



STAFF REPORT ACTION REQUIRED

Capital Variance Report for the Nine Months Period Ended September 30, 2015

Date:	October 29, 2015
To:	Budget Committee
From:	Deputy City Manager & Chief Financial Officer
Wards:	All
Reference Number:	P:\2015\Internal Services\Fp\Bc15025Fp

SUMMARY

The purpose of this report is to provide Council with the City of Toronto Capital Variance for the nine months period ended September 30, 2015, as well as projected actual expenditures to December 31, 2015. Furthermore, this report seeks Council's approval for in-year budget adjustments to the 2015 Approved Capital Budget.

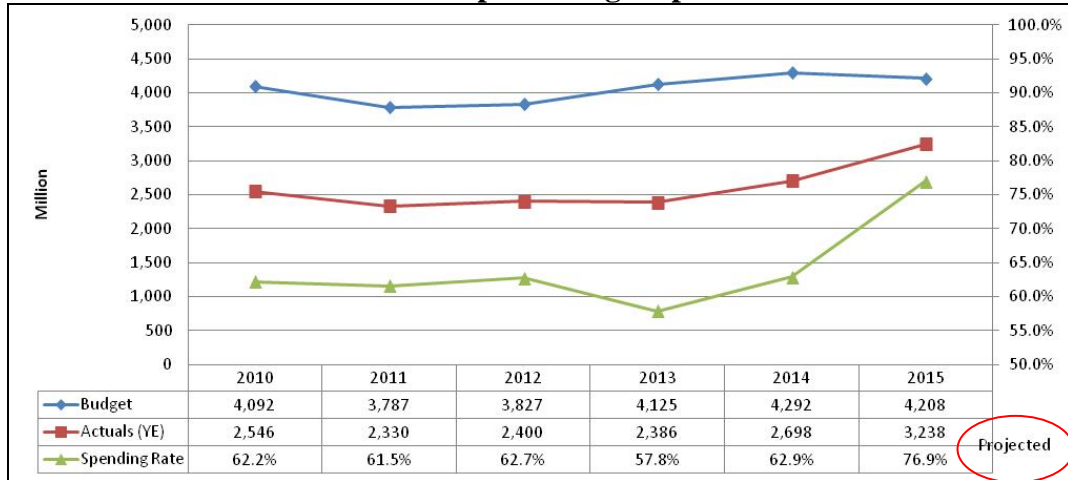
The report also identifies 152 completed capital projects that have a combined budget of \$267.708 million are ready to be closed and have been completed under budget, resulting in savings of \$31.448 million that will be returned to their original funding sources, including a savings of \$9.290 million in debt funding, \$1.449 million in recoverable debt funding, \$19.886 million in reserve funding, \$0.153 million in federal subsidies and \$0.669 million in CFC funding.

Table 1
Nine Months and YE Projected Spending Rate

	2015 Approved Budget	Actual Expenditures - January 1 to September 30, 2015		Projected Actual Expenditure at Year-End	
		\$000s	%	\$000s	%
Tax Supported	3,337,699	1,210,991	36.3	2,543,400	76.2
Rate Supported Programs:	870,628	347,730	39.9	694,794	79.8
TOTAL	4,208,327	1,558,721	37.0	3,238,194	76.9

The spending pattern for the first nine months of 2015 is consistent with prior years. As detailed by City Program and Agency in Appendix 1, actual expenditures to year-end are expected to reach \$3.238 billion or 76.9% of the total 2015 Approved Capital Budget. Eighteen of 33 City Programs and Agencies are projecting spending in excess of 70% by year-end: Tax Supported Programs project a spending rate of 76.2% to year-end; while Rate Supported Programs project year-end spending rate of 79.8%.

**Chart 1
2010 – 2015 Capital Budget Spend Rate**



Over the past 4 years both the approved capital budget (including carryforward funding) and the actual spending have been trending at a relatively steady rate, resulting in an average spending rate of 62% as outlined in Chart 1 above.

RECOMMENDATIONS

The Deputy City Manager & Chief Financial Officer recommends that:

1. Council receive for information Appendix 2 which lists 152 completed capital projects/sub-projects to be closed resulting in a total combined project budget savings of \$31.448 million.
2. Council approve in-year budget adjustments to the 2015-2024 Approved Capital Budget and Plan detailed in Appendix 3 with no incremental impact on debt funding.

Financial Impact

Table 2 below outlines capital spending for Tax and Rate Supported Programs for the nine months ended September 30, 2015 as well as projected spending to year-end.

Table 2
Nine Months and Year-End Projected Spending by Cluster

	2015 Approved Budget	Actual Expenditures - January 1 to September 30, 2015		Projected Actual Expenditure at Year-End		
		\$000s	%	\$000s	% of Plan	Alert
Tax Supported Programs:						
Citizen Centred Services - "A"	345,194	108,233	31.4	222,417	64.4	⊕
Citizen Centred Services - "B"	516,175	194,833	37.7	382,366	74.1	⊙
Internal Services	459,995	120,738	26.2	251,104	54.6	⊕
Other City Programs	70,221	13,288	18.9	42,990	61.2	⊕
Sub Total City Operations	1,391,585	437,092	31.4	898,878	64.6	
Agencies	1,946,114	773,900	39.8	1,644,522	84.5	
Sub Total - Tax Supported	3,337,699	1,210,991	36.3	2,543,400	76.2	
Rate Supported Programs:						
Solid Waste Management	56,054	10,449	18.6	35,727	63.7	⊕
Toronto Parking Authority	57,934	16,089	27.8	35,876	61.9	⊕
Toronto Water	756,640	321,192	42.4	623,191	82.4	⊙
Sub Total Rate Supported	870,628	347,730	39.9	659,067	75.7	
Total	4,208,327	1,558,721	37.0	3,238,194	76.9	

- City Operations reported capital expenditures of \$437.092 million or 31.4% of their collective 2015 Approved Capital Budget of \$1.392 billion as of September 30, 2015.
- Agencies reported capital expenditures of \$77.900 million or 39.8% of their collective 2015 Approved Capital Budget of \$1.946 billion, as of September 30, 2015.
- Rate Supported Programs reported capital spending of \$347.730 million or 39.9% of their collective 2015 Approved Capital Budget of \$870.628 million, as of September 30, 2015

New Dashboard Format

The quarterly capital variance reports for 2015 have been restructured to a dashboard format. The dashboards, set out in Appendix 5, provide greater transparency and insight into the financial performance of all City Programs and Agencies, greater accountability with better performance measurement and monitoring to ensure Programs and Agencies are meeting targets, and improved information to enable Councillors to make informed decisions based on easy to understand results. The dashboards include "alert" indicators with Green, Yellow or Red colours that measure the percentage of capital spending with the criteria based on the following net budget variances:

Green – 70% or more of Budget Spent

Yellow – Between 50% and 70% of Budget Spent

Red – Less than 50% of Budget Spent or more than 100% of Budget Spent

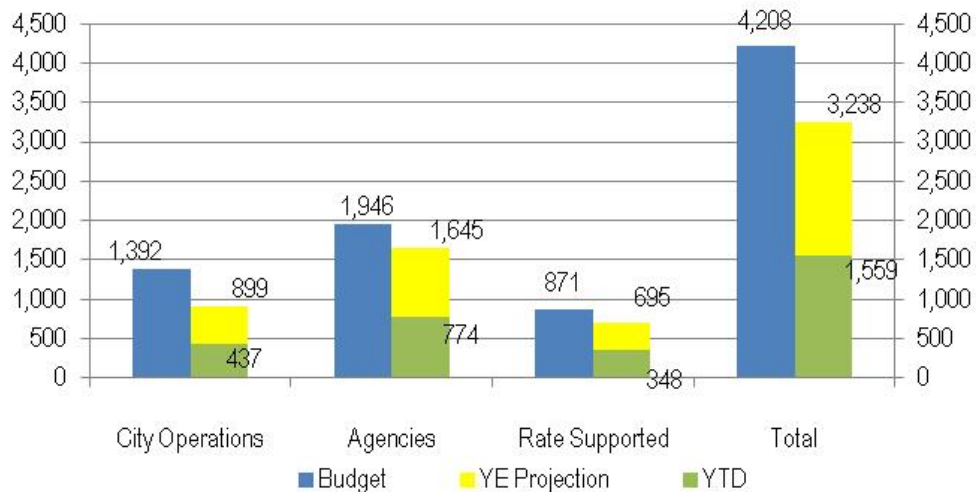
ISSUE BACKGROUND

This report is provided pursuant to good business practices and budgetary control. As part of the City’s financial management and accountability framework, capital variance reports are submitted to Committees and Council on a periodic basis in order to provide information on how the implementation of approved capital programs is progressing, and on an exception basis, to identify issues that require direction and/or decisions from Council.

COMMENTS

At its meeting of March 10 -11 2015, Council approved a 2015 Tax Supported Capital Budget of \$2.001 billion and a 2015 Rate-Supported Capital Budget of \$825.113 million that includes \$729.261 million for Toronto Water, \$27.928 million for Toronto Parking Authority and \$67.924 million for Solid Waste Management Services. Including additional 2015 carry forward funding and 2015 in-year budget adjustments for all City Tax and Rate Programs and Agencies, the 2015 Adjusted Capital Budget is \$4.208 billion. Chart 2 below summarizes year-to-date and projected spending to year-end.

Chart 2
2015 Capital Budget, YTD and YE Projection
as of September 30, 2015



The City's capital program encompasses 5 categories of capital work; Health & Safety projects (HS); Legislated projects (LE); State of Good Repair projects (SOGR); Service Improvements projects (SI); and Growth Related projects (GR). Charts 3 and 4 below outline the 2015 Approved Budget and number of projects in each category.

Chart 3
2015 Approved Budget and Spending by Project Category (\$4.208B)
as of September 30, 2015

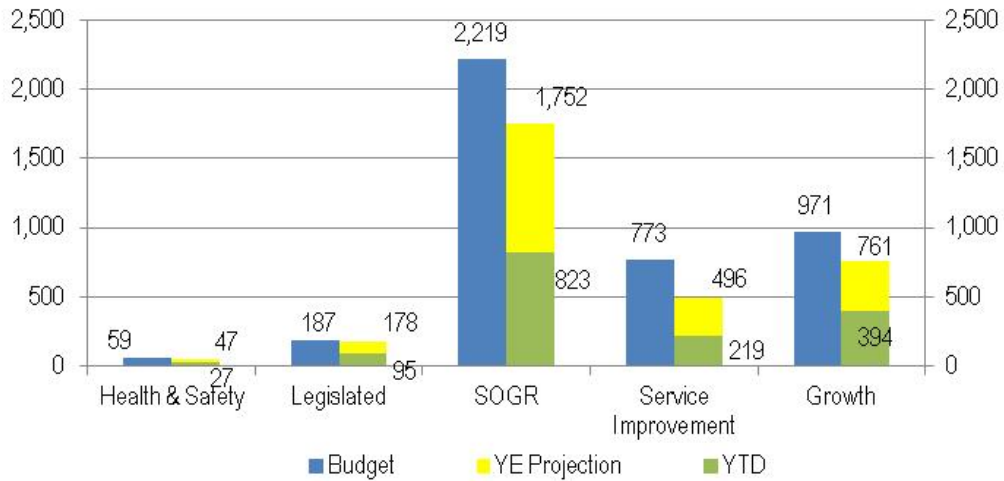
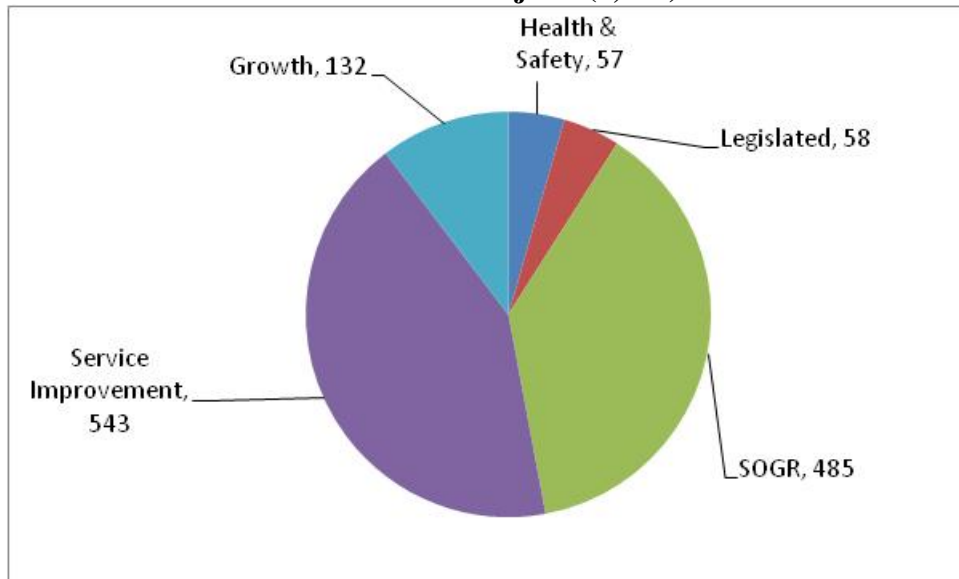


Chart 4
2015 Active Projects (1,275)



As illustrated in Chart 3 and Chart 4 above, 485 or 38% of the City’s active capital projects are for State of Good Repair (SOGR), which represent \$2.219 billion of 2015’s Approved Capital Budget. It is estimated that by year end of 2015, about \$1.751 billion or 79% of the capital funding allocated to SOGR projects will be spent. In addition, \$496.090 million of funding for Service Improvement projects and \$761.400 million of funding for Growth Related projects will be spend by year-end representing a completion rate of 64% and 78% respectively in each category. Spending for Health & Safety and

Legislated projects expected to be completed by year end is projected to be at 80% and 96% respectively.

