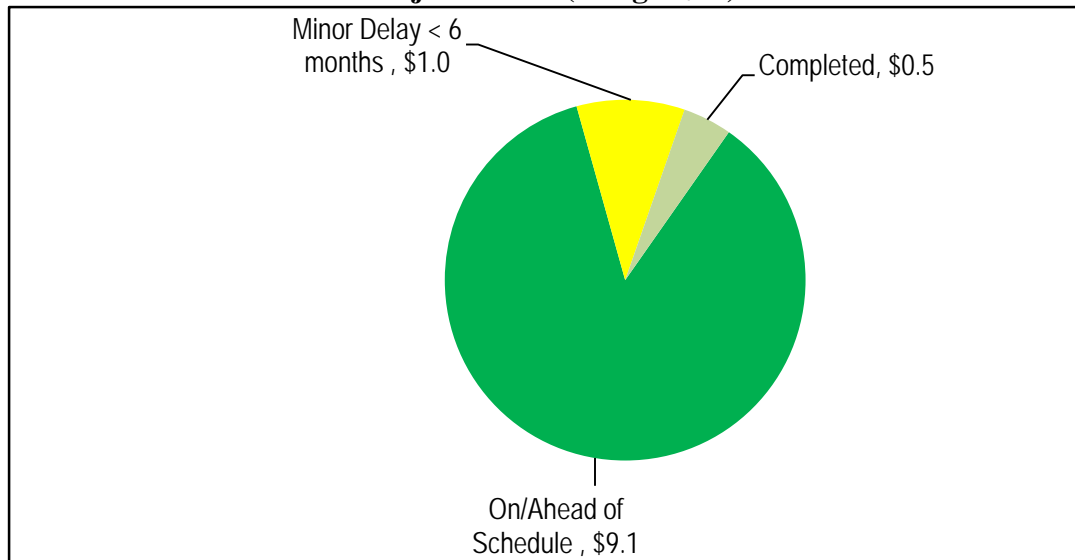


Chart 2
Project Status (Budget \$M)



A number of small projects have been delayed due Pan Am activities on Exhibition Place grounds.

Exhibition Place

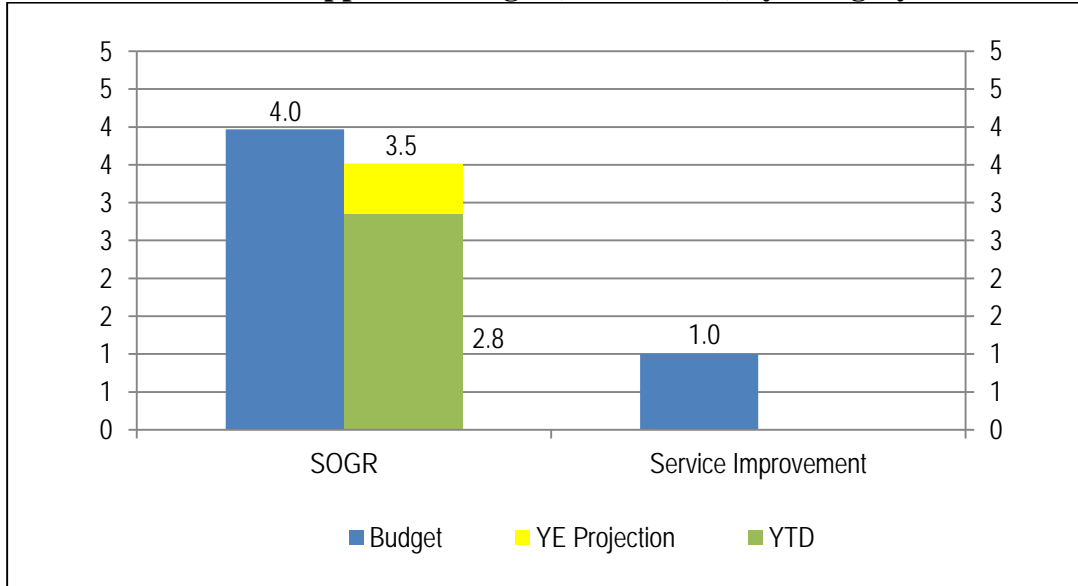
**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
M/E & Communication Infrastructure	175	35	20.2%	59	33.7%	R	R	Delays due to Pam Am activities on Exhibition Place grounds	175	35
Other Buildings	10	10	100.0%	10	100.0%	G	G	Completed	85	85
General Services Building	285	39	13.6%	85	29.8%	R	R	Delays due to Pam Am activities on Exhibition Place grounds	285	39
Sub-Total	470	84	17.8%	154	32.7%				545	159
Legislated										
Coliseum Complex	230	156	67.8%	230	100.0%	G	G	None	230	156
Sub-Total	230	156	67.8%	230	100.0%				230	156
State of Good Repair										
Pre-Engineering Program	110	63	57.1%	110	100.0%	G	G	None	250	203
Direct Energy Centre	986	10	1.0%	836	84.8%	G	G	None	2,260	1,284
Better Living Centre	275	0	0.1%	275	100.0%	G	G	None	375	100
Parks, Parking Lots and Roads	350	280	80.0%	350	100.0%	G	G	None	350	280
Queen Elizabeth Building	1,128	494	43.8%	1,128	100.0%	G	G	None	1,200	567
M/E & Communication Infrastructure	1,762	1,399	79.4%	1,762	100.0%	G	G	*Includes Fire Alarm System	2,570	2,199
Sub-Total	4,611	2,247	48.7%	4,461	96.7%				7,005	4,632
Service Improvements										
Direct Energy Centre	172		0.0%		0.0%	R	R	Delays due to Pam Am activities on Exhibition Place grounds	172	
Parks, Parking Lots and Roads	1,840	1,120	60.9%	1,840	100.0%	G	G	None	2,808	2,088
M/E & Communication Infrastructure	152	2	1.2%	102	67.0%	Y	Y	Delays due to Pam Am activities on Exhibition Place grounds	300	150
Green Energy Initiative	2,592	1,425	55.0%	2,592	100.0%	G	G	*Includes Way-Finding Program	5,595	4,429
Special Projects	318	306	96.2%	318	100.0%	G	G	*Pan Am Games 2015	1,500	1,488
General Services Building	246	64	26.0%	96	39.0%	R	R	*Includes Coliseum Complex. Delays due to Pam Am activities on Exhibition Place grounds	250	68
Sub-Total	5,319	2,917	54.9%	4,947	93.0%				10,625	8,223
Total	10,630	5,404	50.8%	9,792	92.1%				18,405	13,170

Key Discussion Points:

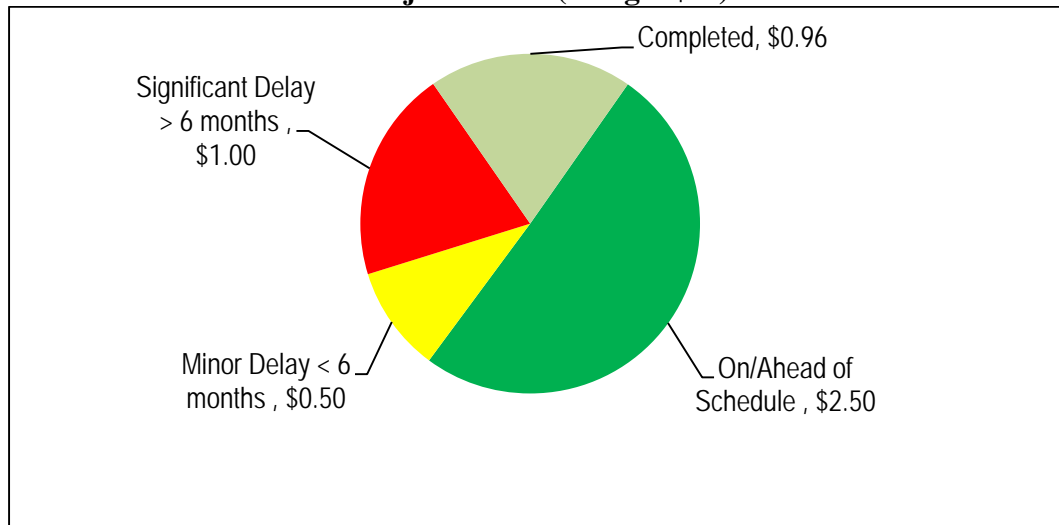
- Exhibition Place is projecting to spend \$9.792 million or 92.1% of the total cash flow approved for 2015. A number of small projects have been delayed due Pan Am activities on Exhibition Place grounds.

Chart 1
2015 Approved Budget (\$5.0 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			2	1	

Chart 2
Project Status (Budget \$M)



Reason for Delay	Contractors Issue	Co-ordination with Other Projects
# of Projects	1	2

Table 1
Summary of Capital Projects by Category
(\$000s)

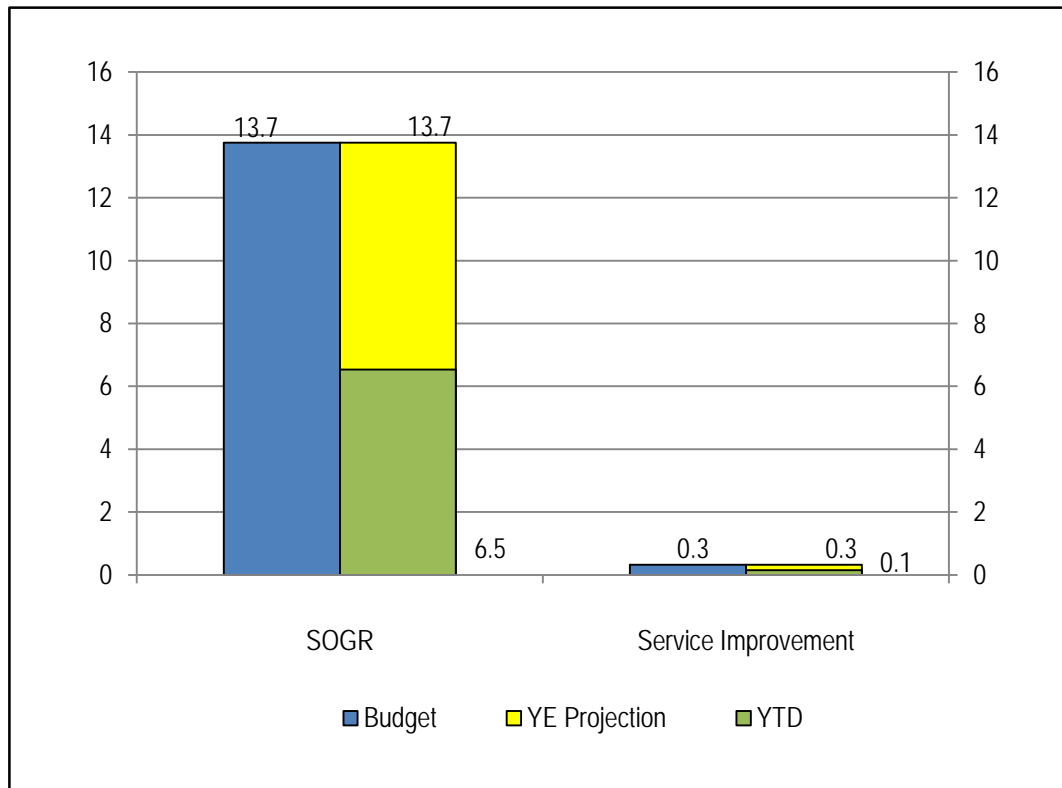
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Heritage Easement Agreement Upgrades	2,173	1,736	79.9%	1,838	84.6%	Ⓞ	Ⓜ	Inadequate budget to complete all work due to change of scope	2,215	1,779
Upgrades to Permanent Capital Assets	1,794	1,107	61.7%	1,666	92.9%	Ⓞ	Ⓞ	None	1,817	1,131
Sub-Total	3,967	2,843	71.7%	3,504	88.3%				4,032	2,909
Service Improvements										
Sony Centre Exterior Plaza	1,000	-	0.0%	-	0.0%	Ⓜ	Ⓜ	Legal Agreement Delayed	1,000	-
Sub-Total	1,000	-	0.0%	-	0.0%				1,000	-
Total	4,967	2,843	57.2%	3,504	70.5%				5,032	2,909

Key Discussion Points:

- Heritage Easement Agreement Upgrades capital project is inadequate to complete the balance of the work (building cladding and east side restorations). Extra work required for pavers and exterior limestone & granite upgrades increased the cost of front (north side) restorations.
- Upgrades to permanent capital assets are on track and expected to be completed by year-end.
- Sony Centre Exterior Plaza capital project is delayed due to disruptions caused by legal agreements and condo development project.

