



Toronto 2015 BUDGET

CAPITAL ANALYST NOTES



Exhibition Place

2015 – 2024 CAPITAL BUDGET AND PLAN OVERVIEW

Exhibition Place is responsible for 192 acres, with an asset value of \$666.3 million in historical costs, managing 22 buildings, including 9 buildings designated under the Ontario Heritage Act. Many of the buildings have historical and cultural significance and were constructed before modern energy conservation, lighting and heating standards were developed.

The 2015–2024 Recommended Capital Budget and Plan focuses on maintaining these assets in a state of good repair (SOGR) primarily through \$40.000 million of added debt investment in the last five years of the Plan. The 10-Year Recommended Capital Plan of \$83.813 million allocates funding for major projects such as the *2015 Pan Am Games*, *Festival Plaza Development*, *McGillivray Fountain retrofit and revitalization of the existing childrens playground*.

The 10-Year Recommended Capital Plan of \$83.813 million supports Exhibition Place's key objective of maintaining competitive event space at the Class A level through state of good repair projects and increasing energy efficiency.

Highlights

Overview & Recommendations

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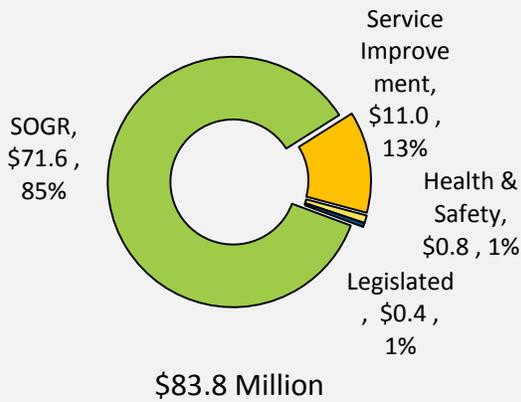
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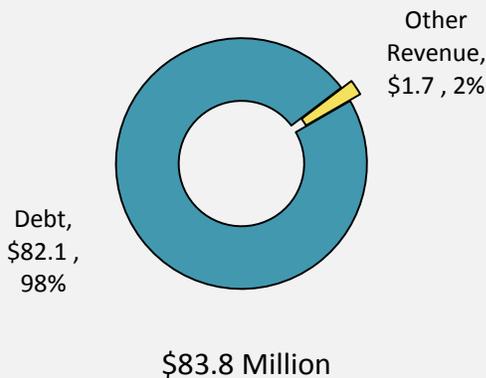
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Capital Spending and Financing

2015-2024 Capital Budget and Plan by Expenditures Category



2015-2024 Capital Budget and Plan by Funding Source



Where does the money go?

The 2015–2024 Recommended Capital Budget and Plan totals \$83.8 million for these major projects:

- ✓ Direct Energy Centre state of good repairs
- ✓ Festival Plaza Development
- ✓ Fire Alarm System Replacements
- ✓ Green Energy Initiatives
- ✓ Parks, Parking Lots & Roads state of good repairs

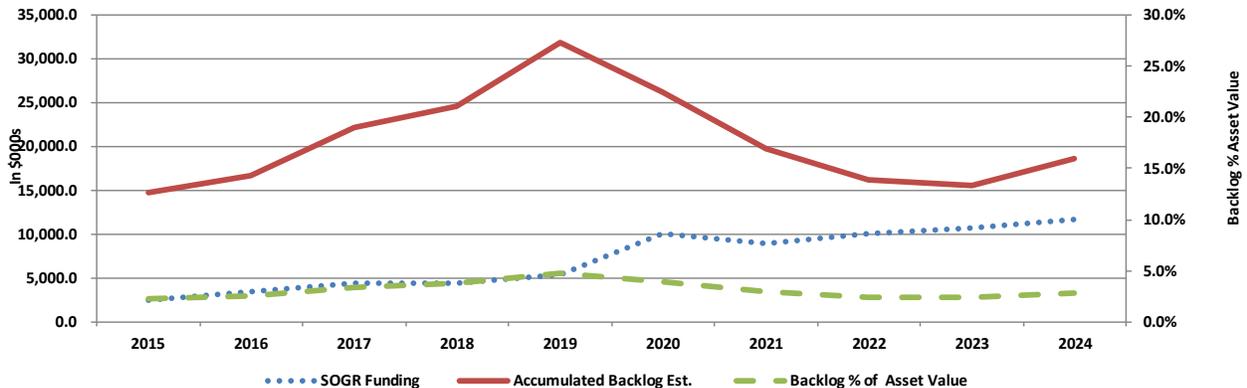
Where does the money come from?

Exhibition Place's 10-Year Recommended Capital Plan is funded by two sources, debt and other revenues:

- Debt funding of \$82.1 million comprises 98.0% of the Exhibition Place 10-year capital funding inclusive of the \$40.0 million added a strategic investment in the last five years of the Plan.
- Other sources include third party funding of \$1.610 million to be secured through the Green Energy Initiatives and \$0.085 million through the Way-Finding special project.

State of Good Repair Backlog

The 10-Year Recommended Capital Plan spending on State of Good Repair is \$71.570 million which will result in the SOGR backlog increasing from 2.2 % as a percentage of asset value in 2015 to 2.8 % in 2024, with the 2020-2024 SOGR backlog declining as a result of increased debt funding.



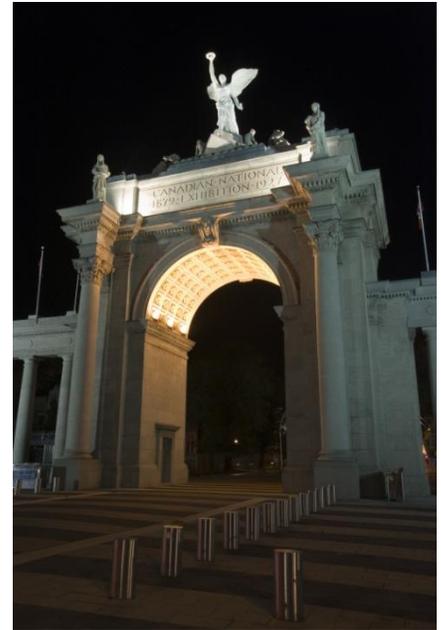
Key Challenges & Priority Actions

- ✓ Addressing Exhibition Place's growing **State of Good Repair Backlog** to maintain and preserve historically significant buildings.
 - Utilize the pre-engineering program which identifies SOGR needs to meet the maintenance requirements.
 - Additional \$40.0 million has been added to the SOGR funding in the years 2020 – 2024.
- ✓ Managing **Green Energy Initiatives** to uphold Exhibition Place's reputation for its environmental stewardship entitled GREENSmart through leading edge green technologies.
 - Secure funding from public and private sector organizations in pursuit for this initiative.

2015 Capital Budget Highlights

The 2015 Recommended Capital Budget for Exhibition Place of \$7.383 million, including carry forward funding, will:

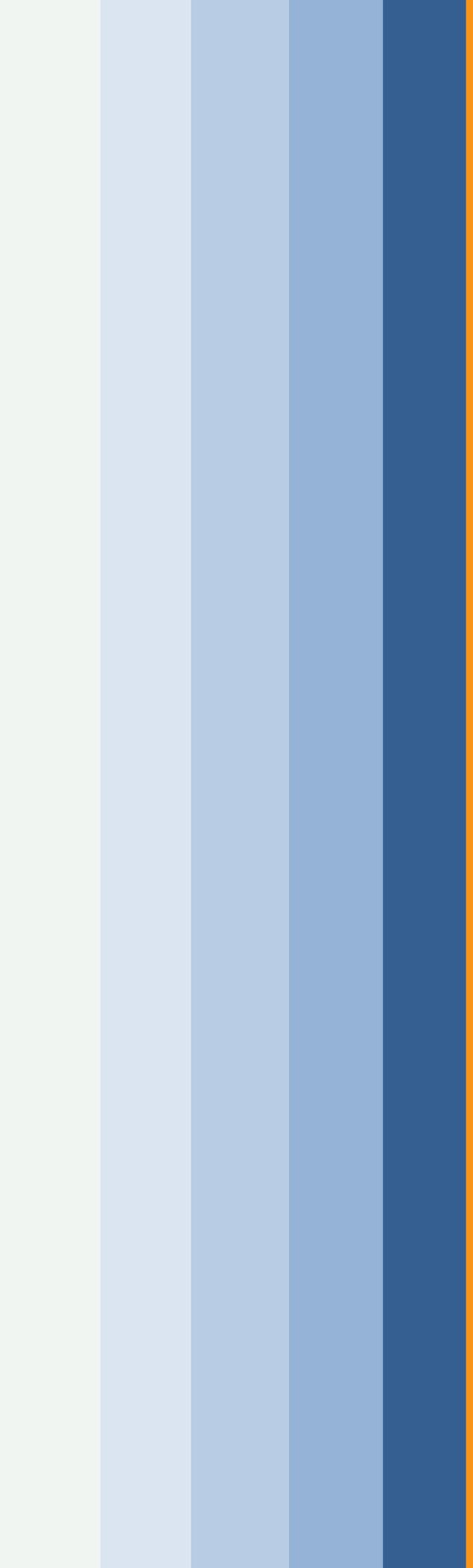
- ✓ Initiate Street and Parking Lots Lighting Retrofit project (\$0.100 million), Fountain Retrofit (\$0.150 million), General Roads Improvements (\$0.100 million) and relocation and construction of the parking office (\$0.200 million).
- ✓ Continue and enhance SOGR maintenance work on:
 - Various buildings' pre-engineering program (\$0.100 million);
 - Better Living Centre Interior Lead Capsulation (\$0.100 million) and Public Address Systems Retrofit (\$0.175 million);
 - Direct Energy Centre Washroom Renovation (\$0.350 million), Retrofit of Salon #106 (\$0.235 million) and Chillers Replacement (\$0.225 million);
 - Fire Alarm System Replacement (\$1.200 million);
 - Queen Elizabeth Building replacement of roofs at Executive offices (\$0.850 million);
 - M/E and Communications Infrastructure (\$0.500 million)
- ✓ Complete Service Improvement for the District Energy System (\$0.108 million), and LED Lighting & Conservation Demand Management (\$0.172 million).
- ✓ Complete work for Pan Am Games 2015:
 - Festival Plaza Development (\$0.700 million);
 - Way Finding Program (\$0.163 million).



Recommendations

The City Manager and Chief Financial Officer recommend that:

1. City Council approve the 2015 Recommended Capital Budget for Exhibition Place with a total project cost of \$6.735 million, and 2015 cash flow of \$7.383 million and future year commitments of \$2.230 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 13 new / change in scope sub-projects with a 2015 total project cost of \$6.735 million that requires cash flow of \$4.505 million in 2015 and a future year cash flow commitments of \$2.230 million in 2016;
 - ii. 1 previously approved sub-project with a 2015 cash flow of \$0.700 million;
 - b) 2014 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$2.178 million.
2. City Council approve the new debt service costs of \$4.510 million in 2015 and incremental debt costs of \$4.715 million in 2016, \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; and \$11.985 million for 2023; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
3. City Council approve the 2016-2024 Recommended Capital Plan for Exhibition Place totalling \$76.378 million in project estimates, comprised of \$2.485 million in 2016; \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; \$12.985 million for 2023; and \$11.935 million in 2024.
4. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

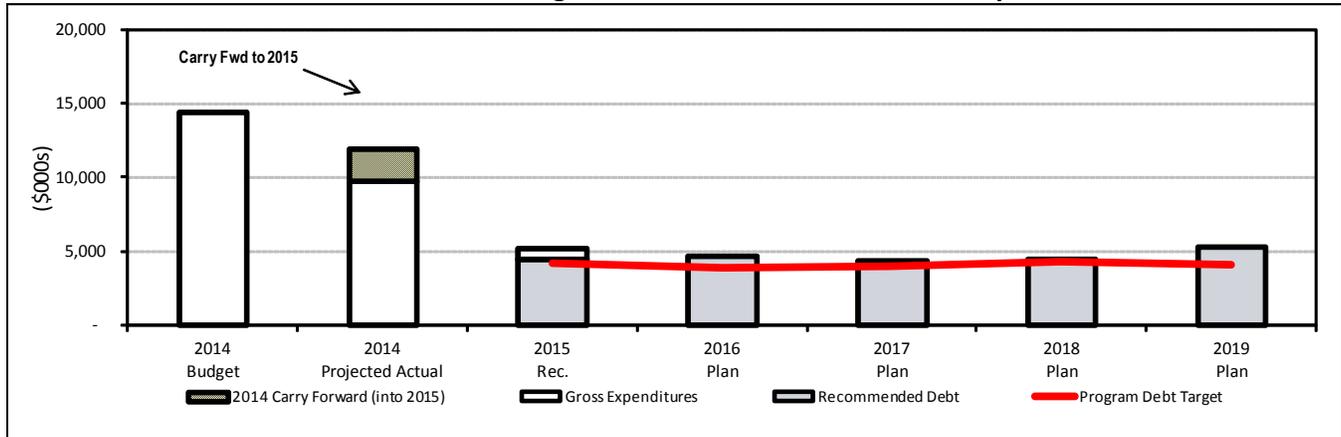


Part I:

