



STAFF REPORT ACTION REQUIRED

Capital Variance Report for the Six Months Period Ended June 30, 2015

Date:	August 14, 2015
To:	Budget Committee
From:	Deputy City Manager & Chief Financial Officer
Wards:	All
Reference Number:	P:\2015\Internal Services\Fp\Bc15022Fp

SUMMARY

The purpose of this report is to provide Council with the City of Toronto Capital Variance for the six months period ended June 30, 2015, as well as projected actual expenditures to December 31, 2015. Furthermore, this report seeks Council's approval for 2015 in-year budget funding adjustments to 2015 Approved Capital Budget.

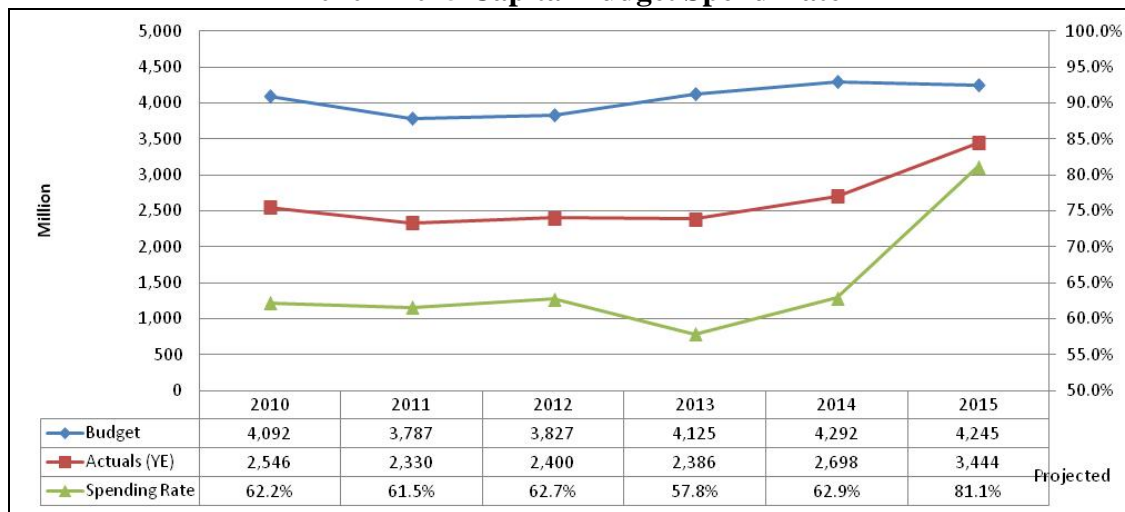
The report also identifies 202 completed capital projects to be closed including the total number and value of projects' under expenditures. The projects that have a combined budget of \$63.827 million are ready to be closed and have been completed under budget, resulting in savings of \$3.628 million that will be returned to their original funding sources, including a savings of \$2.951 million in debt funding and \$0.093 million in capital from current funding and \$0.584 million in reserve/reserve funds funding.

Table 1
Six Months and YE Projected Spending Rate

	2015 Approved Budget	Actual Expenditures - January 1 to June 30, 2015		Projected Actual Expenditure at Year- End	
		\$000s	%	\$000s	%
Tax Supported	3,336,774	643,186	19.3	2,732,635	81.9
Rate Supported Programs:	907,926	180,522	19.9	710,939	78.3
TOTAL	4,244,701	823,708	19.4	3,443,574	81.1

The spending pattern for the first 6 months of 2015 is consistent with prior years as capital activity in the first half of the year is typically more preparatory. This year, given the late Capital Budget approval date of March 11, 2015 due to the municipal election, spending rates are somewhat lower. As detailed by City Program and Agency in Appendix 1, actual expenditures to year-end are expected to reach \$3.444 billion or 81.1% of the total 2015 Approved Capital Budget. Eighteen of 31 City Programs and Agencies are projecting spending in excess of 70% by year-end: Tax Supported Programs project a spending rate of 81.9% to year-end; while Rate Supported Programs project year-end spending rate of 78.3%.

**Chart 1
2010 – 2015 Capital Budget Spend Rate**



Over the past 4 years both the approved capital budget (including carryforward funding) and the actual spending have been trending at relatively steady rate, resulting in an average spending rate of 62% as outlined in Chart 1 above.

RECOMMENDATIONS

The Deputy City Manager & Chief Financial Officer recommends that:

1. Council receive for information Appendix 2 which lists 202 completed capital projects/sub-projects to be closed resulting in a total combined project budget savings of \$3.628 million.
2. Council approve in-year budget adjustments to the 2015-2024 Approved Capital Budget and Plan detailed in Appendix 3 with no incremental impact on debt funding.

Financial Impact

Table 2 below outlines the 2015 actual expenditure for Tax and Rate Supported Programs for the Six months ended June 30, 2015 as well as projected year-end spending.

Table 2
Six Months and Year-End Projected Spending by Cluster

	2015 Approved Budget	Actual Expenditures - January 1 to June 30, 2015		Projected Actual Expenditure at Year-End		
		\$000s	%	\$000s	% of Plan	Alert
Tax Supported Programs:						
Citizen Centred Services - "A"	343,848	59,959	17.4	234,296	68.1	Y
Citizen Centred Services - "B"	523,566	102,137	19.5	405,934	77.5	G
Internal Services	459,450	77,146	16.8	295,135	64.2	Y
Other City Programs	65,098	5,560	8.5	46,042	70.7	G
Sub Total City Operations	1,391,962	244,801	17.6	981,407	70.5	
Agencies	1,944,812	398,385	20.5	1,751,228	90.0	
Sub Total - Tax Supported	3,336,774	643,186	19.3	2,732,635	81.9	
Rate Supported Programs:						
Solid Waste Management	93,353	4,348	4.7	44,200	47.3	R
Toronto Parking Authority	57,934	5,308	9.2	31,781	54.9	Y
Toronto Water	756,640	170,866	22.6	634,958	83.9	G
Sub Total Rate Supported	907,926	180,522	19.9	666,739	73.4	
Total	4,244,701	823,708	19.4	3,443,574	81.1	

- **City Operations** reported capital expenditures of \$244.801 million or 17.6% of their collective 2015 Approved Capital Budget of \$1.392 billion as of June 30, 2015.
- **Agencies** reported capital expenditures of \$398.385 million or 20.5% of their collective 2015 Approved Capital Budget of \$1.945 billion, as of June 30, 2015.
- **Rate Supported Programs** reported capital spending of \$180.522 million or 19.9% of their collective 2015 Approved Capital Budget of \$907.926 million, as of June 30, 2015

New Dashboard Format

The Capital Variance Report for 2015 is enhanced to include a dashboard format. The dashboards, set out in Appendix 5, provide benefits including greater visibility and insight on all City Programs and Agencies; better performance measurement and monitoring to ensure Programs and Agencies are meeting targets; increased transparency

and accountability; and, enables Councillors to make informed policy decisions based on easy to understand results.

In the dashboards, the "alert" indicators with Green, Yellow or Red colours are measured by percentage with the criteria based on the following net budget variances

Year-End Projections

Green – 70% or more of Budget Spent
Yellow – Between 50% and 70% of Budget Spent
Red – Less than 50% of Budget Spent or more than 100% of Budget Spent

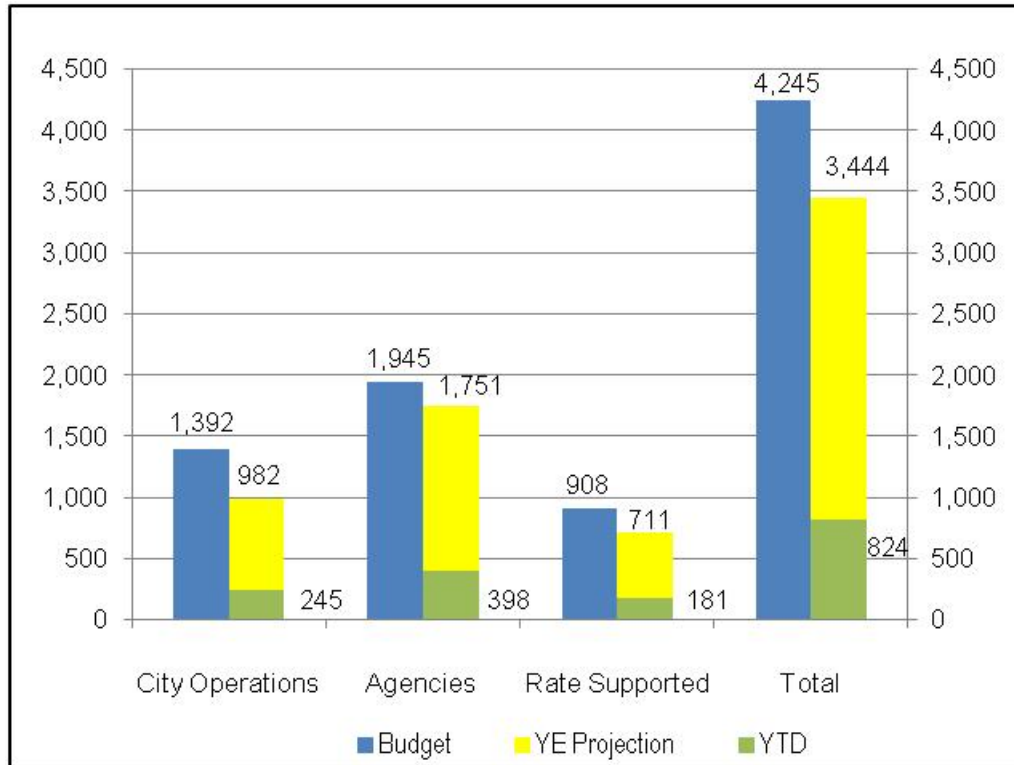
ISSUE BACKGROUND

This report is provided pursuant to good business practices and budgetary control. As part of the City's financial management and accountability framework, capital variance reports are submitted to Committees and Council on a periodic basis in order to provide information on how the implementation of approved capital programs is progressing, and on an exception basis, to identify issues that require direction and/or decisions from Council.

COMMENTS

At its meeting of March 10 -11 2015, Council approved a 2015 Tax Supported Capital Budget of \$2.001 billion and a 2015 Rate-Supported Capital Budget of \$825.113 million that includes \$729.261 million for Toronto Water, \$27.928 million for Toronto Parking Authority and \$67.924 million for Solid Waste Management Services. Including additional 2015 carry forward funding and 2015 in-year budget adjustments for all City Tax and Rate Programs and Agencies, the 2015 Adjusted Capital Budget is \$4.245 billion. Chart 2 below summarizes year-to-date and projected spending to year-end.

Chart 2
2015 Capital Budget, YTD and YE Projection
as of June 30, 2015



The City's capital program encompasses 5 categories of capital work; Health & Safety projects (HS); Legislated projects (LE); State of Good Repair projects (SOGR); Service Improvements projects (SI); and Growth Related projects (GR). Charts 3 and 4 below outline the 2015 Approved Budget and number of projects for each category.

