



Toronto 2016 BUDGET

CAPITAL BUDGET NOTES



Fleet Services

2016 – 2025 CAPITAL BUDGET AND PLAN OVERVIEW

Fleet Services provides an inclusive range of services from acquisition to maintenance and disposal, for a diverse fleet of over 5,200 vehicles and equipment. Fleet Services also oversees 25 City-owned fuel sites, trains City vehicle and equipment operators and manages and monitors the 10,000 associated operator permits to ensure safe vehicle & equipment operation.

The 10-Year Capital Plan of \$491.081 million provides funding for the replacement of vehicles and equipment, utilized by City Programs and Agencies, excluding the Toronto Police Service Board and the Toronto Transit Commission. Fire Services, Toronto Paramedic Services and Toronto Zoo are part of the Capital Plan but these Programs and Agencies manage their own fleet replacements. The 10-Year Capital Plan also includes funding for the Consolidated Green Fleet Plan Project, Fuel Site closures and the Fuel Management System project.

The 2016 - 2025 Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves in which annual contributions are made by respective Programs and Agencies.

Highlights

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Contacts

Program:

Lloyd Brierley

General Manager, Fleet Services

Tel: (416) 392-1034

E-mail: lbrierl@toronto.ca

Corporate:

Ritu Sadana

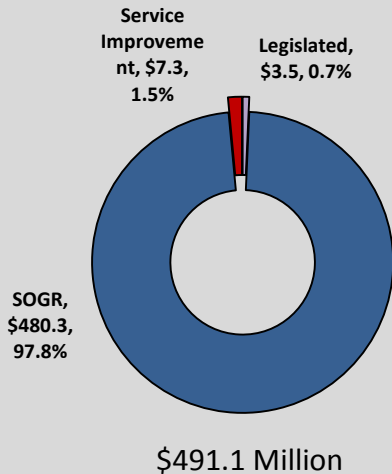
Manager, Financial Planning

Tel: (416) 395-6449

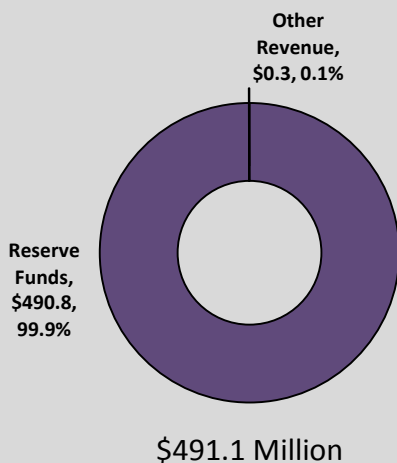
E-Mail: rsadana@toronto.ca

Capital Spending and Financing

2016 - 2025 Capital Budget and Plan by Expenditures Category



2016 - 2025 Capital Budget and Plan by Funding Source



Where does the money go?

The 2016 – 2025 Capital Budget and Plan totalling \$491.081 million provides funding for:

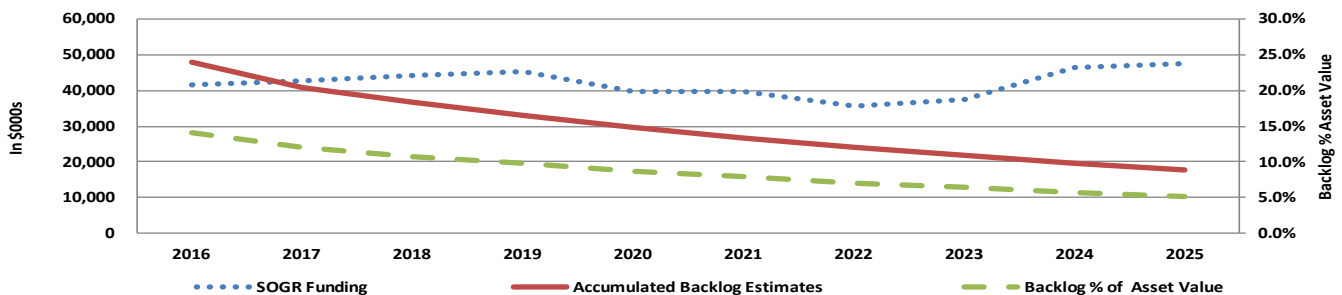
- State of Good Repair (SOGR) projects of \$480.296 million or 98% to replace existing vehicles and equipment;
- Service Improvement projects that total \$7.330 million or 1.5% to fund Fuel Site Closures, Fleet Management System integration with the Fuel Management System, and Maintenance System Upgrade; and
- Legislated projects that represent \$3.455 million or 0.7% of the total Capital Plan for the Consolidated Green Fleet Plan.

