

Getting Toronto Moving

City Budget Presentation to Council
Tax and Rate Supported Operating and Capital Budget



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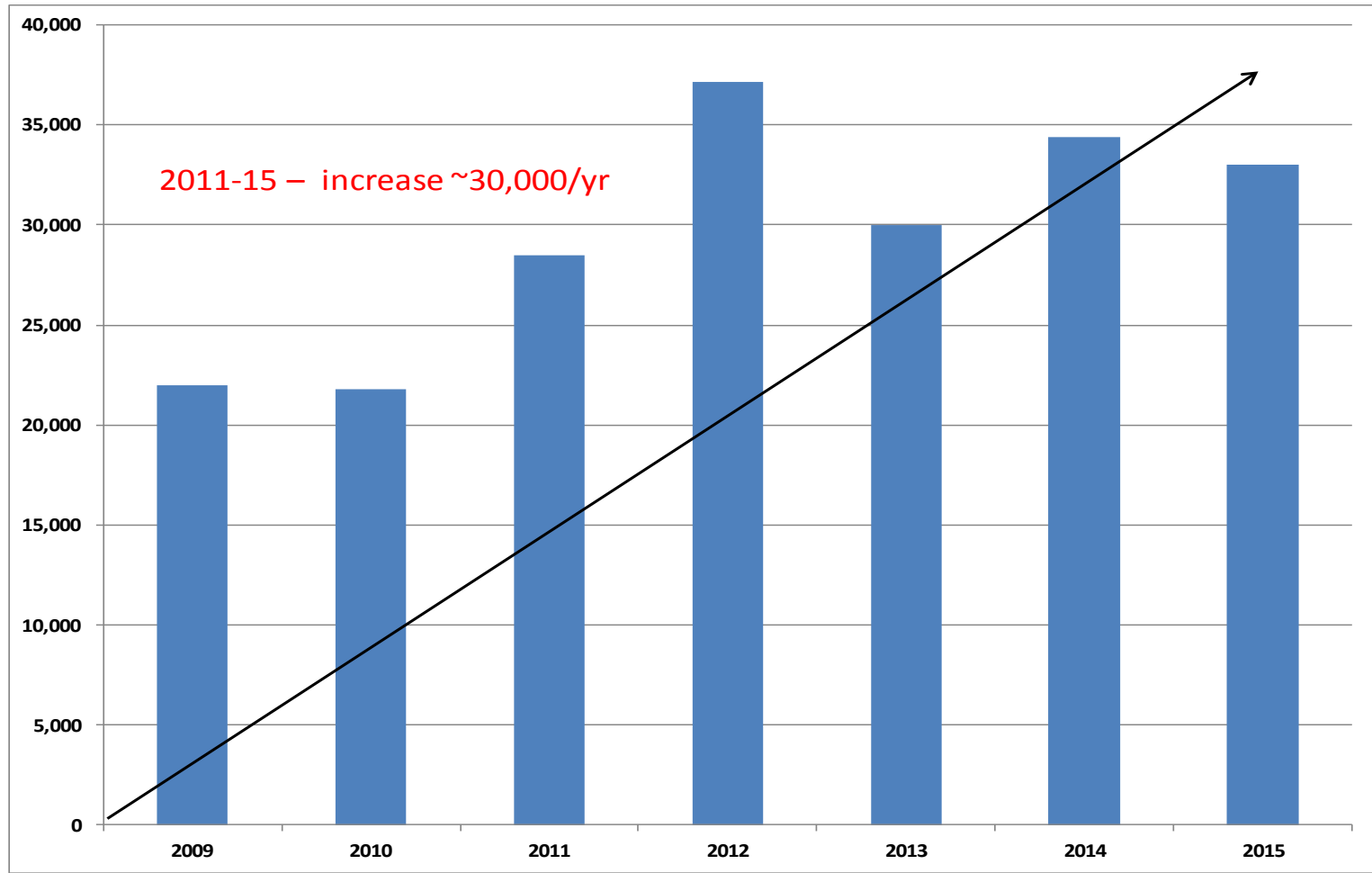
Toronto in Context



Toronto is the 4th Largest City in North America

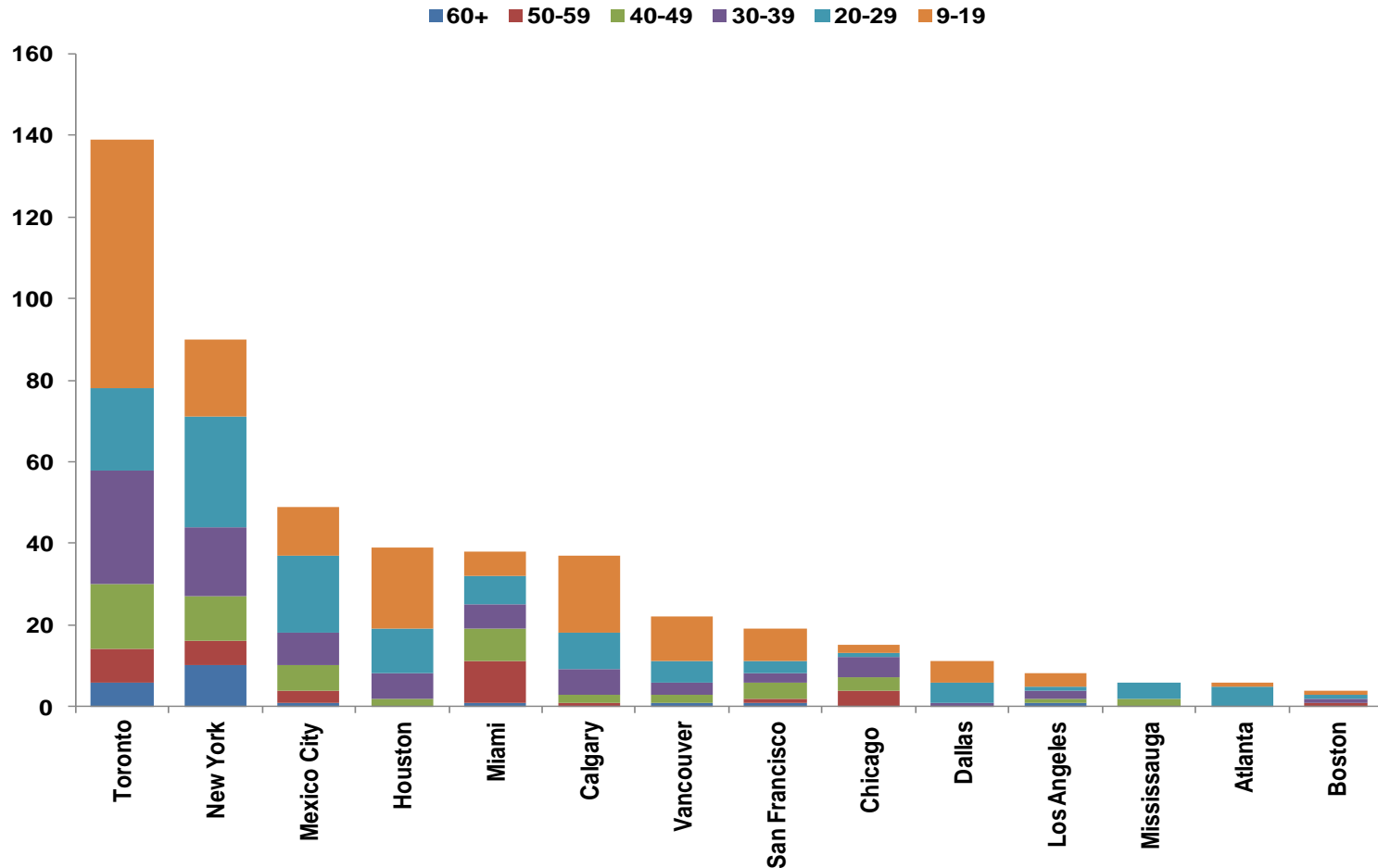
City	Population (millions)	Regional Population (millions)	Year
Mexico City	8.5	21.2	2014
New York	8.4	20	2013
Los Angeles	3.9	13.1	2013
Toronto	2.8	6	2013
Chicago	2.7	9.5	2013
Houston	2.2	6.3	2013
Montreal	2	4	2013

Net Change in Population – City of Toronto



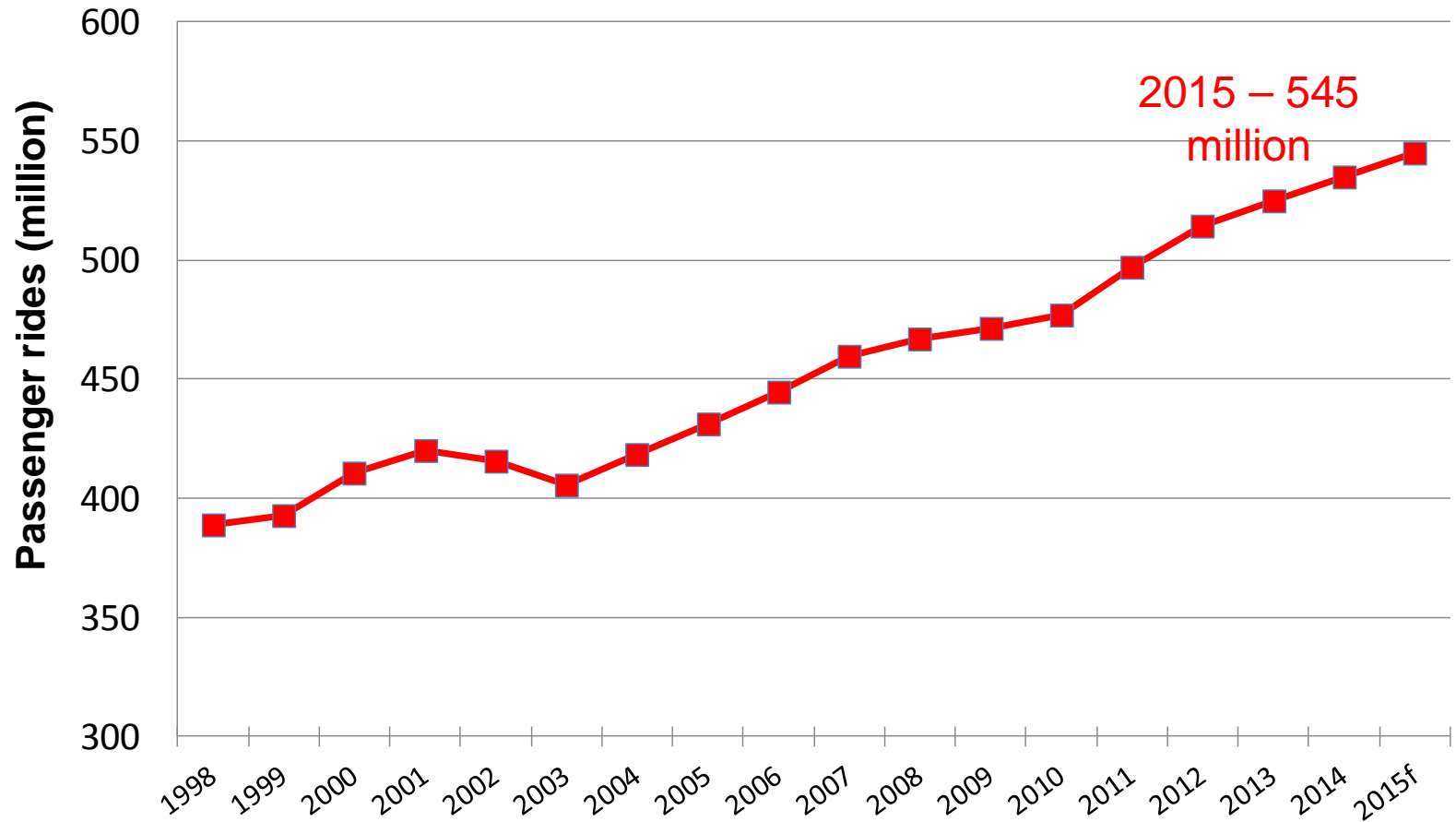
Source: Statistics Canada CANSIM Table: 051-0062, Ontario Ministry of Finance projections

Toronto Leads North America in High Rise Buildings under Construction (by no of stories)

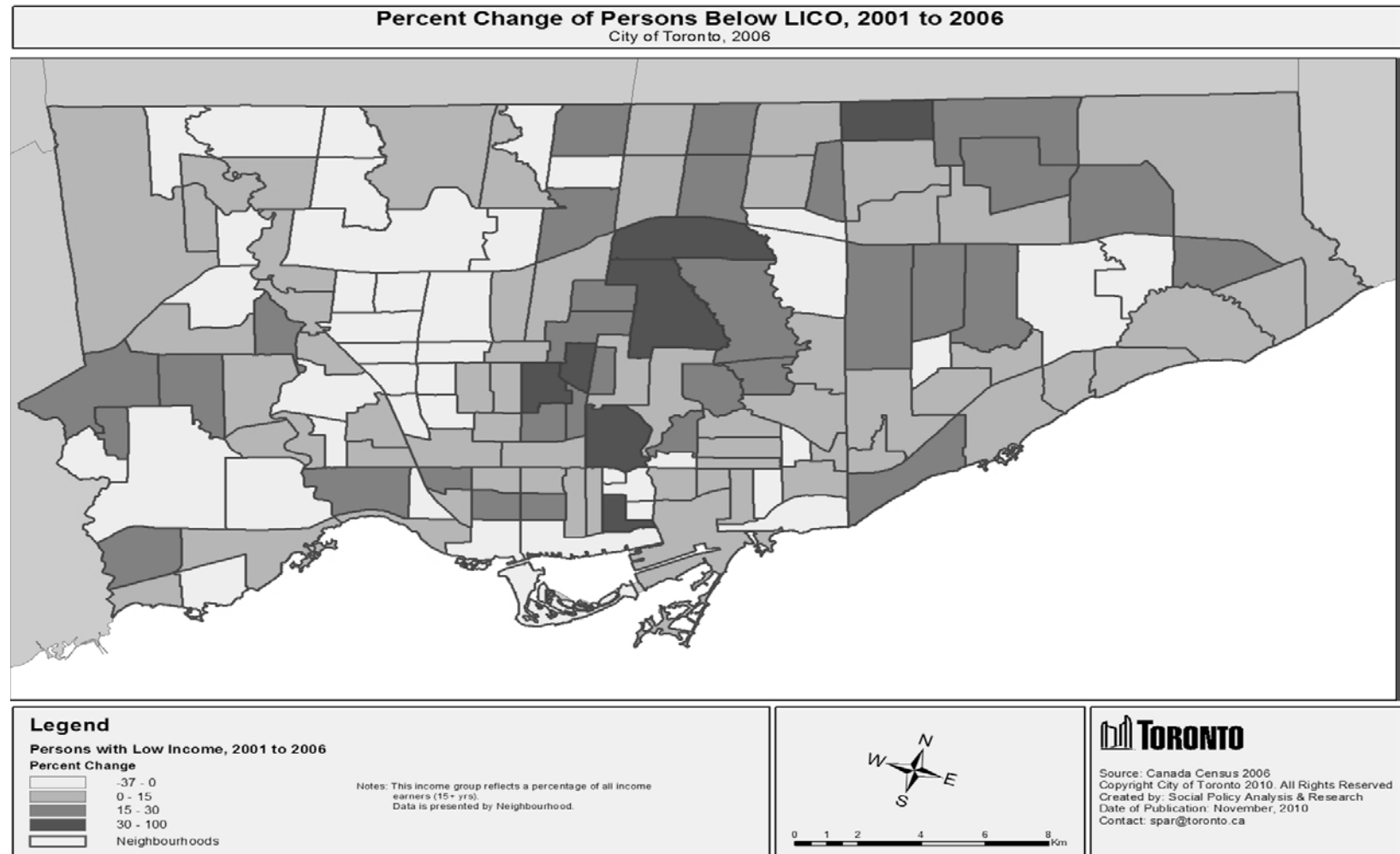


Source: Skyscraperpage - as of January 12, 2015

TTC Ridership



Housing Affordability and Growing Income Gap in Toronto's Neighbourhoods



Toronto is Among the World's Top Cities

Based on our strong and competitive economy:

	KPMG'S Most Tax Competitive Cities (2014 – 51 Cities)	Financial Times' Best North American Cities for Business Investment (2013 – 422 Cities)	PwC's Cities of Opportunities (2014 – 30 Cities)	Economist 's Intelligence Unit's Most Livable Cities (2014 – 140 Cities)	Bloomberg Report's Strongest Banks in the World (2013 – 78 banks)
1	Toronto	New York	London	Melbourne	Qatar National Bank (Qatar)
2	Vancouver	Toronto	New York	Vienna	Oversea-Chinese Banking (Singapore)
3	Montreal	Montreal	Singapore	Vancouver	Canadian Imperial Bank of Commerce (head office in Toronto)
4	Manchester	Vancouver	Toronto	Toronto	Royal Bank of Canada (head office in <u>Toronto</u>)
5	Monterrey	Houston	San Francisco	Adelaide	DBS Group Holdings (Singapore)
6	Mexico City	Atlanta	Paris	Calgary	United Overseas Bank (Singapore)
7	Cincinnati	San Francisco	Stockholm	Sydney	Bank of Nova Scotia (head office in <u>Toronto</u>)
8	Eindhoven	Chicago	Hong Kong	Helsinki	Toronto-Dominion Bank (head office in <u>Toronto</u>)
9	Twente Region	Miami	Sydney	Perth	Citigroup (U.S.)
10	London	Calgary	Chicago	Auckland	Hang Seng Bank (Hong Kong)

Advancing Council's Strategic Actions 2015 Budget



Strategic Actions for 2013-2018

City Building

1. Implement Smart Urban Growth Strategies
2. Invest in Culture
3. Develop a Long-term Transportation Plan and Policies

Economic Vitality

4. Increase Employment Opportunities
5. Accelerate Economic Growth

Environmental Sustainability

6. Support Environmental Sustainability
7. Develop a Long-term Solid Waste Management Strategy

Social Development

8. Support Affordable Housing
9. Strengthen Neighbourhoods
10. Enhance the City's Quality of Life
11. Advance Toronto's Motto 'Diversity our Strength'
12. Improve Emergency Response and Prevention

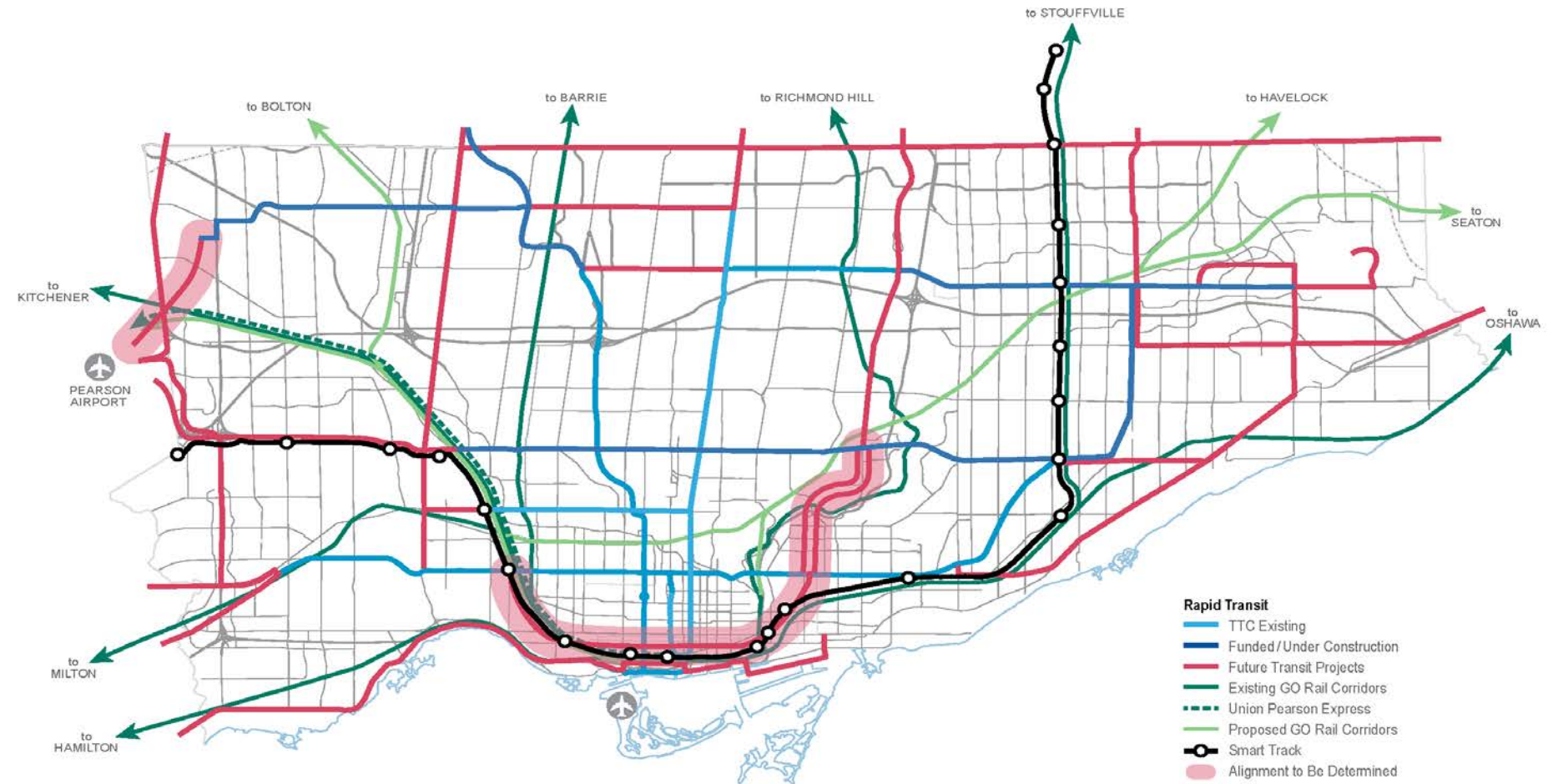
Good Governance

13. Open Government by Design
14. Engage the Public
15. Strengthen Public Service Governance
16. Strengthen Intergovernmental Relationships
17. Enhance the City's Capacity to Serve Toronto's Diversity
18. Develop and Implement a Workforce Plan
19. Improve Customer Service
20. Enhance Performance Measurement
21. Improve Organizational Excellence
22. Implement Shared Services

Fiscal Sustainability

23. Update the Long-term Fiscal Plan
24. Improve Service and Financial Planning
25. Ensure State of Good Repair for Infrastructure
26. Finance the City's Growth

SmartTrack in the Context of Existing, Funded and Proposed Rapid Transit Lines



City Building:

Transit Service Improvements, \$39M (Operating)

- 10-cent fare increase, Metropass Trip Adjustment and other adjustments to fund the following improvements:
 - Lower Fares for Families through Child Fare (Ages 2-12) Elimination for March 1, \$5.4M
 - Ten-minute or better route network, \$3.7 M
 - Reduction of wait times/crowding at off-peak periods, \$3.2 M
 - Subway Service Improvements, \$2.8 M
 - Operate all routes all day, every day, \$1.7 M
 - Express route network – new express services, \$900,000
 - 50 new buses through 2015 contribution to capital, \$13.9 M
 - Warehouse and bus storage/garage leases (new facilities), \$5.8 M
 - Expanded overnight bus and streetcar service, \$800,000
 - 20 new station supervisors, \$800,000
 - Route and Station management reviews, \$900,000

City Building: Transportation, \$1.3M (Operating)

- Traffic Congestion Management Analyzing & Reporting, \$111,000
- Enhanced Winter Maintenance for sidewalks and bus stops, \$483,000
- Accessibility for Ontarians with Disabilities Act (AODA) Compliance for winter maintenance of bikeways and windrows, \$125,000
- Ditch Rehab & Culvert Reconstruction Program, \$566,000

In addition:

- New Lane Occupancy Rental Fees, New Revenue of \$1.3 M

City Building:

Planning, Building & MLS, \$3M (Operating)

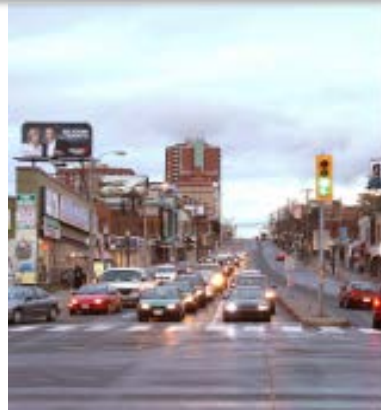
- Start-up for New Local Planning Appeals Board, \$1.0 M
- 4 new positions for heritage preservation studies, \$239,000
- 3 new positions for area studies, \$202,000
- Improved quality of building inspections by adding 13 positions to dedicated enforcement team, \$890,000
- Two additional Municipal Standards Officers for the Multi-Residential Apartment Buildings Program (MRAB), \$90,000
- 2 new positions to deliver expanded Basement Flooding Protection Program, \$249,000

City Building: Transportation & Transit comprise 74% of the City's 10 year Tax Capital Budget & Plan

Expressways



Major & Local Roads



Pedestrians & Cyclists



Bridges



Transit Rolling Stock



Transit Tunnels & Bridges



84% (\$14B) of Toronto's investment in transportation infrastructure is to keep existing transit, roads, bridges, etc. running properly.

City Building: Growth & Service Improvements Related to Transit Projects in the 10 Year Tax Capital Budget & Plan



Union Station Revitalization



Toronto-York Spadina Subway Extension

Large scale investments the City of Toronto is making in expanding the existing transportation network **is possible because of partnerships** with other governments.