Chart 3
2015 Approved Budget and Spending by Project Category (\$4.245B)
as of June 30, 2015

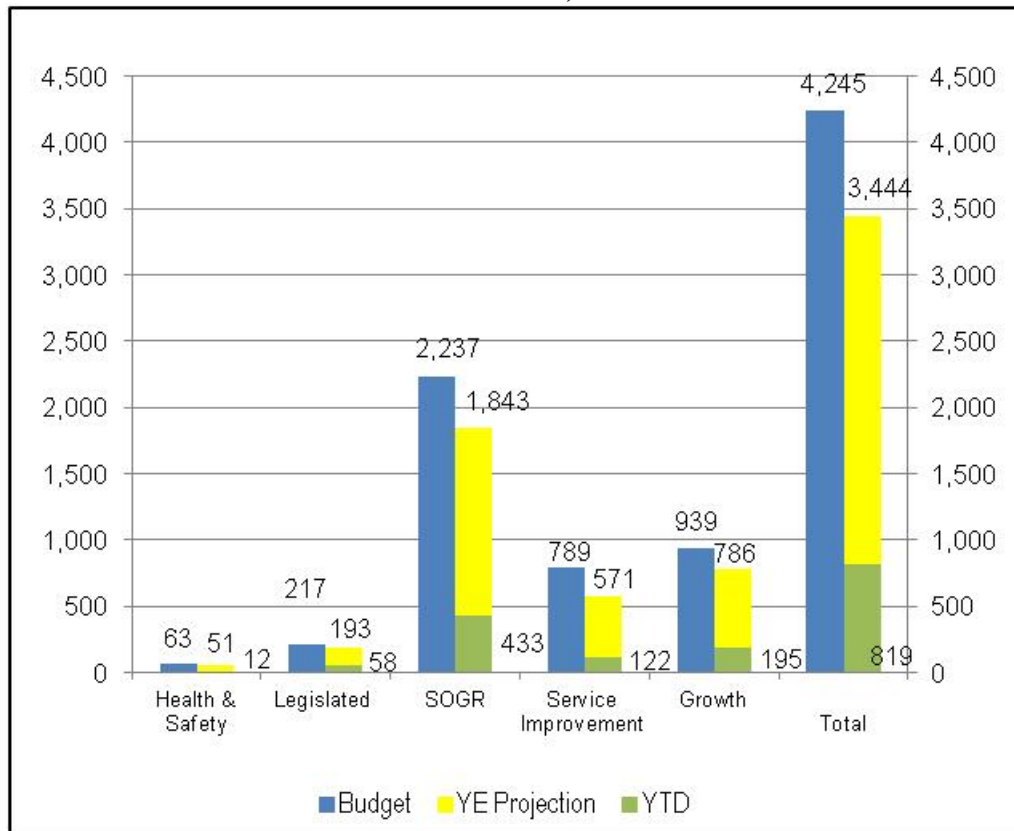
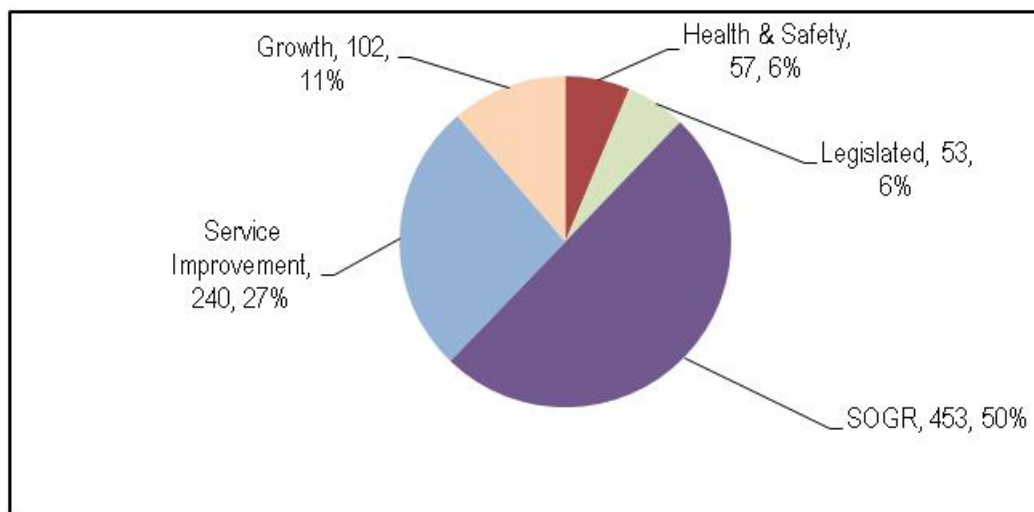


Chart 4
2015 Active Projects (905)



As illustrated in Chart 3 and Chart 4 above, 50% of the City's active capital projects are for State of Good Repair (SOGR), which represent \$2.24 billion of 2015's Approved Capital Budget. It is estimated that by year end of 2015, about \$1.84 billion or 83% of the SOGR projects will be completed. In addition, \$570 million of Service Improvement projects and \$766 million of Growth Related projects will be completed by year-end which both represent a completion rate of 72% and 82% respectively in each category. Health & Safety and Legislated projects expected to be completed by year end are projected to be 81% and 89% respectively.

A detailed explanation on the progress of the capital work for Major Projects can be found in the Appendix 4 of this report.

A detailed explanation on the progress being made on approved capital projects for each City Program and Agency can be found in Appendix 5 of this report.

In-Year Budget Adjustments

In-year budget and technical adjustments to the 2015 - 2024 Approved Capital Budget and Plan require approval by Council.

In-year budget adjustments are recommended for ***Toronto Paramedic Services*** to reallocate funding of \$0.250 million from Backup *Communications Centre Upgrades (2014-15)* project that is expected to be completed by December 31, 2015 with an estimated savings of \$0.300 million to *Medical Equipment Replacement* project to accommodate increased medical equipment requirements as well as increased costs.

In-year budget adjustments are recommended for ***Toronto Fire Services*** to reallocate realized saving from the *Emergency System Replacement* project to the *Predictive Modelling Tools* project. Expenditures for the *Emergency System Replacement* project are lower than expected due to lower pricing for technology than was available at project inception; as well as achieved economies of scale, while the *Predictive Modelling Tools* project requires additional funding of \$0.280 million after evolving as a separate project from the *Predictive Modelling and Dynamic Staging* project.

In-year budget adjustments are also recommended to reallocate funding from the *Mobile Workstation Network Enhancement* project to the *Fire Station GPS Repeaters* project to fund on increase project costs. The two projects are closely related and the *Mobile Workstation Network Enhancement* project can accommodate the reduction since equipment expenditures were substantially less than forecasted.

An in-year budget adjustment is recommended to transfer a capital project and its funding from ***311 Toronto*** to ***Facilities Management and Real Estate*** to reflect new project accountability for the Customer Service Centre of Excellence Initiative in Facilities Management. The transfer of this project will result in the addition of 3.75 temporary capital positions in 2015 to continue to deliver the project. Expenditures of \$0.486 million gross and \$0 net will be funded through the 2015 Requested Capital Budget.

An in-year budget adjustment of \$1.515 million is recommended for ***Fleet Services*** to align 2015 cashflow funding reflecting delayed delivery of vehicles for Solid Waste, Transportation, and Toronto Water as well as to ensure funding is in place for the conversion of vehicles for Toronto Paramedic Services.

An in-year budget adjustment is \$10 million is recommended for ***Exhibition Place*** to align its budget with recommendations in report entitled "Renovation and Expansion of BMO Field" (EX39.4) approved by City Council on April 1, 2014. The report recommended a \$10 million City contribution towards the proposed expansion of the stadium to be debt financed with full recovery from the guaranteed annual payment provided by Maple Leaf Sports and Entertainment Ltd. This is an adjustment to reflect City's contribution of \$10 million towards the BMO Field Renovation and Expansion.

Technical in-year adjustment to reduce ***Toronto Police Services'*** 2015 Approved Capital Budget is recommended for ***Security Systems*** project in the amount of \$0.070 million to align 2015 cash flow funding with Toronto Police Board approved amount.

In-year budget adjustments are recommended for the Toronto Public Library to accelerate funding from 2016 into 2015 for the ***Multi-Branch Minor Renovation Program*** of \$1.507 million and the ***Virtual Branch Services Program*** of \$0.178 million as they are ahead of schedule. These have been offset by a deferral of cash flows for the ***Albion Library Renovation*** project, ***St.Clair/Silverthorn Renovation*** project, ***Bayview Library Relocation*** project, and ***North York Central Library Renovation*** project as these projects are experiencing delays relating to site plans or complexities.

A technical in-year adjustment of funding sources is recommended for ***Toronto Water*** based on the York Region Cost Sharing Agreement Schedule B signed in June 2015, requiring a \$0.209 million increase in the Region of York funding and \$0.209 million decrease in the Water capital reserve funding (\$0.132 million in 2015, \$0.062 million in 2016 and \$0.015 million in 2017). There are no changes in the 2015 approved cash flow funding and future year commitments.

A reallocation of funding is recommended for ***Solid Waste Management Service*** to consolidate multiple accounts for the same projects identified in the review of the current capital structure. This adjustment is the first phase of a cleanup that will simplify tracking of capital expenditures and reporting.

Closed Capital Projects

The City's Financial Control By-Law stipulates that the Chief Financial Officer must "submit a report to Council on an annual basis detailing all capital projects closed during the year". Appendix 4 details completed projects for various City Programs and Agencies that will be closed.

A capital project is considered fully closed when all its subsidiary projects/subprojects are completed. Capital project financing may have various funding sources. Projects are normally funded based on actual expenditures in the following order: third-party funding, reserves or reserve funds, and lastly debt. In accordance with the Finance Control By-Law, after a project is fully completed and closed, the unspent funding, if any, will be treated as follows:

- Third party funding will be returned to the source as they are generally for specific purposes and can only be used for the specific projects.
- Reserve funds are drawn based on actual expenditure within the Council approved limit. Any undrawn portion will remain in the same reserve or reserve fund.
- Debt is applied only lastly and for the purposes for which the debt was issued. The unspent debt portion will generally not be issued.

Closing of completed capital projects in a timely manner identifies savings and allows staff to redirect and return funding to their original source. This then frees scarce funds for re-use in future budgets. It is also noted that the closure of projects / subprojects enable staff to focus attention only on active projects, and supports better, more efficient and accurate variance reporting. Accounting Services staff will ensure that all expenditures for the identified capital projects/sub-projects are fully funded prior to closure and their project costs are adjusted accordingly.

As detailed in Appendix 2, 202 capital projects are being closed for various City Programs that have a total budget of \$63.827 million. Actual expenditures are below budget by \$3.628 million. This result in debt savings of \$2.951; capital from current funding savings of \$0.093 million; and reserve/reserve funds saving of \$0.584 million.

In addition to fully completed projects, 113 capital sub-projects are completed within 39 Council approved projects. These projects will remain open to allow continuation of capital work and residual funds will be used to complete remaining phases or sub-projects of the approved capital projects. These partially closed capital projects have a combined approved total project budget of \$120.593 million and total life-to-date spending of \$105.055 million. The remaining Council approved funding available for outstanding phases or sub-projects is \$15.538 million.

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SIGNATURE

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ATTACHMENTS

- Appendix 1 - 2015 Consolidated Capital Variance Report for the Six Months Ended June 30, 2015
- Appendix 2 - Capital Projects to be Closed
- Appendix 3 - In-Year Adjustments for the Six Months Ended June 30, 2015
- Appendix 4 - Major Capital Projects
- Appendix 5 - Capital Dashboard for Programs/Agencies

Appendix 1.