Toronto and Region Conservation Authority (TRCA)

Chart 1
2015 Approved Budget (\$14.1 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			10	2	

All TRCA capital projects are on schedule.

Toronto and Region Conservation Authority (TRCA)

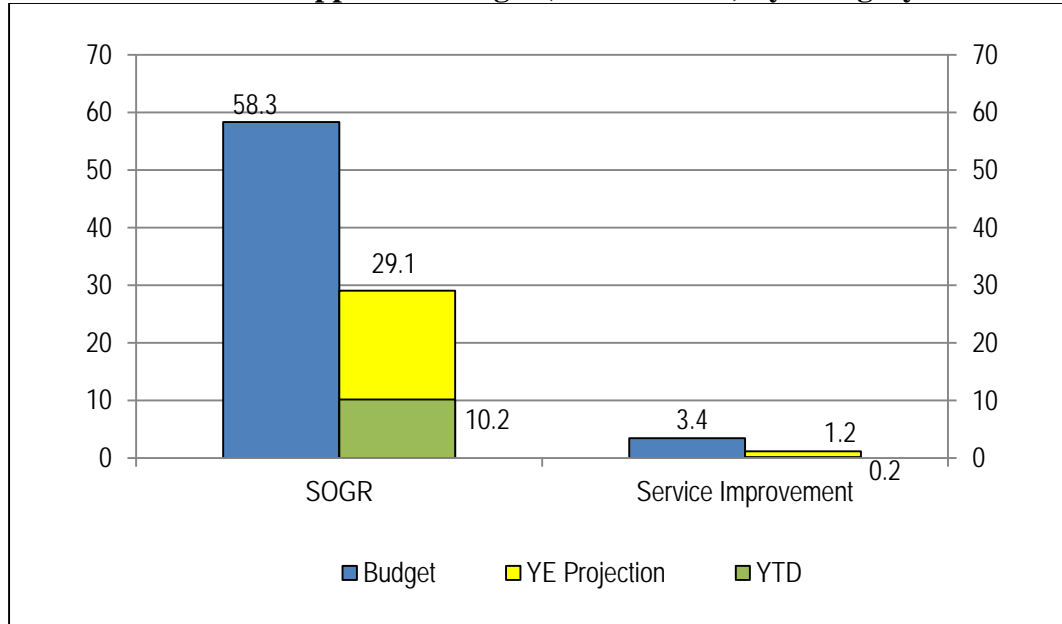
**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	-	-		-		-	-		-	-
Legislated										
Sub-Total	-	-		-		-	-		-	-
State of Good Repair										
Greenspace Land	100	74	73.8%	100	100.0%	Ⓞ	Ⓞ		392	331
Waterfront & Valley Erosion Control	1,550	1,143	73.8%	1,550	100.0%	Ⓞ	Ⓞ		6,180	5,231
Black Creek Pioneer Village Retrofit	350	258	73.8%	350	100.0%	Ⓞ	Ⓞ		1,400	1,186
Living City Action Plan	2,674	1,970	73.7%	2,674	100.0%	Ⓞ	Ⓞ		9,738	8,095
Waterfront Development	1,153	854	74.0%	1,153	100.0%	Ⓞ	Ⓞ		4,928	4,230
TRCA Information Technology	264	195	74.0%	264	100.0%	Ⓞ	Ⓞ		1,056	896
Critical Erosion Control & Floodworks	7,000	5,163	73.8%	7,000	100.0%	Ⓞ	Ⓞ		17,000	12,713
TRCA Administrative Infrastructure	658	486	73.8%	658	100.0%	Ⓞ	Ⓞ		2,632	2,230
Sub-Total	13,749	10,142	73.8%	13,749	100.0%	-	-		43,326	34,910
Service Improvements										
Tommy Thompson Park	240	174	72.7%	240	100.0%	Ⓞ	Ⓞ		960	807
Scarborough Shoreline Access	80	59	74.2%	80	100.0%	Ⓞ	Ⓞ		318	270
Sub-Total	320	234	73.0%	320	100.0%	-	-		1,278	1,077
Growth Related										
Sub-Total	-	-		-		-	-		-	-

Key Discussion Points:

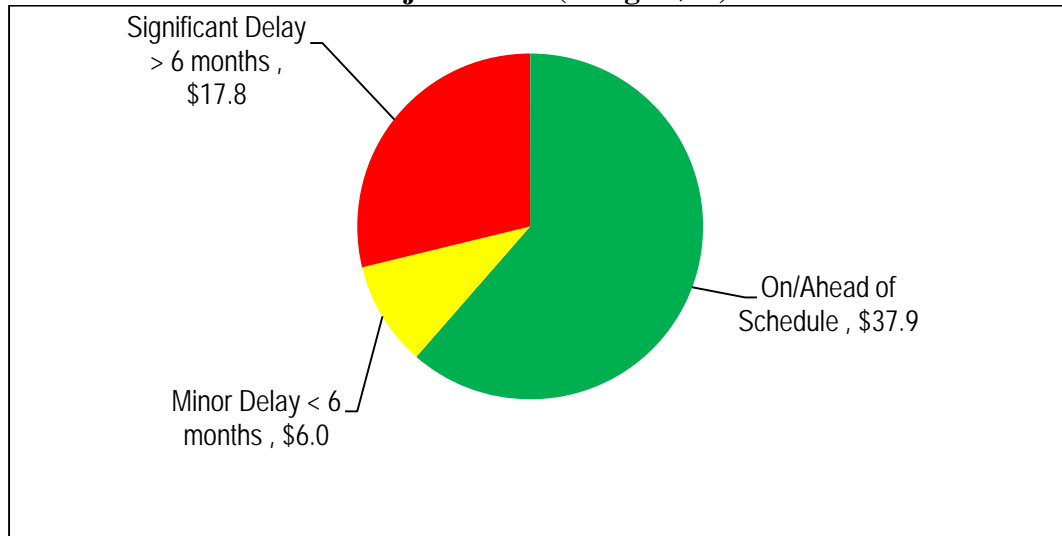
- The majority of the TRCA capital projects are ongoing or phased projects which arise from multi-year planning. Feasibility studies or needs assessments have been completed and engineering estimates form the basis of costs.
- TRCA receives 100% of its Capital Budget in any given year and rarely requires funding to be carried forward into future years due to incomplete projects.

**Chart 1
2015 Approved Budget (\$61.7 Million) by Category**



Category	HS	LE	SOGR	SI	GW
#Active Projects			26	4	

**Chart 2
Project Status (Budget \$M)**



Reason for Delay	Insufficient Resources	Co-ordination with Other Projects	Community Consultations
# of Projects	4	1	1

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	-	-		-		-	-		-	-
Legislated										
Sub-Total	-	-		-		-	-		-	-
State of Good Repair										
State-of-Good-Repair - Police	6,038.4	1,063.8	17.62%	4,338.4	71.8%	Ⓞ	Ⓨ	Insufficient staff resources	on-going	on-going
Integrated Records and Information System (IRIS)	1,800.0	674.7	37.48%	1,100.0	61.1%	Ⓨ	Ⓞ		21,846.7	20,721.4
Peer to Peer Site	3,869.3	-	0.00%	120.0	3.1%	Ⓡ	Ⓞ		3,879.0	9.7
HRMS Upgrade	1,485.0	24.1	1.62%	400.0	26.9%	Ⓡ	Ⓡ	Insufficient staff resources	1,485.0	24.1
52 Division Renovations	8,300.0	356.8	4.30%	1,969.3	23.7%	Ⓡ	Ⓡ	Insufficient staff resources	8,300.0	356.8
54 Division Facility (includes land)	7,000.0	-	0.00%	-	0.0%	Ⓡ	Ⓡ	Deferred until the Board considers the KPMG Comprehensive Organizational Review / Community Consultation	7,003.0	3.0
TRMS Upgrade	600.0	-	0.00%	-	0.0%	Ⓡ	Ⓞ		600.0	-
Vehicle Replacement	6,876.1	5,073.9	73.79%	6,876.1	100.0%	Ⓞ	Ⓞ		46,091.0	44,288.8
Furniture Lifecycle Replacement	1,689.8	4.8	0.28%	712.0	42.1%	Ⓡ	Ⓞ		10,337.0	8,652.1
Workstation, Laptop, Printer- Lifecycle plan	3,200.0	1,091.9	34.12%	2,592.6	81.0%	Ⓞ	Ⓞ		27,525.3	22,904.5
Servers - Lifecycle Plan	6,285.2	208.8	3.32%	4,500.0	71.6%	Ⓞ	Ⓞ		30,425.0	24,348.7
IT Business Resumption	4,189.6	38.1	0.91%	1,300.0	31.0%	Ⓡ	Ⓞ		16,373.0	12,221.6
Locker Replacement	353.0	28.7	8.13%	348.2	98.6%	Ⓞ	Ⓞ		2,917.0	2,592.7
Network Equipment	1,000.6	1,000.3	99.97%	1,000.6	100.0%	Ⓞ	Ⓞ		9,356.0	9,355.7
AVLS Replacement Lifecycle	431.5	26.4	6.12%	156.5	36.3%	Ⓡ	Ⓞ		1,476.0	1,093.1
Voice logging lifecycle Replacement	197.8	1.4	0.71%	180.2	91.1%	Ⓞ	Ⓞ		1,127.0	930.7
Digital Photography	233.0	176.3	75.67%	233.0	100.0%	Ⓞ	Ⓞ		485.9	429.2
DVAM I (LR)	657.0	-	0.00%	-	0.0%	Ⓡ	Ⓡ	Co-ordination with other projects	1,459.5	802.5
Call Centre Application Lifecycle Replacement	102.1	-	0.00%	102.1	100.0%	Ⓞ	Ⓞ		315.0	213.0
Small Equipment Replacement	363.5	179.4	49.35%	313.6	86.3%	Ⓞ	Ⓞ		2,767.0	2,579.0
Fleet Equipment	289.3	32.5	11.23%	289.3	100.0%	Ⓞ	Ⓞ		400.0	143.2
Asset and Inventory Management	48.7	-	0.00%	-	0.0%	Ⓡ	Ⓞ		72.0	23.3
Security System Replacement	564.9	15.6	2.8%	564.9	100.0%	Ⓞ	Ⓞ		1,100.0	550.7
Radar Unit Replacement	213.2	165.7	77.7%	165.7	77.7%	Ⓞ	Ⓞ		565.0	517.5
DVAMS II	1,203.0	3.6	0.3%	493.0	41.0%	Ⓡ	Ⓞ		1,203.0	3.6
Conducted Energy Weapon (CEW) Replacement	1,320.0	-	0.0%	1,319.3	99.9%	Ⓞ	Ⓞ		1,320.0	-
Sub-Total	58,311.0	10,166.8	17.4%	29,074.8	49.9%				198,428.4	152,764.9