City Building: 10 Year Transportation and Transit (Capital)

- Complete Toronto Rocket Yard and Storage Track Accommodation facility to provide storage for new subway trains (2015-2021, \$435.7 M)
- Complete second subway platform and concourse improvements at Union Station (2015-2016, \$11.0 M)
- Planning for Scarborough Subway Extension (2015, \$37.2 M)

City Building: 10 Year Transit – TTC (Capital)

- Purchase TTC fleet for replacement and ridership growth:
 - 60 new subway cars for ridership growth (2015-2018, \$162.4 M)
 - 810 new forty foot diesel buses: replacement (710 - \$530M) and service improvement/growth (150 - \$105M)
 - 195 of 204 low-floor, accessible light rail vehicles to replace the existing streetcar fleet (2015-2020, \$548.9 M)
- New McNicoll Bus Garage to provide storage and maintenance facilities for 250 buses (2015-2020, \$177.8 M)
- Complete Toronto Rocket Yard and Storage Track Accommodation facility to provide storage for new subway trains (2015-2021, \$435.7 M)
- Install state-of-the-art signaling systems to increase train capacity on the Yonge-University-Spadina line (2015-2020, \$292.1 M) and Bloor-Danforth line (\$330.6 M)

City Building: 10 Year Transportation and Transit – *Roadways* (Capital)

- Transportation network (5,600 km of roads, 130 km of expressways, 8,000 km of sidewalks and 9700 bridges)
 - F. G. Gardiner Expressway (\$970M), increases \$443.2M to accelerate project to reduce traffic and user impacts by estimated 8 years
 - Major road rehabilitation (\$613.9 M)
 - Local road resurfacing/reconstruction (\$666.5 M), increase \$155.0 M to address SOGR backlog
 - City bridges rehab (\$469.7 M); increases of \$55.2 M for Bathurst Street and Dufferin Street bridges
 - Sidewalks maintenance (\$155.2 M); increase \$40 M to address SOGR backlog

City Building: 10 Year Transportation and Transit – *Traffic Congestion (Capital)*

- Traffic Signal control, LED conversion and signal modifications (\$24.6 M)
- Traffic Control (RESCU) and Traffic Congestion Management through intelligent transportation systems initiatives (\$28.8 M)
- Six Points Interchange Redevelopment (2015-2018, \$38.0 M)
- Yonge St. / Highway 401 Interchange Improvements (2015-2017, \$25.0 M)
- Legion Road extension and grade separation (2020 – 2022, \$45.0 M)
- Transportation growth projects:
 - Scarlett/ St.Clair /Dundas (2016 – 2022, \$50.5 M)
 - Expand cycling infrastructure network (842 km of cycle tracks, bike lanes, trails and signed routes - \$87.8 M)

Social Development: Poverty Reduction, \$25M (Operating)

- Lower Fares for Families through Child Fare (Ages 2-12) Elimination for March 1, \$5.4 M (in TTC budget)
- Continued implementation of Recreation enhancements, \$3.136 M:
 - Priority Centres Expansion, \$2.4 M
 - Youth Lounges (4 sites), \$338,000
 - After-School Recreation & Care (8 sites), \$358,000
- Poverty Reduction Allocation for Strategic Initiatives, \$2.2 M
- Waste Diversion Rate Waiver Program for CIROs, \$892,000
- Inflationary Increase for Community Partnership Grants, \$386,700
- Student Nutrition Program Inflationary Increase, \$382,000
- Multi-Residential Apartment Building Audit Program (MRAB), \$90,000
- Paramedic Training for low income clients, \$300,000
- Expansion of After-school Recreation & Care \$760,000
- Child Care Subsidy Increase \$3.37 M

Social Development: Poverty Reduction, \$25M (Operating) (continued)

- Total New and Enhanced for Shelters/Homelessness: \$7.9 M
- The additional 181 shelter beds included below, resulting in an increase of 3.5% in overall bed capacity through the following:
 - Two new 24-Hour drop-ins for women, \$2.2 M
 - 54 beds for LGBTQ2S, \$600,000
 - Increase shelter capacity by 127 bed nights, \$2.5 M
 - Increased funds for Toronto Housing Allowance Program, \$1.1 M
 - Enhanced services for shelter warming centres during weather events, \$240,000
 - Purchase of subsidy increase, \$707,000
 - Kennedy House Youth Shelter Investments, \$222,000
 - Above brings all sectors, with the exception of men, to the 90% Council-approved occupancy threshold

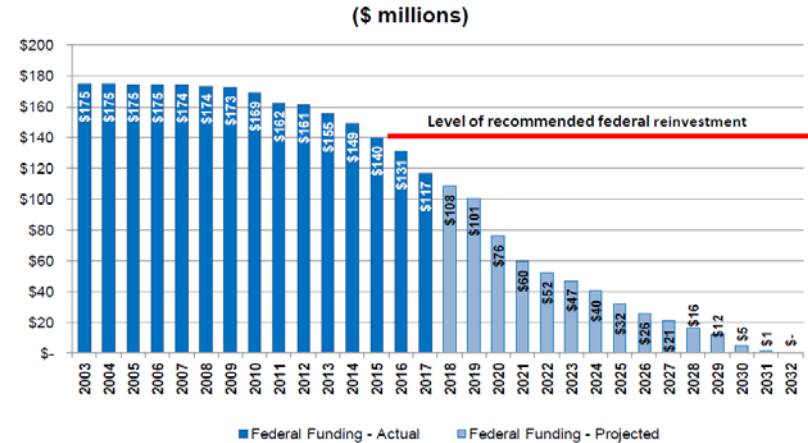
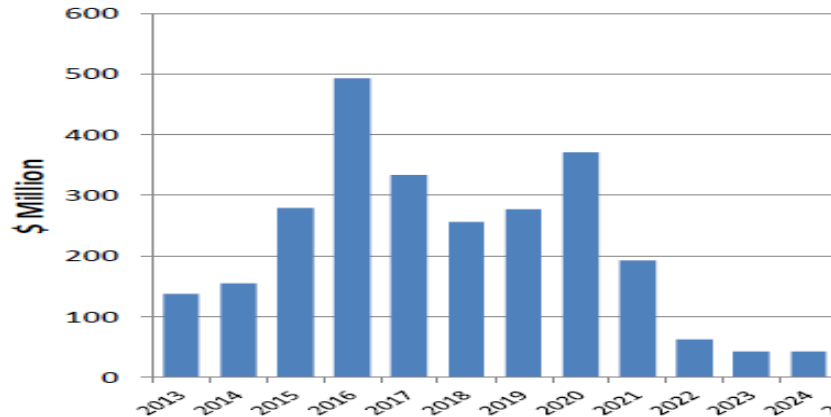
2015 Operating Budget Delivers -

Investments in Poverty Reduction – Reallocations from Non-Program Budget

Initiatives	Expenditure	Revenue
Youth Worker Expansion	\$130,000	
Youth Lounges Phase 2 Expansion	\$403,000	
Enhanced tenant supports	\$75,000	
Neighbourhood Improvement Area Resident Engagement	\$204,000	
Youth Arts Employment & Training Program	\$200,000	
Seniors Community Transportation Pilot	\$150,000	
Hardship funding inflationary increase	\$26,000	
Employment program for single parents	\$200,000	
Student Nutrition Expansion	\$356,000	
Mobile good food market	\$81,000	
Library access: Fine Forgiveness Program	\$50,000	125,000
Youth Hubs Expansion	\$200,000	
Total Reallocation from Non-Program	\$2,200,000	

Social Development: Emergency Services, \$5M (Operating)

10 Year Annual TCH Capital Requirements - \$2.6M



Federal & Provincial fully-funded, long-term housing strategies required

CAPITAL:

- \$2.6B unfunded TCHC SOGR backlog over 10 yrs
- Require 1/3 (\$864M over 10 yrs) from each order of government

OPERATING:

- 95,000 housing units
- 91,000 households on waitlist
- Prov/Fed withdrawal of funding
 - \$200M Prov Download
 - \$120M Prov Funding Eliminated(2014-16)
 - \$ 140M- Fed Funding Decline (2014-23)

Social Development: Emergency Services, \$5M (Operating)

- 56 new paramedics, \$3.0 M
- 25 new fire prevention and public education staff, \$1.2 M
- Paramedic Training for low income clients, \$300,000
- Community Notification System Project, \$250,000
- 2 new superintendent operations, \$159,000
- Toronto Water emergency preparedness/extreme weather planning, \$95,000
- Additional Community Development Officer for Crisis Response Program (SDFA), \$61,000

Social Development: - Public Safety and Emergency Services (Capital)

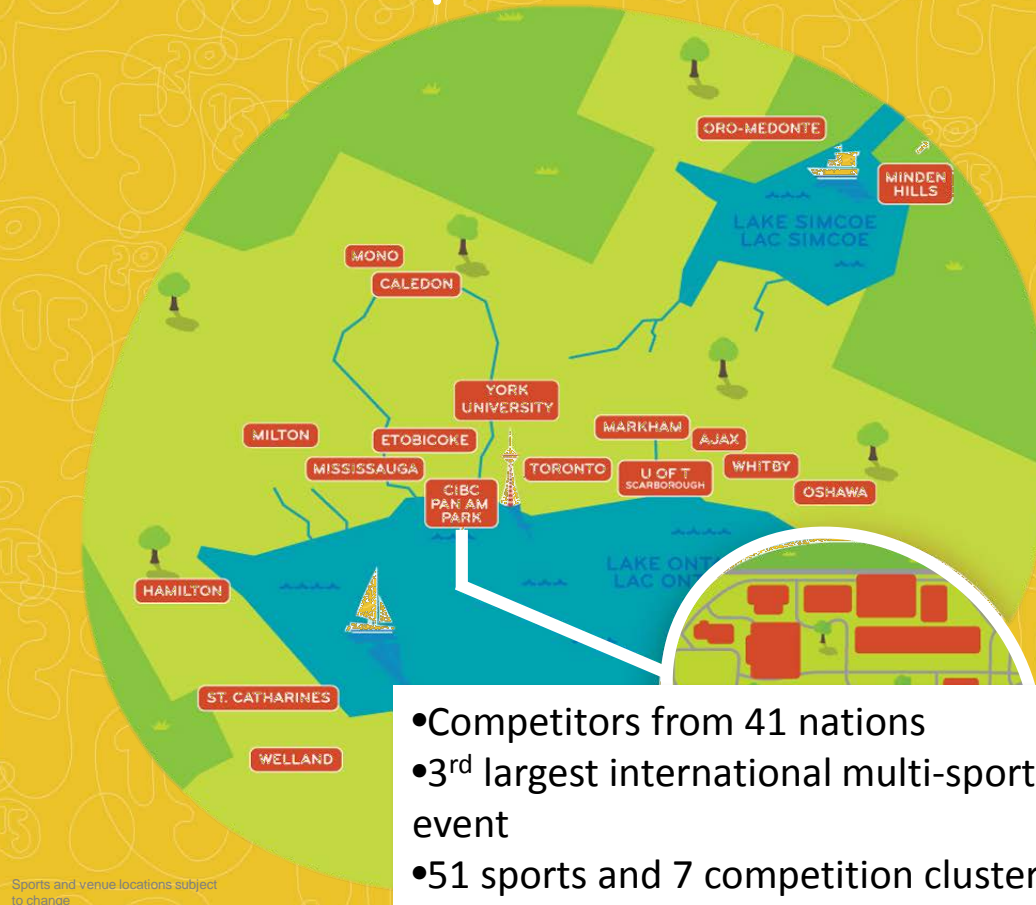
- Fire - Construct new stations:
 - Chaplin Fire Station (2015-2016, \$6.0 M)
 - Fire Station B, Downsview (2015-2016, \$5.9 M)
 - Fire Station A, Highway 27 and Rexdale Blvd. (2015-2016, \$8.3 M)
 - Repurpose/renovate Fire station #424 at Runnymede Road (2015-2016, \$0.9 M)
- Paramedic - North West District Multi-Function Station (2015-2016, \$10.8 M)
- Police - Acquire land for Peer to Peer site structure to house back-up computer operations (2015, \$3.6 M)

Social Development: Community and Recreation Services – *Parks, Forestry & Recreation (Capital)*

- Invest in PF&R state of good repair (2015-2024, \$625.7 M)
- Provide 13 new or expanded community centres, including Railway Lands Community Centre, Birchmount Community Centre, 40 Wabash Parkdale Community Centre, Western North York Community Centre (2015-2023, \$205.2M)
- Complete construction of new Regent Park Community Centre (2015, \$10.4M)
- Upgrade and improve parks amenities as per Parks Plan (2015-2018, \$19.6M)
- Wellesley Community Centre pool (2015-2018, \$16.0 M)

Economic Vitality: 2015 Pan Am/Parapan Games

The Games Footprint



Sports and venue locations subject to change

- Competitors from 41 nations
- 3rd largest international multi-sport event
- 51 sports and 7 competition clusters (5 in Toronto)

- 10,000 athletes, coaches and officials
- \$1.44 Billion Budget
- Events will be held in 13 cities and towns
- Exhibition Place is the site of the “Toronto Pan Am Park”



Economic Vitality: 2015 Pan Am and Parapan American Games, (Operating) No 2015 Tax Impact

- Social Development, Finance & Administration – Host City Showcase, Torch Relay, etc., \$2.4 M
- TTC – service costs, \$4.3 M
- Transportation Services – Enhancements and Planning, \$1.6 M
- Parks, Forestry & Recreation – Enhanced Turf & General Maintenance, \$700,000
- Nathan Phillips Square Cultural Celebration, \$4.9 M
- Paramedic Services Operations and Preparation, \$2.0 M
- Fire Services Preparation and Planning and new services, \$2.3 M
- Showcase phase I and II and other base budget, \$7.8 M
- Police Services, \$64.9 M (fully funded by Province)

Note: Service Delivery – Provincial funded (\$74.1 M), Federal funded (\$3.9 M) and City funded (\$13.4 M)

Environmental Sustainability: Tree Canopy, \$500,000 (Operating)

- Increased City Funding for Tree Planting, \$350,000
- Parks and Trees Foundation Partnership to plant trees, \$100,000
- Assessment of Ice Storm Impacts on City's Tree Canopy, \$50,000

Environmental Sustainability: Public Spaces

- *Environmental Stewardship (Capital)*

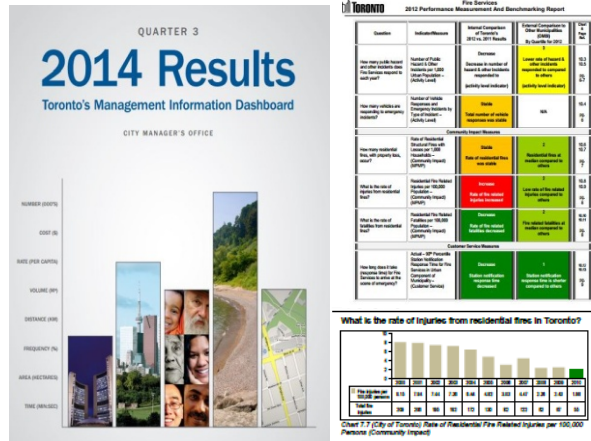
- Monitor and maintain TRCA erosion control structures to preserve structural integrity and public safety (2015, \$1.5 M)
- Begin sediment and vegetation removal for Sheppard Flood Control Channel; erosion control at various sites (2015, \$7.0 M)
- Monitor and re-naturalize watercourses, water quality and habitat improvements, channel maintenance, flood control (2015, \$2.6 M)
- Dredging and environmental management at Keating Channel, Tommy Thompson Park, Ashbridge's Bay; detailed design repairs for Bluffers Park and Colonel Samuel Smith Park (2015, \$1.4 M)

Environmental Sustainability: *Solid Waste* (Capital)

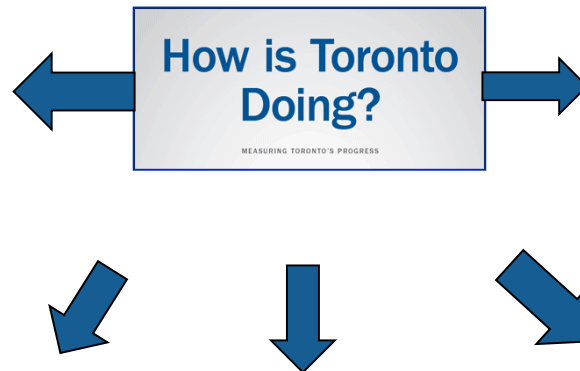
- Diversion systems – replace waste bins, recycling and organic containers (2015 - 2024, \$50.3 M)
- Dufferin SSO Facility – increase organics processing and treatment of resulting wastewater (2015 -2019, \$51.9 M)
- Long-term Waste management Strategy/Facility (2016 - 2021, \$192.0 M)
- Perpetual Care of Landfills – ongoing maintenance of closed environmentally sound landfills (2015 - 2024, \$82.3 M)

Good Governance: Reporting on Performance and Indicators

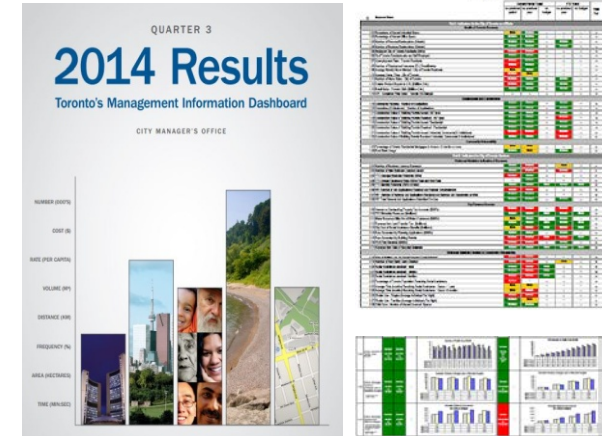
Annual Performance & Benchmarking Report



Progress Portal Toronto.ca/progress



Quarterly Management Information Dashboard



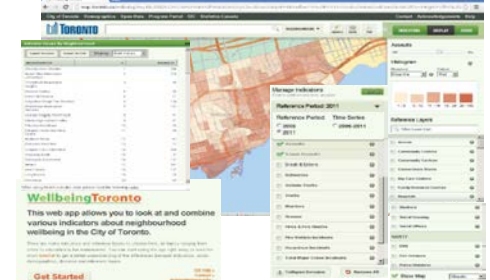
Open Data



Toronto in International Rankings



Wellbeing Toronto (Indicators of Toronto's 140 Neighbourhoods)



Good Governance:

Improve Customer Service (Capital) - eCity

- Information Management Infrastructure projects to improve public access to city information easily (2015, \$2.2 M)
- Continue to gather business requirements for implementation of an Enterprise Scheduler to provide new channels for booking city services and facilities online (2015, \$1.2 M)
- Assessment and implementation of payment module to enable 311 to process registrations and payments from the public for City services (2015, \$1.8 M)

Good Governance: Strengthening Intergovernmental Relationships

Continued partnership is critical to Toronto's future success as a liveable and prosperous City...

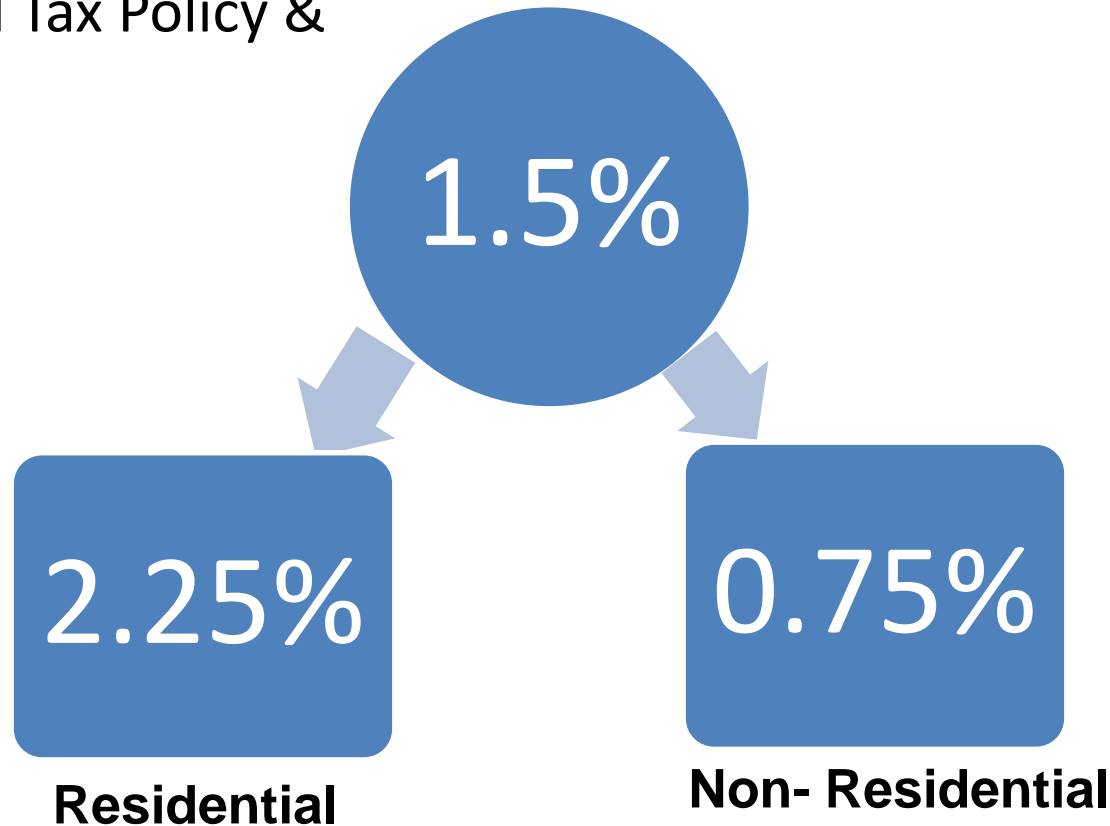


2015 Operating Budget Summary

- Invests \$79 million in new and enhance programs, services and facilities in key priority areas:
 - Transit Service Improvements
 - Poverty Reduction
 - Transportation and Road Maintenance
 - Emergency Services Prevention and Response
 - City Building and Planning
 - Expanding Toronto's Tree Canopy
 - Opening New Facilities

2015 Property Tax Increase

Per Council Tax Policy & Legislation





2015 Operating Budget

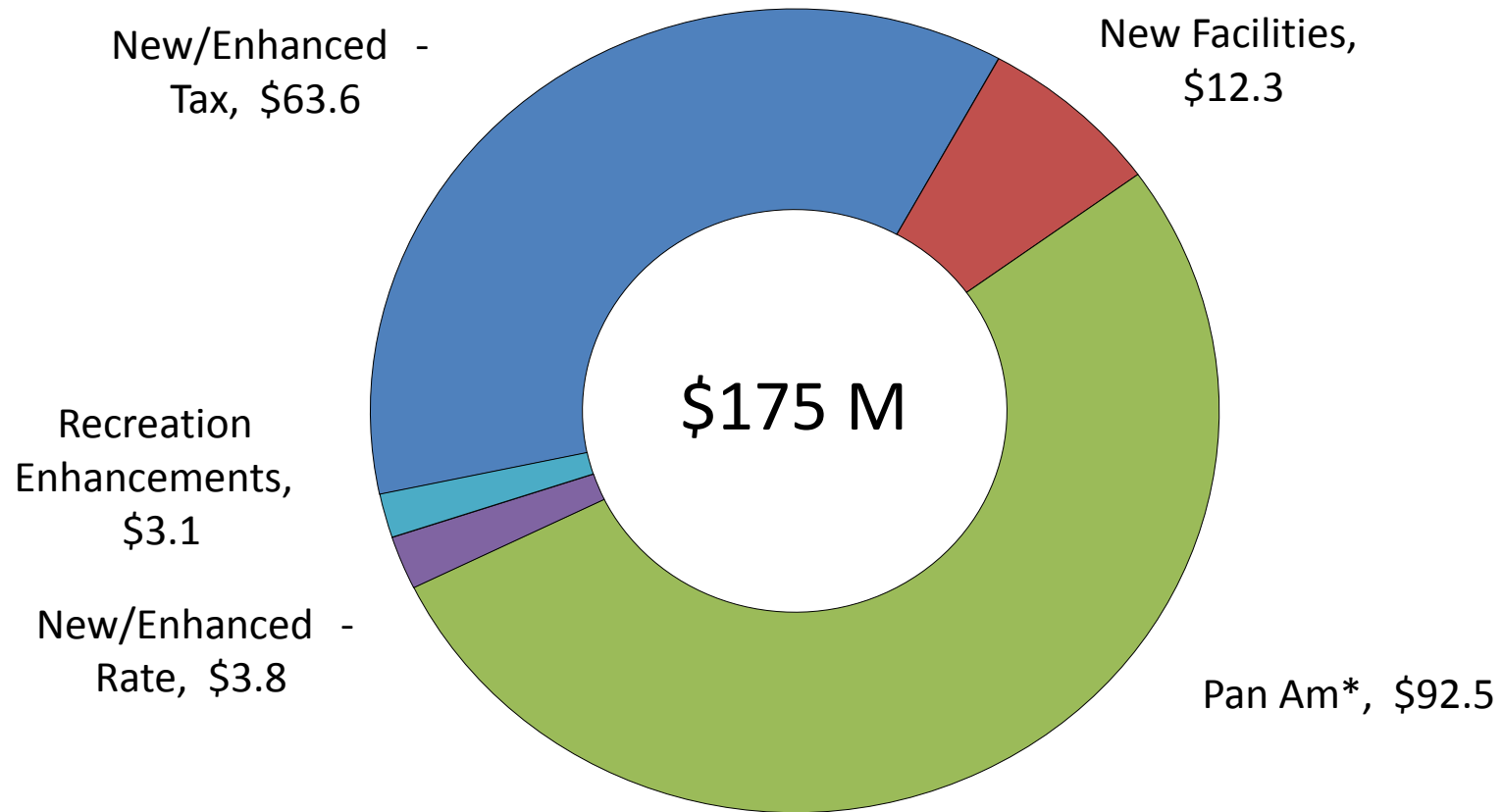


2015 Operating Budget Highlights

- Delivers \$79M service improvements in key priority areas:
 - Transit – \$34M (excluding costs to operate new/expanded facilities)
 - Poverty Reduction - \$19M
 - Public Safety & Wellness/Other - \$16M
 - \$12 million to operate new or expanded facilities
(2 library, 2 community centres, 1 child care centre, 1 new police station and, Leslie Street Barns – TTC, Toronto Pan Am Sports Center)
- Maintains City's fiscal health
 - No use of City's surplus for 3rd year
 - Tax increase contained to inflation levels or less
- Continues to fund the Scarborough Subway

