

March 30, 2015

NICK EAVES President and CEO

SENT VIA EMAIL: jpennac@toronto.ca

Joe Pennachetti City Manager 11th Floor, East Tower, City Hall 100 Queen Street West Toronto ON M5H 2N2

Dear Mr. Pennachetti,

I would like to take this opportunity to thank Executive Committee and all attending Councillors for their thorough consideration of allowing City Staff to move forward with a process to review the recommendations for expanded gaming at Woodbine, including the introduction of live table games.

We listened closely to all of the comments and feedback and, as I mentioned last week, the Woodbine Entertainment Group (WEG) team looks forward to taking a very active role during the public consultation process to ensure concerns are met and we are transparent in our plan moving forward.

While the scope of the project – including size and the details of what components may be included – is yet to be finalized as this will be the role of the City Staff Report, WEG and the OLG, I want to reiterate that our vision of what Woodbine could be in the future is much more than just expanded gaming operations. Everything we do is done with the sole purpose of benefiting the racing and breeding industry. All of WEG's net proceeds are reinvested back into the industry, our facilities, our employees, and our local communities.

While the details need to be confirmed, our intended vision is clear. Looking forward, WEG's intention is to move forward with a comprehensive development of the entire Woodbine property in a manner which is complementary to our core horse racing and breeding business. Such a development will transform Woodbine into a unique entertainment destination and be the centre of economic activity and new jobs in the Rexdale community.

We look forward to continuing to work with the City and the community of Rexdale over the coming months of consultation. Should any Councillors or Staff have questions, we would welcome the opportunity for further discussion.

Best regards,

Nick Eaves