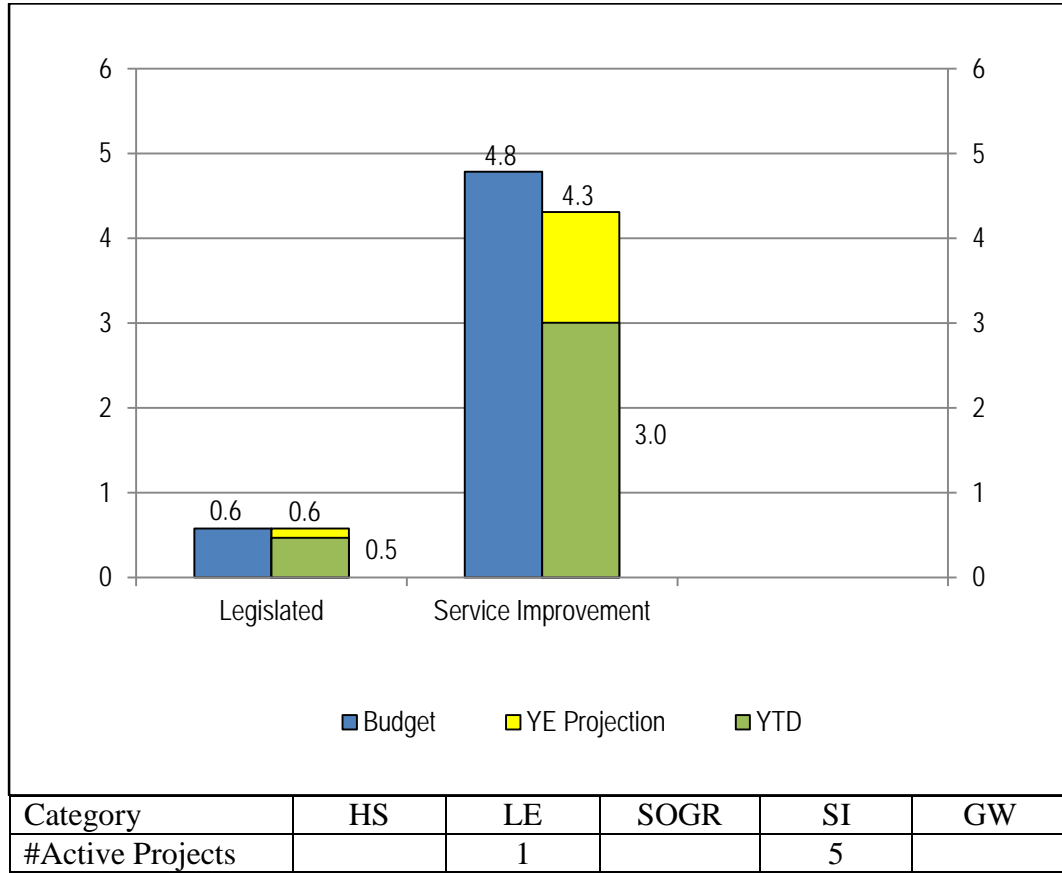
Table 1
Summary of Capital Projects by Category (Cont'd)

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Sub-Total	58,311.0	10,166.8	17.4%	29,074.8	49.9%				198,428.4	152,764.9
Service Improvements										
Parking East Facility	700.0	146.8	20.97%	490.3	70.0%	Ⓞ	Ⓞ		7,817.9	7,264.7
Business Intelligence	2,336.0	29.2	1.25%	550.0	23.5%	Ⓡ	Ⓞ		2,336.0	29.2
Electronic Document Management (Proof of Concept)	50.0	-	0.00%	50.0	100.0%	Ⓞ	Ⓞ		50.0	-
CCTV	336.0	9.9	2.95%	86.0	25.6%	Ⓡ	Ⓡ	Insufficient staff resources / staffing issues w/PanAm	502.0	175.9
Sub-Total	3,422.0	185.9	5.4%	1,176.3	34.4%				10,705.9	7,469.8
Growth Related										
Sub-Total	-	-	0.0%	-	-				-	-
Total	61,733.0	10,352.7	16.8%	30,251.1	49.0%				209,134.3	160,234.7

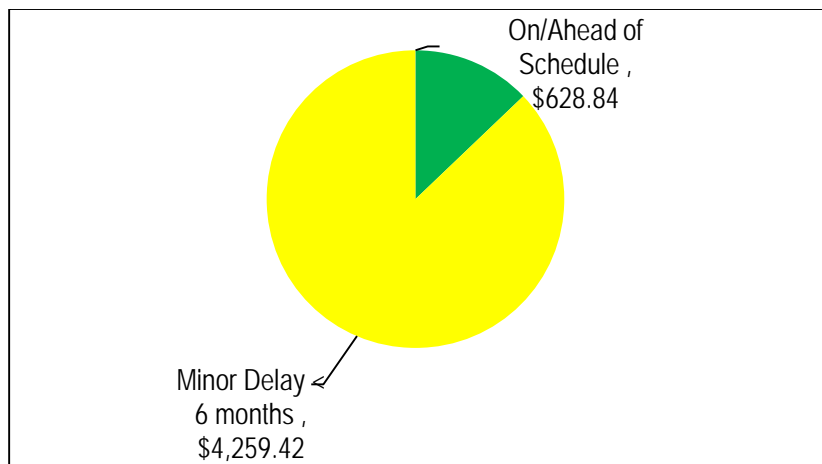
Key Discussion Points:

- *54 Division Project:* This project is deferred until the Board considers the KPMG Comprehensive Organizational Review report.
- *Peer to Peer Project:* A Request for Proposal (RFP) was issued in Q2/15 to hire an architect and data centre specialist to assist with the evaluation of available sites (primarily in the Regions of Peel and York) and prepare system requirements.
- *Transfer of budget for State of Good Repair Project (Elevator Modernization), from Facilities, Real Estate, Environment & Energy (FREEE) to TPS:* As agreed between the two Programs, the budget for this project will be transferred to TPS, specifically 52 Division, located at 255 Dundas Street West. The impact to TPS's 2015-2024 Capital Budget is an increase of \$0.042 million in 2015 and \$0.526 million in 2016 to gross and net expenditures.
- TPS is projecting a capital spending rate of 49.0% for 2015 which is in line with the actual reported rate for 2014 of 55.4%. The following factors have impacted the TPS capital spending rate over the last few years:
 - A number of projects were deferred, pending the implementation of the Integrated Records and Information System (IRIS) project, (due to the fact these projects were reliant on IRIS related servers and applications). The IRIS project will be completed in 2015 and it is anticipated that future year capital spending rates will be significantly higher.
 - Insufficient project management staff resources.

**Chart 1
2015 Approved Budget (\$5.4 Million) by Category**



**Chart 3
Project Status (Budget \$M)**



4 Projects are currently delayed due to insufficient staff resources.

Table 1
Summary of Capital Projects by Category
(\$000s)

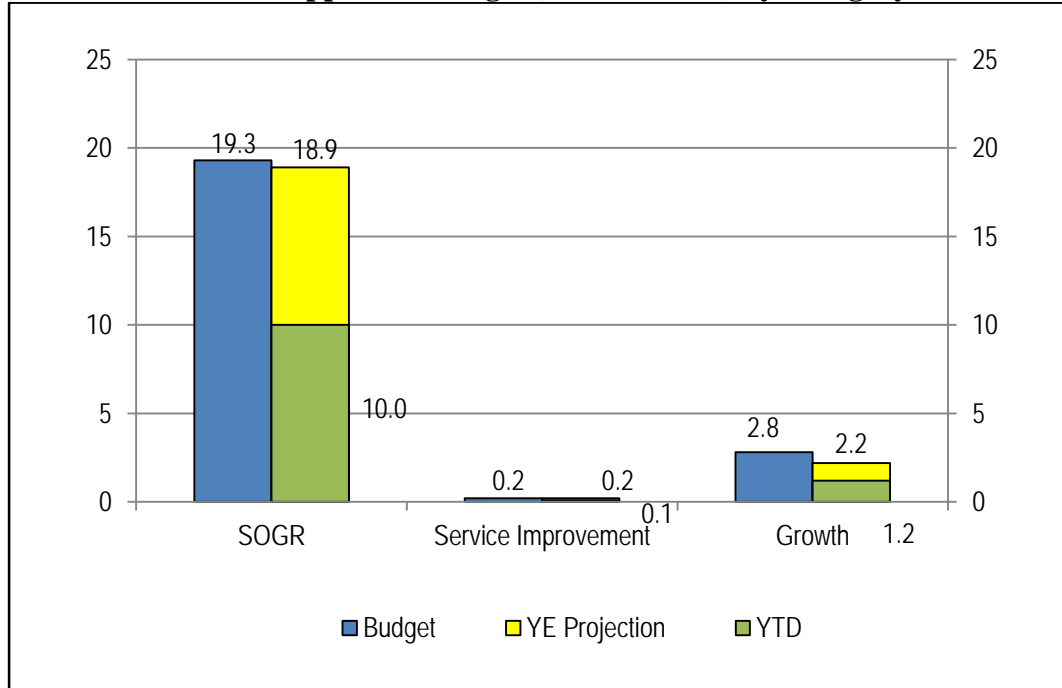
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Infectious Disease Control Information	578	466	80.6%	578	100.0%	Ⓢ	Ⓢ		2,645	2,433
Sub-Total	578	466	80.6%	578	100.0%				2,645	2,433
Service Improvements										
WEB re:Brand TPH Implementation	51	48	94.9%	51	100.0%	Ⓢ	Ⓢ		1,595	1,584
HF/HL Point of Care	2,593	1,699	65.5%	2,355	90.8%	Ⓢ	Ⓜ	Unanticipated staff vacancies have delayed the full implementation of the project. Project completion is scheduled for June 2016 as planned.	4,884	3,717
CDC Wireless Rollout	860	509	59.1%	717	83.3%	Ⓢ	Ⓜ	Some planned deliverables have been deferred to 2016 due to challenges in acquiring qualified contracted resources. Project completion is scheduled for December 2016 as planned.	1,840	642
Healthy Environment Inspection System	804	496	61.7%	756	94.0%	Ⓢ	Ⓜ	Delays in hiring contracted services resulted in deferral of vulnerability assessment and associated development work until 2016. Project completion is scheduled for December 2016 as planned.	1,544	913
TPH Datamart Data Warehouse Phase 2	478	249	52.2%	431	90.2%	Ⓢ	Ⓜ	Delays in hiring staff resulted in deferral of dashboard applications until 2016. Project completion is scheduled for December 2017 as planned.	2,080	213
Sub-Total	4,786	3,002	62.7%	4,310	90.1%				11,943	7,069
TOTAL	5,364	3,468	64.7%	4,888	91.1%				14,588	9,502

Note: Funding of \$0.245 million was accelerated from 2016 to 2015 for the Healthy Environment Inspection System, offset by the deceleration from 2015 to 2016 of \$0.245 million for CDC Wireless Rollout approved by City Council in July 2015.

Key Discussion Points:

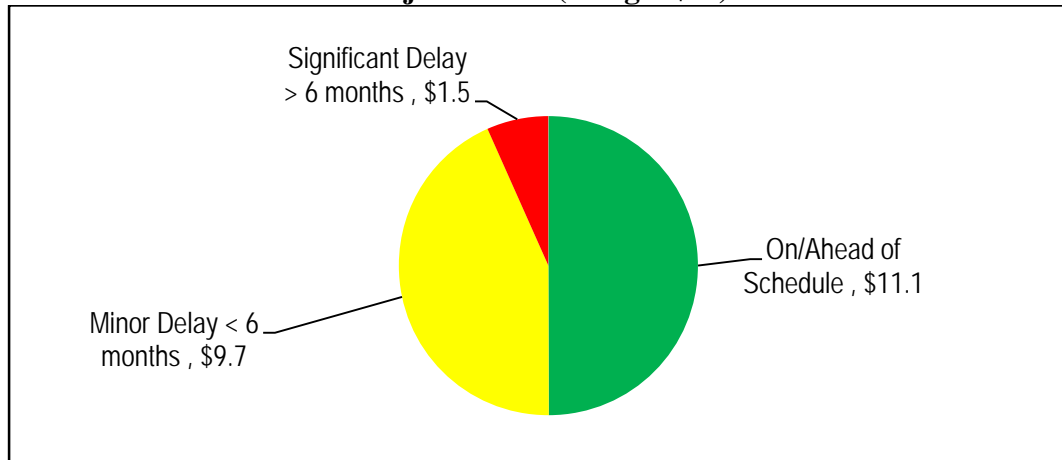
- Difficulties in hiring staff have slightly delayed project completion of 2015 planned deliverables of 3 projects that are projected to be at least 90% completed by year end.
- HF/HL Point of Care Project is projected to be 83% complete by year end. The unexpected project team vacancies will delay the development and implementation of the third release of the TCHIS mobile application; GIS functionality; and GIS/Datamart integration Phase 2 needs to 2016.