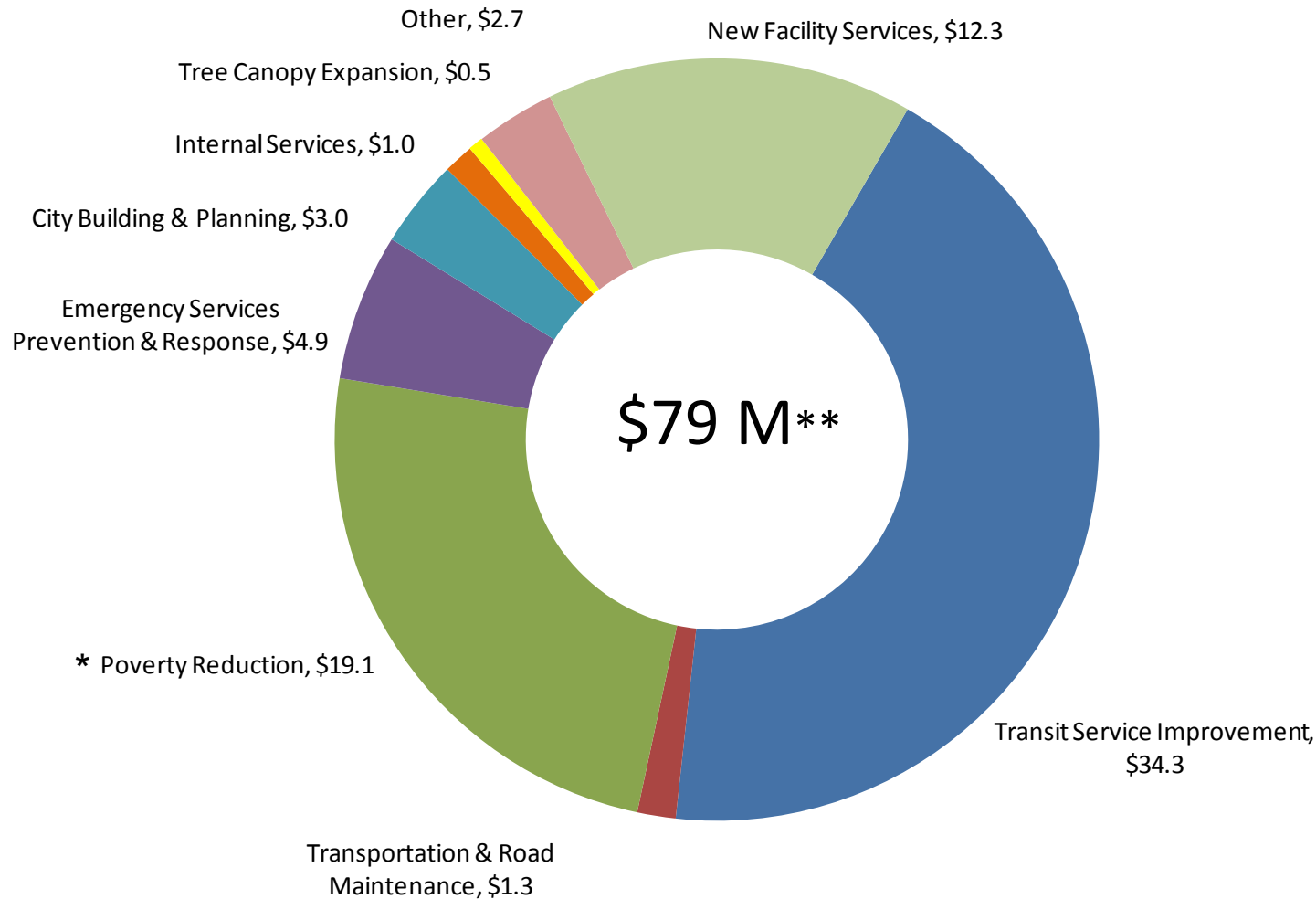
2015 New Investments - \$175 Million

(Including Pan Am Games)



* Note: Service Delivery – Provincial funded (\$74.1 M), Federal funded (\$3.9 M) and City funded (\$13.4 M)

2015 New Investments – \$79Million Tax-Based (Excluding Pan Am Games)



* Excludes Child Fare Elimination as included in Transit Services (\$5.4M)

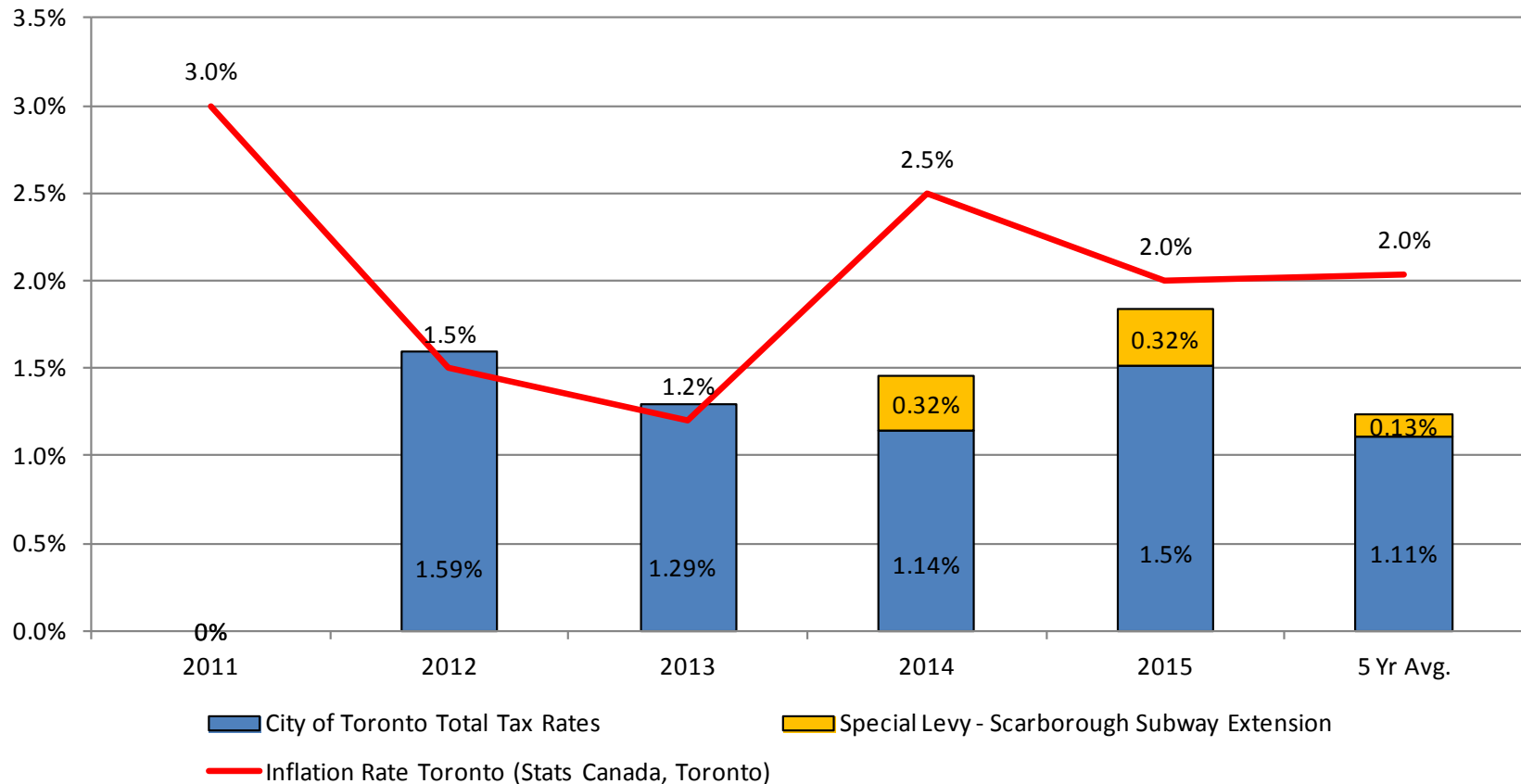
**Excludes Pan Am Games Service Costs as not tax-based

2015 Operating Budget Highlights

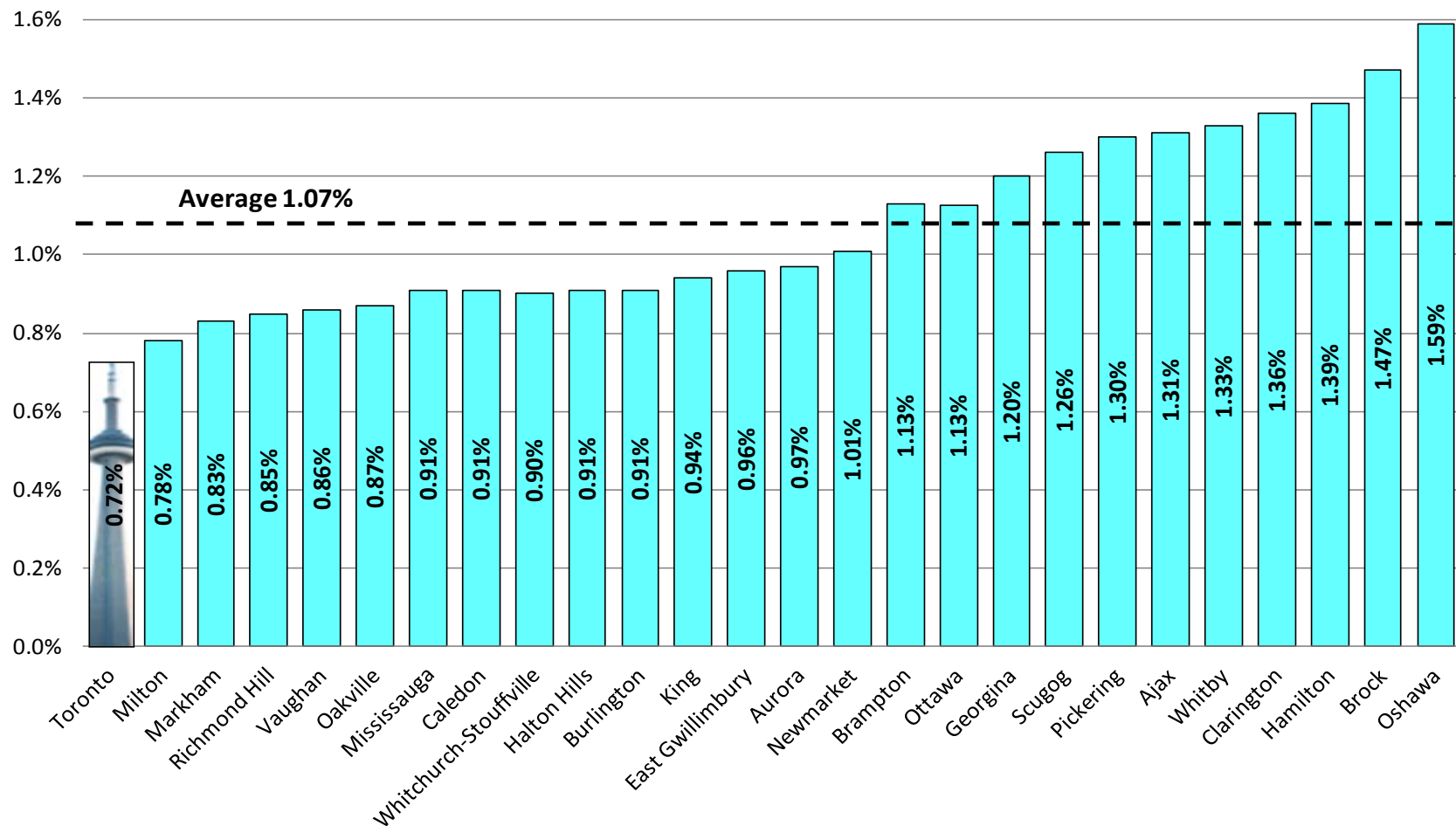
- 3rd year in a row that the Budget is balanced without using prior year surplus
- Minimizes tax increases to less than inflation

2015 Budget		
	Staff Rec'd	BC Rec'd
Base Budget	0.8%	0.8%
New & Enhanced Services	0.7%	0.7%
Budget Tax Increase	1.5%	1.5%

Total Budget Tax % Increase vs. Inflation



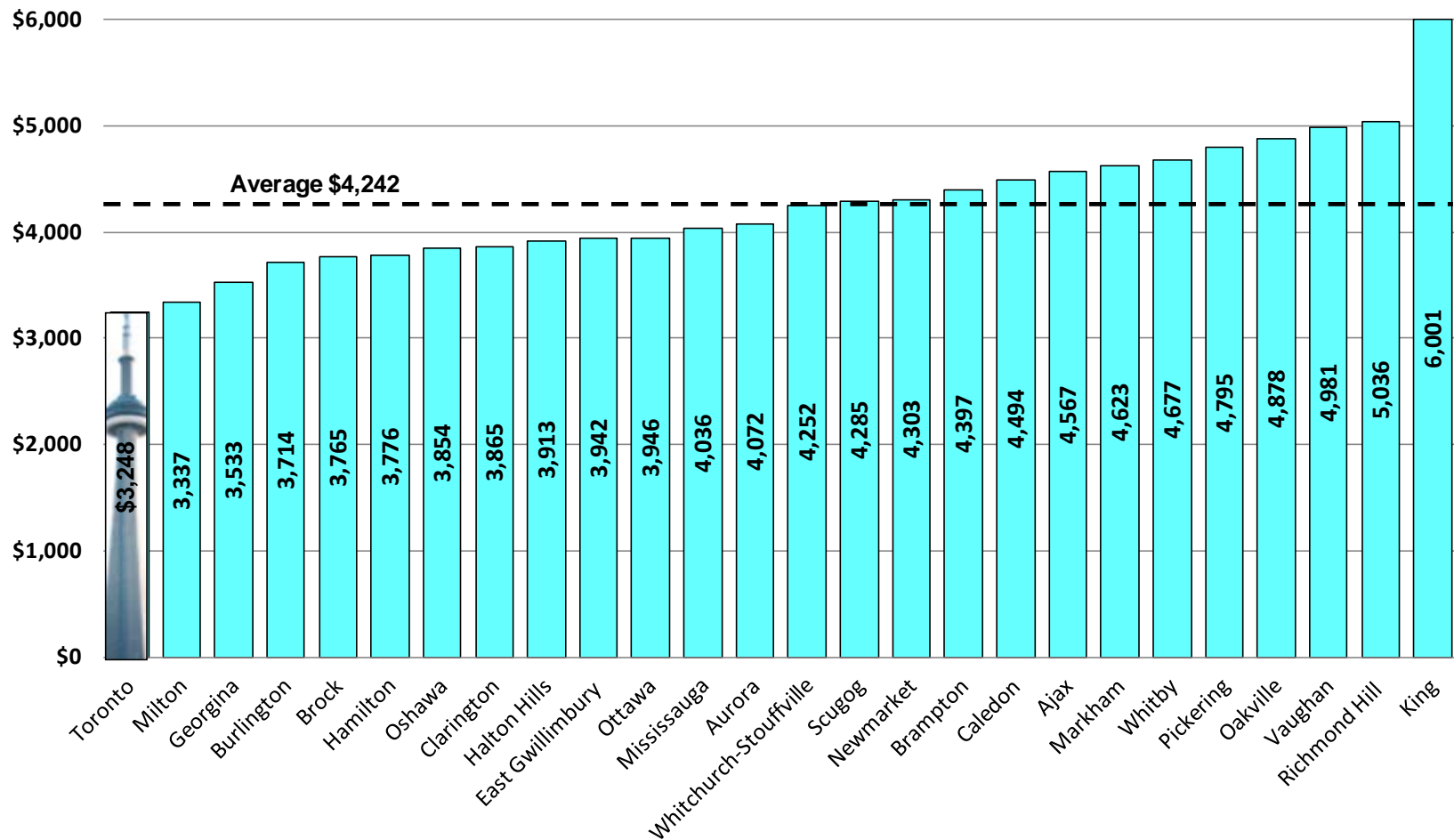
Comparison of 2014 Residential Property Tax Rates – GTHA Munis & Ottawa



Source: BMA Municipal Study

(Includes Education Taxes)

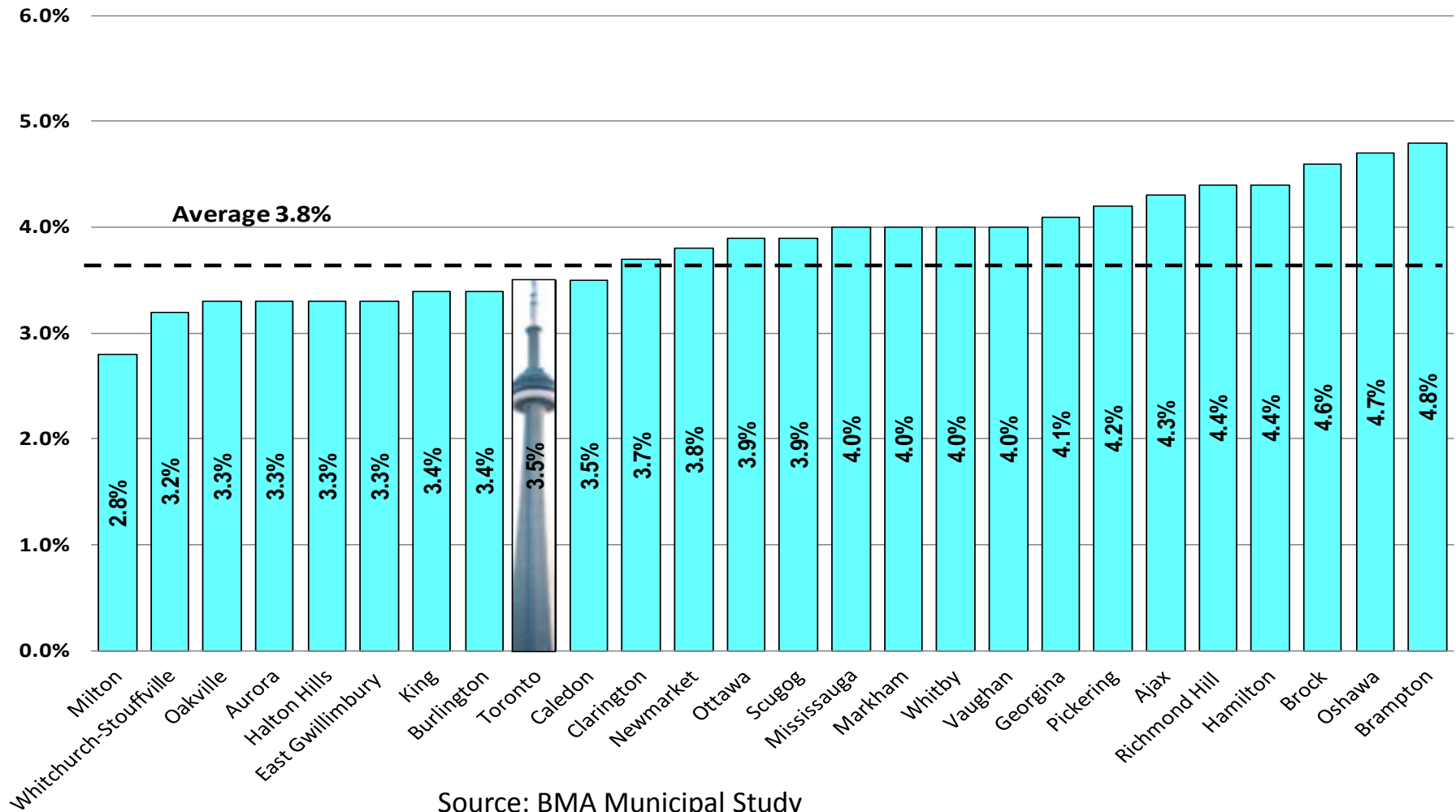
Comparison of 2014 Average Property Taxes - GTHA Munis & Ottawa - \$1,000 less than average



Source: BMA Municipal Study

(Includes Education Taxes)

2014 Residential Property Taxes as a % of Household Incomes– GTHA Municipalities & Ottawa



Source: BMA Municipal Study

2015 Budget Tax Impacts

	Net Budget Increase (<u>\$M</u>)	<u>Tax % Increase on Average</u>		
		<u>Residential</u>	<u>Non-Residential</u>	<u>Total Average</u>
Base Budget	31.5	1.26%	0.42%	0.8%
New Facilities (Operating Impact)	10.5	0.41%	0.14%	0.3%
New/Enhanced	14.9	0.58%	0.19%	0.4%
Budget Tax Increase	56.9	2.25%	0.75%	1.5%

Summary – Executive Committee Recommended

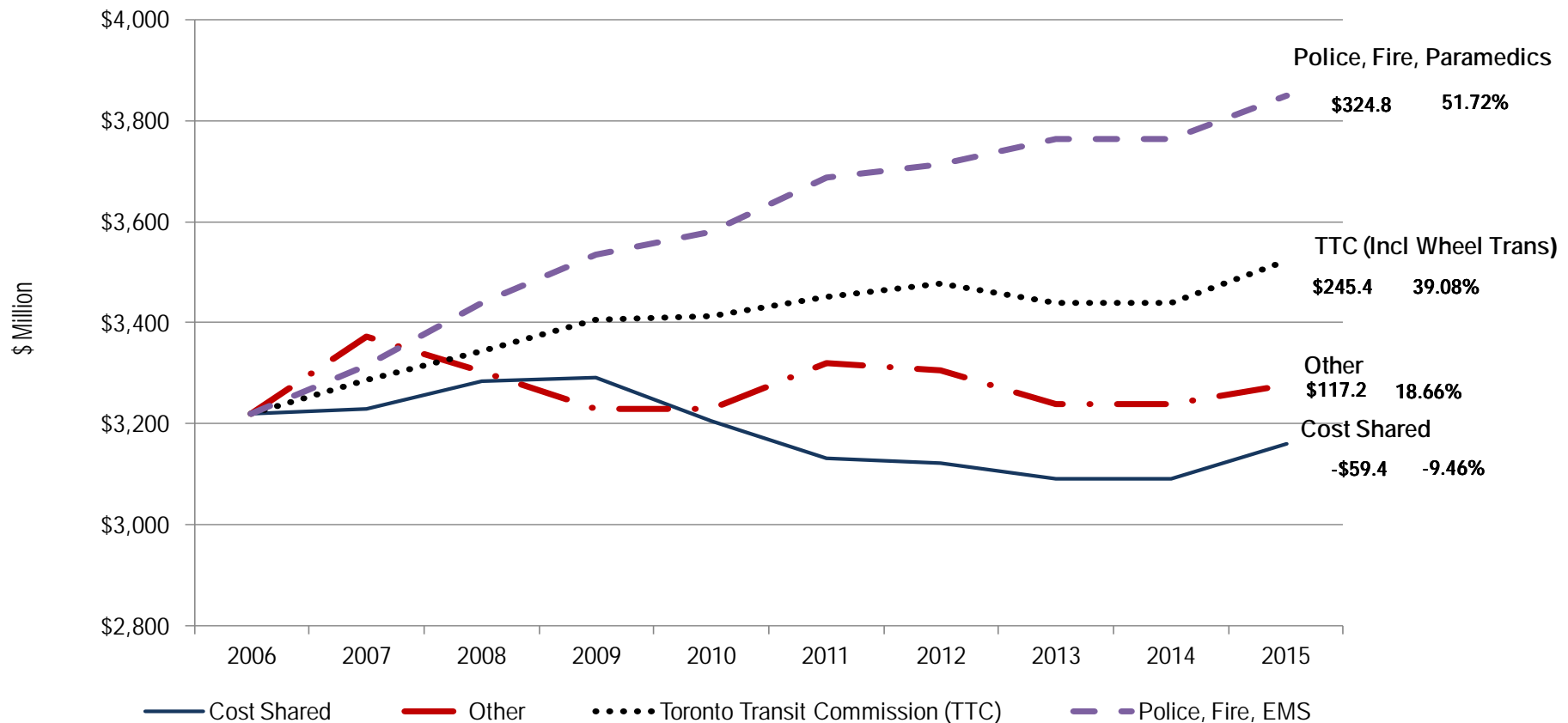
- Responsible fiscal framework
- Moderate TTC fare Increases
- Addresses key investments
- Keep taxes affordable:
 - **\$33**/ hhld for Base Budget
 - **\$11** / hhld for New Facilities
 - **\$15** / hhld for Enhancements
 - **\$59** / hhld

Note: Every 0.25% Residential Tax = \$6.1 million = approx. \$6 per hhld

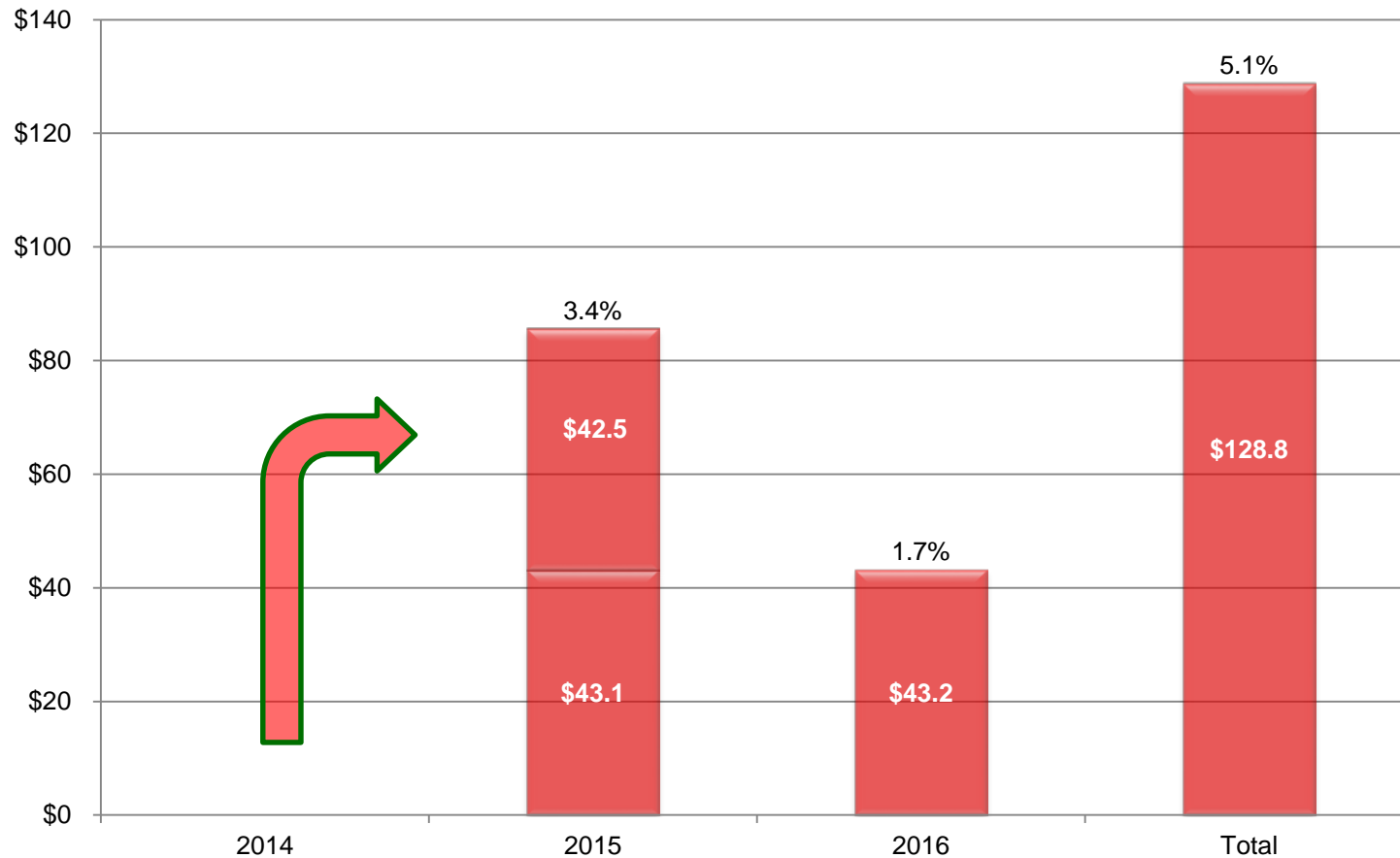
The Challenge

- Original Budget forecast required a **15%** tax rate increase just to:
 - Maintain existing service levels
 - Fully fund Council's previously approved service and capital investment priorities
- There is a structural revenue problem in 2015:
 - Provincial grant loss, non-parking fines
 - Tax revenue growth slower than expense increases
- Demand for service investments are significant ... and growing

