



**CAPITAL ANALYST NOTES** 



# **Economic Development and Culture**

#### 2015 – 2024 CAPITAL BUDGET AND PLAN OVERVIEW

Economic Development and Culture's (EDC) 10-year Capital Plan supports the Program's mission to advance the City's prosperity, opportunity and liveability by fostering employment & investment, cultural expressions and experiences and engaging partners in the planning & development of the City's Cultural and economic resources. The Program is responsible for 40 heritage properties comprising of 100 buildings and over 200 public art installations with a total value of \$271 million.

The 2015-2024 Recommended Capital Budget and Capital Plan focuses on maintaining these heritage buildings in a state of good repair (SOGR), revitalizing neighborhoods and the generation of economic growth through capital works such as BIA Streetscape Improvement and the maintenance of public art.

The Economic Development and Culture 10-Year Recommended Capital Plan also includes service improvement and growth initiatives such as the Main Stage Reconfiguration at Toronto Centre for the Arts and the Prince Edward Viaduct Illumination.

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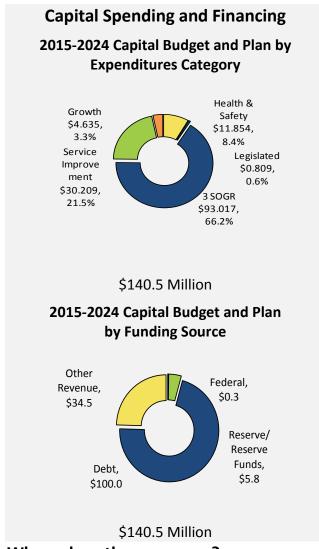
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The 2015–2024 Recommended Capital Budget and Plan totals \$140.5 million and provides funding for projects in 4 major areas:

- ✓ Museum and heritage sites
- ✓ BIA Streetscape and commercial district improvements
- ✓ Public art maintenance
- ✓ Information technology initiatives

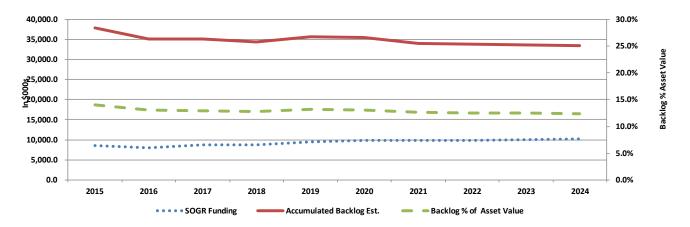
#### Where does the money come from?

The 10-Year Recommended Capital Plan is funded by 4 sources.

- New debt funding of \$100.004 million, comprises 71.2% of 10 year funding, at the debt guideline in all years except 2015, when \$1 million of debt funding, reflecting under spending in the Pan Am Capital Budget, has been transferred to EDC for the Viaduct Illumination project.
- Other revenue of \$34.483 million or 24.5% of 10 year funding primarily funds BIA Streetscape projects.
- Reserve funds of \$5.769 million or 4.1%.
- The final portion of federal support for the Fort York Visitor Centre is \$0.268 million or 0.2%.

# Where does the money go? State of Good Repair Backlog

The 10-Year Recommended Capital Plan's spending on State of Good Repair is \$93.017 million which will reduce the backlog from 14% as a percentage of asset value in 2015 to 12.4 % in 2024.



#### **Key Challenges & Priority Actions**

- ✓ Large and growing scope of Casa Loma restoration The need to move from smaller annual restoration projects to more efficient lager multi-year projects.
  - ➤ The City's new agreement with the Liberty Group to operate Casa Loma is expected to deliver sufficient future revenue to support the capital work.
- ✓ **Universal Accessibility** With the deadline for accessibility approaching, although some heritage buildings are exempted, completion of all locations by the deadline is a significant challenge.
  - Although some work such as lifts and washrooms are done, there is significantly more to be completed.
  - ➤ The pilot project at the Alumnae Theatre with funding of \$0.523 million in this Capital Plan will help to budget and plan similar accessibility projects at other sites.
- State of Good Repair Backlog Challenge --
  - The 10 year Capital Plan only reduces the backlog from 14% to 12.4% within debt target funding.

#### 2015 Capital Budget Highlights

The 2015 Recommended Capital Budget for Economic Development and Culture of \$33.338 million, including carry forward funding, will provide:

- √ \$6.762 million for BIA Streetscape, Commercial Facade Improvement and Mural projects to invest in BIAs and commercial districts.
- √ \$6.736 million for Cultural Infrastructure Development, including \$3.3 million for the Prince Edward Viaduct Illumination and \$1.974 million for Guild Inn Revitalization.
- √ \$7.324 million for Restoration / Preservation of Heritage elements, including \$4.115 million for Casa Loma Restoration.
- ✓ Refurbishment and Major Maintenance projects totalling \$2.304 million, including \$0.544 million for the John Street Roundhouse and \$0.550 million for the Berkeley Theatre.









#### Recommendations

The City Manager and Chief Financial Officer recommend that:

- 1. City Council approve the 2015 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$13.577 million, and 2015 cash flow of \$33.338 million and future year commitments of \$2.643 million comprised of the following:
  - a) New Cash Flow Funds for:
    - i. 29 new / change in scope sub-projects with a 2015 total project cost of \$13.577 million that requires cash flow of \$10.934 million in 2015 and future year cash flow commitments of \$2.643 million in 2016; and.
    - ii. 17 previously approved sub-projects with a 2015 cash flow of \$11.529 million; and
    - iii. 3 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$0.924 million that requires Council to reaffirm its commitment; and
  - b) 2014 approved cash flow for 33 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$9.951 million.
- 2. City Council approve the new debt service costs of \$0.134 million in 2015 and incremental debt costs of \$0.982 million in 2016; and \$1.013 million in 2017; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
- 3. City Council approve the 2016-2024 Recommended Capital Plan for Economic Development and Culture totalling \$117.137 million in project estimates, comprised of \$13.670 million in 2016; \$13.520 million for 2017; \$12.835 million for 2018; \$12.862 million for 2019; \$12.520 million for 2020; \$12.770 million for 2021; \$12.770 million for 2022; \$13.120 million for 2023; and \$13.070 million in 2024.
- 4. City Council consider the operating costs of \$0.010 million net in 2015 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
- 5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Part I:

10-Year Capital Plan

#### 10 Year Capital Plan

Table 1a
2015 Recommended Budget, 2016-2019 Recommended Capital Plan

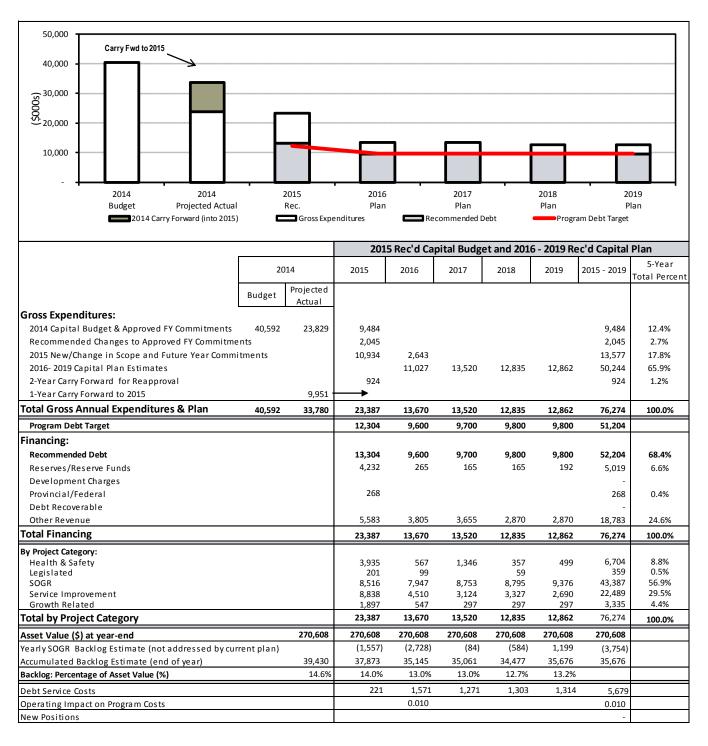
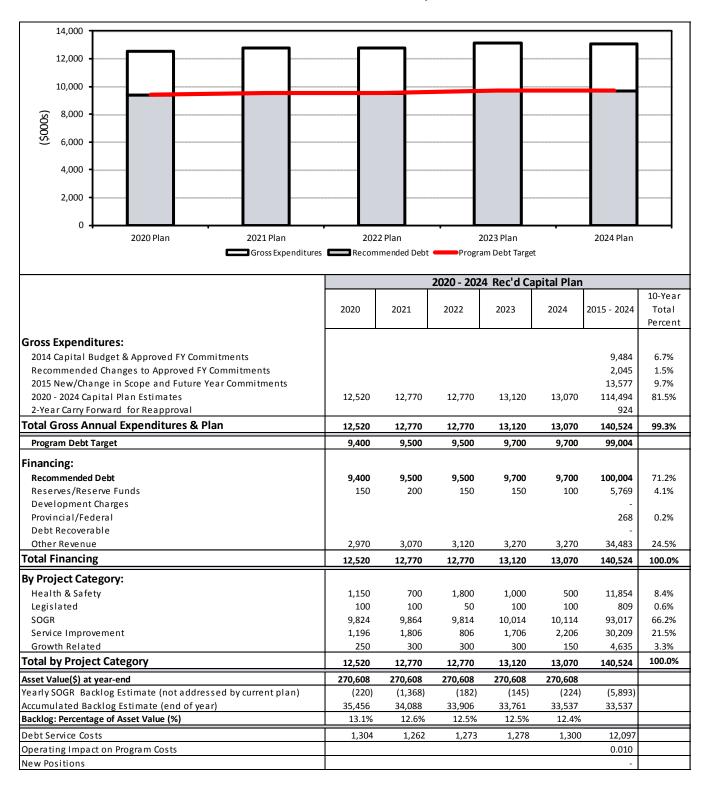


Table 1b 2020 - 2024 Recommended Capital Plan

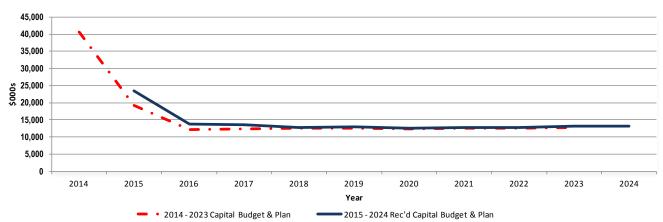


#### **Key Changes to the 2014 - 2023 Approved Capital Plan**

The 2015 Recommended Capital Budget and the 2016 - 2024 Recommended Capital Plan reflects a decrease of \$18.980 million in capital funding from the 2014 to 2023 Approved Capital Plan.

The table and chart below provide a breakdown of the \$18.980 million or 11.9% decrease in the Capital Program on an annual basis from 2014 to 2024.

Chart 1
Changes to the 2014 -2023 Approved Capital Plan (In \$000s)



(\$000s)	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	10-Year Total
2014 - 2023 Capital Budget & Plan	40,592	19,205	12,135	12,445	12,535	12,562	12,270	12,470	12,470	12,820		159,504
2015 - 2024 Rec'd Capital Budget & Plan		23,387	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070	140,524
Change %		21.8%	12.6%	8.6%	2.4%	2.4%	2.0%	2.4%	2.4%	2.3%		-11.9%
Change \$		4,182	1,535	1,075	300	300	250	300	300	300		-18,980

As made evident in the chart above, the \$18.980 million decrease in the Capital Program reflects a return closer to average levels of funding for Economic Development and Culture Capital projects.

The 2014 Capital Budget included The Fort York Visitors Centre project, and Casa Loma Restoration which drove the 2014 Capital Budget higher.

As reflected in Table 2 on the following page, changes to the 2014 - 2023 Approved Capital Plan, specifically the recommended \$8.542 million in increased capital funding in the nine common years of the Capital Plans (2015 - 2023) arise from the reprioritization of Economic Development and Culture's capital projects, based on the following factors:

- Adjustment to the timing of project as a result of the availability of sites for work to proceed as for the John Street Roundhouse project.
- A change in estimates for the Prince Edward Viaduct Illumination, a project proceeding as part of the Pan Am Showcase project.

A summary of project changes for the years 2015 to 2023 totalling \$8.542 million is provided in Table 2 following:

Table 2
Summary of Project Changes (In \$000s)

\$000s	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
2014 - 2023 Capital Budget & Plan	40,592	19,205	12,135	12,445	12,535	12,562	12,270	12,470	12,470	12,820	
2015 - 2024 Rec'd Capital Budget & Plan		23,387	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070
Capital Budget & Plan Changes (2015 - 2023)		4,182	1,535	1,075	300	300	250	300	300	300	

2015 - 2023 Total							
	118,912						
	127,454						
	8,542						
	Revised						
2024	Total						

	Total Project Cost	2015	2016	2017	2018	2019	2020	2021	2022	2023	2015 - 2023
Previously Approved											
Cultural Infrastructure Development	7,984	(1,299)	(300)	(110)							(1,709)
Service Enhancement	11,785	193	(300)	(750)	1,000		(50)				93
Restoration/Preservation of Heritage Elements	26,391	913	(398)	50	(812)	(200)	(100)			(200)	(747)
Refurbishment and Rehabilitation	3,372	(222)	(50)								(272)
Collections Care	1,931	(100)		50	(248)	(200)					(498)
Major Maintenance	9,719	(378)	(645)	252	60	200					(511)
IT Projects	2,500	(500)									(500)
Commercial Façade Improvement Program-2014	300										-
BIA Streetscape Improvement Program	18,600	(1,400)	2,764	2,764	2,764	2,764	2,764	2,764	2,764	2,764	20,712
BIA Streetscape Improvement Program (2015-2023)	31,176	(3,464)	(3,464)	(3,464)	(3,464)	(3,464)	(3,464)	(3,464)	(3,464)	(3,464)	(31,176)
Mural Program (2015-2023)	450	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(50)	(450)
Commercial Façade Improvement Program (2015-2023)	4,704	(256)	(556)	(556)	(556)	(556)	(556)	(556)	(556)	(556)	(4,704)
Total Previously Approved		(6,563)	(2,999)	(1,814)	(1,306)	(1,506)	(1,456)	(1,306)	(1,306)	(1,506)	(19,762)
New											
Cultural Infrastructure Development		2,241	750								2,991
Service Enhancement		450	985	1,283						200	2,918
Restoration/Preservation of Heritage Elements		1,350	398			200	100				2,048
Refurbishment and Rehabilitation		222	50								272
Collections Care		200									200
Major Maintenance		522	745								1,267
IT Projects		500									500
BIA Financing Program (2016-2024)			1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,000
BIA Cost-Share Program (2015)		4,654									4,654
BIA Financing Program (2015)		300									300
Commercial Façade Improvement Program (2015)		256	300								556
Mural Program (2015)		50									50
Mural Program (2016-2024)		-	50	50	50	50	50	50	50	50	400
Commercial Façade Improvement Program (2016-2024)			256	556	556	556	556	556	556	556	4,148
Total Nam.		10.745	4.534	2.000	1.000	1.000	1 700	1.000	1.000	1.000	28.304
Total New Total Changes		10,745 <b>4,182</b>	4,534 <b>1,535</b>	2,889 <b>1,075</b>	1,606 <b>300</b>	1,806 <b>300</b>	1,706 <b>250</b>	1,606 <b>300</b>	1,606 <b>300</b>	1,806 <b>300</b>	8,542

2024	
2024	Total
	Project Cost
150	6,425
800	12,678
2,100	27,744
400	3,500
100	1,533
1,150	10,358
	2,000
	300
5,564	44,876
	-
	-
	-
	-
10,264	109,414
	2,991
800	3,718
400	2,448
	272
	200
	1,267
	500
1,000	9,000
_,	4,654
	300
	556
	50
E0.	450
50	
556	4,704
2.000	24.4.0
2,806	31,110
13,070	140,524

#### Significant Capital Project Changes in Economic Development and Culture:

The following previously approved Economic Development and Culture capital projects have been allocated increased funding to address key priorities outlined below:

- In Cultural Infrastructure Development, \$1.000 million of additional project cost funded by debt was transferred from Pan Am Capital program under spending to the Prince Edward Viaduct Illumination project and the Guild Revitalized project was increased by \$0.824 million.
- In Major Maintenance, \$0.544 million is included for the John Street Roundhouse Museum subproject funded by reserve funds as the project has been delayed by Toronto Hydro's previously unknown requirements on the site.
- In Restoration / Presentation of Heritage Elements, \$2.013 million was added for Casa Loma Restoration, as the future of the site has become more certain with the new operator in place.