Chart 1
2015 Approved Budget (\$22.2 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			13	1	5

Chart 2
Project Status (Budget \$M)



Reason for Delay	RFQ/RFP Delayed	Contractor Issues	Site Conditions	Other
# of Projects	1	2	2	3

Project under "Other" is delayed due to longer planning and design period.

Toronto Public Library

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2014 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Toronto Reference Library - Reno & Retro	679	679	100.0%	679	100.0%	Ⓒ	Ⓒ		26,758	26,758
Albion Library Renovation	1,462	1,350	92.3%	3,362	230.0%	Ⓒ	Ⓒ		15,007	1,985
Library Processing Centre Relocation	269	157	58.4%	269	100.0%	Ⓒ	Ⓒ		10,725	10,613
Technology Asset Mgmt Prog: 2013-2015	3,940	1,917	48.7%	3,940	100.0%	Ⓒ	Ⓒ		6,574	4,551
Virtual Branch Services - 2013-2015	696	696	100.0%	696	100.0%	Ⓒ	Ⓒ		1,700	1,700
Multi-Branch Minor Reno Prog: 2014-2016	7,486	4,068	54.3%	6,686	89.3%	Ⓒ	Ⓜ	Delays in finalizing the engineering specification requirements to complete the approved design for a number of small renovation projects.	11,769	7,540
Wychwood Library Renovation	435	61	14.0%	135	31.0%	Ⓒ	Ⓜ	Issues with securing site plan and heritage approval.	4,248	76
Technology Asset Mgmt Prog: 2015-2017	1,052	-	0.0%	1,052	100.0%	Ⓒ	Ⓒ		9,052	-
Virtual Branch Services - 2015-2017	1,028	387	37.7%	1,028	100.0%	Ⓒ	Ⓒ		3,250	387
Agincourt Building Element	1,000	45	4.5%	100	10.0%	Ⓒ	Ⓜ	Construction delay due to late hiring of architect.	2,297	45
St. Clair/Silverthorn Renovation	200	43	21.3%	100	50.0%	Ⓒ	Ⓜ	Construction delayed to January due to required city approval processes.	2,247	43
North York Central Library	1,035	550	53.2%	835	80.7%	Ⓒ	Ⓜ	Complexity of project required a longer planning and design period.	14,974	550
Dawes Road Construction & Expansion	50	1	2.3%	6	12.0%	Ⓒ	Ⓜ	Site location has been determined but additional funding is required.	10,614	1
Sub-Total	19,331	9,953	51.5%	18,887	97.7%				119,215	54,249
Service Improvements										
Pan Am Games Program	153	103	67.3%	153	100.0%	Ⓒ	Ⓒ		153	103
Sub-Total	153	103	67.3%	153	100.0%				153	103
Growth Related										
Fort York New Library Construction	626	96	15.3%	326	52.1%	Ⓒ	Ⓜ	Delays due to HVAC issues and acoustic issues.	9,192	8,661
Scarborough Civic Centre Library Construction	1,564	1,090	69.7%	1,564	100.0%	Ⓒ	Ⓒ		10,276	9,802
Bridlewood Library Renovation	20	-	0.0%	20	100.0%	Ⓒ	Ⓒ		2,437	517
Bayview Library Relocation	250	-	0.0%	250	100.0%	Ⓒ	Ⓒ		7,352	135
Eglinton Square Expansion	300	-	0.0%	75		Ⓒ	Ⓜ	Budget was approved by Council on September 30, 2015.	1,242	-
Sub-Total	2,761	1,186	42.9%	2,236	81.0%				30,499	19,115
TOTAL	22,245	11,242	50.5%	21,276	95.6%				149,868	73,467

Key Discussion Points:

- The Fort York Library has been opened since May 2014. There is still outstanding work which includes climate control, acoustics, millwork, exterior signage and HVAC systems issues.
- The Wychwood Library Renovation project was delayed mainly due to issues in securing site plan and heritage approvals. Construction is planned to start in 2016 with structural review and soil testing already underway and the public consultation for the final design already completed.
- The St.Clair/Silverthorn Reconstruction project has completed the design and public consultation and working drawings are underway. Due to the lengthy site plan approval process from demolition and new construction, construction is delayed and is expected to start in 2016.
- The Agincourt Building Element project is delayed due to the late hiring of an architect. Construction tender anticipated in Q4/15.
- The Multi-Branch Minor Renovation Program has been delayed due to a delay in finalizing the engineering specification requirements to complete the approved design for a number of small renovation projects.
- The Dawes Rd Library Construction and Expansion project is dependent on securing funding for additional site costs, which is being considered as part of the 2016 budget process.
- In-year adjustments are being requested within projects in 2015 to accelerate cash flows for projects ahead of schedule and decelerate projects behind schedule with no debt impact.

Toronto Transit Commission – Base Program

Chart 1
2015 Approved Budget (\$1,221 Million) by Category

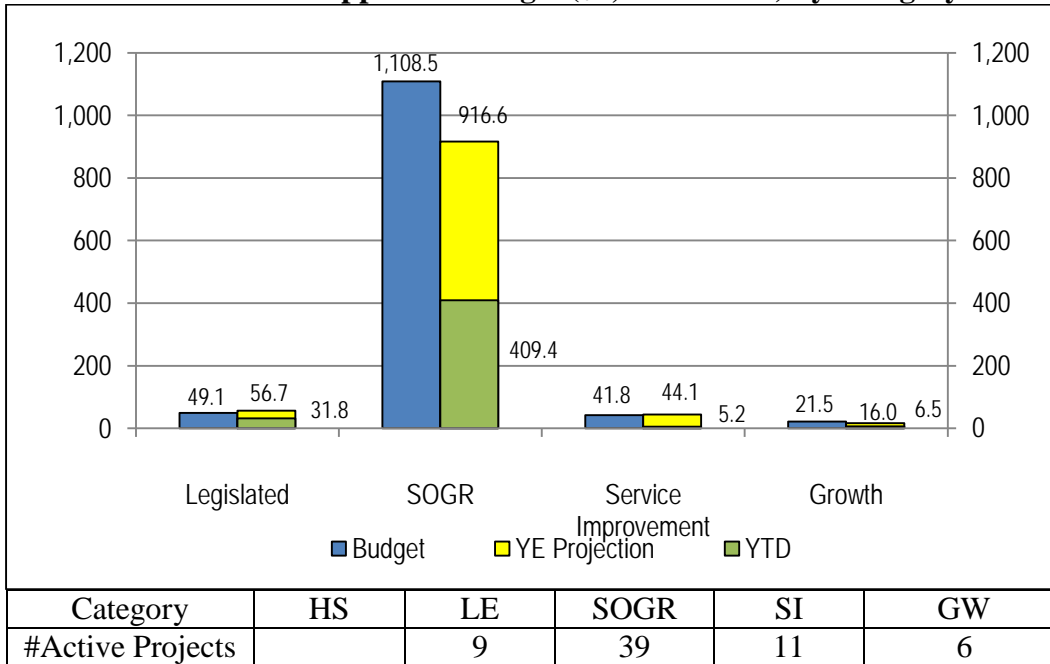
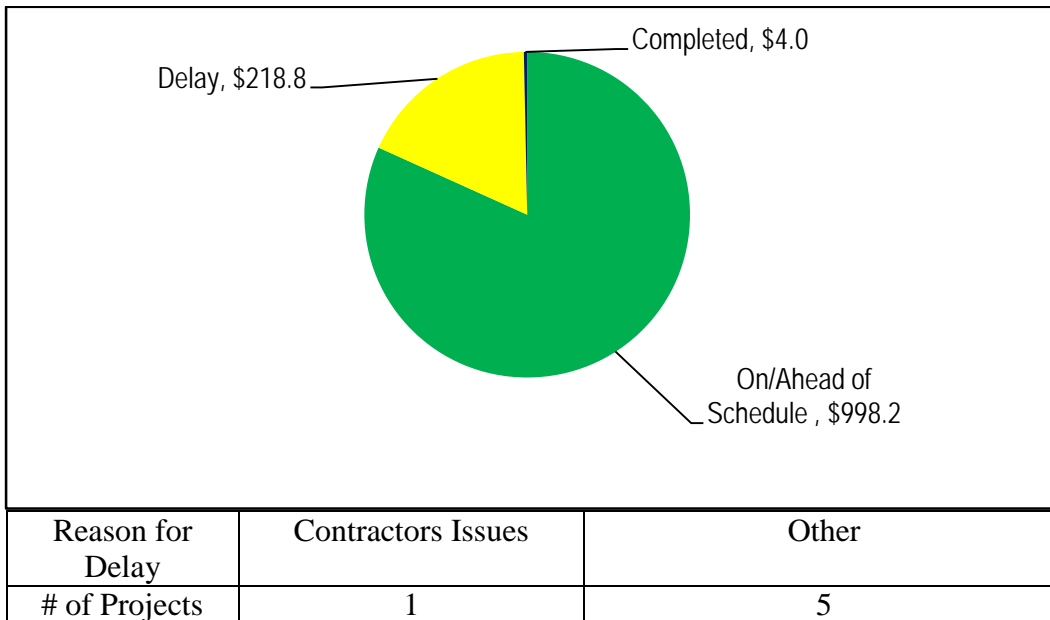


Chart 2
Project Status (Budget \$M)



Toronto Transit Commission – Base Program

Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2015 Budget	YTD Exp.		YE Projection				Comments	Total Project Cost	Life-to-Date*
		\$	%	\$	%	On Budget	On Time			
TTC Base Program										
Legislated										
Easier Access - Phase III	26,316	12,599	47.9%	24,626	93.6%	Ⓞ	Ⓞ		467,953	213,059
Environmental Programs	8,233	5,864	71.2%	9,886	120.1%	Ⓡ	Ⓞ	Advanced tank replacement work at various locations from future years. Anticipated over spending at year-end is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	117,888	70,499
Other Legislated Projects	14,521	13,304	91.6%	22,157	152.6%	Ⓡ	Ⓞ		158,083	48,988
Sub-Total	49,071	31,767	64.7%	56,669	115.5%				743,924	332,546
State of Good Repair										
Subway Track	25,191	12,172	48.3%	28,159	111.8%	Ⓡ	Ⓞ	See below for further details.	162,401	101,701
Surface Track	25,325	8,886	35.1%	16,584	65.5%	Ⓢ	Ⓞ	See below for further details.	217,268	151,994
Traction Power	24,864	8,658	34.8%	24,173	97.2%	Ⓞ	Ⓞ		230,227	182,022
Communications	29,408	6,216	21.1%	18,308	62.3%	Ⓢ	Ⓞ	2015 deferral is due to change in schedule for newly identified priorities; AODA budget deferral for preboarding and Station Stop Announcement (SSA) displays to allow for defining of scope and better resource loading.	164,675	69,446
Signal Systems	20,846	7,385	35.4%	9,789	47.0%	Ⓡ	Ⓡ		193,111	115,896
Equipment	19,758	15,851	80.2%	28,562	144.6%	Ⓡ	Ⓞ	Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	284,157	132,424
Bridges and Tunnels	54,526	27,034	49.6%	56,513	103.6%	Ⓡ	Ⓞ	Union Station estimated costs have increased based on actual experience; Work on Lawrence Bus Loop has accelerated to 2015; and A scope increase for additional waterproofing system..	474,917	351,429
Fire Ventilation Upgrade	28,926	15,180	52.5%	33,680	116.4%	Ⓡ	Ⓞ	Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	353,376	215,038
Purchase of Subway Cars	166,432	36,409	21.9%	149,216	89.7%	Ⓞ	Ⓞ		1,171,948	995,991
Subway Car Overhaul Program	32,393	12,159	37.5%	26,737	82.5%	Ⓞ	Ⓞ		291,972	97,891