CITY OF TORONTO CAPITAL VARIANCE REPORT


FOR THE SIX MONTHS ENDED JUNE 30, 2015

	2015 Approved Budget \$	June 30, 2015 Actual Expenditures \$	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
Citizen Centred Services - "A"						
Children's Services	5,862,174	509,311	5,352,863	8.7%	3,660,800	62.4%
Court Services	74,707	5,987	68,720	8.0%	16,945	22.7%
Economic Development, Culture & Tourism	45,998,291	8,488,300	37,509,991	18.5%	31,369,946	68.2%
Long Term Care Home Services	41,000,587	13,711,099	27,289,488	33.4%	37,726,000	92.0%
Parks, Forestry & Recreation	234,318,879	35,307,828	199,011,051	15.1%	148,718,108	63.5%
Shelter, Support and Housing Administration	7,724,214	1,450,575	6,273,639	18.8%	5,264,392	68.2%
Toronto Paramedic Services	8,869,154	485,446	8,383,708	5.5%	7,539,573	85.0%
Sub-Total	343,848,006	59,958,546	283,889,460	17.4%	234,295,764	68.1%
Citizen Centred Services - "B"						
City Planning	15,054,865	1,771,464	13,283,401	11.8%	11,784,469	78.3%
Fire Services	21,636,215	5,979,686	15,656,529	27.6%	14,548,741	67.2%
Transportation Services	447,482,000	73,735,000	373,747,000	16.5%	343,960,000	76.9%
Waterfront Revitalization Initiative	39,393,147	20,650,386	18,742,761	52.4%	35,640,737	90.5%
Sub-Total	523,566,227	102,136,536	421,429,691	19.5%	405,933,947	77.5%
Internal Services						
311 Toronto	6,807,251	1,118,548	5,688,703	16.4%	4,926,540	72.4%
Facilities Management and Real Estate	264,058,277	38,859,280	225,198,997	14.7%	167,738,104	63.5%
Financial Services	23,121,000	3,073,200	20,047,800	13.3%	15,892,767	68.7%
Fleet Services	73,900,122	16,692,328	57,207,794	22.6%	38,652,037	52.3%
Information Technology	91,563,299	17,402,494	74,160,805	19.0%	67,925,592	74.2%
Sub-Total	459,449,949	77,145,850	382,304,099	16.8%	295,135,040	64.2%
Other City Programs						
City Clerk's Office	4,853,147	1,042,826	3,810,321	21.5%	3,551,055	73.2%
PanAm Games	20,158,469	2,236,839	17,921,630	11.1%	16,758,649	83.1%
Radio Replacement Project	13,906,782	1,531,396	12,375,386	11.0%	13,906,782	100.0%
Sustainable Energy Plan	26,179,451	749,128	25,430,323	2.9%	11,825,886	45.2%
Sub-Total	65,097,849	5,560,189	59,537,660	8.5%	46,042,372	70.7%
Total City Operations	1,391,962,031	244,801,121	1,147,160,910	17.6%	981,407,124	70.5%
Agencies						
Exhibition Place	10,229,854	3,638,386	6,591,468	35.6%	8,622,854	84.3%
Sony Centre (Hummingbird)	4,966,566	1,919,138	3,047,428	38.6%	3,966,266	79.9%
Toronto And Region Conservation Authority	14,069,000	6,683,000	7,386,000	47.5%	14,069,000	100.0%
Toronto Police Service	61,732,847	8,316,059	53,416,788	13.5%	34,245,395	55.5%
Toronto Public Health	5,363,873	2,242,205	3,121,668	41.8%	5,079,108	94.7%
Toronto Public Library	21,385,549	6,562,349	14,823,200	30.7%	21,145,821	98.9%
Toronto Transit Commission	1,814,383,675	366,810,499	1,447,573,176	20.2%	1,653,449,700	91.1%
Toronto Zoo	12,681,098	2,213,097	10,468,001	17.5%	10,649,598	84.0%
Sub-Total	1,944,812,462	398,384,733	1,546,427,729	20.5%	1,751,227,742	90.0%
TOTAL - TAX SUPPORTED	3,336,774,493	643,185,854	2,693,588,639	19.3%	2,732,634,866	81.9%
Rate Supported Programs						
Solid Waste Management Services	93,352,569	4,347,514	89,005,055	4.7%	44,199,928	47.3%
Toronto Parking Authority	57,934,000	5,307,835	52,626,165	9.2%	31,781,000	54.9%
Toronto Water	756,639,841	170,866,457	585,773,384	22.6%	634,958,031	83.9%
TOTAL - RATE SUPPORTED	907,926,410	180,521,806	727,404,604	19.9%	710,938,959	78.3%

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CITY OF TORONTO CAPITAL VARIANCE REPORT

FOR THE SIX MONTHS ENDED JUNE 30, 2015

 TORONTO	2015 Approved Budget \$	June 30, 2015 Actual Expenditures \$	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
GRAND TOTAL	4,244,700,903	823,707,660	3,420,993,243	19.4%	3,443,573,825	81.1%



Appendix 2
CITY OF TORONTO
2015 Capital Projects Recommended for Full Closure
for the Period Ended June 30, 2015

SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
Long-Term Care Homes and Services CHA009									
Sub Projects to be closed:									
CHA009-10	HFA Maint-2007 Health And Safety	Started 2007	2009		6,768,087				
CHA009-11	HFA Maint-2007 State Of Gooed Repair	Started 2007	2009		3,071,149				
CHA009-12	HFA Maint - 2008 Health And Safety	Started 2008	2010		7,395,480				
CHA009-13	HFA Maint - 2008 State Of Good Repair	Started 2008	2010		1,341,211				
Sub Projects already closed:									
Project total CHA019				21,400,000	18,575,927	2,824,073		2,824,073	
Sub Projects to be closed:									
CHA019-01	Long-Term Care Homes (LTC) Act	Dec-13	May-14		2,365,037				
Project total				2,500,000	2,365,037	134,963		134,963	
TOTAL LTCHS				23,900,000	20,940,964	2,959,036		2,959,036	
Shelter, Support and Housing Administration									
CHS026-08	Capital Rep/Repl City Owned &Op 2012	2012	2013	655,000	561,632	93,368	93,368		
CHS027-08	Capital Rep/Repl Leased Bldg 2013	2013	2013	10,000	10,000	-	-		
Sub Projects already closed:									
Project total				665,000	571,632	93,368	93,368		
TOTAL SS&HA				665,000	571,632	93,368	93,368		
Fleet Services CLF002									
Sub Projects to be closed:									
CFL002-15	Vehicle/Equipment Purchase	2015	2015	25,000					
Sub Projects already closed:									
Project total				25,000		25,000			25,000
CFL006									
Sub Projects to be closed:									
CFL006-13	Vehicle/Equipment Purchase	2014	2015	85,000	72,504				
Project total				85,000	72,504	12,496			12,496
CFL009									
Sub Projects to be closed:									
CFL009-15	Vehicle/Equipment Purchase - 2015	2015	2015	258,000					
Project total				258,000		258,000			258,000
CFL017									
Sub Projects to be closed:									
CFL017-12	Vehicle/Equipment Purchase - 2011	2011	2014	330,000	284,433				
CFL017-13	Vehicle/Equipment Purchase - 2012	2012	2014	330,000	263,992				
CFL017-15	Vehicle/Equipment Purchase - 2014	2014	2014	329,000	311,033				
Project total CFL019				989,000	859,457	129,543			129,543



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		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
Sub Projects to be closed:									
CFL019-10	Vehicle/Equipment Purchase - 2013	2014	2015	200,000	176,554				
CFL019-11	Vehicle/Equipment Purchase - 2014	2014	2015	100,000	81,266				
Project total				300,000	257,820	42,180			42,180
CFL037									
Sub Projects to be closed:									
CFL037-5	Vehicle/Equipment Purchase - 2014	2014	2014	30,000	-244				
Project total				30,000	-244	30,244			30,244
CFL044									
Sub Projects to be closed:									
CFL044-08	Vehicle/Equipment Purchase - 2015	2015	2015	32,000					
Project total				32,000		32,000			32,000
CFL046									
Sub Projects to be closed:									
CFL046-03	Vehicle/Equipment Purchase - 2013	2013	2014	74,000	27,065				
CFL046-02	Vehicle/Equipment Purchase - 2012	2012	2012	28,000					
Project total				102,000	27,065	74,935			74,935
TOTAL				1,821,000	1,216,602	604,398			604,398
Toronto and Region Conservation Authority									
Sub Projects to be closed:									
CRC047	GREENSPACE LAND ACQUISITION TORONTO SHAR	2011	2011	67,000	67,000				
CRC047-01	GREENSPACE LAND ACQUISITION	2011	2011						
CRC048	PUBLIC USE INFRASTRUCTURE	2011	2011	201,000	201,000				
CRC048-01	KORTRIGHT CENTRE IMPROVEMENTS	2011	2011						
CRC048-02	CONCERVATION AREA IMPROVEMENTS	2011	2011						
CRC049	WATERFRONT & VALLEY EROSION CONTROL	2011	2011	1,448,000	1,448,000				
CRC049-01	MEADOWCLIFFE DRIVE	2011	2011						
CRC049-02	TORONTO PARKS SITES	2011	2011						
CRC049-03	VALLEY & SHORELINE MONITORING/MAINTENANC	2011	2011						
CRC049-04	GUILDWOOD PARKWAY	2011	2011						
CRC049-05	121-123 COL. DANFORTH TRAIL	2011	2011						
CRC049-06	MARTINGROVE ROAD	2011	2011						
CRC049-07	COL. DANFORTH TRAIL/BEECHGROVE AVE.	2011	2011						
CRC049-08	CHARLES SAURIOL PARK/CN RAIL BRIDGE	2011	2011						
CRC050	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011	350,000	350,000				



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SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC050-01	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011						
CRC050-02	VISITOR CENTRE	2011	2011						
CRC051	TORONTO REMEDIAL ACTION PLAN	2011	2011	1,666,000	1,666,000				
CRC051-01	SUSTAINABLE COMMUNITIES	2011	2011						
CRC051-02	MULTI WATERSHED	2011	2011						
CRC051-03	WATERSHED MONITORING PROGRAM	2011	2011						
CRC051-04	REGIONAL WATERSHED MANAGEMENT	2011	2011						
CRC051-05	REGENERATION SITES	2011	2011						
CRC052	MAJOR FACILITIES RETROFIT	2011	2011	335,000	335,000				
CRC052-01	MAJOR FACILITIES RETROFIT	2011	2011						
CRC053	WATERFRONT DEVELOPMENT	2011	2011	1,451,000	1,451,000				
CRC053-01	ENVIRONMENTAL MONITORING	2011	2011						
CRC053-02	KEATING CHANNEL DREDGING	2011	2011						
CRC053-03	TOMMY THOMPSON PARK	2011	2011						
CRC053-04	INFORMATION MANAGEMENT	2011	2011						
CRC053-05	ASHBRIDGES BAY	2011	2011						
CRC053-06	ARSENAL PARK DEVELOPMENT	2011	2011						
CRC053-07	TOMMY THOMPSON - CELL 2 CAPPING: PHSAE 1	2011	2011						
CRC054	TRCA INFORMATION TECHNOLOGY	2011	2011	268,000	268,000				
CRC054-01	REPLACEMENT ITEMS	2011	2011						
CRC055	KORTRIGHT/LIVING CITY CENTRE RETROFIT	2011	2011	206,000	206,000				
CRC055-01	PHASE 2: KORTRIGHT/LIVING CITY CENTRE RE	2011	2011						
CRC056	GREENSPACE LAND ACQ-TORONTO SHARE	2011	2011	67,000	67,000				
CRC056-01	GREENSPACE LAND ACQUISITION	2011	2011						
CRC057	PUBLIC USE INFRASTRUCTURE	2011	2011	200,000	200,000				
CRC057-01	KORTRIGHT CENTRE IMPROVEMENTS	2011	2011						
CRC057-02	CONSERVATION AREA IMPROVEMENTS	2011	2011						
CRC058	WATERFRONT & VALLEY EROSION CONTROL	2011	2011	1,455,000	1,455,000				
CRC058-01	TORONTO ISLANDS	2011	2011						
CRC058-02	MEADOWCLIFFE DRIVE	2011	2011						
CRC058-03	TORONTO PARK SITES	2011	2011						
CRC058-04	VALLEY&SHORELINE MONITORING/MAINTENANCE	2011	2011						
CRC058-05	GUILDWOOD PARKWAY	2011	2011						
CRC058-06	CHARLES SAURIOL PARK/CN RAIL BRIDGE	2011	2011						
CRC059	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011	350,000	350,000				