10-Year Capital Plan

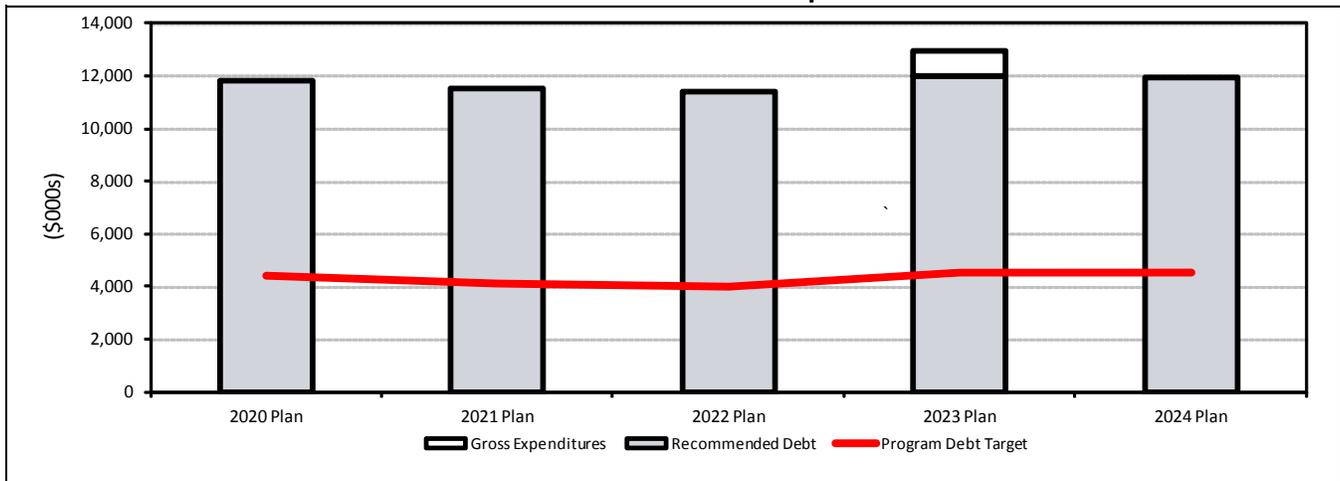
10 Year Capital Plan

Table 1a
2015 Recommended Budget, 2016-2019 Recommended Capital Plan



| | 2015 Rec'd Capital Budget and 2016 - 2019 Rec'd Capital Plan | | | | | | | | |
|--|--|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------|
| | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 - 2019 | 5-Year Total Percent |
| | Budget | Projected Actual | | | | | | | |
| Gross Expenditures: | | | | | | | | | |
| 2014 Capital Budget & Approved FY Commitments | 14,454 | 9,760 | 715 | | | | | 715 | 3.0% |
| Recommended Changes to Approved FY Commitments | | | (15) | | | | | (15) | -0.1% |
| 2015 New/Change in Scope and Future Year Commitments | | | 4,505 | 2,230 | | | | 6,735 | 27.9% |
| 2016- 2019 Capital Plan Estimates | | | | 2,485 | 4,390 | 4,465 | 5,345 | 16,685 | 69.2% |
| 2-Year Carry Forward for Reapproval | | | | | | | | | |
| 1-Year Carry Forward to 2015 | | 2,178 | | | | | | | |
| Total Gross Annual Expenditures & Plan | 14,454 | 11,938 | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 24,120 | 100.0% |
| Program Debt Target | | | 4,235 | 3,915 | 3,950 | 4,250 | 4,100 | 20,450 | |
| Financing: | | | | | | | | | |
| Recommended Debt | | | 4,510 | 4,715 | 4,390 | 4,465 | 5,345 | 23,425 | 97.1% |
| Reserves/Reserve Funds | | | | | | | | | |
| Development Charges | | | | | | | | | |
| Provincial/Federal | | | | | | | | | |
| Debt Recoverable | | | | | | | | | |
| Other Revenue | | | 695 | | | | | 695 | 2.9% |
| Total Financing | | | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 24,120 | 100.0% |
| By Project Category: | | | | | | | | | |
| Health & Safety | | | 460 | | | | | 460 | 1.9% |
| Legislated | | | 230 | 200 | | | | 430 | 1.8% |
| SOGR | | | 2,435 | 3,465 | 4,390 | 4,465 | 5,345 | 20,100 | 83.3% |
| Service Improvement | | | 2,080 | 1,050 | | | | 3,130 | 13.0% |
| Growth Related | | | | | | | | | |
| Total by Project Category | | | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 24,120 | 100.0% |
| Asset Value (\$) at year-end | 659,343 | | 666,343 | 666,343 | 666,343 | 666,343 | 666,343 | 666,343 | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | | | 134 | 1,957 | 5,546 | 2,401 | 7,275 | 17,313 | |
| Accumulated Backlog Estimate (end of year) | 14,616 | | 14,750 | 16,707 | 22,253 | 24,654 | 31,929 | 31,929 | |
| Backlog: Percentage of Asset Value (%) | 2.2% | | 2.2% | 2.5% | 3.3% | 3.7% | 4.8% | | |
| Debt Service Costs | | | 75 | 565 | 615 | 590 | 620 | 2,466 | |
| Operating Impact on Program Costs | | | | | | | | | |
| New Positions | | | | | | | | | |

Table 1b
2020 - 2024 Recommended Capital Plan



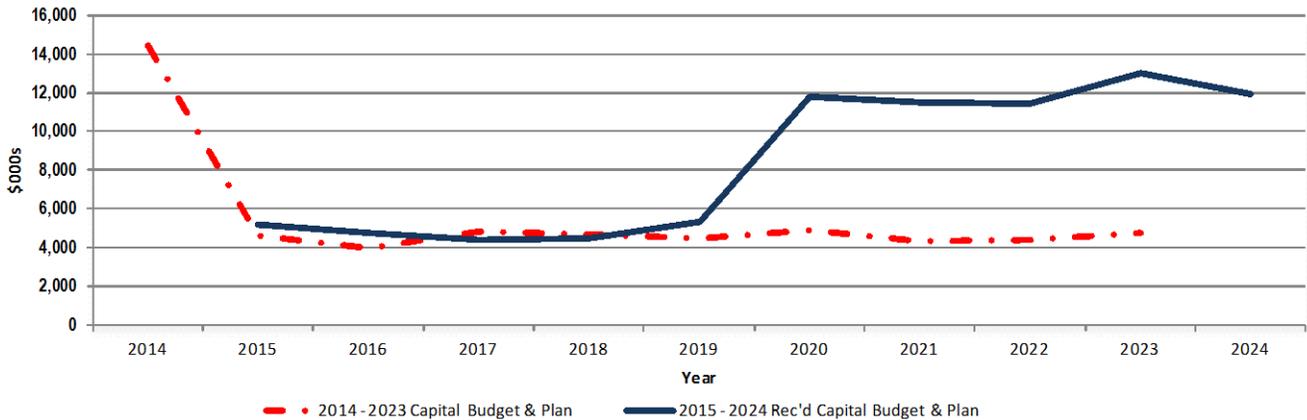
| | 2020 - 2024 Rec'd Capital Plan | | | | | | | 10-Year Total Percent |
|--|--------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|-----------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | 2015 - 2024 | | |
| Gross Expenditures: | | | | | | | | |
| 2014 Capital Budget & Approved FY Commitments | | | | | | 715 | 0.9% | |
| Recommended Changes to Approved FY Commitments | | | | | | (15) | 0.0% | |
| 2015 New/Change in Scope and Future Year Commitments | | | | | | 6,735 | 8.0% | |
| 2020 - 2024 Capital Plan Estimates | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 76,378 | 91.1% | |
| Total Gross Annual Expenditures & Plan | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 83,813 | 100.0% | |
| Program Debt Target | 4,430 | 4,138 | 4,000 | 4,550 | 4,550 | 42,118 | | |
| Financing: | | | | | | | | |
| Recommended Debt | 11,820 | 11,538 | 11,415 | 11,985 | 11,935 | 82,118 | 98.0% | |
| Reserves/Reserve Funds | | | | | | | | |
| Development Charges | | | | | | | | |
| Provincial/Federal | | | | | | | | |
| Debt Recoverable | | | | | | | | |
| Other Revenue | | | | 1,000 | | 1,695 | 2.0% | |
| Total Financing | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 83,813 | 100.0% | |
| By Project Category: | | | | | | | | |
| Health & Safety | 85 | 268 | | | | 813 | 1.0% | |
| Legislated | | | | | | 430 | 0.5% | |
| SOGR | 10,085 | 8,920 | 10,125 | 10,655 | 11,685 | 71,570 | 85.4% | |
| Service Improvement | 1,650 | 2,350 | 1,290 | 2,330 | 250 | 11,000 | 13.1% | |
| Growth Related | | | | | | | | |
| Total by Project Category | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 83,813 | 100.0% | |
| Asset Value(\$) at year-end | 666,343 | 666,343 | 666,343 | 666,343 | 666,343 | 666,343 | | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | (5,644) | (6,515) | (3,503) | (643) | 2,965 | 3,973 | | |
| Accumulated Backlog Estimate (end of year) | 26,285 | 19,770 | 16,267 | 15,624 | 18,589 | 18,589 | | |
| Backlog: Percentage of Asset Value (%) | 3.9% | 3.0% | 2.4% | 2.3% | 2.8% | | | |
| Debt Service Costs | 874 | 1,577 | 1,544 | 1,544 | 1,605 | 9,610 | | |
| Operating Impact on Program Costs | | | | | | | | |
| New Positions | | | | | | | | |

Key Changes to the 2014 - 2023 Approved Capital Plan

The 2015 Recommended Capital Budget and the 2016 - 2024 Recommended Capital Plan reflect an increase of \$28.411 million in capital funding from the 2014 to 2023 Approved Capital Plan.

The table and chart below provide a breakdown of the \$28.411 million or 51.3% increase in the Capital Program on an annual basis from 2014 to 2024.

Chart 1
Changes to the 2014 -2023 Approved Capital Plan (In \$000s)



| (\$000s) | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 10-Year Total |
|---|--------|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|---------------|
| 2014 - 2023 Capital Budget & Plan | 14,454 | 4,625 | 3,990 | 4,840 | 4,700 | 4,450 | 4,925 | 4,298 | 4,385 | 4,735 | | 55,402 |
| 2015 - 2024 Rec'd Capital Budget & Plan | | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 83,813 |
| Change % | | 12.5% | 18.2% | -9.3% | -5.0% | 20.1% | 140.0% | 168.5% | 160.3% | 174.2% | | 51.3% |
| Change \$ | | 580 | 725 | -450 | -235 | 895 | 6,895 | 7,240 | 7,030 | 8,250 | | 28,411 |

As made evident in the chart above, the \$28.411 million increase in the Capital program reflects the \$40.000 million increase in debt funded projects focussed in 2020 - 2024 of the new plan partially offset by higher funding in the 2014 year.

As reflected in Table 2 on the following page, changes to the 2015 – 2023 Approved Capital Plan, specifically the recommended \$30.390 million in increased capital funding in the nine common years of the Capital Plan (2015 – 2023) arise from the reprioritization of Exhibition Place capital projects, based on the following factors:

- Strategic investment of \$30.930 million in more debt funding, is being recommended to address the unmet critical state of good repair backlog needs.
 - This additional investment will help alleviate the pressures on meeting the SOGR backlog needs in the last five years of the 10-Year Capital Plan where significant SOGR needs are identified.
- Realignment of Exhibition Place's 2015 Capital Budget to meet newly assessed requirements of the overall SOGR needs.