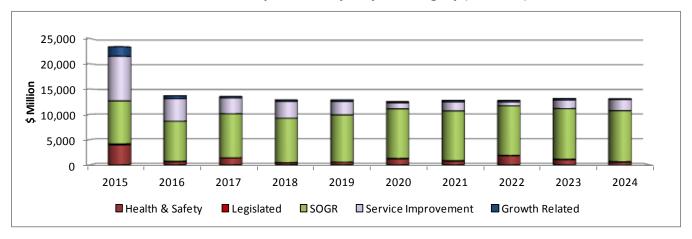


Chart 2
2015 – 2024 Capital Plan by Project Category (In \$000s)

As illustrated in the chart above, the 10-Year Recommended Capital Plan for Economic Development and Culture of \$140.524 million predominately provides funding for State of Good Repair projects, which represent 66.2% of total funding over the 10-year period.

Service Improvement projects represent 21.5%, focussed in the early years of Capital Plan, driven by projects at the heritage and public use sites including the Toronto Centre for the Arts Main Stage Reconfiguration.

Table 3
Summary of Capital Projects by Category (In \$000s)

	Total App'd Cash Flows to Date*	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total	Rec'd Total Project Cost
Total Expenditures by Category												1	
Health & Safety												1	
Casa Loma Restoration	4,101	3,935	567	1,346	357	499	1,150	700	1,800	1,000	500	11,854	11,854
Sub-Total	4,101	3,935	567	1,346	357	499	1,150	700	1,800	1,000	500	11,854	11,854
Legislated													
Major Maintenance		201	99		59		100	100	50	100	100	809	809
Sub-Total	-	201	99	-	59	-	100	100	50	100	100	809	809
State of Good Repair													
Restoration/Preservation of Heritage Elements	1,477	1,874	1,087	1,456	1,749	1,612	2,660	1,900	1,500	2,450	2,000	18,288	18,288
Refurbishement and Rehabilitation		147	303	347		100		800	1,500		400	3,597	3,597
Collections Care		200		237	99	600			50	200	100	1,486	1,486
Major Maintenance		1,341	1,193	1,149	1,183	1,300	1,200	1,000	600	800	1,050	10,816	10,816
BIA Cost-Share Program		4,654	4,364	4,564	4,764	4,764	4,964	5,164	5,164	5,564	5,564	49,530	49,530
BIA Financing Program		300	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,300	9,300
Sub-Total	1,477	8,516	7,947	8,753	8,795	9,376	9,824	9,864	9,814	10,014	10,114	93,017	93,017
Service Improvements													
Cultural Infrastructure Development	1,200	1,324	1,140	99	974	594	350			300		4,781	4,781
Service Enhancement	7,925	6,283	2,264	1,919	1,000	990	240	1,100	200	800	1,600	16,396	16,396
Restoration/Preservation of Heritage Elements		50										50	50
Refurbishement and Rehabilitation		75						100				175	175
Collections Care					247							247	247
IT Projects		500	500	500	500	500						2,500	2,500
Mural Program		50	50	50	50	50	50	50	50	50	50	500	500
Commercial Façade Improvement Program	556	556	556	556	556	556	556	556	556	556	556	5,560	5,560
Sub-Total Sub-Total	9,681	8,838	4,510	3,124	3,327	2,690	1,196	1,806	806	1,706	2,206	30,209	30,209
Growth Related													
Cultural Infrastructure Development		1,897	547	297	297	297	250	300	300	300	150	4,635	4,635
Sub-Total	-	1,897	547	297	297	297	250	300	300	300	150	4,635	4,635
Total Expenditures by Category	15,259	23,387	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070	140,524	140,524

<sup>\*</sup>Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2015, excluding ongoing capital projects (i.e. Civic Improvement projects)

#### 2015 – 2024 Recommended Capital Plan

The 10-Year Recommended Capital Plan supports Economic Development and Culture's objectives of creating an environment in which business and culture can thrive, with Capital Budget priorities focussed on maintaining and supporting the heritage and cultural sites and partnering with the BIAs on Streetscape projects.

#### **Health and Safety**

#### Restoration/Preservation of Heritage Elements

■ The Casa Loma Restoration project is focussed on ensuring that this public use site is restored such that the buildings are in a safe and stable condition. This is a long-term ongoing project with funding of \$11.854 in the 10-Year Plan.

#### Legislated

#### Major Maintenance

 Life safety security upgrades, mechanical and electrical upgrades are required at public use sites to meet current standards.

#### State of Good Repair (SOGR)

#### Restoration / Preservation of Heritage Elements

This project, totaling \$18.288 million, includes small restoration and preservation projects, spread through the 10 years, at the museum and historical sites, as well as the outdoor public art maintenance.

#### Refurbishment and Rehabilitation

 Refurbishment and rehabilitation of the heritage museum site interiors are supported through this project.

#### Collections Care

 The Collections Care project maintains the historical collection facilities, as well as of large artifacts, which can be outdoor items.

#### Major Maintenance

- This program addresses major maintenance at cultural sites which are not used for the program's service delivery, but which are owned by the City with responsibility for maintenance. \$10.816 million is included for the following:
  - Alumnae Theatre
  - Berkley Theatre
  - Theatre Passe Muraille
  - > St. Lawrence Centre for the Arts

- > Young People's Theatre
- > John Street Roundhouse
- Franklin Carmichael Gallery
- Neilson Park Creative Centre

#### **BIA Streetscape Programs**

- The BIA Cost-Share Program supports streetscape improvements initiated by BIAs by providing 50% debt funding with the balance of the funding coming from the BIAs with total funding of \$49.530 million.
- The BIA Financing Program support larger streetscape improvements by providing 35% debt funding and a loan to the participating BIA, with repayment over 10 years, for the remaining 65% of the cost of the project, totaling \$9.300 million.

#### Service Improvements and Enhancements

#### Cultural Infrastructure Development

The Guild Revitalization Project has resumed with a new third party development partner for the hospitality component of the plan. EDC is responsible for the Cultural precinct development work, totaling \$4.781 million, on the Guild site, which includes a large collection of sculpture and architectural remnants.

#### Service Enhancement

- Changes to improve service and use at heritage sites are included in this project.
- Fort York Visitor Centres completion and other Fort York sub-projects total \$4.820 million.
- The Toronto Centre for the Arts Main Stage Reconfiguration, phase 2, for \$4.672 million, will enable more theatre spaces to be provided to community based arts groups at this facility in North York.

#### Restoration / Preservation of Heritage Elements

 The design and documentation for an expansion and renovation of the Montgomery's Inn Tea Room with the objectives of providing more seating, a commercial kitchen, and improved washrooms.

#### Refurbishment and Rehabilitation

 The planning and development of changes to museum interior design is included as a service improvement project.

#### Collections Care

 A future year project will deliver needed improvements to the Cultural Assets carpentry workshop, located at the former Chaplin Crescent Parks garage, which is also used for large artifact storage.

#### IT Projects

- An IT Strategic Plan for EDC will be developed in 2015 to provide direction to the program for its future year technology needs.
- Funds are also being carried forward to complete the cross divisional Event & Film Permitting Online service delivery project.

#### Commercial Façade Improvement Program

• Incentives to property owners are provided through this project by providing grants of up to 50% (maximum \$1.012 million) toward to costs of restored and improved facades, assisting in the revitalization of commercial areas, increased assessment values, preservation and enhancement of older building stock and other benefits.

#### **Mural Program**

The Mural program provides grants of up to \$5 thousand to community groups to undertake murals tin commercial or employment districts with preference given to the City's under-serviced neighbourhoods to help promote local themes and facilitate commercial neighbourhood identity.

#### **Growth Related**

#### Cultural Infrastructure Development

- The Prince Edward Viaduct Illumination project, with a project cost of \$3.8 million, part of the Pan Am Showcase Program, will implement the lighting of the Luminous Veil which part of the original plan for that addition to this historic bridge.
- Various Public Art projects support the development of public art in public spaces, often by providing support to the design phase, resulting in the inclusion of art in parks and public spaces.

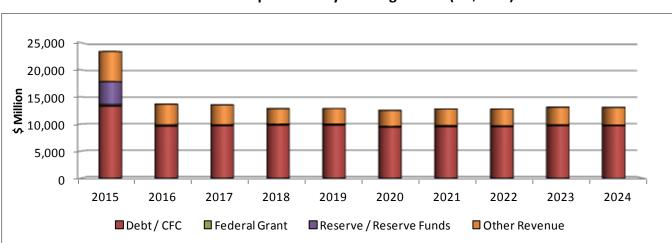


Chart 3
2015 – 2024 Capital Plan by Funding Source (In \$000s)

The 10-Year Recommended Capital Plan of \$140.524 million will be financed by the following sources:

- Debt, which accounts for \$100.004 million or 71.2% of the financing over the 10-year period.
- Debt financing exceeds the 10 year \$99.004 million debt target only by \$1.000 million in 2015, as a result of the transfer to the Prince Edward Viaduct Illumination of \$1.000 of City debt which is not required to deliver the projects in the Pan Am Capital Plan.
- Other Revenue, which accounts for \$34.483 million over the 10-year period, mostly consists of funding from BIAs participating in cost shared Streetscape projects with a lesser amount arising from donations for such projects as the Fort York Visitor Centre Façade Extension.
- Reserves and Reserve Funds, which accounts for \$5.769 million or 4.1% of the 10-year Plan financing supports Casa Loma Restoration, Toronto Centre for the Arts Main Stage Reconfiguration, the Prince Edward Viaduct Illumination, Public Art projects, and a number of smaller projects involving heritage structures where funds have been contributed for maintenance.
- A Federal Grant for the Fort York Visitors Centre, which accounts for \$0.268 million or 0.2% of the 10-year financing, will be received for the finalization of that project in 2015.

#### State of Good Repair (SOGR) Backlog

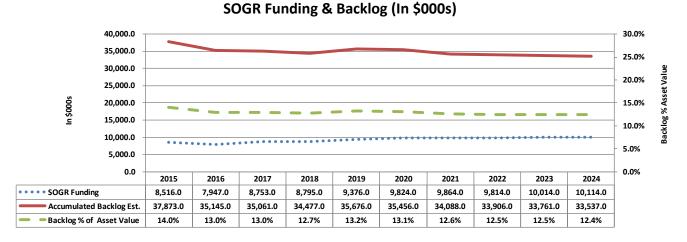


Chart 4

The 10-Year Recommended Capital Plan dedicates \$93.017 million to SOGR spending over the 10-Year Capital Plan period, which on average is 66.2% million annually.

- The replacement value of Economic Development and Culture's assets is estimated at \$270.608 million for all assets.
  - Economic Development and Culture is responsible for 98 heritage buildings and over 200 public art installations, many of which are over 100 years old, with no simple replacement value and life span.

- At the end of 2014, Economic Development and Culture will have a backlog of state of good repair work for infrastructure renewal estimated at \$39.430 million, representing 14.6% of the asset replacement value.
- Although investments in infrastructure renewal are included in the 10-year plan at heritage sites and Casa Loma, the SOGR backlog at 2024 remains high, representing 12.4% of current asset replacement value.

#### 10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (in \$000s)

	2015 Rec	2015 Rec'd Budget 2016 I		6 Plan 2017 Plan		Plan	2018 Plan		2019 Plan		2015 - 2019		2015 - 2024	
Projects	\$000s	<b>Positions</b>	\$000s	<b>Positions</b>	\$000s	<b>Positions</b>	\$000s	<b>Positions</b>	\$000s	Positions	\$000s	<b>Positions</b>	\$000s	Positions
Previously Approved														
Prince Edward Viaduct														
Illumination			0.01								0.01	-		
Total Recommended (Net)	-	-	0.01	-	-	-	-	-	-	-	0.01	-	-	-

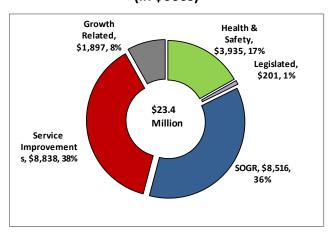
The 10-Year Recommended Capital Plan has only one impact on future year Operating Budgets of the Economic Development and Culture, and no new permanent positions arising from Capital projects are required over the 2015 – 2024 period.

 The Prince Edward Viaduct Illumination project will be completed in 2015 with \$0.010 million of operating budget impacts for utility costs projected for the 2016 EDC Operating Budget. Part year costs in 2015 will be absorbed. Part II: 2015 Capital Budget

#### 2015 Recommended Capital Budget

#### 2015 Capital Budget by Project Category and Funding Source

2015 Capital Budget by Project Category (in \$000s)

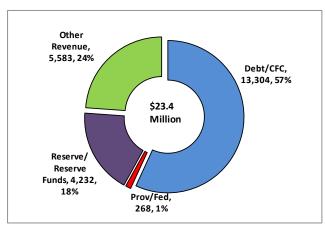


The 2015 Recommended Capital Budget, excluding funding carried forward from 2014 to 2015, requires cash flow funding of \$23.387 million.