A detailed explanation on the progress of the capital work for Major Projects can be found in the Appendix 4 of this report.

A detailed explanation on the progress being made on approved capital projects for each City Program and Agency can be found in Appendix 5 of this report.

In-Year Budget Adjustments

In-year budget and technical adjustments to the 2015 - 2024 Approved Capital Budget and Plan require approval by Council.

In-year budget adjustments are recommended for ***Economic Development and Culture (EDC)*** to reduce the project cost for the *Fort York Visitor Centre* project by \$4.301 million and revise the associated funding sources in order to offset the shortfall for budgeted donations.

A technical in-year adjustment for ***Parks, Forestry & Recreation (PF&R)*** is recommended to change funding source from reserve fund to development charges in order to utilize development charge capacity for the acquisition of 20 Starview. The City of Toronto is planning to construct a new Community Centre on this property and as a result the project will be eligible for funding from the Development Charge Reserve.

A budget adjustment is recommended for ***Toronto Fire Services (TFS)*** to accelerate \$0.750 million in funding from the 2016 cash flow of the *Bunker Suits Lifecycle Replacement* project (funded 100% from the Toronto Fire Services' Equipment Reserve) to 2015 for the purchase of approximately 900 bunker suits that are due for replacement by the end of the year.

Increase in project cost is recommended for ***Facilities Management & Real Estate's (FM&RE)*** previously approved *Good Neighbours' Club* project funded from Section 37 in the amount of \$0.307. Increase in project cost has no impact on debt funding.

A budget adjustment is recommended to transfer capital funding for 2 projects from ***Facilities Management & Real Estate, (FM&RE)*** to ***Toronto Police Services (TPS)***. As agreed between the two Programs, the project responsibility and associated budget for these two projects will be transferred to TPS as they relate to capital improvements involving elevator modernization, and other enhancements to the 52 Police Division facility. The impact to FM&RE's 2015-2024 Capital Budget and Plan is a reduction of \$0.042 million in 2015 and \$0.526 million in 2016 to gross and net expenditures, with a corresponding increase to TPS's 2015-2024 Capital Budget and Plan.

A budget adjustment is recommended for ***Exhibition Place*** to increase the project cost for *2015 Replace Chillers* project by \$0.084 million (funded 100% from the Exhibition Place Capital Improvement Reserve Fund XR1028) in order to prepare the system for integration.

A reallocation of \$0.260 million is recommended for ***Sony Centre for the Performing Arts*** from *East Side Restoration* project and *Exterior Upgrades* project that are expected to be under-spent by year-end for the *Orchestra Pit Rebuild* project. Funding for this project also accounts for \$0.150 million in insurance claim funding. The orchestra pit requires extensive repairs as a result of the September 23 flood.

Acceleration of funding from 2016 into 2015 in the amount of \$1.900 million is recommended for the ***Toronto Public Library*** for the *Albion Library Renovation* Project as they are ahead of schedule. This has been offset by a deferral of cash flows for the *Wychwood Library Renovation*, *Multi-branch Minor Renovation Program* and *Agincourt Building Elements* as these projects are experiencing delays in construction starts relating to site plan approval, engineering specifications and late hiring of architect respectively.

Technical adjustments of \$2.016 million in funding source is recommended for the *Fort York Library Construction* from Development Charges to Section 37 funding due to availability and an adjustment to the 2015 cash flows (no change in project cost) for *Albion Library Renovation* and the *Technology Asset Management Program* to reflect over/under spending respectively in 2014.

A budget adjustment is recommended for ***Toronto Transit Commission (TTC)*** to encompass budget reallocations totalling \$9.321 million within programs. Joint contracts are being awarded which require all phases of construction work to be charged to a consolidated account. This will minimize contractor issues throughout different stages of work.

Closed Capital Projects

The City's Financial Control By-Law stipulates that the Chief Financial Officer must "submit a report to Council on an annual basis detailing all capital projects closed during the year". Appendix 4 details completed projects for various City Programs and Agencies that will be closed.

A capital project is considered fully closed when all its subsidiary projects/subprojects are completed. Capital project financing may have various funding sources. Projects are normally funded based on actual expenditures in the following order: third-party funding, reserves or reserve funds, and lastly debt. In accordance with the Finance Control By-Law, after a project is fully completed and closed, the unspent funding, if any, will be treated as follows:

- Third party funding will be returned to the source as they are generally for specific purposes and can only be used for the specific projects.
-

- Reserve funds are drawn based on actual expenditure within the Council approved limit. Any undrawn portion will remain in the same reserve or reserve fund.
-
- Debt is applied only lastly and for the purposes for which the debt was issued. The unspent debt portion will generally not be issued.

Closing of completed capital projects in a timely manner identifies savings and allows staff to redirect and return funding to their original source. This then frees scarce funds for re-use in future budgets. It is also noted that the closure of projects / subprojects enable staff to focus attention only on active projects, and supports better, more efficient and accurate variance reporting. Accounting Services staff will ensure that all expenditures for the identified capital projects/sub-projects are fully funded prior to closure and their project costs are adjusted accordingly.

As detailed in Appendix 2, 152 capital projects are being closed for various City Programs that have a total budget of \$267.708 million. Actual expenditures are below budget by \$31.448 million. This result in savings of \$31.448 million that will be returned to their original funding sources, including a savings of \$9.290 million in debt funding, \$1.449 million in recoverable debt funding, \$19.886 million in reserve/reserve funds funding, \$0.153 million in federal subsidies and \$0.669 million in CFC funding.

**Table 3
Summary of Closed Projects**

All City Programs/Agencies	Closed Projects Q2	Closed Projects Q3	Total 2015
# of Closed Projects	202.0	152.0	354.0
Project Budget (\$M)	63.8	267.0	330.8
Actual Expenditure (\$M)	60.2	236.0	296.2
Savings (\$M)	4.0	31.4	35.4
Savings in Debt Funding (\$M)	3.0	9.3	12.3

In addition to above fully completed projects, 174 capital sub-projects are completed within 39 Council approved projects. These projects will remain open to allow continuation of capital work and residual funds will be used to complete remaining phases or sub-projects of the approved capital projects. These partially closed capital projects have a combined approved total project budget of \$296.897million and total life-to-date spending of \$226.801 million. The remaining Council approved funding available for outstanding phases or sub-projects is \$70.096 million.

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SIGNATURE

Roberto Rossini
Deputy City Manager & Chief Financial Officer


ATTACHMENTS

- Appendix 1 - 2015 Consolidated Capital Variance Report for the Nine Months Ended September 30, 2015
- Appendix 2 - Capital Projects to be Closed
- Appendix 3 - In-Year Adjustments for the Nine Months Ended September 30, 2015
- Appendix 4 - Major Capital Projects
- Appendix 5 - Capital Dashboard for Programs/Agencies

Appendix 1.

CITY OF TORONTO CAPITAL VARIANCE REPORT


FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2015

 TORONTO	2015 Approved Budget \$	September 30, 2015 Actual Expenditures \$	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
Citizen Centred Services - "A"						
Children's Services	5,862,174	831,332	5,030,842	14.2%	3,242,652	55.3%
Court Services	74,707	5,987	68,720	8.0%	16,945	22.7%
Economic Development, Culture & Tourism	45,998,293	17,181,913	28,816,380	37.4%	31,137,162	67.7%
Long Term Care Home Services	41,000,587	24,233,204	16,767,383	59.1%	37,285,632	90.9%
Parks, Forestry & Recreation	235,664,374	62,681,931	172,982,443	26.6%	136,976,938	58.1%
Shelter, Support and Housing Administration	7,724,214	2,540,812	5,183,402	32.9%	6,758,864	87.5%
Toronto Paramedic Services	8,869,154	757,682	8,111,472	8.5%	6,998,603	78.9%
Sub-Total	345,193,503	108,232,861	236,960,642	31.4%	222,416,796	64.4%
Citizen Centred Services - "B"						
City Planning	15,054,865	3,320,132	11,734,733	22.1%	10,726,997	71.3%
Fire Services	21,636,215	7,744,339	13,891,876	35.8%	12,857,244	59.4%
Transportation Services	440,090,739	157,526,929	282,563,810	35.8%	324,396,808	73.7%
Waterfront Revitalization Initiative	39,393,147	26,241,827	13,151,320	66.6%	34,385,322	87.3%
Sub-Total	516,174,966	194,833,227	321,341,739	37.7%	382,366,371	74.1%
Internal Services						
311 Toronto	6,807,251	2,813,689	3,993,562	41.3%	4,840,005	71.1%
Facilities Management and Real Estate	264,058,277	59,918,073	204,140,204	22.7%	134,360,592	50.9%
Financial Services	23,121,000	4,754,836	18,366,164	20.6%	13,613,500	58.9%
Fleet Services	74,445,506	19,780,277	54,665,229	26.6%	38,721,777	52.0%
Information Technology	91,563,299	33,471,137	58,092,162	36.6%	59,568,555	65.1%
Sub-Total	459,995,333	120,738,012	339,257,321	26.2%	251,104,429	54.6%
Other City Programs						
Auditor General's Office	451,000	77,382	373,618	17.2%	99,093	22.0%
Office of the Lobbyist Registrar	172,000	28,121	143,879	16.3%	158,858	92.4%
Corporate Initiatives	4,500,000	134,519	4,365,481	3.0%	934,300	20.8%
City Clerk's Office	4,853,147	1,397,467	3,455,680	28.8%	2,589,480	53.4%
PanAm Games	20,158,649	3,316,003	16,842,646	16.4%	16,755,826	83.1%
Radio Replacement Project	13,906,782	4,739,850	9,166,932	34.1%	10,275,896	73.9%
Sustainable Energy Plan	26,179,451	3,594,403	22,585,048	13.7%	12,176,772	46.5%
Sub-Total	70,221,029	13,287,745	56,933,284	18.9%	42,990,225	61.2%
Total City Operations	1,391,584,831	437,091,845	954,492,986	31.4%	898,877,821	64.6%

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CITY OF TORONTO CAPITAL VARIANCE REPORT

FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2015

 TORONTO	2015 Approved Budget \$	September 30, 2015 Actual Expenditures \$	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
Agencies						
Exhibition Place	10,629,854	5,403,616	5,226,238	50.8%	9,791,854	92.1%
Sony Centre (Hummingbird)	4,966,566	2,843,153	2,123,413	57.2%	3,503,566	70.5%
Toronto And Region Conservation Authority	14,069,000	10,376,000	3,693,000	73.8%	14,069,000	100.0%
Toronto Police Service	61,732,847	10,352,852	51,379,995	16.8%	30,251,104	49.0%
Toronto Public Health	5,363,873	3,467,883	1,895,990	64.7%	4,888,259	91.1%
Toronto Public Library	22,244,858	11,241,994	11,002,864	50.5%	21,275,858	95.6%
Toronto Transit Commission	1,814,383,675	726,184,232	1,088,199,443	40.0%	1,550,361,100	85.4%
Toronto Zoo	12,681,098	4,029,784	8,651,314	31.8%	10,381,098	81.9%
Sub-Total	1,946,071,771	773,899,514	1,172,172,257	39.8%	1,644,521,839	84.5%
TOTAL - TAX SUPPORTED	3,337,656,602	1,210,991,359	2,126,665,243	36.3%	2,543,399,660	76.2%
Rate Supported Programs						
Solid Waste Management Services	56,054,381	10,449,480	45,604,901	18.6%	35,727,025	63.7%
Toronto Parking Authority	57,934,000	16,088,812	41,845,188	27.8%	35,876,000	61.9%
Toronto Water	756,639,841	321,191,792	435,448,049	42.4%	623,190,821	82.4%
TOTAL - RATE SUPPORTED	870,628,222	347,730,084	522,898,138	39.9%	694,793,846	79.8%
GRAND TOTAL	4,208,284,824	1,558,721,443	2,649,563,381	37.0%	3,238,193,506	76.9%



Appendix 2
CITY OF TORONTO
 Capital Projects Recommended for Full Closure
 for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
Sustainable Energy Plan											
CCA701											
Sub Projects to be closed:											
CCA701-03	UNION STATION - DEEP LAKE WATER COOLING	2008	2012		2,495,200						
Sub Projects already closed:											
Project total											
				7,271,000	7,246,855	24,145				24,145	
CCA703											
Sub Projects to be closed:											
CCA703-01	CITY OF TORONTO GREEN FUND	2012	2013		7,505,631						
Sub Projects already closed:											
Project total											
				19,750,800	7,505,631	12,245,169				12,245,169	
CCA704											
Sub Projects to be closed:											
CCA704-01	BBP	2017	2011		3,110,000						
CCA704-02	BETTER BUILDINGS PARTNERSHIP - 2011	2011			0	0					
CCA704-03	BETTER BUILDINGS PARTNERSHIP - 2012	2012			0	0					
CCA704-04	BETTER BUILDINGS PARTNERSHIP 2013	2013			0	0					
Sub Projects already closed:											
Project total											
				6,844,000	3,110,000	3,734,000				3,734,000	
CCA802											
Sub Projects to be closed:											
CCA802-01	ENERGY RETROFIT PROGRAM-BOOTH YARD	2014									
Sub Projects already closed:											
Project total											
TOTAL				33,865,800	17,862,486	16,003,314	0	0	0	16,003,314	0
Facilities Management and Real Estate											
CCA023											
Sub Projects to be closed:											
CCA023-19	TO-BLDGS HEALTH&SAFETY										
CCA023-35	TO-ENERGY CONSERVATION										
CCA023-36	TO-CITY HALL & SQ-HEALTH & SAFETY										
CCA023-37	TO-CITY HALL & SQ-OPERATN EFFICIENCY										
CCA023-44	TO-OTHER BLDGS-HEALTH & SAFETY IT										
CCA023-46	HARBOURFRONT COMMUNITY CENTRES										
CCA023-48	TO-BATHURST/STRACHAN LAND EXCHANGE										
Sub Projects already closed:											
Project total											
				14,336,123	13,725,945	610,178				610,178	
CCA125											
Sub Projects to be closed:											
CCA125-08	843EASTERN-RECONSTR.OF STRUCT FLOOR SLAB	2005	2011		928,380						
CCA125-09	VARLOCATIONS-SMALLCAP REPAIRS-CORPORATE	2004	2006		711,049						
CCA125-11	VARLOCATIONS-SMALLCAP REPAIRS-CORPORATE	2004	2006		917,263						
Sub Projects already closed:											
Project total											
				5,039,645	4,670,293	369,352				369,352	
CCA126											
Sub Projects to be closed:											



Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CCA126-01	5100YONGE-REPLACE EXISTING FIRE ALARM	2005	2007		771,668						
CCA126-06	60QUEENW-PHASED A/C & ELEC.UPGRADES	2005	2010		1,023,215						
CCA126-08	5100YONGE-REPL.AHU F5/F6 3WAY VALVES	2005	2005		673,614						
CCA126-23	VARLOCATIONS-SMALLCAP REPAIRS-CORPORATE	2004	2006		1,155,959						
CCA126-25	VARLOCATIONS-REP PROJECTS AT LEASED BLDG	2004	2006		1,280,916						
Sub Projects already closed:					11,316,492						
Project total				16,455,900	16,221,864	234,036			234,036		
CCA127											
Sub Projects to be closed:											
CCA127-03	150BUROUGH-REPL.CONC.STEPS & WALKWAYS	2005	2008		631,960						
CCA127-04	5100YONGE-RE-WATERPROOF TERRACE ON EAST	2005	2005		351,950						
Sub Projects already closed:					1,001,197						
Project total				2,039,643	1,985,107	54,536			54,536		
CCA132											
Sub Projects to be closed:											
CCA132-02	100 QUEEN ST. W-MAIN FL RENO-NEEDS ASST	2005	2013		957,886						
Sub Projects already closed:					1,129,069						
Project total				2,479,022	2,086,955	392,067			392,067		
CCA137											
Sub Projects to be closed:											
CCA137-07	765 QUEEN ST.E-RSTR STONEWRK OF WALLS	2005	2005			0					
Sub Projects already closed:					1,605,232						
Project total				1,685,671	1,605,232	80,439			80,439		
CCA140											
Sub Projects to be closed:											
CCA140-01	VARIOUS - BIP PROJ STAGE 2, PHASES 1-4	2005	2011		2,812,275						
Sub Projects already closed:					0						
Project total				2,967,000	2,812,275	154,725		154,725			
CCA148											
Sub Projects to be closed:											
CCA148-06	5100 YONGE ST_REFURBISH FOUNTAIN&WATER C	2006	2009		193,068						
Sub Projects already closed:					1,199,580						
Project total				1,595,000	1,392,648	202,352			202,352		
CCA151											
Sub Projects to be closed:											
CCA151-02	WATERPROOF NORTH ELEVATION-1631QUEENSTE	2006	2006			0					
Sub Projects already closed:					2,337,103						
Project total				2,604,633	2,337,103	267,530			267,530		
CCA154											
Sub Projects to be closed:											
CCA154-03	2006 ANIMAL SERVICES	2006	2007		340,932						
Sub Projects already closed:					246,165						
Project total				654,000	587,097	66,903			66,903		
CCA157											
Sub Projects to be closed:											
CCA157-02	VARIOUS LOCATIONS-ENVIRONMENTAL EMERGENC	2007	2013		1,586,732						
Sub Projects already closed:					372,541						
Project total				1,971,000	1,959,273	11,727			11,727		
CCA159											
Sub Projects to be closed:											

Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CCA159-01	VARIOUS LOCATIONS-REPAIR PROJECTS @ LE	2007	2008		876,442						
CCA159-02	4040 LAWRENCE AVE EAST-REMOVAL OF EXIST	2007	2007		246,402						
CCA159-04	95 LAVINIA AVE-REPLACE WINDOWS	2009	2009		277,377						
CCA159-05	VARIOUS LOCATIONS-CARRY OUT TECH. AUDITS	2007	2007		900,000						
CCA159-06	5100 YONGEST-REPAIR EXPANSION JOINTS OF	2008	2010		220,884						
CCA159-07	VARIOUS LOCATIONS-STRUCT.PROJECTS@CF	2007	2009		507,156						
CCA159-08	1530 MARKHAM RD_RECAULK ALL PRECAST PANE	2008	2011		118,341						
CCA159-10	1652 KEELE ST_REPLACE ORIG WINDOWS...	2008	2009		152,159						
CCA159-11	519CHURCHST-STRUCT REPAIR-UNDERPINING/WA	2007	2008		876,000						
CCA159-12	140 PRINCESS BLVD - BUILDING UPGRADES	2007	2010		101,512						
Sub Projects already closed:					389,998						
Project total				4,985,512	4,666,271	319,241			319,241		
CCA160											
Sub Projects to be closed:											
CCA160-01	5100 YONGE STREET-REPLACE EMERGENCY GE	2007	2008		515,741						
CCA160-02	23 GRANGE ROAD-REMOVE ASBESTOS CEILING	2007	2009		231,335						
CCA160-03	150 BOROUGH DRIVE -REPLACE BLOCK 'A' S/A	2007	2007		541,117						
CCA160-04	399 THEWESTMALL-ELEV CYL REPL & RELAY CO	2007	2008		98,000						
CCA160-05	5100 YONGEST-REPL DOMESTIC HWT,PIPG/HEAT	2007	2008		163,588						
CCA160-06	5100 YONGEST-REPL.FLUSH VALVES&PLUMBING	2010	2010		499,931						
CCA160-07	100 QUEENSTW-REPL.DOMESTIC COLD WATER TN	2007	2007		424,582						
CCA160-08	150 BOROUGHDR-REPL.CHILLED WTER&CONDENSE	2007	2008		250,471						
CCA160-09	150 BOROUGHDR-REPL.AHUS S5,S6,S7,S8,S9/E	2008	2008		514,305						
CCA160-10	150 BOROUGHDR-REPLACEMENT OF POWER PANEL	2008	2008		156,710						
CCA160-11	5100 YONGEST-REPL.STAFF PARKING GARAGE V	2008	2010		242,943						
CCA160-12	150 BOROUGHDR-REPL.BLOCK 'B'&'C' S/A & R	2007	2009		604,537						
CCA160-13	5100 YONGEST-HOIST ROPES REPLACEMENT	2008	2009		168,898						
CCA160-14	100 QUEENSTW-REPL.INDUCTION UNITS, ET &	2007	2007		122,674						
CCA160-15	150BOROUGHDR-REPLACE WATERFALL PIPING	2007	2007		106,061						
CCA160-16	703 DON MILLS RD-REPLACE A/C UNITS, CRU	2007	2007		156,272						
CCA160-17	VARIOUS CS FAC-FACILITIES SERVICES SOGR	2007	2007		261,670						
CCA160-18	VARIOUS LOCATIONS-MECHANICAL PROJECTS@CO	2007	2008		839,538						
CCA160-19	150BOROUGHDR-REPL HEAT COILS, PHASE I,II	2007	2007		328,999						
CCA160-20	VARIOUS LOC-REPL.CABLES&MOTORS ON ELEVAT	2007	2008		60,629						

Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CCA160-21	200 TRETHERWAY DR_RENEW FIRE ALARM SYSTEM	2007	2008		97,536						
CCA160-22	100 QUEENSTW_REPLACE PIPING, VALVES&PUMP	2007	2007		131,252						
CCA160-23	18 DYASRD_UPGRADE ELEVATOR MACHINE ROOMS	2007	2007		55,627						
CCA160-24	259QUEENSQUAYW_RENEW FIRE ALARM SYSTEM	2008	2008		88,735						
CCA160-25	50 UPJOHN RD_REPLACE MECHANICAL EQUIPMEN	2008	2010		376,772						
CCA160-26	75 EGLINTONAVEW_REPLACE FIRE ALARM PROTE	2007	2008		183,142						
CCA160-27	18 DYAS RD_REPLACE WAREHOUSE AIR MAKEUP	2008	2008		149,565						
CCA160-28	30 UPJOHN RD_REPLACE FIRE ALARM PROTECTI	2008	2008		197,445						
CCA160-29	3699 BLOORSTW_REPLACE FIRE ALARM PROTECT	2007	2008		124,234						
CCA160-30	60 QUEEN ST W_DEEP LAKE WATER COOLING -P	2012	2009		1,264,482						
CCA160-31	18DYASRD_REPLACE HEAT PUMPS,CONTROLS IN	2008	2008		389,767						
CCA160-32	242MILNERAVE_REPLACEMENT OF BOILERS,COOL	2008	2008		244,530						
CCA160-33	259 QUEENS QUAY W_REPLACE BOILER,CONTROL	2007	2008		194,464						
CCA160-34	3DOHMEAVE_REPL EXISTG ELECTRICAL MAIN DI	2008	2009		121,795						
CCA160-35	40 NORFINCH DR_REPLACE BOILER AND PIPING	2007	2008		105,958						
CCA160-36	VARIOUS LOCATIONS_ELEVATOR COMPONENT REN	2007	2008		80,741						
CCA160-37	100QUEENSTW_REPL FUEL TANK PIPING& INVEN	2008	2010		442,041						
CCA160-38	40 COLLEGE ST_CONST OF NEW UPS&GENERATOR	2011	2011		5,354,955						
CCA160-39	91 FRONTSTE-NEW CONTROLLERS & PWR UNIT-F	2007	2009		169,693						
CCA160-40	91FRONTSTE-NEW CONTROLLER FOR PASSENGER	2007	2009		84,000						
CCA160-41	VARIOUS -REPL HYDRAULIC CYLINDER&RETROFI	2008	2009		685,821						
CCA160-42	55 JOHN ST - ELEVATOR & ESCALATOR MODERN	2008	2009		119,863						
CCA160-43	VARIOUS SOCIAL SERVICES-ELEVATOR REPAIRS	2008	2007		69,618						
CCA160-44	111 WELLESLEY ST E-REPLACE PARKING GARAG	2008	2007		27,820						
CCA160-45	111WELLESLEYSTE-REPL STORM & SANITARY SU	2008	2007		52,009						
CCA160-46	2444 EGLINTON AVE E - HVAC & PLUMBING UP	2007	2007		50,193						
CCA160-47	821 PROGRESS AVE-REPL AIR M/UP UNIT&HOT	2008	2007		87,779						
CCA160-48	58 CECIL ST-INSTALLATION OF NEW A/C SYST	2008	2009		296,437						
CCA160-49	707 DUNDAS ST W-REPL ELECTRICAL SERVICE.	2008	2010		520,737						
CCA160-50	5100 YONGE ST-REPL T OF ELEC SNOW MELTIN	2007	2007		176,000						
CCA160-51	55 JOHN ST-REPL PIPING INSULATION-SUSPEC	2007	2007		65,963						

Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CCA160-52	30 UPJOHN RD-REPL TRANSFER SWITCH-EMERG	2008	2008		140,428						
CCA160-53	641 EGLINTON AVE W-REPL ROOFTOP UNIT/RE-	2007	2008		72,131						
CCA160-54	40 COLLEGE ST - REPL COMPUTER ROOM AC UN	2009	2009		474,427						
Sub Projects already closed:											
Project total					22,179,377	18,983,959	3,195,418		3,195,418		
CCA161											
Sub Projects to be closed:											
CCA161-01	5100 YONGE STREET-CARPET REPLACEMENT	2007	2009		286,586						
CCA161-02	150 BOROUGH DRIVE-RENEW INTERIOR FINISH	2007	2008		184,278						
CCA161-03	VARIOUS LOCATIONS - GLOBAL CORPORATE SEC	2007	2008		586,323						
CCA161-04	VARIOUS AOCC LOCATIONS-SECURITY AT AOCC	2007	2009		537,928						
CCA161-05	150 BOROUGHDR-REPL. OF ACOUSTIC STIPPLED	2008	2010		782,806						
CCA161-06	5100 YONGEST-REPL.RESTROOM FACILITIES -	2010	2010		776,034						
CCA161-07	5100 YONGE ST_RENEW INTERIOR FINISHES...	2008	2008		95,000						
CCA161-08	2700EGLINTONAVEW-UPGRADE SECURITY-CARD R	2007	2008		49,338						
CCA161-09	320 BERING AVE-SECURITY RETROFIT	2007	2008		49,137						
CCA161-10	VARIOUS-AUDIT MOVEABLE ASSETS AT CORP. F	2011	2013		899,712						
CCA161-11	VARIOUS SOCIAL SERVICES - SECURITY UPGRA	2007	2008		61,960						
Sub Projects already closed:											
Project total					4,482,838	4,309,103	173,735		173,735		
CCA163											
Sub Projects to be closed:											
CCA163-02	VARIOUSLOCATIONS_RENEW EXT SIGNAGE OF CO	2011	2013		760,751						
Sub Projects already closed:											
Project total					594,816						
Project total					1,812,531	1,355,567	456,964		296,964	160,000	
CCA169											
Sub Projects to be closed:											
CCA169-01	VARIOUS LOCS-AUDITS&RETROFITS-BARRIER FR	2009	2011		948,462					0	
Sub Projects already closed:											
Project total					0						
Project total					1,156,000	948,462	207,538		0	207,538	
CCA171											
Sub Projects to be closed:											
CCA171-06	519 CHURCH ST-MASONRY WALL RESTORATION	2009	2011		231,276						
Sub Projects already closed:											
Project total					4,835,830						
Project total					5,358,900	5,067,106	291,794		291,794		
CCA174											
Sub Projects to be closed:											
CCA174-01	VAR F&RE LOCS-RENEW INTERIOR FINISHES	2011	2012		1,267,383						
CCA174-06	PHYSICAL SECURITY CAPITAL PLANS	2010	2011		1,020,927						
CCA174-07	TSS - 1631 QUEEN ST. EAST	2010	2012		1,441,201						
Sub Projects already closed:											
Project total					1,614,714						
Project total					5,941,000	5,344,225	596,775		596,775		
CCA178											
Sub Projects to be closed:											

Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CCA178-03	PROTECH MEDIA CENTRE & YOUTH HUB	2009	2012		534,236						
Sub Projects already closed:					564,453						
Project total				1,503,939	1,098,689	405,250			405,250		
CCA179											
Sub Projects to be closed:											
CCA179-01	FRE PARKING APPLICATION	2008	2013		563,612						
Sub Projects already closed:					7,289						
Project total				753,000	570,901	182,099		182,099			
CCA182											
Sub Projects to be closed:											
CCA182-02	VARIOUSLOCS - VARIOUS MECH. & ELECTRICAL	2009	2013		1,987,571						
CCA182-03	150 BOROUGH DR - M&E COMPONENT RENEW SCC	2009	2013		684,936						
CCA182-05	VARIOUSLOCS - RENEW ELEVATOR COMPONENTS	2009	2011		991,688						
CCA182-06	VARIOUSLOCS - RENEW M&E COMPON FIRE ALRM	2009	2012		1,588,028						
CCA182-07	VARIOUSLOCS - RENEW MECH COMPONENTS	2009	2011		1,041,807						
CCA182-08	91 FRONTSTE - REPL. COOL. TOWER&CAST IRO	2009	2011		1,024,898						
CCA182-09	VARIOUSLOCS - UPGRD DIESEL SUPPLY SYST	2009	2012		118,567						
Sub Projects already closed:					1,481,185						
Project total				9,639,845	8,918,680	721,165			721,165		
CCA198											
Sub Projects to be closed:											
CCA198-01	4200 YONGE ST-ASPHALT RESURF &WIDENING	2012	2012		41,273						
CCA198-02	55 JOHN ST. - REPL BRKN PVRS &RE-LEVEL	2011	2013		78,262						
Sub Projects already closed:					0						
Project total				155,000	119,535	35,465		35,465			
CCA902											
Sub Projects to be closed:											
CCA902-1	FM-CITY HALL-FLOOR RENOVATIONS/MAP	1999	2010		34,842,623						
Sub Projects already closed:					0						
Project total				35,773,000	34,842,623	930,377			930,377		
TOTAL				145,568,579	135,608,913	9,959,666	0	669,253	9,290,413	0	0
Solid Waste Management Services											
CSW004											
Sub Projects to be closed:											
CSW004-16	MIXED WASTE PROCESSING FACILITIES	2010	2011	2,470,000	2,138,086	331,914					331,914
CSW004-17	COLLECTION VEHICLE	Prior to 2010	Prior to 2010	21,800,000	31,017,603	-9,217,603				-2,765,281	-6,452,322
CSW004-18	REUSE CENTRES	Prior to 2010	Prior to 2010		100,544	-100,544					-100,544
CSW004-18-04	REUSE CENTRES-2013/2014	2014	2014	1,496,000		1,496,000				1,496,000	
CSW004-26	CURBSIDE COLLECTION OF DURABLE GOODS	Prior to 2010	Prior to 2010	1,770,000	1,694,647	75,353				22,606	52,747
CSW004-27	DIVERSION FACILITIES ASSET MANAGEMENT	2014	2014	650,000	230,936	419,064				125,719	293,345
CSW004-6-3	DUFFERIN-DISCO SSO P	2010	2010		9,000	-9,000					-9,000
Sub Projects already closed:						0					
Project total				28,186,000	35,190,816	-7,004,816				-1,120,956	-5,883,860
CSW005											
Sub Projects to be closed:											
CSW005-01	RESIDENTIAL COLLECTION	Prior to 2010	2013	11,627,000	10,354,763	1,272,237				1,272,237	



Appendix 2
CITY OF TORONTO
Capital Projects Recommended for Full Closure
for the Period Ended September 30, 2015

SAP #	Project Name	Completion Date		Life to Date			Funding Source for (over)/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Debt Recoverable
CSW005-03	COLLECTION YARD ASSET MANAGEMENT - 2010	2013	2013	5,700,000	5,121,316	578,684					578,684
CSW005-03-13	ELLESMERE YARD RENOVATIONS	2012	2012		499,552	-499,552					-499,552
CSW005-04	COLLECTION YARD ASSET MANAGEMENT - 2011	2014	2014	3,109,000	3,005,936	103,064				103,064	
CSW005-04-08	YONGE YARD RENOVATIONS	2013	2013		1,491,688	-1,491,688				-1,491,688	
CSW005-04-15	RICHMOND YARD RENOVATIONS	2014	2014		252,362	-252,362				-252,362	
CSW005-05	COLLECTION YARD ASSET MANAGEMENT - 2012	2014	2014	1,405,000	1,002,741	402,259				402,259	
Project total				21,841,000	21,728,358	112,642			0	33,510	79,132
CSW007											
Sub Projects to be closed:											
CSW007-03	GREEN LANE LANDFILL -DEVELOPMENT 2008				840,247	-840,247					-840,247
CSW007-11-06	BUFFER LAND ACQUISITION	2011	2011		479,588	-479,588				0	-479,588
										0	0
Sub Projects already closed:											
Project total				0	1,319,835	-1,319,835				0	-1,319,835
CSW0016											
Sub Projects to be closed:											
CSW016-01	REPLACEMENT WASTE BINS SINGLE FAMILY					0					
CSW016-01-01	REPLACEMENT WASTE BINS SINGLE FAMILY			11,768,000		11,768,000				3,530,400	8,237,600
						0					
Sub Projects already closed:											
Project total				11,768,000	0	11,768,000	0	0	0	3,530,400	8,237,600
CSW306											
Sub Projects to be closed:											
CSW306-01	PERPETUAL CARE OF LANDFILLS 2008	Prior to 2010	Prior to 2010	7,380,000	5,313,538	2,066,462				2,066,462	
CSW306-01-02	BROCK NORTH	Prior to 2010	Prior to 2010		64,603	-64,603				-64,603	
CSW306-01-05	KEELE VALLEY	Prior to 2010	Prior to 2010		2,920,231	-2,920,231				-2,920,231	
CSW306-01-06	OLD L.F. INVESTIGATI	Prior to 2010	Prior to 2010		163,063	-163,063				-163,063	
						0					
Sub Projects already closed:											
Project total				7,380,000	8,461,435	-1,081,435				-1,081,435	
CSW307											
Sub Projects to be closed:											
CSW307-01	PERPETUAL CARE OF LANDFILLS 2009	2010	2010	8,201,000	4,651,875	3,549,125				3,549,125	
CSW307-01-04	BROCK WEST	2010	2010		1,036,761	-1,036,761				-1,036,761	
Sub Projects already closed:											
Project total				8,201,000	5,688,636	2,512,364				2,512,364	
CSW850											
Sub Projects to be closed:											
CSW850-01	2919_GREEN LANE LANDFILL	2010	2011	3,400,000	3,318,024	81,976	27,052				54,924
CSW850-01-02	2943_EXPANSION OF LEACHATE	2010	2011	6,198,000	5,815,451	382,549	126,241				256,308
Sub Projects already closed:											
Project total				9,598,000	9,133,475	464,525	153,293	0	0	0	311,232
CSW891-01											
Sub Projects to be closed:											
CSW891-01-01	ENERGY RETROFIT PROG	2014	2014	1,000,000	1,000,000	0					
CSW891-01-02	LIGHTING RETROFITS -	2014	2014	300,000	266,527	33,473				8,368	25,105
Sub Projects already closed:											
Project total				1,300,000	1,266,527	33,473				8,368	25,105
TOTAL	152			88,274,000	82,789,082	5,484,918	153,293	0	0	3,882,251	1,449,373
Total All Programs				267,708,379	236,260,481	31,447,898	153,293	669,253	9,290,413	19,885,565	1,449,373