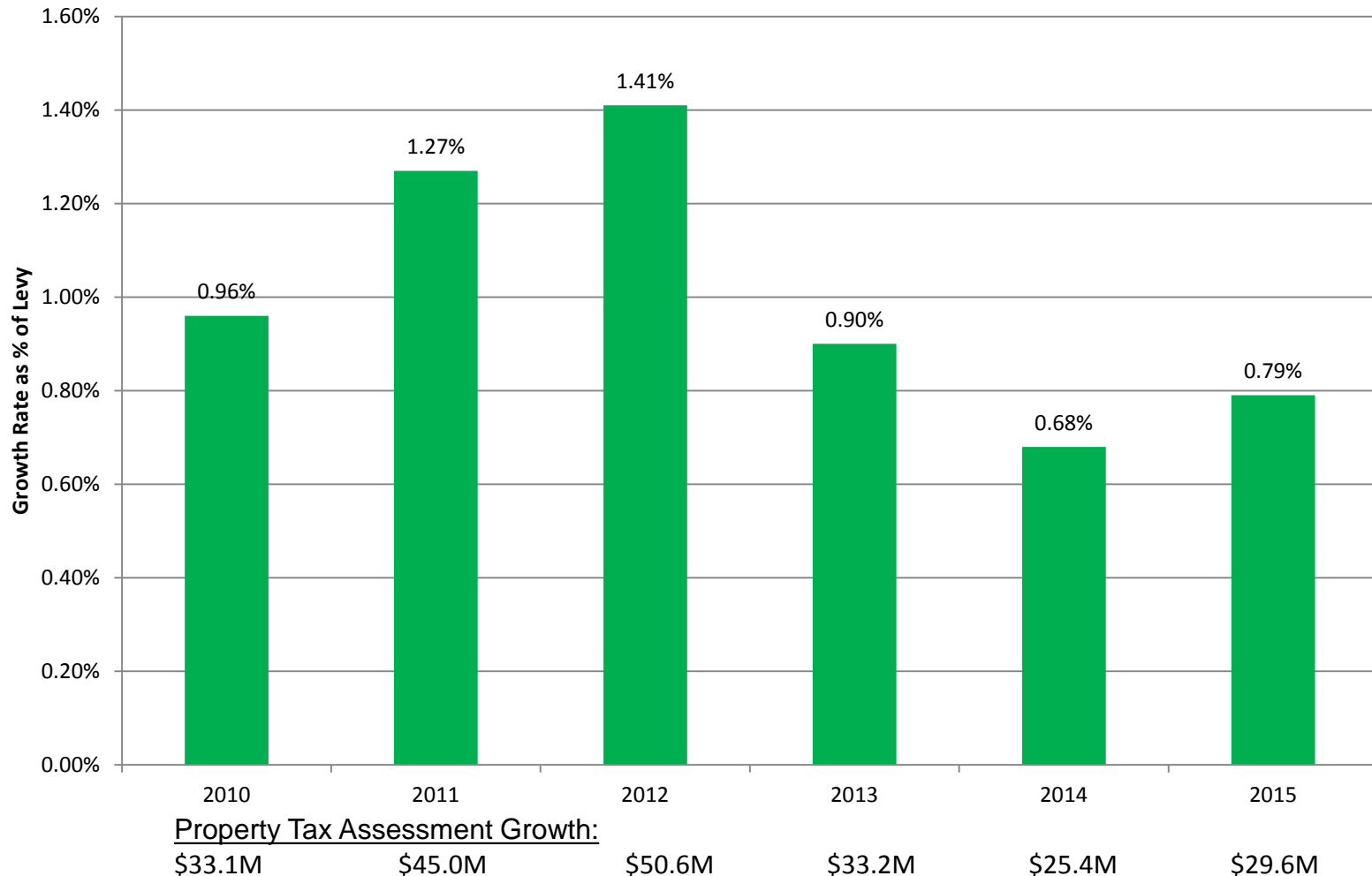
91% of the Growth in Net Expenditures since 2006 is Due to Police, Fire, EMS and TTC



Provincial Funding Loss– Pooling Compensation 2014 to 2016 (\$ Millions)

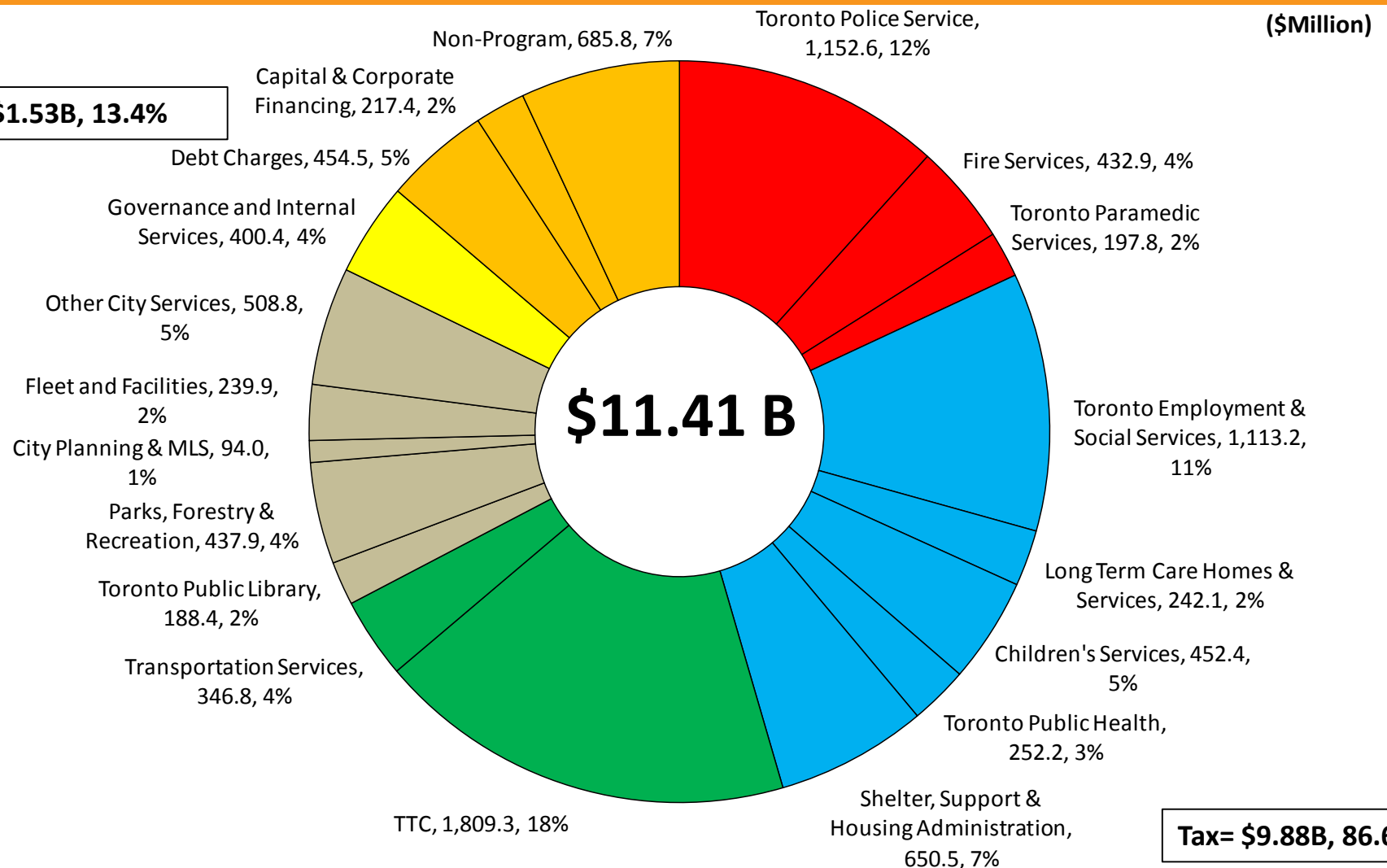


Assessment Growth



Where the Money Goes:

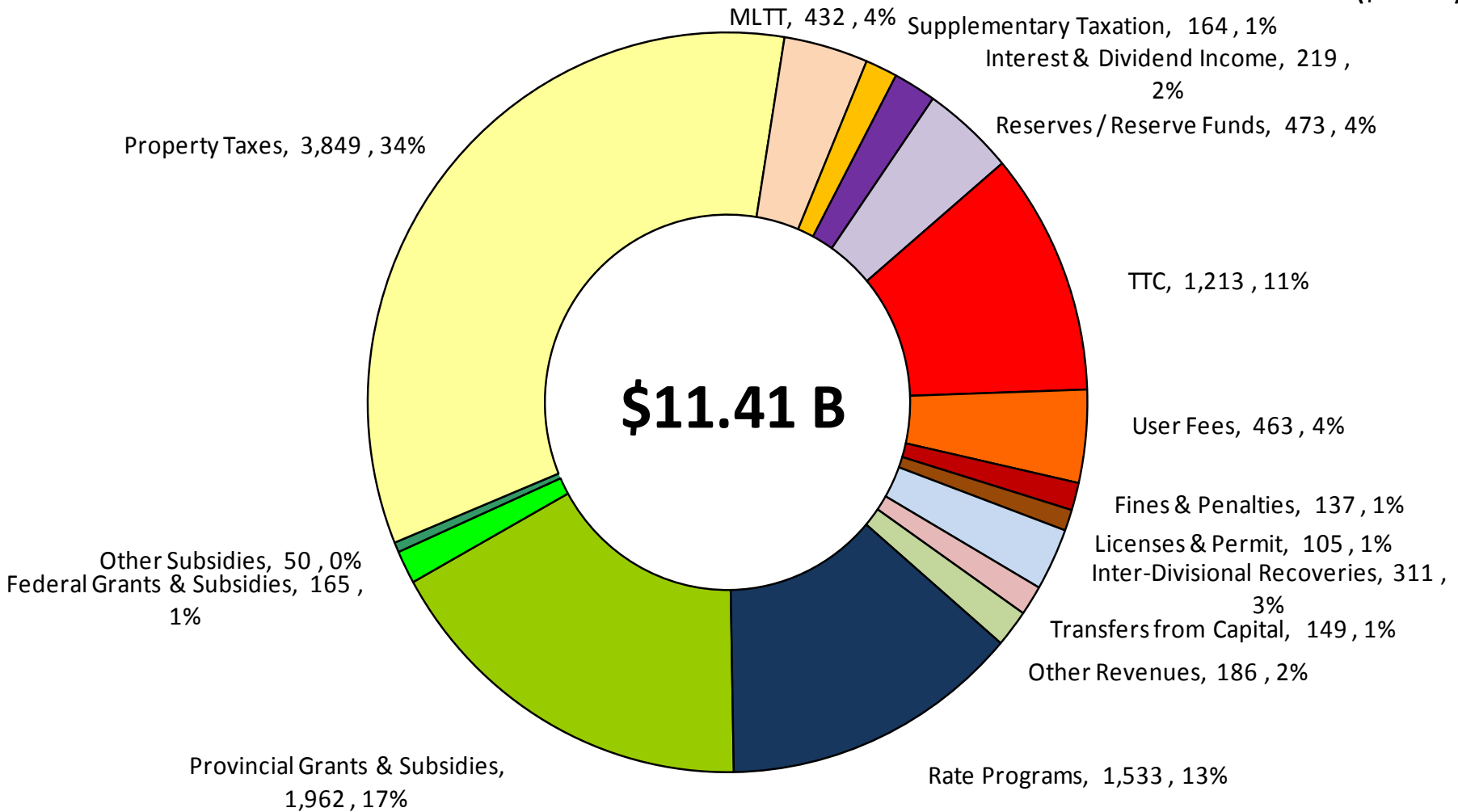
- Program Expenditures - \$11.4 Billion



Where the Money Comes From

- Program Revenues - \$11.4 Billion

(\$Million)



2015 Budget Committee Recommended Changes

	Approved Positions	2015 Operating Budget				
		(\$Thousands)				
		Gross	Revenue	Net	2016 Plan Net	2017 Plan Net
2015 Staff Rec'd Operating Budget as at January 20, 2015	50,751.7	9,937,025.5	6,088,390.1	3,818,997.8	0.0	0.0
Loss of Toronto Pooling Compensation for Social Housing - Budget Strategy						
Non-Program - Loss of Provincial Funding			(85,600.0)	85,600.0	43,200.0	(6,900.0)
Non-Program - CFC Reduction		(60,300.0)		(60,300.0)	259.7	51,415.7
Various Programs - Budget Adjustments	(61.0)	(31,408.9)	(6,108.8)	(25,300.0)		
Children's Services - Add back expenditures removed in the Loss of Toronto Pooling Compensation For Social Housing - Budget Strategy.						
		150.0		150.0		
Non-Program Revenues - Increase parking revenues to offset Children's Service reduction to part-time hours.						
			150.0	(150.0)		
Economic Development and Culture						
Eliminate reserve draw for Design Exchange.		(500.0)	(500.0)			
Increase in Provincial Funding for Pan AM Games.		1,000.0	1,000.0			
Toronto Employment and Social Services - 25 Temporary Provincially funded positions to support the Social Assistance Management System (SAMS).						
	25.0	1,750.0	1,750.0			
City Planning - Delete 8.0 positions to reflect the deletion of new positions planned to enhance Area Studies; Heritage Conservation District (HDC) Plans / Studies; and the Strategic Initiatives, Policy & Analysis unit.						
	(8.0)	(525.0)		(525.0)	(374.8)	
Non-Program - Increase Capital from Current expenditure.		525.0		525.0		
Policy, Planning, Finance & Administration - Contribution from Ontario Power Generation Inc. to support nuclear emergency management program.						
		140.0	140.0			
Transportation - Section 37 funding for commemorative plaques within the Harbourfront community.						
		50.0	50.0			

2015 Budget Committee Recommended Changes (continued)

	Approved Positions	2015 Operating Budget				
		(\$Thousands)				
		Gross	Revenue	Net	2016 Plan	2017 Plan
					Net	Net
Office of the Ombudsman - Reduce complement by 6.0 new positions.	(6.0)	(440.0)		(440.0)	(360.0)	2.8
Integrity Commissioner's Office - Reduce complement by 2.0 new positions.	(2.0)	(298.5)		(298.5)	(105.3)	(8.3)
Legal Services - Reverse removal of 1 solicitor to attend OMB and Liquor board hearings.	1.0	159.8		159.8		
Toronto Public Health - Increase spending on Student Nutrition Program.		579.0		579.0		
Toronto Public Health - 2.0 Provincially funded permanent positions to support the Day Nursery Immunization program.	2.0	192.4	144.3	48.1		
Base Budget adjustments to absorb unfunded portion of Immunization programs.		(192.4)	(144.3)	(48.1)		
Toronto Public Library						
Reverse the Staff recommended reductions that standardize Library hours and reduce Library materials budget.	1.6	506.0		506.0		
Adjust the Toronto Library Board's recommended reductions to increase DC funding for Library materials and further reduce security.		(200.0)	306.0	(506.0)		

2015 Budget Committee Recommended Changes (continued)

	Approved Positions	2015 Operating Budget				
		(\$Thousands)				
		Gross	Revenue	Net	2016 Plan Net	2017 Plan Net
Poverty Reduction Initiatives						
Non-Program - Reduce for poverty reduction initiatives.		(2,200.0)		(2,200.0)		
Parks, Forestry and Recreation						
Youth Worker Expansion 2 Permanent Youth Outreach Workers).	2.0	130.0		130.0	16.0	
Youth Lounges Phase 2 Expansion (3 New Sites, 7.2 FTEs).	7.2	403.0		403.0	134.0	
Shelter, Support & Housing - Enhanced tenant supports.		75.0		75.0		
Social Development, Finance and Administration						
Neighbourhood Improvement Area Resident Engagement.		204.0		204.0	(204.0)	
Seniors Community Transportation Pilot.		150.0		150.0	(150.0)	
Youth Arts Employment & Training Program.		200.0		200.0		
Toronto Employment and Social Services						
Employment program for single parents.		200.0		200.0		
Hardship funding inflationary increase.		26.0		26.0		
Toronto Public Library						
Library access - Fine forgiveness program (pilot).		50.0	(125.0)	175.0		
Youth Hubs Expansion (4 new sites).	2.0	200.0		200.0	200.0	
Toronto Public Health						
Student Nutrition Expansion (Up to 27 new schools).		356.0		356.0		
Mobile good food market.		81.0		81.0	7.0	
Total Poverty Reduction Initiatives	11.2	2,075.0	(125.0)	2,200.0	3.0	
2015 Budget Committee Recommended Operating Budget as at February 20, 2015	50,711.9	9,848,088.0	5,999,452.3	3,818,998.1	42,622.5	44,510.1

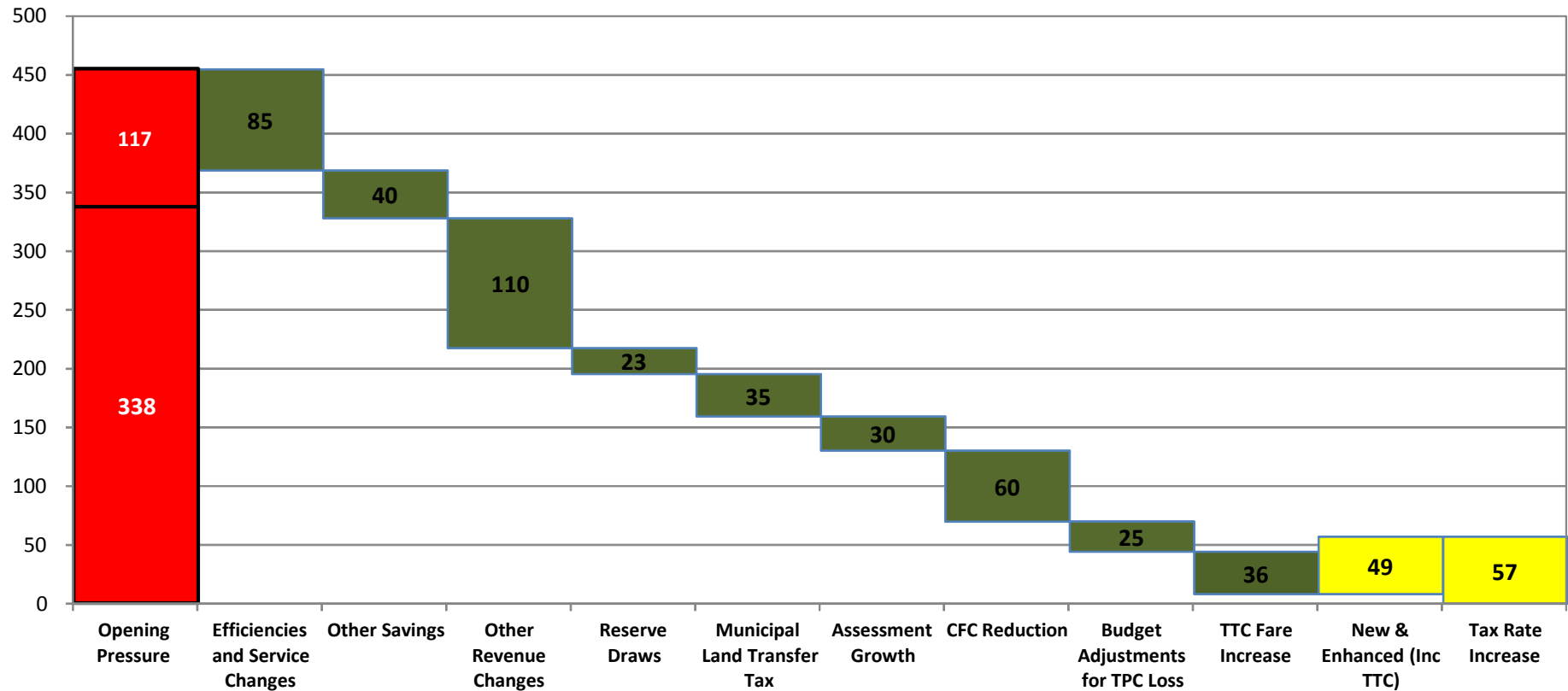
2015 Executive Committee Recommended Changes

	Approved Positions	2015 Operating Budget \$Thousands			2016	2017	
		Gross	Revenue	Net	Net	Net	
Executive Committee - March 2, 2015							
Children's Services (Motion)							
•Additional Provincial funding received;			28,411.0	(28,411.0)			
•Reduce a draw from the Child Care Expansion Reserve Fund			(500.0)	500.0			
•Additional service standard adjustments			5,331.0	5,331.0			
•Funding to administer the Provincial Wage Enhancement program			2,052.0	2,052.0			
•Funding to child care operators as part of the provincial Wage Enhancement program			20,528.0	20,528.0			
Parks, Forestry and Recreation (Motion)							
•ARC program increased by 10 additional sites		9.8	760.0		760.0		
•Funding from Children's Services via and Interdepartmental Recovery				725.0	(725.0)		
•Additional funding from Council approved user fees				35.0	(35.0)		
Social Development, Finance and Administration (Motion)							
• The Youth Asset Mapping Tool will be developed through Provincial funding with the addition of 1 temporary position.		1.0	130.0	130.0			
Toronto Building (Motion)							
•lincreased fine revenue from Court Services will fund the increase of 2.0 positions for Sign By-Law enforcement		2.0	82.9		82.9	82.8	
Court Services (Motion)							
•Court Services will collect the revenues from the Tickets issued by the two additional Sign Examiner-Inspectors.				82.9	(82.9)	(82.8)	
City Planning (Motion)							
• Add back 8.0 positions to reflect new positions planned to enhance Area Studies; Heritage Conservation District (HDC) Plans / Studies; and the Strategic Initiatives, Policy &		8.0	525.0		525.0	374.8	
Non-Program (Motion)							
• Decrease Capital from Current expenditure			(525.0)		(525.0)		
2015 EC Rec'd Operating Budget as at March 2, 2015		50,736.3	9,876,971.9	6,028,336.2	3,818,998.1	(2.7)	(589.9)

2015 Tax Supported Program Operating Budget – By Cluster/Major Agency

Staff Rec'd 2015 Tax Supported Program Operating Budget - By Cluster/Major Agency								
(\$000s)	2014 Budget		2015 Budget		Change from 2014 Over (Under)			
					Gross		Net	
	Gross	Net	Gross	Net	\$	%	\$	%
Citizen Centred Services "A"	3,243,250	916,486	3,273,164	1,021,467	29,914	0.9%	104,981	11.5%
Citizen Centred Services "B"	993,463	660,238	1,013,043	664,336	19,580	2.0%	4,097	0.6%
Internal Services	455,359	183,962	472,325	184,774	16,966	3.7%	812	0.4%
City Manager	55,402	46,652	55,061	46,922	(340)	(0.6%)	270	0.6%
Other City Programs	130,896	72,650	123,949	77,093	(6,946)	(5.3%)	4,443	6.1%
Accountability Offices	7,707	7,707	7,850	7,850	142	1.8%	142	1.8%
Total City Operations	4,886,077	1,887,695	4,945,392	2,002,441	59,315	1.2%	114,746	6.1%
TTC/Wheel Trans	1,719,245	546,904	1,809,333	582,730	90,088	5.2%	35,826	6.6%
Police Services and Board	1,088,709	960,019	1,152,600	954,977	63,891	5.9%	(5,042)	(0.5%)
Toronto Public Library	184,220	167,637	188,446	171,930	4,226	2.3%	4,292	2.6%
Toronto Public Health	247,632	54,982	252,198	56,945	4,566	1.8%	1,962	3.6%
Other Agencies	176,614	27,252	171,306	28,183	(5,308)	(3.0%)	932	3.4%
Agencies	3,416,422	1,756,795	3,573,884	1,794,764	157,463	4.6%	37,970	2.2%
Corporate Accounts:								
Capital & Corporate Financing	688,334	652,140	671,929	643,326	(16,405)	(2.4%)	(8,814)	(1.4%)
Non-Program Expenditures	679,003	464,550	636,327	470,981	(42,675)	(6.3%)	6,431	1.4%
Non-Program Revenues	9,266	(999,091)	49,440	(1,062,877)	40,174	433.6%	(63,786)	6.4%
Net Operating Budget	9,679,102	3,762,089	9,876,972	3,848,636	197,870	2.0%	86,547	2.3%
Assessment Change				(29,638)			(29,638)	
Operating Budget After Assessment Growth	9,679,102	3,762,089	9,876,972	3,818,998	197,870	2.0%	56,909	1.5%