The 2015 Capital Budget expenditures are allocated into the following categories:

- Health & Safety (\$3.935 million, 17%)
  - Casa Loma Restoration is only in this category.
- Legislated (\$0.201 million, 1%)
  - Life Safety Security and Legislated Mechanical and Electrical improvements make up this category.
- State of Good Repair (SOGR) (\$8.516 million, 36%)
  - State of Good Repair projects in 2015 include Restoration and Rehabilitation projects at museum sites, and City maintained Theatres, Artifact Care and the BIA Streetscape projects.
- Service Improvements (\$8.838 million, 38%)

2015 Capital Budget by Funding Source (in \$000s)



The 2015 Recommended Capital Budget is financed primarily by:

- Debt (\$13.304 million, 57%)
  - Debt financing is \$1.000 million above the target of \$12.304 million as a result of debt transferred to EDC from Pan Am Capital program's under spending.
- Reserve and Reserve Funds (\$4.232 million, 18%)
  - Reserve and Reserve Funds provide support for projects where funds have been set aside for specific program purposes.
- Federal Grant (\$0.268 million, 1%)
  - ➤ The Federal Grant of \$0.268 million is the remaining portion of federal support for the Fort Your visitor Centre.
- Other Revenues (\$5.583 million, 24%)
  - ➤ BIA cost sharing support for Streetscape project totals \$2.360 and for Casa Loma Restoration with

- Service Improvement projects in 2015 include Guild Inn Revitalization, Service Enhancements at museum sites, IT Projects, the Mural program and Commercial Façade Improvements.
- Growth (\$1.897 million, 8%)
  - ➤ In 2015, Growth projects were driven by the Prince Edward Viaduct Illumination for \$1.080 million with the balance for Public Art Development.

- funding from the operation, for \$2.013 million.
- Other sources include donations for Fort York Landscaping.

Table 4
2015 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2013 and Prior Year Carry Forwards	2014 Carry Forwards	2015 Rec'd Cash Flow	Total 2015 Cash Flow (Incl 2014 C/Fwd)	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total 2015 Rec'd Cash Flow & FY Commits
	101111111	Torwards	Cushiilow	c) i ii uj	2010	2017	2010	2013	2020	LULI	LULL	2023	LULT	commits
Expenditures														
Previously Approved	924	9,951	11,529	22,404										22,404
Change in Scope			465	465										465
New			8,020	8,020										8,020
New w/Future Year			2,449	2,449	2,643									5,092
Total Expenditure	924	9,951	22,463	33,338	2,643	-	-	-	-	-	-	-	-	35,981
Financing														
Debt		3,905	13,304	17,209	2,393									19,602
Capital from Current														-
Other	32	3,482	2,491	6,005	250									6,255
Reserves/Res Funds	624	2,564	6,668	9,856										9,856
Development Charges														-
Provincial/Federal	268			268										268
<b>Total Financing (including</b>														
carry forward funding)	924	9,951	22,463	33,338	2,643	-	-	-	-	-	-	-	-	35,981

Approval of the 2015 Recommended Capital Budget of \$33.338 million will result in the following:

- \$9.951 million of 2014 funding will be carried forward into 2015, to complete the Prince Edward Viaduct Illumination, remaining aspect of the Fort York Visitor Centre, the Toronto Centre for the Arts Main Stage Reconfiguration first phase, and a number of smaller projects.
- \$0.465 million of change of scope funding is required for Event & Film Online Permitting, which will integrate permitting services for several divisions and the Fort York Landscaping project which is needed in response to changes on the site arising as a result of the work on the Gardiner highway and the new Visitor Centre.
- New project funding of \$22.463 million to support the 2015 cash flow requirements for the ongoing Restoration, Refurbishment and BIA cost-shared projects that make up the majority of the EDC Capital Budget.
- Recommended multi-year funding \$2.449 million in 2015 which will require future year cash flow commitments of \$2.643 million in 2016 to complete several projects which will extend past the year-end.

#### **2015 Recommended Capital Project Highlights**

Table 5
2015 Recommended Capital Project Highlights (in \$000s)

	Total												2015 -
Project	Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2024 Total
Cultural Infrastructure Development	2,879	6,736	750				7,486						7,486
Service Enhancement	1,050	9,282	400				9,682						9,682
Restoration/Preservation of Heritage Elements	1,748	7,324	398				7,722						7,722
Refurbishment and Rehabilitation	272	487	50				537						537
Collections Care	200	200					200						200
Major Maintenance	1,368	1,817	745				2,562						2,562
IT Projects	500	730					730						730
BIA Cost Share Program 2014		1,202					1,202						1,202
Commercial Façade Improvement Program 2014		300					300						300
BIA Cost Share Program 2015	4,654	4,654					4,654						4,654
BIA Financing Program 2015	300	300					300						300
Commercial Façade Improvement Program 2015	556	256	300				556						556
Mural Program 2015	50	50					50						50
Total (including carry forward funding)	13,577	33,338	2,643	-	-	-	35,981	-	-	-	-	-	35,981

The 2015 Recommended Capital Budget provides funding of \$33.338 million to:

- Complete the Prince Edward Viaduct Illumination for \$3.300 million prior to the Pan Am Games Torch Relay.
- Complete the \$5.250 million Toronto Centre for the Arts Main Stage Reconfiguration.
- Complete Casa Loma Restoration Phase 8, for \$4.115 million, including the Norman Tower and southwest corner of the castle.
- Continue work to complete the Fort York Visitors Centre and proceed with restoration and landscape projects at Fort York for a total of \$3.939 million.
- Continue to work with BIAs through the Streetscape Improvement Program and property owners in the Commercial Façade Improvement Program to benefit local commercial areas for a total of \$6.712 million

## Part III:

Issues for Discussion

#### **Issues for Discussion**

#### Issues Impacting the 2015 Capital Budget

#### Fort York

- The Fort York Visitor Centre opened in the fall of 2014. Challenges with the fund raising campaign have resulted in delaying the tender for the fabrication and installation of exhibits which are expected to be installed by mid 2016 completing this \$25.2 million project.
  - Fund raising efforts by the Fort York Foundation have been continuing and have seen some encouraging responses since opening of the Centre.
- Part of the National Historic Site overall improvements is the Fort York Landscape work to reintegrate Garrison Common into the site, providing a better location for large-scale events, providing pedestrian pathways, lighting and signage, which will also prepare for the Fort York Pedestrian Bridge connection to the north across the railway. A \$1 million private donation will assist in moving this project forward, which is currently budgeted for \$1.207 million over 2015 and 2016.

#### Toronto Centre for the Arts

- The Toronto Centre for the Arts Main Stage Reconfiguration project will produce two smaller venues with an overall project cost of \$6.925 million. The stage tower will be configured into a black box theatre first and the auditorium will be configured into a smaller Lyric Theatre included in the 2015 Capital Budget for \$4.672 million.
- This project will make better use of an underutilized space by configuring it into two smaller venues, providing more opportunities for community cultural organizations and increase overall use of the facility. As one of the premier cultural facilities outside of the downtown core, increasing community cultural participation at the Toronto Centre for the Arts is a key City cultural objective.
- The Toronto Centre for the Arts Main Stage Reconfiguration project cost of \$6.925 million is funded with a 50% contribution from the Toronto Centre for the Arts Improvement Reserve Fund and 50% contribution from City debt.

#### Prince Edward Viaduct Illumination Project

- Council endorsed, by amendment, the inclusion of the Prince Edward Viaduct Illumination project as part of the Pan Am Showcase Program in July 2013.
  - ➤ The safety barrier on the Viaduct, the "Luminous Veil" was installed based on a design by Dereck Revington, but without its innovative lighting scheme, due to cost constraints.
  - Today, advances in LED programmable lighting technology, including decreased operating costs, renewed interest in completing this project.
  - Engineering studies were undertaken in 2013-2014, resulting in the total project cost estimates at \$4.648 million with the project scoped into 2 phases, first, lighting below the bridge deck with the control system and second, lighting the Veil structure above.

- A City tender for the project in 2 phases (lower phase first) was issued on October 23, 2014.
  - ➤ All four bids received by the November 20, 2014 closing significantly exceeded the Council approved budget for the first phase (\$2.8 million) and the estimate for the entire project (\$4.648 million).
  - After analysis, it was clear that the challenge of working below the bridge deck in proximity to the TTC track resulted in higher costs, so it was decided to issue a revised scope tender on January 5, 2015, restructuring the project to combine the control mechanism with the above bridge deck portion, separating the below deck work for delivery at a later date, subject to funding.
- The report "2015 Pan American / Parapan American Games Capital and Showcase Program Updates", submitted to the Executive Committee January 22, 2015 agenda, recommends this changed strategy for the project, as well as the transfer of \$1 million of City share debt financing from under spending Pan Am Capital project Cycling Road Race (Resurfacing), increasing the project cost for the Viaduct Illumination from \$2.8 million to \$3.8 million.

#### BIA Streetscape Improvement Cost Share and Investment Programs

- BIA Streetscape Improvement Program 2015 Recommended Capital Budget includes \$4.954 million for streetscape beautification projects with 41 BIAs.
  - ▶ \$4.654 million in the BIA Cost-Share Program (cost shared 50% / 50% with BIAs).
  - > \$0.300 million in the *BIA Financing Program* (35% city debt / 65% through City repayable financing).

#### 2015 BIA Streetscape Improvement Program

BIA	2015 Recommended BIA Projects								
	2015 New Cash Flow (\$)	Description							
Albion-Islington Square	5,000	Street Signs (\$5,000)							
Beach, The	320,000	Kew Gardens Streetscape Project (\$320,000)							
Bloor Annex	50,000	Technical Design for Streetscape Improvements (\$50,000)							
Bloor by the Park	35,000	Electrical Design for Pedestrian Lighting (\$35,000)							
Bloorcourt Village	68,000	Heritage Plaques (\$24,000), Hanging Basket Hardware (\$30,000), Benches (\$14,000)							
Bloordale Village	40,000	Gateway Lighting (\$15,000), Garden Planting and Sculpture (\$15,000), Historical Plaques (\$10,000)							
Cabbagetown	100,000	Corner Gardens - Phase 2 (\$100,000)							
Church-Wellesley Village	60,000	Gateway Project - Phase 2 (\$60,000)							
College Promenade	25,000	Water Services (\$25,000)							
College West	10,000	Banners (\$10,000)							

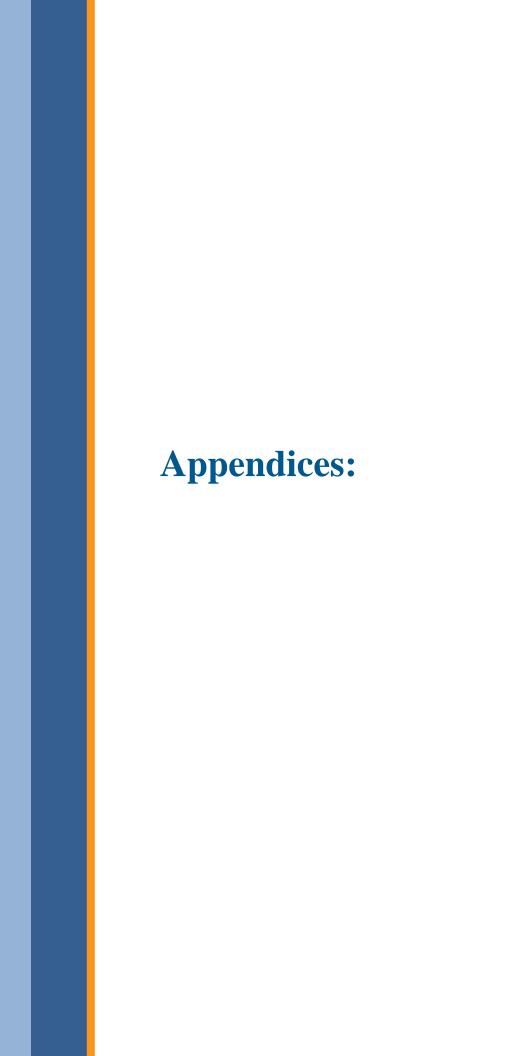
BIA	2	2015 Recommended BIA Projects
	2015 New Cash Flow (\$)	Description
Corso Italia	21,000	Planter Boxes (\$21,000)
Dovercourt Village	16,000	Planters (\$16,000)
Dufferin-Finch	40,000	Street Signs (\$40,000)
Dupont by the Castle	15,000	Expansion Area Pole Wraps (\$15,000)
Emery Village	35,000	Electrical Design (\$30,000)
Fairbank Village	60,000	Gateway design (\$60,000)
Financial District	600,000	York Street (\$450,000), Bay Street (\$150,000)
Forest Hill Village	600,000	Suydam Park Gateway (\$600,000)
Gerrard India Bazaar	40,000	Planters (\$40,000)
Harbord Street	20,000	Pole Wraps (\$20,000)
Junction Gardens	28,000	Dundas and Keele Gateway (\$20,000), Street Signs (\$8,000)
Kennedy Road	30,000	Street Furniture (\$30,000)
Kingsway, The	300,000	Banner Poles (\$300,000)
Korea Town	240,000	Solar Tree Lighting (\$240,000)
Leslieville	30,000	Benches (\$20,000), Banners (\$10,000)
Liberty Village	80,000	Atlantic Avenue Gateway (\$80,000)
Mimico Village	10,000	Banner hardware (\$10,000)
Parkdale Village	96,000	Planters (\$92,000), Street Signs (\$4,000)
Riverside	100,000	Bridge Banners and Wayfinding Marker (\$100,000)
Sheppard East Village	13,000	Hanging Baskets (\$13,000)
shoptheQueensway.com	205,000	Gateway Construction (\$205,000)
St. Lawrence Market Neighbourhood	100,000	Street Signs, Pole Wraps, Wayfinding, Lighting (\$100,000)
Toronto Entertainment District	600,000	Tree Grates - Phase 3 (\$458,000), Planters - Phase 2 (\$142,000).
Trinity Bellwoods*	300,000	Tree Uplighting (\$300,000)*
Upper Village	35,000	Planters (\$35,000)
Uptown Yonge	12,000	Benches (\$12,000)
Waterfront, The	110,000	Queens Quay Enhancements (\$110,000)
Wexford Heights	50,000	Gateway Design (\$50,000)
Wilson-Keele	42,000	Banners - Phase 2 (\$10,000), Street Signs (\$8,000), Hanging Baskets (\$24,000)
Wychwood Heights	80,000	Gateway Feature (\$80,000)
Yonge Lawrence Village	9,000	Benches (\$9,000)
Project Management	324,000	
Total	\$ 4,954,000	

<sup>\*</sup> Trinity Bellwoods Tree Uplighting project is funded in the BIA Financing Program (cost shared 23%/65%)

#### **Issues Impacting the 10-Year Capital Plan**

BIA Capital Cost-Share Program Guidelines

- An issue arose concerning a BIA Financing project with the Bloor-Yorkville BIA in late 2014 that resulted in a report to the December 11, 2014 Council meeting.
  - Although the Bloor Yorkville BIA had planned a 35% City funded / 85% cost shared project for streetscape improvements on Yorkville Avenue with a total cost of \$1.000, the maximum within the program guideline, the cost after tender closing was \$2.100 million.
  - To assist in addressing this funding shortfall, at its August 25, 2014 meeting, City Council allocated \$0.600 million of funds received pursuant to Section 37 of the Planning Act from the development at 21 Avenue Road to the project.
  - ➤ The Bloor Yorkville BIA proposed subsequently that it would pay the remaining \$0.401 million of the increased cost of the project through an increased loan from the City, bringing the requested total loan to finance this project to \$1.051 million.
  - After review with City Legal staff, it was determined that the BIA Capital Cost Share Guidelines do not provide the authority required to extend such loans beyond \$0.650 million, the 65% share of the maximum project cost allowed in the Guidelines.
- The Yorkville Avenue project was moved forward when Council approved the proposed funding for this project as an exception to the Guidelines at its meeting on December 11, 2014.
- At the same time, Council also directed that the Deputy City Manager & Chief Financial Officer and the General Manager of Economic Development and Culture, review the Business Improvement Area Capital Cost-Share Program Guidelines and bring a report to the Executive Committee in 2015 with the results of that review.
  - ➤ The most recent update to the BIA Cost Share Guidelines, including the 30% / 65% Financed stream was adopted by Council on October 30, 2012.
  - Two years of experience with the new financing program will provide a basis for such a review and benefit the program moving forward.
- Among the issues to be addressed in this review are the maximum size of financed projects, and the proportion of loan financing that the City can extend to the BIAs for a project, and the application of Planning Act funds such as Section 27 proceeds to the projects.
- Changes to the Capital Cost-Share Program Guidelines are likely to result in changes to the future year Capital Plan for BIA Financing streetscape projects.