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended Sep 30, 2015
(\$ Million)

City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Program Name: Economic Development & Culture								
<i>To increase budget to reflect insurance claim payment</i>								
Project Name: RESTORATION/PRESERVATION OF HERITAGE								
TODMORDEN MILLS CENTRE-2014								
Captor # ACH000012-159 SAP # CAC095-06								
As Approved by Council		0.450	0.420	0.420				
Adjustment		0.175	0.175					
Adjusted Plan 2015 - 2024		0.625	0.595	0.420				
<i>To decrease budget to reflect reduced need following insurance claim</i>								
Project Name: RESTORATION/PRESERVATION OF HERITAGE								
ZION SCHOOLHOUSE ROOF & MASONRY-2015								
Captor # ACH000012-165 SAP # CAC100-02								
As Approved by Council		0.150	0.150	0.150				
Adjustment		(0.150)	(0.150)	(0.150)				
Adjusted Plan 2015 - 2024								
<i>To decrease budget to reflect reduced scope of work</i>								
Project Name: MAJOR MAINTENANCE								
ALUMNAE THEATRE ACCESSIBILITY 2015								
Captor # ACH000016-93 SAP # CAC103-02								
As Approved by Council		0.386	0.186	0.186	0.200	0.200		
Adjustment		(0.040)	(0.040)	(0.040)				
Adjusted Plan 2015 - 2024		0.346	0.146	0.146	0.200	0.200		
<i>To increase budget to reflect increased need for John McKenzie House slate roof</i>								
Project Name: RESTORATION/PRESERVATION OF HERITAGE								
PREVENTIVE MAINTENANCE-2015								
Captor # ACH000012-166 SAP # CAC100-03								
As Approved by Council		0.200	0.200	0.200				
Adjustment		0.210	0.210	0.190				
Adjusted Plan 2015 - 2024		0.410	0.410	0.390				
<i>Adjustment to reflect lower project costs and associated funding</i>								
Project Name: SERVICE ENHANCEMENT								
FORT YORK VISITORS CENTRE 2010								
Captor # ACH000011-40 SAP # CAC071-01								
As Approved by Council		14.272	0.393					
Adjustment		(0.318)	(0.318)	2.448				
Adjusted Plan 2015 - 2024		13.954	0.075	2.448				
<i>Adjustment to reflect lower project costs and associated funding</i>								
Project Name: SERVICE ENHANCEMENT								
FORT YORK VISITORS CENTRE 2011								
Captor # ACH000011-46 SAP # CAC78-02								
As Approved by Council		8.420	1.806	1.570				
Adjustment		(1.158)	(1.158)	(0.673)				
Adjusted Plan 2015 - 2024		7.262	0.648	0.897				
<i>Adjustment to reflect lower project costs and associated funding</i>								
Project Name: SERVICE ENHANCEMENT								
FORT YORK VISITORS CENTRE 2012								
Captor # ACH000011-45 SAP # CAC083-01								
As Approved by Council		2.897	2.799	2.354				
Adjustment		(2.201)	(2.201)	(2.129)				
Adjusted Plan 2015 - 2024		0.696	0.598	0.225				

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
For the Period Ended Sep 30, 2015
(\$ Million)

City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Adjustment to reflect lower project costs and associated funding</i>								
Project Name: RESTORATION/PRESERVATION OF HERITAGE								
FORT YORK RESTORATION 2014								
Captor # ACH000012-161 SAP # CAC095-08								
As Approved by Council		0.371	0.344	0.344				
Adjustment		(0.150)	(0.150)	(0.150)				
Adjusted Plan 2015 - 2024		0.221	0.194	0.194				
<i>Adjustment to reflect lower project costs and associated funding</i>								
Project Name: SERVICE ENHANCEMENT								
JOHN ST. ROUNDHOUSE MACHINE SHOP-2015								
Captor # ACH000011-56 SAP # CAC099-03								
As Approved by Council		0.275	0.275	0.275				
Adjustment		(0.275)	(0.275)	(0.275)				
Adjusted Plan 2015 - 2024								
<i>Justification: Adjustment to reflect lower project costs and associated funding</i>								
Project Name: RESTORATION/PRESERVATION OF HERITAGE								
FORT YORK RESTORATION 2015								
Captor # ACH000012-168 SAP # CAC100-05								
As Approved by Council		0.400	0.200	0.200				
Adjustment		(0.200)	(0.200)	(0.200)				
Adjusted Plan 2015 - 2024		0.200						
Total EDC- As approved by Council		27.821	6.773	5.699	0.200	0.200		
Total Adjustments		(4.106)	(4.106)	(0.979)				
Adjusted Plan 2015 - 2024		23.714	2.667	4.720	0.200	0.200		
Program Name: Parks, Forestry & Recreation								
<i>To change the funding source for \$10,252,183 from the reserve fund XR2210 to development charge XR2114.</i>								
Project Name: Acquisition of a Portion of 20 Starview								
Captor # LA83 SAP # CPR115-44-07								
As Approved by Council		11.391	11.391					
Adjustment								
Adjusted Plan 2015 - 2024		11.391	11.391					
Total PFR- As approved by Council		11.391	11.391					
Total Adjustments								
Adjusted Plan 2015 - 2024		11.391	11.391					
Program Name: Fire Services								
<i>The contract for the replacement of bunker suits was finalized in August 2015. Additional funding of \$0.750 (funded from the Equipment Reserve) is required in 2015 to pay for 900 suits. Funding was previously planned in 2016 and is now required in 2015 as these bunker suits will reach ten years of age by the end of this year and must be replaced.</i>								
Project Name: Bunker Suits Lifecycle Replacement-2015								
Captor # FIR907652-1 SAP # CFR104-01								
As Approved by Council		3.900	0.200		3.700			
Adjustment			0.750		(0.750)			
Adjusted Plan 2015 - 2024		3.900	0.950		2.950			
Total Fire- As approved by Council		3.900	0.200		3.700			
Total Adjustments			0.750		(0.750)			
Adjusted Plan 2015 - 2024		3.900	0.950		2.950			

APPENDIX 3
2015 Capital Budget and Plan In-Year Adjustment Request
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(\$ Million)

City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Program Name: FREEE / Service Improvement and Enhancement								
<i>To transfer the budget from FREEE to TPS for 2 projects at 255 Dundas St W. (52 Division)</i>								
Project Name: 255 DUNDAS ST W - Elevator Modernization								
Captor # FAC906395-929 SAP # CCA225-06								
As Approved by Council		0.119	0.013		0.106	0.106		
Adjustment		(0.119)	(0.013)		(0.106)	(0.106)		
Adjusted Plan 2015 - 2024								
Project Name: 255 Dundas W-Rahab Facade Remove Sunscreen Fins								
Captor # FAC906394-323 SAP # CCA229-10								
As Approved by Council		0.449	0.029		0.420	0.420		
Adjustment		(0.449)	(0.029)		(0.420)	(0.420)		
Adjusted Plan 2015 - 2024								
Project Name: 255 DUNDAS ST W - Elevator Modernization								
Captor # POL908188-1 SAP # CPS132-01								
As Approved by Council								
Adjustment		0.119	0.013		0.106	0.106		
Adjusted Plan 2015 - 2024		0.119	0.013		0.106	0.106		
Project Name: 255 Dundas W-Rahab Facade Remove Sunscreen Fins								
Captor # POL908188-1 SAP # CPS132-01								
As Approved by Council								
Adjustment		0.449	0.029		0.420	0.420		
Adjusted Plan 2015 - 2024		0.449	0.029		0.420	0.420		
Total - As approved by Council		0.568	0.042		0.526	0.526		
Total Adjustments								
Adjusted Plan 2015 - 2024		0.568	0.042		0.526	0.526		
Program Name: Toronto Public Library								
<i>To defer \$0.300 million cash flow from the Wychwood Library Renovation project, funded by debt from 2015 to 2016.</i>								
Project Name: Wychwood								
Captor # LIB907693 SAP # CLB185-1								
As Approved by Council		4.248	0.300	0.300	1.175	0.310		
Adjustment			(0.300)	(0.300)	0.300	0.300		
Adjusted Plan 2015 - 2024		4.248			1.475	0.610		

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City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>To defer \$0.200 million cash flow for the Multi-Branch renovation project, funded by debt from 2015 to 2016</i>								
Project Name: Multi-Branch Captor # LIB906417 SAP # CLB184-1								
As Approved by Council		10.019	6.023	5.405	0.524			
Adjustment			(0.200)	(0.200)	0.200	0.200		
Adjusted Plan 2015 - 2024		10.019	5.823	5.205	0.724	0.200		
<i>To defer \$0.600 million cash flow for the Multi-Branch renovation project, funded by debt from 2015 to 2016</i>								
Project Name: Multi-Branch Captor # LIB907915 SAP # CLB190-1								
As Approved by Council		1.750	1.463	1.463	0.287	0.129		
Adjustment			(0.600)	(0.600)	0.600	0.600		
Adjusted Plan 2015 - 2024		1.750	0.863	0.863	0.887	0.729		
<i>To defer \$0.800 million cash flow from the Agincourt Renovation project, funded by debt from 2015 to 2016.</i>								
Project Name: Agincourt Captor # LIB908088 SAP # CLB191-1								
As Approved by Council		2.297	1.000	0.829	1.297			
Adjustment			(0.800)	(0.800)	0.800	0.800		
Adjusted Plan 2015 - 2024		2.297	0.200	0.029	2.097	0.800		
<i>To advance \$1.900 million cash flow for the Albion Library renovation project, funded by debt from 2016 to 2015, offset by cash flow</i>								
Project Name: Albion Captor # LIB000155 SAP # CLB178-1								
As Approved by Council		15.007	1.500	1.500	6.555	6.555		
Adjustment			1.900	1.900	(1.900)	(1.900)		
Adjusted Plan 2015 - 2024		15.007	3.400	3.400	4.655	4.655		
<i>To replace \$2.016 million development charges with Section 37 funding for the Fort York Library</i>								
Project Name: Fort York Captor # LIB000166 SAP # CLB157-1								
As Approved by Council		9.192	0.626					
Adjustment								
Adjusted Plan 2015 - 2024		9.192	0.626					
<i>To decrease \$0.038 million cash flow for the Albion Library renovation project, funded by debt with no</i>								
Project Name: Albion Captor # LIB000155 SAP # CLB178-1								
As Approved by Council		15.007	1.500	1.500				
Adjustment			(0.038)	(0.038)				
Adjusted Plan 2015 - 2024		15.007	1.462	1.462				
<i>To increase \$0.038 million cash flow for the Technology Asset Management Program project, funded by debt with no change to project</i>								
Project Name: Technology Asset Management Program Captor # LIB907864 SAP # CLB181-1								
As Approved by Council		6.574	3.698	2.263				
Adjustment			0.038	0.038				
Adjusted Plan 2015 - 2024		6.574	3.736	2.301				

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(\$ Million)