Summary of Pressure and Balancing Strategies

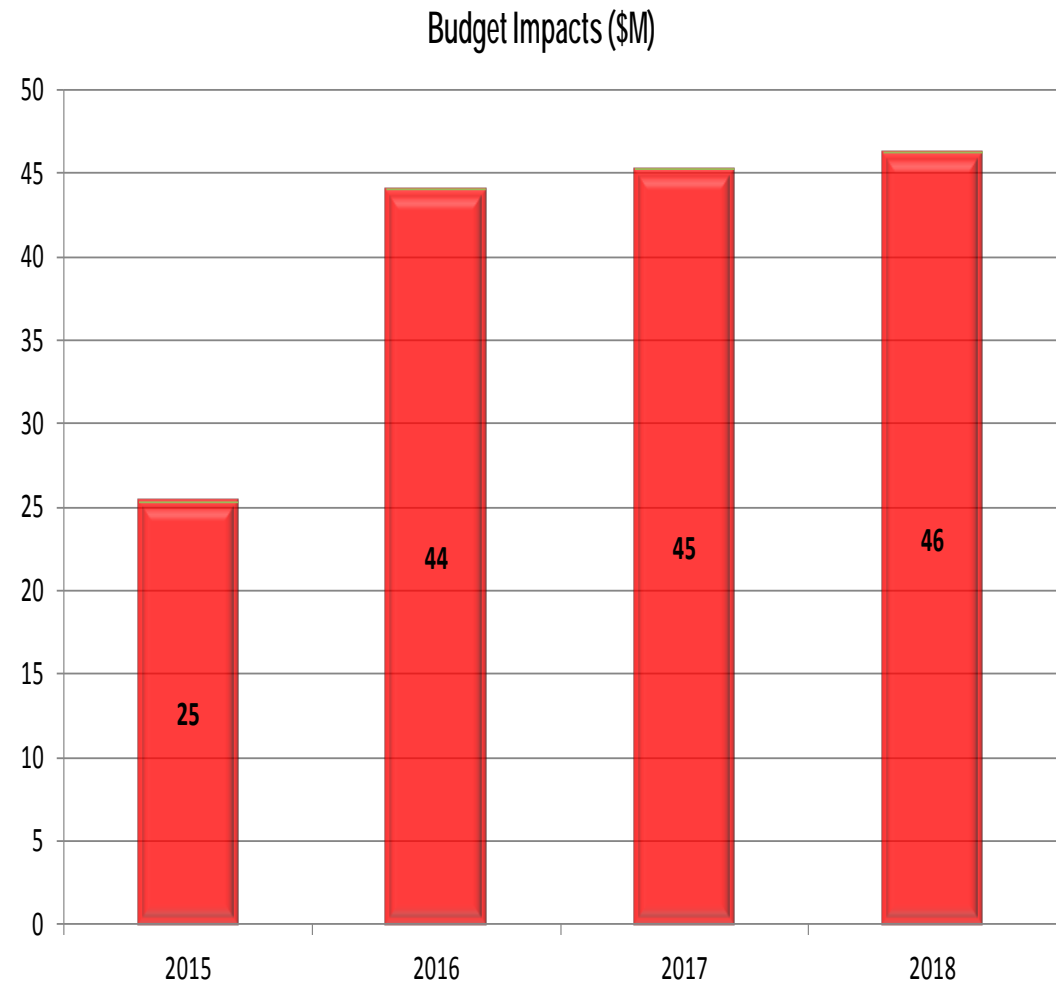


Staffing Impact

Cluster/Agency	2014 Approved Staff Complement	Prior Year Impact	Operating Impacts of Capital	Capital Project Delivery	Base Changes	Service Change Adjustments	New/Enh. Service Priorities	Total 2015 EC Rec'd Complement	Change from 2014 Approved
Citizen Centred Services "A"	12,436.4	70.5	24.0	7.2	(31.9)		129.3	12,635.5	199.1
Citizen Centred Services "B"	6,235.5	6.0	2.0	2.0	(22.9)	(3.0)	67.0	6,286.6	51.1
Internal Services	2,969.0	(16.0)	7.0	67.8	11.8	(8.0)	8.0	3,039.6	70.6
City Manager	458.5		5.0	(18.0)	1.0	(3.0)		443.5	(15.0)
Other City Programs	931.6	(32.0)	3.0	1.3	3.6		6.3	913.8	(17.8)
Accountability Offices	50.8							50.8	
TOTAL - CITY OPERATIONS	23,081.8	28.5	41.0	60.3	(38.4)	(14.0)	210.6	23,369.8	288.0
Agencies									
Toronto Transit Commission	13,580.0		47.0	220.0	134.0		361.0	14,342.0	762.0
Other Agencies	13,017.9	(3.0)		(5.4)	7.6		7.4	13,024.5	6.6
TOTAL - AGENCIES	26,597.9	(3.0)	47.0	214.6	141.6		368.4	27,366.5	768.6
TOTAL LEVY OPERATING BUDGET	49,679.7	25.5	88.0	274.9	103.2	(14.0)	579.0	50,736.3	1,056.6
Solid Waste Management Services	1,102.7				(2.0)		8.0	1,108.7	6.0
Toronto Parking Authority	297.4				2.0			299.4	2.0
Toronto Water	1,751.7		(4.0)	3.0	3.0		1.0	1,754.7	3.0
TOTAL NON-LEVY OPERATING BUDGET	3,151.8		(4.0)	3.0	3.0		9.0	3,162.8	11.0
TOTAL TAX & RATE SUPPORTED PROGRAMS	52,831.5	25.5	84.0	277.9	106.2	(14.0)	588.0	53,899.1	1,067.6

Elimination of the Provincial Pooling Compensation Loss – Four Year Capital Financing Strategy

- \$129 M Provincial Funding Loss to be addressed by:
 - Reduction of 2015 Operating Budget by \$25.3M
 - 5.1% tax-supported budgetary increase over 2016-2018
 - \$60.3 M reduction in Capital-from-Current in 2015 & added back between 2016-2018
 - Increase debt financing of capital projects by up to \$127.3 M between 2015-2017



Toronto Pooling Compensation Revenue Loss

2015 Operating Budget Adjustments (\$ millions)

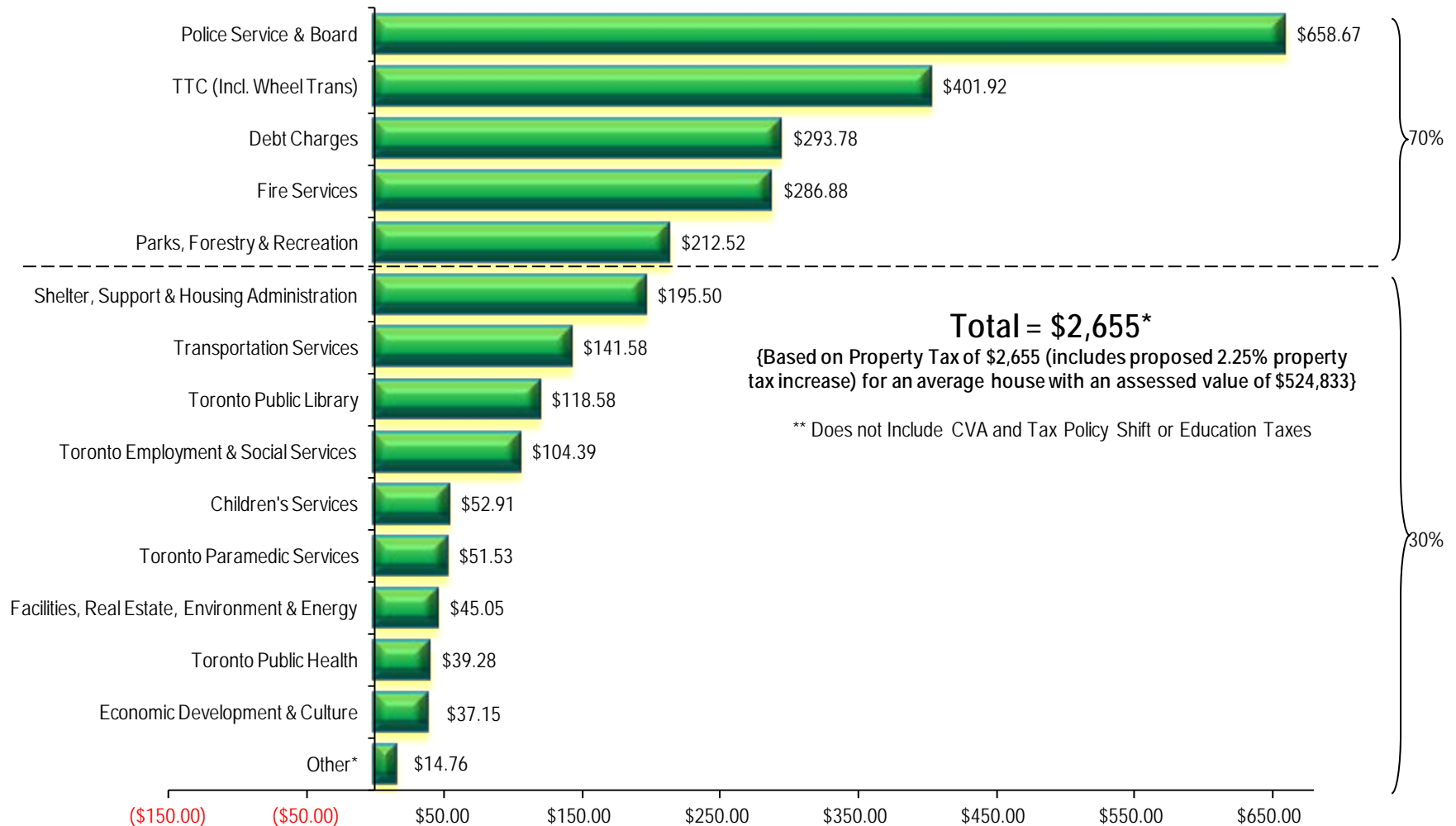
DIVISION/AGENCY	Amount
Cluster A	2.3
Cluster B	2.0
Cluster C	<u>2.0</u>
Total Divisions	6.3
Non-Program	9.0
Police	5.0
TTC	<u>5.0</u>
TOTAL	<u>25.3</u>

Municipal Land Transfer Tax (MLTT)

- 2014 MLTT Budget \$350M
- 2014 MLTT Actual \$425M
- 2015 MLTT Budget
 - In Operating \$385M
 - In Capital \$ 40M
 - Total \$425M
- City maximizing and fully budgeting MLTT Revenues

Where the Money Goes

- \$3.8 Billion Tax Levy



2016 /2017 Plan

(\$ Millions)	2016		2017	
	2016 BC Rec'd	Residential Tax Impact	2017 BC Rec'd	Residential Tax Impact
Compensation & Benefits	122		132	
Non-labour Inflationary Impact	15		16	
Annualization of Prior Year Decisions	58		27	
Operating Impact of Completed Capital Projects	30		17	
Depletion of Reserves	36		17	
Other Base Budget Changes	19		8	
CFC (Capital From Current)	26		29	
Debt Charges	21		33	
Other Expenditures	55		110	
Total Expenditure Pressures	383	15%	389	15%
<i>Pressure from Provincial Funding Shortfall</i>	<i>43</i>		<i>(7)</i>	
<i>Pressure from restoring CFC</i>	<i>1</i>		<i>52</i>	
Sub-total: Budget Adjustments to Address TPC Shortfall	44		45	
Total Pressure after Provincial Funding Shortfall	427	17%	434	17%

2016 /2017 Plan (Continued)

(\$ Millions)	2016		2017	
	2016 BC Rec'd	Residential Tax Impact	2017 BC Rec'd	Residential Tax Impact
Revenue Change:				
TTC Ridership Growth	(3)		5	
Uploading of Services	(23)		(24)	
Interest/Dividend Income	(6)		(8)	
User Fees/ Other Revenue Change	10		(19)	
Parking Authority Revenues	9			
Total Revenue Change	(12)		(46)	
Pressure after Revenue Changes:	415	16%	388	15%
Additional TTC Fare Increase/Adjustments	(30)		(30)	
Assessment Growth	(30)		(30)	
Potential Tax Impact	355	14%	328	13%
Inflationary Property Tax Rate Increase (2.0% Residential/0.67% Non-Residential)	(51)		(52)	
Remaining Pressure	305	12%	276	11%



Rate Budget Summary



Recommended Toronto Water/Solid Waste Rate Changes

Toronto Water:

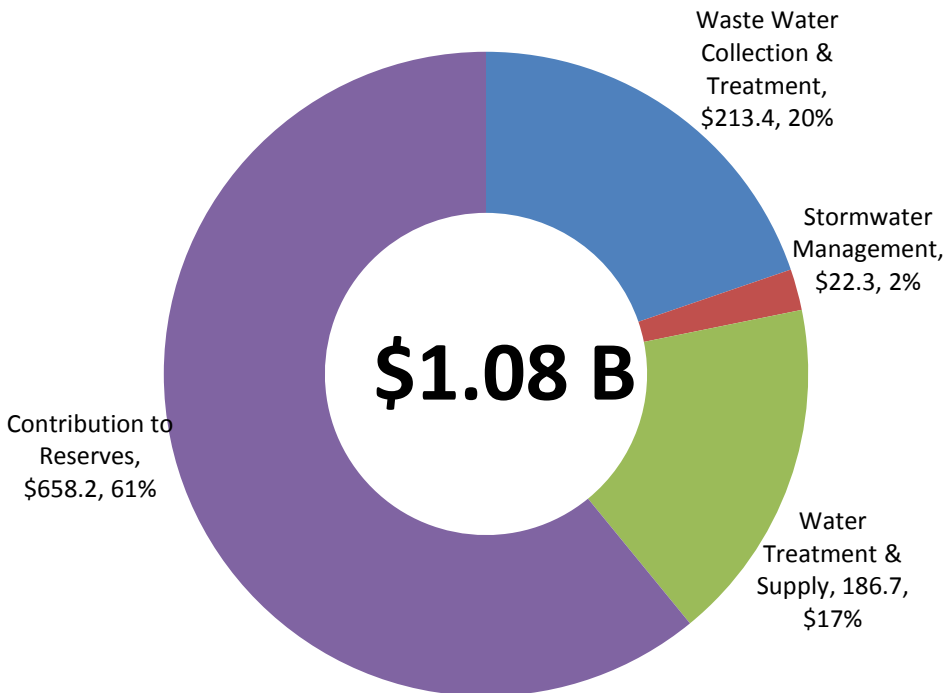
- Proposed Rate Increase: 8% (2015-2016), 5% (2017-2018), 3% there after, the effective increase in 2015 = 6.5%
- Funds additional \$2B in capital, meets projected infrastructure needs for SOGR, basement flooding, wet weather, etc.

Solid Waste Management:

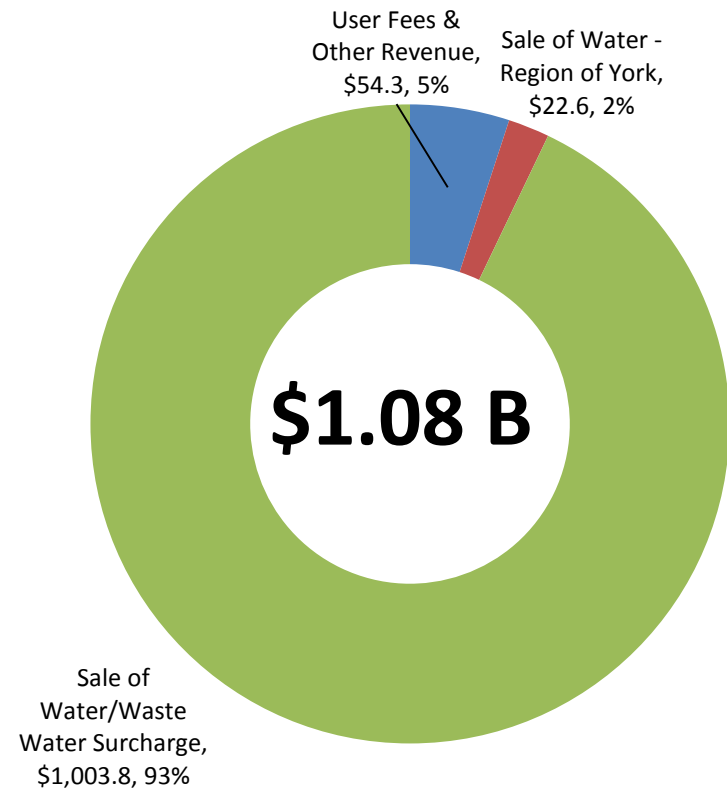
- Proposed Rate Increase 3% effective April 1, 2015
 - Effective increase in 2015 = 2.25%
- Implement Council's direction to provide relief to CROs
 - New rate waiver program: \$1.536M
 - \$892,000 in 2015, \$644,000 in 2016
 - Reduction to Solid Waste rebate to move to full user pay and advance the 70% Waste Diversion Target.

Toronto Water Budget - \$1.08 B

Where the Money Goes



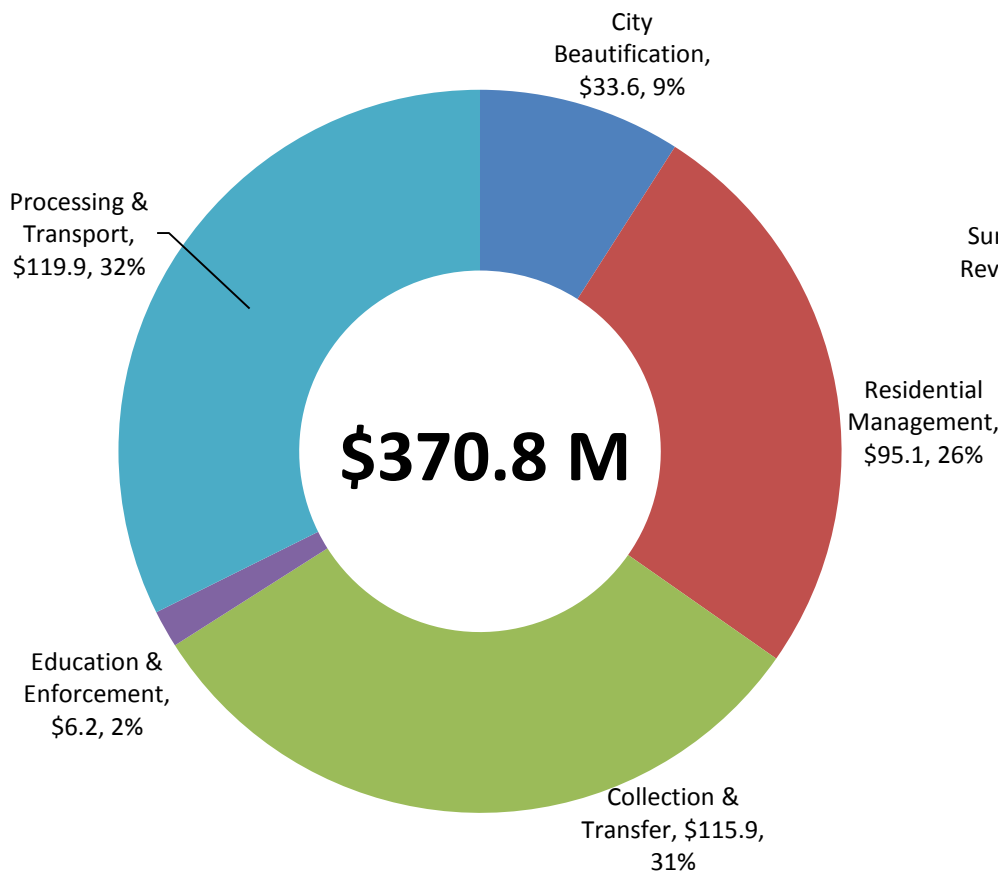
Where the Money Comes From



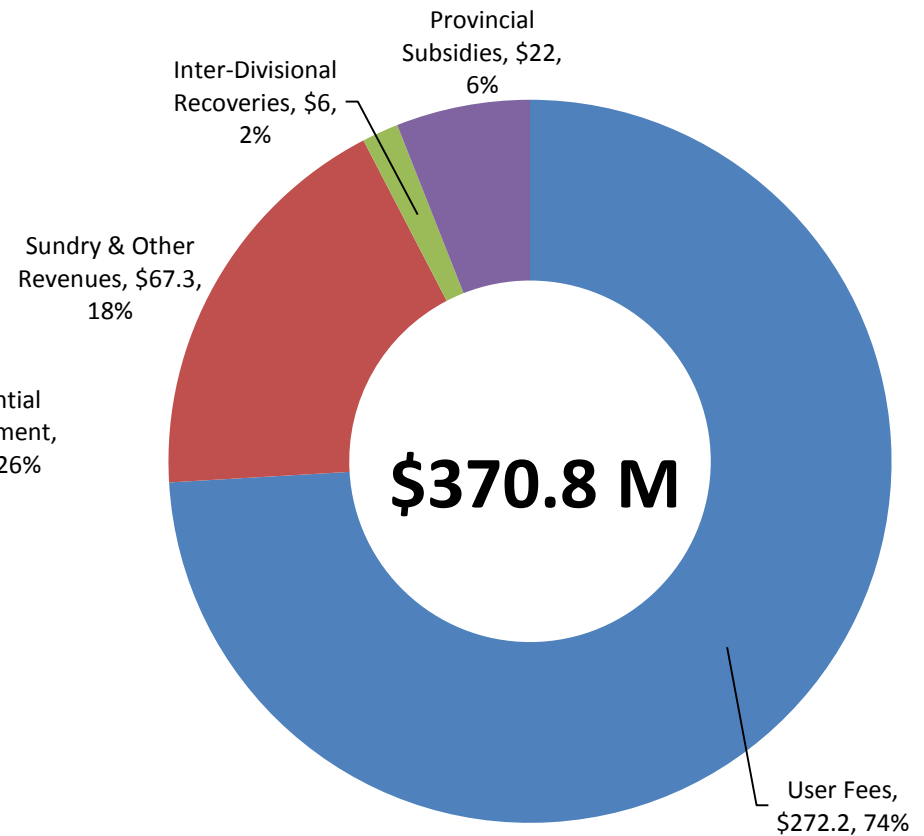
Solid Waste Management Services Budget

- \$370.8 M

Where the Money Goes



Where the Money Comes From





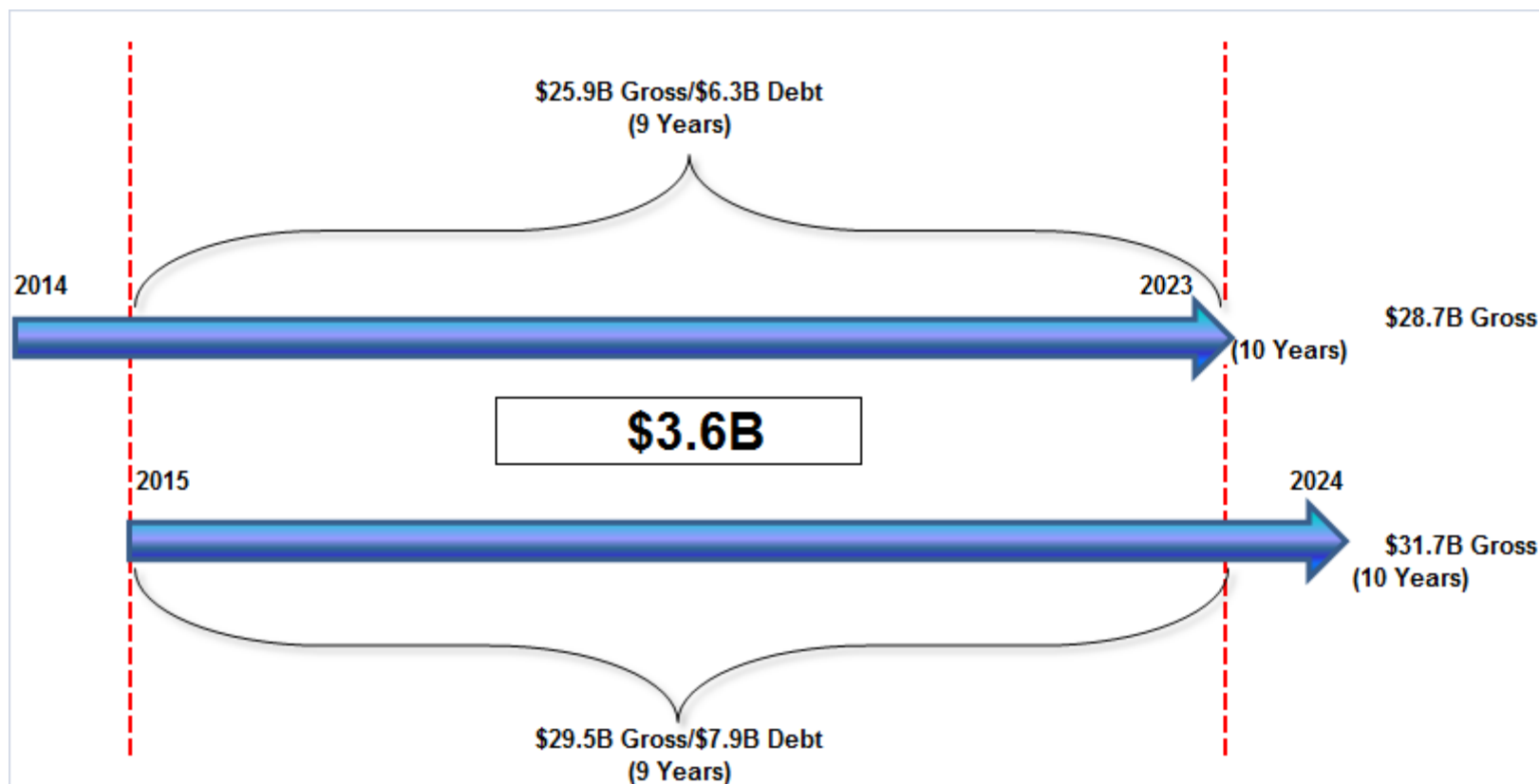
2015-2024 Capital Budget & Plan



The Challenge

- Unmet investment needs in SOGR of \$7Billion
 - TTC; Roads; Gardiner Expressway; Housing
- Even with additional debt target funding of \$1.6 billion being provided, demand for capital funding outpaces additional debt room
- With increasing debt requirements and limited Property Tax increase, debt service costs as a percentage of tax levy is approaching the 15% guideline over time

Tax & Rate Supported Capital Budget and Plan is \$3.6 Billion Higher



Capital Investments

- \$3 Billion Additional Capital Investments over 10 years
- Increase Addresses Priority Needs in:
 - Transit
 - Transportation
 - Facilities
 - Technology
 - Toronto Water
- Meets Toronto Water's needs and sustainability for SOGR, Basement flooding, and Storm Water Management
- Stabilizes tax supported SOGR backlog

City's Infrastructure is Substantial

		Estimated Asset Value *
Transportation Infrastructure	<ul style="list-style-type: none"> - 5,230 km of roads & expressways - 7,100 km of sidewalks - 500 bridges - street lightings & traffic signal controls 	\$11 Billion
Water & Wastewater Infrastructure	<ul style="list-style-type: none"> - 4 water filtration & 4 wastewater treatment plants - 10 reservoirs, 4 water storage tanks & 5 wastewater detention tanks - 100 pumping stations - 5,525 km of watermains & 10,500 km for wastewater distribution system 	\$28 Billion
Public Transit System	<ul style="list-style-type: none"> - 1,543 buses & 248 streetcars - 706 subway & light rail cars - subway, buildings, trackwork, equipment, etc. 	\$14 Billion
Buildings, Facilities & Fleet	<ul style="list-style-type: none"> - 1,465 structures including civic centres, recreation facilities, fire halls, libraries, ambulance buildings, etc. - more than 4,000 vehicles, ferries and vessels 	\$9 Billion
TCHC	- 58,800 public housing units (full responsibility)	\$9 Billion
Parkland & Other Land	8,091 hectares of parkland (= 13% of the land area of the City of Toronto)	\$3 Billion
* Replacement Cost Estimates		\$74 Billion ++