Appendix 2
CITY OF TORONTO
2015 Capital Projects Recommended for Full Closure
for the Period Ended June 30, 2015

SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC059-01	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011						
CRC059-02	VISITOR CENTRE	2011	2011	50,000	50,000				
CRC060	TORONTO REMEDIAL ACTION PLAN	2011	2011	1,842,000	1,842,000				
CRC060-01	SUSTAINABLE COMMUNITIES	2011	2011						
CRC060-02	WATERSHED MONITOR/TERRESTRIAL NATURAL HER	2011	2011						
CRC060-03	REGIONAL WATERSHED MANAGEMENT	2011	2011						
CRC060-04	REGENERATION SITES	2011	2011						
CRC061	MAJOR FACILITIES RETROFIT	2011	2011	332,000	332,000				
CRC061-01	MAJOR FACILITIES RETROFIT 08 +	2011	2011						
CRC062	WATERFRONT DEVELOPMENT	2011	2011	1,302,000	1,302,000				
CRC062-01	ENVIRONMENTAL MONITORING	2011	2011						
CRC062-02	KEATING CHANNEL DREDGING	2011	2011						
CRC062-03	TOMMY THOMPSON PARK	2011	2011						
CRC062-04	INFORMATION MANAGEMENT	2011	2011						
CRC062-05	ASHBRIDGES BAY	2011	2011						
CRC062-06	ARSENAL PARK DEVELOPMENT	2011	2011						
CRC062-07	TOMMY THOMPSON - CELL 2 CAPPING PHASE 1	2011	2011						
CRC063	TRCA INFORMATION TECHNOLOGY	2011	2011	264,000	264,000				
CRC063-01	REPLACEMENT ITEMS	2011	2011						
CRC064	KORTRIGHT/LIVING CITY CENTRE RETROFIT	2011	2011	206,000	206,000				
CRC064-01	PHASE 2 KORTRIGHT/LIVING CENTRE RETROFIT	2011	2011						
CRC065	GREENSPACE LAND ACQ -TORONTO SHARE	2011	2011	73,000	73,000				
CRC065-01	GREENSPACE LAND ACQUISITION-ACTIVE 09+	2011	2011						
CRC066	PUBLIC USE INFRASTRUCTURE	2011	2011	198,000	198,000				
CRC066-01	KORTRIGHT CENTRE IMPROVEMENTS 2008+	2011	2011						
CRC066-02	CONSERVATION AREA IMPROVEMENTS 2008+	2011	2011						
CRC067	WATERFRONT & VALLEY EROSION CONTROL	2011	2011	1,446,000	1,446,000				
CRC067-01	GUIL INN SHORELINE	2011	2011						
CRC067-02	MEADOWCLIFFE DRIVE	2011	2011						
CRC067-03	TORONTO PARK SITES	2011	2011						
CRC067-04	30-48 ROYAL ROUGE TRIL	2011	2011						
CRC067-05	SHORLINE MONITORING&MAINTENANCE 2009&ON	2011	2011						



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2015 Capital Projects Recommended for Full Closure
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SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC068	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011	350,000	350,000				
CRC068-01	RETROFIT ACTIVITIES FOR 2009+	2011	2011						
CRC068-02	VISITOR CENTRE ACTIVE 2009+	2011	2011						
CRC069	TORONTO REMEDIAL ACTION PLAN	2011	2011	2,051,000	2,051,000				
CRC069-01	SUSTAINABLE COMMUNITIES 2008+	2011	2011						
CRC069-02	WATERSHED MONITORING/TERRESTRIAL NATURAL	2011	2011						
CRC069-03	REGIONAL WATERSHED MANAGEMENT 2008+	2011	2011						
CRC069-04	REGENERATION SITES 2008+	2011	2011	476,000	476,000				
CRC070	MAJOR FACILITIES RETROFIT	2011	2011	396,000	396,000				
CRC070-01	MAJOR FACILITIES RETROFIT 08+	2011	2011						
CRC071	WATERFRONT DEVELOPMENT	2011	2011	1,283,000	1,283,000				
CRC071-01	WATERFRONT DEV ENVIRONMENTAL MONITORING & M	2011	2011						
CRC071-02	WATERFRONT DEV KEATING CHANNEL DREDGING	2011	2011						
CRC071-03	WATERFRONT DEV TOMMY THOMPSON PARK	2011	2011						
CRC071-04	WATERFRONT DEV INFORMATION MANAGEMENT	2011	2011						
CRC071-05	WATERFRONT DEV ASHBRIDGES BAY	2011	2011						
CRC071-06	WATERFRONT DEV ARSENAL PARK DEVELOPMENT	2011	2011						
CRC071-07	TOMMY THOMPSON- CELL 2 CAPPING PHASE 1	2011	2011						
CRC072	TRCA INFORMATION TECHNOLOGY	2011	2011	264,000	264,000				
CRC072-01	INFO TECHNOLOGY REPLACEMENT ITEMS 2008+	2011	2011						
CRC073	KORTRIGHT/LIVING CITY CENTRE RETROFIT	2011	2011	207,000	207,000				
CRC073-01	PHASE 2 KORTRIGHT/LIVING CENTRE RETROFIT	2011	2011						
CRC074	GREENSPACE LAND ACQ. -TORONTO SHARE	2011	2011	80,000	80,000				
CRC074-01	GREENSPACE LAND ACQUISITION-ACTIVE 09+	2011	2011						
CRC075	PUBLIC USE INFRASTRUCTURE	2011	2011	198,000	198,000				
CRC075-01	KORTRIGHT CENTRE IMPROVEMENTS 2008+	2011	2011						
CRC075-02	CONSERVATION AREA IMPROVEMENTS 2008+	2011	2011						
CRC076	WATERFRONT & VALLEY EROSION CONTROL	2011	2011	1,480,000	1,480,000				



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SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC076-01	MEADOWCLIFFE DRIVE	2011	2011						
CRC076-02	TORONTO PARK SITES	2011	2011						
CRC076-03	30-48 ROYAL ROUGE TRIL	2011	2011						
CRC076-04	SHORLINE MONITORING & MAINTENANCE 2009 A	2011	2011						
CRC076-05	ONGOING EROSION CONTROL WORKS MAJOR MAIN	2011	2011						
CRC077	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011	350,000	350,000				
CRC077-01	RETROFIT ACTIVITIES FOR 2009+	2011	2011						
CRC077-02	VISITOR CENTRE ACTIVE 2009+	2011	2011						
CRC078	TORONTO REMEDIAL ACTION PLAN	2011	2011	2,011,000	2,011,000				
CRC078-01	SUSTAINABLE COMMUNITIES 2008+	2011	2011						
CRC078-02	WATERSHED MONITORING/TERRESTRIAL NATURAL	2011	2011						
CRC078-03	REGIONAL WATERSHED MANAGEMENT 2008+	2011	2011						
CRC078-04	REGENERATION SITES 2008+	2011	2011						
CRC079	MAJOR FACILITIES RETROFIT	2011	2011	462,000	462,000				
CRC079-01	MAJOR FACILITIES RETROFIT 08+	2011	2011						
CRC080	WATERFRONT DEVELOPMENT	2011	2011	1,454,000	1,454,000				
CRC080-01	WTRFRNT DEV ENVIRONMENTAL MONITORING & M	2011	2011						
CRC080-02	WTRFRNT DEV KEATING CHANNEL DREDGING	2011	2011						
CRC080-03	WTRFRNT DEV TOMMY THOMPSON PARK INTERIM	2011	2011						
CRC080-04	WTRFRNT DEV INFORMATION MANAGEMENT	2011	2011						
CRC080-05	WTRFRNT DEV ASHBRIDGES BAY	2011	2011						
CRC080-06	WTRFRNT DEV ARSENAL PARK DEVELOPMENT	2011	2011						
CRC080-07	TOMMY THOMPSON- CELL 2 CAPPING PHASE 1	2011	2011						
CRC080-08	SCARBOROUGH SHORELINE PROTECTION & PUBL	2011	2011						
CRC081	TRCA INFORMATION TECHNOLOGY	2011	2011	264,000	264,000				
CRC081-01	INFO TECHNOLOGY REPLACEMENT ITEMS 2008+	2011	2011						
CRC082	KORTRIGHT/LIVING CITY CENTRE RETROFIT	2011	2011	206,000	206,000				
CRC082-01	PHASE 2 KORTRIGHT/LIVING CENTRE RETROFIT	2011	2011						



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SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC083	GREENSPACE LAND ACQUISITION-TORONTO SHA	2011	2011	87,000	87,000				
CRC083-01	GREENSPACE LAND ACQUISITION-ACTIVE 09+	2011	2011						
CRC084	PUBLIC USE INFRASTRUCTURE	2011	2011	198,000	198,000				
CRC084-01	KORTRIGHT CENTRE IMPROVEMENTS 2008+	2011	2011						
CRC084-02	CONSERVATION AREA IMPROVEMENTS 2008+	2011	2011						
CRC085	WATERFRONT & VALLEY EROSION CONTROL	2011	2011	1,500,000	1,500,000				
CRC085-01	MEADOWCLIFFE DRIVE	2011	2011						
CRC085-02	TORONTO PARKS SITES	2011	2011						
CRC085-03	SHORELINE MONITORING & MAINTENANCE 2009	2011	2011						
CRC085-04	2011+ EROSION CONTROL WORKS MAJOR MAINT	2011	2011						
CRC086	BLACK CREEK PIONEER VILLAGE RETROFIT	2011	2011	350,000	350,000				
CRC086-01	RETROFIT ACTIVITIES FOR 2009+	2011	2011						
CRC086-02	VISITOR CENTRE ACTIVE 2009+	2011	2011						
CRC087	TORONTO REMEDIAL ACTION PLAN	2011	2011	2,263,000	2,263,000				
CRC087-01	SUSTAINABLE COMMUNITIES 2008+	2011	2011						
CRC087-02	WATERSHED MONITORING/TERRESTRIAL NATURAL	2011	2011						
CRC087-03	REGIONAL WATERSHED MANAGEMENT 2008+	2011	2011						
CRC087-04	REGENERATION SITES 2008+	2011	2011						
CRC088	MAJOR FACILITIES RETROFIT	2011	2011	460,000	460,000				
CRC088-01	MAJOR FACILITIES RETROFIT 08+	2011	2011						
CRC089	WATERFRONT DEVELOPMENT	2011	2011	1,523,000	1,523,000				
CRC089-01	WTRFRNT DEV:ENVIRONMENTAL MONITORING & M	2011	2011						
CRC089-02	WTRFRNT DEV:KEATING CHANNEL DREDGING	2011	2011						
CRC089-03	WTRFRNT DEV:TOMMY THOMPSON PARK INTERIM	2011	2011						
CRC089-04	WTRFRNT DEV :INFORMATION MANAGEMENT	2011	2011						
CRC089-05	WTRFRNT DEV :ASHBRIDGES BAY	2011	2011						
CRC089-06	WTRFRNT DEV:ARSENAL LANDS-PARK DEVELOPME	2011	2011						
CRC089-07	TOMMY THOMPSON- CELL 2 CAPPING PHASE 1	2011	2011						