City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total TPL - As approved by Council		42.513	10.912	9.497	9.838	6.994		
Total Adjustments								
Adjusted Plan 2015 - 2024		42.513	10.912	9.497	9.838	6.994		
Program Name: Exhibiton Place								
<i>Justification: Additional funding required to prepare the requirements (ie. system report) for system</i>								
PROJECT NAME: Direct Energy Centre								
Sub- project: 2015 Replace Chillers								
As Approved by Council		0.225	0.225					
Adjustment		0.084	0.084					
Adjusted Plan 2015 - 2024		0.309	0.309					
Total Ex. Place- As approved by Council		0.225	0.225					
Total Adjustments		0.084	0.084					
Adjusted Plan 2015 - 2024		0.308	0.309					
Program Name: Sony Centre for the Performing Arts								
<i>Justification: Funding required to rebuild the orchestra pit that was damaged as a result of a flood that happened on September 23.</i>								
Project Name: Orchestra Pit Rebuild								
Orchestra Pit Rebuild								
Captor # TBD SAP # TBD								
As Approved by Council								
Adjustment		0.410	0.410					
Adjusted Plan 2015 - 2024		0.410	0.410					
<i>Justification: Funding from this project will be redirected to the Orchestra Pit Rebuild capital project to address damage resulting from September 23 flood.</i>								
Project Name: Heritage Easement Agreement Upgrades								
East Side Restoration - Landscaping								
Captor # HUM907896-6 SAP # CHU003-05								
As Approved by Council		0.075	0.075					
Adjustment		(0.075)	(0.075)					
Adjusted Plan 2015 - 2024								
<i>Justification: Funding from this project will be redirected to the Orchestra Pit Rebuild capital project to address damage resulting from September 23 flood.</i>								
Project Name: Heritage								
Easement Agreement Upgrades								
East Side Restoration								
Captor # HUM907896-4 SAP # CHU003-03								
As Approved by Council		0.200	0.200	0.200				
Adjustment		(0.110)	(0.110)					
Adjusted Plan 2015 - 2024		0.090	0.090	0.200				
<i>Justification: Funding from this project will be redirected to the Orchestra Pit Rebuild capital project to address damage resulting from</i>								
Project Name: Upgrades to								
Permanent Capital Assets								
Exterior Upgrades - Canopy & Stagetower roofs								
Captor # HUM907897-4 SAP # CHU004-01								
As Approved by Council		0.075	0.075					
Adjustment		(0.075)	(0.075)					
Adjusted Plan 2015 - 2024								

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City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total Sony Centre - As approved by Council		0.350	0.350	0.200				
Total Adjustments		0.150	0.150					
Adjusted Plan 2015 - 2024		0.500	0.500	0.200				
Program Name: Toronto Transit Commission								
<i>Transfer from Industrial Security project, Greenwood Carhouse and Fall Prevention Systems to Toronto Rocket Yard and Storage Accommodation, Easier Access and Fire Communication - Industrial Security Project</i>								
Captor # TTC000230 SAP # CTT006-1								
As Approved by Council		181.896	35.125	33.524	30.933	30.933	24.693	24.693
Adjustment		(0.798)	(0.088)	(0.088)	(0.324)	(0.324)	(0.386)	(0.386)
Adjusted Plan 2015 - 2024		181.098	35.037	33.436	30.609	30.609	24.307	24.307
Equipment - Fall Prevention Systems								
Captor # TTC000320 SAP # CTT012-1								
As Approved by Council		306.826	20.772	1.323	38.823	16.585	42.510	20.215
Adjustment		(0.391)	(0.056)	(0.056)	(0.176)	(0.176)	(0.159)	(0.159)
Adjusted Plan 2015 - 2024		306.435	20.716	1.267	38.647	16.409	42.351	20.056
Building and Structures Program - Backflow Preventers and Retrofit of Carhouse and Shop Traction Power Pendent System Davisville/Greenwood								
Captor # TTC000390 SAP # CTT110-1								
As Approved by Council		628.984	30.576	4.416	79.619	21.673	86.224	73.159
Adjustment		(8.132)	(0.577)	(0.577)	(3.162)	(3.162)	(4.393)	(4.393)
Adjusted Plan 2015 - 2024		620.852	29.999	3.839	76.457	18.511	81.831	68.766
Project Name: Toronto Rocket Yard and Storage Accommodation								
Captor # TTC907750 SAP # CTT146-01								
As Approved by Council		506.391	34.903	0.505	69.296		54.856	
Adjustment		7.904	0.721	0.721	3.612	3.612	3.571	3.571
Adjusted Plan 2015 - 2024		514.295	35.624	1.226	72.908	3.612	58.427	3.571
Project Name: Fire Ventilation Upgrade								
Captor # TTC000379 SAP # CTT024-1								
As Approved by Council		352.665	28.926	27.164	25.377	9.741	27.345	25.076
Adjustment		0.711					0.711	0.711
Adjusted Plan 2015 - 2024		353.376	28.926	27.164	25.377	9.741	28.056	25.787
Project Name: Easier Access III								
Captor # TTC000383 SAP # CTT028-1								
As Approved by Council		467.247	26.316	3.947	43.263	6.489	49.007	22.079
Adjustment		0.706			0.050	0.050	0.656	0.656
Adjusted Plan 2015 - 2024		467.953	26.316	3.947	43.313	6.539	49.663	22.735
Total TTC- As approved by Council		2,444.009	176.618	70.879	287.311	85.421	284.635	165.222
Total Adjustments								
Adjusted Plan 2015 - 2024		2,444.009	176.618	70.879	287.311	85.421	284.635	165.222
Total All - As approved by Council		2,530.777	206.511	86.275	301.575	93.141	284.635	165.222
Total Adjustments		(3.873)	(3.123)	(0.979)	(0.750)			
Adjusted Plan 2015 - 2024		2,526.904	203.388	85.296	300.825	93.141	284.635	165.222

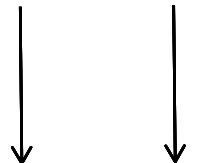
APPENDIX 3
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City Programs / Agencies		Total Project Cost	2015		2016		2017	
CAPTOR #	SAP #		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total Adjustments - Funding Source								
		Total Project Cost	2015		2016		2017	
Provincial Grants and Subsidies								
Federal Subsidy		(0.629)		(0.629)				
CFC (Prior Year)- Carry forward								
Debt		(0.979)		(0.979)				
Debt Recoverable								
Development Charges		10.252		10.252				
Reserves								
Reserve Funds		(10.169)		(9.419)		(0.750)		
Other		(2.348)		(2.348)				
Total Adjustments		(3.873)		(3.123)		(0.750)		

APPENDIX 4
Status of Major Capital Projects
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Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Economic Development & Culture													
Fort York Visitor Centre	Fundraising for the project via the Fort York Foundation continues. Fundraising efforts are ongoing but immediate contributions are not expected.	4,998	563	1,710	25,589	21,154	Building is complete and open to the public with inaugural exhibits in-place. Permanent exhibits to be installed in early 2016.		15-Oct-15	14-Jul-14	Sep-15 Early 2016 for Exhibit	Ⓞ	Ⓡ
Casa Loma Phase 8	Project on schedule for completion Dec. 2015	5,442	2,939	5,442	6,115	3,613	Project on schedule for completion Dec. 2015		14-Jun-14	31-Dec-15		Ⓨ	Ⓞ
The Guild Revitalization	Project originally delayed by third-party redevelopment of Bickford hotel banquet facility. Recent progress with Dynamic Hospitality's SPA has re-focused City project	1,111	180	620	1,700	269	Monument conservation & relocation contract docs near completion; Cultural Precinct planning commenced; market study for arts programming complete; RFP for architectural services being developed	Requires coordination with the development of the Guild Inn site.	14-Jun-14	31-Dec-15	30-Jun-16	Ⓡ	Ⓨ
Long Term Care Home Services													
Kipling Acres Site 2 (Phase 3)	On track	30,148	9,433	28,148	47,500	17,532	Construction is ongoing.		14-Sep-14	Mar-16	Mar-16	Ⓞ	Ⓞ
Park, Forestry & Recreation													
Acquisition of a Portion of 20 Starview Lane Contract No. NA	Issues: None at present. Cost Impact: None at present	11,391	10,651	10,651	11,400	10,659	Land conveyed to the City of Toronto on July 15, 2015. Acquisition complete.	On track	Jun-2014	Dec-2015	Jul-2015	Ⓞ	Ⓞ
Ferry Boat Replacement #1 Contract No. NA Contractor: NA	Issues: None at present. Cost Impact: None at present	375	0	200	11,000	0	RFP for an appropriately qualified vendor to generate owner's specifications and requirements, provide Total Design Package (including contract drawings, specifications and other documents), Construction Management and Contract Administration Services for the design, construction, and delivery a new vessel to City of Toronto Marine Services is currently with PMMD to finalize.	On track	Mar-2015	Dec-2018		Ⓞ	Ⓞ
Railway Lands - New Community Centre - TDSB & TCDSB Construction	Issues: None at present. Cost Impact: None at present	1,500	540	850	Council Approved Budget - \$18.3 M for CC and \$36.451 M for TDSB	953	Schematic design is underway and expected to be complete by fall 2015.	On track	Jan-2014 Mar-2017	Jul-2019		Ⓞ	Ⓞ

Life-to-Date



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Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Bessarion CC Design & Construction Contract No.: NA Contractor: NA	Issues: None at present. Cost Impact: None at present As directed by City Council on January 29 and 30, 2014, the General Manager, Parks, Forestry and Recreation and the Chief Librarian are to report back in 2015 on a cost sharing mechanism for the underground parking facility for the new Bessarion Community Centre, such report to include financial opportunities from commercial parking vendors who may wish to contribute to the financing of the construction. This report was received for information by the Executive Committee on September 21, 2015. No further action will be taken on the item.	1,333	258	334	33,505	507	Design is underway. (Design Development Phase). Site Plan Control application has been made to City Planning for circulation. Anticipated construction schedule.	On track	2013 2016	2019 2019		ⓐ	ⓐ
Wellesley CC Pool - Design & Construction Contract No. NA Contractor: NA	Issues: None at present. Cost Impact: None at present	717	483	483	17,000	791	Design is underway (Design Development Phase). Site Plan Control application has been made to City Planning for circulation. Anticipated construction schedule.	Design Budget includes contract administration work during construction phase. Construction cannot start until 2016, once all funds are in place and construction budget approved by Council. Accomplishments: Design has been submitted for Site Plan Approval to City Planning. The design was resubmitted in response to comments made by City	2013 2016	2019 2019		ⓐ	Ⓨ
York CC - Design & Construction Contract No. 50-2012 Contractor: Bondfield Construction Company Limited TRCA Work Furniture	Issues: Complex foundation system was required due to poor soil bearing capacity and presence of ground water, which slowed construction. Addition of provision for emergency generator capability to meet Resilient City aims. Cost Impact: None at present	11,134	4,932	6,238	\$28.4 M (Original Council Approved Budget) \$25.608 M	23,161	Construction is 81% complete	Complex foundation system was required due to poor soil bearing capacity and presence of ground water, which slowed construction; extremely cold winter retarded winter construction with building not yet enclosed. Accomplishments: Community centre and site work is 70% completed.	Oct-2012	Aug-2014	Mar-2016	ⓐ	Ⓡ
Don Mills Civitan Arena Design & Construction Contract No.: NA Contractor: NA	Issues: An accommodation plan for ice users if the replacement arena is not complete by 2020 was presented to Council in June 2014. Cost Impact: None at present	450	0	0	24,500	0	Council has deferred making a decision on the location of the replacement arena pending a report from City Planning / Parks, Forestry & Recreation on the planning objectives for the Don Mills and Eglinton Area, and directed the establishment of a community stakeholder Working Group.	The location for the new arena has yet to be confirmed which is delaying the project implementation. This is a multi-year project with pre-approved cash flows in 2014, 2015, 2016, and 2017.	Jan-2016	Oct-2020	TBD	ⓐ	Ⓡ
Enterprise Work Management System	Going forward, as a result of more planning activities undertaken in 2015 by all four participating divisions and coordinated by the Program Office, a more detailed resource plan for future years has been completed along with a high level costing forecasts to 2020. As a result of these there will be an increase in the request for capital funds by PFR in the 2016 budget.	750	0	700	4,550	0		On track	Jan-2015	Dec-2020	TBD	ⓐ	ⓐ

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Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Transportation Services													
F. G. Gardiner*	<p>Overall, work is proceeding as scheduled on the F.G. Gardiner Rehabilitation Program.</p> <p>Gardiner Expressway West Deck Replacement. Negotiations with contractor to accelerate Phase 1 from the original completion date of June 30/15 were successful and the work was finished the last week of April 2015. Cost Impact of \$2M for Phase1 – this amount represents a premium for accelerating the schedule and is within the contingency allowance. Work on Phase 2 commenced on August 19, 2015, with a planned completion date of October 24, 2016. The City was able to successfully negotiate an acceleration of the Phase 2 work to be completed by July 15, for \$3.4M. PWIC approved the required POA for this acceleration.</p> <p>At-Grade Bridges Rehabilitation (3) - All the lanes of the Gardiner have been returned into service with nightly lane closures required to complete remaining work.</p> <p>Gardiner Expressway East Interim Repairs: Contract for the additional interim repairs required for the eastern portion has been awarded. The contract value is \$9.5M and the work will commence at the end of Oct 2015 and be completed by end of 2016.</p>	43,917.8	16,818.6	38,739.3	1,033,650	83,777	On Track	N/A	Apr-13	TBD (subject to completion of design phase)	N/A	Ⓞ	Ⓞ