Executive Committee Recommended Tax and Rate-Supported 2015– 2024 Capital Budget and Plan



2015 Budget Committee Recommended Changes

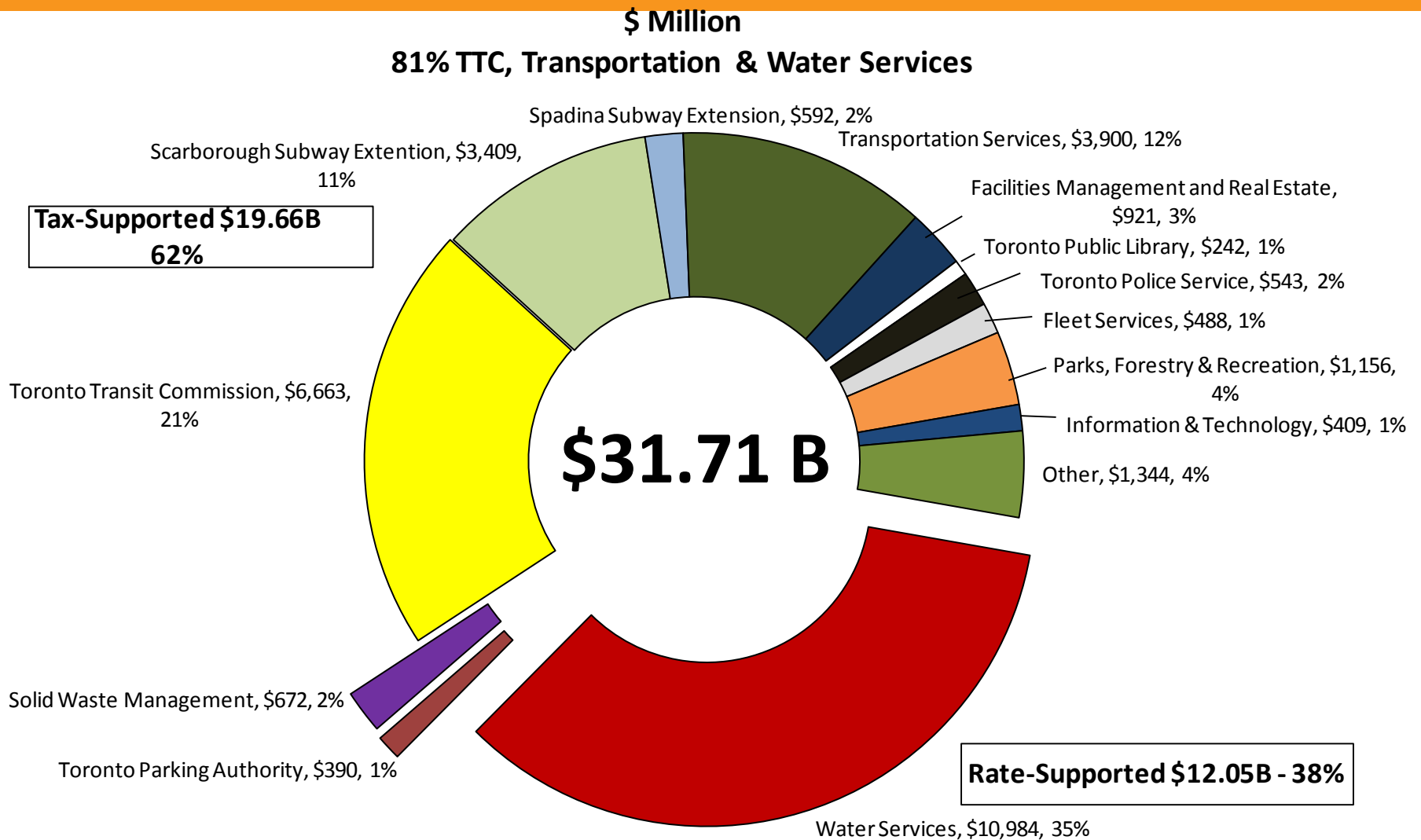
	2015		2016 to 2024		2015 to 2024	
	Gross Exp. (\$000s)	Debt/ CFC (000s)	Gross Exp. (\$000s)	Debt/ CFC (\$000s)	Gross Exp. (\$000s)	Debt/ CFC (\$000s)
2015 Staff Recommended Capital Budget & 2016 - 2024	2,816,370	819,259	28,898,672	7,574,106	31,715,042.04	8,393,364
Budget Committee - February 20, 2015						
Economic Development and Culture						
Toronto Centre of the Arts Main Stage Reconfiguration	1,500				1,500	
City Planning						
Heritage Conservation District Studies Project	(500)	(454)	(4,500)	(4,181)	(5,000)	(4,635)
Parks, Forestry and Recreation						
Anthony Road Park Improvements Sub-Project	195				195	
Transportation Services						
Increase funding for Engineering Studies by reallocation from Facility Improvements, Salt Management and Laneways.						
Engineering Studies	1,830					
Facility Improvements	(1,100)					
Salt Management	(200)					
Laneways	(530)					
Total Budget Committee Recommended Changes	1,195	(454)	(4,500)	(4,181)	(3,305)	(4,635)
2015 - 2024 BC Rec'd Capital Budget & Plan (including carry forward funding) as at February 20, 2015	2,817,565	818,805	28,894,172	7,569,925	31,711,737	8,388,729

2015 Executive Committee Recommended Changes

	2015		2016 to 2024		2015 to 2024	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
2015 - 2024 BC Rec'd Capital Budget & Plan as at February 20,	1,994,591	818,805	17,671,923	7,566,465	19,666,514	8,385,269
Executive Committee - March 2, 2015						
City Planning In maintaining the 2014 level of service for Heritage Conservation District Plans / Studies, that the City Planning 2015 – 2024 Capital Budget and Plan be reduced by \$5.0 million gross and \$4.635 million in debt funding over the 10-year period, reflecting an annual decrease of \$0.5 million to the Heritage Conservation District Studies capital project (from \$1.0 million per year to \$0.5 million per year).						
	500	454	4,500	4,181	5,000	4,635
2015 - 2024 BC Rec'd Capital Budget & Plan as at March 2,	1,995,091	819,259	17,676,423	7,570,646	19,671,514	8,389,904

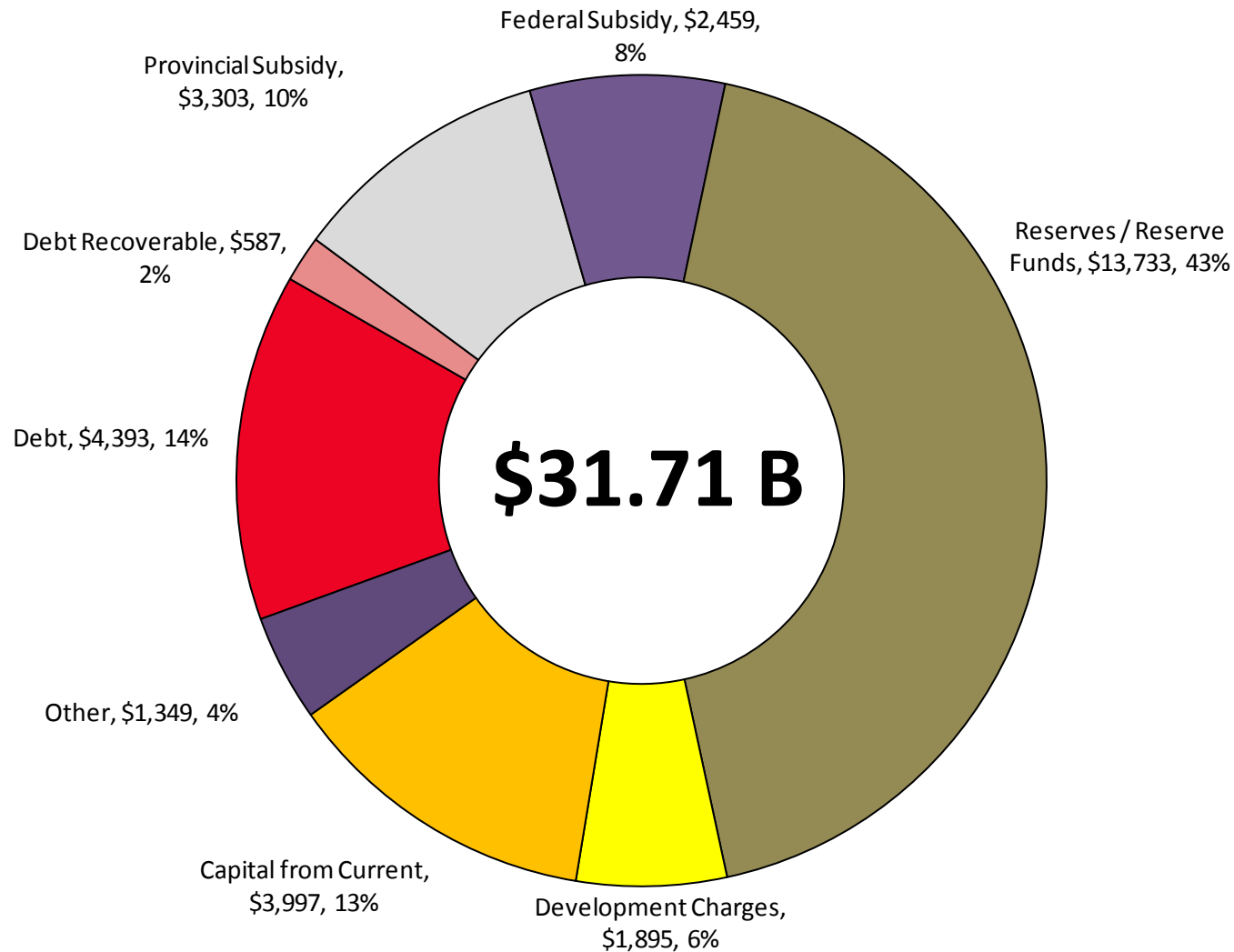
10-Year Capital Plan (Tax & Rate-Supported)

Where the Money Goes: \$31.717 Billion



10-Year Capital Plan (Tax & Rate-Supported)

Where the Money Comes from: \$31.717 Billion



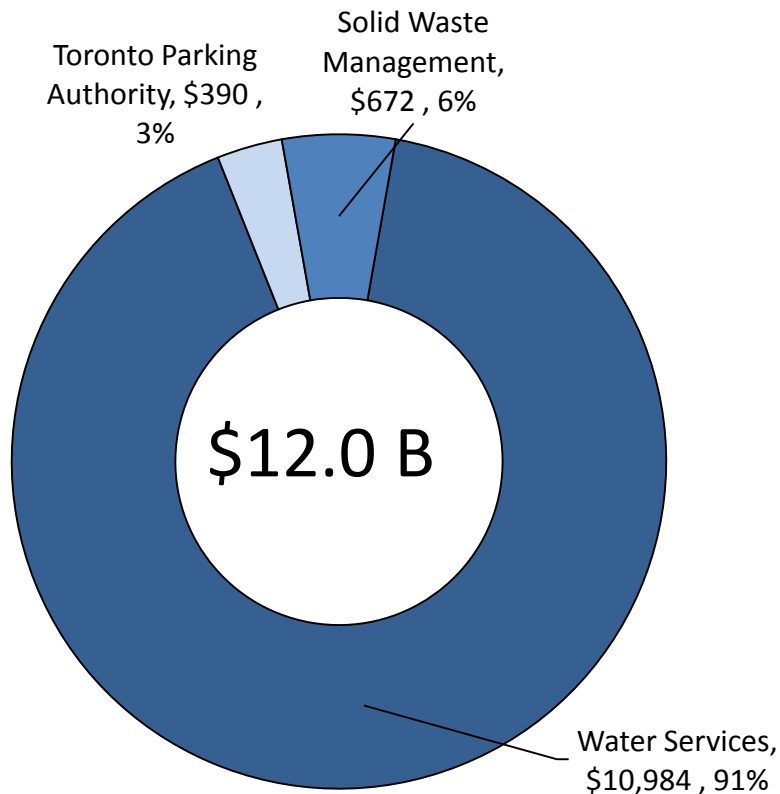


Rate Supported Programs

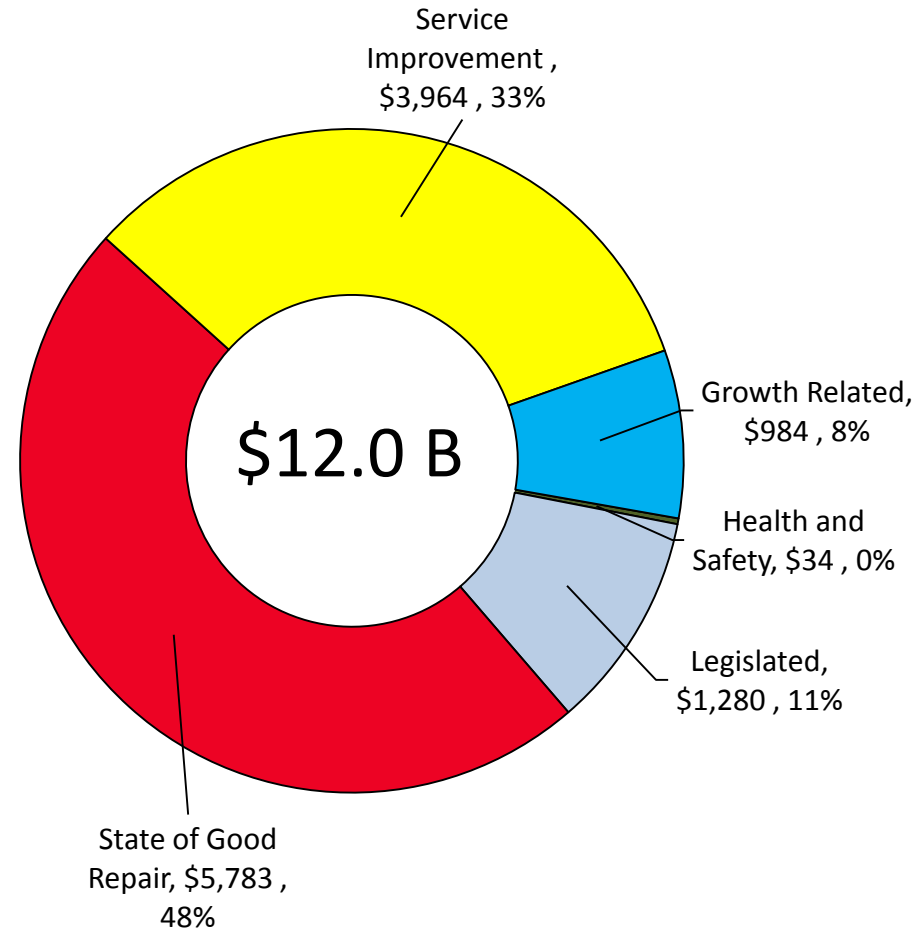


Rate-Supported 10-Year Plan is \$12.0 Billion

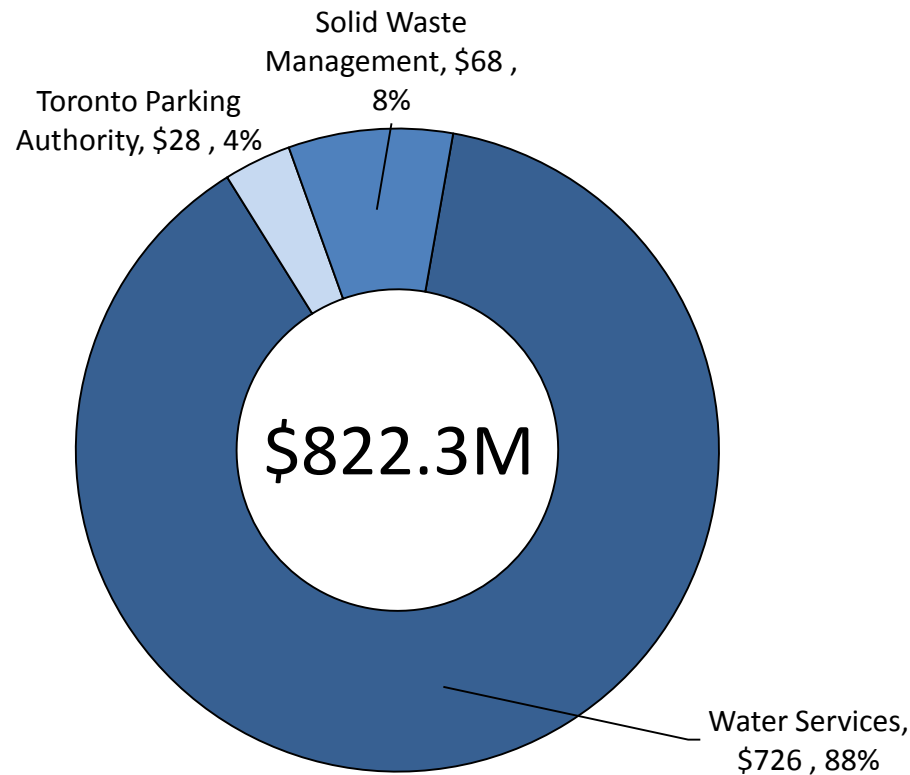
By Program



By Category



Rate-Supported 2015 Capital Budget is \$822.3 Million



Toronto Water Capital Investments

- Capital Plan has increased by \$2.0 Billion to a total of \$11 Billion
- Additional investments largely funded by the recommended rate increases (8% in 2015/2016; and 5% in 2017/2018) for a total of \$1.4 Billion:
 - Additional SOGR projects (increased funding of \$626M)
 - Increased investment of \$548M for Basement Flooding Protection Program (2015-2024 - \$1.5B)
 - Wet Weather Flow projects (2015-2024 - \$1.1B), includes increased investments for:
 - TRCA Watercourse Erosion Control - \$66M
 - Wet Weather Flow Master Plan - \$41M



Tax Supported Programs



10 Year Capital Plan (Tax-Supported)

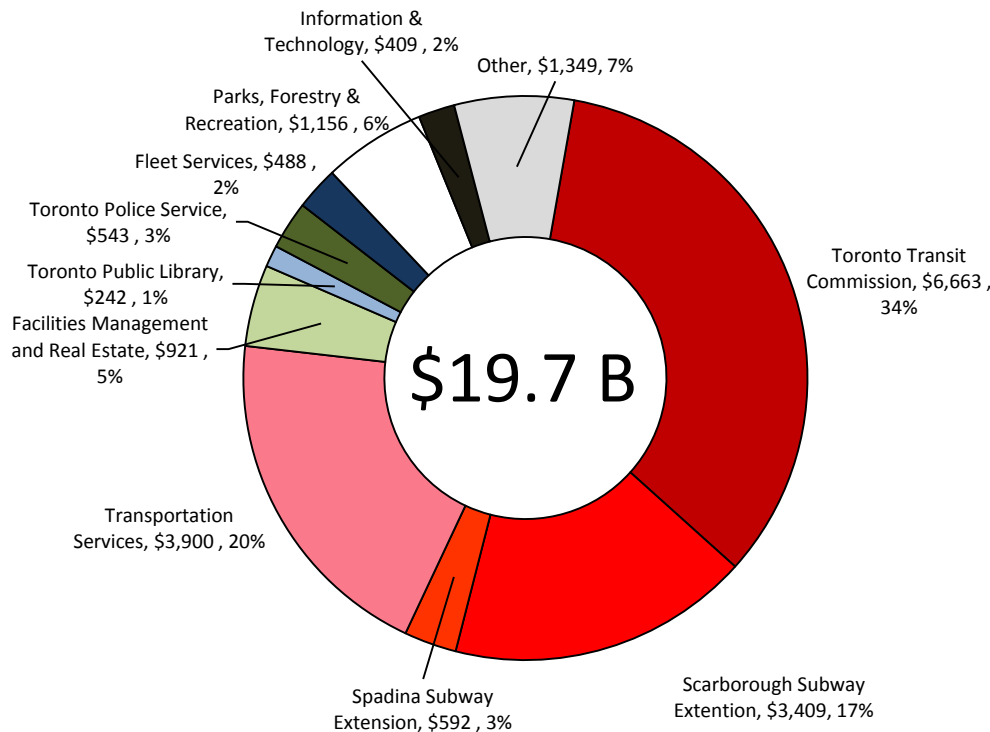
Where the Money Goes: \$19.7B

\$ Million

2015 - 2024 Capital Budget & Plan

By Program

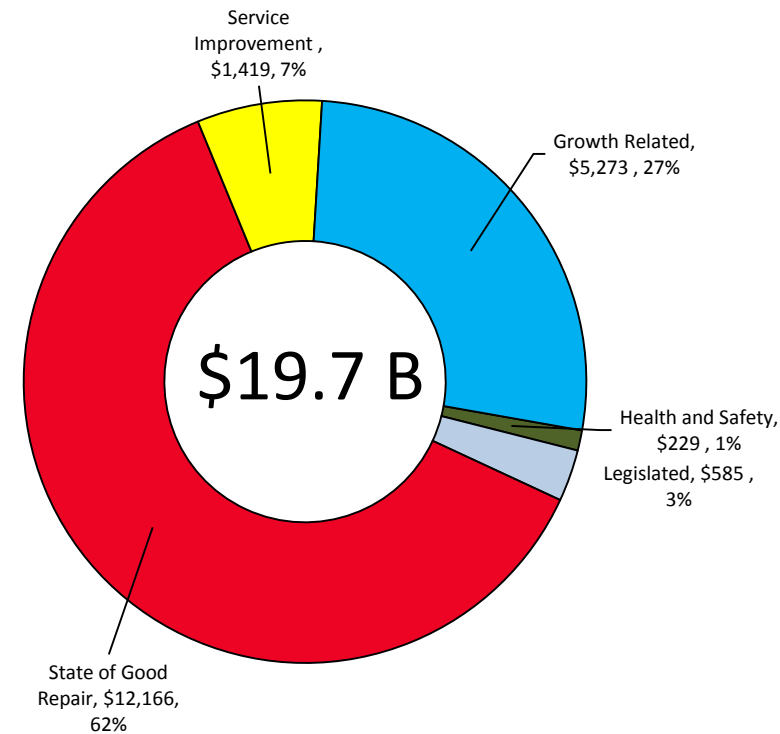
74% TTC/Transportation



2015 - 2024 Capital Budget & Plan

By Category

66% SOGR*

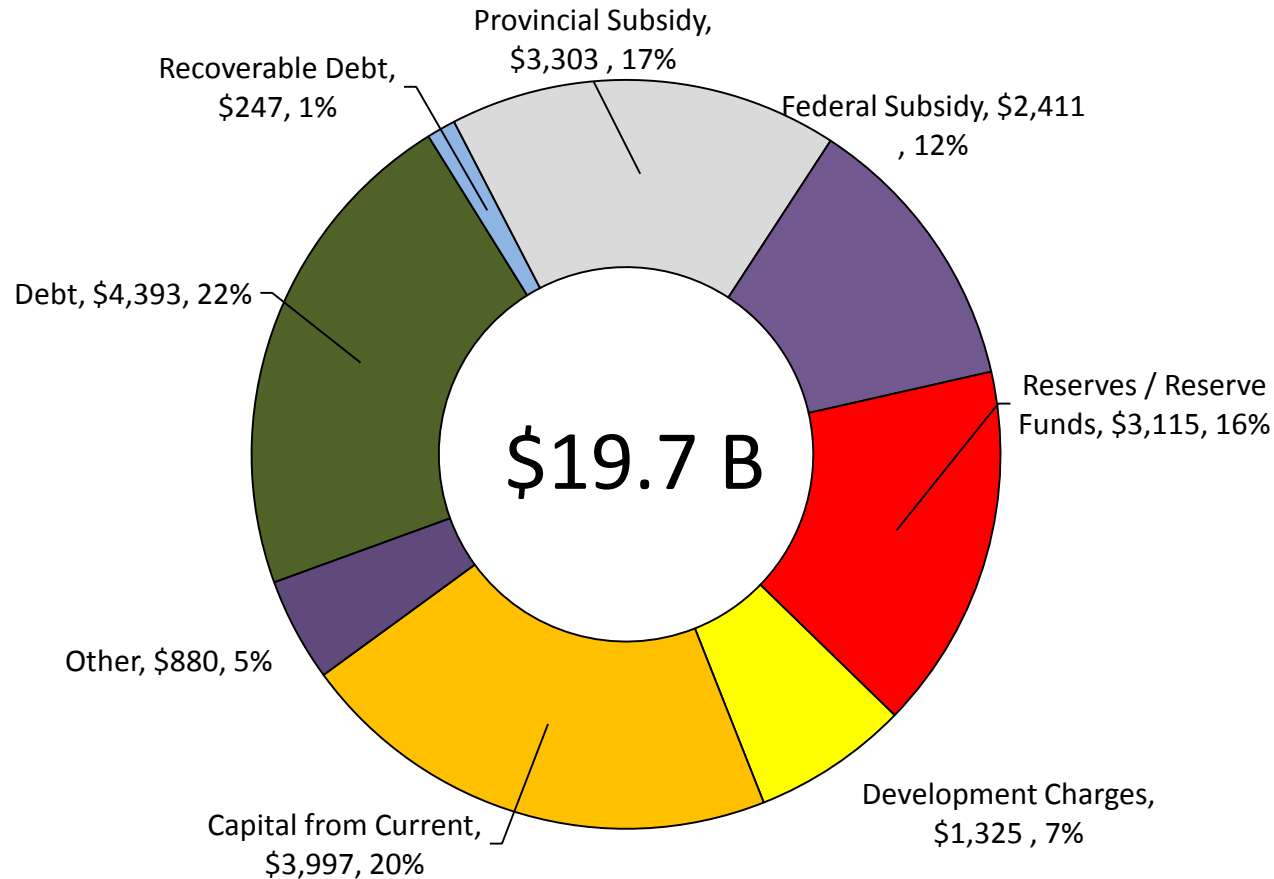


* Includes Legislated, Health & S

10 Year Capital Plan (Tax-Supported)

Where the Money Comes from: \$19.7B

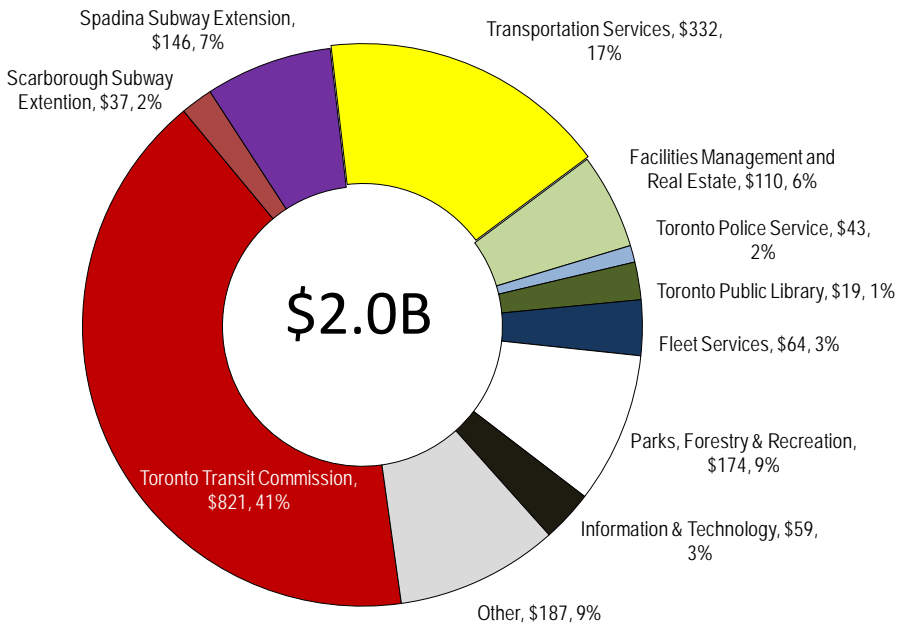
\$ Million



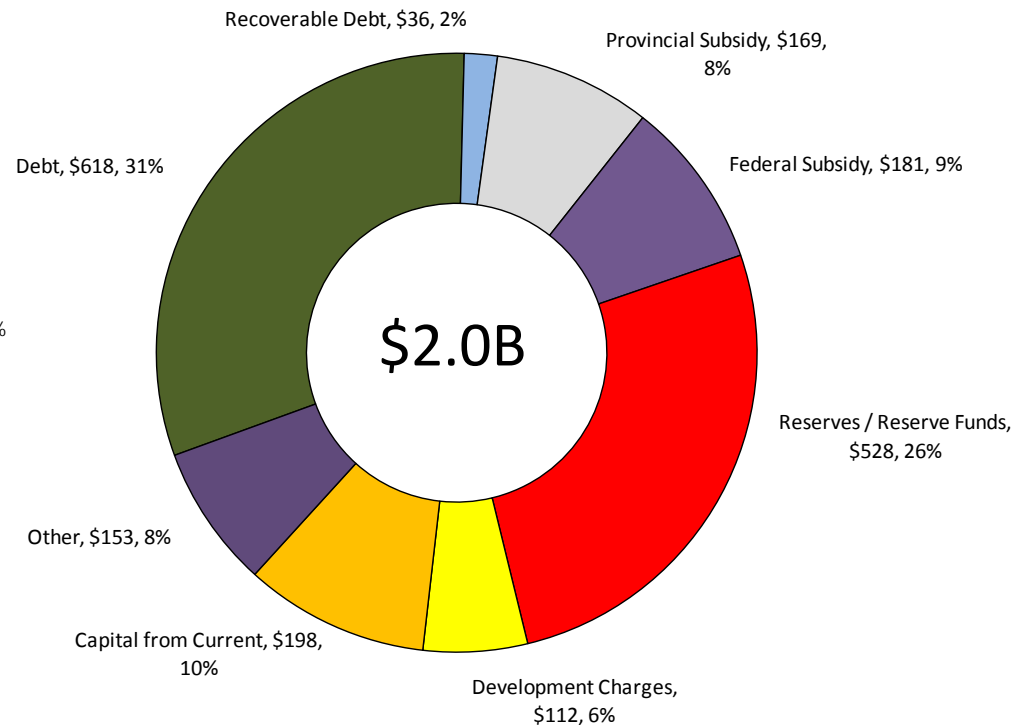
2015 Tax Supported Capital Budget is \$2.0 Billion