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2015 Capital Projects Recommended for Full Closure
for the Period Ended June 30, 2015

SAP #		Completion Date		Life to Date			Funding Source for over/(under) Expenditure		
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds
CRC089-08	WATERFRONT DEVELOPMENT ONGOING MAJOR MA	2011	2011						
CRC089-09	BASE SCARBOROUGH SHORELINE ACCESS-INCRE	2011	2011						
CRC090	TRCA INFORMATION TECHNOLOGY	2011	2011	264,000	264,000				
CRC090-01	INFO TECHNOLOGY:REPLACEMENT ITEMS 2008+	2011	2011						
CRC091	CRITICAL EROSION CONTROL NEEDS	2011	2011	5,000,000	5,000,000				
CRC091-01	TROUTBROOKE DRIVE SLOPE STABILIZATION PR	2011	2011						
CRC091-02	HOGGS HOLLOW-YONGE/YORK MILLS FLOOD CO	2011	2011						
CRC091-03	MEADOWCLIFFE DRIVE EROSION CONTROL PROJE	2011	2011						
CPR114-38-15	Emergency Roof Repairs-Scar Ce	2008	2008	102,000	102,000				
TOTAL				37,056,000	37,056,000				
Solid Waste Management Services									
CSW015									
Sub Projects to be closed:									
CSW015-01	2012 BUSINESS SYSTEM IMPROVEMENTS-SHORT	2012	2013	385,513	413,669	-28,156			
Sub Projects already closed:									
TOTAL				385,513	413,669	-28,156		-8,447	-19,709
TOTAL All Programs				63,827,513	60,198,867	3,628,646	93,368	2,950,589	584,689

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended June 30, 2015
(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Program Name: TORONTO PARAMEDIC SERVICES <i>To reallocate funding of \$.250 million from Backup Communications Centre Upgrades (2014-15) project that is expected to be completed by December 31, 2015 with an estimated savings of \$0.300 million to Medical Equipment Replacement project to accommodate increase in medical equipment procurement. Toronto Paramedic Services has increased it complement by 56 FTE in 2014 and another 56 FTE in 2015. In addition, the price of some equipment has increased significantly. For example, the backboard unit price has risen by 40%. The previous contract has ended and a new Low Quote Value reflects the increase in transportation cost from 2011.</i>								
Project Name: Backup Communications Centre Upgrades (2014-15)								
Captor # AMB000136-3		SAP # CAM064-01						
As Approved by Council		1,067.377	1,067.377	0.000				
Adjustment		(250.000)	(250.000)	(250.000)				
Adjusted Plan 2015 - 2024		817.377	817.377	(250.000)	0.000	0.000	0.000	0.000
Project Name: Medical Equipment Replacement								
Captor # AMB907787-3		SAP # CAM059-01						
As Approved by Council		333.282	333.282	0.000				
Adjustment		250.000	250.000	250.000				
Adjusted Plan 2015 - 2024		583.282	583.282	250.000	0.000	0.000	0.000	0.000
Total PARAMEDIC SERVICES- As approved by Council		1,400.659	1,400.659	0.000	0.000	0.000	0.000	0.000
Total Adjustments		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		1,400.659	1,400.659	0.000	0.000	0.000	0.000	0.000
Program Name: Fire Services <i>To reallocate funding from the Emergency System Replacement project (CFR-097-01) to the Predictive Modelling and Dynamic staging project in order to fund increased project cost for the Predictive Modelling Tools project.The Predictive Modelling and Dynamic staging project has evolved into two (2) distinct and separate projects. Current funding is sufficient to realize only the Dynamic Staging objectives and this project is progressing well with expected completion by the Fall of 2015. The Predictive Modelling Tool project requires an additional capital funding source of \$0.280 million in 2015. It is recommended that funds from the Emergency System Replacement project (CFR-097-01) be re-allocated to this project to support the initiative. The Emergency System Replacement project has sufficient funding to realize both initiatives and as previously forecasted will be under spent. Project completion is currently scheduled for September 2015.</i>								
Project Name:								
Predictive Modelling Tool / Dynamic Staging								
Captor # FIR907907-1		SAP # CFR096-01						
As Approved by Council		0.365	0.365	0.365				
Adjustment		0.280	0.280	0.000				

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
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(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Adjusted Plan 2015 - 2024			0.645	0.645	0.365	0.000	0.000	0.000
Project Name: Emergency Phone System Replacement Captor # FIR907649-1SAP # CFR097-01								
As Approved by Council		1.000	1.000	0.000				
Adjustment		(0.280)	(0.280)	0.000				
Adjusted Plan 2015 - 2024		0.720	0.720	0.000	0.000	0.000	0.000	0.000
To reallocate funding from the Mobile Workstation Network Enhancement project to Fire Station GPS Repeaters project to fund increased project cost.An RFQ was issued earlier this year and closed at the end of April. An award recommendation has been made to PMMD and is awaiting the issuance of a Purchase Order. The RFQ resulted in two quotations, one at over \$0.400 million and one at over \$1.0 million. Consequently, the total project cost has now increased to \$0.425 million. TFS is recommending that funding of \$0.150 million be re-allocated to fund the increase. The two projects are closely related and Mobile Workstation Network Enhacement project can accommodate the reduction								
Fire Station GPS Repeaters Captor # FIR907927-1SAP # CFR098-01								
As Approved by Council		0.275	0.275	0.000				
Adjustment		0.150	0.150	0.000				
Adjusted Plan 2015 - 2024		0.425	0.425	0.000	0.000	0.000	0.000	0.000
Mobile Workstation Network Enhancement Captor # FIR908025-1SAP # CFR102-01								
As Approved by Council		0.500	0.457	0.000				
Adjustment		(0.150)	(0.150)	0.000				
Adjusted Plan 2015 - 2024		0.350	0.307	0.000	0.000	0.000	0.000	0.000
Total Fire- As approved by Council		2.140	2.097	0.365	0.000	0.000	0.000	0.000
Total Adjustments		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		2.140	2.097	0.365	0.000	0.000	0.000	0.000
Program Name: 311 Toronto 311 Toronto is transferring Channel and Counter Strategy Project's budget of \$0.486 million from 2015 budget to FREEE Division.								
Project Name: Channel and Counter Strategy Captor # THR908138SAP # CTO015-01								
As Approved by Council		3.051	0.486	0.486	0.000	0.000	0.000	0.000
Adjustment		(3.051)	(0.486)	(0.486)	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total 311 Toronto - As approved by Council		3.051	0.486	0.486	0.000	0.000	0.000	0.000

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2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended June 30, 2015
(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total Adjustments		(3.051)	(0.486)	(0.486)	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Program Name: Facilites Management & Real Estate Transfer of Channel and Counter Strategy Project's budget from 311 Toronto to FREEE: \$0.486 million from 2015 budget.								
Project Name: Channel and Counter Strategy Captor #		SAP # CCA240-01						
As Approved by Council		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjustment		3.051	0.486	0.486	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		3.051	0.486	0.486	0.000	0.000	0.000	0.000
Total - As approved by Council		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Adjustments		3.051	0.486	0.486	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		3.051	0.486	0.486	0.000	0.000	0.000	0.000
Program Name: Fleet								
Technical Adjustment - To reconcile cash flow to project cost to ensure expenditures do not exceed budgeted project costs.								
Project Name: Solid Waste- Vehicle & equipment replacement - 2014 Captor #		SAP # CFL008-15						
As Approved by Council		12.440	8.708					
Adjustment			(1.515)					
Adjusted Plan 2015 - 2024		12.440	7.193	0.000	0.000	0.000	0.000	0.000
To increase 2015 plan in order to have funding in place to complete conversion of 6 vehicles, funded by reserve.								
Project Name: Toronto Paramedic Services - Vehicle Replacement 2015 Captor #		SAP # CFL013-16						
As Approved by Council		3.675	3.675	0.000				
Adjustment		0.300	0.300					
Adjusted Plan 2015 - 2024		3.975	3.975	0.000	0.000	0.000	0.000	0.000
To defer 2015 Solid Waste Vehicle & Equipment Replacment - 2015 cash flows to 2016 to match delayed delivery of vehicles. Funded by								
Project Name: Solid Waste- Vehicle & equipment replacement - 2015 Captor #		SAP # CFL008-16						
As Approved by Council		27.759	13.500		14.259			
Adjustment			(13.500)		13.500			
Adjusted Plan 2015 - 2024		27.759	0.000	0.000	27.759	0.000	0.000	0.000
To defer 2015 Transportation - Vehicle & equipment replacement - 2014 cash flows to 2016 to match delayed delivery of vehicles. Funded by r								

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
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(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Project Name: Transportation - Vehicle & equipment replacement - 2014 Captor # FLT000484-16 SAP # CFL010-15								
As Approved by Council		3.900	3.000					
Adjustment			(2.600)		2.600			
Adjusted Plan 2015 - 2024		3.900	0.400	0.000	2.600	0.000	0.000	0.000
To defer 2015 Transportation - Vehicle & equipment replacement - 2015 cash flows to 2016 to match delayed delivery of vehicles. Funded by reserves. Project Name: Transportation - Vehicle & equipment replacement - 2015 Captor # FLT000484-17 SAP # CFL010-16								
As Approved by Council		3.900	0.900		3.000			
Adjustment			(0.900)		0.900			
Adjusted Plan 2015 - 2024		3.900	0.000	0.000	3.900	0.000	0.000	0.000
To defer 2015 Water - Vehicle & equipment replacement - 2015 cash flows to 2016 to match delayed delivery of vehicles. Funded by reserves. Project Name: Water - Vehicle & equipment replacement - 2015 Captor # FLT906865-10 SAP # CFL038-10								
As Approved by Council		1.500	0.500		1.000			
Adjustment			(0.500)		0.500			
Adjusted Plan 2015 - 2024		1.500	0.000	0.000	1.500	0.000	0.000	0.000
Total Fleet- As approved by Council		53.174	30.283	0.000	18.259	0.000	0.000	0.000
Total Adjustments		0.300	(18.715)	0.000	17.500	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		53.474	11.568	0.000	35.759	0.000	0.000	0.000
Program Name: Exhibition Place Justification: As per Council approved report entitled "Renovation and Expansion of BMO Field" (EX39.4), this is an adjustment to reflect City's contribution of \$10 million towards the BMO Field Renovation and Expansion. Project Name: BMO Field Expansion BMO Field Renovation and Expansion Captor # TBD SAP # TBD								
As Approved by Council								
Adjustment		10.000	10.000	0.000				
Adjusted Plan 2015 - 2024		10.000	10.000	0.000	0.000	0.000	0.000	0.000
Total Ex Place - As approved by Council		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Adjustments		10.000	10.000	0.000	0.000	0.000	0.000	0.000