A summary of project changes for the years 2015 to 2023 totalling \$30.930 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

| \$000s | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2015 - 2023 Total |
|--|--------|------------|------------|--------------|--------------|------------|--------------|--------------|--------------|--------------|--------|-------------------|
| 2014 - 2023 Capital Budget & Plan | 14,454 | 4,625 | 3,990 | 4,840 | 4,700 | 4,450 | 4,925 | 4,298 | 4,385 | 4,735 | | 40,948 |
| 2015 - 2024 Rec'd Capital Budget & Plan | | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 71,878 |
| Capital Budget & Plan Changes (2015 - 2023) | | 580 | 725 | (450) | (235) | 895 | 6,895 | 7,240 | 7,030 | 8,250 | | 30,930 |

| | Total Project Cost | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2015 - 2023 | 2024 | Revised Total Project Cost |
|---|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|---------------|----------------------------|
| Previously Approved Sub-Projects | | | | | | | | | | | | | |
| Pre-Engineering Program | 1,100 | (100) | (100) | (125) | (125) | (125) | (125) | (125) | (125) | (150) | (1,100) | | - |
| Coliseum Complex | 2,330 | (500) | (580) | (870) | | (175) | (205) | | | | (2,330) | | - |
| Direct Energy Centre | 7,035 | (435) | (995) | (405) | (535) | (600) | (150) | (500) | (1,150) | 1,750 | (3,020) | 1,850 | 5,865 |
| Better Living Cente | 1,015 | (100) | | | (190) | | | | | | (290) | | 725 |
| Parks, Parking Lots and Roads | 10,855 | (390) | (340) | (500) | (1,450) | (1,075) | (1,350) | (1,225) | (1,400) | (1,100) | (8,830) | 100 | 2,125 |
| Horse Palace | 2,325 | | | | (100) | (875) | (475) | 1,100 | | 100 | (250) | | 2,075 |
| Queen Elizabeth Building | 3,140 | (500) | (950) | 850 | 1,055 | 1,155 | 900 | (140) | | | 2,370 | | 5,510 |
| Food Building | 725 | | | | | | | | 525 | | 525 | | 1,250 |
| M/E & Communication Infrastructure | 6,915 | (1,000) | (650) | (750) | (950) | (865) | (400) | (250) | (400) | (1,150) | (6,415) | | 500 |
| Other Buildings | 688 | (135) | | (85) | (85) | (85) | | (198) | | | (588) | | 100 |
| National Soccer Stadium | 3,380 | (390) | (75) | (890) | (450) | (350) | (495) | (160) | (385) | (185) | (3,380) | | - |
| All Stream Conference Centre | 700 | | | | | | 30 | | | (300) | (270) | | 430 |
| General Services Building | 540 | 10 | | (65) | | (200) | | | | | (255) | 250 | 535 |
| Press Building | 200 | | | | | | | 100 | | | 100 | | 300 |
| Total Previously Approved | 40,948 | (3,540) | (3,690) | (2,840) | (2,830) | (3,195) | (2,270) | (1,398) | (2,935) | (1,035) | (23,733) | 2,200 | 19,415 |
| New Sub-Projects | | | | | | | | | | | | | |
| Pre-Engineering Program | | 100 | 150 | 125 | 125 | 125 | 125 | 125 | 125 | 150 | 1,150 | 150 | 1,300 |
| Coliseum Complex | | 230 | | 625 | 1,070 | 2,135 | 4,225 | 1,815 | 4,190 | 2,400 | 16,690 | 2,900 | 19,590 |
| Direct Energy Centre | | 632 | 2,170 | 750 | 650 | 1,380 | 1,365 | 2,450 | 3,975 | 3,760 | 17,132 | 5,135 | 22,267 |
| Better Living Cente | | 275 | | | | | 190 | | | | 465 | | 465 |
| Parks, Parking Lots and Roads | | 413 | 1,150 | 250 | 100 | 250 | 2,150 | 2,800 | 1,375 | 1,375 | 9,863 | 350 | 10,213 |
| Horse Palace | | | 200 | | | | | | | | 200 | | 200 |
| Queen Elizabeth Building | | 750 | 230 | 100 | 100 | | 100 | 390 | | | 1,670 | | 1,670 |
| Food Building | | | | 100 | | | 110 | 90 | | | 300 | 1,000 | 1,300 |
| M/E & Communication Infrastructure | | 825 | 515 | 250 | 550 | 200 | 750 | 600 | 300 | 600 | 4,590 | 200 | 4,790 |
| Other Buildings | | | | 190 | | | 150 | 268 | | | 608 | | 608 |
| Green Energy Initiatives | | 610 | | | | | | | | 1,000 | 1,610 | | 1,610 |
| Special Projects | | 85 | | | | | | 100 | | | 185 | | 185 |
| General Services Building | | 200 | | | | | | | | | 200 | | 200 |
| Total New | | 4,120 | 4,415 | 2,390 | 2,595 | 4,090 | 9,165 | 8,638 | 9,965 | 9,285 | 54,663 | 9,735 | 64,398 |
| Total Changes | | 580 | 725 | (450) | (235) | 895 | 6,895 | 7,240 | 7,030 | 8,250 | 30,930 | 11,935 | 83,813 |

Significant Capital Project Changes in Exhibition Place:

The following Exhibition Place capital projects have been allocated increased funding to address key priorities outlined below:

- The *Direct Energy Centre* project has been provided additional funding of \$17.132 million in 2023, and \$5.135 million in 2024 to perform various replacement works and retrofit the existing equipment such as the cooling towers, and chillers.
- The *Coliseum Complex* project will receive additional funding of \$16.690 million in 2023, and \$2.900 million in 2024 to address the needed replacement work that will maintain and enhance the site.

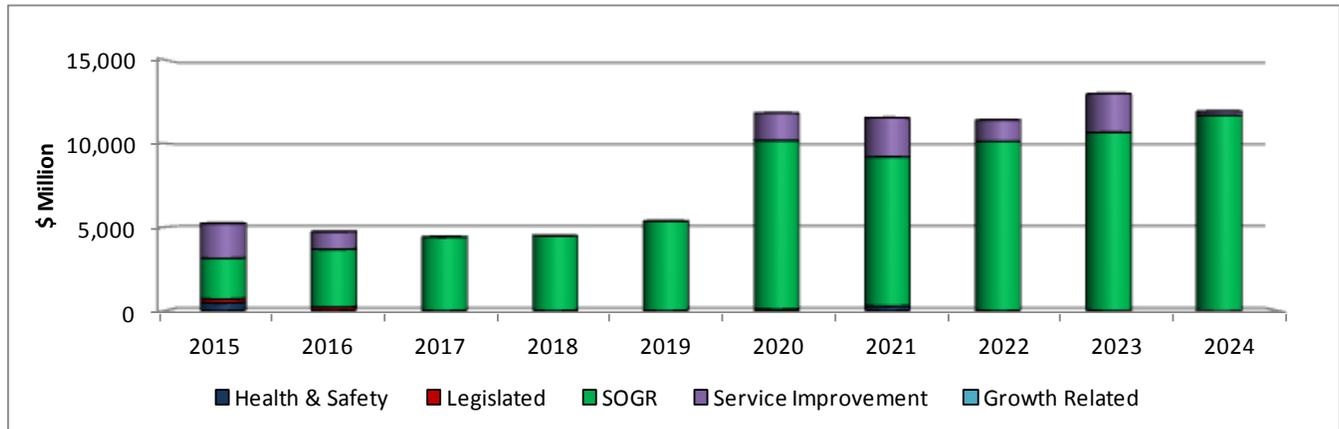
Significant reductions have been made to the following project costs:

- The *National Soccer Stadium (BMO Field)* project for \$3.380 million has been removed from the Capital Plan, as the new agreement with Maple Leaf Sports & Entertainment to expand the facility includes their taking responsibility for capital maintenance.

New projects totalling \$1.610 million have been added to the 2014 – 2023 Approved Capital Plan:

- The *Green Energy Initiatives* projects (\$0.610 million in 2015 and \$1.000 million in 2023) will begin replacements of the existing lighting system with LED lighting equipment to reduce energy consumption. Additional \$1.000 million is planned in 2023 for solar photovoltaic thin film installation on the Direct Energy Centre roof.

Chart 2
2015 – 2024 Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the higher level of spending in 2020 – 2024 parallels the increased investment in SOGR projects across the site to reduce the SOGR backlog. The 2020 – 2024 Recommended Capital Plan of \$59.693 million, or 71.2% of the total funding over the 10-year period is largely driven by increased SOGR projects financed by \$37.025 million of the additional \$40.000 of the debt provided.

- Health & Safety and Legislated projects account for 1.5% of total funding which will assure that Exhibition Place is in compliance with safety standards.
- Funding for SOGR projects account for 85.4% of total funding to provide on-going maintenance of the facility and preserve its historically important assets.
- Recommended Service Improvement projects account for 13.1% of total funding and are consistent with Exhibition Place's objective of achieving higher levels of service provided to its clients. Examples include new Green Energy Initiatives.

Table 3
Summary of Capital Projects by Category (In \$000s)

| | Total App'd Cash Flows to Date* | 2015 Budget | 2016 Plan | 2017 Plan | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2015 - 2024 Total | Rec'd Total Project Cost |
|---------------------------------------|---------------------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|-------------------|--------------------------|
| Total Expenditures by Category | | | | | | | | | | | | | |
| Health & Safety | | | | | | | | | | | | | |
| M/E & Communication Infrastructure | | 175 | | | | | | | | | | 175 | 175 |
| Other Buildings | | | | | | | 85 | 268 | | | | 353 | 353 |
| General Services Building | | 285 | | | | | | | | | | 285 | 285 |
| Sub-Total | - | 460 | - | - | - | - | 85 | 268 | - | - | - | 813 | 813 |
| Legislated | | | | | | | | | | | | | |
| Coliseum Complex | | 230 | | | | | | | | | | 230 | 230 |
| Horse Palace | | | 200 | | | | | | | | | 200 | 200 |
| Sub-Total | - | 230 | 200 | - | - | - | - | - | - | - | - | 430 | 430 |
| State of Good Repair | | | | | | | | | | | | | |
| Pre-Engineering Program | | 100 | 150 | 125 | 125 | 125 | 125 | 125 | 125 | 150 | 150 | 1,300 | 1,300 |
| Coliseum Complex | | | | 625 | 1,070 | 2,135 | 4,225 | 1,815 | 4,190 | 2,400 | 2,900 | 19,360 | 19,360 |
| Direct Energy Centre | | 460 | 2,170 | 750 | 865 | 1,380 | 1,465 | 2,550 | 3,860 | 6,980 | 6,985 | 27,465 | 27,465 |
| Better Living Centre | | 275 | | | | | | 915 | | | | 1,190 | 1,190 |
| Parks, Parking Lots and Roads | | 350 | 200 | 350 | 400 | 350 | 600 | 775 | 400 | 425 | 200 | 4,050 | 4,050 |
| Horse Palace | | | | | | | 400 | 1,575 | | 100 | | 2,075 | 2,075 |
| Queen Elizabeth Building | | 750 | 230 | 2,000 | 1,455 | 1,155 | 1,000 | 590 | | | | 7,180 | 7,180 |
| Food Building | | | | 100 | | | 110 | 90 | 1,250 | | 1,000 | 2,550 | 2,550 |
| M/E & Communication Infrastructure | | 500 | 715 | 250 | 550 | 200 | 750 | 900 | 300 | 600 | 200 | 4,965 | 4,965 |
| Other Buildings | | | | 190 | | | | 65 | 100 | | | 355 | 355 |
| Allstream Conference Centre | | | | | | | 430 | 100 | | | | 530 | 530 |
| General Services Building | | | | | | | | | | | 250 | 250 | 250 |
| Press Building | | | | | | | | 300 | | | | 300 | 300 |
| Sub-Total | - | 2,435 | 3,465 | 4,390 | 4,465 | 5,345 | 10,085 | 8,920 | 10,125 | 10,655 | 11,685 | 71,570 | 71,570 |
| Service Improvements | | | | | | | | | | | | | |
| Direct Energy Centre | | 172 | | | | | | | 215 | 280 | | 667 | 667 |
| Parks, Parking Lots and Roads | | 863 | 1,050 | | | | 1,650 | 2,350 | 1,075 | 1,050 | 250 | 8,288 | 8,288 |
| M/E & Communication Infrastructure | | 150 | | | | | | | | | | 150 | 150 |
| Green Energy Initiative | | 610 | | | | | | | | 1,000 | | 1,610 | 1,610 |
| Special Projects | | 85 | | | | | | | | | | 85 | 85 |
| General Services Building | | 200 | | | | | | | | | | 200 | 200 |
| Sub-Total | - | 2,080 | 1,050 | - | - | - | 1,650 | 2,350 | 1,290 | 2,330 | 250 | 11,000 | 11,000 |
| Total Expenditures by Category | - | 5,205 | 4,715 | 4,390 | 4,465 | 5,345 | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 83,813 | 83,813 |

2015 – 2024 Recommended Capital Plan

The 10-Year Recommended Capital Plan supports Exhibition Place's objectives of maintaining SOGR by addressing aging infrastructure and including Service Improvement projects for Parks, Parking Lots and Roads, and Green Energy Initiatives.

Health & Safety, & Legislated

- *Mechanical, Electrical (M/E) & Communication Infrastructure*
 - \$0.175 million will be spent to retrofit the existing freight elevator safety code at annexes, and the transformers and generators.
- *Other Buildings*
 - \$0.353 million will support ongoing improvements to the grounds security and surveillance system in 2020 – 2021.
- *General Services Building*
 - \$0.285 million will fund combined passenger/freight elevator installation sub-project.
- *Coliseum Complex*

- \$0.230 million will provide funding for the Fire Alarm systems upgrade.
- *Horse Palace*
 - Funding of \$0.200 million will upgrade the existing stand pipe system.

State of Good Repairs (SOGR)

- *Direct Energy Centre*
 - \$27.465 million will fund replacements of roofs, chillers, garage air make up units, south curtain wall at Galleria, and cooling towers retrofit.
- *Coliseum Complex*
 - \$19.360 million will provide funding for replacements of concrete slab at the Industry Building, unit heaters and pumps and electrical bus duct, retrofit of the steam condensate piping systems, and install electrical lighting system (LED).
- *Queen Elizabeth Building*
 - \$7.180 million of funds will replace roofs at the Exhibit Hall, Theatre and Executive Offices, and replace the air handling unit in Mechanical Room and Fire Alarm systems.
- *M/E & Communications Infrastructure*
 - \$4.965 million will provide funds for ongoing maintenance of transformers, switchgears and circuit breakers, and building automation system sub-project.
- *Parks, Parking Lots and Roads*
 - \$4.050 million will be spent for sidewalks, pathways, roads and lots, street and parking lots lighting retrofit, and fountain retrofit at various locations at Exhibition Place; and
- *Food Building*
 - Projects totalling \$2.550 million are planned for replacements of roof, bus duct and switches.