# Appendix 1 2014 Performance

#### **2014 Key Accomplishments**

In 2014, Economic Development and Culture accomplished the following:

- ✓ In September 2014, the Fort York Visitor Centre opened with Great War temporary exhibits filling the space until the Magna Carta exhibit is installed in 2015 with permanent exhibits at a later date.
- ✓ Alumnae Theatre, Phase 2 of the accessibility upgrades project to meet AODA standards was completed, including alterations to the main entrance, lobby and theatre seating areas.
- ✓ Cedar Ridge Elevator Upgrades for accessibility were completed. This 2013 project was delayed last year, due to the elevator technicians' strike.
- ✓ Casa Loma Restoration, Phase 8, restoration of the -Norman Tower and west terrace started construction in January 2014, to complete the major conservation work to the castle.
- ✓ Structural restoration of the Spadina Museum barn and historic stables was completed.
- ✓ Complete a structural re-build and interior space planning of the Franklin Carmichael Art Centre was completed in the east-half of the house to meet code compliance for assembly occupancy and life safety, including asbestos removal, fire separation, new finishes and lighting, as well as landscaping improvements.
- ✓ The final phase of the Windfields Estates ISF project was completed -- the Northern Dancer Pavilion, the only new building on site -- as a result of a partnership between all three levels of government and the tenant, the Canadian Film Centre.
- ✓ Building on the success of the first Heritage Contractors' Roster, staff entered into the 3-year program to engage qualified heritage contractors to work at EDC sites.
- ✓ BIA Streetscape Projects are completed or in process at over 80 BIA across the City ranging from smaller projects such as banner and hanging baskets to major sidewalk redesigns, where possible, carried out in conjunction with City roadwork.
  - Trinity Bellwoods tree uplighting and gateway lighting
  - ➤ Bloordale 66 high quality street markers, and 133 unique, community-designed stainless steel flowers within the sidewalk, additional bike parking, and eight parkettes with seating, tree planting, and landscaping
  - Bloorcourt outdoor public performance and gathering space, 17 urban squares, with a mixture of elements such as multiple bike parking, seating, artist-designed bronze identity marker, landscaping and tree planting.
  - Emery Village Streetscape improvements at Sheppard and Rivalda including median plantings, gateway, and decorative furnishings

- Weston Village Streetscape improvements near Lawrence and Weston including modified roadway, widened sidewalks, pedestrian-scale lighting, street trees, seating and decorative bike rings.
- Riverside BIA- Lighting of Queen Street Bridge
- St Lawrence Market Heritage lighting on Sherbourne Street
- Financial District New sidewalks with decorative pavers and new trees on Richmond and King Street
- Downtown Yonge McGill/ Granby Parkettes redesigned to improve the public space, seating, safety and lighting
- > Downtown Yonge New tree grates and decorative paving bands along College/Carlton
- Bloor Yorkville New trees, extended sidewalks new paving along Yorkville Avenue Toronto Entertainment District - New tree grates along King Street
- ➤ Beach BIA Improvements to Queen East and Kew Gardens including new planting, trees, benches, gathering space.
- Pedestrian Lighting system in Danforth Village, Kensington Market, Lakeshore Village, Parkdale Village, Roncesvalles Village, College Promenade, Wychwood Heights

#### **2014 Financial Performance**

Table 9
2014 Budget Variance Analysis (In \$000's)

2014 Approved	As of Sept	. 30, 2014	Projected Actu	als at Year End	Unspent Balance					
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent				
40,592	10,007	24.7%	23,829	58.7%	16,763	41.3%				

#### 2014 Experience

Economic Development and Culture incurred expenditures of \$10.007 million or 24.7% of the 2014 Approved Capital Budget of \$40.592 million for the nine months ended September 30, 2014; and spending is projected to be \$23.829 million or 58.7% by year end.

The Program spent \$2.600 million as of the end of the 9 months on the following projects that are on track:

- The Alumnae Theatre Phase 2 accessibility upgrades project to meet AODA standards was completed in 2014. The scope of work included alterations to the main entrance, lobby and theatre seating areas. The entire 2014 budget was spent.
- Construction started on Phase 8, Casa Loma Restoration with work on the -Norman Tower and west terrace started in January 2014. This multi-year project will complete the major conservation work to the castle.

- Cedar Ridge Elevator Upgrades, another accessibility upgrade project was completed in 2014, after a delay due to the elevator technicians' strike in 2013.
- Franklin Carmichael Art Centre, Phase 2 of the complete structural re-build and interior space planning project, was completed in the east-half of the house to meet code compliance for assembly occupancy and life safety. This included asbestos removal, fire separation, new finishes and lighting, as well as landscaping improvements. This work was originally forecasted to be complete in 2013, but the tenant's schedule of programs prevented this from proceeding.
- The final phase of the *Windfields Estates* ISF project was realized in 2014 with the completion of the Northern Dancer Pavilion, the only new building on site. This project was a partnership between all three levels of government and the tenant- the Canadian Film Centre.

The under-spending for the nine months ended September 30, 2014 and projected year-end results is mainly driven by the following projects:

- The *BIA Streetscape Improvement Program's* capital expenditures totalled \$1.104 million representing 11.8% of the 2014 approved cash flow of \$9.376 million during the nine months ended September 30, 2014. It is estimated that \$5.279 million or 56.3% of the 2014 approved cash flow will be spent by year-end. Of the overall approved cash flow:
  - ➤ 20.9% or \$1.959 million is funded by Section 37 and/or 45 contributions to the City. \$1.132 million in new projects were budgeted in this category since the May 31, 2014 Capital Variance report.
  - ➤ 21.0% or \$1.965 million is cost shared with the BIAs, whereby the BIAs pay 65% over time and the City 35%; and
  - > 58.1% or \$5.129 million is for the traditional stream with 50/50 cost sharing between the City and the BIAs.
  - ➤ The financed component (65% / 35%) of the BIA capital program will be under spent because the contract bids came in higher than anticipated and Council approval for an exception to capital cost-share guidelines to increase the BIA loan component is required before the tender can be awarded.
  - A report was adopted by Council in December to obtain this authority and allow the contract to be awarded. It is anticipated that \$2.100 million will be carried forward into 2015 for this 2014 financed project.
- The Fort York Visitor Centre (FYVC) project's capital expenditures totalled \$5.138 million representing 43.5% of the approved cash flow of \$11.820 million during the nine months ended September 30, 2014. It is estimated that \$8.164 million or 69.1% of the 2014 approved cash flow will be spent by year-end. The original schedule for the FYVC was set back by a full year in 2011 when an over-budget tender required revisions by the design team so that it could be successfully re-tendered. All FYVC budgets continue to be under-spent as a result of this delay. The Visitor Centre itself was completed and opened to the public in September. The remaining budget is for fabrication and installation of permanent exhibits. The decision to install the Magna Carta at the Visitor Centre in November 2015 means that the exhibit work cannot be completed until June 2016. The project was issued for tender in the 3<sup>rd</sup> quarter of 2014.

- The Fort York Interiors project did not have any capital spending during the nine months ended September 30, 2014. It is estimated that \$0.506 million or 91.2% will be spent by year-end. The Fort York interiors project was delayed as a result of the curatorial focus on completing exhibit designs within the new Visitor Centre and planning for a more coherent exhibit experience across the site. The tender for design of the Fort York Interiors has now been issued.
- The John St. Roundhouse Museum project's capital expenditures totalled only \$0.012 million or 2.0% of the approved 2014 cash flow of \$0.615 million during the nine months ended September 30, 2014. It is estimated that \$0.051 million or 8.3% of the 2014 approved cash flow will be spent by year-end. The Copeland Transformer Station (formerly the Bremner Street Transformer Station), is under construction by Toronto Hydro. The original completion date of December 2014 has been postponed. A revised schedule has not yet been presented to stakeholders. The location of the transformer station is the west end of the Roundhouse site, which has entailed dismantling the historic Machine Shop. The Machine Shop will be reconstructed as part of the final phase of the project, however, late in 2013, Toronto Hydro advised EDC that the Machine Shop would not be available for museum purposes as had been planned. EDC and the Toronto Railway Historical Association will work with Toronto Hydro on other interpretive opportunities, once their design team is in place.
- The *Prince Edward Viaduct Illumination* public art project expenditures totalled \$0.343 million or 12.6% of the approved 2014 cash flow of \$2.727 million during the nine months ended September 30, 2014. See the *Issues* section discussion on pages 22 23 for an update on this project.
- The Toronto Centre for the Arts Main Stage Reconfiguration (TCA) project's expenditures totalled \$0.304 million or 13.5% of the approved 2014 cash flow of \$2.253 million during the nine months ended September 30, 2014. It is estimated that \$1.035 million or 45.9% of the approved 2014 cash flow will be spent by year-end. Demolition will be fully completed before the end of November and concrete structural work will be completed by mid-December 2014. Overall the work is on schedule and the remaining tenders have been issued.

#### Impact of the 2014 Capital Variance on the 2015 Recommended Budget

- Funding of \$ 9.951 million is being carried forward to the 2015 Recommended Capital Budget for
  - ➤ Health and Safety Casa Loma Restoration -- \$0.180 million
  - Legislated Life Safety Security Upgrades -- \$0.050 million
  - State of Good Repair 16 sub-projects -- \$2.937 million
  - Service Improvement 9 sub-projects -- \$ 4.219 million
  - Growth Related 5 sub-projects -- \$2.565 million

### **Appendix 2**

Table 10
2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan (\$000s)

Project	Total Project Cost	2015	2016	2017	2018	2019	2015 - 2019	2020	2021	2022	2023	2024	2015 - 2024 Total
Cultural Infrastructure Development	1,600	6,736	1,687	396	1,271	891	10,981	600	300	300	600	150	12,931
Service Enhancement	7,925	9,282	2,264	1,919	1,000	990	15,455	240	1,100	200	800	1,600	19,395
Restoration/Preservation of Heritage Elements	N/A	7,324	1,654	2,802	2,106	2,111	15,997	3,810	2,600	3,300	3,450	2,500	31,657
Refurbishment and Rehabilitation	N/A	487	303	347		100	1,237		900	1,500		400	4,037
Collections Care	N/A	200		237	346	600	1,383			50	200	100	1,733
Major Maintenance	N/A	1,817	1,292	1,149	1,242	1,300	6,800	1,300	1,100	650	900	1,150	11,900
IT Projects	N/A	730	500	500	500	500	2,730						2,730
BIA Cost Share Program	N/A	5,856	4,364	4,564	4,764	4,764	24,312	4,964	5,164	5,164	5,564	5,564	50,732
Commercial Façade Improvement Program	N/A	556	556	556	556	556	2,780	556	556	556	556	556	5,560
BIA Financing Program	N/A	300	1,000	1,000	1,000	1,000	4,300	1,000	1,000	1,000	1,000	1,000	9,300
Mural Program	N/A	50	50	50	50	50	250	50	50	50	50	50	500
Total (including carry forward funding)	9,525	33,338	13,670	13,520	12,835	12,862	86,225	12,520	12,770	12,770	13,120	13,070	150,475

### **Appendix 3**

2015 Rec'd Capital Budget; 2016 to 2024 Rec'd Capital Plan

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

#### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

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Economic Development and Culture																							
				Curre	nt and Fu	ıture Year	Cash Flov	w Commitn	nents		Current and Future Year Cash Flow Commitments Financed By												
	roject No. Project Name ubProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	1 cuciai	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Recov	bt - ⁄erable	Total Financing
ACH00001	O Cultural Infrastructure Development																						
38 52	The Guild Revitalize Project - FY	43	S6	04	0	640	99	974	594	2,307	650	2,957	(	0	0 0	0	0	(	) (	0	2,957	0	2,957
32 56	Franklin Carmichael Art Centre Expansion FY	- 01	S2	04	100	0	0	0	0	100	0	100		0	0 0	0	0	(	100	0	0	0	100
50 59	Public Art Canada 150 -FY	CW	S6	05	0	242	242	242	242	968	1,100	2,068	(	0	0 0	1,360	0	(	) (	0	708	0	2,068
44 60	Public Art Development Competitions-FY	CW	S6	05	0	55	55	55	55	220	200	420	(	0	0 0	0	0	(	) (	0	420	0	420
2 64	Public Art for Yonge/Olive Park	23	S2	05	32	0	0	0	0	32	0	32		0	0 0	0	0	(	32	0	0	0	32
2 73	The Guild Revitalization-2014 PA	43	S2	04	1,150	0	0	0	0	1,150	0	1,150	(	0	0 0	0	200	(	) (	0	950	0	1,150
3 74	Public Art Development -Pan Am	CW	S2	05	220	0	0	0	0	220	0	220	(	0	0 0	110	0	(	) (	0	110	0	220
27 75	Public Art Development-Competitions	CW	S2	05	30	0	0	0	0	30	0	30	(	0	0 0	0	0	(	30	0	0	0	30
11 76	Public Art Development Viella Tarragona	11	S2	05	205	0	0	0	0	205	0	205	(	0	0 0	0	0	(	205	0	0	0	205
10 77	Public Art Development Dundas-Islington	05	S2	05	310	0	0	0	0	310	0	310	(	0	0 0	142	0	(	168	0	0	0	310
9 78	Public Art Development Bathurst-Vaughan	21	S2	05	60	0	0	0	0	60	0	60	(	0	0 0	0	0	(	) 60	0	0	0	60
0 81	Prince Edward Viaduct Illumination - Luminous Veil	27	S2	05	2,220	0	0	0	0	2,220	0	2,220	(	0	0 0	0	2,220	(	) (	0	0	0	2,220
0 82	Public Art Development North York Arts Pa	rk 23	S2	04	200	0	0	0	0	200	0	200	(	0	0 0	0	0	(	200	0	0	0	200
23 83	The Guild Revitalize Project-2015	43	S4	04	824	500	0	0	0	1,324	0	1,324	(	0	0 0	0	0	(	) (	0	1,324	0	1,324
33 84	Cloverhill Park-2015	CW	S4	05	250	250	0	0	0	500	0	500	(	0	0 0	0	0	(	500	0	0	0	500
21 85	Public Art Development Competition-2015	CW	S4	05	55	0	0	0	0	55	0	55	(	0	0 0	0	0	(	) (	0	55	0	55
0 86	PRINCE EDWARD VIADUCT ILLUMINATION LUMIN	27	S2	05	80	0	0	0	0	80	0	80	(	0	0 0	0	80	(	) (	0	0	0	80
0 87	Prince Edward Viaduct Illumination-LV Phase 2	27	S4	05	1,000	0	0	0	0	1,000	0	1,000	(	0	0 0	0	0	(	) (	0	1,000	0	1,000
	Sub-total				6,736	1,687	396	1,271	891	10,981	1,950	12,931	O	)	0 0	1,612	2,500	(	1,295	0	7,524	0	12,931
ACH00001	1 Service Enhancement																						i i
22 29	Todmorden Mills Brewery Papermill-2015	29	S4	04	200	400	0	0	0	600	0	600		0	0 0	0	0	(	) (	0	600	0	600
64 30	Montgomery's Inn Briary Room -FY	04	S6	04	0	0	396	0	0	396	0	396	(	0	0 0	0	0	(	) (	0	396	0	396
37 31	Assembly Hall Seating -FY	06	S6	04	0	331	0	0	440	771	800	1,571	(	0	0 0	0	0	(	) (	0	1,571	0	1,571
84 34	Fort York Exibits- FY	19	S6	04	0	0	0	0	0	0	600	600		0	0 0	0	0	(	) (	0	600	0	600

