

## AUDITOR GENERAL'S REPORT ACTION REQUIRED

## Toronto Parking Authority – Results of Follow-up of Previous Audit Recommendations

| Date:                | May 18, 2016  |  |  |  |
|----------------------|---|--|--|--|
| То:                  | Board of Directors of the Toronto Parking Authority |  |  |  |
| From:                | Auditor General                                     |  |  |  |
| Wards:               | All   |  |  |  |
| Reference<br>Number: |   |  |  |  |

## SUMMARY

The Auditor General's Office conducts an annual follow-up review of the implementation status of recommendations contained in previously issued audit reports.

This report provides the status of the implementation of the audit recommendations included in the report entitled "Toronto Parking Authority Pay and Display Parking Operations - Review of Revenue, Expenditure and Procurement Practices" dated May 15, 2009.

(http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2009.AU11.9)

There were 16 recommendations included in the May 15, 2009 TPA audit report. In previous years, 11 of these recommendations were determined to have been fully implemented and four were determined to be no longer applicable. The remaining recommendation will be implemented with the execution of the Master Services Agreement. Management advised that it is their intent to submit the Master Services Agreement for approval by the Board of Directors at its meeting on May 26, 2016.

## RECOMMENDATIONS

#### The Auditor General recommends that:

1. The Board of Directors of the Toronto Parking Authority receive this report for information.

### **Financial Impact**

There is no financial impact resulting from receipt of this report.

## **ISSUE BACKGROUND**

The Auditor General conducts an annual follow-up process to ensure management has taken appropriate action to implement recommendations contained in audit reports.

In accordance with the Auditor General's Work Plan, we have reviewed the status of outstanding audit recommendations from the 2009 TPA audit report. We conducted this follow-up audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

## COMMENTS

The follow-up review process requires that management provide the Auditor General with a written response regarding the implementation status of each audit recommendation. Where management indicates that recommendations have been implemented, audit work is conducted by audit staff to ensure the accuracy of management assertions.

Table 1 represents the results of our current follow-up on audit recommendations for the Toronto Parking Authority.

#### Table 1:

|  | Total<br>No. of<br>Recs. | Previously Reported  |                   | Results of Current Review |                          |                   |
|--|--------------------------|----------------------|-------------------|---------------------------|--------------------------|-------------------|
| Report Title and Date  |                          | Fully<br>Implemented | Not<br>Applicable | Fully<br>Implemented      | Not Fully<br>Implemented | Not<br>Applicable |
| Toronto Parking Authority<br>Pay and Display Parking<br>Operations – Review of<br>Revenue, Expenditure and<br>Procurement Practices,<br>May 2009 | 16                       | 11                   | 4                 | 0                         | 1*                       | 0                 |

**RESULTS OF THE CURRENT REVIEW** 

There were a total of 16 recommendations in this report. In previous years, 11 of these recommendations were determined to have been fully implemented and four were determined to be no longer applicable.

(\*) The remaining recommendation will be fully implemented with the execution of the Master Services Agreement which includes the statement of work for data management services. Management advised that it is their intent to submit the Master Services Agreement for approval by the Board of Directors at its meeting on May 26, 2016.

As of May 18, 2016, when this report was signed, the Agreement was not yet finalized. Therefore, the recommendation together with management's comments and action plan, is listed in Attachment 1 and will be carried forward to the next follow-up review.

A consolidated report on the results of the implementation status of all audit recommendations that relate to the City's Agencies and Corporations will be issued by the Auditor General and tabled at the July meeting of the City's Audit Committee. The status of the implementation of recommendations from the May 15, 2009 TPA audit will be included in that report.

In 2017, the Auditor General will include in the annual follow-up process the 25 recommendations contained in the following two audit reports:

- Phase 1: Audit of Real Estate Activities presented to the Board of Directors in October 2015 (http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.AU4.11)
- Phase 2: Audit of the Revenue Operations of Off-Street Controlled Facilities presented to the Board of Directors in January 2016 (http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.AU5.5)

## CONTACT

Ina Chan, Assistant Auditor General, Auditor General's Office Tel: (416) 392-8472, Fax: (416) 392-3754, E-Mail: <u>ichan3@toronto.ca</u>

## SIGNATURE

Beverly Romeo-Beehler, Auditor General

## ATTACHMENT

Attachment 1: Audit Recommendations - Not Fully Implemented

#### **ATTACHMENT 1**

#### TORONTO PARKING AUTHORITY AUDIT RECOMMENDATIONS – NOT FULLY IMPLEMENTED

# Report Title:TORONTO PARKING AUTHORITY PAY AND DISPLAY<br/>PARKING OPERATIONS – REVIEW OF REVENUE,<br/>EXPENDITURE AND PROCUREMENT PRACTICES

Report Date: MAY 15, 2009

#### **Recommendation:**

| No.   |  | Recommendation   | Management's Comments and Action<br>Plan/Time Frame   |
|-------|--|--|---|
| (003) | Parking<br>with leg<br>appropri-<br>formal c<br>services<br>adequate<br>provided<br>a. a<br>b. c<br>b. c<br>b. c<br>b. c | sident of the Toronto<br>Authority, in consultation<br>gal counsel, take<br>iate steps to execute a<br>data and management<br>a agreement, ensuring<br>e terms and conditions are<br>d, including<br>access to vendor program<br>source codes essential to<br>the operation of pay and<br>display equipment, in the<br>event of vendor insolvency<br>defined service levels and<br>standards, including criteria<br>and measures for non-<br>performance subject to<br>penalty<br>TPA ability to obtain<br>potential financial benefits<br>should the vendor market<br>the product to other clients. | Subsequent to the Audit, TPA executed a<br>binding "Letter of Intent" with its supplier<br>and service provider comprising the key<br>elements of data management services<br>(DMS) which are applicable between the<br>parties. The structure of the data services<br>arrangement was altered and simplified in<br>early 2014 with the execution of a further<br>agreement between the TPA, its P&D<br>service provider and its card acquirer to<br>further limit TPA risk with respect to PCI-<br>DSS requirements.<br>Accordingly, the direction and scope of the<br>DMSA have been refocused to conform<br>with the current environment. A revised<br>DMSA and a Master Services Agreement<br>have been negotiated, are in near-final draft<br>and management expects to report to the<br>Board on May 26, 2016, upon completion<br>of refinements. |