Service Improvements

- *Parks, Parking Lots and Roads*
 - \$8.288 million will complete the Festival Plaza Developments and 2015 Way Finding sub-project in time for the Pan Am Games 2015.
- *Green Energy Initiative*
 - \$1.610 million will provide funding to complete the LED Lighting and Conversation /Demand Management sub-project and initiate Thin Film Solar Photovoltaic sub-project at the Direct Energy Centre.
- *Direct Energy Centre*
 - \$0.667 million will fund the installation of a new movable huff core wall for the Swing space.

Chart 3
2015 – 2024 Capital Plan by Funding Source (In \$000s)

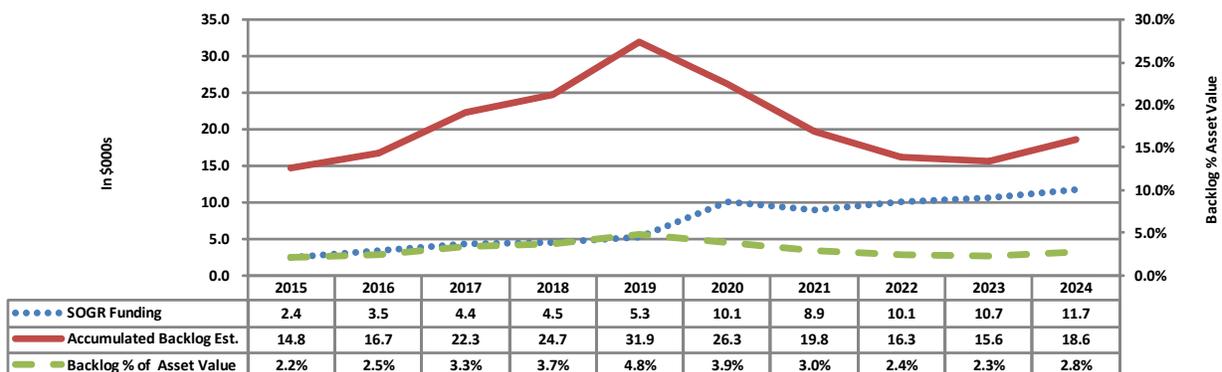


The 10-Year Recommended Capital Plan of \$83.813 million will be financed by the following sources:

- Debt, which accounts for \$82.118 million or 98% of the financing over the 10-year period.
 - The recommended debt funding is above the 10-year debt affordability target of \$42.118 million by \$40.000 million. Strategic additional investment of \$40.000 million is recommended to fund unmet critical SOGR needs and reduce the backlog.
 - The 10-Year Recommended Capital Plan captures increased SOGR needs in 2020 – 2024 at various sites such as the Direct Energy Centre, Coliseum Complex, and Parks, Parking Lots and Roads.
- Other revenue sources include \$1.695 million or 2% of the total 10-Year Recommended Capital Plan.
 - Funds for two major *Green Energy Initiatives* sub-projects and one small *Special Project* are expected to be secured through a third party funding.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)

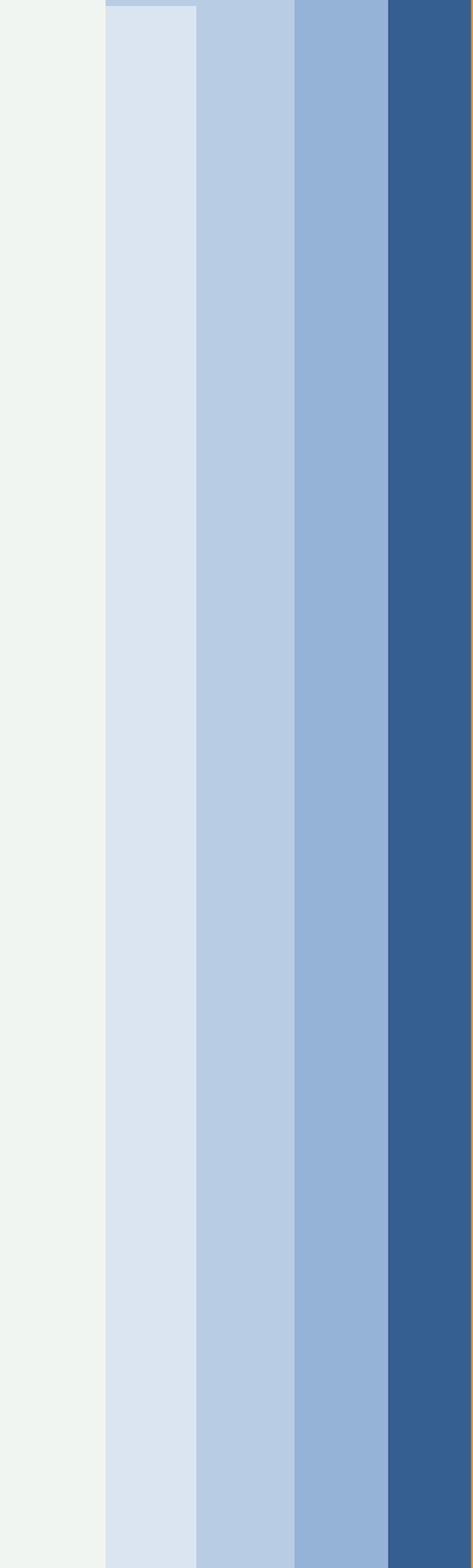


The 10-Year Recommended Capital Plan dedicates \$71.570 million to SOGR spending over the 10-Year Capital Plan timing horizon, which on average provides \$7.517 million annually.

- Exhibition Place is responsible for 192 acres including 9 buildings designated under the Ontario Heritage Act and a further 20 buildings and structures listed on the City's Inventory of Heritage Properties. These structures have historical and cultural significance. Many of these buildings were constructed before modern energy conservation, lighting, and heating standards were developed.
- At the end of 2014, Exhibition Place will have a backlog of a state of good repair work for infrastructure renewal estimated at \$14.616 million, representing 2.2% of the asset replacement value of \$666.343 million.
- As the City's priority is to maintain Exhibition Place's historic buildings and infrastructure; SOGR capital spending is allocated 85.4% of the funding in the 2015 – 2024 Recommended Capital Budget and Plan.
- Exhibition Place continues to assess buildings and perform annual inspections and audits on the grounds to determine needs and avoid health and safety implications for employees, clients and visitors.
- The 10-Year Recommended Capital Plan maintains the current level of SOGR spending allocation in the 2015 – 2019 years, resulting in the backlog increasing to \$31.9 million or 4.8% of asset value by 2016.
- Focussed increases in debt financed SOGR work in the 2020 – 2024 years reduce the backlog to \$18.6 million or 2.8% by 2024.
 - Projects such as the *Coliseum Complex* and *Direct Energy Centre* account for 26% and 37% of the 2020-2024 Recommended Capital Plan of \$59.693 million (See Part III - Issues section for further discussion on page 20).

10-Year Capital Plan: Net Operating Budget Impact

The 10-Year Recommended Capital Plan will not impact the 2015 – 2024 Recommended Net Operating Budget.

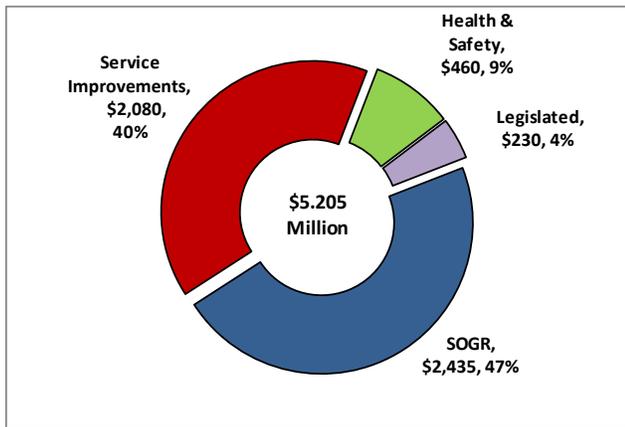


Part II:
2015 Capital Budget

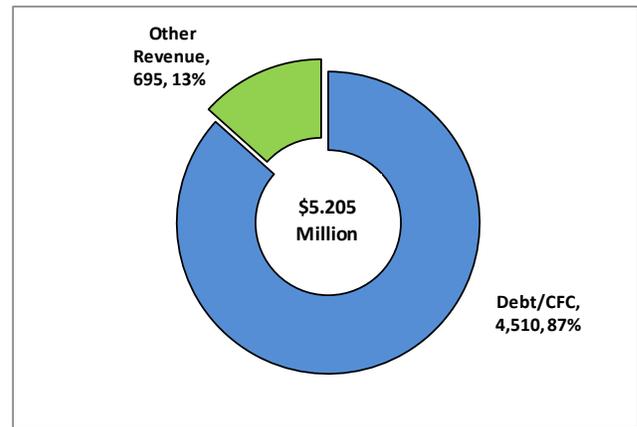
2015 Recommended Capital Budget

2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category
(in \$000s)



2015 Capital Budget by Funding Source
(in \$000s)



The 2015 Recommended Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$5.205 million.

The 2015 Capital Budget expenditures are allocated to the following categories:

- *Health & Safety and Legislated (\$0.690 million, 13%):*
 - ✓ Funding for Health & Safety, and Legislated projects in 2015 will ensure Exhibition Place is in compliance with the fire safety codes and health regulations.
- *State of Good Repair (SOGR) (\$2.435 million, 47%):*
 - ✓ In 2015, SOGR projects will fund asset maintenance costs and repair work at various buildings such as the parking office relocation (\$0.200 million) and roof replacements (\$0.550 million).
- *Service Improvements (\$2.080 million, 40%):*
 - ✓ Exhibition Place mandates to improve its service through such sub-project as Festival Plaza Development (\$0.700 million) for the upcoming Pan Am Games 2015.

The 2015 Recommended Capital Budget is financed primarily by:

- *Debt (\$4.510 million, 87%)*
 - ✓ The total debt of \$4.510 million is above the debt affordability guideline of \$4.235 million set for this Program in 2015.
 - ✓ The Program is above the debt target by \$0.275 million to resolve its urgent SOGR needs in 2015.
- *Other Revenues (\$0.695 million, 13%)*
 - ✓ \$0.610 million will be secured through a third party funding source for the Green Energy Initiative – LED Lighting and Conservation/Demand Management Program; and
 - ✓ \$0.085 million will also be secured through third party funding sources for the Special Projects – Way-Finding Program.

Table 7
2015 Recommended Cash Flow & Future Year Commitments (In \$000s)

| | 2013 and Prior Year Carry Forwards | 2014 Carry Forwards | 2015 Rec'd Cash Flow | Total 2015 Cash Flow (Incl 2014 C/Fwd) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total 2015 Rec'd Cash Flow & FY Commits |
|--|------------------------------------|---------------------|----------------------|--|-------|------|------|------|------|------|------|------|------|---|
| Expenditures | | | | | | | | | | | | | | |
| Previously Approved | | 2,178 | 700 | 2,878 | | | | | | | | | | 2,878 |
| Change in Scope | | | 550 | 550 | | | | | | | | | | 550 |
| New | | | 3,530 | | | | | | | | | | | |
| New w/Future Year | | | 425 | | 2,230 | | | | | | | | | |
| Total Expenditure | | 2,178 | 5,205 | 3,428 | 2,230 | | | | | | | | | 5,658 |
| Financing | | | | | | | | | | | | | | |
| Debt | | 300 | 4,510 | 4,810 | 2,230 | | | | | | | | | 7,040 |
| Other | | 1,278 | 695 | 1,973 | | | | | | | | | | 1,973 |
| Reserves/Res Funds | | 600 | | 600 | | | | | | | | | | 600 |
| Development Charges | | | | | | | | | | | | | | |
| Provincial/Federal | | | | | | | | | | | | | | |
| Total Financing (including carry forward funding) | | 2,178 | 5,205 | 7,383 | 2,230 | | | | | | | | | 9,613 |

Approval of the 2015 Recommended Capital Budget of \$7.383 million will result in the following:

- \$2.178 million of 2014 funding will be carried forward into 2015 for completion of *Washrooms Renovation* at the *Direct Energy Centre*; *Splash Pad*; *Roof Replacements* at the *Queen Elizabeth Building*; *District Energy System*; and *Fire Alarm System Replacement* sub-projects.
- \$0.700 million for previously approved *Festival Plaza Development* sub-project will be provided to complete the project in time for the Pan Am Games 2015.
- Change in scope project funding of \$0.550 million will support the 2015 cash flow requirements for the *Executive Offices Roof Replacement* sub-project at the *Queen Elizabeth Building*.
- New project funding of \$3.530 million will provide funding for the *M/E & Communication Infrastructure*, *Green Energy Initiatives* and *General Services Building*.
- New with future year project funding of \$0.425 million provides for the *Chillers Replacement* sub-project at the *Direct Energy Centre*, and *Fire Alarm System Replacement* sub-project at the *Queen Elizabeth Building* projects.
- Future year commitments of \$2.230 in 2016 are required for *Chillers Replacement*; and *Fire Alarm System Replacement* sub-projects for *Direct Energy Centre* and *Queen Elizabeth Building* respectively as these projects will take two years to complete.