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Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Adjusted Plan 2015 - 2024		10.000	10.000	0.000	0.000	0.000	0.000	0.000
Program Name: Toronto Police Service								
Adjustment required to Security System project to align the 2015 cash flow with the Board approved amount.								
Project Name: Security System								
Security System								
Captor # POL908012		SAP # PL-100113-01						
As Approved by Council		0.635	0.635	0.000				
Adjustment		(0.070)	(0.070)	0.000				
Adjusted Plan 2015 - 2024		0.565	0.565	0.000	0.000	0.000	0.000	0.000
Total TPS - As approved by Council		0.635	0.635	0.000	0.000	0.000	0.000	0.000
Total Adjustments		(0.070)	(0.070)	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.565	0.565	0.000	0.000	0.000	0.000	0.000
Program Name: TORONTO PUBLIC LIBRARY								
To defer \$0.250 million cash flow from the Albion Library renovation project, funded by debt from 2015 to 2016 because of a longer than expected site plan process.								
Project Name: Albion								
Captor # LIB000155		SAP # CLB178-1						
As Approved by Council		15.007	1.750	1.750	6.305	6.305		
Adjustment		0.000	(0.250)	(0.250)	0.250	0.250		
Adjusted Plan 2015 - 2024		15.007	1.500	1.500	6.555	6.555	0.000	0.000
To defer \$0.135 million cash flow from the Bayview Library Relocation project, funded by debt and development Charges from 2015 to 2016 because of delays in finalizing an agreement with other divisions on the shared site.								
Project Name: Bayview								
Captor # LIB000334		SAP # CLB187-1						
As Approved by Council		7.352	0.220	0.108	4.254	1.464		
Adjustment		0.000	(0.135)	(0.023)	0.135	0.023		
Adjusted Plan 2015 - 2024		7.352	0.085	0.085	4.389	1.487	0.000	0.000
To defer \$0.800 million cash flow from the St. Clair/Silverthorn Library Reconstruction project, funded by debt and development Charges from 2015 to 2016 because of site plan approval requirements from the architect's design recommendation.								
Project Name: St. Clair/Silverthorn								
Captor # LIB000337		SAP # CLB192-1						
As Approved by Council		2.247	1.000	0.934	1.247	0.836		
Adjustment		0.000	(0.800)	(0.734)	0.800	0.734		
Adjusted Plan 2015 - 2024		2.247	0.200	0.200	2.047	1.570	0.000	0.000

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended June 30, 2015
(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total TPL - As approved by Council		64.500	14.893	12.714	18.839	12.783	0.000	0.000
Total Adjustments		0.262	0.262	0.000	(0.000)	(0.000)	0.000	0.000
Adjusted Plan 2015 - 2024		64.761	15.155	12.714	18.839	12.783	0.000	0.000
Program Name: Solid Waste Management Services								
Reallocations to consolidate multiple accounts for the same projects indentified in the review of the current capital structure. This adjustment is the first phase of the cleanup that will simplify tracking of capital expenditures and reporting								
Project Name: Diversion Facilities Asset Management								
Diversion Facility Asset Management - 2014								
Captor # SOL000065 SAP # CSW004 (for CSW004-27)								
As Approved by Council		262.507		0.000				
Adjustment		(1.927)						
Adjusted Plan 2015 - 2024		260.580		0.000	0.000	0.000	0.000	0.000
Project Name: Diversion Facilities Asset Management								
Diversion Facility Asset Management - 2014								
Captor # SOL908082-1 SAP # CSW370-15								
As Approved by Council		0.500		0.000				
Adjustment		1.927						
Adjusted Plan 2015 - 2024		2.427		0.000	0.000	0.000	0.000	0.000
Project Name: Diversion Facilities Asset Management								
Diversion Facility Asset Management - 2014								
Captor # SOL908082-1 SAP # CSW370-15-01								
As Approved by Council			0.500	0.000				
Adjustment			0.373					
Adjusted Plan 2015 - 2024			0.873	0.000	0.000	0.000	0.000	0.000
Project Name: Diversion Facilities Asset Management								
Diversion Facility Asset Management - 2014								
Captor # SOL000065-66, 85 SAP # CSW004-27								
As Approved by Council			0.373					
Adjustment			(0.373)					
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: RFID/GPS SYSTEM								
Captor # SOL907919-4 SAP # CSW018-02								
As Approved by Council		1.071						
Adjustment		3.050						
Adjusted Plan 2015 - 2024		4.121	0.000	0.000	0.000	0.000	0.000	0.000

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended June 30, 2015
(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Project Name: RFID/GPS SYSTEM Captor # SOL000065-77, 94, 98								
SAP # CSW004 (for CSW004-28)								
As Approved by Council		3.050						
Adjustment		(3.050)						
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: REPLACEMENT WASTE BINS SINGLE FAMILY Captor # SOL000065-101								
SAP # CSW004 (for CSW004-29)								
As Approved by Council		3.229						
Adjustment		11.768						
Adjusted Plan 2015 - 2024		14.997	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: REPLACEMENT WASTE BINS SINGLE FAMILY Captor # SO:000065-101								
SAP # CSW016; CSW016-01								
As Approved by Council		11.768						
Adjustment		(11.768)						
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: RECYCLING UPGRADES FOR MULTI-UNITS Captor # SOL000065-64								
SAP # CSW004-24								
As Approved by Council			0.440					
Adjustment			(0.200)					
Adjusted Plan 2015 - 2024		0.000	0.240	0.000	0.000	0.000	0.000	0.000
Project Name: MULTI-RES SSO BULK BINS - 2014 Captor # SOL000065-103								
SAP # CSW004-30								
As Approved by Council			(0.200)					
Adjustment			0.200					
Adjusted Plan 2015 - 2024		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: PERPETUAL CARE OF LANDFILLS - 2009 Captor # SOL906419								
SAP # CSW307-10								
As Approved by Council		8.201						
Adjustment		(0.929)						
Adjusted Plan 2015 - 2024		7.272	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: PERPETUAL CARE OF LANDFILLS - 2011 Captor # SOL906419-4								
SAP # CSW309-11								
As Approved by Council		13.168	0.363					
Adjustment		(0.363)	(0.363)					
Adjusted Plan 2015 - 2024		12.805	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: PERPETUAL CARE OF LANDFILLS - 2014								

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended June 30, 2015
(\$ Million)

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Captor # SOL906419-8	SAP # CSW312-14							
As Approved by Council		9.960	1.353					
Adjustment		(1.353)	(1.353)					
Adjusted Plan 2015 - 2024		8.607	0.000	0.000	0.000	0.000	0.000	0.000
Project Name: PERPETUAL CARE OF LANDFILL - 2015								
Captor # SOL906419	SAP # CSW312-15							
As Approved by Council		3.950	3.950					
Adjustment		2.645	1.716					
Adjusted Plan 2015 - 2024		6.595	5.666	0.000	0.000	0.000	0.000	0.000
Total SWMS- As approved by Council		317.405	6.778	0.000	0.000	0.000	0.000	0.000
Total Adjustments		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		317.405	6.778	0.000	0.000	0.000	0.000	0.000
Program Name: Toronto Water								
Adjustments to funding sources based on the York Region Cost Sharing Agreement Schedule B signed in April 2015. \$0.209 million increase in the Region of York funding and \$0.209 million decrease in the Water capital reserve funding (\$0.132 million in 2015, \$0.062 million in 2016 and \$0.015 million in 2017). There are no changes in the 2015 approved cashflow and future year commitments.								
Project Name: IMPROVED TREATMENT STUDIES								
Captor # WAT000363-2	SAP # CPW020-5							
As Approved by Council		0.424	0.424	0.000	0.207	0.000	0.050	0.000
Adjustment		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.424	0.424	0.000	0.207	0.000	0.050	0.000
Project Name: Dufferin Res. Ext. - Design & Cont. Admin								
Captor # WAT000014-1	SAP # CPW029-01							
As Approved by Council		0.050	0.050	0.000	0.000	0.000	0.000	0.000
Adjustment		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.050	0.050	0.000	0.000	0.000	0.000	0.000
Project Name: CAST IRON TRUNK REPLC - PHASE 2								
Captor # WAT906752-5	SAP # CPW058-13							
As Approved by Council		8.458	8.458	0.000	5.049	0.000	2.420	0.000
Adjustment		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		8.458	8.458	0.000	5.049	0.000	2.420	0.000
Project Name: WATER SUSTAINABILITY PROGRAM								
Captor # WAT906918-1	SAP # CPW069-01							

APPENDIX 3

Fire Services		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
As Approved by Council		1.220	1.220	0.000	13.307	0.000	7.205	0.000
Adjustment		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		1.220	1.220	0.000	13.307	0.000	7.205	0.000
Project Name: WATERMAIN ASSET PLANNING Captor # WAT906483-5 SAP # CPW537-04								
As Approved by Council		0.916	0.916	0.000	0.985	0.000	0.685	0.000
Adjustment		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		0.916	0.916	0.000	0.985	0.000	0.685	0.000
Total Toronto Water - As approved by Council		11.068	11.068	0.000	19.548	0.000	10.360	0.000
Total Adjustments		0.000	0.000	0.000	0.000	0.000	0.000	0.000
Adjusted Plan 2015 - 2024		11.068	11.068	0.000	19.548	0.000	10.360	0.000
Total All Programs- As approved by Council		398.799	35.957	13.565	38.387	12.783	10.360	0.000
Total Adjustments		10.192	10.192	0.000	(0.000)	(0.000)	0.000	0.000
Adjusted Plan 2015 - 2024		408.991	46.149	13.565	38.387	12.783	10.360	0.000
Total Adjustments - Funding Source								
		Total Project Cost	2015		2016		2017	
Provincial Grants and Subsidies								
Federal Subsidy								
CFC (Prior Year)- Carry forward								
Debt								
Debt Recoverable		10.000	10.000					
Development Charges								
Reserves		0.262	0.262					
Reserve Funds		(0.070)	(0.070)					
Other								
Total Adjustments		10.192	10.192		0.000		0.000	

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

20007

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Economic Development & Culture													
Fort York Visitor Centre	Fundraising projections for the project via the Fort York Foundation will not be met for timely Exhibit Installation.	4,998	235	1,710	25,589	20,825	Building is complete and open to the public with inaugural exhibits in-place. Permanent exhibits to be installed in early 2016.		15-Oct-15	14-Jul-14	Sep-15 Early 2016 for Exhibit	Ⓡ	Ⓢ
Casa Loma Phase 8	Project on schedule for completion Dec. 2015	5,442	1,870	5,442	6,115	2,543	Project on schedule for completion Dec. 2015		14-Jun-14	15-Dec-15		Ⓢ	Ⓢ
The Guild Revitalization	Project originally delayed by third-party redevelopment of Bickford hotel banquet facility. The additional unknown costs are being absorbed by the Developer and the City (as approved by council July 2015).	1,935	57	500	4,281	146	Monument conservation & relocation contract docs near completion; Cultural Precinct planning commenced; market study for arts programming complete; RFP for architectural services being developed	Requires coordination with the development of the Guild Inn site.	14-Jun-14	18-Dec-18		Ⓡ	Ⓢ
Prince Edward Viaduct Lighting Project	No Issues	2,316	2,098	2,316	2,800	2,800	Substantially complete pending final review.		1-Jan-15	1-Jul-15		Ⓢ	Ⓢ
Long Term Care Home Services													
Kipling Acres Site 2 (Phase 3)	On track	30,148	9,433	28,148	47,500	17,532	Construction is ongoing.		14-Sep-14	Mar-16	Mar-16	Ⓢ	Ⓢ
Park, Forestry & Recreation													
Acquisition of a Portion of 20 Starview Lane	Issues: None at present. Cost Impact: None at present	11,391	10,650	11,100	11,400	9	The Agreement of Purchase and Sale with TCDSB was been drafted. Will be approved pending final review by respective Legal. Due diligence must be completed before closing.	On track	1-Jun-14	1-Dec-15		Ⓢ	Ⓢ
Ferry Boat Replacement #1	Issues: None at present. Cost Impact: None at present	375	0	200	11,000	0	RFP for an appropriately qualified vendor to generate owner's specifications and requirements, provide Total Design Package (including contract drawings, specifications and other documents), Construction Management and Contract Administration Services for the design, construction, and delivery a new vessel to City of Toronto Marine Services is currently with PMMD to finalize.	On track	1-Mar-15	1-Dec-18		Ⓢ	Ⓢ