\$ Million

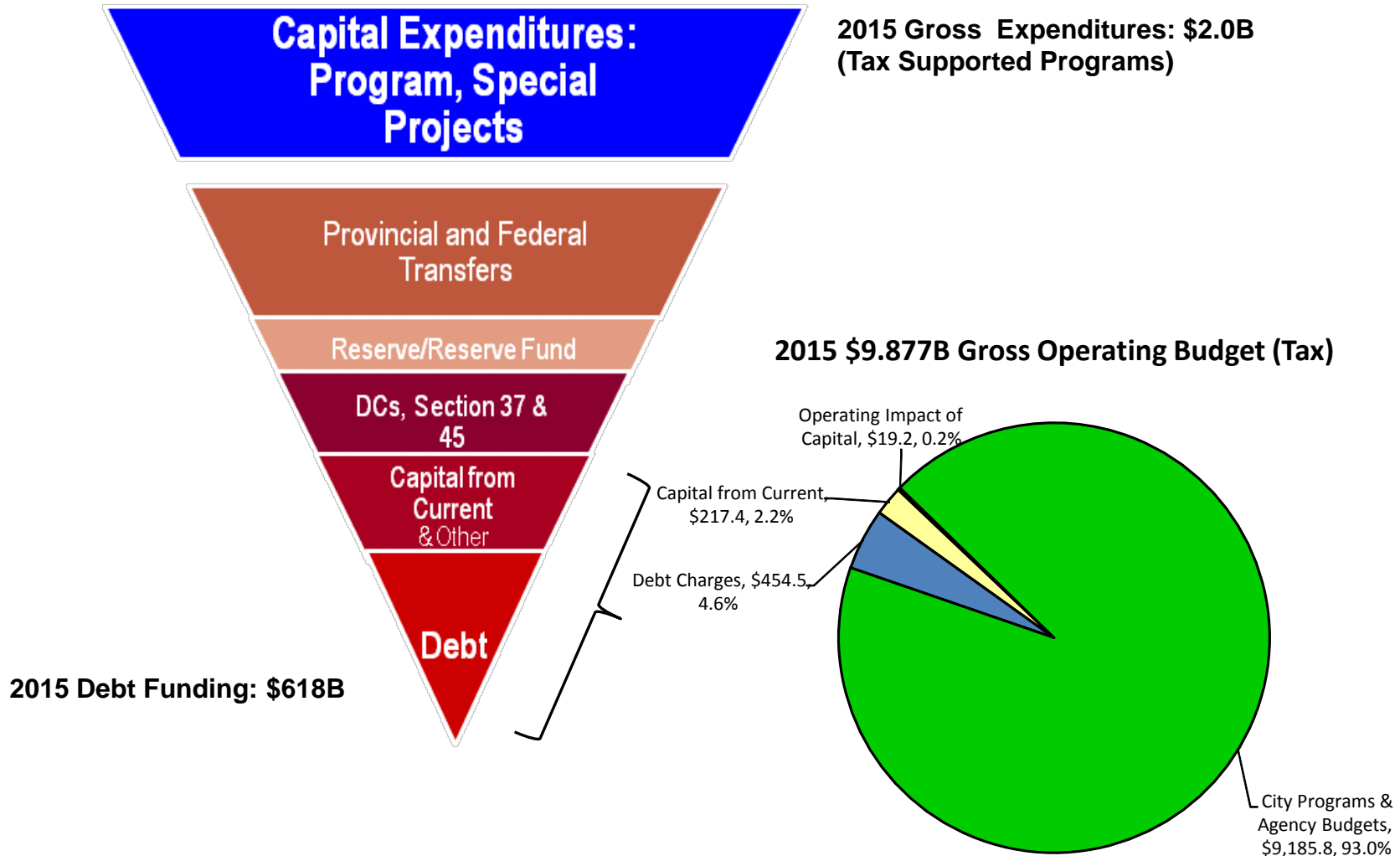
Where the Money Goes 67% TTC/Transportation



Where the Money Comes From



Impact of Capital on the Operating Budget



2015-2024 Tax Supported Capital Budget and Plan - by Category and Financing Source

\$ Million

Expenditures (\$M)	Capital Plan					2015 - 2019		2020 - 2024		2015 - 2024	
	2015	2016	2017	2018	2019	Total	%	Total	%	Total	%
Health and Safety	34	34	30	15	17	130	1.1%	99	1.3%	229	1.2%
Legislated	77	107	89	97	81	451	3.8%	134	1.7%	585	3.0%
State of Good Repair	1,271	1,573	1,557	1,482	1,396	7,280	61.3%	4,886	62.7%	12,166	61.8%
Service Improvement	257	409	242	131	97	1,136	9.6%	283	3.6%	1,419	7.2%
Growth Related	356	764	391	468	908	2,887	24.3%	2,386	30.6%	5,273	26.8%
Total Expenditures	1,995	2,889	2,310	2,192	2,498	11,884	100%	7,788	100%	19,672	100.0%
Funded By:											
Provincial	169	484	241	282	555	1,730	14.6%	1,573	20.2%	3,303	16.8%
Federal	181	262	196	222	313	1,174	9.9%	1,237	15.9%	2,411	12.3%
Reserves	409	380	360	280	285	1,714	14.4%	931	12.0%	2,645	13.4%
Reserve Funds	119	77	63	58	43	360	3.0%	111	1.4%	470	2.4%
DC	112	161	170	172	172	787	6.6%	538	6.9%	1,325	6.7%
Other	153	233	108	65	60	619	5.2%	261	3.4%	880	4.5%
Capital from Current	198	225	306	344	379	1,453	12.2%	2,544	32.7%	3,997	20.3%
Recoverable Debt	36	73	31	14	16	170	1.4%	77	1.0%	247	1.3%
Debt	618	994	834	756	677	3,878	32.6%	515	6.6%	4,393	22.3%
Total Funding	1,995	2,889	2,310	2,192	2,498	11,884	100.0%	7,788	100.0%	19,672	100.0%

Note: Includes Scarborough Subway

Tax Supported Capital Financing Strategy

	2012 - 2014 Secured Revenue			Future Year Capital Financing Strategy Revenue Estimates										
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Enwave	167													167
Enwave Dividend	11													11
TPLC Dividend	40													40
Prior Year Operating Surplus	214	186	126	75	50	50	50	50	50	50	50	50	50	1,051
MLTT (Above Operating Budget)				40	25	15								80
DC Increases								30	30	30	30	30		150
Future Years BT Dividend	20		10	15	25	25	25	30	30	30	30	30	30	300
Future Years Fed/Prov								50	50	50	50	50		250
TPA One-Time					49									49
Other	1	3												4
Bank Tower Surplus		30												30
Total:	453	219	136	130	149	90	75	160	160	160	160	160	80	2,132

Past, Current & Future Year Funding Requirements														
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012 TTC Capital	45	60	210	180	125	80								700
2013 TTC Capital			42	48	70	85	114	116	60					534
2013 Transportation Capital		15	61	61	48	98	78	69	77	78	79	89	86	838
2014 FM&RE Capital (St. Lawrence N.)					15									15
Other Program Draws			36.9	3.4	7.2	9.3	0.8		0.5					58
Total	45	75	350	292	265	272	193	185	137	78	79	89	86	2,145

Available Capital Financing Strategy Funding (Based on Current Capital Requirements & Future Year Revenue Estimates)														
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Estimated Reserve Opening Balance	\$27	\$435	\$579	\$365	\$203	\$87	(\$95)	(\$213)	(\$237)	(\$215)	(\$133)	(\$52)	\$19	
Annual Funding Requirements	(\$45)	(\$75)	(\$350)	(\$292)	(\$265)	(\$272)	(\$193)	(\$185)	(\$137)	(\$78)	(\$79)	(\$89)	(\$86)	(\$2,145)
Annual Revenue Estimates	\$453	\$219	\$136	\$130	\$149	\$90	\$75	\$160	\$160	\$160	\$160	\$160	\$80	\$2,132
Estimated Reserve Closing Balance	\$435	\$579	\$365	\$203	\$87	(\$95)	(\$213)	(\$237)	(\$215)	(\$133)	(\$52)	\$19	\$13	
Advance Financing Requirements						95	118	24						237

2015-2024 Tax Supported Capital Budget and Plan: Recommended Debt

Programs / Agencies (\$000)	2015				2015 - 2019				2015 - 2024			
	Gross	Debt/ CFC	Debt Target	Over/ (Under)	Gross	Debt/ CFC	Debt Target	Over/ (Under)	Gross	Debt/ CFC	Debt Target	Over/ (Under)
Citizen Centred Services - A	244,270	93,117	97,466	(4,349)	1,003,987	536,217	470,881	65,336	1,618,194	986,270	924,209	62,061
Citizen Centred Services - B	373,513	252,416	233,457	18,959	2,135,101	1,497,548	1,106,230	391,318	4,138,039	2,950,760	2,127,326	823,434
Internal Services	250,859	108,233	111,488	(3,256)	1,185,939	538,085	420,837	117,248	1,903,948	931,616	763,071	168,545
Other City Programs	24,756	8,322	788	7,534	112,135	21,527	11,561	9,966	206,065	33,227	23,961	9,266
Total - City Operations	893,398	462,088	443,199	18,889	4,437,162	2,593,377	2,009,509	583,868	7,866,246	4,901,873	3,838,567	1,063,306
Agencies - Excluding TTC	97,140	49,036	73,458	(24,422)	587,239	310,440	380,404	(69,964)	1,141,494	608,085	628,136	(20,051)
Total - Tax Supported before TTC	990,538	511,124	516,657	(5,534)	5,024,401	2,903,817	2,389,913	513,904	9,007,740	5,509,958	4,466,703	1,043,255
Toronto Transit Commission												
Toronto Transit Commission	821,466	292,434	453,552	(161,118)	4,899,947	2,210,575	1,555,618	654,957	6,663,061	2,372,947	1,845,414	527,533
Scarborough Subway Extention	37,204	12,500		12,500	1,367,937	215,999	98,908	117,091	3,409,000	506,999	554,149	(47,150)
Spadina Subway Extension	145,883				591,713				591,713			
Total - TTC	1,004,553	304,934	453,552	(148,618)	6,859,597	2,426,574	1,654,526	772,048	10,663,774	2,879,946	2,399,563	480,383
Tax Supported Programs	1,995,091	816,058	970,209	(154,152)	11,883,998	5,330,391	4,044,439	1,285,952	19,671,514	8,389,904	6,866,266	1,523,638
Rate Supported Programs												
Solid Waste Management	67,924				432,457				671,755			
Toronto Parking Authority	27,928				236,611				389,604			
Toronto Water	726,421				5,194,139				10,984,090			
Rate Supported Programs	822,273				5,863,207				12,045,449			
Total - All Programs	2,817,364	816,058	970,209	(154,152)	17,747,205	5,330,391	4,044,439	1,285,952	31,716,963	8,389,904	6,866,266	1,523,638

Previous Unfunded Projects Now Recommended for Approval by Program - \$1.6 Billion

Tax Supported Program	Debt Required for Recommended Projects (\$Million)
Transportation - F.G. Gardiner	433
<u>Transportation - SOGR/Traffic Congestion</u>	<u>357</u>
Transportation - Total	791
TTC	490
Facilities Management & Real Estate	125
Shelter, Support & Housing Admin.	62
Exhibition Place	40
Information & Technology	35
Fire Services	7
Corporate Initiatives	8
Financial Services	5
311 Toronto	5
Additional Debt	1,566

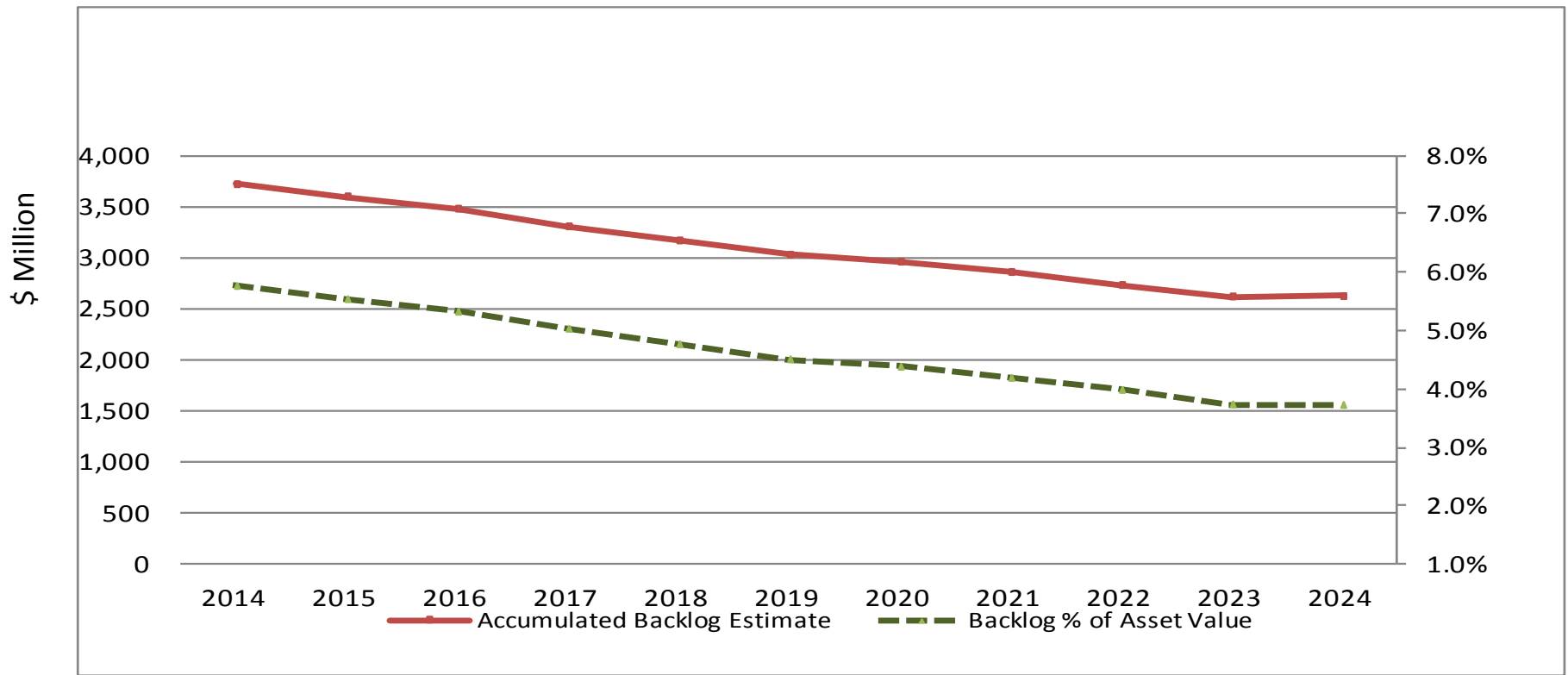


2015-2024 Capital Budget & Plan Impact on State of Good Repair



Tax & Rate

SOGR Backlog As a % of Capital Asset Value

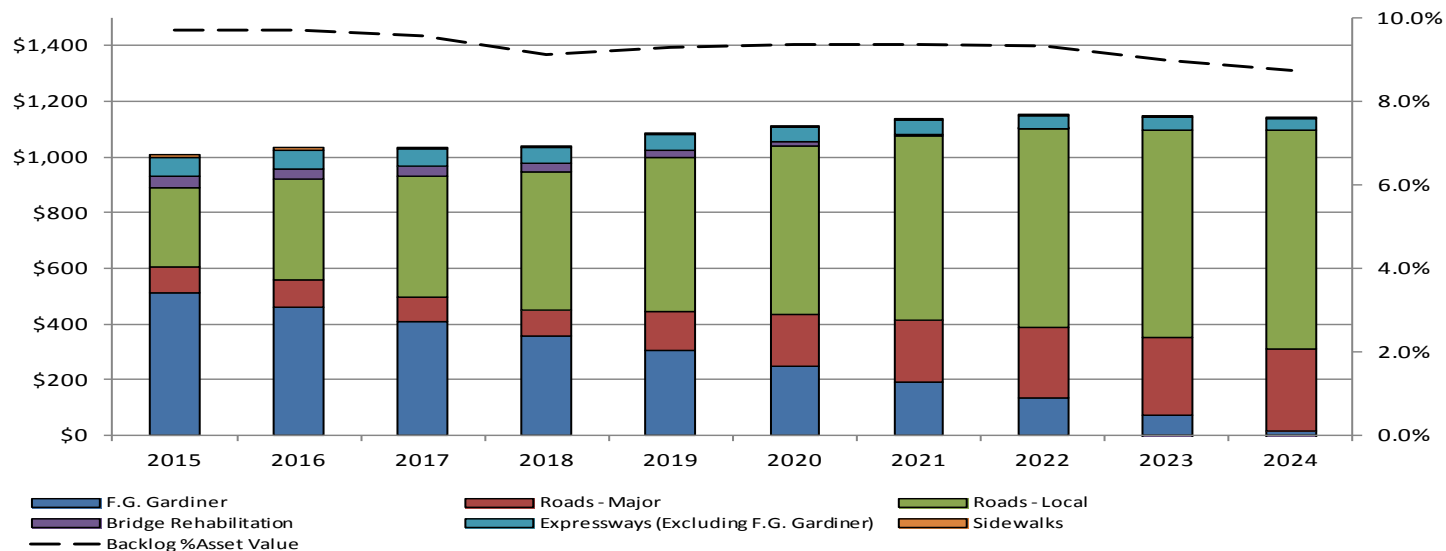


Tax & Rate SOGR Backlog by Program

\$ Million	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Transportation Services	981	1,011	1,032	1,035	1,038	1,081	1,109	1,133	1,150	1,130	1,121
Toronto Transit Commission	30	45	65	90	137	213	295	378	464	533	603
Facilities Management and Real Estate	319	333	369	365	360	361	359	392	376	388	403
Toronto & Region Conservation Authority	239	231	224	214	205	195	184	177	173	159	145
Toronto Public Library	44	43	51	61	69	72	86	95	100	100	129
Parks, Forestry & Recreation	296	311	334	344	370	319	261	201	141	85	85
Toronto Water	1,599	1,430	1,218	1,015	814	612	501	333	192	92	0
Other	209	195	186	182	175	176	164	150	136	134	137
Total SOGR Backlog	3,718	3,599	3,478	3,306	3,168	3,028	2,960	2,859	2,732	2,620	2,623
Total Asset Value (end of year)	64,507	64,993	65,348	65,707	66,466	67,188	67,578	68,241	68,572	70,122	70,381
SOGR as % Asset Value	5.76%	5.54%	5.32%	5.03%	4.77%	4.51%	4.38%	4.19%	3.98%	3.74%	3.73%

Transportation Services SOGR Backlog for Local / Major Roads is Increasing

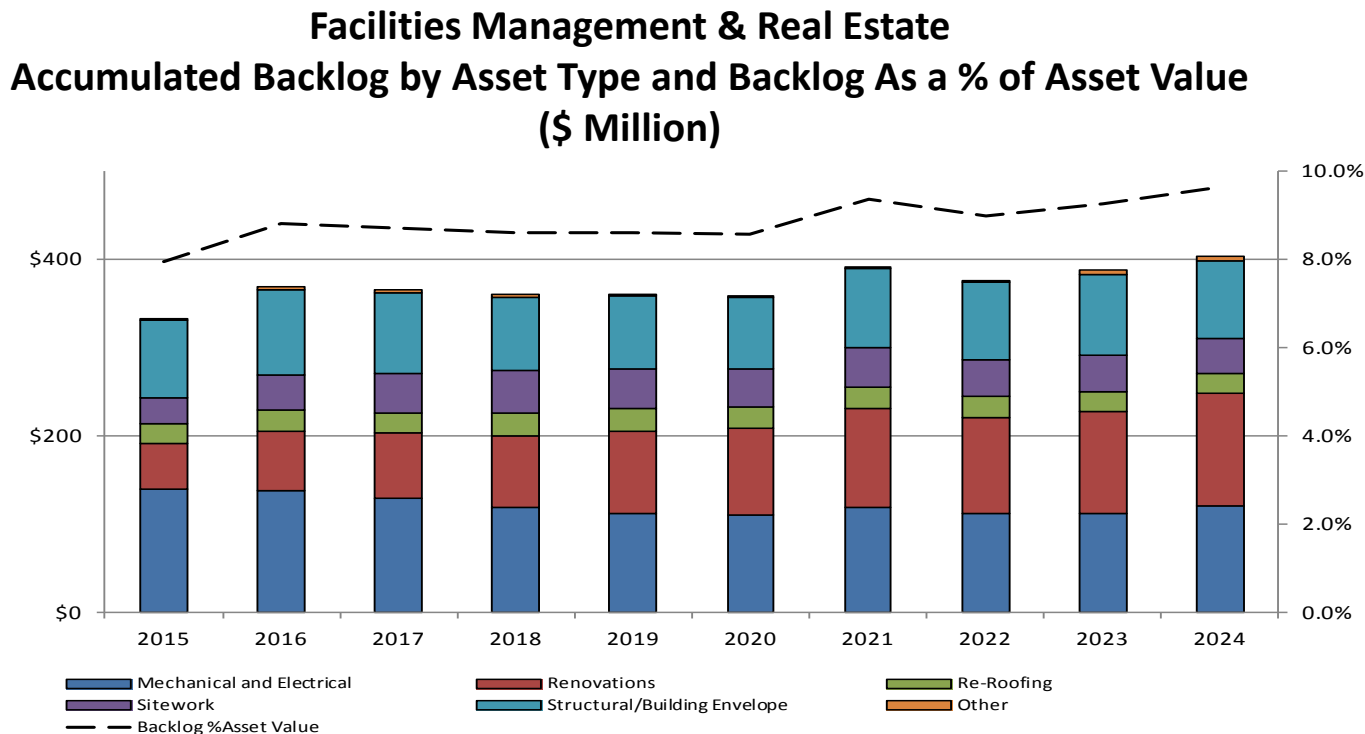
Transportation Services
Accumulated Backlog by Asset Type and Backlog As a % of Asset Value
(\$ Millions)



\$Millions	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
F.G. Gardiner	513	463	411	358	304	248	191	133	73	18
Roads - Major	91	94	87	93	141	185	223	256	277	294
Roads - Local	287	364	433	495	554	607	658	709	746	783
Bridge Rehabilitation	42	38	37	29	22	14	7	1	(14)	(19)
Expressways (Excluding F.G. Gardiner)	67	64	62	60	57	54	52	49	47	44
Sidewalks	11	8	5	4	3	1	1	1	0	0
Backlog %Asset Value	9.7%	9.7%	9.6%	9.1%	9.3%	9.4%	9.4%	9.3%	9.0%	8.7%