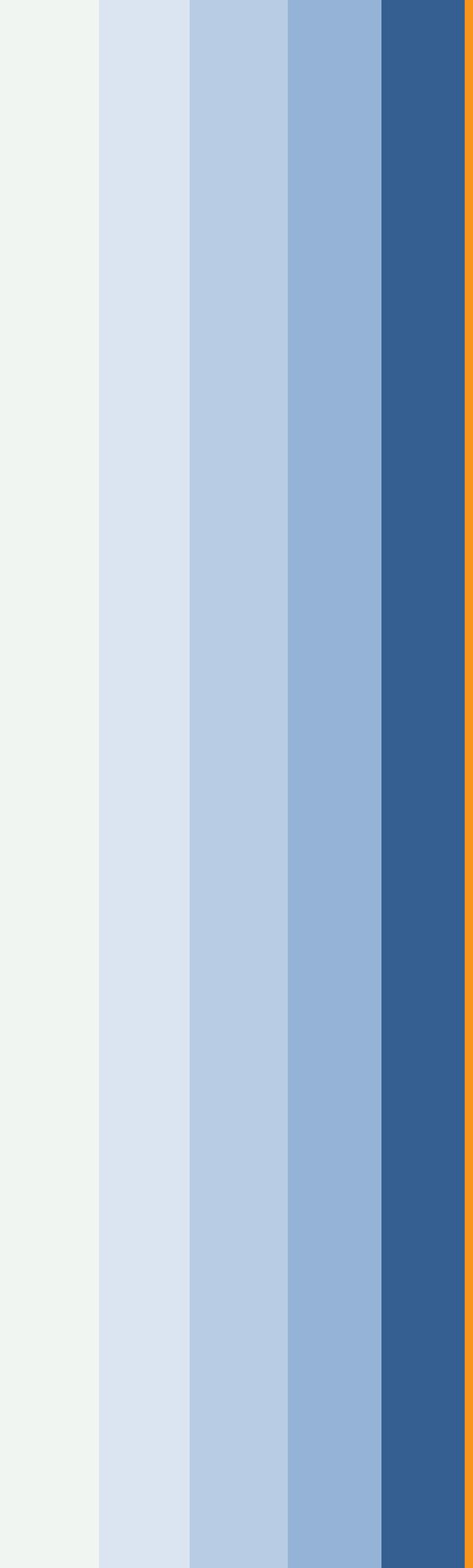
2015 Recommended Capital Project Highlights

Table 8
2015 Recommended Capital Project Highlights (in \$000s)

| Project | Total Project Cost | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 - 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2015 - 2024 Total |
|--|--------------------|--------------|--------------|------|------|------|--------------|------|------|------|------|------|-------------------|
| Pre-Engineering Program | N/A | 100 | | | | | 100 | | | | | | 100 |
| Coliseum Complex | N/A | 230 | | | | | 230 | | | | | | 230 |
| Direct Energy Centre | N/A | 982 | 2,000 | | | | 2,982 | | | | | | 2,982 |
| Better Living Centre | N/A | 275 | | | | | 275 | | | | | | 275 |
| Parks, Parking Lots and Roads | N/A | 1,633 | | | | | 1,633 | | | | | | 1,633 |
| Queen Elizabeth Building | N/A | 1,050 | 230 | | | | 1,280 | | | | | | 1,280 |
| M/E & Communication Infrastructure | N/A | 825 | | | | | 825 | | | | | | 825 |
| Green Energy Initiatives | 610 | 718 | | | | | 718 | | | | | | 718 |
| Special Projects | 85 | 85 | | | | | 85 | | | | | | 85 |
| General Services Building | N/A | 485 | | | | | 485 | | | | | | 485 |
| Fire Alarm System | 1,000 | 1,000 | | | | | 1,000 | | | | | | 1,000 |
| Total (including carry forward funding) | | 7,383 | 2,230 | | | | 9,613 | | | | | | 9,613 |

The 2015 Recommended Capital Budget provides funding of \$7.383 million to:

- Complete the *Queen Elizabeth Building* project for replacement of roofs at the Executive Offices for \$0.850 million (of which \$0.300 million is carried forward from 2014), and initiate a new fire alarm system replacement sub-project for \$0.200 million.
- Complete its *Green Energy Initiatives* for \$0.610 million project which will bring a positive change to the total operational cost by replacing its existing lighting system with LED lights combined with intelligent lighting features, and ramp up the unfinished portion of the 2014 District Energy System project for \$0.108 million.
- Complete the *Fire Alarm System* project in order to meet the Ontario Building Code for \$1.000 million in 2015 at the Direct Energy Centre.
- Continue the *Parks, Parking Lots and Roads* project with the previously planned construction of:
 - Retrofit of fountains for \$0.150 million;
 - Street and parking lots lighting for \$0.100 million; and
 - Improvements on sidewalks, pathways, roads and lots for \$0.100 million.
- Continue its *Pre-Engineering Program* project undertake the necessary study, investigation, design and engineering to formulate projects, programs and budget to maintain the state of good repair and functionality of buildings and facilities.
- Begin the *General Services Building* project to relocate and construct the parking office for \$0.200 million, and replace the existing passenger/freight elevator to meet the building requirements for \$0.285 million. Both projects are expected to begin work in 2015.
- Complete the following sub-projects in preparation for the Pan Am Games 2015:
 - Splash Pad for \$0.420 million;
 - Festival Plaza located in Lot 2 for \$0.700 million;
 - Initiate Way finding Program due for completion in 2015 for \$0.163 million;



Part III:

Issues for Discussion

Issues for Discussion

Issues Impacting the 2015 Capital Budget

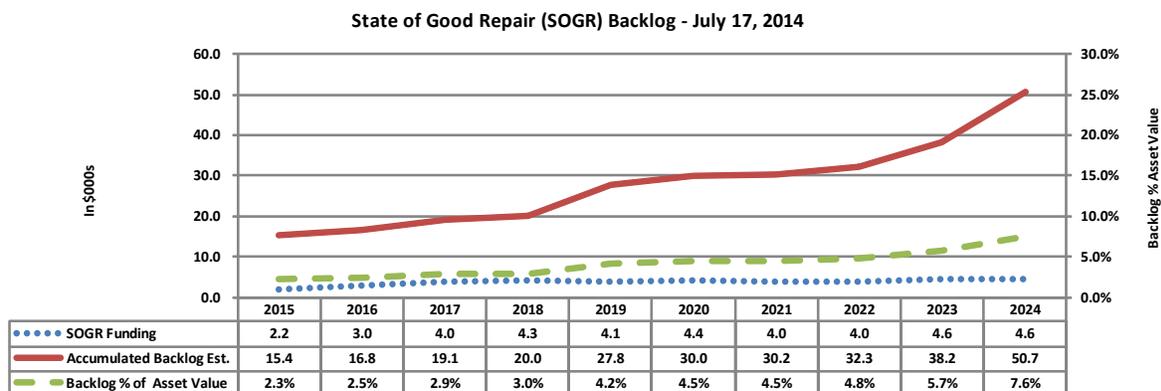
Pan Am Games Showcase - Splash Pad Project

- The construction of a Splash Pad for the Pan Am Games at a cost of \$0.500 million was approved by the Board of Governors at Exhibition Place, and City Council as part of the 2014 Budget process with funding of \$0.250 million to be provided from the Special Events Reserve Fund with debt funding of the balance.
- In 2014, the heritage consultant determined during the design phase that the installation of a splash pad would not be appropriate and negatively affect the Canadian National Exhibition Association (CNEA) programming, the Canadian National Exhibition (CNE) programming, and the use of the children's playground located within Centennial Square.
- As a result, it was determined that the existing McGillivray Fountain would be rehabilitated, as this fountain is a significant historical element at Exhibition Place.
- Also, the Board of Governors at Exhibition Place directed that a splash pad be constructed and \$0.250 million is carried forward from the 2014 Capital Budget for that purpose.

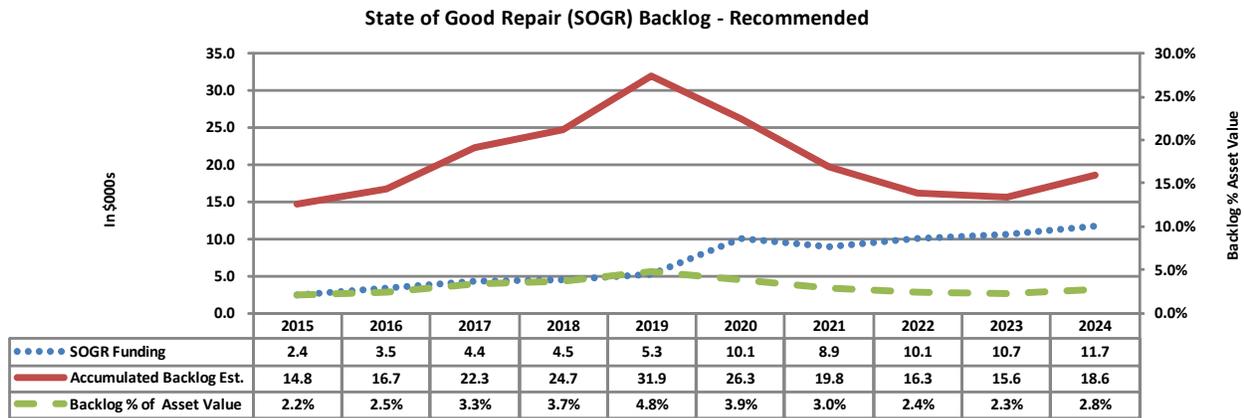
Issues Impacting the 10-Year Capital Plan

Additional Debt in 2020 – 2024 Plan Years

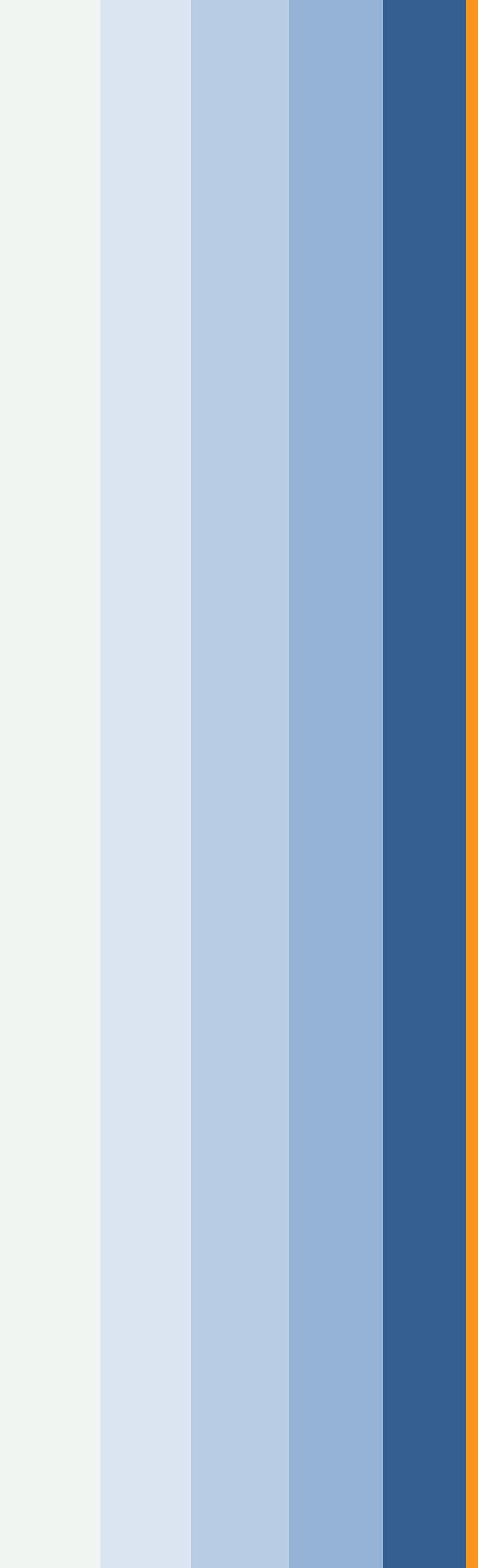
- Exhibition Place's SOGR backlog has been revised as part of the 2015 Budget process to include additional debt financed expenditures that will address the unmet critical SOGR needs in plan years 2020 to 2024.
- In the July 17, 2014 capital plan, debt funding was \$42.118 million or 38.7% of the 10- year plan with SOGR projects allocated \$39.045 million of 35.9% of that plan.
- The backlog arising from this plan was projected to reach \$27.800 million by 2019, or 4.2% of total asset value and \$50.700 million or 7.6% of asset value by 2024.



- In an effort to address this, additional debt funding has been made primarily in the second five years of the 2015-2024 Recommended Capital Plan bringing total debt funding to \$58.693 million over that period.
- Exhibition Place's 2015-2024 Recommended Capital Plan exceeds the debt target by \$40.000 million. This additional debt financed investment during the last five years of the 10-year Plan will address major projects such as the *Coliseum Complex*, and *Direct Energy Centre*:
 - As detailed in Table 2, *Direct Energy Centre* will require a total of \$22.267 million during the last five years of the 10-Year Capital Plan for replacing the roof at the Exhibit Hall (\$5.150 million), and replacement of garage air make up units, cooling towers and south curtain wall at the Galleria (\$2.980 million, \$2.205 million and \$1.920 million respectively).
 - *Coliseum Complex* will require a total of \$19.360 million during the last five years of the 10-Year for replacement of concrete slab, electrical lighting system, roof at the Industry Building, and unit heaters and pumps.