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#### **CITY OF TORONTO**

Gross Expenditures (\$000's)

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

Economic Development and Culture

Economic Development and Culture  Current and Future Year Cash Flow Commitments  Current and Future Year Cash Flow Commitments																										
								Curre	ent and Fu	ture Year	Cash Flor	w Commitm	ents		Current and Future Year Cash Flow Commitments Financed By											
<u>Sub</u> Prio		ect No. Proj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	De	Debt - Recoverable bt	Total Financing	
			nhancement																							
9	35	Colborne	Lodge Coach House	13	S2	04	30	0	0	0	0	30	0	30	0	0	0	0	0	) (	)	0	0	30 0	30	
74	37	Market G	allery - FY	28	S6	04	0	0	0	0	110	110	440	550	0	0	0	0	0	) (	)	0	0	550 0	550	
63			Adding New Buildings -FY	19	S6	04	0	0	240	1,000	0	1,240	0	1,240	0				0					,240 0	1,240	
1			Visitors Centre 2010-CF&PA	19	S2	04	268	0	0	0	0	268	0	268	0	268			0				0	0 0	268	
45			Visitors Centre- 2012  Roundhouse Machine Shop-FY	19 20	S2 S6	04	1,926	0 406	0	0	440	1,926 846	300	1,926 1,146	0	0			0				0 1,		1,926 1,146	
77			ugh Museum Kennedy Gallery - FY		S6	04	0	0	0	0	0	0	600	600	0	0			0					600 0	600	
6	51	Todmorde	en Mills Museum Brewery-2014	29	S2	04	193	0	0	0	0	193	0	193	0	0	0	0	0	) (	)	0	0	193 0	193	
7	52	Fort York	Landscape -2014	19	S2	04	965	0	0	0	0	965	0	965	0	0	0	0	0	) (	)	0 96	5	0 0	965	
49	53	Fort York	Landscape-FY	19	S6	04	0	142	0	0	0	142	200	342	0	0	0	0	0	) (	)	0	0	342 0	342	
4		Toronto C Reconfig	Centre for the Arts-Main Stage ure	23	S2	04	5,250	0	0	0	0	5,250	0	5,250	0	0	0	0	2,625	5 (	)	0	0 2	,625 0	5,250	
28	55	Market G	allery -2015	28	S4	04	75	0	0	0	0	75	0	75	0	0	0	0	0	) (	)	0	0	75 0	75	
29	56		Roundhouse Machine Shop-2015	20	S4	04	275	0	0	0	0	275	0	275	0	0		0	0					275 0	275	
39			ery's Inn Circulation ie House Transformation	04 27	S6 S6	04	0	100	398	0	0	498 0	500 500	998 500	0	0			0					998 0 500 0	998 500	
86			Visitor Centre Facade Extension	19	S6	04	0	885	885	0	0	1,770	0	1,770	0	0			0			0 1,77		0 0	1,770	
7	60	Fort York	Landscape 2015	19	S3	04	100	0	0	0	0	100	0	100	0	0	0	0	0	) (	)	0 10		0 0	100	
			Sub-total				9,282	2,264	1,919	1,000	990	15,455	3,940	19,395	0	268	0	0	2,625	5 (	)	0 2,83	5 13	3,667 0	19,395	
ACH	000012	Restorati	on/Preservation of Heritage Elemen	nts																						
70	101	Scarboro	ugh Museum Restoration - FY	38	S6	03	0	0	0	0	275	275	100	375	0	0	0	0	0	) (	)	0	0	375 0	375	
71	102	Montgom	ery's Inn Restoration - FY	04	S6	03	0	0	0	0	220	220	600	820	0	0	0	0	0	) (	)	0	0	820 0	820	
48			ie House Restoration - FY	27	S6	03	0	165	135	205	0	505	500	1,005					0			0	0 1,		1,005	
52			Lodge - Restoration - FY		S6	03	0	172	0	0	0	172	450	622	0				0					622 0		
56	105	Gibson H	louse Restoration - FY	23	S6	03	0	0	99	221	0	320	800	1,120	0	0	0	0	0	) (	)	0	0 1,	,120 0	1,120	

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

#### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

**Economic Development and Culture** 

					Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By										
<u>Sub- Project No. Project Name</u> PrioritySubProj No. Sub-project Name Ward Stat. Cat.					2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal (	Development Charges	Res Reserves Fur	Capita erve from nds Curre		1 Other2	Rec	Debt - overable	Total Financing		
ACH0000	12 Restoration/Preservation of Heritage Elem	nents																						
82 10	6 Zion Schoolhouse Roof & Masonry - FY	33	S6	03	0	0	0	0	0	0	450	450	0	0	0	0	0	0	0 0	450	0	450		
40 11	Casa Loma Extrior Restore -FY	22	S6	01	0	567	1,346	357	499	2,769	5,150	7,919	0	0	0	0	0	0	0 0	7,919	0	7,919		
41 11	2 Preventive Maintenance - FY	CW	S6	03	0	200	220	275	220	915	1,050	1,965	0	0	0	0	0	0	0 0	1,965	0	1,965		
55 11	3 Todmorden Mills Centre - FY	29	S6	03	0	0	248	0	0	248	750	998	0	0	0	0	0	0	0 0	998	0	998		
46 11	4 Outdoor Public Art -FY	CW	S6	03	0	152	160	157	149	618	750	1,368	0	0	0	0	0	0	50 0	1,318	0	1,368		
67 11	5 Fort York Restoration - FY	19	S6	03	0	0	0	275	200	475	550	1,025	0	0	0	0	0	0	0 0	1,025	0	1,025		
76 11	6 Windfields Estate Restoration - FY	25	S6	03	0	0	0	0	0	0	760	760	0	0	0	0	0	0	0 0	760	0	760		
60 11	7 Spadina Restoration - FY	22	S6	03	0	0	198	198	0	396	350	746	0	0	0	0	0	0	0 0	746	0	746		
59 12	6 Cedar Ridge CRC Restore -FY	43	S6	03	0	0	198	98	0	296	900	1,196	0	0	0	0	0	0	0 0	1,196	0	1,196		
68 14	1 John Bales House - FY	10	S6	03	0	0	0	140	218	358	1,100	1,458	0	0	0	0	0	0	0 0	1,458	0	1,458		
6 14	3 Scarborough Museum Restoration-2013	38	S2	03	79	0	0	0	0	79	0	79	0	0	0	0	0	0	79 0	0	0	79		
7 14	7 Todmorden Mills Centre-2013	29	S2	03	31	0	0	0	0	31	0	31	0	0	0	0	0	0	31 0	0	0	31		
3 14	9 Fort York Restoration-2013	19	S2	03	75	0	0	0	0	75	0	75	0	0	0	0	0	0	75 C	0	0	75		
5 15	1 Spadina Restoration-2013	22	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0 2	200 0	0	0	200		
1 15	3 Casa Loma Rsoration 2014 and 2015	22	S2	01	4,115	0	0	0	0	4,115	0	4,115	0	0	0	0	800	0	0 2,013	1,302	0	4,115		
14 15	4 Montgomery's Inn Tea Room-2014	04	S2	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0 0	50	0	50		
16 15	5 Scarborough Museum Restoration-2014	38	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0 1	00 0	0	0	100		
12 15	6 Montgomery's Inn Restoration-2014	04	S2	03	274	0	0	0	0	274	0	274	0	0	0	0	0	0	0 0	274	0	274		
15 15	7 Gibson House Restoration-2014	23	S2	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0 0	50	0	50		
17 15	8 Preventive Maintenance -2014	CW	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0 1	50 0	0	0	150		
13 15	9 Todmorden Mills Centre-2014	29	S2	03	450	0	0	0	0	450	0	450	0	0	0	0	0	0	0 0	450	0	450		
18 16	O Outdoor Public Art -2014	CW	S2	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50 0	0	0	50		
8 16	1 Fort York Restoration-2014	19	S2	03	350	0	0	0	0	350	0	350	0	0	0	0	0	0	0 0	350	0	350		
57 16	Goulding Massey Estate -FY	31	S6	03	0	0	198	180	130	508	900	1,408	0	0	0	0	0	0	0 0	1,408	0	1,408		

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

#### **CITY OF TORONTO**

Gross Expenditures (\$000's)

ACH000015 Collections Care

Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

**Economic Development and Culture Current and Future Year Cash Flow Commitments** Current and Future Year Cash Flow Commitments Financed By Debt Capital Sub- Project No. Project Name Total Total Total Federal Development Reserves Funds Reserve from Recoverable Total Grants and 2020-2024 2015-2024 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. 2015-2019 Other 1 Other2 Debt Financing ACH000012 Restoration/Preservation of Heritage Elements Gibson House Natural Gas S4 24 165 Zion Schoolhouse Roof & Masonry-2015 S4 Preventive Maintenance-2015 CW S4 Outdoor Public Art -2015 CW S4 Fort York Restoration -2015 S4 John Bales House -2015 S4 0.3 n n Goulding Massey Estate-2015 S4 Lambton House-FY S6 72 171 n n 7,324 1,654 2,802 2,106 2,111 15,997 15,660 31,657 2,013 27,934 31,657 Sub-total ACH000013 Refurbishment and Rehabilitation Fort York Interiors FY S6 Montgomery's Inn Interiors - FY S6 Scarborough Museum Interiors- FY S6 Todmorden Mills Interiors S2 28 28 75 30 Zion Schoolhouse Interiors - FY S6 Museums Interiors Planning - FY 79 34 S6 Gibson House Interiors - FY S6 Colborne Lodge Interiors - FY S6 1,346 1,346 53 38 n 1 346 n Fort York Interiors S2 29 42 Museums Interiors Planning CW S2 Montgomery's Inn Interiors-2015 S4 36 44 Museum Interiors Planning-2015 CW S4 Sub-total 1,237 2,800 4,037 0 3,772 4,037

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### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

						Curr	nt and Fi	ituro Voar	0I- FI	•				_				^ ··			D.,		ı
					Curit	and i c	iture rear	Casn Flov	w Commitn	nents			Cur	rent and Fu	iture Year Ca	sh Flow	Commi	tments F	-inanced	БУ			
	roject No. Project Name ubProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fu	Ca serve f unds Ca	apital rom urrent	Other 1	Other2	Debt Recove		Total Financing
ACH00001	5 Collections Care																						
69 15	Cultural Assets Storage Workshop - FY	16	S6	04	0	0	0	247	0	247	0	247	0	0	0	0	0	0	0	0	247	0	247
66 17	Large Artifact Care - FY	CW	S6	03	0	0	50	99	0	149	150	299	0	0	0	0	0	0	0	0	299	0	299
65 18	Collections Facilities -FY	14	S6	03	0	0	187	0	600	787	200	987	0	0	0	0	0	0	0	0	987	0	987
32 27	Large Artifact Care-2015	CW	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
30 28	Collections Facilities-2015	14	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
	Sub-total				200	0	237	346	600	1,383	350	1,733	0	0	0	0	0	0	0	0	1,733	0	1,733
ACH00001	6 Major Maintenance																						
61 1	Young People's Theatre - FY	28	S6	03	0	0	352	200	248	800	1,150	1,950	0	0	0	0	50	0	0	0	1,900	0	1,950
62 57	Alumnae Theatre Accessibility - FY	28	S6	03	0	0	99	545	0	644	950	1,594	0	0	0	0	0	0	0	0	1,594	0	1,594
47 58	Franklin Carmichael - FY	01	S6	03	0	149	149	0	0	298	100	398	0	0	0	0	0	0	0	0	398	0	398
42 59	Berkley Theatre FY	28	S6	03	0	199	350	240	440	1,229	1,200	2,429	0	0	0	0	0	0	0	0	2,429	0	2,429
58 63	St. Lawrence Centre - FY	28	S6	03	0	0	199	198	200	597	900	1,497	0	0	0	0	0	0	0	0	1,497	0	1,497
51 64	Legislated Mech. & Elect FY	CW	S6	02	0	99	0	59	0	158	450	608	0	0	0	0	0	0	0	0	608	0	608
4 66	John St. Roundhouse Museu 2010-CF	20	S2	03	544	0	0	0	0	544	0	544	0	0	0	0	544	0	0	0	0	0	544
43 68	Theatre Passe Muraille - FY	20	S6	03	0	100	0	0	82	182	150	332	0	0	0	0	127	0	0	0	205	0	332
73 69	Neilson Park Roof-FY	03	S6	03	0	0	0	0	330	330	200	530	0	0	0	0	0	0	0	0	530	0	530
2 83	Alumnae Theatre - 2013	28	S2	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
31 90	Life Safety Security Updates - 2015	CW	S4	02	101	0	0	0	0	101	0	101	0	0	0	0	0	0	0	0	101	0	101
5 91	Berkley Theatre Capital Maintenance 2014	28	S2	03	550	0	0	0	0	550	0	550	0	0	0	0	0	0	0	0	550	0	550
22 92	Life Safety Security Updates 2014	CW	S2	02	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
17 93	Alumnae Theatre Accessibility-2015	28	S4	03	323	200	0	0	0	523	0	523	0	0	0	0	0	0	0	0	523	0	523
16 94	St Lawrence Centre Roof-2015		S4		99	545	0	0	0	644		644				0	0	0		0		0	644
34 95	Legislated Mechanical & Electrical-2015	CW	S4	02	100	0	0	0	0	100		100	0			0	0	0				0	100
	Sub-total				1,817	1,292	1,149	1,242	1,300	6,800	5,100	11,900	0	0	0	0	721	0	100	0	11,079	0	11,900