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Status of Major Capital Projects

(\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Railway Lands - New Community Centre - TDSB & TCDSB Construction -Block 31 Child Care Centre	Issues: None at present.	1,500	283	850	Council Approved Budget - \$18.3 M for CC and \$36.451 M for TDSB & TCDSB	696	Schematic design is underway.	On track	Jan-2014	Dec-2019		Ⓒ	Ⓒ
	Cost Impact: None at present						Anticipated construction schedule.		Mar-2017	Jul-2019			
	Design requirements changed, cash flow changed from 3 to 5 years. Cost Impact: None at present				\$3.628 M CCC		Project Manager hired. Schematic design starts March 2015.		Oct-2014	Jul-2019	Dec-2018		
Bessarion CC Design & Construction	Issues: None at present.	300	0	200	33,505		Design is underway.	On track	2013	2019		Ⓒ	Ⓒ
	Cost Impact: None at present As directed by City Council on January 29 and 30, 2014, the General Manager, Parks, Forestry and Recreation and the Chief Librarian are to report back in 2015 on a cost sharing mechanism for the underground parking facility for the new Bessarion Community Centre, such report to include financial opportunities from commercial parking vendors who may wish to contribute to the financing of the construction. This report is outstanding.						Anticipated construction schedule.		2016	2019			
Wellesley CC Pool - Design & construction	Issues: None at present.	717	430	500	17,000	435	Design is underway (Design Development Phase).	Design Budget includes contract administration work during construction phase. Construction cannot start until 2016, once all funds are in place and construction budget approved by Council.	2013	2019		Ⓒ	Ⓜ
	Cost Impact: None at present						Anticipated construction schedule.	Accomplishments: Design has been submitted for Site Plan Approval to City Planning. Design Development underway.	2016	2019			

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Status of Major Capital Projects

(\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
York CC - Design & Construction TRCA Work Furniture Environmental Traffic Signal Soft Costs	Issues: Complex foundation system was required due to poor soil bearing capacity and presence of ground water, which slowed construction. Addition of provision for emergency generator capability to meet Resilient City aims. Cost Impact: None at present	11,134	3,402	6,399	\$28.4 M (Original Council Approved Budget) \$25.608 M	21,630	Construction is 70% complete	Complex foundation system was required due to poor soil bearing capacity and presence of ground water, which slowed construction; extremely cold winter retarded winter construction with building not yet enclosed. Accomplishments: Community centre and site work is 70% completed.	1-Oct-12	1-Aug-14	1-Mar-16	Ⓢ	Ⓢ
Don Mills Civitan Arena Design & Construction	Issues: An accommodation plan for ice users if the replacement arena is not complete by 2020 was presented to Council in June 2014. Cost Impact: None at present	450	0	0	24,500	0	Council has deferred making a decision on the location of the replacement arena pending a report from City Planning / Parks, Forestry & Recreation on the planning objectives for the Don Mills and Eglinton Area, and directed the establishment of a community stakeholder Working Group.	The location for the new arena has yet to be confirmed which is delaying the project implementation. This is a multi-year project with pre-approved cash flows in 2014, 2015, 2016, and 2017.	1-Jan-16	1-Oct-20	TBD	Ⓢ	Ⓢ
Transportation Services													
F. G. Gardiner*	Overall, work is proceeding as scheduled on the F.G. Gardiner Rehabilitation Program. Gardiner Expressway West Deck Replacement. Negotiations with contractor to accelerate Phase 1 from the original completion date of June 30/15 were successful and the work was finished the last week of April 2015. Cost Impact of \$2M for Phase1 – this amount represents a premium for accelerating the schedule and is within the contingency allowance. Work on Phase 2 will begin on August 19, 2015, with a planned completion date of October 24, 2016. At-Grade Bridges Rehabilitation (3) - All the lanes of the Gardiner have been returned into service with nightly lane closures required to complete remaining work. The permit to gain access to the Metrolinx ROW was received in June 2014, but there are limits with this access. The Contractor is working day and night 2 shifts @ 9 hrs each. ECS staff are working with the project engineering consultant and contractor to explore options to make-up time lost. Cost Impact: None	15,948	2,794	13,180	0	0	On Track	N/A	1-Apr-13	TBD (subject to completion of design phase)	N/A	Ⓢ	Ⓢ
*The total project cost for the Gardiner reflects the 2012 - 2024 costs. The 25 year project cost based on the Council approved Strategic Plan is \$1.879 billion.													
Facilitie Mangement & Real Estate													

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Union Station Revitalization Project	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> - Full design of all stages of work - New VIA Panorama Lounge (2012) - West Wing handover to Metrolinx (2013) - NW PATH Phase 1 (2014) - Implementation of new M&E systems (2014) - York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015) <p>The contract for the final stages of work, along with a revised overall project budget, was approved by Council in July 2015. Work on stages 2/3 are expected to commence in September 2015.</p> <p>Key elements include:</p> <ul style="list-style-type: none"> - Bay Concourse & VIA Concourse - Great Hall restoration - Moats and Bay street promenade - Completion of lower level and East Wing retail space <p>Issues experienced to date include: Honouring the Heritage status of Union Station, performance issues with the GC/CM of Stage 1, the prime consultant, and other subcontractors, including claims, environmental and unforeseen site conditions, coordinating and carrying out construction while maintaining operations at the Station. In addition, development of the stage 2/3 schedule and commencement of Stage 2/3 construction by the new contractor, as well as completion of Stage 1 work by Carillion, may impact schedule.</p> <p>To mitigate risks, project teams have responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments, and consideration for different construction methodologies.</p>	131,176	23,443	81,450	796,400	510,962	On track (based on revised schedule)		Sep-09	Dec-2017	2017 (Construction schedule of Stage 2/3 contractor and completion of Stage 1 by Carillion will dictate completion date)	Ⓢ	Ⓢ
St. Lawrence Market North Redevelopment	<p>Design of new building is being finalized. Project is currently in the bid documents stage of design in preparation for tender of new facility expected in Q4 of 2015, after completion of the on-going archeological assessment.</p> <p>Construction of interim market completed in June 2015 and open to public.</p> <p>The number of design changes driven by the consultant, and the need to find budget efficiencies and change requests from clients and stakeholders, resulted in a need to revise the schedule.</p> <p>Consultant has advised there is a likelihood of finding significant archeological remains. A complete remediation process will need to take place which could impact timelines, however the extend of this will not be known until this process is complete.</p>	17,315	1,713	5,000	91,500	6,878	On track (based on revised schedule)		Temp Market Const.: Actual Start Date - Dec-14 (Planned start date was Sept-14) New North Market Const.: Planned: Dec-14 Revised Plan: Jan-16	Temp Market: Dec-14 New North Market: Jun-17	Temp Market: Actual End Date - June-15 New North Market: Jun-17	Ⓢ	Ⓢ

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date
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Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Nathan Phillips Square Revitalization	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> - Podium green roof - New skate pavilion & concessions building - Relocation of Peace Garden - New water fountain - Landscaping along Queen and Bay St. <p>- Minor landscaping and interior parking garage work was deferred and is to be completed after the Pan Am Games to ensure no disturbance during this time. In addition, site furniture to be placed in the Fall</p> <p>The project has experienced a number of complications from unforeseen site conditions including:</p> <ul style="list-style-type: none"> - Structural / loading restrictions - Site conditions related to soil depth - Waterproofing - Unforeseen structural conditions related to the Sheraton Bridge. <p>Managing construction around ongoing events on the Square. The contractor for phases 3 & 4 has submitted claims that are being actively managed by the project team within the approved budget.</p>	4,589	2,604	4,589	60,400	58,191	On track (based on revised schedule)		Sep-2008	Sep-2015	Sep-2015	Ⓞ	Ⓞ
Old City Hall HVAC Upgrades	Project is still on track to be completed in August 2015.	3,845	2,162	3,845	36,900	34,863	On track (based on revised schedule)		Feb-2010	Aug-2015	Aug-2015	Ⓞ	Ⓞ
Financial Services													
Financial Planning and Reporting System - FPARS	<p>System went Live in 2013 with improvements completed in Q1 2015 as follows:</p> <p>Program Maps for 155 City Services refined for use in 2016 Operating Budget Process.</p> <p>Performance inventory created with 900+ associated service metrics for planning and budgeting improvements.</p> <p>New forms, functionality and reports developed for 2016 Budget</p> <p>Data validation and quality improvements implemented for service based variances.</p> <p>Training curriculum development for roll-out of analytics and reporting.</p>	8,390	2,184	6,787	60,820	45,960	On Track		1-Jan-10	16-Dec-16		Ⓞ	Ⓞ
SAP-Supported Cross-Application Timesheet (CATS)	Completed Business architecture that defines common business process patterns for scheduling staff work and reporting their attendance with a primary focus for Toronto Paramedic Services and Parks Forestry and Recreation business with an understanding to expand across the City.	2,728	46	2,100	7,540	364	On Track		1-Jan-14	16-Sep-16		Ⓞ	Ⓞ
Information Technology													

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Web Revitalization: Web Refresh Phase 2	Completed research with internal and external stakeholders supported by Ipsos Reid. Completed business needs and product requirements. Progress is on-schedule for completion of remaining deliverables planned for 2015	4,079	953	4,079	6,996	5,445	On track		1-Apr-14	1-Dec-17		Ⓒ	Ⓒ
Enterprise Time, Attendance & Scheduling Management Solution	Completed Business architecture that defines common business process patterns for scheduling staff work and reporting their attendance with a primary focus for Toronto Paramedic Services and Parks Forestry and Recreation business with an understanding to expand across the City. Completed selection and procurement of a solution in June.	6,718	85	5,302	14,955	178	On track		14-Jan-14	1-Jan-17		Ⓒ	Ⓒ
Employee and Management Self Service Portal Payroll	Completed definition of 29 forms & workflow process automation to be deployed in 2 waves Wave1: completed 100% of business requirements forms. 14 forms and processes developed. Progress is on schedule for the Aug-Oct rollout of wave 1.	6,718	641	6,717	9,776	3,673	Delayed	Original target rollout was Nov-14 but could not be met due to testing / technical issues. The next possible implementation	1-Jan-13	1-Dec-15	2016	Ⓒ	Ⓨ
Enterprise Work Management Program	The program as well as individual projects are in Planning phase. A business conceptual architecture was complete with the 4 divisions to identify requirements and common processes. 20 business process groups defined. RFP has been issued in July	5,151	214	2,859	8.13 (Trans)	570	Delayed	Under-spending due to complexity in RFP developmenmt and issuance. Overall project is on track to complete by december	1-Jan-13	1-Dec-18		Ⓒ	Ⓒ
Enterprise Documents and Records Management Project	In 2015 an analysis of technologies available to the City were explored. A recommendation was made to the executive sponsors and an agreement was reached taking into account business and functional needs, technical capabilities, their relative cost, legal and procurement considerations as well as the architectural fit of solutions in the City's overall plans. The recommendation was adopted on July 24th.	3,151	210	480	10,980	3,103	Delayed	Under-spending to perform a comprehensive options and solution analysis.				Ⓒ	Ⓨ
Email Replacement	100% of users and their data were successfully migrated from GroupWise to Exchange/Microsoft Outlook 2013. Current phase to be completed by Q3. Next phase to commence by Q4,2015 to enhance functionality/stabilization and decommissioning.	6,544	3,281	5,000	9,640	6,043	On track		1-Jan-14	1-Feb-16	1-Jun-16	Ⓒ	Ⓒ
I&T Consolidated Data Centre	The original scope to develop a data centre strategy has been expanded to consider City Agencies as a result of the Shared Services review that is currently underway. A final data centre strategy which will assess options and provide a recommended approach, budget and timeline, is expected to be completed by Q4, 2015.	1,188	224	900	9,300	6,488	On track		1-May-14	1-Dec-17		Ⓒ	Ⓒ