- As shown in the above graph, revised SOGR backlog projection now yields \$31.9 million in accumulated backlog estimate by 2019 representing 4.8% of the asset value. Subsequently, due to increased availability of debt funds, Exhibition Place anticipates reduced accumulated backlog, declining to \$18.6 million in 2024, or 2.8% of the total asset value.



Appendices:

Appendix 1

2014 Performance

2014 Key Accomplishments

In 2014, Exhibition Place accomplished the following:

- ✓ Completed the BMO Field Upgrades project for \$1.000 million, which includes equipment upgrades to POS inventory management system, accounting software, food and beverage fixtures, and building repairs and upgrades.
- ✓ Continued implementation of the strategy for energy efficient capital upgrades for the non tenanted buildings.
- ✓ Completed the soil remediation project at the hotel construction site.
- ✓ Received 3RCertified Platinum Level Status by Recycling Council of Ontario in recognition of Exhibition Place's leadership position in waste reduction and diversion.

2014 Financial Performance

Table 9
2014 Budget Variance Analysis (In \$000's)

| 2014 Approved | As of Sept. 30, 2014 | | Projected Actuals at Year End | | Unspent Balance | |
|---------------|----------------------|---------|-------------------------------|---------|-----------------|-----------|
| \$ | \$ | % Spent | \$ | % Spent | \$ Unspent | % Unspent |
| 14,454 | 3,954 | 27.4% | 9,760 | 67.5% | 4,694 | 32.5% |

2014 Experience

Exhibition Place incurred expenditures of \$3.954 million or 27.4% of its 2014 Approved Capital Budget of \$14.454 million for the period ended September 30, 2014; and spending is projected to be \$9.760 million or 67.5% by year end.

- While the *Better Living Centre* project did not incur any expenditures of the 2014 approved cash flow of \$0.100 million during the nine months ended September 30, 2014, it is estimated that \$0.100 million, or 100% of the 2014 approved cash flow will be spent by year-end. This project provides state of good repair work on the building, including interior lead capsulation, as well as replacement of transformers and lighting fixtures.
- The *BMO Field* project's capital expenditures totalled \$1.000 million or 100% of the 2014 adjusted approved cash flow of \$1.000 million during the nine months ended September 30, 2014. This project provided various equipment upgrades to the Point-of-Sale (POS) inventory management system, accounting software, food and beverage fixtures, and building repairs and upgrades.
- The *Equipment* project's capital expenditures totalled \$0.225 million or 50.3% of the 2014 approved cash flow of \$0.447 million during the nine months ended September 30, 2014. Total capital expenditures are expected to reach \$0.447 million, or 100% by year-end. This project

funded automation systems, replacement of fibre optic cable, various electrical infrastructure and PBX for shows, and building waste management systems.

- The *Parking Lots & Roads* project's capital expenditures totalled \$0.100 million or 5% of the 2014 approved cash flow of \$1.996 million during the nine months ended September 2014. This project funded work on sidewalks, pathways, roads and parking lots. In addition, previously approved capital cash flow allowed expenditures for Pan Am Games, legacy splash pad and Centennial Square. However, the legacy splash pad has been cancelled as the heritage consultant has advised that Exhibition Place cannot decommission nor remove the existing fountain. Accordingly, the approved funds of \$0.250 million in 2014 from Exhibition Place contributions will be used in 2015 to rebuild the fountain to meet current safety code requirements. The additional \$0.250 million will be transferred back to fund other Pan Am projects. This project estimates actual capital expenditures to be \$1.576 million or 90% of the balance of the 2014 approved cash flow of \$1.746 million by year-end.
- The *Pre-Engineering Program* project's capital expenditures totalled \$0.110 million or 63.9% of the 2014 approved cash flow of \$0.172 million during the nine months ended September 30, 2014. It is estimated that \$0.172 million or 100% of the 2014 approved cash flow will be spent by year-end.
- The *Grounds Security Surveillance* project's capital expenditures totalled \$0.047 million or 52.2% of the 2014 approved cash flow of \$0.091 million during the nine months ended September 30, 2014. It is estimated that \$0.091 million or 100% of the 2014 approved cash flow will be spent by year-end.
- The *Fire Protection System Code Retrofit* project in the *Food Building* did not incur any expenditures of the 2014 approved cash flow of \$0.005 million during the nine months ended September 30, 2014. It is estimated that \$0.005 million or 100% of the 2014 approved cash flow will be spent by year-end.
- The *Air Curtain at Industry Building* project did not incur any expenditures of the 2014 approved cash flow of \$0.050 million during the nine months ended September 30, 2014. It is estimated that \$0.050 million or 100% of the 2014 approved cash flow will be spent by year-end.
- The *Pan Am Infrastructure Technical Upgrades* project's capital expenditures totalled \$0.557 million or 37.2% of the 2014 approved cash flow of \$1.500 million during the nine months ended September 30, 2014. Projected actual capital expenditures to year-end are at \$1.200 million or 80%. This project is delayed by year-round shows and events on the site and anticipates the project to ramp up by April 30, 2015.

The projected under-spending is driven by delays in the following sub-projects:

- The *Queen Elizabeth Building Executive Offices Roof Replacement* project's capital expenditures totalled \$0.011 million or 2.4% of the 2014 approved cash flow of \$0.450 million during the nine months ended September 30, 2014. It is estimated that \$0.150 million or 33% of the 2014 approved cash flow will be spent by year-end. The project was delayed as there was not sufficient construction periods available in 2014 due to shows and events.

- The *Direct Energy Centre* project's capital expenditures totalled \$1.294 million or 49.6% of the 2014 approved cash flow of \$2.608 million during the nine months ended September 30, 2014. Capital spending is expected to reach \$2.258 million or 86.6% of the 2014 approved cash flow by year-end. The estimated unspent capital funding of \$0.350 million arose from delayed washrooms construction at the Direct Energy Centre in an effort to minimize disruptions imposed on shows and events in 2014.
- The *District Energy System* project's capital expenditures totalled \$0.597 million or 14.2% of the 2014 approved cash flow of \$4.216 million during the nine months ended September 30, 2014. The year-end projection for actual capital expenditures is \$1.892 million or 44.9% of the 2014 approved cash flow. This project will connect existing energy generation assets at Exhibition Place and supply heating, cooling and water heating to the proposed hotel development as well as to existing event facilities including the Ricoh Coliseum, Coliseum Complex, Direct Energy Centre, and Allstream Centre. This project was delayed in 2014 due to severe cold weather conditions which negatively affected the overall development schedule. Exhibition Place expects total unspent capital expenditures of \$2.324 million by year-end, allocated for heating, cooling and waterheating.
- The *Fire Alarm System* project's capital expenditures totalled \$0.012 million or 0.7% of the 2014 approved cash flow of \$1.820 million during the nine months ended September 30, 2014. The program expects to incur total expenditures of \$0.820 million or 45.1% of the 2014 approved cash flow by year-end. The project was delayed due to an evolving show schedule and a portion of work that cannot be accommodated in 2014 due to the requirement to keep life safety system in active mode during events.

Impact of the 2014 Capital Variance on the 2015 Recommended Budget

- \$2.178 million of the unspent 2014 cash flow funding is being carried forward into the 2015 Recommended Capital Budget for five sub-projects:
 - Two service improvement sub projects: \$0.108 million for *District Energy System – Green Energy Initiatives* and \$0.420 million for *2014 Splash Pad* project; and
 - Three state of good repair sub projects: \$0.350 million for *Washroom Renovation – Direct Energy Centre*, \$0.300 million for *Executive Office Roof Replacement – Queen Elizabeth Building* and \$1.000 million for *Fire Alarm System*.

Appendix 2

Table 10
2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan (\$000s)

| Project | Total Project Cost | 2015 | 2016 | 2017 | 2018 | 2019 | 2015 - 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2015 - 2024 Total |
|--|--------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------------|
| Pre-Engineering Program | N/A | 100 | 150 | 125 | 125 | 125 | 625 | 125 | 125 | 125 | 150 | 150 | 1,300 |
| Coliseum Complex | N/A | 230 | | 625 | 1,070 | 2,135 | 4,060 | 4,225 | 1,815 | 4,190 | 2,400 | 2,900 | 19,590 |
| Direct Energy | N/A | 982 | 2,170 | 750 | 865 | 1,380 | 6,147 | 1,465 | 2,550 | 4,075 | 7,260 | 6,985 | 28,482 |
| Better Living Centre | N/A | 275 | | | | | 275 | 915 | | | | | 1,190 |
| Parks, Parking Lots and Roads | N/A | 1,633 | 1,250 | 350 | 400 | 350 | 3,983 | 2,250 | 3,125 | 1,475 | 1,475 | 450 | 12,758 |
| Horse Palace | N/A | | 200 | | | | 200 | 400 | 1,575 | | 100 | | 2,275 |
| Queen Elizabeth Building | N/A | 1,050 | 230 | 2,000 | 1,455 | 1,155 | 5,890 | 1,000 | 590 | | | | 7,480 |
| Food Building | N/A | | | 100 | | | 100 | 110 | 90 | 1,250 | | 1,000 | 2,550 |
| M/E & Communication Infrastructure | N/A | 825 | 715 | 250 | 550 | 200 | 2,540 | 750 | 900 | 300 | 600 | 200 | 5,290 |
| Other Buildings | N/A | | | 190 | | | 190 | 150 | 368 | | | | 708 |
| Green Energy Initiatives | 1,718 | 718 | | | | | 718 | | | | 1,000 | | 1,718 |
| Allstream Conference Centre | N/A | | | | | | - | 430 | 100 | | | | 530 |
| Special Projects | 185 | 85 | | | | | 85 | | | | | | 85 |
| General Services Building | N/A | 485 | | | | | 485 | | | | | 250 | 735 |
| Press Building | 300 | | | | | | - | | 300 | | | | 300 |
| Fire Alarm System | 1,000 | 1,000 | | | | | 1,000 | | | | | | 1,000 |
| Total (including carry forward funding) | | 7,383 | 4,715 | 4,390 | 4,465 | 5,345 | 26,298 | 11,820 | 11,538 | 11,415 | 12,985 | 11,935 | 85,991 |

Appendix 3

2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

Exhibition Place

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|----|---|----|----|----|---|------|------|-------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-----------------------|--------------------|--------|
| | | | | | | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | |
| EXH00001 PRE-ENGINEERING PROGRAM | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | 16 | 2015 Var Blds-Study/Investigate/Design/Engineer | CW | S5 | 03 | 100 | 150 | 125 | 125 | 125 | 625 | 675 | 1,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 1,300 | |
| Sub-total | | | | | | 100 | 150 | 125 | 125 | 125 | 625 | 675 | 1,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 1,300 |
| EXH00007 COLISEUM COMPLEX | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 11 | 2015 Clerestory Window Replacement (Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 1,070 | 0 | 1,070 | 0 | 1,070 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,070 | 0 | 1,070 | |
| 0 | 12 | 2015 Roof Replacement (Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 1,770 | 1,770 | 2,000 | 3,770 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,770 | 0 | 3,770 | |
| 3 | 36 | *2015RoofDeck&SnowShedStructureReplac | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 585 | 585 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585 | 0 | 585 | |
| 0 | 45 | 2015 Exhaust Fans,Heaters,AHU&RTU Replacement | CW | S6 | 03 | 0 | 0 | 625 | 0 | 0 | 625 | 1,015 | 1,640 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,640 | 0 | 1,640 | |
| 13 | 61 | 2015 Miscellaneous HVAC Equipment | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | |
| 4 | 68 | *2015 Electrical Lighting System (LED) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,885 | 1,885 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,885 | 0 | 1,885 | |
| 0 | 78 | *2015 Sanitation Area Restoration (Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 525 | 525 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 525 | 0 | 525 | |
| 0 | 79 | *2015 Loading Dock Doors Restoration(Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | |
| 0 | 80 | *2015 Concrete Slab Replacement (Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,695 | 3,695 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,695 | 0 | 3,695 | |
| 0 | 82 | *2015 Wood Fascia Replacement (Industry Bld) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 0 | 475 | |
| 0 | 86 | 2015 Steam Condensate Piping Systems Retrofit | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,240 | 2,240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,240 | 0 | 2,240 | |
| 0 | 87 | 2015 Unit Heaters & Pumps Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,485 | 1,485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,485 | 0 | 1,485 | |
| 0 | 88 | 2015 Ricoh Fire Alarm Upgrade | CW | S4 | 02 | 230 | 0 | 0 | 0 | 0 | 230 | 0 | 230 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 230 | 0 | 230 | |
| 0 | 89 | *2015 Electrical Bus Duct Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 0 | 1,200 | |
| 0 | 90 | *2015 Electrical Emergency Power | CW | S6 | 03 | 0 | 0 | 0 | 0 | 365 | 365 | 0 | 365 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 365 | 0 | 365 | |
| 0 | 92 | *2015 Replace Roof Deck Structure(North Extension) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | |
| 0 | 94 | *2015 Miscellaneous HVAC Equipment | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | |
| Sub-total | | | | | | 230 | 0 | 625 | 1,070 | 2,135 | 4,060 | 15,530 | 19,590 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,590 | 0 | 19,590 |
| EXH000525 DIRECT ENERGY CENTRE (formerly NTC) | | | | | | | | | | | | | | | | | | | | | | | | |
| 5 | 7 | *2015 New Movable Huffcore Wall at Swing Space | CW | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 215 | 215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215 | 0 | 215 | |
| 0 | 42 | *2015 Rplc Sections of TerrazzoFloorinGalleria(B) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 0 | 350 | |