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

Append	IX 3 - 2013 Neconilliended C	apita	יו טנ	luge	ι, 2010 ι	.0 2024 1	Necon	iiiieiiu	-u Cap	ilai Fia													
Economi	c Development and Culture																						
						Curre	ent and Fu	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fu	uture Year C	ash Flov	w Commi	tments Fi	nanced	Ву		
	ject No. Project Name Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	R Reserves		Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
ECT907743	IT Projects																						
1 6	Event & Film Online Permitting	CW	S2	04	230	0	0	0	0	230	0	230	c	) 0	0	0	0	0	230	0	0	0	230
2 16	EDC Electronic Service Delivery Phase 2-F	Y CW	S6	04	0	500	500	500	500	2,000	0	2,000	C	0	0	0	0	0	0	0	2,000	0	2,000
1 17	EDC IT Stratigic Planning-2015	CW	S4	04	135	0	0	0	0	135	0	135	C	0	0	0	0	0	0	0	135	0	135
0 18	Event& Film Online Permitting-Scope Change 2015	CW	S3	04	365	0	0	0	0	365	0	365	С	) 0	0	0	0	0	0	0	365	0	365
	Sub-total				730	500	500	500	500	2,730	0	2,730	0	0	0	0	0	0	230	0	2,500	0	2,730
ECT907933	BIA Cost-Share Program (2014)																						
1 1	BIA Cost-Share Program (2014)	CW	S2	03	1,117	0	0	0	0	1,117	0	1,117	С	) 0	0	0	0	0	559	558	0	0	1,117
	Sub-total				1,117	0	0	0	0	1,117	0	1,117	0	0	0	0	0	0	559	558	0	0	1,117
ECT907934	Commercial Facade Improvement Program	(2014																					
2 1	Commercial Facade Improvement Program (2014)	CW	S2	04	300	0	0	0	0	300	0	300	C	) (	0	0	0	0	0	0	300	0	300
	Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
ECT907936	BIA Cost-Share Program (2016-2024)																						
1 1	BIA Cost-Share Program (2016-2024)	CW	S6	03	0	4,364	4,564	4,764	4,764	18,456	26,420	44,876	c	) C	0	0	0	0	0	20,980	23,896	0	44,876
	Sub-total				0	4,364	4,564	4,764	4,764	18,456	26,420	44,876	0	C	0	0	0	0	0	20,980	23,896	0	44,876
ECT908066	BIA Financing Program (2016-2024)																						
1 1	BIA Financing Program (2016-2024)	CW	S6	03	0	1,000	1,000	1,000	1,000	4,000	5,000	9,000	c	) (	0	0	0	0	0	5,850	3,150	0	9,000
	Sub-total				0	1,000	1,000	1,000	1,000	4,000	5,000	9,000	0	C	0	0	0	0	0	5,850	3,150	0	9,000
ECT908067	BIA Cost-Share Program (2015)																						
1 1	BIA Cost-Share Program (2015)	CW	S4	03	4,654	0	0	0	0	4,654	0	4,654	c	) (	0	0	0	0	0	2,165	2,489	0	4,654
	Sub-total				4,654	0	0	0	0	4,654	0	4,654	0	C	0	0	0	0	0	2,165	2,489	0	4,654
ECT908068	BIA Financing Program (2015)																						
1 1	BIA Financing Program (2015)	CW	S4	03	300	0	0	0	0	300	0	300	c	) (	0	0	0	0	0	195	105	0	300
	Sub-total				300	0	0	0	0	300	0	300	0	C	0	0	0	0	0	195	105	0	300
ECT908069	Commercial Facade Improvement Program	(2015																					
2 1	Commercial Facade Improvement Program (2015)	CW	S4	04	256	300	0	0	0	556	0	556	c	) (	0	0	0	0	0	0	556	0	556
	Sub-total				256	300	0	0	0	556	0	556	0	C	0	0	0	0	0	0	556	0	556

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

	o zorolopilioni alia oanalo																						
						Curr	ent and F	uture Year	Cash Flov	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flo	ow Comm	nitments	Financed	Ву		
	<u>ject No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Re	Debt - coverable	Total Financing
ECT908071	Mural Program (2015)																						i l
2 1	Mural Program (2015)	CW	S4	04	50	0	0	0	0	50	0	50	C	) (	0	0	0	) (	) (	) 0	50	0	50
	Sub-total				50	0	0	0	0	50	0	50	0	(	0	0	0	) (	) (	) (	) 50	0	50
ECT908127	MIMIC BY THE LAKE BIA																						
0 1	MIMIC BY THE LAKE BIA-2014 CF	06	S2	03	1	0	0	0	0	1	0	1	C	) (	0	0	0	) (	) .	0	0	0	1
	Sub-total				1	0	0	0	0	1	0	1	0	C	0	0	0	) (	) .		) (	0	1
ECT908128	CHINATOWN BIA																						
0 1	CHINATOWN BIA-2014 CF	20	S2	03	84	0	0	0	0	84	0	84	C	) (	0	0	0	) (	) 84	<b>l</b> 0	0	0	84
	Sub-total				84	0	0	0	0	84	0	84	0	(	0	0	0	) (	) 84	. (	) (	0	84
EDV906518	Mural Program (2016-2024)																						
2 1	Mural Program (2016-2024)	CW	S6	04	0	50	50	50	50	200	250	450	C	) (	0	0	0	) (	) (	) 0	450	0	450
	Sub-total				0	50	50	50	50	200	250	450	0	(	0	0	0	) (	) (	) (	450	0	450
EDV906519	Commercial Facade Improvement Progra	m (2016																					
2 1	Commercial Facade Improvement Progra (2016-2024)	m CW	S6	04	0	256	556	556	556	1,924	2,780	4,704	C	) (	0	0	0	) (	) (	) 0	4,704	0	4,704
	Sub-total				0	256	556	556	556	1,924	2,780	4,704	0	C	0	0	0	) (	) (	) (	4,704	0	4,704
Total Pr	ogram Expenditure				33,338	13,670	13,520	12,835	12,862	86,225	64,250	150,475	0	268	3 0	1,612	6,721	(	3,369	34,596	103,909	0	150,475

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

### **CITY OF TORONTO**

Gross Expenditures (\$000's)

### Appendix 3 - 2015 Recommended Capital Budget; 2016 to 2024 Recommended Capital Plan

Economic Development and Culture																				
		C	current and	Future Ye	ar Cash Fl	ow Comn	nitments ar	nd Estimate	s		Current	and Future	Year Cas	h Flow C	ommitme	nts and I	stimates	Financed By		
<u>Sub-</u> <u>Project No.</u> <u>Project Name</u> Priority SubProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal De Subsidy	evelopment Charges		Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recovera Debt	able	Total Financing
Financed By:																			ļ	
Federal Subsidy		268	0	0	0	0	268	0	268	0	268	0	0	0	0	C	0	0	0	268
Reserves (Ind. "XQ" Ref.)		252	165	165	165	165	912	700	1,612	0	0	0	1,612	0	0	C	0	0	0	1,612
Reserve Funds (Ind."XR" Ref.)		6,544	100	0	0	27	6,671	50	6,721	0	0	0	0	6,721	0	C	0	0	0	6,721
Other1 (Internal)		3,069	250	0	0	0	3,319	50	3,369	0	0	0	0	0	0	3,369	0	0	o	3,369
Other2 (External)		5,996	3,555	3,655	2,870	2,870	18,946	15,650	34,596	0	0	0	0	0	0	C	34,596	0	o	34,596
Debt		17,209	9,600	9,700	9,800	9,800	56,109	47,800	103,909	0	0	0	0	0	0	C	0	103,909	o	103,909
Total Program Financing		33,338	13,670	13,520	12,835	12,862	86,225	64,250	150,475	0	268	0	1,612	6,721	0	3,369	34,596	103,909	0	150,475

S2	S2 Prior Year (With 2015 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2016 & Beyond)
Category Code	e Description

01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03

Service Improvement and Enhancement C04

06 07 Reserved Category 1 C06 Reserved Category 2 C07

### **Appendix 4**

### **2015** Recommended Cash Flow and Future Year Commitments

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

L						1							1											
							Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ıture Year	Cash Flov	w Commit	tments F	inanced			
	<u>Project No.</u> SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve	Capital from Current	Other 1	Other2	Debt - Recovera Debt	ble	Total Financing
ACH000	010 Cultural I	nfrastructure Development																						
32 56	Franklin (	Carmichael Art Centre Expansion -	01	S2	04	100	0	0	0	0	100	0	100	С	0	0	0	0	0	100	0	0	0	100
2 64	Public Ar	t for Yonge/Olive Park	23	S2	05	32	0	0	0	0	32	0	32	c	0	0	0	0	0	32	0	0	0	32
2 73	The Guild	d Revitalization-2014 PA	43	S2	04	1,150	0	0	0	0	1,150	0	1,150	c	0	0	0	200	0	0	0	950	0	1,150
3 74	Public Ar	t Development -Pan Am	CW	S2	05	220	0	0	0	0	220	0	220	c	0	0	110	0	0	0	0	110	0	220
27 75	5 Public Ar	t Development-Competitions	CW	S2	05	30	0	0	0	0	30	0	30	c	0	0	0	0	0	30	0	0	0	30
11 76	6 Public Ar	t Development Viella Tarragona	11	S2	05	205	0	0	0	0	205	0	205	С	0	0	0	0	0	205	0	0	0	205
10 77	Public Ar	t Development Dundas-Islington	05	S2	05	310	0	0	0	0	310	0	310	С	0	0	142	0	0	168	0	0	0	310
9 78	B Public Ar	t Development Bathurst-Vaughan	21	S2	05	60	0	0	0	0	60	0	60	c	0	0	0	0	0	60	0	0	0	60
0 81	Prince Ed Luminous	dward Viaduct Illumination - s Veil	27	S2	05	2,220	0	0	0	0	2,220	0	2,220	C	0	0	0	2,220	0	0	0	0	0	2,220
0 82	Public Ar	t Development North York Arts Parl	k 23	S2	04	200	0	0	0	0	200	0	200	С	0	0	0	0	0	200	0	0	0	200
23 83	The Guild	d Revitalize Project-2015	43	S4	04	824	500	0	0	0	1,324	0	1,324	C	0	0	0	0	0	0	0	1,324	0	1,324
33 84	Cloverhil	I Park-2015	CW	S4	05	250	250	0	0	0	500	0	500	c	0	0	0	0	0	500	0	0	0	500
21 85	5 Public Ar	t Development Competition-2015	CW	S4	05	55	0	0	0	0	55	0	55	c	0	0	0	0	0	0	0	55	0	55
0 86		EDWARD VIADUCT ATION LUMIN	27	S2	05	80	0	0	0	0	80	0	80	С	0	0	0	80	0	0	0	0	0	80
0 87	Prince Ed Phase 2	dward Viaduct Illumination-LV	27	S4	05	1,000	0	0	0	0	1,000	0	1,000	С	0	0	0	0	0	0	0	1,000	0	1,000
		Sub-total				6,736	750	0	0	0	7,486	0	7,486	0	0	0	252	2,500	0	1,295	0	3,439	0	7,486
ACH000	011 Service E	<u>Enhancement</u>																						
22 29	Todmorde	en Mills Brewery Papermill-2015	29	S4	04	200	400	0	0	0	600	0	600	С	0	0	0	0	0	0	0	600	0	600
9 35	5 Colborne	Lodge Coach House	13	S2	04	30	0	0	0	0	30	0	30	c	0	0	0	0	0	0	0	30	0	30
1 40	Fort York	Visitors Centre 2010-CF&PA	19	S2	04	268	0	0	0	0	268	0	268	c	268	0	0	0	0	0	0	0	0	268
1 45	Fort York	Visitors Centre- 2012	19	S2	04	1,926	0	0	0	0	1,926	0	1,926	С	0	0	0	0	0	0	0	1,926	0	1,926
6 51	Todmorde	en Mills Museum Brewery-2014	29	S2	04	193	0	0	0	0	193	0	193	C	0	0	0	0	0	0	0	193	0	193
7 52	2 Fort York	Landscape -2014	19	S2	04	965	0	0	0	0	965	0	965	С	0	0	0	0	0	0	965	0	0	965
4 54	Toronto C Reconfig	Centre for the Arts-Main Stage ure	23	S2	04	5,250	0	0	0	0	5,250	0	5,250	C	0	0	0	2,625	0	0	0	2,625	0	5,250

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

LC	וווטוונ	ic Development and Culture																						
							Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and Fu	ıture Year C	ash Flo	w Commit	ments F	inanced	Ву		
_	oritySu		Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	R Reserves	eserve Funds	Capital from Current	Other 1	Other2	Debt - Recovera Debt		Total -inancing
<u>AC</u>	000011	Service Enhancement																						ļ
28	55	Market Gallery -2015	28	S4	04	75	0	0	0	0	75	0	75	0	O	0	0	0	0	0	0	75	0	75
29	56	John St. Roundhouse Machine Shop-2015	20	S4	04	275	0	0	0	0	275	0	275	0	O	0	0	0	0	0	0	275	0	275
7	60	Fort York Landscape 2015	19	S3	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	0	100
		Sub-total				9,282	400	0	0	0	9,682	0	9,682	0	268	0	0	2,625	0	0	1,065	5,724	0	9,682
ACH	000012	Restoration/Preservation of Heritage Eleme	nts																					
6	143	Scarborough Museum Restoration-2013	38	S2	03	79	0	0	0	0	79	0	79	0	0	0	0	0	0	79	0	0	0	79
7	147	Todmorden Mills Centre-2013	29	S2	03	31	0	0	0	0	31	0	31	0	0	0	0	0	0	31	0	0	0	31
3	149	Fort York Restoration-2013	19	S2	03	75	0	0	0	0	75	0	75	0	C	0	0	0	0	75	0	0	0	75
5	151	Spadina Restoration-2013	22	S2	03	200	0	0	0	0	200	0	200	0	C	0	0	0	0	200	0	0	0	200
1	153	Casa Loma Rsoration 2014 and 2015	22	S2	01	4,115	0	0	0	0	4,115	0	4,115	0	C	0	0	800	0	0	2,013	1,302	0	4,115
14	154	Montgomery's Inn Tea Room-2014	04	S2	04	50	0	0	0	0	50	0	50	0	C	0	0	0	0	0	0	50	0	50
16	155	Scarborough Museum Restoration-2014	38	S2	03	100	0	0	0	0	100	0	100	0	C	0	0	0	0	100	0	0	0	100
12	156	Montgomery's Inn Restoration-2014	04	S2	03	274	0	0	0	0	274	0	274	0	C	0	0	0	0	0	0	274	0	274
15	157	Gibson House Restoration-2014	23	S2	03	50	0	0	0	0	50	0	50	0	C	0	0	0	0	0	0	50	0	50
17	158	Preventive Maintenance -2014	CW	S2	03	150	0	0	0	0	150	0	150	0	C	0	0	0	0	150	0	0	0	150
13	159	Todmorden Mills Centre-2014	29	S2	03	450	0	0	0	0	450	0	450	0	C	0	0	0	0	0	0	450	0	450
18	160	Outdoor Public Art -2014	CW	S2	03	50	0	0	0	0	50	0	50	0	C	0	0	0	0	50	0	0	0	50
8	161	Fort York Restoration-2014	19	S2	03	350	0	0	0	0	350	0	350	0	C	0	0	0	0	0	0	350	0	350
27	164	Gibson House Natural Gas	23	S4	03	200	0	0	0	0	200	0	200	0	O	0	0	0	0	0	0	200	0	200
24	165	Zion Schoolhouse Roof & Masonry-2015	33	S4	03	150	0	0	0	0	150	0	150	0	C	0	0	0	0	0	0	150	0	150
25	166	Preventive Maintenance-2015	CW	S4	03	200	0	0	0	0	200	0	200	0	O	0	0	0	0	0	0	200	0	200
26	167	Outdoor Public Art -2015	CW	S4	03	250	0	0	0	0	250	0	250	0	C	0	0	0	0	100	0	150	0	250
18	168	Fort York Restoration -2015	19	S4	03	200	200	0	0	0	400	0	400	0	C	0	0	0	0	0	0	400	0	400
19	169	John Bales House -2015	10	S4	03	200	0	0	0	0	200	0	200	0	O	0	0	25	0	0	0	175	0	200
											'		ı	'									1	'