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Status of Major Capital Projects
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Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Facilitie Mangement & Real Estate													
Union Station Revitalization	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> - Full design of all stages of work - New VIA Panorama Lounge (2012) - West Wing handover to Metrolinx (2013) - NW PATH Phase 1 (2014) - Implementation of new M&E systems (2014) - York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015) <p>The final two stages of construction were retendered. The contract for this work, along with a revised overall project budget, was approved by Council in July 2015. Work on stages 2/3 commenced in September 2015.</p> <p>Key elements include:</p> <ul style="list-style-type: none"> - Bay Concourse & VIA Concourse - Great Hall restoration - Moats and Bay street promenade - Completion of lower level and East Wing retail space 	131,176	32,989	59,065	800,659	520,280	On Track	<p>Honouring the Heritage status of Union Station, performance issues with the GC/CM of Stage 1, the prime consultant, and other subcontractors, including claims, environmental and unforeseen site conditions, coordinating and carrying out construction while maintaining operations at the Station. In addition, commencement of Stage 2/3 construction and further development of the stage 2/3 construction schedule by the new contractor has impacted the schedule.</p> <p>To mitigate risks, project teams have responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments, and consideration of different construction methodologies.</p> <p>Note - The City has not accepted responsibility for certain construction claims filed by the stage 1 contractor and its subcontractors. The revised project budget does not include the cost of these claims. Staff have taken steps to protect the City's interest with respect to these claims, however any future decision resulting in a need to pay out any claims will result in a need for additional funding.</p>	Sep-09	Current Plan - Dec-2017 (Original end date was May-2016)	2017 (Construction schedule of Stage 2/3 contractor will dictate completion date)	G	G

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Life-to-Date

Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
St. Lawrence Market North Revitalization	Design of new building is being finalized. Significant archeological findings discovered has resulted in extensive four stage archeological process. Six to 12 month delay is estimated as a result. Project is currently in the bid documents stage of design in preparation for tender of new facility. Construction of interim market completed in June 2015 and open to public.	17,315	2,081	2,365	91,458	7,272	Delayed	Site Conditions - significant archeological remains were discovered. A complete remediation process is taking place which has between a 6 and 12 month delay in project timeline. Experienced a number of design changes driven by the consultant, the need to find budget efficiencies and change requests from clients and stakeholders. Managing expectations and transition of market vendors, from the existing north market to the temporary market.	Temp Market: Actual Start Date - Dec-14 (Planned start date was Sept-14) New North Market: Planned: Dec-14 Revised Plan: Jan-16	Temp Market: Dec-14 New North Market: Jun-17 (Original end date was Dec-14)	Temp Market: Actual End Date- June-15 New North Market: Jun-18	ⓐ	Ⓡ
Nathan Phillips Square Revitalization	Key elements completed to date include: - Podium green roof - New skate pavilion & concessions building - Relocation of Peace Garden - New water fountain - Landscaping along Queen and Bay St. - Minor landscaping and interior parking garage work was deferred and is to be completed	4,589	3,167	4,589	60,396	58,607	On Track	The project has experienced a number of complications from unforeseen site conditions including: - Structural / loading restrictions - Site conditions related to soil depth - Waterproofing - Unforeseen structural conditions related to the Sheraton Bridge. Managing construction around ongoing events on the Square. The contractor for phases 3 & 4 has submitted claims that are being actively managed by the project team within the approved budget.	Sep-08	Sep-2015 (Original end date was Dec-2010)	Dec-15	ⓐ	Ⓨ

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Project name	Comments/Issues	2015 Cash Flow			Total Project Cost		Status	Explanation for Delay	Start Date	End Date		On Budget	On Time
		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
Old City Hall HVAC	Installation of a newly designed heating and cooling system throughout the facility. Substantial completion was awarded in September 2015. Minor deficiencies work remaining.	3,845	2,994	3,845	36,900	36,048	Completed	Accommodating existing facility uses and tenants required revisions to sequencing and scheduling over the life of the project. Claims have also been received and are being actively managed.	Feb-10	Aug-15	Aug-15	Ⓞ	Ⓞ
Financial Services													
Financial Planning and Reporting System - FPARS	Phase 1 Public Budget Formulation (PBF): <ul style="list-style-type: none"> Launched 2016 budget submission in Public Budget Formulation (PBF) Held workshops to train staff on new PBF development and functionality Finalized PBF survey to gauge response on new functionalities and distributed it to City divisions Phase 1 in close-out phase working on the functionality fixes and improvements. Enhancement of calendarization, In Year, monitoring, Personnel Expenditure Planning, HR & Payroll reports. Held workshops to train staff on new PBF development and functionality (450 attendees). Reports released: Complement Planning Reports, Budget to Actual Variance Report Reports in development: Payroll, Complement Management Report, Dashboard (in testing phase) Phase 2 Enterprise Performance Management (EPM): <ul style="list-style-type: none"> Established data source testing and development teams for Service based dashboard Introduced Performance measurement tool to MLS, Affordable Housing & Children Services divisions Conducted training sessions for PBF performance measurement users Performed work on Service Level plain language (Service Levels "converted" to performance measures language) Identified technology solutions to refine the scope. Introduced Performance measurement tool to MLS & IT divisions (PBF system to be used for storing all measures, not just performance measures) Conducted training sessions for PBF performance measurement users (required to provide information for 2016 budget) Met with the City Agencies to commence the process of identifying and collecting performance measures. 	8,390	2,323	5,823	60,820	49,082	On Track		10Jan 2015	ec 2014	2015Dec 2016	Ⓞ	Ⓞ

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		Appr.	YTD	YE	Appr.	LTD				Planned	Revised		
SAP-Supported Cross-Application Timesheet (CATS)	Completed Business architecture that defines common business process patterns for scheduling staff work and reporting their attendance with a primary focus for Toronto Paramedic Services and Parks Forestry and Recreation business with an understanding to expand across the City.	2,728	192	1,750	7,540	510	On Track		Jan-14	Sep-16			

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Information Technology														
Web Revitalization: Web Refresh Phase 2	Revitalize the look and feel of the City's web site www.toronto.ca and restructure the information on the web site to enable client centric accessible information and services to improve customer service and overall public user experience in accessing their City. This includes a new service oriented design, an assessment and implementation of a new web platform and migration of all web site data and service to the new structure and environment. Major Deliverables: 2015: - Complete business needs definition (June 2015) - Establish new model to manage web content on www.toronto.ca (Sept 2015) 2016: Complete a new design for www.toronto.ca to (Q1-2016) 2017: Public Launch of new www.toronto.ca (Q3-2017) Budgets are estimates and will be confirmed after platform direction and decision from the assessment is established.	4,079	1,343	4,079	6,996	5,886	On track		Apr-14	Dec-17			ⓐ	ⓐ
Enterprise Time, Attendance & Scheduling Management Solution	An enterprise-wide solution that allows divisions to manage resource schedules and time and attendance reporting with one point of entry. The solution will integrate with SAP. Toronto Paramedic Services and Parks, Forestry & Recreation Divisions will be the initial pilot in scope for the project. Major Deliverables (TASS): 2015: Select and Procure Solution and Services (June 2015) 2016: Rollout Time & Scheduling to Toronto Paramedic Services and Parks Forestry & Recreation (Q3) 2017: Plan City Wide roll out and budget implications based on 2016 rollout (Q1)	6,718	2,025	4,200	12,848	2,118	On track		Jan-14	Jan-17			ⓐ	ⓐ
Employee and Management Self Service Portal Payroll	Modernize payroll services by removing paper-based payroll/HR processes and allow City employees to access and update their payroll information and submit requests for managers to approve electronically through a secure web portal, either for within the City's intranet or public internet. Major Deliverables (ESS/MSS): 2015: Automate 12 payroll/HR processes for employees and management (Aug-Oct 2015) 2016: Automate 17 payroll/HR processes for employees and management (Q1-Q4 2016)	6,717	1,780	3,717	9,776	4,812	Delayed	Wave 1: Completed development of 14 forms & workflow process automation - Testing in progress. Focused on testing of forms and processes and addressing any defects found during testing. Launched Wave 1 on October 19th with 4 Employee Self Serve and 2 Management Self Serve Forms for roll	Jan-13	Dec-15	Q1-Q4 2016		ⓐ	Ⓨ

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Enterprise Work Management Program	<p>A multi-year program to implement a City-wide Work Management System to improve the maintenance and service delivery operations for 4 major divisions: Transportation Services, TW, SWM and PF&R.</p> <p>Budgets are estimates and will be confirmed upon completion of the RFP evaluation and planning and design work phase for the Program</p> <p>Major Deliverables: 2016: Select and Procure Solution and Services (Q1-2016) 2016: Complete Business requirements and process harmonization for common Work Management processes (Q1 - 2016) 2017: Implement enterprise work management system to Urban Forestry (Q4-2017) 2018: Pending completion of procurement and project planning, implement enterprise work management system by Q4-2018 for: - Facilities and Equipment Maintenance in Solid Waste Management Services - Road Operations in Transportation Services - District Operations in Toronto Water</p>	3,710	391	2,766	8.13 (Trans)	967	Delayed	Deliverables for 2015 is behind schedule due to complexity in RFP issuance. Overall project is on track to complete by december 2018 as planned.	Jan-13	Dec-18		Ⓞ	Ⓞ
Enterprise Documents and Records Management Project	<p>The project will pilot a foundational technology to consistently manage, share, search and dispose of physical and electronic records, according to the City of Toronto Act and various legislation. Today the City has no means to manage electronic records and the system in use to manage physical records is unsupported since 2012. Both are considerable risks to the City. Revenue Services scope is being reviewed to pilot a few public services supported by EDRMS.</p> <p>Major Deliverables: 2015: Complete Planning for procuring and implementing the solution 2016: Select and Procure Solution and Services - Implement Enterprise Document and Records Management system with core business functions including integration with email records. 2017: Extend solution to include City's web content. Continue phased roll-out and decommission the current system. 2018: Continue roll-out of document and record management practices to City users</p>	3,151	485	423	10,980	4,043	Delayed	Under-spending due to delays in obtaining agreement for solution.				Ⓞ	Ⓨ
Email Replacement	<p>Implement Microsoft Exchange 2013. Migrate all users and their data from GroupWise to Exchange/Microsoft Outlook 2013. Develop and provide user training on new email system.</p> <p>Major Deliverables: 2015: - Migrate 22,500 email users to Microsoft Outlook (Jul-2015) - Decommission old email environment (Dec 2015) 2016: Implement additional business functionality of new email system such as full name standards (Q2-2016)</p>	6,544	3,729	4,500	9,640	6,431	On track	Migrations are now complete. The project will continue into 2016 using additional resources to accommodate the enhanced functionality, stabilization and closeout activities required e.g. GW decommissioning).	Jan-14	Feb-16	Jun-16	Ⓞ	Ⓞ