Toronto Transit Commission – Base Program

Table 1
Summary of Capital Projects by Category (cont'd)

Projects by Category	2015 Budget	YTD Exp.		YE Projection				Comments	Total Project Cost	Life-to-Date*
		\$	%	\$	%	On Budget	On Time			
Purchase of Non-Revenue Vehicles	12,743	2,102	16.5%	6,777	53.2%	Y	⊙		28,677	9,378
Computer Equipment and Software	46,004	19,258	41.9%	34,293	74.5%	⊙	⊙		543,123	240,619
Other Buildings and Structures	16,498	12,702	77.0%	19,945	120.9%	R	⊙	See below for further details in over-spending projects.	516,777	209,089
Purchase of Buses	43,493	24,426	56.2%	43,380	99.7%	⊙	⊙		1,087,159	495,778
Bus Heavy Rebuild Program	61,634	31,414	51.0%	56,758	92.1%	⊙	⊙		222,929	119,829
Other Maintenance Equipment	11,950	469	3.9%	6,644	55.6%	Y	⊙		18,894	4,052
Purchase of Streetcars	172,779	18,385	10.6%	97,921	56.7%	Y	R	Variance is due to slippage of streetcar deliveries. Contract change allowances and contingencies moved to future year, partially offset by milestone and escalation payments.	1,186,503	486,002
ATC Resignalling	101,183	37,218	36.8%	48,059	47.5%	R	R	Significant reduction to cashflows projected for 2015 as two Computer Based Interlocking contracts were cancelled to transition the project to one signal supplier. TTC forces have been redirected to other non-ATC work while this transition is underway.	861,883	250,573
Leslie Barns Streetcar Maintenance and Storage Facility	115,500	56,067	48.5%	100,084	86.7%	⊙	⊙		506,622	409,534
Toronto Rocket Yard and Storage Track Accommodation	34,903	25,144	72.0%	43,615	125.0%	R	⊙	Advanced construction for Wilson Carhouse North Expansion. Anticipated over spending at year-end is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	514,295	94,888
Other State of Good Repair Projects	64,138	32,266	50.3%	67,364	105.0%	R	⊙		866,601	633,799
Sub-Total	1,108,494	409,401	36.9%	916,562	82.7%				9,897,515	5,367,374
Service Improvements										
Subway Track	6,583	711	10.8%	5,677	86.2%	⊙	⊙		19,688	13,816
Other Service Planning	9,795	531	5.4%	9,355	95.5%	⊙	⊙		31,132	7,647
Purchase of 50 40' Buses - Service Improvement	13,936	-	0.0%	16,936	121.5%	R	⊙	See below for further details in over-spending projects.	30,552	-
Other Buildings and Structures	8,391	2,932	34.9%	10,500	125.1%	R	⊙	See below for further details in over-spending projects.	55,423	29,402
Other Service Improvement Projects	3,100	1,042	33.6%	1,617	52.2%	Y	⊙		128,630	123,447
Sub-Total	41,805	5,216	12.5%	44,085	105.5%				265,425	174,311
Growth Related										
Other Buildings and Structures	4,220	600	14.2%	2,629	62.3%	Y	⊙		11,507	6,968
Fare System	11,458	1,877	16.4%	7,400	64.6%	Y	⊙		46,698	16,420
McNicol Bus Garage	537	1,925	358.4%	3,090	575.4%	R	⊙	Advanced design work from 2016 to 2015. Anticipated over spending at year end is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	181,000	5,677
Other Growth Projects	5,280	2,099	39.7%	2,881	54.6%	Y	⊙		1,004,724	1,000,560
Sub-Total	21,495	6,500	30.2%	16,000	74.4%				1,243,929	1,029,625
Total TTC Base Program	1,220,864	452,884	37.1%	1,033,316	84.6%				12,150,793	6,903,856

Toronto Transit Commission – Base Program

Key Discussion Points:

Base Capital Program

- The capital spend rate for the Toronto Transit Commission's base program for the first three months of the year is consistent with prior year spending and typically accelerates in the latter half of the year. The TTC is projecting a capital spend rate of 84.6% of its budget. The capital spend rate will continue to be monitored and is subject to change as the budgetary needs are refined.
- There are various projects that are projected to be over-spent at year end as a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

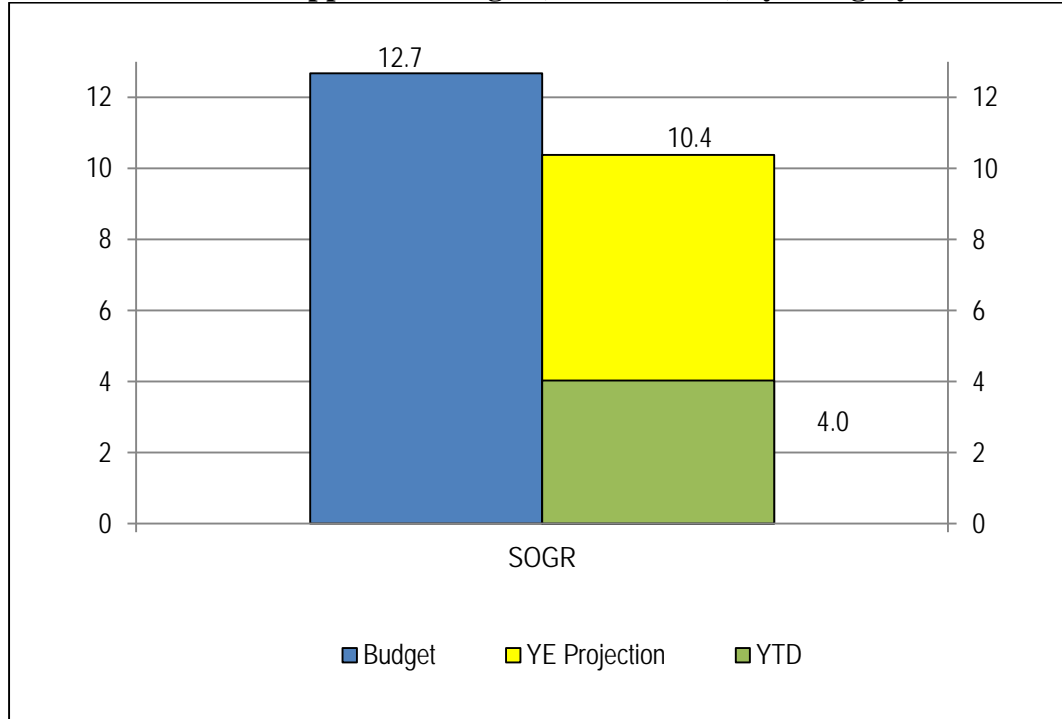
Toronto-York Spadina Subway Extension (TYSSE)

- On March 31, 2015, City Council approved the increase to the TYSSE's total project cost by \$150 million, and concurrently, the revised project completion date of December 2017. The projected capital spend rate of 70.9% for the TYSSE project is higher than the historical average spend rate but factors in the recently retained third party project management firm contracted in April 2015 to deliver the remainder of the project by the revised targeted completion date.

Scarborough Subway Extension (SSE)

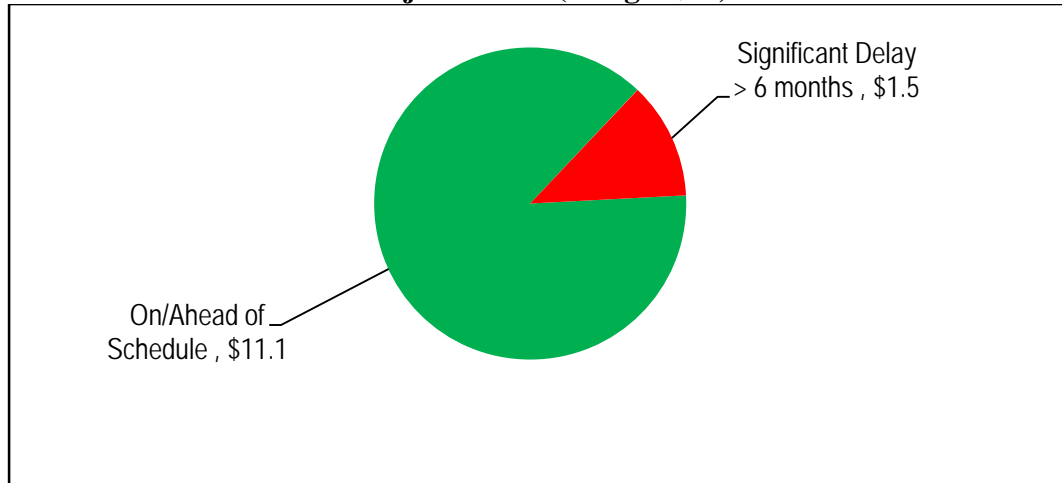
- The SSE is in the preliminary design stage of the project. Capital spending is expected to accelerate in the later months of 2015 as design and project management work commences. As of May 2015, an upset limit of \$255 million in design and project management contracts have been awarded, of which \$225 million were awarded in 2015.

Chart 1
2015 Approved Budget (\$12.7 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			7		

Chart 2
Project Status (Budget \$M)



Reason for Delay	RFQ/RFP Delays	Site Conditions	Co-ordination with Other Projects
# of Projects	1	1	2

**Table 1
Summary of Capital Projects by Category
(\$000s)**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Exhibit Refurbishment	600	3	0.5%	350	58.3%	Ⓞ	Ⓜ	Delay due to co-ordination with other projects (expected completion date Dec/15).	600	3
Wildlife Health Centre	10,293	3,588	34.9%	8,343	81.1%	Ⓞ	Ⓞ	Project progress is moving ahead of schedule.	18,035	3,885
Information Systems	365	67	18.2%	265	72.6%	Ⓞ	Ⓜ	RFP/RFQ delayed, (expected completion date Apr/16).	400	102
Grounds and Visitor Improvements	260	14	5.5%	260	100.0%	Ⓞ	Ⓞ		260	14
Buildings and Services Refurbishment	591	158	26.7%	591	100.0%	Ⓞ	Ⓞ		1,040	606
Giraffe House Transition	85	53	62.7%	85	100.0%	Ⓞ	Ⓜ	Prior year project has "red" signal as originally planned completion date was in 2014. Delay to site conditions, (exhibit finishing work to be completed by Dec/15).	1,045	1,013
New Hoofstock House/Exhibit	487	147	30.3%	487	100.0%	Ⓞ	Ⓜ	Prior year project has "red" signal as originally planned completion date was in 2014. Delay due to co-ordination with other projects (expected completion date Dec/15).	575	235
Total	12,681	4,030	31.8%	10,381	81.9%				21,955	5,859

Key Discussion Points:

- The Wildlife Health Centre could be completed early and on budget, impacting cash flows, (Toronto Zoo and FPD staff will be closely monitoring this item). Although most of the Toronto Zoo's projects are projected to be fully or slightly under-spent, when combined with the Wildlife Health Centre with a budget of \$10.293 million and a projected capital spending rate of 81%, (comprising 82% of the Toronto Zoo's 2015 Capital Budget in the amount of \$12.681 million), results in the Toronto Zoo's overall projected capital spending rate of 82%.
- The Toronto Zoo's actual spending capacity over the four years 2011 to 2014 averaged 67% of its Capital Budget:
 - The Zoo spent 43% of its 2014 Capital budget (negatively impacting its four year average of 67%, which otherwise would have been materially higher) primarily due to under spending in the amount of \$4.0 million with respect to the Wildlife Health Centre project

Rate Supported Programs

Table 1
2015 Capital Spending by Program
Rate Supported Programs

Program		2015 Approved Cash Flow	2015 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWM	4 Months	93.35	1.13	51.55	55.2%		Ⓢ
	Q2	93.35	4.35	44.20	47.3%	↓	Ⓡ
	Q3	56.05	10.45	35.73	63.7%	↑	Ⓢ
TPA	4 Months	47.73	0.07	21.25	44.5%		Ⓡ
	Q2	57.93	5.31	31.78	54.9%	↑	Ⓢ
	Q3	57.9	16.1	35.9	61.9%	↑	Ⓢ
TW	4 Months	756.64	78.33	632.11	83.5%		Ⓢ
	Q2	756.64	170.87	634.96	83.9%	↑	Ⓢ
	Q3	756.64	321.19	623.19	82.4%	↓	Ⓢ
		Ⓢ >70%	Ⓢ between 50% and 70%	Ⓡ < 50% or > 100%			

For the nine months ended September 30, 2015, capital expenditures for this Cluster totalled \$347.730 million (39.9%) of their collective 2015 Approved Capital Budget of \$870.628 million. Spending is expected to increase to \$694.794 million (79.8%) by year-end. For comparison, the spending rate for Rate Supported Programs for the 3rd quarter of 2014 was 45%.