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Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | |
|------------------|---|------|-------|------|------|---|------|------|------|-----------------|-----------------|-----------------|---|-----------------|---------------------|----------|---------------|----------------------|---------|--------|--------------------|-----------------|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | |
| <u>EXH000525</u> | <u>DIRECT ENERGY CENTRE (formerly NTC)</u> | | | | | | | | | | | | | | | | | | | | | | |
| 1 47 | *2015 Retrofit Tunnel Water Infiltration | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 175 | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 | 0 | 175 |
| 1 62 | Washrooms Renovation | CW | S2 | 03 | 350 | 0 | 0 | 0 | 0 | 350 | 0 | 350 | 0 | 0 | 0 | 0 | 350 | 0 | 0 | 0 | 0 | 0 | 350 |
| 2 64 | *2015 Retrofit Var Loading Dock Ramps & Platforms | CW | S6 | 03 | 0 | 0 | 0 | 215 | 0 | 215 | 0 | 215 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215 | 0 | 215 |
| 3 65 | *2015 Roof Sectional Replacement OverExhibitHalls | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 5,150 | 5,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,150 | 0 | 5,150 |
| 10 72 | *2015 Floor Ports Rebuilding | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 |
| 0 73 | *Sectional Floor Resurfacing in Swing Space | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 460 | 460 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 460 | 0 | 460 |
| 0 74 | *2015 Retrofit Overhead Doors | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 0 75 | *2015 Rplc Windows in S Facade with Triple Glazing | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 0 | 425 |
| 0 76 | *2015 Rplc E Curtain Wall Facade with TripleGlazing | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 |
| 0 77 | *2015 Rplc S Curtain Wall@Galleria w Triple Glazig | CW | S6 | 03 | 0 | 0 | 0 | 0 | 400 | 400 | 1,920 | 2,320 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,320 | 0 | 2,320 |
| 0 78 | *2015 Replace Windows and Doors | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 395 | 395 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 395 | 0 | 395 |
| 0 79 | *2015 Retrofit LoadingDock,Ramps,Canopies&Bumpers | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 670 | 670 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 670 | 0 | 670 |
| 0 80 | 2015 Retrofit Salon #106 | CW | S4 | 03 | 235 | 0 | 0 | 0 | 0 | 235 | 0 | 235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 | 0 | 235 |
| 0 81 | *2015 Retrofit Salons #101 and #102 & Others | CW | S6 | 03 | 0 | 0 | 250 | 0 | 0 | 250 | 1,465 | 1,715 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,715 | 0 | 1,715 |
| 0 82 | 2015 Replace Chillers | CW | S5 | 03 | 225 | 2,000 | 500 | 500 | 500 | 3,725 | 400 | 4,125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,125 | 0 | 4,125 |
| 0 83 | 2015 Retrofit Cooling Towers | CW | S6 | 03 | 0 | 170 | 0 | 0 | 0 | 170 | 2,205 | 2,375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,375 | 0 | 2,375 |
| 0 84 | 2015 Replace Pumps in Cooling Towers | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 325 | 325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 325 | 0 | 325 |
| 0 85 | 2015 Replace Pumps in Chillers | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 290 | 290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290 | 0 | 290 |
| 0 86 | 2015 Replace Pump Loops&Piping Loop for Boiler Sys | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 0 | 185 |
| 0 87 | *2015 Replace Sprinkler System Booster Pump | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 130 | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130 | 0 | 130 |
| 0 88 | 2015 Air Curtain System Retrofit in Loading Docks | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 205 | 205 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205 | 0 | 205 |
| 0 89 | 2015 Replace Parking Garage Exhaust Fans | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 0 90 | 2015 Replace Garage Air Make Up Units | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,980 | 2,980 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,980 | 0 | 2,980 |
| 0 91 | *2015 Miscellaneous Fan Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 480 | 480 | 0 | 480 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 480 | 0 | 480 |

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Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | |
|--|--|------|-------|------|------|---|------|------|-------|-----------------|-----------------|-----------------|---|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| EXH000525 DIRECT ENERGY CENTRE (formerly NTC) | | | | | | | | | | | | | | | | | | | | | | | |
| 0 92 | 2015 Replace Humidifier and Heaters | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 310 | 310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 310 | 0 | 310 |
| 0 93 | *2015 Replace Garbage Compactor | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 | 90 |
| 0 94 | 2015 LED Lighting&Conservation/Demand Management | CW | S4 | 04 | 172 | 0 | 0 | 0 | 0 | 172 | 0 | 172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172 | 0 | 172 |
| 0 95 | 2015 Transformers and Generators Retrofit&Overhaul | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 0 | 475 |
| 0 96 | *2015 Lighting Retrofit in Salons and Concessions | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 0 | 280 |
| 0 97 | *2015 Lighting Retrofit in Garage | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 |
| 0 98 | *2015 AirCurtainSystem Retrofit in Loading Docks | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 0 | 185 |
| 0 100 | *2015 LED Lighting&Conservation/DemandManagement | CW | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 0 | 280 |
| 0 101 | 2015 Retrofit Overhead Doors | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 0 102 | 2015 Rplc Sections of Terrazzo Floors in Galleria | CW | S6 | 03 | 0 | 0 | 0 | 150 | 0 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 0 103 | *2015 Replace Parking Garage Exhaust Fans | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 920 | 920 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 920 | 0 | 920 |
| Sub-total | | | | | 982 | 2,170 | 750 | 865 | 1,380 | 6,147 | 22,335 | 28,482 | 0 | 0 | 0 | 0 | 350 | 0 | 0 | 0 | 28,132 | 0 | 28,482 |
| EXH006 BETTER LIVING CENTRE | | | | | | | | | | | | | | | | | | | | | | | |
| 3 53 | 2015 Under Floor Heating | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 0 | 225 |
| 2 60 | 2015 Roof Top Unit Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 |
| 1 63 | *2015 Interior Lead Capsulation | CW | S4 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 0 64 | *2015 Public Address Systems Retrofit | CW | S4 | 03 | 175 | 0 | 0 | 0 | 0 | 175 | 0 | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175 | 0 | 175 |
| 0 65 | *2015 Distribution Panels | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 190 | 190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190 | 0 | 190 |
| Sub-total | | | | | 275 | 0 | 0 | 0 | 0 | 275 | 915 | 1,190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,190 | 0 | 1,190 |
| EXH260 PARKS, PARKING LOTS AND ROADS | | | | | | | | | | | | | | | | | | | | | | | |
| 7 37 | 2015 West Bailey Bridge Investigation & Retrofit | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 1 69 | 2014 Festival Plaza Development-NE Lot 2 | CW | S2 | 04 | 700 | 0 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 |
| 3 74 | 2015 Street & Parking Lots Lighting Retrofit | CW | S5 | 03 | 100 | 100 | 100 | 300 | 100 | 700 | 625 | 1,325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,325 | 0 | 1,325 |
| 2 77 | 2014 Splash Pad | CW | S2 | 04 | 420 | 0 | 0 | 0 | 0 | 420 | 0 | 420 | 0 | 0 | 0 | 0 | 250 | 0 | 170 | 0 | 0 | 0 | 420 |

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Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|--|------|-------|------|-------|---|-------|-------|-------|-----------------|-----------------|-----------------|---|-----------------|---------------------|----------|---------------|----------------------|---------|--------|--------------------|-----------------|--------|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | | |
| EXH260 PARKS, PARKING LOTS AND ROADS | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 78 | 2015 Festival Plaza Development-Exterior Washroom | CW | S6 | 04 | 0 | 700 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 |
| 4 79 | 2015 Sidewalks, Pathways, Roads & Lots-AODA | CW | S5 | 03 | 100 | 100 | 100 | 100 | 100 | 500 | 500 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 |
| 0 80 | *2015 Festival Plaza Development-NW Lot2 | CW | S6 | 04 | 0 | 350 | 0 | 0 | 0 | 350 | 1,650 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 |
| 0 81 | *2015 Festival Plaza Development - South of Lot 2 | CW | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 4,725 | 4,725 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,725 | 0 | 4,725 |
| 0 82 | 2015 Fountain Retrofit -Various Locations | CW | S5 | 03 | 150 | 0 | 150 | 0 | 150 | 450 | 300 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 750 |
| 0 83 | 2015 Way Finding Program | CW | S4 | 04 | 163 | 0 | 0 | 0 | 0 | 163 | 0 | 163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 163 | 0 | 163 |
| 0 84 | *2015 Street & Parking Lot Lighting Retrofit (B) | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 875 | 875 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 875 | 0 | 875 |
| Sub-total | | | | | 1,633 | 1,250 | 350 | 400 | 350 | 3,983 | 8,775 | 12,758 | 0 | 0 | 0 | 0 | 250 | 0 | 170 | 0 | 12,338 | 0 | 12,758 | |
| EXH270 HORSE PALACE | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 22 | *2015 East Side Roof Replacement&PV TempRelocation | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,375 | 1,375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,375 | 0 | 1,375 |
| 6 28 | 2015 Lighting Control&Distribution Panel Retrofit | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 |
| 3 35 | *2015 Restore Washrooms | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 4 42 | *2015 Modernize Freight Elevator & Replace Piston | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 |
| 5 43 | *2015 Radiant Heat Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 |
| 0 44 | 2015 Stand Pipe System Upgrade | CW | S6 | 02 | 0 | 200 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 |
| Sub-total | | | | | 0 | 200 | 0 | 0 | 0 | 200 | 2,075 | 2,275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,275 | 0 | 2,275 |
| EXH290 QUEEN ELIZABETH BUILDING | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 31 | 2015 Rpl Exterior Sealant,Masonry&Concrete Retrof | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 |
| 1 32 | 2014 Replace Roofs at Executive Offices | CW | S2 | 03 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 |
| 2 47 | 2015 Replace Roof at Exhibit Hall | CW | S6 | 03 | 0 | 0 | 1,400 | 1,355 | 1,155 | 3,910 | 0 | 3,910 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,910 | 0 | 3,910 |
| 1 48 | *2015 Replace Roof at Theatre | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 0 | 900 |
| 5 50 | 2015 Replace AHU in Mechanical Room | CW | S6 | 03 | 0 | 0 | 500 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 |
| 4 51 | 2015 Rpl Rooftop Heating & Cooling Units in Hall | CW | S6 | 03 | 0 | 0 | 100 | 100 | 0 | 200 | 100 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 |
| 0 52 | 2015 Replace Fire Alarm System | CW | S4 | 03 | 200 | 230 | 0 | 0 | 0 | 430 | 0 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 430 | 0 | 430 |