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

LCOHOH	ne bevelopment and outlane																						
						Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year Cas	h Flow Co	mmitn	nents Fir	nanced	Ву		
	oject No. Project Name ıbProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fur	Capi erve fror nds Curre	n	Other 1 C	Other2	Debt Recovers Debt	able	Total inancing
ACH00001:	2 Restoration/Preservation of Heritage Element	ents																					
20 170	Goulding Massey Estate-2015	31	S4	03	150	198	0	0	0	348	0	348	0		0	0	50	0	0	0	298	0	348
	Sub-total				7,324	398	0	0	0	7,722	0	7,722	0	C	0	0	875	0	785	2,013	4,049	0	7,722
ACH00001	Refurbishment and Rehabilitation																						
28 28	Todmorden Mills Interiors	29	S2	03	170	0	0	0	0	170	0	170	О	0	0	0	0	0	170	0	0	0	170
30 41	Fort York Interiors	19	S2	03	55	0	0	0	0	55	0	55	0	C	0	0	0	0	55	0	0	0	5
29 42	Museums Interiors Planning	CW	S2	04	40	0	0	0	0	40	0	40	0	0	0	0	0	0	40	0	0	0	4
35 43	Montgomery's Inn Interiors-2015	04	S4	03	147	50	0	0	0	197	0	197	0	0	0	0	0	0	0	0	197	0	19
36 44	Museum Interiors Planning-2015	CW	S4	04	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	7
	Sub-total				487	50	0	0	0	537	0	537	0	C	0	0	0	0	265	0	272	0	53
ACH00001	5 Collections Care																					$\top$	
32 27	Large Artifact Care-2015	CW	S4	03	100	0	0	0	0	100	0	100	0	C	0	0	0	0	0	0	100	0	10
30 28	Collections Facilities-2015	14	S4	03	100	0	0	0	0	100	0	100	0	C	0	0	0	0	0	0	100	0	10
	Sub-total				200	0	0	0	0	200	0	200	0	C	0	0	0	0	0	0	200	0	20
ACH00001	6 Major Maintenance																						
4 66	John St. Roundhouse Museu 2010-CF	20	S2	03	544	0	0	0	0	544	0	544	0	0	0	0	544	0	0	0	0	0	54
2 83	Alumnae Theatre - 2013	28	S2	03	50	0	0	0	0	50	0	50	0		0	0	0	0	50	0	0	0	Ę
31 90	Life Safety Security Updates - 2015	CW	S4	02	101	0	0	0	0	101	0	101	0	C	0	0	0	0	0	0	101	0	10
5 91	Berkley Theatre Capital Maintenance 2014	28	S2	03	550	0	0	0	0	550	0	550	0	C	0	0	0	0	0	0	550	0	55
22 92	Life Safety Security Updates 2014	CW	S2	02	50	0	0	0	0	50	0	50	0		0	0	0	0	50	0	0	0	5
17 93	Alumnae Theatre Accessibility-2015	28	S4	03	323	200	0	0	0	523	0	523	0		0	0	0	0	0	0	523	0	52
16 94	St Lawrence Centre Roof-2015	28	S4	03	99	545	0	0	0	644	0	644	0		0	0	0	0	0	0	644	0	64
34 95	Legislated Mechanical & Electrical-2015	CW	S4	02	100	0	0	0	0	100	0	100	0	C	0	0	0	0	0	0	100	0	10
	Sub-total				1,817	745	0	0	0	2,562	0	2,562	0	C	0	0	544	0	100	0	1,918	0	2,56
ECT907743	3 IT Projects																						
1 6	Event & Film Online Permitting	CW	S2	04	230	0	0	0	0	230	0	230	0	(	0	0	0	0	230	0	0	0	23
										•	•		•									•	

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture	
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						Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fu	ture Year Ca	ash Flow	/ Commitr	ments Fi	nanced E	Зу		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward	Stat.	Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves F	eserve Funds (	Capital from Current C	Other 1	Other2	Deb Recove Debt	erable	Total Financing
ECT907743	IT Projects																						
1 17	EDC IT Stratigic Planning-2015	CW	S4	04	135	0	0	0	0	135	0	135	C	) 0	0	0	0	0	0	0	135	0	135
0 18	Event& Film Online Permitting-Scope Change 2015	CW	S3	04	365	0	0	0	0	365	0	365	C	) (	0	0	0	0	0	0	365	0	365
	Sub-total				730	0	0	0	0	730	0	730	0	C	0	0	0	0	230	0	500	0	730
ECT907933	BIA Cost-Share Program (2014)																						
1 1	BIA Cost-Share Program (2014)	CW	S2	03	1,117	0	0	0	0	1,117	0	1,117	C	) a	0	0	0	0	559	558	0	0	1,117
	Sub-total				1,117	0	0	0	0	1,117	0	1,117	0	0	0	0	0	0	559	558	0	0	1,117
ECT907934	Commercial Facade Improvement Program	(2014																					
2 1	Commercial Facade Improvement Program (2014)	CW	S2	04	300	0	0	0	0	300	0	300	C	) (	0	0	0	0	0	0	300	0	300
	Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
ECT908067	BIA Cost-Share Program (2015)																						
1 1	BIA Cost-Share Program (2015)	CW	S4	03	4,654	0	0	0	0	4,654	0	4,654	C	) 0	0	0	0	0	0	2,165	2,489	0	4,654
	Sub-total				4,654	0	0	0	0	4,654	0	4,654	0	0	0	0	0	0	0	2,165	2,489	0	4,654
ECT908068	BIA Financing Program (2015)																						
1 1	BIA Financing Program (2015)	CW	S4	03	300	0	0	0	0	300	0	300	C	) (	0	0	0	0	0	195	105	0	300
	Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	195	105	0	300
ECT908069	Commercial Facade Improvement Program	(2015																					
2 1	Commercial Facade Improvement Program (2015)	CW	S4	04	256	300	0	0	0	556	0	556	C	) (	0	0	0	0	0	0	556	0	556
	Sub-total				256	300	0	0	0	556	0	556	0	C	0	0	0	0	0	0	556	0	556
ECT908071	Mural Program (2015)																						
2 1	Mural Program (2015)	CW	S4	04	50	0	0	0	0	50	0	50	C	) с	0	0	0	0	0	0	50	0	50
	Sub-total				50	0	0	0	0	50	0	50	0	C	0	0	0	0	0	0	50	0	50
ECT908127	MIMIC BY THE LAKE BIA																						
0 1	MIMIC BY THE LAKE BIA-2014 CF	06	S2	03	1	0	0	0	0	1	0	1	C	) (	0	0	0	0	1	0	0	0	1
	Sub-total				1	0	0	0	0	1	0	1	0	C	0	0	0	0	1	0	0	0	1
ECT908128	CHINATOWN BIA																					$\dashv$	

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)
Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

			Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cı	irrent and F	uture Yea	Cash Flo	w Comm	itments F	inanced	Ву		
Sub- Project No. Project Name PrioritySubProj No. Sub-project Name	Ward Stat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recovera Debt		otal
ECT908128 CHINATOWN BIA										Casorares	·									
0 1 CHINATOWN BIA-2014 CF	20 S2 03	84	0	0	) (	0	84	0	84	0		0 0	0	0	0	84	0	0	0	84
Sub-total		84	0	0	) (	0	84	0	84	0		0 0	0	0	0	84	0	0	0	84
Total Program Expenditure		33,338	2,643	0	) (	0	35,981	0	35,981	0	26	8 0	252	6,544	0	3,319	5,996	19,602	0 3	35,981

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Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

### **CITY OF TORONTO**

Gross Expenditures (\$000's)

### Appendix 4 - 2015 Recommended Cash Flow and Future Year Commitments

**Economic Development and Culture** 

		С	urrent and	Future Y	ear Cash l	low Comr	nitments ar	nd Estimate	s		Current	and Future \	Year Cas	h Flow Co	ommitme	nts and E	Estimates	Financed	Ву	
Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward S	tat. Cat.	2015	2016	2017	2018	2019	Total 2015-2019	Total 2020-2024	Total 2015-2024	Provincial Grants and Subsidies	Federal Des	velopment Charges R		Reserve Funds	Capital from Current	Other 1	Other2		bt - rerable	Total Financing
Financed By:																				
Federal Subsidy		268	0	C	) 0	0	268	0	268	0	268	0	0	0	0	0	0	0	0	268
Reserves (Ind. "XQ" Ref.)		252	0	C	) 0	0	252	0	252	0	0	0	252	0	0	0	0	0	0	252
Reserve Funds (Ind."XR" Ref.)		6,544	0	C	) 0	0	6,544	0	6,544	0	0	0	0	6,544	0	0	0	0	0	6,544
Other1 (Internal)		3,069	250	C	) 0	0	3,319	0	3,319	0	0	0	0	0	0	3,319	0	0	0	3,319
Other2 (External)		5,996	0	C	) 0	0	5,996	0	5,996	0	0	0	0	0	0	0	5,996	0	0	5,996
Debt		17,209	2,393	C	) 0	0	19,602	0	19,602	0	0	0	0	0	0	0	0	19,602	0	19,602
Total Program Financing		33,338	2,643	C	) 0	0	35,981	0	35,981	0	268	0	252	6,544	0	3,319	5,996	19,602	0	35,981

Status Code	Description
S2	S2 Prior Year (With 2015 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2015 and\or Future Year
S4	S4 New - Stand-Alone Project (Current Year Only)

ge of Scope 2015 and\or Future Year Cost\Cashflow)

Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

#### **Category Code Description**

Status Code

Health and Safety C01 01 02 Legislated C02 03 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05 Reserved Category 1 C06 07

Reserved Category 2 C07

### **Appendix 5**

### **2015** Recommended Capital Budget with Financing Detail

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### **CITY OF TORONTO**

### Appendix 5 - 2015 Recommended Capital Budget with Financing Detail **Economic Development and Culture Sub-Project Summary**

O         ECT908127         MIMIC BY THE LAKE BIA           0         1 MIMIC BY THE LAKE BIA-2014 CF         01/01           Projec           0         ECT908128         CHINATOWN BIA           0         1 CHINATOWN BIA-2014 CF         01/01           Projec           1         ACH000012         Restoration/Preservation of Heritage Elements           1         153 Casa Loma Rsoration 2014 and 2015         01/01           3         149 Fort York Restoration-2013         01/01           5         151 Spadina Restoration-2013         01/01	rt Date Completion Cash F Date	Flow Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From	Other 1	Other 2	Debt	Debt -
0 1 MIMIC BY THE LAKE BIA-2014 CF 01/01  Project  0 ECT908128 CHINATOWN BIA 0 1 CHINATOWN BIA-2014 CF 01/01  Project  1 ACH000012 Restoration/Preservation of Heritage Elements 1 153 Casa Loma Rsoration 2014 and 2015 01/01 3 149 Fort York Restoration-2013 01/01 5 151 Spadina Restoration-2013 01/01				<u> </u>		i unus	Current				Recoverable
Project           0         ECT908128         CHINATOWN BIA           0         1 CHINATOWN BIA-2014 CF         01/01           Project           1         ACH000012         Restoration/Preservation of Heritage Elements           1         153 Casa Loma Rsoration 2014 and 2015         01/01           3         149 Fort York Restoration-2013         01/01           5         151 Spadina Restoration-2013         01/01											
0         ECT908128         CHINATOWN BIA           0         1 CHINATOWN BIA-2014 CF         01/01           Project           1         ACH000012         Restoration/Preservation of Heritage Elements           1         153 Casa Loma Rsoration 2014 and 2015         01/01           3         149 Fort York Restoration-2013         01/01           5         151 Spadina Restoration-2013         01/01	/2014 12/31/2015	1 0	0	0	0	0	0	1	0	0	0
0 1 CHINATOWN BIA-2014 CF 01/01  Project  1 ACH000012 Restoration/Preservation of Heritage Elements  1 153 Casa Loma Rsoration 2014 and 2015 01/01  3 149 Fort York Restoration-2013 01/01  5 151 Spadina Restoration-2013 01/01	t Sub-total:	1 0	0	0	0	0	0	1	0	0	0
0 1 CHINATOWN BIA-2014 CF 01/01  Project  1 ACH000012 Restoration/Preservation of Heritage Elements  1 153 Casa Loma Rsoration 2014 and 2015 01/01  3 149 Fort York Restoration-2013 01/01  5 151 Spadina Restoration-2013 01/01											
1         ACH000012         Restoration/Preservation of Heritage Elements           1         153         Casa Loma Rsoration 2014 and 2015         01/01           3         149         Fort York Restoration-2013         01/01           5         151         Spadina Restoration-2013         01/01	/2014 12/31/2014	84 0	0	0	0	0	0	84	0	0	0
1         ACH000012         Restoration/Preservation of Heritage Elements           1         153         Casa Loma Rsoration 2014 and 2015         01/01           3         149 Fort York Restoration-2013         01/01           5         151 Spadina Restoration-2013         01/01	t Sub-total:	84 0	0	0	0	0	0	84	0	0	
1       153 Casa Loma Rsoration 2014 and 2015       01/01         3       149 Fort York Restoration-2013       01/01         5       151 Spadina Restoration-2013       01/01											
3 149 Fort York Restoration-2013 01/01 5 151 Spadina Restoration-2013 01/01	/2014 12/12/2015 4	1,115 0	0	0	0	800	0	0	2,013	1,302	0
5 151 Spadina Restoration-2013 01/01	/2014 12/31/2014	75 0	0	0	0	0	0	75	2,013	1,302	
·	1	200 0	0	0	0	0	0	200	0	0	_
	/2014 12/31/2014	79 0	0	0	0	0	0	79	0	0	-
-	/2014 12/31/2014	31 0	0	0	0	0	0	31	0	0	-
		350 0	0	0	0	0	0	0	0	350	
		274 0	0	0	0	0	0	0	0	274	
<b>,</b>		450 0	0	0	0	0	0	0	0	450	_
	/2014 12/31/2015	50 0	0	0	0	0	0	0	0	50	
<i>,</i>	/2014 12/31/2015	50 0	0	0	0	0	0	0	0	50	0
	t e	100 0	0	0	0	0	0	100	0	0	0
ü		150 0	0	0	0	0	0	150	0	0	0
18 160 Outdoor Public Art -2014 01/01	/2014 12/31/2015	50 0	0	0	0	0	0	50	0	0	0
18 168 Fort York Restoration -2015 01/01	/2015 12/31/2015	200 0	0	0	0	0	0	0	0	200	0
19 169 John Bales House -2015 01/01	/2015 12/31/2015	200 0	0	0	0	25	0	0	0	175	0
20 170 Goulding Massey Estate-2015 01/01	/2015 12/31/2016	150 0	0	0	0	50	0	0	0	100	0
24 165 Zion Schoolhouse Roof & Masonry-2015 01/01	/2015 12/31/2015	150 0	0	0	0	0	0	0	0	150	0
25 166 Preventive Maintenance-2015 01/01	/2015 12/31/2015	200 0	0	0	0	0	0	0	0	200	0
26 167 Outdoor Public Art -2015 01/01	/2015 12/31/2015	250 0	0	0	0	0	0	100	0	150	0
27 164 Gibson House Natural Gas 01/01	/2015 12/31/2015	200 0	0	0	0	0	0	0	0	200	0
Projec	t Sub-total: 7,	,324 0	0	0	0	875	0	785	2,013	3,651	0
1 ECT907743 IT Projects											
<del></del>	/2015 12/31/2015	365 0	0	0	0	0	0	0	0	365	0
	/2014 12/31/2014	230 0	0	0	0	0	0	230	0	0	0
	/2015 12/31/2015	135 0	0	0	0	0	0	0	0	135	0
	t Sub-total:	730 0	0	0	0	0	0	230	0	500	0
1 ECT907933 BIA Cost-Share Program (2014)											