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I&T Consolidated Data Centre	Define and implement a data centre strategy to migrate and consolidate multiple data centres that currently exist in the City and are at full capacity together with other City Agencies as a result of the shared service study underway. Major Deliverables: 2015: Complete Shared Services Recommendations for Infrastructure Services, and Data Centre consolidation strategy. 2016: Complete planning for consolidation of 3 large data centres and several smaller facilities used by the City agencies and divisions. 2017: Implement in a staged approach the Data Centre consolidation strategy and plan.	1,188	599	599	9,300	6,716	On track		May-14	Dec-17		Ⓞ	Ⓞ
Business Continuity & Disaster Recovery Program	Develop and maintain with the business divisions a Business Continuity program for the City supported by a disaster recovery plan that manages the continuity of operations and service delivery to the public in the event of an unexpected outage caused by a major disaster for business processes or associated information technology. Major Deliverables: 2015: Complete Business Impact Analysis City Wide, IT dependencies/impact and Disaster Recovery plan (Dec 2015) - Deliverables (2016-2024) will be defined based on the developed plan in 2015 Budget estimates are long term high level projections that will be confirmed based on the output of the business continuity plans that are under way.	3,518	1,504	2,473	4,412	5,535	On track	Mobile devices recovery implementation proceeding ahead of Internet Security Infrastructure; I&T Division BIAs completed; Divisional IT dependencies being analysed. Internet Security Infrastructure planning/implementation deferred to 2016, IBMS solution brought forward to compensate. ESD (WebSphere) solution deferred to 2017 pending Internet Security Infrastructure.	Jan-13	Dec-24		Ⓞ	Ⓞ
City Clerk's Office													
Information Management Infrastructure - Enterprise Document & Records Management Solution (EDRMS)	Project was re-set in March 2015 after previous vendor challenges. A scope has been defined. Planning including the procurement approach is being detailed. Project schedule has been redefined.	747	158	223	3,459	1,246	On track		2011 Revised March 2014	Dec 2017	Dec 2017	Ⓜ	Ⓨ
Radio Replacement Communication Project													
Radio Communication System Replacement	The Radio Infrastructure Replacement project is a corporate initiative to replace the joint radio communication system infrastructure for the City's emergency services, Fire Services, Toronto Police Service and Toronto Paramedic Services.	13,907	4,740	10,276	55,491	46,324	Ongoing	N/A	11-Dec-07	31-Dec-14	1-Jun-16	Ⓞ	Ⓞ
Pan Am Games													
Centennial Track Resurfacing		597.7	5.0	597.7	730.0	137.3	Completed	The project has been completed. Awaiting invoices. IO Lead Project	Jul-14	Oct-14	Substantial Completion Jul-2-15 Post-games Deficiency Work Sep-9-15	Ⓞ	Ⓨ
Birchmount Track Resurfacing		372.8	11.5	372.8	456.0	94.7	Completed	The project has been completed. Awaiting invoices. IO Lead Project	Jul-14	Oct-14	Substantial Completion Jul-2-15 Post-games Deficiency Work Sep-9-15	Ⓞ	Ⓨ

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York Track Retrofit		6.0	0.0	6.0	1,596.0	817.2	Completed	The Indoor Track project has been completed. IO Lead Project The Outdoor Track project has been completed. IO Lead Project	May-14 Jul-14	Aug-14 Oct-14	Apr-15 Substantial Completion Jul-2-15 Post-games Deficiency Work Sep-9-2015	Ⓞ	Ⓨ
Etobicoke Olympium Retrofit	Deficiency work ongoing.	593.7	39.5	593.5	8,800.0	8,246.0	On track	Deficiency work to be completed by year-end. Funds held back for remaining deficiencies. Executive level involvement continues at IO.	Jul-13	Jul-14	Substantial Completion Oct-14-14 Post-games Deficiency Work Dec-31-15	Ⓞ	Ⓨ
BMX Track	Deficiency work ongoing.	1,225.2	938.7	1,225.2	3,954.0	3,667.6	On track	Post-games deficiency work to be completed in early October.	Aug-14	Jan-14	Substantial Completion May-27-15 Post-games Deficiency Work Oct-9-15	Ⓞ	Ⓨ
BMX Track - Concrete Reinforcement		450.0	449.9	450.0	450.0	449.9	Completed	The project has been completed.	Aug-14	Jan-15	May-15	Ⓞ	Ⓨ
Toronto Transit Commission													
Toronto Rocket Yard and Storage Track Accommodation	The Toronto Rocket Yard and Storage Track Accommodation project includes major expansions that will address the storage and maintenance facility requirements of the complete subway fleet, including the Toronto Rocket fleet on Line 1 (YUS) and the T1 fleet on Lines 2 and 4 (BD/Sheppard). The current work includes: a) <i>Wilson Yard</i> : Carhouse expansion, track additions (storage tracks, ladder tracks and run-around tracks), signal system upgrades, sub-station addition, and track and structure building renovation. Advanced construction for Wilson Carhouse North Expansion. b) <i>Davisville Yard</i> : Carhouse expansion, and consolidation of track and structure facility. c) <i>Vincent (Keele) Yard</i> : Facility rehabilitation for storage of T1 trains. d) <i>Kipling Station</i> : Additional storage track. e) <i>Greenwood Yard</i> : Conversion of CN delivery track to storage, and track and structure building renovation.	34,903	25,144	43,615	514,295	94,888	On Schedule		Jan-11	31/12/2019	TBD	Ⓞ	Ⓞ

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Leslie Barns Streetcar Maintenance and Storage Facility	<p>The TTC is building a new maintenance and storage facility, located at the corner of Leslie and Lake Shore, for its current fleet of streetcars. In addition, a new streetcar track will be installed to connect the City's streetcar network to the facility.</p> <p>The Leslie Barns project consists of four major contracts. The current status of these contracts is as follows:</p> <p>1. <i>Soil Removal and Capping</i>: The site preparation contract was completed in January 2012.</p> <p>2. <i>Hydro One Cable Relocation</i>: The contract was completed in July 2013.</p> <p>3. <i>Leslie Barns Maintenance and Storage Facility</i>: This contract consists of the construction of the maintenance facility and storage yard on the site. The contract was awarded on April 12, 2012. The contract was initially expected to be completed in June 2014; however, construction delays have resulted in expected completion in 2015. TTC will have staged occupancy of the facility starting July 2015 and completion of the work is expected by Q4 2015.</p> <p>4. <i>Leslie Street Connection Track</i>: This contract consists of the construction of the streetcar tracks from the Leslie Barns site entrance to the existing streetcar network on Queen Street, associated utility relocations, road reconstruction, streetscape enhancements on Leslie Street and Queen Street, and the perimeter</p>	115,500	56,067	100,084	506,622	409,534	On Schedule		Jan-09	31/12/2015	31/12/2016	Ⓞ	Ⓞ
Easier Access - Phase III	The Accessibility for Ontarians with Disabilities Act (AODA) was enacted in 2005 and requires all subway stations to be fully accessible by 2025. Phase II of the project was initiated to make twenty-three stations accessible. Phase III of the project will make the remaining subway/RT stations accessible by providing elevators, easier access fare gates, automatic sliding doors, signage improvements and minor modifications by 2025.	26,316	12,599	24,626	467,953	213,059	On Schedule		Jan-04	31/12/2025	31/12/2025	Ⓞ	Ⓞ
Automatic Train Control (ATC) Resignalling project	<p>The Automatic Train Control System (ATC) project has two components: upgrading the existing signal system to improve reliability, and increasing customer carrying capacity with more trains on the line and more frequent service.</p> <p>In May 2015, the signal system upgrade was transferred solely to Alstom Power Transport Canada Inc. (Alstom) for YUS (including TYSSE) to consolidate the work and responsibility of four contracts and two companies into a single contract with Alstom.</p>	100,800	37,218	47,859	562,835	250,573	Minor Delay	Cancellation of two Computer Based Interlocking contracts will result in a significant reduction in payments in 2015. Additionally, while the transition from two to one signal supplier is underway, TTC forces have been redirected to non- ATC State of Good Repair (SOGR) work and non-ATC closures which account for an anticipated \$30.7 million under-spend for 2015	Jan-03	Post 2025	31/12/2019	Ⓡ	Ⓞ
Fire Ventilation Upgrade	The project is comprised of two components: upgrading the subway ventilation system and constructing second exits at 14 high priority stations to reduce risk and enhance customer and employee safety in the event of a major fire in the subway system. The upgrades will provide significantly improved ventilation and exit capacity.	28,926	15,180	33,680	353,376	215,038	On Schedule		Dec-06	31/12/2028	31/12/2028	Ⓞ	Ⓞ

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McNicoll Bus Garage	The facility is planned to be constructed at Kennedy Road and McNicoll Avenue in Scarborough, and will store and maintain a combination of 250 articulated and regular buses. - Advanced design funds from 2016 to 2015. Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.	537	1,925	3,090	181,000	5,677	On Schedule		Jan-14	31/12/2020	31/12/2020	Ⓞ	Ⓞ
Fare System - PRESTO/TTC Farecard	As of April 2015, PRESTO is available at 19 subway stations, and on the new streetcars servicing 510 Spadina and 509 Harbourfront. The legal agreement for implementing PRESTO at the TTC has been completed. The agreement includes a commitment to develop a detailed project schedule for the overall project through to final implementation and operation and will consist of two major phases: Phase 1 and Phase 2. Discussions between Metrolinx and TTC continue towards developing an overall schedule for Phase 2 and the full implementation of PRESTO at the TTC.	13,559	1,964	7,832	51,698	17,369	Delayed	Scope change -project revised as LFLRV deployment delayed	Nov-12	31/12/2020	TBD	Ⓞ	Ⓨ
Toronto-York Spadina Subway Extension	The design and construction of a 8.6km, six station underground subway extension to the Spadina Subway from Downsview Station to Vaughan Metropolitan Centre. The project was managed by the Toronto Transit Commission, until April 2015 when Bechtel, a third party project management firm, was retained to manage the remainder of the project. Mobilization of Bechtel personnel has already commenced with additional construction management staff being deployed to various site offices as a top priority. Furthermore, as part of the project reset over the next 120 days, Bechtel will re-establish baseline schedule, budget, and relationships with contractors. The TTC will report back to Executive Committee by December 31, 2015 the final estimated project cost as informed by the pending review of construction claims costs by the Chief Executive Officer of the TTC.	543,018	267,368	485,157	2,784,171	1,912,691	On Schedule	The in-service date was initially targeted for the fall of 2016, however the project faced serious schedule challenges. On March 31, April 1 and 2 2015, Council approved a third party project management firm be retained to implement a comprehensive project reset, including working with contractors and obtaining agreement for an opening date by the end of 2017, developing a process and timeline to resolve outstanding claims, and establishing a collaborative environment to develop a common goal and improve project relationships. The TYSSE project is now targeted for opening by the end of 2017 and the project budget has been increased by \$150 million.	Jan-06	31/12/2016	31/12/2017	Ⓞ	Ⓞ
Scarborough Subway Extension	On October 8, 2013 Council confirmed support for the SSE, comprised of a 7.6km extension and 3 stations. Construction is expected to begin in 2018 and is scheduled to be completed in late 2023.	50,502	5,931	31,888	51,704	7,150	On Schedule		Jan-14	31/12/2023	31/12/2023	Ⓞ	Ⓞ

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Solid Waste Management													
DIVERSION SYSTEMS	Includes approved project cost reductions of \$1.3 million and approved \$7.6 million cash flow deferral from 2015 to 2016. Various Bin projects in process.	8,791	3,438	4,856	32,226	27,748	Delayed	RFQ/RFP Delayed. Delays in mould production for 2nd generation Green Bin have impacted production schedule	Prior 2010	Dec-15	Dec-17	Ⓞ	Ⓡ
Dufferin SSO Facility Expansion	Facility expansion tender awarded in Q3. Includes approved \$10 million cash flow deferral from 2015 to 2016. Project cost also increased by \$20.671 million. Project completion planned for 2019.	500	92	500	74,942	1,254	Delayed	RFP development was delayed due to delays in the Disco SSO Facility and time required to resolve the technology licensing agreement. Proposals for facility expansion received in Jan 2015 with award to contractor in September 2015.	Oct-15	Dec-16	Dec-19	Ⓡ	Ⓡ
LONG TERM WASTE MANAGEMENT STRATEGY	Amended staff report to Sept 22 PWIC approved by Council Sept 30 including vision statement, guiding principles, evaluation criteria and authority to extend contract term with HDR until December 31, 2016. Technical evaluation will begin in early October. Next project milestones include presenting the draft strategy to PWIC in Q1 2016, public consultation in Q1 2016 with final draft strategy in Q2 to be presented to Council for approval.	1,814	312	1,314	3,798	1,271	Delayed	Contract Award Issues	Jan-10	Apr-15	Jul-16	Ⓡ	Ⓡ

On/Ahead of Schedule	Ⓞ
Minor Delay < 6 months	Ⓢ
Significant Delay > 6 months	Ⓡ

>70% of Approved Project Cost	Ⓞ
Between 50% and 70%	Ⓢ
< 50% or > 100% of Approved Project Cost	Ⓡ