Toronto Water is projecting a spending rate of 82.4% of its 2015 Approved Capital Budget at year-end. SWMS is projecting spending rate at year-end of 63.7.3%, and TPA's spending rate is projected to be 61.9% of its 2015 Approved Capital Budget at year-end.

Solid Waste Management Services

Chart 1
2015 Approved Budget (\$56.1 Million) by Category

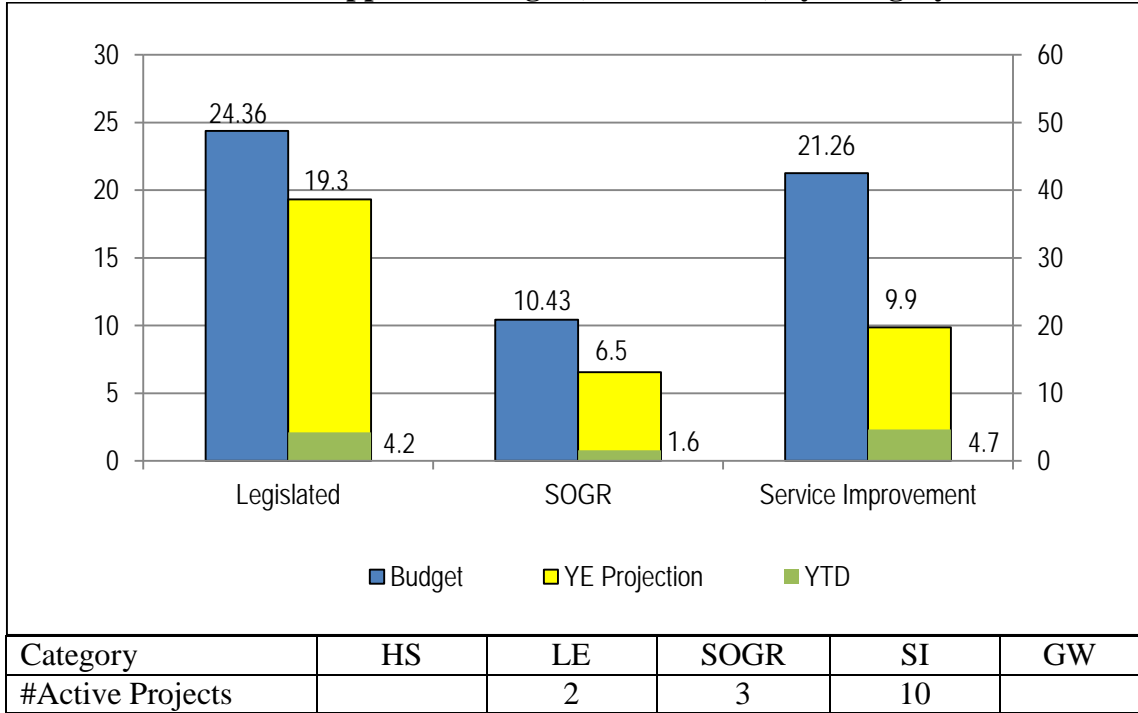
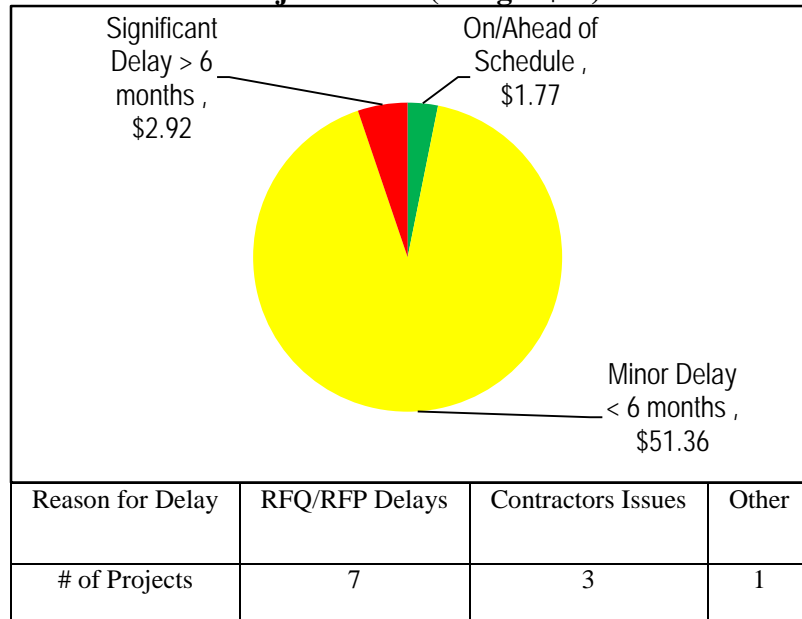


Chart 2
Project Status (Budget \$M)



Solid Waste Management Services

**Table 1
Summary of Capital Projects by Category
\$000s**

Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Perpetual Care of Landfills	8,050	2,175	27.0%	7,071	87.8%	Ⓞ	Ⓢ	Projects for four landfill sites pending detailed designs, MOE approvals & easements to be negotiated.		
Landfill Development	16,313	2,047	12.5%	12,242	75.0%	Ⓞ	Ⓢ	Gas control system and Flare construction delayed to 2016.		
Sub-Total	24,363	4,222	17.3%	19,313	79.3%	-	-		-	-
State of Good Repair										
Transfer Stn Asset Mgmt	9,215	1,477	16.0%	5,334	57.9%	Ⓢ	Ⓢ	\$10.380M cash flow deferral from 2015 to 2016 included as approved. Spending is underway for various state of good repair projects such as roofing, paving, drainage systems, sprinkler systems and repairs to tipping floors. On-going under-spending has been caused by delays obtaining permits and approvals and in work plan reviews.		
Diversion Facility Asset Mgmt	271	6	2.3%	271	100.0%	Ⓞ	Ⓞ	Includes approved \$0.229 million cash flow deferral from 2015 to 2016.		
Collection Yd Asset Mgmt	942	93	9.9%	942	100.0%	Ⓞ	Ⓞ	None		
Sub-Total	10,429	1,576	15.1%	6,547	62.8%	-	-		-	-
Service Improvements										
Diversion Systems	8,791	3,438	39.1%	4,856	55.2%	Ⓢ	Ⓢ	Includes approved project cost reductions of \$1.3 million and approved \$7.6 million cash flow deferral from 2015 to 2016. Various Bin projects in process. Delays in mould production for 2nd generation Green Bin have impacted production schedule.	32,226	27,748
Biogas Utilization	280	23	8.1%	50	17.9%	Ⓜ	Ⓜ	Includes approved \$2.518 million cash flow deferral from 2015 to 2016. Delays relate primarily to completion of regulatory approval processes. Original anticipated MOECC Approvals by Fall 2015, with tender and construction by end of 2016.	13,800	424
Green Lane: Landfill Gas Utilization	406	-	0.0%	15	3.7%	Ⓜ	Ⓜ	Changes to Ontario Power Authority's procurement process for renewable energy causing delays to RFP process. Staff are investigating alternative options for gas utilization, e.g. Renewable Natural Gas (RNG)	20,000	244

Solid Waste Management Services

Table 1
Summary of Capital Projects by Category (cont'd)

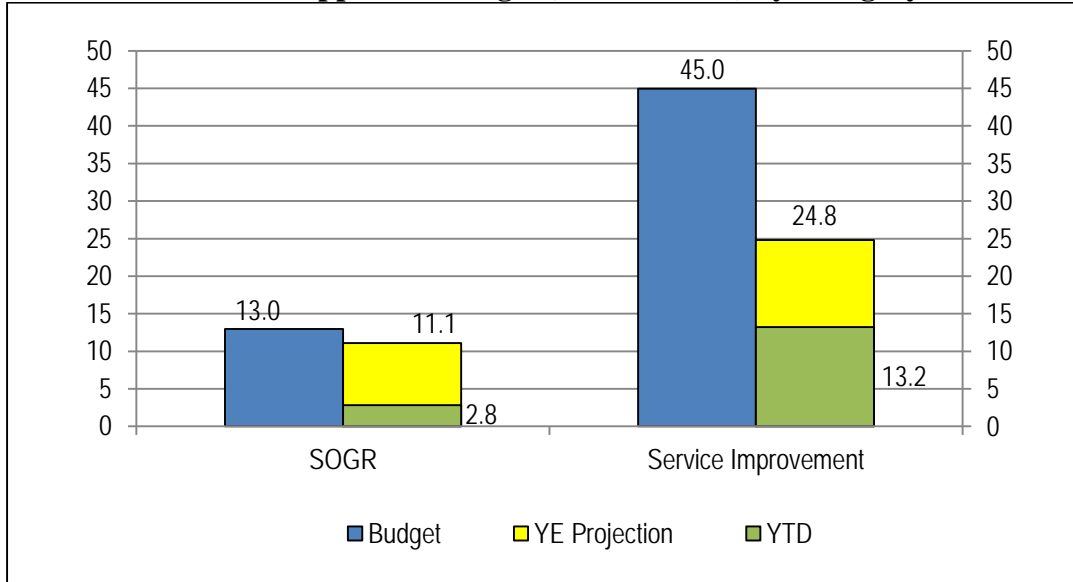
Projects by Category	2015 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Dufferin SSRM Facility	60	(2)	(2.6%)	60	100.0%	ⓐ	ⓐ	Contractor operations ceased in 2014. Future use of facility is subject to the outcome of the Waste Strategy. Includes approved \$0.959 million transfer to the Long Term Strategy for 2016.	4,427	1,945
Dufferin SSO Facility Expansion	500	92	18.3%	500	100.0%	ⓐ	ⓐ	Facility expansion tender awarded in Q3. Includes approved \$10 million cash flow deferral from 2015 to 2016. Project cost also increased by \$20.671 million. Project completion planned for 2019.	74,942	1,254
SWM IT Application Initiatives	1,905	552	29.0%	1,569	82.3%	ⓐ	Ⓨ	Project encompasses various multi-year Divisional IT projects. Some projects have experienced delays due to challenges in recruiting required resources. Includes approved \$0.145 million transfer to the Long Term Strategy for 2016.	9,877	1,361
IT Corporate Initiatives	1,427	107	7.5%	1,304	91.3%	ⓐ	Ⓨ	Includes approved \$1.441 million cash flow deferral from 2015 to 2016. Various multi-year Corporate IT projects. WMS RFP issued, on track for completion in 2018. SWMS Web Review & Electronic Doc Mgmt System have delayed RFP's.	8,501	281
Two Way Radio Replacement	2,235		0.0%	-	0.0%	Ⓡ	Ⓡ	Funds still required for radio replacement. Procurement process is ongoing, anticipated completion 2016	2,235	-
SWM Long Term Strategy Plan	1,814	312	17.2%	1,314	72.4%	ⓐ	Ⓨ	Anticipated project completion date is Q2 2016.	3,798	1,271
Disco SSO Facility	3,845	130	3.4%	200	5.2%	Ⓡ	Ⓨ	Commissioning completed. Plant operating at 75,000T per year. Contractor making plant modifications to address remaining deficiencies. Includes approved \$1.610 million cash flow deferral from 2015 to 2016.	88,558	79,470
Sub-Total	21,262	4,652	21.9%	9,867	46.4%	-	-		268,847	114,366