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Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|--|--|------|-------|------|-------|---|-------|-------|-------|-----------------|-----------------|-----------------|---|-----------------|---------------------|----------|---------------|----------------------|---------|---------|-------------------------|-----------------|-------|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other 2 | Debt - Recoverable Debt | Total Financing | | |
| EXH290 QUEEN ELIZABETH BUILDING | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 53 | *2015 Replace Roof at Exhibit Hall | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 390 | 390 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 390 | 0 | 390 | |
| 0 54 | 2015 Replace Roofs at Executive Offices | CW | S3 | 03 | 550 | 0 | 0 | 0 | 0 | 550 | 0 | 550 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 550 | 0 | 550 | |
| Sub-total | | | | | 1,050 | 230 | 2,000 | 1,455 | 1,155 | 5,890 | 1,590 | 7,480 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,480 | 0 | 7,480 |
| EXH330 FOOD BUILDING | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 38 | 2015 Roof Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 1,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 0 | 1,250 | |
| 0 39 | 2015 Replace Boilers and Roof Top Exhaust Fans | CW | S6 | 03 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | |
| 0 40 | *2015 Bus Duct and Switches Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 0 41 | *2015 Replace Boilers & Roof Top Exhaust Fans | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | |
| Sub-total | | | | | 0 | 0 | 100 | 0 | 0 | 100 | 2,450 | 2,550 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550 | 0 | 2,550 |
| EXH350 M/E & COMMUNICATION INFRASTRUCTURE | | | | | | | | | | | | | | | | | | | | | | | | |
| 7 103 | *2015 Replace Fibre Optic Cable Groundwide(B) | CW | S6 | 03 | 0 | 200 | 0 | 0 | 0 | 200 | 300 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 3 107 | 2015 Trnfrms,Switchgears & CircuitBreakers | CW | S4 | 03 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | |
| 1 108 | 2015 Building Automation System | CW | S4 | 03 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | |
| 0 109 | 2015 Freight Elevator Safety Code Retrofit@Annexes | CW | S4 | 01 | 75 | 0 | 0 | 0 | 0 | 75 | 0 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 | 0 | 75 | |
| 0 110 | 2015 Escalators (2) Major Overhaul at Allstream | CW | S4 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | |
| 0 111 | 2015 Trunked Radio Repeater Sysytem Upgrade | CW | S4 | 04 | 150 | 0 | 0 | 0 | 0 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 | |
| 0 112 | 2015 Transformers & Generators Retrofit&Overhaul | CW | S4 | 01 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | |
| 0 113 | *2015 Building Automation System (B) | CW | S6 | 03 | 0 | 50 | 0 | 0 | 0 | 50 | 100 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 | |
| 0 114 | *2015 Trsfmrs,Switchgears&Circuit Breakers(B) | CW | S6 | 03 | 0 | 200 | 0 | 0 | 0 | 200 | 1,100 | 1,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300 | 0 | 1,300 | |
| 0 115 | 2015 Replace Fibre Optic Cable Grounds Wide | CW | S6 | 03 | 0 | 0 | 0 | 150 | 0 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 | |
| 0 116 | 2016-2024 Building Automation System | CW | S6 | 03 | 0 | 165 | 100 | 100 | 100 | 465 | 500 | 965 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 965 | 0 | 965 | |
| 0 117 | 2016-2024 Transformers,Switchgears&CircuitBreakers | CW | S6 | 03 | 0 | 100 | 150 | 300 | 100 | 650 | 750 | 1,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400 | 0 | 1,400 | |
| Sub-total | | | | | 825 | 715 | 250 | 550 | 200 | 2,540 | 2,750 | 5,290 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,290 | 0 | 5,290 |
| EXH360 OTHER BUILDINGS | | | | | | | | | | | | | | | | | | | | | | | | |
| 4 86 | 2015 Princes'Gates - Masonry Repointing & Flashing | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|------------------------------------|--------------|--|-------|------|------|---|-------|-------|-------|--------------------|--------------------|--------------------|---|--------------------|------------------------|---------------------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | 2015 | 2016 | 2017 | 2018 | 2019 | Total 2015-2019 | Total 2020-2024 | Total 2015-2024 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserve Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>EXH907589 PRESS BUILDING</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | 7 | 2015 Roof Replacement | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | |
| | | Sub-total | | | | 0 | 0 | 0 | 0 | 0 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | |
| <u>EXH908029 FIRE ALARM SYSTEM</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | FireAlarmSystem Panel Replacement in Various Bldgs | CW | S2 | 03 | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 | |
| | | Sub-total | | | | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 | |
| Total Program Expenditure | | | | | | 7,383 | 4,715 | 4,390 | 4,465 | 5,345 | 26,298 | 59,693 | 85,991 | 0 | 0 | 0 | 0 | 600 | 0 | 1,170 | 1,803 | 82,418 | 0 | 85,991 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | | | | |
|--------------------------------|--------------|-------------------------------|-------|------|--------------|---|--------------|--------------|--------------|---------------|---------------|---|----------------------|----------|----------|----------|--------------|----------|--------------|------------------|---------------|----------|---------------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | Total | Total | Total | Provincial | Federal | Development | Reserve | Capital | Debt - | | | Total | | | | | | |
| Priority | SubProj No. | Sub-project Name | | | 2015 | 2016 | 2017 | 2018 | 2019 | 2015-2019 | 2020-2024 | 2015-2024 | Grants and Subsidies | Subsidy | Charges | Funds | from Current | Other 1 | Other2 | Recoverable Debt | Financing | | |
| Financed By: | | | | | | | | | | | | | | | | | | | | | | | |
| | | Reserve Funds (Ind."XR" Ref.) | | | 600 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 600 | 0 | 0 | 0 | 0 | 600 | |
| | | Other1 (Internal) | | | 1,170 | 0 | 0 | 0 | 0 | 1,170 | 0 | 1,170 | 0 | 0 | 0 | 0 | 0 | 1,170 | 0 | 0 | 0 | 1,170 | |
| | | Other2 (External) | | | 803 | 0 | 0 | 0 | 0 | 803 | 1,000 | 1,803 | 0 | 0 | 0 | 0 | 0 | 0 | 1,803 | 0 | 0 | 1,803 | |
| | | Debt | | | 4,810 | 4,715 | 4,390 | 4,465 | 5,345 | 23,725 | 58,693 | 82,418 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82,418 | 0 | 82,418 | |
| Total Program Financing | | | | | 7,383 | 4,715 | 4,390 | 4,465 | 5,345 | 26,298 | 59,693 | 85,991 | 0 | 0 | 0 | 0 | 600 | 0 | 1,170 | 1,803 | 82,418 | 0 | 85,991 |

| Status Code | Description |
|-------------|--|
| S2 | S2 Prior Year (With 2015 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2015 and/or Future Year Cost\Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |
| S6 | S6 New - Future Year (Commencing in 2016 & Beyond) |

| Category Code | Description |
|---------------|---|
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 4

2015 Recommended Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | |
|----------------------------------|-------------------|--|-------|------|----|---|-----------|-----------|----------------------|---------|-------------|---|--------------|------------------|-----------|--|--|--|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | Total | Total | Total | Provincial | Federal | Development | Reserve | Capital | Debt - | Total | | | |
| Priority | SubProj No. | Sub-project Name | | | | 2015-2019 | 2020-2024 | 2015-2024 | Grants and Subsidies | Subsidy | Charges | Funds | from Current | Recoverable Debt | Financing | | | |
| EXH908029 | FIRE ALARM SYSTEM | | | | | | | | | | | | | | | | | |
| 0 | 1 | FireAlarmSystem Panel Replacement in Various Bldgs | CW | S2 | 03 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | | | |
| | | Sub-total | | | | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | | | |
| Total Program Expenditure | | | | | | 7,383 | 2,230 | 9,613 | 0 | 0 | 0 | 600 | 0 | 7,040 | 9,613 | | | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

| Exhibition Place | | | | | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | | | | |
|--------------------------------|--------------|-------------------------------|-------|------|--------------|---|----------|----------|------------|--------------|-------------|---|----------------------|----------|----------|----------|--------------|----------|--------------|-------------|--------------|----------|--------------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | Total | Total | Total | Provincial | Federal | Development | Reserve | Capital | Debt - | Total | | | | | | | | |
| Priority | SubProj No. | Sub-project Name | | | 2015 | 2016 | 2017 | 2018 | 2019 | 2015-2019 | 2020-2024 | 2015-2024 | Grants and Subsidies | Subsidy | Charges | Funds | from Current | Other 1 | Other2 | Recoverable | Financing | | |
| Financed By: | | | | | | | | | | | | | | | | | | | | | | | |
| | | Reserve Funds (Ind."XR" Ref.) | | | 600 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 600 | 0 | 0 | 0 | 0 | 600 | |
| | | Other1 (Internal) | | | 1,170 | 0 | 0 | 0 | 0 | 1,170 | 0 | 1,170 | 0 | 0 | 0 | 0 | 0 | 1,170 | 0 | 0 | 0 | 1,170 | |
| | | Other2 (External) | | | 803 | 0 | 0 | 0 | 0 | 803 | 0 | 803 | 0 | 0 | 0 | 0 | 0 | 0 | 803 | 0 | 0 | 803 | |
| | | Debt | | | 4,810 | 2,230 | 0 | 0 | 0 | 7,040 | 0 | 7,040 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,040 | 0 | 7,040 | |
| Total Program Financing | | | | | 7,383 | 2,230 | 0 | 0 | 0 | 9,613 | 0 | 9,613 | 0 | 0 | 0 | 0 | 600 | 0 | 1,170 | 803 | 7,040 | 0 | 9,613 |

- Status Code Description**
- S2 S2 Prior Year (With 2015 and/or Future Year Cashflow)
 - S3 S3 Prior Year - Change of Scope 2015 and/or Future Year Cost\Cashflow)
 - S4 S4 New - Stand-Alone Project (Current Year Only)
 - S5 S5 New (On-going or Phased Projects)

- Category Code Description**
- 01 Health and Safety C01
 - 02 Legislated C02
 - 03 State of Good Repair C03
 - 04 Service Improvement and Enhancement C04
 - 05 Growth Related C05
 - 06 Reserved Category 1 C06
 - 07 Reserved Category 2 C07

Appendix 5
2015 Recommended Capital Budget with Financing Detail

(Phase 2) 18-Exhibition Place Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5 - 2015 Recommended Capital Budget with Financing Detail
Exhibition Place
Sub-Project Summary

| Project/Financing Priority Project | Project Name | Start Date | Completion Date | 2015 | Financing | | | | | | | | | | | |
|---------------------------------------|---|---|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|-------|--------------------|-----|---|
| | | | | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | | |
| 5 | <u>EXH006</u> | <u>BETTER LIVING CENTRE</u> | | | | | | | | | | | | | | |
| 1 | 63 *2015 Interior Lead Capsulation | 01/01/2014 | 12/31/2015 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 |
| | Project Sub-total: | | | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 0 | |
| 9 | <u>EXH290</u> | <u>QUEEN ELIZABETH BUILDING</u> | | | | | | | | | | | | | | |
| 0 | 52 2015 Replace Fire Alarm System | 01/01/2016 | 12/31/2016 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | |
| 0 | 54 2015 Replace Roofs at Executive Offices | 11/26/2014 | 11/26/2014 | 550 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 550 | 0 | |
| 1 | 32 2014 Replace Roofs at Executive Offices | 01/01/2013 | 12/31/2015 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | |
| | Project Sub-total: | | | 1,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,050 | 0 | |
| 10 | <u>EXH260</u> | <u>PARKS, PARKING LOTS AND ROADS</u> | | | | | | | | | | | | | | |
| 0 | 82 2015 Fountain Retrofit -Various Locations | 01/01/2015 | 12/31/2023 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | |
| 0 | 83 2015 Way Finding Program | 01/01/2015 | 12/31/2015 | 163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 163 | 0 | |
| 1 | 69 2014 Festival Plaza Development-NE Lot 2 | 01/01/2014 | 12/31/2015 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | |
| 2 | 77 2014 Splash Pad | 01/01/2014 | 12/31/2014 | 420 | 0 | 0 | 0 | 0 | 250 | 0 | 170 | 0 | 0 | 0 | 0 | |
| 3 | 74 2015 Street & Parking Lots Lighting Retrofit | 01/01/2015 | 12/31/2024 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | |
| 4 | 79 2015 Sidewalks, Pathways, Roads & Lots-AODA | 01/01/2014 | 12/31/2024 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | |
| | Project Sub-total: | | | 1,633 | 0 | 0 | 0 | 0 | 250 | 0 | 170 | 0 | 0 | 1,213 | 0 | |
| 16 | <u>EXH906136</u> | <u>Green Energy Initiatives</u> | | | | | | | | | | | | | | |
| 0 | 32 2015 DEC-LED Lighting&Conservatn/Demand Management | 01/01/2015 | 12/31/2015 | 610 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 610 | 0 | 0 | 0 | |
| 1 | 31 2014 District Energy System | 01/01/2013 | 12/31/2014 | 108 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 | 0 | 0 | 0 | |
| | Project Sub-total: | | | 718 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 718 | 0 | 0 | 0 | |
| Program Total: | | | | 7,383 | 0 | 0 | 0 | 0 | 600 | 0 | 1,170 | 803 | 4,810 | 0 | | |

| | |
|--------------------|--|
| Status Code | Description |
| S2 | S2 Prior Year (With 2015 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2015 and/or Future Year Cost(Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |

| | |
|----------------------|---|
| Category Code | Description |
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 6 Reserve / Reserve Fund Review

**Table 11: Reserve / Reserve Fund – Specific
(\$000s)**

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2014 * | Contributions / (Withdrawals) | | | | | | | | | | | 2015 - 2024 Total Contributions / (Withdrawals) |
|--|--------------------------------------|--|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|
| | | | 2015 Budget | 2016 Plan | 2017 Plan | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | | |
| Exhibition Place Conference Centre Reserve Fund XR3019 | Beginning Balance | 2,349 | 2,349 | (180) | (1,259) | (2,238) | (2,238) | (2,238) | (2,238) | (2,238) | (2,238) | (2,238) | (2,238) | |
| | (Withdrawals) | | | | | | | | | | | | | |
| | Direct Energy Washrooms | | (350) | | | | | | | | | | | (350) |
| | Total Withdrawals | - | (350) | - | - | - | - | - | - | - | - | - | - | (350) |
| | Contributions | | | | | | | | | | | | | - |
| | Interst Income | | | | | | | | | | | | | - |
| Total Contributions | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Program / Agency Net (Withdrawals) and Contributions | | | (2,179) | (1,079) | (979) | | | | | | | | | |
| Total Reserve Fund Balance at Year-End | | 2,349 | (180) | (1,259) | (2,238) | (350) |

* Based on the 9 Month Variance Report

**Table 12: Reserve / Reserve Fund Review - Corporate
(\$000s)**

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2014 * | Contributions / (Withdrawals) | | | | | | | | | | | 2015 - 2024 Total Contributions / (Withdrawals) |
|--|--------------------------------------|--|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|
| | | | 2015 Budget | 2016 Plan | 2017 Plan | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | | |
| Major Special Events Reserve Fund XR1218 | Beginning Balance | 5,567 | 5,567 | (2,642) | (3,165) | (3,298) | (3,298) | (3,298) | (3,298) | (3,298) | (3,298) | (3,298) | (3,298) | |
| | (Withdrawals) | | | | | | | | | | | | | |
| | Splash Pad | | (250) | | | | | | | | | | | (250) |
| | Total Withdrawals | - | (250) | - | - | - | - | - | - | - | - | - | - | (250) |
| | Contributions | | | | | | | | | | | | | - |
| | Interst Income | | | | | | | | | | | | | - |
| Total Contributions | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Program / Agency Net (Withdrawals) and Contributions | | | (7,958) | (524) | (133) | | | | | | | | | |
| Total Reserve Fund Balance at Year-End | | 5,567 | (2,642) | (3,165) | (3,298) | (250) |