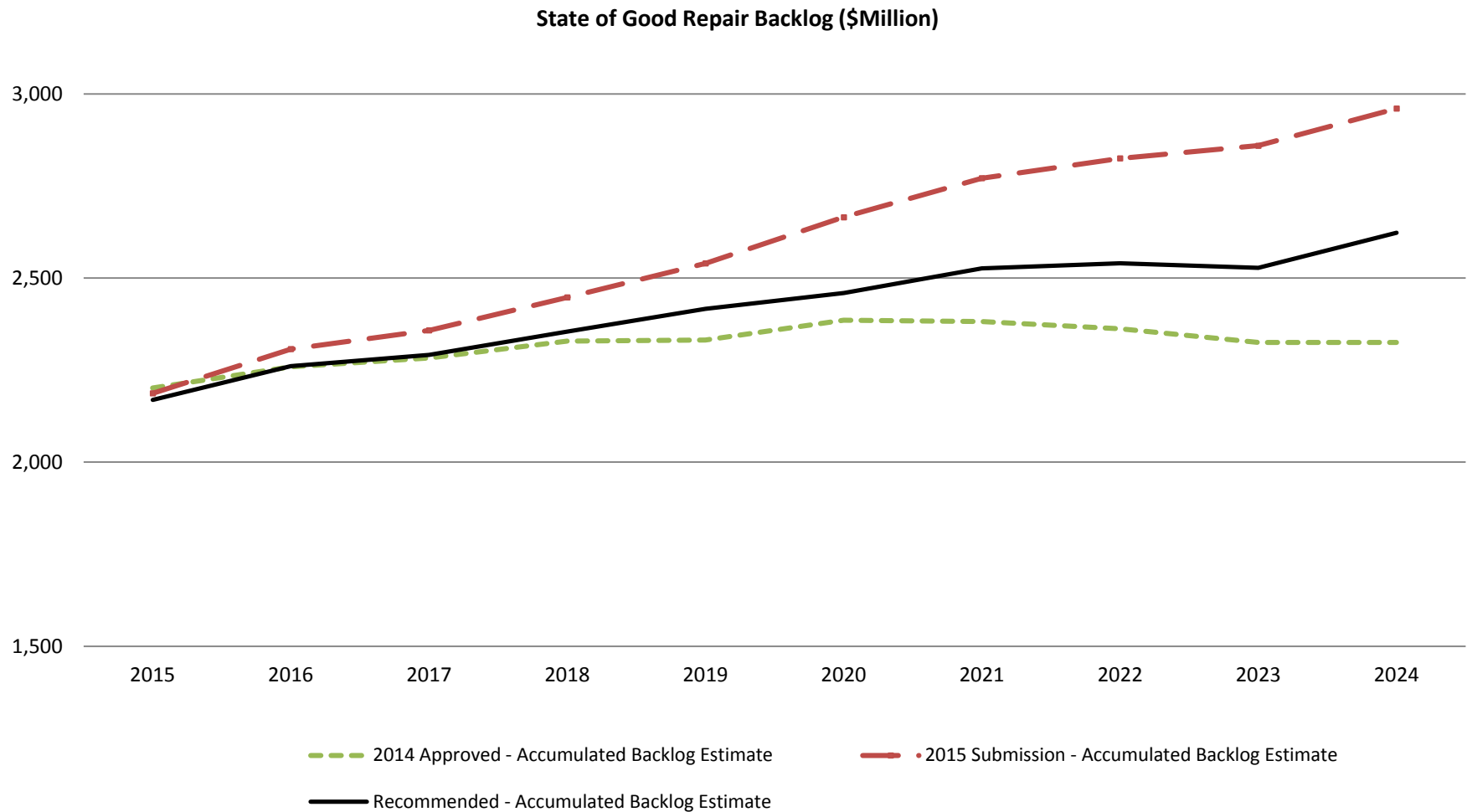
Facilities Management & Real Estate - SOGR

Backlog is Increasing

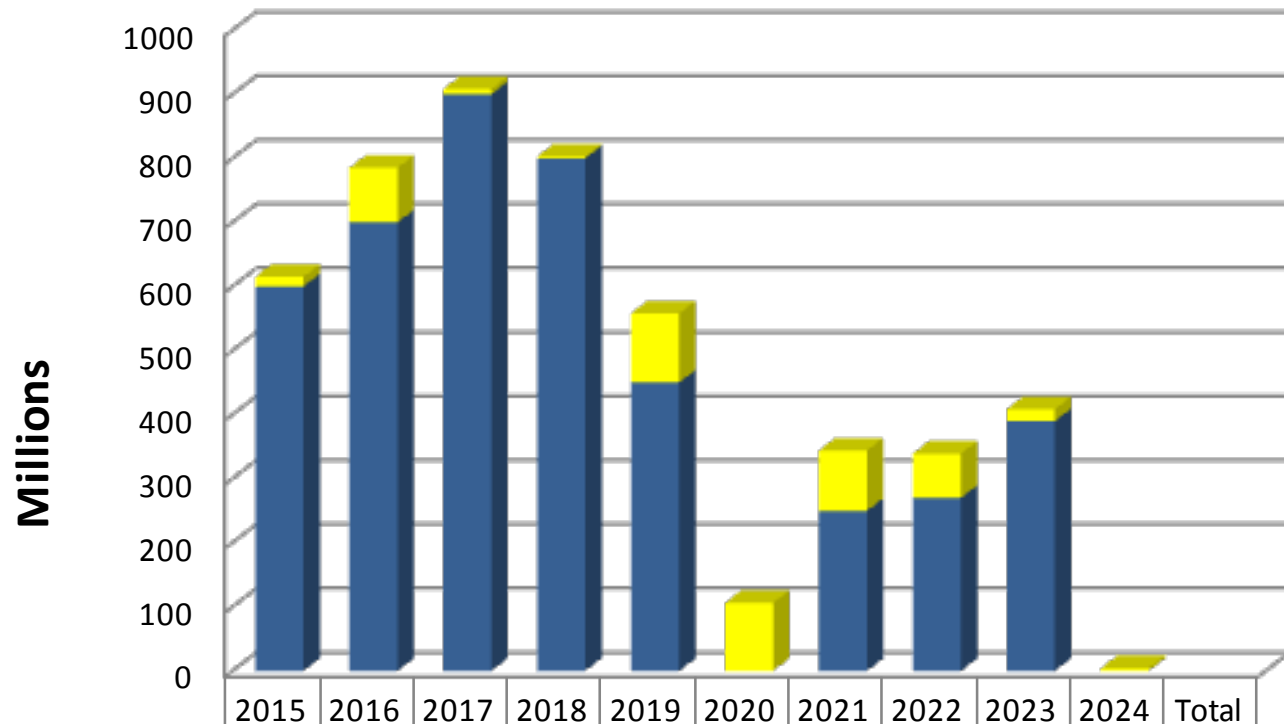


\$Millions	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Mechanical and Electrical	140	139	129	119	113	110	120	111	111	120
Renovations	51	67	74	81	93	99	111	110	117	128
Re-Roofing	22	23	24	26	25	25	25	23	21	22
Sitework	30	40	44	48	46	43	45	43	42	40
Structural/Building Envelope	88	97	91	83	81	80	89	87	92	89
Other	1	3	3	3	3	3	3	3	5	5
Backlog %Asset Value	7.9%	8.8%	8.7%	8.6%	8.6%	8.6%	9.4%	9.0%	9.3%	9.6%

Changes to SOGR Backlog



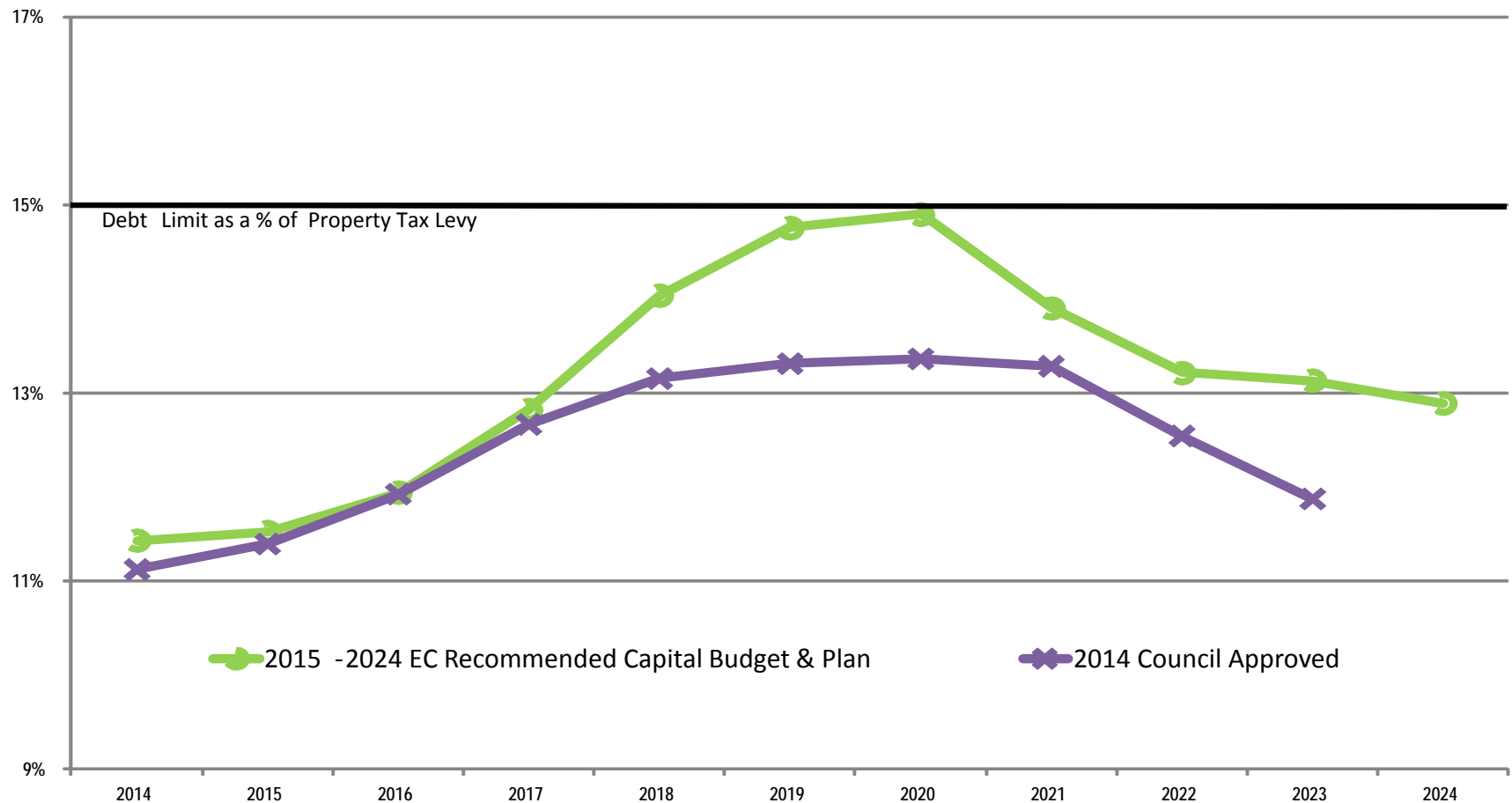
2015 – 2024 Capital Budget and Plan Debt Issuance



■ Scarborough Subway Debt Issuance	15	85	8	2.5	108	106	94	69	18.5	4	510
■ Debt Issuance	600	700	900	800	450	0	250	270	390	0	4,360
Net Debt	3,479	3,988	4,513	4,963	5,155	4,876	4,819	4,765	4,788	4,879	

Debt Charges as % of Tax Levy

– Reaching the 15% Threshold



Summary

- SOGR Backlog is stabilized over ten years
- Contributes to meeting Transit & Transportation needs while staying within the 15% debt service ratio threshold
- For 2016, staff will conduct a detailed review of 2016-2025 capital requirements to ensure City's budget priorities are met within the debt affordability framework



2015 Reassessment Tax Impacts



Re-assessment Cycle

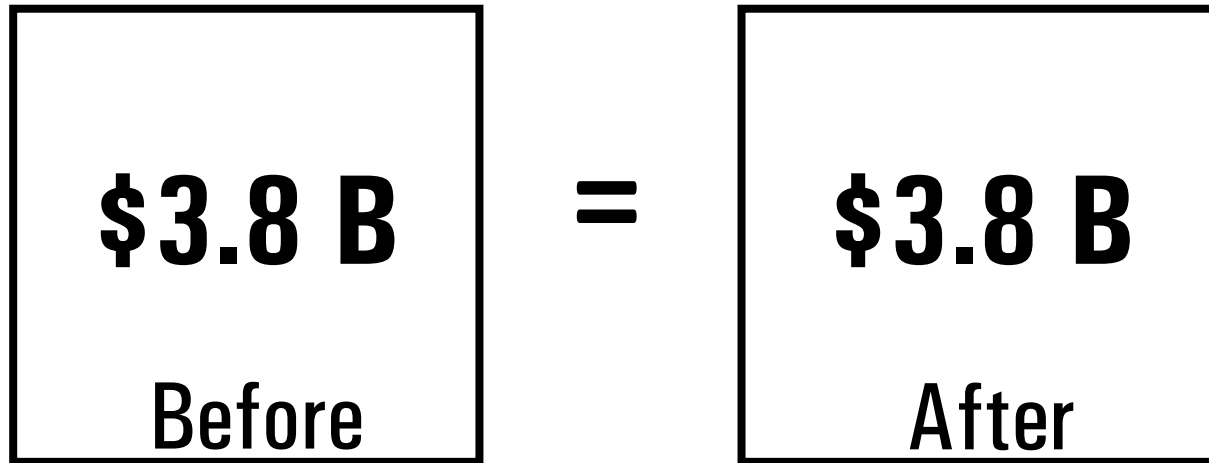
<u>Taxation Year</u>	<u>Valuation Date</u>	
2009, 2010, 2011, 2012	January 1, 2008	
2013, 2014, 2015, 2016	January 1, 2012	✓

Illustration of 4-year Assessment Increase Phase-In

Property value on January 1, 2012	\$550,000	
Property Value on January 1, 2008 for 2012 tax year	<u>\$450,000</u>	
Property value has changed by	\$100,000	÷ by 4 years
<u>Tax year</u>	<u>Phased-In Assessment</u>	
2013	\$475,500	
2014	\$500,000	
2015	\$525,000	✓
2016	\$550,000	

City-Wide Re-assessment is Revenue Neutral

Municipal Taxes



Reassessment

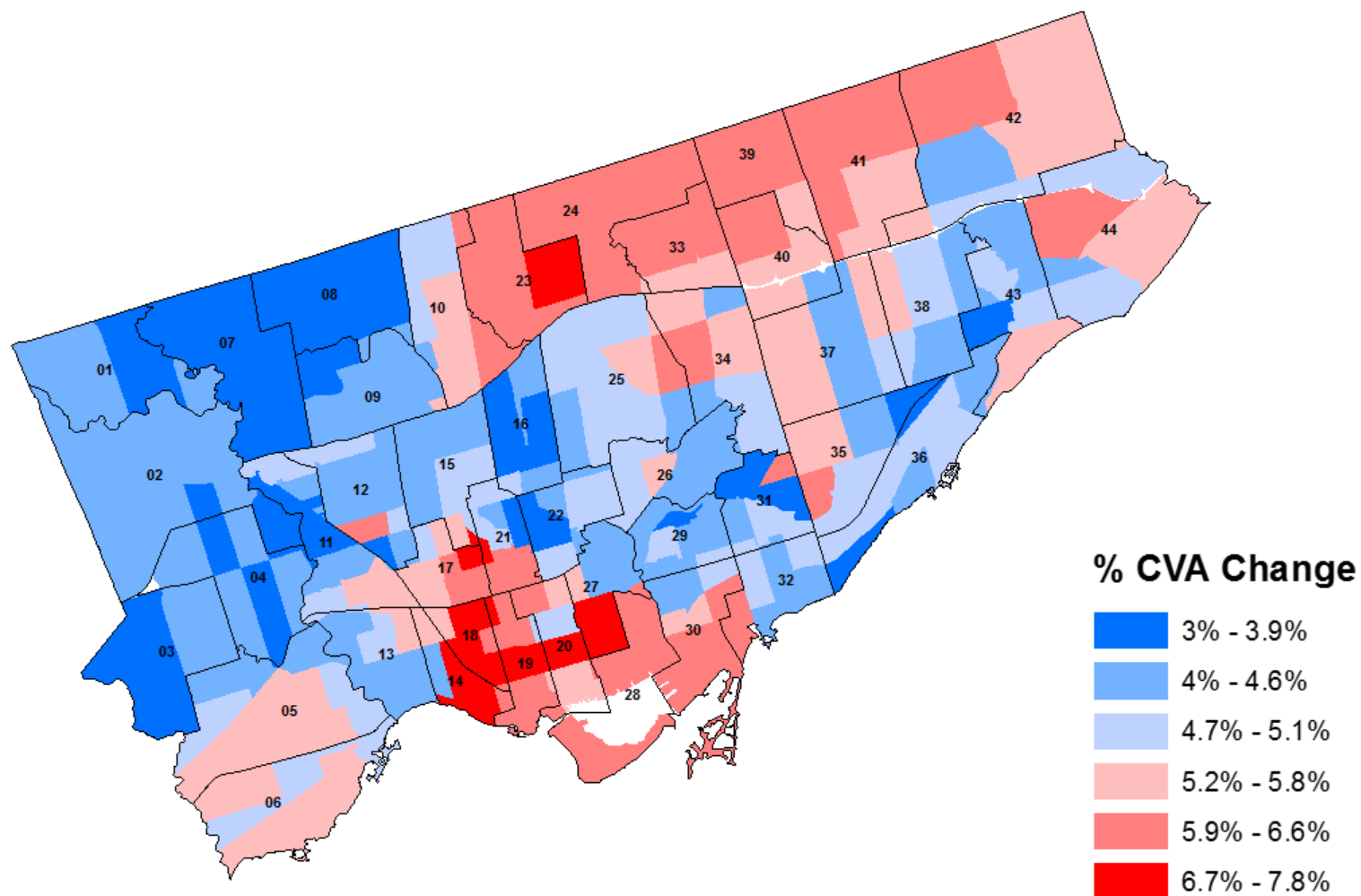
Before	Average House	After
\$2,596	524,833	\$2,596

However, tax shifts will occur between properties within a Class, and possibly between property classes arising from tax ratio rules

Reassessment Changes 2013-2016

	Jan. '12 vs. Jan '08	Phased-in for 2014	Phased-in for 2015
Residential	23.0%	5.4%	5.1%
Multi-Residential	23.4%	5.6%	5.3%
Commercial	22.1%	5.5%	5.2%
Industrial	18.2%	3.7%	3.5%
City Wide	22.8%	5.4%	5.1%

2015 Residential CVA Change



2015 Total Tax Levy

(Assumption – 2.25% Residential Budgetary Tax Increase)

	<u>\$000's</u>
2014 Budget Tax Levy	3,774,296
Assessment Growth for 2015 Taxation	<u>29,638</u>
2015 General Property Tax Levy	3,803,933
2015 Budgetary Tax Levy Increase (1.50%)	56,909
2015 Scarborough Tax Levy Increase (0.33%)	<u>12,640</u>
2015 Total Tax Levy Increase (1.83%)	<u>69,549</u>
2015 Property Tax Levy	<u>3,873,482</u>

Enhancing Toronto's Business Climate

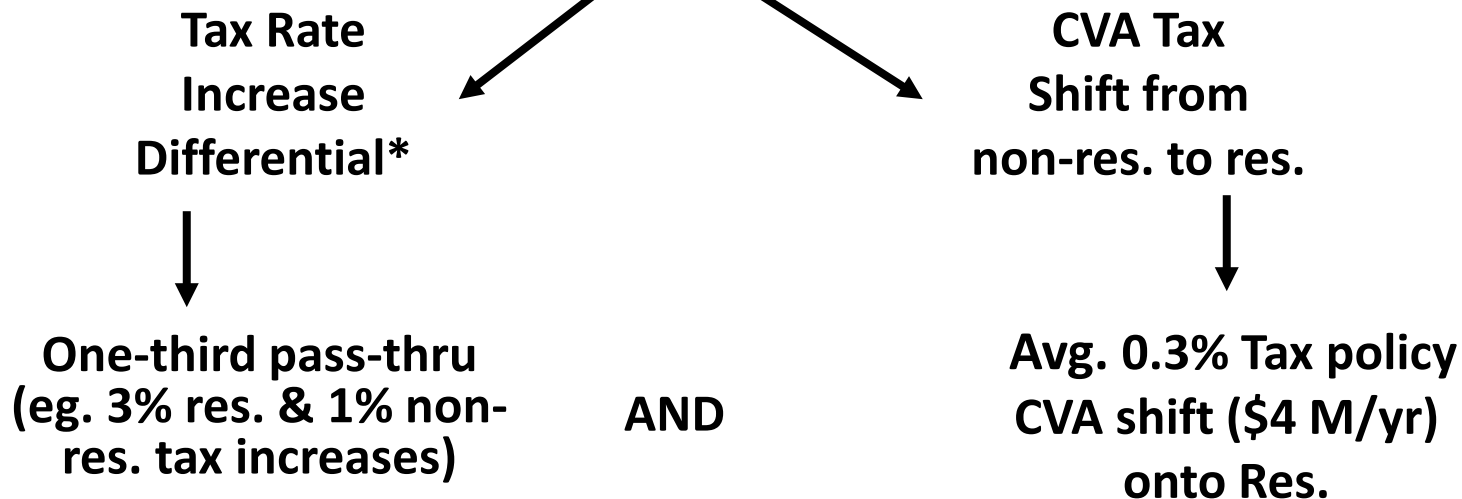
Tax Ratio Reduction Initiative

		Actual						Target	
	2006	2009	2010	2011	2012	2013	2014	2015	2020
Residential	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Commercial	3.68	3.37	3.26	3.23	3.17 (vs. 3.23 target)	3.12 (vs. 3.15 target)	3.07	3.00 ✓	2.50
Industrial	4.09	3.55			3.26 (vs. 3.23 target)	3.18 (vs. 3.15 target)			
Multi-Residential	3.63	3.38	3.31	3.31	2.81 (vs. 2.89 target)	2.76			
Small Business	n/a	3.26	2.97	2.93	2.81 (vs. 2.89 target)	2.76	2.63	2.50 ✓	

Addressing imbalance in tax ratios

- Tax Ratio Target \square 2.5x residential rate
- Time Frame \square 15 years

How?



*Legislation limits tax increases on the protected classes to no more than one-half of the increase on residential until ratio thresholds are reached (1.98 – com.; 2.74 – multi-res; 2.63 – ind)

Summary of Potential Tax Impacts

- 1. CVA -Tax shifts between properties within a class (Legislative Requirement)
 - + 2. CVA -Tax shifts between property classes (Legislative Requirement)
 - + 3. Policy tax shift – Enhancing Bus. Climate (City discretion and Legislative)
 - + 4. Budgetary tax increase (City discretion)
-
- = CVA + City Budget Impact
-
- + 5. Education Levy Changes (Provincial)
-
- = TOTAL Impact on Homeowner
- No New Revenue to City*
- No New Revenue to City*

Summary of 2015 Municipal Tax impacts with 2.25% Residential Budget Tax Increase (% over 2014 taxes)

Tax Class	Budget Impact	Average CVA Impact	Average Policy Impact	Subway Impact	Average Total Impact
Residential	2.25%	0.01%	0.44%	0.50%	3.20%
Multi-residential (Apartment)	0.75%	0.13%	-0.13%	0.17%	0.92%
Commercial	0.75%	0.61%	-1.04%	0.17%	0.47%
Commercial Large*	0.75%	-0.37%	-0.13%	0.17%	0.42%
Industrial	0.75%	-1.55%	-0.14%	0.17%	-0.77%
City Average	1.50%	0.00%	0.00%	0.33%	1.83%

0.48%
Non-Res.

*Commercial Large includes: office buildings >25,000 ft²; shopping centres >25,000 ft²; parking lots; professional sports facilities.

2006-2014 Residential Property Tax Increases including CVA/Tax Policy Shifts on the average household

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015 Rec'd
Budget Tax Levy	3.00	3.80	3.39	4.00	2.90	0.00	2.50	2.00	1.73	2.25
Tax Policy Impact	0.04	0.08	0.36	0.61	0.71	0.63	0.52	0.30	0.47	0.44
CVA Impact	0.36	0.00	0.00	-0.61	-0.71	-0.63	-0.52	0.21	0.01	0.01
Scarborough Subway									0.50	0.50
TOTAL IMPACT	3.40	3.88	3.75	4.00	2.90	0.00	2.50	2.51	2.71	3.20

2006-2014 Total Property Tax Increases Including Scarborough Subway

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015 Rec'd
Budget Tax Levy	1.81	2.31	2.07	2.48	1.82	0.00	1.59	1.29	1.16	1.50
Scarborough Subway									0.33	0.33
TOTAL IMPACT	1.81	2.31	2.07	2.48	1.82	0.00	1.59	1.29	1.49	1.83

2015 Municipal Tax Impact with 2.25% Residential Budget Tax Increase

	Impact on Average Residential Household	
	%	\$ Per Household*
Budgetary Levy Increase (Res.*)	2.25%	\$58.66
Scarborough Subway	<u>0.50%</u>	<u>\$13.04</u>
Total Budget & Subway Tax Impact	2.75%	\$71.70
CVA and Policy Shift between Property Classes	<u>0.45%</u>	<u>\$11.49</u>
Average Net Impact on Homeowner	3.20%	\$83.19

2014 Tax = \$2,596
(municipal)

No New Revenue to City

2015 Tax = \$2,679

*Average House Assessed at \$524,833

2015 Total Property Tax Impact with 2.25% Residential Budget Tax Increase (inclusive of Education)

Average Residential Tax	2014	2015	\$ Impact	% Impact
Municipal	\$2,596	\$2,679	\$83.19	3.20%
Education (preliminary)	\$1,014	\$1,024	\$9.60	0.95%
Total	\$3,610	\$3,703	\$92.79	2.57%

* Average House Assessed at \$524,833

- Total property tax increase would be about the rate of inflation

Tax Assistance for Low Income Seniors & Persons with Disabilities:

	Tax Increase Deferral Program	Tax Increase Cancellation Program
Seniors	<ul style="list-style-type: none"> – age 65 years or older; or aged 60-64 years and receiving a Guaranteed Income Supplement (GIS) and/or Spousal Allowance; or aged 50 years or older and receiving either a registered pension or pension annuity. – household income \$50,000 or less 	<ul style="list-style-type: none"> – aged 65 years or older or 60-64 years and receiving a Guaranteed Income Supplement (GIS) and/or Spousal Allowance – household income \$38,000 or less – property CVA equal to or less than \$715,000 for 2015 and 2016.
Disabled Persons	<ul style="list-style-type: none"> – No age requirement – receiving support from one or more specified disability programs – household income \$50,000 or less 	<ul style="list-style-type: none"> – No age requirement – receiving support from one or more specified disability programs – household income \$38,000 or less – property CVA equal to or less than \$715,000 for 2015 and 2016.

Thank You