Solid Waste Management Services

Key Discussion Points:

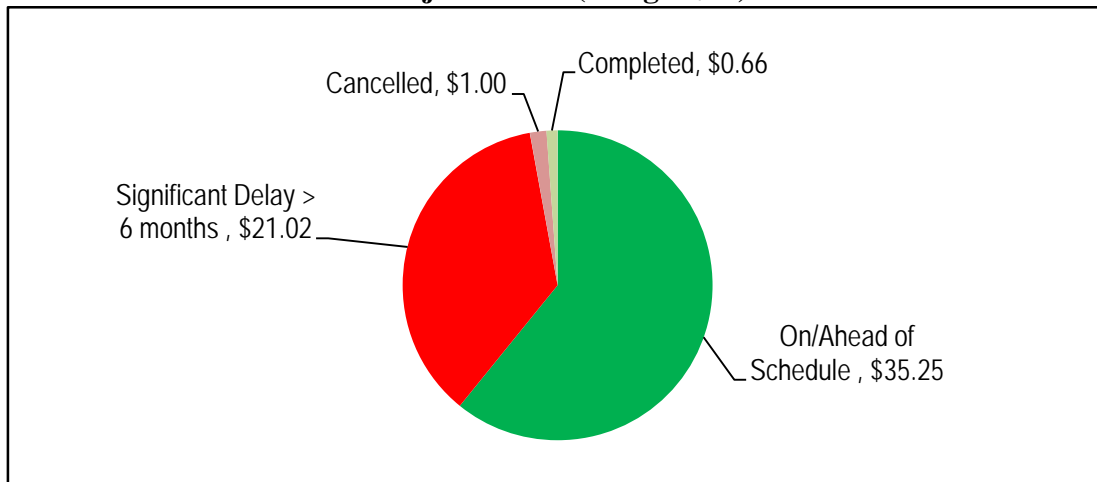
- Total 2015 Budget of \$56.055 million reflects the \$35.251 million re-allocation from 2015 to 2016 and the \$2.047 million reduction to the 2015 Capital Plan as approved by Council on September 30, 2015.
- Total Approved Budget and Life to Date cash flows are provided for current and multi-year specific capital projects, excluding on-going capital projects (e.g. Transfer Station Asset Management, Landfill Development projects)
- Capital spending delays are primarily due to planning and/or regulatory issues as well as contractor issues.
- Diversion Systems include various bin purchases including single and multi-residential waste, SSO or recycling bins and are on budget and experiencing minor delay.
- Current forecasted carry forwards mainly include:
 - The Diversion Systems project 2nd Generation Green Bin Replacement will carry forward \$4.000 million.
 - The Disco SSO Facility project funding is carried forward into 2015 to complete remaining elements of the program. \$3.795 million is now estimated to be carried forward into 2016.
 - The Two Way Radio project will carry forward \$2.235 million.
 - The SWM Long Term Strategy Plan will carry forward \$0.500 million.

Chart 1
2015 Approved Budget (\$57.9 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects			55	29	

Chart 2
Project Status (Budget \$M)



Toronto Parking Authority experiences major delays (>6 months) for 17 of its capital projects due to site conditions.

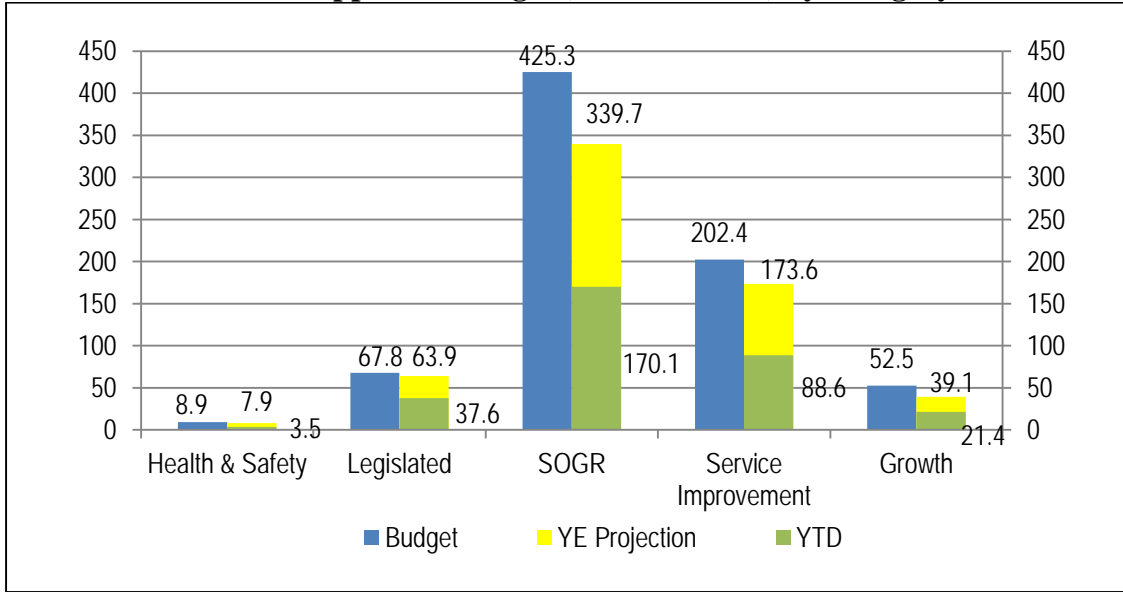
Table 1
Summary of Capital Projects by Category
(\$000s)

Projects by Category	2014 Approved Cash Flow	YTD Exp.		YE Projection				Comments	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Structural maintenance & Technology Green Plus (45 projects)	10,495	2,848	27.1%	11,081	105.6%	Ⓞ	Ⓞ	None	13,750	6,295
Structural maintenance & Technology Green Plus (10 projects)	2,475		0.0%		0.0%	Ⓡ	Ⓡ	See note below	2,475	
Sub-Total	12,970	2,848	22.0%	11,081	85.4%	-	-		16,225	6,295
Service Improvements										
Forest Hill Village	967	165	17.1%	964	99.7%	Ⓞ	Ⓞ	None	6,947	1,390
30 Roehampton CP 49	8,000	16	0.2%	50	0.6%	Ⓡ	Ⓡ	See note below	8,000	16
Pay & Display Upgrade	436		0.0%	436	100.0%	Ⓞ	Ⓞ	None	436	
Queen/ Soho	300		0.0%	300	100.0%	Ⓞ	Ⓞ	None	300	
CP15 Redevelopment (JV)	1,000	33	3.3%	1,000	100.0%	Ⓞ	Ⓞ	None	1,000	33
Chinahouse (CP 655)	100	14	14.0%	100	100.0%	Ⓞ	Ⓞ	None	200	14
1601 St. Clair Ave. West	1,000		0.0%		0.0%	Ⓡ	Ⓡ	Cancelled due to site conditions	1,000	
CP 1 - Addition of 2 Levels	7,760	46	0.6%	2,000	25.8%	Ⓡ	Ⓡ	See note below	13,300	765
Oakwood, W.of Eglinton (Redevelopment of CP 664)	664		0.0%		0.0%	Ⓞ	Ⓞ	Completed in 2014. No further payments required in 2015.	1,600	830
2204-2212 Eglinton W (CP673)	1,495	642	42.9%	1,460	97.7%	Ⓞ	Ⓞ	None	2,000	2,107
Carpark Provision 2015	2,220		0.0%	2,220	100.0%	Ⓞ	Ⓞ	None	5,000	
Bloor & Dundas (Lithuanian House)			#DIV/0!		#DIV/0!	Ⓞ	Ⓞ	Delayed	2,900	
P&D 3G Modem & Emulation	1,542		0.0%	1,542	100.0%	Ⓞ	Ⓞ	None	3,084	
Weston Cultural Hub	800	24	3.0%	25	3.1%	Ⓡ	Ⓡ	See note below	3,213	314
Greening Projects	400		0.0%	400	100.0%	Ⓞ	Ⓞ	None	400	
2300 Lakeshore	698		0.0%	50	7.2%	Ⓡ	Ⓡ	See note below	2,600	1,901
Redevelopment of CP 411 (Roe Avenue)	1,540		0.0%		0.0%	Ⓡ	Ⓡ	See note below	2,500	
Oakwood E of Eglinton (#2)	750		0.0%	750	100.0%	Ⓞ	Ⓞ	None	750	
Pay Display machines	850		0.0%	340	40.0%	Ⓞ	Ⓞ	None	850	
186 Caribou	334	1	0.3%	50	15.0%	Ⓡ	Ⓡ	See note below	1,500	1,166
Queen/Ossington to Dufferin	4,205	3,975	94.5%	4,205	100.0%	Ⓞ	Ⓞ	None	4,000	4,020
St. Clair - BIA - Oakwood	368	31	8.4%	368	100.0%	Ⓞ	Ⓞ	None	4,000	1,004
Upgrades to retail and other components	1,000		0.0%		0.0%	Ⓡ	Ⓡ	See note below	1,000	
242 Danforth E of Broadview CP 78 Expan	2,855	2,772	97.1%	2,855	100.0%	Ⓞ	Ⓞ	None	2,855	2,772
2623 Eglinton Ave. West	2,780	2,670	96.1%	2,780	100.0%	Ⓞ	Ⓞ	None	2,780	2,670
1220-1222 Wilson	2,900	2,852	98.3%	2,900	100.0%	Ⓞ	Ⓞ	None	2,900	2,852
Sub-Total	44,964	13,241	29.4%	24,795	55.1%				75,115	21,854

Key Discussion Points:

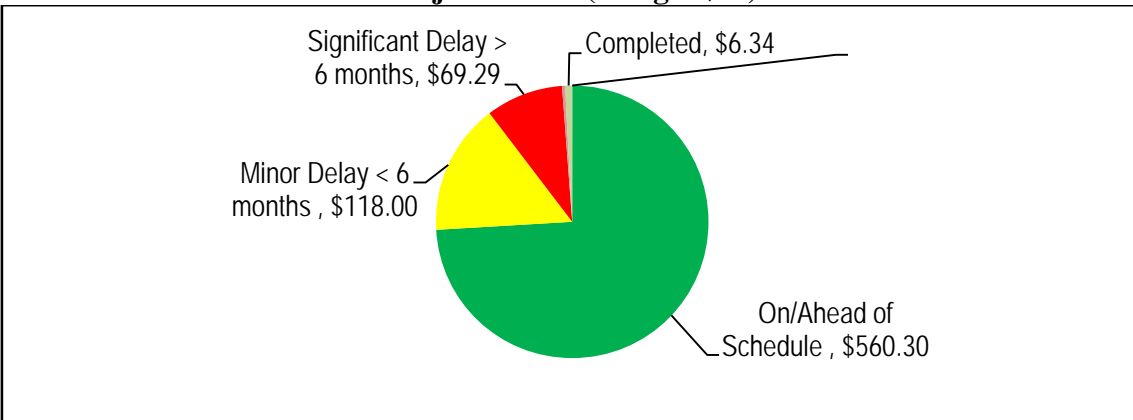
- Approximately 18 projects totalling \$21.021 million or 36.3% of the 2015 Approved Capital Budget, are expected to be delayed to future years, mostly to 2016, predominantly due to the unavailability and/or on-going negotiations of appropriate sites for off-street parking facilities, as well as conditions of some sites requiring SOGR work. Remaining spending will be accelerated in the later part of the year.

Chart 1
2016 Approved Budget (\$756.6 Million) by Category



Category	HS	LE	SOGR	SI	GW
#Active Projects	4	9	21	19	11

Chart 2
Project Status (Budget \$M)



Reason for Delay	Insufficient Staff Resources	Contract Award	RFQ/RFP Delays	Contractor Issues	Site Conditions	Other
# of Projects	4	8	38	10	24	5

Several projects were delayed due to high unit bid rates received for linear infrastructure replacement projects, resulting in insufficient funding. This is related to the current situation in the construction market and construction industry capacity to deliver project across the City.