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### **CITY OF TORONTO**

### Appendix 5 - 2015 Recommended Capital Budget with Financing Detail

### **Economic Development and Culture Sub-Project Summary**

Project/Fina	ancina		2015	1				Financ	ing				
Priority Pro		Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1 ECT90	7933 BIA Cost-Share Program (2014)												
1	1 BIA Cost-Share Program (2014)	01/01/2014 12/31/2015	1,117	0	0	0	0	0	0	559	558	O	0
		Project Sub-total:	1,117	0	0	0	0	0	0	559	558	C	0
1 ECT90	8067 BIA Cost-Share Program (2015)												
1	1 BIA Cost-Share Program (2015)	01/01/2015 12/31/2015	4,654	. 0	0	0	0	0	0	0	2,165	2,489	0
	• • •	Project Sub-total:	4,654	0	0	0	0	0	0	0	2,165	2,489	0
1 ECT90	8068 BIA Financing Program (2015)												-
1	1 BIA Financing Program (2015)	01/01/2015 12/31/2015	300	0	0	0	0	0	0	0	195	105	5 0
		Project Sub-total:	300	0	0	0	0	0	0	0	195	105	5 0
2 ACH00	00016 Major Maintenance	•		İ									
2	83 Alumnae Theatre - 2013	01/01/2013 12/31/2014	50	0	0	0	0	0	0	50	0	0	0
4	66 John St. Roundhouse Museu 2010-CF	01/01/2011 12/31/2015			0	0	0	544	0	0	0	0	
5	91 Berkley Theatre Capital Maintenance 2014	01/01/2014 12/31/2015		0	0	0	0	0	0	0	0	550	0
16	94 St Lawrence Centre Roof-2015	01/01/2015 12/31/2016		0	0	0	0	0	0	0	0	99	
17	93 Alumnae Theatre Accessibility-2015	01/01/2015 12/31/2016	323	0	0	0	0	0	0	0	0	323	0
22	92 Life Safety Security Updates 2014	01/01/2014 12/31/2014	50	0	0	0	0	0	0	50	0	C	0
31	90 Life Safety Security Updates - 2015	01/01/2015 12/31/2015	101	0	0	0	0	0	0	0	0	101	0
34	95 Legislated Mechanical & Electrical-2015	01/01/2015 12/31/2015	100	0	0	0	0	0	0	0	0	100	0
		Project Sub-total:	1,817	0	0	0	0	544	0	100	0	1,173	0
2 ECT90	7934 Commercial Facade Improvement Program (2014)			İ									
2	1 Commercial Facade Improvement Program (2014)	01/01/2014 12/31/2015	300	0	0	0	0	0	0	0	0	300	0
	. ,	Project Sub-total:	300	0	0	0	0	0	0	0	0	300	0
2 ECT90	8069 Commercial Facade Improvement Program (2015)	•		İ									
2	1 Commercial Facade Improvement Program (2015)	01/01/2015 12/31/2016	256	0	0	0	0	0	0	0	0	256	6 0
_	· commorate acade improvement regular (=0.0)	Project Sub-total:	256		0	0	0	0	0		0	256	
2 ECT90	8071 Mural Program (2015)			1									
2	1 Mural Program (2015)	01/01/2015 12/31/2015	50	0	0	0	0	0	0	0	0	50	0
_	r Murai i Togram (2010)	Project Sub-total:	50		0	0	0	0	0		0	50	
0 401100	200011 Camilas Enhancement	r roject oub-total.		i									
3 ACH00		00/00/0000 10/01/0015	000		000	0	0	0	0	0	0		
1	40 Fort York Visitors Centre 2010-CF&PA	09/09/2009 12/31/2015			268	0	0	0	0	0	0	1.000	
1 <b>4</b>	45 Fort York Visitors Centre- 2012	01/01/2012 12/31/2014	1		0	0	0	2 625	0	0	0	1,926	
4 6	54 Toronto Centre for the Arts-Main Stage Reconfigure	01/01/2014 12/31/2015	1	_	0	0	0	2,625 0	0	0	0	2,625 193	
О	51 Todmorden Mills Museum Brewery-2014	01/01/2014 12/31/2015	193	ין	U	U	U	Ü	0	Ü	U	193	0

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Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



### **CITY OF TORONTO**

### Appendix 5 - 2015 Recommended Capital Budget with Financing Detail **Economic Development and Culture**

**Sub-Project Summary** 

'roject/F	inancing	[O	2015	L	1 <b>-</b>	15	11- II	Financ		0.1	011 0 11	·	
Priority F	Project Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverab
3 ACH	1000011 Service Enhancement												
7	52 Fort York Landscape -2014	01/01/2014 12/31/2015	965	0	0	0	0	0	0	0	965	0	)
7	60 Fort York Landscape 2015	01/01/2015 12/31/2015	100	0	0	0	0	0	0	0	100	0	)
9	35 Colborne Lodge Coach House	01/01/2014 12/31/2015	30	0	0	0	0	0	0	0	0	30	)
22	29 Todmorden Mills Brewery Papermill-2015	01/01/2015 12/31/2015	200	0	0	0	0	0	0	0	0	200	)
28	55 Market Gallery -2015	01/01/2015 12/31/2015	75	0	0	0	0	0	0	0	0	75	;
29	56 John St. Roundhouse Machine Shop-2015	01/01/2015 12/31/2015	275	0	0	0	0	0	0	0	0	275	;
		Project Sub-total:	9,282	0	268	0	0	2,625	0	0	1,065	5,324	ţ
3 ACH	1000015 Collections Care												
30	28 Collections Facilities-2015	01/01/2015 12/31/2015	100	0	0	0	0	0	0	0	0	100	)
32	27 Large Artifact Care-2015	01/01/2015 12/31/2015	100	0	0	0	0	0	0	0	0	100	)
		Project Sub-total:	200	0	0	0	0	0	0	0	0	200	)
5 ACH	1000010 Cultural Infrastructure Development												-
0	81 Prince Edward Viaduct Illumination - Luminous Veil	01/01/2014 12/31/2014	2,220	0	0	0	0	2,220	0	0	0	0	)
0	82 Public Art Development North York Arts Park	02/07/2014 02/07/2014			0	0	0	0	0	200	0	0	)
0	86 PRINCE EDWARD VIADUCT ILLUMINATION LUMIN	01/01/2013 12/31/2015	80	0	0	0	0	80	0	0	0	0	)
0	87 Prince Edward Viaduct Illumination-LV Phase 2	01/01/2015 12/31/2015	1,000	0	0	0	0	0	0	0	0	1,000	)
2	64 Public Art for Yonge/Olive Park	01/01/2010 12/31/2011	32	0	0	0	0	0	0	32	0	0	)
2	73 The Guild Revitalization-2014 PA	01/01/2014 12/31/2015	1,150	0	0	0	0	200	0	0	0	950	)
3	74 Public Art Development -Pan Am	01/01/2014 12/31/2015	220	0	0	0	110	0	0	0	0	110	)
9	78 Public Art Development Bathurst-Vaughan	01/01/2014 12/31/2015	60	0	0	0	0	0	0	60	0	0	)
10	77 Public Art Development Dundas-Islington	01/01/2014 12/31/2015	310	0	0	0	142	0	0	168	0	0	)
11	76 Public Art Development Viella Tarragona	01/01/2014 12/31/2015	205	0	0	0	0	0	0	205	0	0	)
21	85 Public Art Development Competition-2015	01/01/2015 12/31/2015	55	0	0	0	0	0	0	0	0	55	j
23	83 The Guild Revitalize Project-2015	01/01/2015 12/31/2015	824	0	0	0	0	0	0	0	0	824	ļ
27	75 Public Art Development-Competitions	01/01/2014 12/31/2014	30	0	0	0	0	0	0	30	0	0	)
32	56 Franklin Carmichael Art Centre Expansion - FY	01/01/2014 12/31/2014	100	0	0	0	0	0	0	100	0	0	)
33	84 Cloverhill Park-2015	01/01/2015 12/31/2015	250	0	0	0	0	0	0	250	0	0	j
		Project Sub-total:	6,736	0	0	0	252	2,500	0	1,045	0	2,939	j
6 ACH	1000013 Refurbishment and Rehabilitation												
28	28 Todmorden Mills Interiors	09/09/2014 12/31/2014	170	0	0	0	0	0	0	170	0	0	)
29	42 Museums Interiors Planning	04/26/2013 04/26/2013	40	0	0	0	0	0	0	40	0	0	J
30	41 Fort York Interiors	01/01/2014 12/31/2014	55	0	0	0	0	0	0	55	0	0	J
35	43 Montgomery's Inn Interiors-2015	01/01/2015 12/31/2015	147	0	0	0	0	0	0	0	0	147	,

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(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

### Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



#### **CITY OF TORONTO**

### Appendix 5 - 2015 Recommended Capital Budget with Financing Detail **Economic Development and Culture**

**Sub-Project Summary** 

Project/Financing		1	2015					Financ	ing				
Priority Project Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
6 ACH000013 Refurbishment and Rehabilitation													
36 44 Museum Interiors Planning-2015	01/01/2015 1	12/31/2015	75	0	0	0	0	0	0	0	0	75	5 0
	Project Sub-	total:	487	0	0	0	0	0	0	265	0	222	2 0
		ĺ											
Program Total:			33,338	0	268	0	252	6,544	0	3,069	5,996	17,209	0

Status Code Description

S2 Prior Year (With 2015 and\or Future Year Cashflow) S2

S3 S3 Prior Year - Change of Scope 2015 and\or Future Year Cost\Cashflow)

S4 New - Stand-Alone Project (Current Year Only)

S5 New (On-going or Phased Projects) S5

**Category Code Description** 

Health and Safety C01 01 02 Legislated C02

03 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05 06 Reserved Category 1 C06 Reserved Category 2 C07

# Appendix 6 Reserve / Reserve Fund Review

## Table 11: Reserve / Reserve Fund – Specific (\$000s)

							Contr	ibutions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Casa Loma Capital	Beginning Balance	797	797	797	797	797	797	797	797	797	797	797	
Maintenance XR1501	(Withdrawals)												
	Casa Loma Restoration		(800)										(800)
	Project 2												-
	Project 3												-
	Total Withdrawals		(800)	-	-			-					(800)
	Contributions												-
	Interest Income												-
	Other contributions 1		800										800
	Total Contributions	-	800		•			-	-	-	-	-	800
Total Reserve Fund Balance at \	Year-End	797	797	797	797	797	797	797	797	797	797	797	

<sup>\*</sup> Based on the 9 Month Variance Report

							Contr	ibutions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Heritage Reserve Fund	Beginning Balance	79	79	4	4	4	4	4	4	4	4	4	
XR1019	(Withdrawals)												
	John Bales House		(25)										(25)
	Goulding Estate		(50)										(50)
	Total Withdrawals	-	(75)			-				-	-		(75)
	Contributions Interest Income												-
	Total Contributions	-		-	-	-	-	-	-	-	-	-	-
Total Reserve Fund Balance at \	Year-End	79	4	4	4	4	4	4	4	4	4	4	(75)

<sup>\*</sup> Based on the 9 Month Variance Report

							Contr	ibutions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Guild Inn Reserve Fund	Beginning Balance	200	200	0	0	0	0	0	0	0	0	0	
XR3002	(Withdrawals)												
	Guild Inn Revitalization		(200)										(200)
	Total Withdrawals	-	(200)	-	-	-	-	-	-	-	-	-	(200)
	Contributions												-
	Interest Income												-
	Total Contributions	-			-	-	-	-	-	-	-	-	-
Total Reserve Fund Balance at \	/ear-End	200	0	0	0	0	0	0	0	0	0	0	(200)

<sup>\*</sup> Based on the 9 Month Variance Report

							Contri	butions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Public Art Reserve XQ4002	Beginning Balance	317	317	120	120	120	120	120	120	120	120	120	
	(Withdrawals)												
	Public Art Dev Pan Am		(55)										(55)
	Public Art Dev Dundas												
	Islington		(142)										(142)
	Total Withdrawals	-	(197)	-	-	-	-	-	-	-	-	-	(197)
	Contributions												-
	Interest Income												-
	Total Contributions	-	-	-	-		-	-	-	-	-	-	-
Total Reserve Balance at Year-E	nd	317	120	120	120	120	120	120	120	120	120	120	(197)

<sup>\*</sup> Based on the 9 Month Variance Report

Table 12: Reserve / Reserve Fund Review - Corporate (\$000s)

				17 -	<del></del>								
							Contr	ibutions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Land Acquisition - Parks	Beginning Balance	978	978	434	434	434	434	434	434	434	434	434	
Forestry & Recreation	(Withdrawals)												
XR1214	John St. Roundhouse		(544)										(544)
	Total Withdrawals	-	(544)	-	-	-	-	-	-	-	-	-	(544)
	Contributions												-
	Interest Income												-
	Total Contributions	-	-	١	-	•	-	•	•	-		•	-
Other Program / Agency Net (W	/ithdrawals) and Contributions									·			
Total Reserve Fund Balance at \	/ear-End	978	434	434	434	434	434	434	434	434	434	434	(544)

<sup>\*</sup> Based on the 9 Month Variance Report

							Contri	butions / (	Withdraw	ls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2014 *	2015 Budget	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2015 - 2024 Total Contributions / (Withdrawals)
Toronto Centre for the Arts	Beginning Balance	6,555	6,555	3,769	3,394	3,019	3,019	3,019	3,019	3,019	3,019	3,019	
Improvement Reserve Fund	(Withdrawals)												
XR3007	Main Stage Reconfigure		(2,336)										(2,336)
	Operating Budget		(500)	(425)	(425)								(1,350)
	Total Withdrawals	-	(2,836)	(425)	(425)	-	-	-	-	-	-		(3,686)
	Contributions Interest Income												-
	Ticket surcharges Total Contributions		50 <b>50</b>	50 <b>50</b>	50 <b>50</b>								150 150
	/ithdrawals) and Contributions	-	50	50	50	-	-	-	-		-	-	
Total Reserve Fund Balance at \		6,555	3,769	3,394	3,019	3,019	3,019	3,019	3,019	3,019	3,019	3,019	(3,536)

<sup>\*</sup> Based on the 9 Month Variance Report