APPENDIX 4
Status of Major Capital Projects
(\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Business Continuity & Disaster Recovery Program	382 Business Continuity plans have been completed and others are in progress. Disaster recovery (DR) plans exist for several services, infrastructure components (such as Data Centre recovery of 703 Don Mills to Tiffeld), and key applications (such as the IBMS system used by Toronto Building, MLS and City Planning for building permits/inspections, business and vehicles licenses, and planning/development applications). Additional DR plans are being developed. Recovery and resilience requirements collected from the business divisions during the business impact analysis work (BIAs) are now being analysed for use in determining new disaster recovery strategies.	3,518	908	2,808	37,960	4,718	On track		1-Jan-13	1-Dec-24		Ⓢ	Ⓢ
Radio Replacement Communication Project													
Radio Communication System Replacement	The Radio Infrastructure Replacement project is a corporate initiative to replace the joint radio communication system infrastructure for the City's emergency services, Fire Services, Toronto Police Service and Toronto Paramedic Services.	13,907	1,531	13,907	55,491	43,116	Ongoing	N/A	11-Dec-07	31-Dec-14	30-Sep-15	Ⓢ	Ⓢ
Pan Am Games													
Centennial Track Resurfacing	Project 97% complete with deficiencies. Substantial completion not yet attained.	598	3	598	730	135	On track	Deficiencies corrected and the track is open for public use. IO Lead Project	1-Jul-14	14-Oct-14	15-Jun-15	Ⓢ	Ⓢ
Birchmount Track Resurfacing	Project 97% complete with deficiencies. Substantial completion not yet attained.	373	10	373	456	93	On track	Deficiencies corrected and the track is open for public use. IO Lead Project	1-Jul-14	14-Oct-14	15-Jun-15	Ⓢ	Ⓢ
York Track Retrofit	Indoor track complete and in use with minor deficiencies. Outdoor track running surface is currently being installed.	6	0	6	1,596	815	On track	Installation of outdoor track surface is complete. Deficiencies are currently being corrected. IO is the Lead Project Manager	May-14	Aug-14	Apr-14	Ⓢ	Ⓢ
									Jul-14	Oct-14	Jun-15		
Etobicoke Olympium Retrofit	Deficiency work ongoing.	594	40	594	8,800	8,246	On track	Deficiency work completion. Funds held back for remaining deficiencies. Executive level involvement continues at IO.	13-Jul-13	14-Jul-14	14-Oct-14	Ⓢ	Ⓢ
BMX Track	Project is substantially complete and has been handed over to TO2015 Overlay to have the site ready for the games.	1,225	577	1,225	3,954	3,306	On track	The project has reached substantial completion of 97% on May 15 and is ready to be used for its intended purpose.	14-Aug-14	14-Jan-14	15-May-15	Ⓢ	Ⓢ
BMX Track - Concrete Reinforcement		450	0	450	450	43	On track	The project has been completed but not invoiced yet.	14-Aug-14	14-Jan-15	15-May-15	Ⓢ	Ⓢ

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

200037

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Toronto Transit Commission													
Toronto Rocket Yard and Storage Track Accommodation	The Toronto Rocket Yard and Storage Track Accommodation project includes major expansions that will address the storage and maintenance facility requirements of the complete subway fleet, including the Toronto Rocket fleet on Line 1 (YUS) and the T1 fleet on Lines 2 and 4 (BD/Sheppard). The current work includes: a) <i>Wilson Yard</i> : Carhouse expansion, track additions (storage tracks, ladder tracks and run-around tracks), signal system upgrades, sub-station addition, and track and structure building renovation. b) <i>Davisville Yard</i> : Carhouse expansion, and consolidation of track and structure facility. c) <i>Vincent (Keele) Yard</i> : Facility rehabilitation for storage of T1 trains. d) <i>Kipling Station</i> : Additional storage track. e) <i>Greenwood Yard</i> : Conversion of CN delivery track to storage, and track and structure building renovation.	34,903	13,618	41,344	506,391	83,362	On Schedule		1-Jan-11	31-Dec-15	Post 2025		
Leslie Barns Streetcar Maintenance and Storage Facility	The TTC is building a new maintenance and storage facility, located at the corner of Leslie and Lake Shore, for its current fleet of streetcars. In addition, a new streetcar track will be installed to connect the City's streetcar network to the facility. The Leslie Barns project consists of four major contracts. The current status of these contracts is as follows: 1. <i>Soil Removal and Capping</i> : The site preparation contract was completed in January 2012. 2. <i>Hydro One Cable Relocation</i> : The contract was completed in July 2013. 3. <i>Leslie Barns Maintenance and Storage Facility</i> : This contract consists of the construction of the maintenance facility and storage yard on the site. The contract was awarded on April 12, 2012. The contract was initially expected to be completed in June 2014; however, construction delays have resulted in expected completion in 2015. TTC will have staged occupancy of the facility starting July 2015 and completion of the work is expected by Q4 2015. 4. <i>Leslie Street Connection Track</i> : This contract consists of the construction of the streetcar tracks from the Leslie Barns site entrance to the existing streetcar network on Queen Street, associated utility relocations, road reconstruction, streetscape	115,500	38,494	102,584	506,622	391,961	Minor Delay	The contract for the construction of the maintenance facility and storage yard was initially expected to be completed in June 2014; however, construction delays have resulted in expected completion in 2015. TTC will have staged occupancy of the facility starting summer 2015 and completion of the work is expected by the end of 2015.	1-Jan-09	31-Dec-15	31-Dec-15		
Easier Access - Phase III	The Accessibility for Ontarians with Disabilities Act (AODA) was enacted in 2005 and requires all subway stations to be fully accessible by 2025. Phase II of the project was initiated to make twenty-three stations accessible. Phase III of the project will make the remaining subway/RT stations accessible by providing elevators, easier access fare gates, automatic sliding doors, signage improvements and minor modifications by 2025.	26,316	6,742	25,607	467,247	207,202	On Schedule		1-Jan-04	31-Dec-15	31-Dec-15		

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Automatic Train Control (ATC) Resignalling project	The Automatic Train Control System (ATC) project has two components: upgrading the existing signal system to improve reliability, and increasing customer carrying capacity with more trains on the line and more frequent service. In May 2015, the signal system upgrade was transferred solely to Alstom Power Transport Canada Inc. (Alstom) for YUS (including TYSSSE) to consolidate the work and responsibility of four contracts and two companies into a single contract with Alstom.	101,183	20,517	48,059	861,883	233,872	Minor Delay	Cancellation of two Computer Based Interlocking contracts will result in a significant reduction in payments in 2015. Additionally, while the transition from two to one signal supplier is underway, TTC forces have been redirected to non- ATC State of Good Repair (SOGR) work.	1-Jan-03	Post 2025	Post 2025	Ⓡ	Ⓢ
Fire Ventilation Upgrade	The project is comprised of two components: upgrading the subway ventilation system and constructing second exits at 14 high priority stations to reduce risk and enhance customer and employee safety in the event of a major fire in the subway system. The upgrades will provide significantly improved ventilation and exit capacity.	28,926	8,280	28,726	352,665	208,138	On Schedule		1-Dec-06	31/12/2028	31/12/2028	Ⓢ	Ⓢ
McNicol Bus Garage	The facility is planned to be constructed at Kennedy Road and McNicol Avenue in Scarborough, and will store and maintain a combination of 250 articulated and regular buses.	537	1,240	2,490	181,000	4,992	Ahead of Schedule		1-Jan-14	31-Dec-20	31 dec 20202	Ⓢ	Ⓢ
Fare System - PRESTO/TTC Farecard	As of April 2015, PRESTO is available at 19 subway stations, and on the new streetcars servicing 510 Spadina and 509 Harbourfront. The legal agreement for implementing PRESTO at the TTC has been completed. The agreement includes a commitment to develop a detailed project schedule for the overall project through to final implementation and operation and will consist of two major phases: Phase 1 and Phase 2. Discussions between Metrolinx and TTC continue towards developing an overall schedule for Phase 2 and the full implementation of PRESTO at the TTC. The year-to-date spending is negative as it reflects an in-year adjustment of a transfer of funds to the Yards and Roads program that was approved at the May 27, 2015 TTC Board meeting, and will be presented to Council for consideration in a stand alone report at an upcoming scheduled meeting.	13,559	74	10,394	51,698	15,479	On Schedule		1-Nov-12	31-Dec-20	TBD	Ⓢ	Ⓢ
Toronto-York Spadina Subway Extension	The design and construction of a 8.6km, six station underground subway extension to the Spadina Subway from Downsview	543,018	126,438	502,029	2,784,171	1,771,761	Significant Delay	The in-service date was initially targeted for the	1-Jan-06	31-Dec-16	31-Dec-17	Ⓢ*	Ⓢ*

APPENDIX 4

Status of Major Capital Projects (\$000s)

Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Subway Extension	<p>Subway extension to the Spadina Subway from Downsview Station to Vaughan Metropolitan Centre. The project was managed by the Toronto Transit Commission, until April 2015 when Bechtel, a third party project management firm, was retained to manage the remainder of the project.</p> <p>Mobilization of Bechtel personnel has already commenced with additional construction management staff being deployed to various site offices as a top priority. Furthermore, as part of the project reset over the next 120 days, Bechtel will re-establish baseline schedule, budget, and relationships with contractors.</p> <p>The TTC will report back to Executive Committee by December 31, 2015 the final estimated project cost as informed by the pending review of construction claims costs by the Chief Executive Officer of the TTC.</p>							<p>Initially targeted for the fall of 2016, however the project faced serious schedule challenges.</p> <p>On March 31, April 1 and 2 2015, Council approved a third party project management firm be retained to implement a comprehensive project reset, including working with contractors and obtaining agreement for an opening date by the end of 2017, developing a process and timeline to resolve outstanding claims, and establishing a collaborative environment to develop a common goal and</p>					
Scarborough Subway Extension	<p>On October 8, 2013 Council confirmed support for the SSE, comprised of a 7.6km extension and 3 stations. Construction is expected to begin in 2018 and is scheduled to be completed in late 2023.</p> <p>To date, contracts have been awarded for tunnel design, project management, station design, and systems design/management with a total upset limit of \$255 million.</p>	50,502	1,658	34,310	3,560,000	2,876	On Schedule		1-Jan-14	31-Dec-23	31-Dec-23	Ⓒ	Ⓒ

On/Ahead of Schedule	Ⓒ
Minor Delay < 6 months	Ⓐ
Significant Delay > 6 months	Ⓡ
>70% of Approved Project Cost	Ⓒ
Between 50% and 70%	Ⓐ
< 50% or > 100% of Approved Project Cost	Ⓡ