**Table 1
Summary of Capital Projects by Category
\$000s**

Projects by Category	2015 Budget	YTD EXP		Year End Projection		On Budget	On Time	Comment	Total Approved Budget	Life-to-date Actual
		\$	%	\$	%					
Health & Safety										
WT - Storage & Treatment	124	11	8.9%	87.00	70%	Ⓢ	Ⓢ	None	722	609
Ashbridges Bay Treatment Plant	2,940	1,723	58.6%	2,435.00	83%	Ⓢ	Ⓢ	Work on the electrical system has been delayed due to consultant performance	29,504	15,349
Humber Wastewater Treatment	5,583	1,753	31.4%	4,350.00	78%	Ⓢ	Ⓢ	None	27,899	12,857
Yards & Facilities	300					Ⓢ	Ⓢ	None	300	
Sub-total	8,947	3,487	39.0%	6,872.00	77%				58,426	28,815
Legislated										
Water Service Replacement	16,872	9,959	59.0%	17,312.00	103%	Ⓢ	Ⓢ	None	159,322	130,764
Pumping Stations	5,678	3,743	65.9%	6,475.00	114%	Ⓢ	Ⓢ	None	17,573	11,657
WT - Storage & Treatment	782	347	44.4%	479.00	61%	Ⓢ	Ⓢ	None	11,396	10,359
Ashbridges Bay Treatment Plant	1,052	424	40.3%	876.00	83%	Ⓢ	Ⓢ	None	52,394	5,157
Highland Creek Treatment Plant	11,935	10,618	89.0%	10,000.00	84%	Ⓢ	Ⓢ	None	79,826	21,484
Humber Wastewater Treatment	29,759	12,336	41.5%	28,000.00	94%	Ⓢ	Ⓢ	None	52,973	20,415
RL Clark Treatment Plant	380	98	25.8%	200.00	53%	Ⓢ	Ⓢ	None	1,451	220
Island Treatment Plant	866	43	5.0%	489.00	56%	Ⓢ	Ⓢ	Project delivery has been subject to negotiations with Enw ave	27,444	47
Yards & Facilities	184			100.00	54%	Ⓢ	Ⓢ	Expenditure subject to exposure of controlled substances	794	510
Sub-total	67,508	37,568	55.6%	63,931.00	95%				403,173	200,613
State of Good Repair										
Business & Technology Support	3,465	693	20.0%	976.00	28%	Ⓢ	Ⓢ	Toronto Hydro has cancelled their request to cost share project costs.	13,993	5,799
Linear Engineering	59,833	32,646	54.6%	52,706.00	88%	Ⓢ	Ⓢ	None	269,707	117,268
Sewer Rehabilitation	31,284	14,489	46.3%	33,926.00	108%	Ⓢ	Ⓢ	None	200,327	122,611
Sewer Replacement	27,050	8,169	30.2%	19,848.00	73%	Ⓢ	Ⓢ	Project delivery impacted by high unit prices.	107,900	66,004
Watermain Rehabilitation	42,578	20,034	47.1%	41,957.00	99%	Ⓢ	Ⓢ	None	374,260	195,469
Watermain Replacement	60,491	20,612	34.1%	48,822.00	81%	Ⓢ	Ⓢ	None	309,851	220,386
Water Service Replacement	6,600	812	12.3%	8,532.00	129%	Ⓢ	Ⓢ	None	29,585	8,198
Pumping Stations	4,191	860	20.5%	1,901.00	45%	Ⓢ	Ⓢ	Non-compliant single bid required project retendering; remaining projects are nearing completion with final payments pending and remaining commitments to be closed.	31,366	26,507
Trunk Watermains	22,466	5,858	26.1%	10,995.00	49%	Ⓢ	Ⓢ	None	177,256	143,073
WT - Storage & Treatment	9,872	2,237	22.7%	6,520.00	66%	Ⓢ	Ⓢ	Delivery of reservoir projects impacted by issues accessing the site; coordination with community and multiple park users with permits.	77,824	19,140
Trunk Sewers & Pumping Stations	21,811	8,152	37.4%	15,288.00	70%	Ⓢ	Ⓢ	Access to trunk sewers in ravines has impacted delivery of this program	180,050	126,103
Ashbridges Bay Treatment Plant	67,137	29,236	43.5%	51,438.00	77%	Ⓢ	Ⓢ	None	627,114	282,244
Highland Creek Treatment Plant	14,363	9,127	63.5%	10,414.00	73%	Ⓢ	Ⓢ	None	260,979	133,756
Humber Wastewater Treatment	18,954	4,302	22.7%	14,061.00	74%	Ⓢ	Ⓢ	None	507,049	201,822

**Table 1
Summary of Capital Projects by Category (cont'd)**

Projects by Category	2015 Budget	YTD EXP		Year End Projection		On Budget	On Time	Comment	Total Approved Budget	Life-to-date Actual
		\$	%	\$	%					
RL Clark Treatment Plant	11,544	7,523	65.2%	9,626.00	83%	⊕	⊕	None	123,955	74,362
RC Harris Treatment Plant	5,258	421	8.0%	1,872.00	36%	⊕	⊕	Delay due to requirement to de-water each settling basin to confirm condition	71,463	34,493
FJ Horgan Treatment Plant	3,852	880	22.8%	1,936.00	50%	⊖	⊖	Delays in design completion; projects to be tendered and awarded prior to year end.	22,243	6,768
Island Treatment Plant	3,887	996	25.6%	1,712.00	44%	⊖	⊖	Limited site access via ferry through winter has impacted project delivery as well as coordination of projects on site.	15,182	4,607
WWF-Implementation Projects	2,018	449	22.2%	836.00	41%	⊖	⊖	Engineering services contract has been awarded; was delayed to address all operational requirements.	16,455	3,385
WWF - Stream Restoration	8,502	2,548	30.0%	6,173.00	73%	⊕	⊕	A number of projects nearing completion with remaining commitments to be released; designs and construction subject to meeting permits approvals and constraints regarding construction windows.	69,328	43,699
Yards & Facilities	140	66	47.1%	133.00	95%	⊕	⊕	None	2,341	1,786
Sub-total	425,296	170,110	40.0%	339,672.00	80%				3,488,229	1,837,480
Service Improvement										
Water Meter Program (AMR)	21,991	16,146	73.4%	20,633.00	94%	⊕	⊕	None	235,328	196,601
Basement Flooding	61,043	35,289	57.8%	52,622.00	86%	⊕	⊕	None	693,420	207,899
Basement Flooding - Subsidy	9,000	5,329	59.2%	9,000.00	100%	⊕	⊕	None	40,912	29,741
Business & Technology Support	10,317	1,933	18.7%	8,118.00	79%	⊕	⊕	None	78,348	10,844
Linear Engineering	434	108	24.9%	434.00	100%	⊕	⊕	None	3,192	2,566
Watermain Replacement	6,609			5,757.00	87%	⊕	⊕	None	11,105	
Pumping Stations	1,054	408	38.7%	664.00	63%	⊕	⊕	Additional work was required on shop drawings for re-submission.	3,203	2,044
Trunk Watermains	750			150.00	20%	⊖	⊖	Projects to be delivered by Metrolinx in transit corridors; delivery subject to overall project staging.	5,760	
WT - Storage & Treatment	2,400	509	21.2%	1,514.00	63%	⊕	⊕	None	41,444	9,013
Trunk Sewers & Pumping Stations	199	(17)	-8.5%	81.00	41%	⊖	⊖	Site constraints to install dehumidification equip, alternate solutions being investigated.	11,085	6,869
Ashbridges Bay Treatment Plant	4,922	1,089	22.1%	3,283.00	67%	⊕	⊕	Multiple on-going projects with site complications on one; consolidating work on buildings.	84,855	67,405
Highland Creek Treatment Plant	3,752	2,351	62.7%	2,815.00	75%	⊕	⊕	None	48,723	21,193
Humber Wastewater Treatment	2,098	758	36.1%	1,554.00	74%	⊕	⊕	None	33,659	33,659
RC Harris Treatment Plant	108	7	6.5%	33.00	31%	⊕	⊕	None	2,748	2,107
FJ Horgan Treatment Plant	650	3	0.5%	26.00	4%	⊖	⊖	Delayed due to change in project managers	3,750	3
Island Treatment Plant	611	159	26.0%	453.00	74%	⊕	⊕	Construction needs to be coordinated with plant shutdowns	28,999	26,205
Waterfront	24,269	6,867	28.3%	31,300.00	129%	⊕	⊕	None	24,269	6,867
WWF-Implementation Projects	50,278	17,350	34.5%	33,678.00	67%	⊕	⊕	None	253,703	110,931
Yards & Facilities	1,893	346	18.3%	1,458.00	77%	⊕	⊕	None	21,858	19,211
Sub-total	202,378	88,635	43.8%	173,573.00	86%				5,114,590	753,158

**Table 1
Summary of Capital Projects by Category (cont'd)**

Projects by Category	2015 Budget	YTD EXP		Year End Projection		On Budget	On Time	Comment	Total Approved Budget	Life-to-date Actual
		\$	%	\$	%					
Growth Related										
Linear Engineering	770			61.00	8%	Ⓜ	Ⓜ	Planning study with the Region of York is delayed due to resourcing constraints within TW and ROY	2,420	
New Service Connections	26,082	18,214	69.8%	27,002.00	104%	Ⓜ	Ⓜ	None	170,686	120,637
New Sewers	6,245	27	0.4%	5,783.00	93%	Ⓜ	Ⓜ	None	57,403	2,184
Watermain Replacement	11,853	2,255	19.0%	3,998.00	34%	Ⓜ	Ⓜ	Upgrades for the TCHC Lawrence Allen Revitalization Plan have been delayed subject to site plan approval (\$6.5M); approx \$1M under-expenditure is the result of projects being completed and commitments being released	62,662	19,265
Pumping Stations	1,232	63	5.1%	522.00	42%	Ⓜ	Ⓜ	Design completion delayed at wastewater pumping stations due to site constraints	26,698	3,894
Trunk Watermains	1,500	12	0.8%	300.00	20%	Ⓜ	Ⓜ	Project designs were delayed to allow for alternative pipe materials.	8,042	2,054
WT - Storage & Treatment	229			27.00	12%	Ⓜ	Ⓜ	Remaining work at Milliken PS subject to Region of York completion transmission watermain construction.	6,100	5,661
Trunk Sewers & Pumping Stations	500			300.00	60%	Ⓜ	Ⓜ		3,169	1,769
Ashbridges Bay Treatment Plant	150					Ⓜ	Ⓜ	ABTP study initiation delayed by 6 months	1,250	
FJ Horgan Treatment Plant	3,426	728	21.2%	798.00	23%	Ⓜ	Ⓜ	Project delivery is delayed subject to further review of impact of supernatant flow to meet permit requirements.	216,710	209,040
Water Efficiency Plan	520	94	18.1%	350.00	67%	Ⓜ	Ⓜ	Demand for ICI Indoor Water Audit program is low	11,700	10,234
Sub-total	52,507	21,393	40.7%	39,141.00	75%				6,099,139	374,738
Total	756,636	321,193	42.5%	623,189.00	82%				15,163,557	3,194,804

Key Discussion Points:

- As of September 30, for year-end, Toronto Water is projecting to be \$623.189 million or 82% spent of the approved total 2015 Capital Budget of \$756.636 million.
- 66% or \$501 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2015.
- \$560 million or 74% of projects are on track for scheduled completion. Most capital projects are multi-year or on-going expenditures with completion dates in future years. Current delays are not expected to significantly impact completion dates.
- \$69 million or 9% of projects are experiencing delays over 6 months. Capital spending delays are primarily due to planning, site conditions and/or regulatory issues.
- Chart 2 reflects the number of projects by category as displayed at the program area level in Table .