Where does the money come from?

- The 10-Year Capital Plan is 99.9% funded from the Vehicle and Equipment Replacement Reserves and does not require the use of debt as a funding source.
- Other Revenue of 0.1% consists of Library Foundation donations for replacement of Bookmobiles.

State of Good Repair Backlog

The 10-Year Capital Plan includes cash flow funding of \$480.296 million to address the State of Good Repair backlog which as a % of asset replacement value will decrease from 14.0% in 2016 to 5.0% in 2025.



Key Issues & Priority Actions

Capacity and Readiness to Spend and Proceed - The Program's spending rate in the past 5-years averages 62% with noticeable improvements in the last 2 years.

- ✓ Projects included in the 10-year Plan have been analyzed and reprioritized and cash flows amended to reflect vehicle delivery plans.

Capital Reserves - Ensuring the City's fleet is safe and reliable and the City's Vehicle and Equipment Replacement Reserve is adequate for the timely replacements of vehicles.

- ✓ The 2016-2025 Capital Plan relies on funding from the Vehicle Replacement Reserves which will provide adequate funding on the 10-year planning horizon.
- ✓ Fleet Services in conjunction with Financial Planning will continue to implement a 3 point action plan that will ensure the Vehicle & Equipment Reserve is fully funded throughout the 10-year Capital Plan.
- ✓ Actions taken in 2016 result in the Vehicle Replacement Reserve providing adequate funding to 2025.

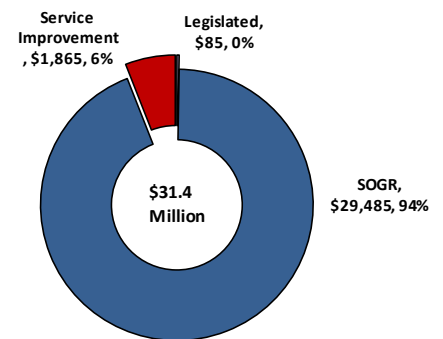


2016 Capital Budget Highlights

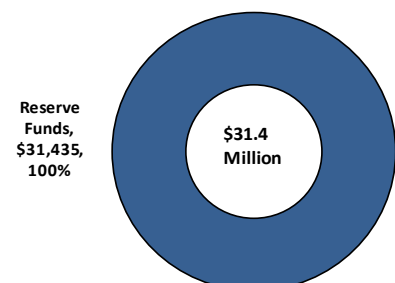
The 2016 Capital Budget for Fleet Services of \$31.435 million, excluding carry forward funding, will:

- Maintain the City's fleet in state of good repair through the replacement of vehicles (\$29.485 million), which includes, but is not limited to, the following programs: Solid Waste Management (\$18.259 million), Toronto Paramedic Services (\$3.600 million), Fire Services (\$2.138 million), Transportation Services (\$1.5 million) and Toronto Water (\$2.0 million);
- Continue Service Improvement projects (\$1.865 million), including the Fleet Management System and Fuel Integration project (\$1.765 million) and City Fuel Site Closures and upgrades (\$0.100 million); and
- Continue legislated projects such as the Consolidated Green Fleet Plan, an initiative dedicated to lowering emissions and taking advantage of innovative green technologies (\$0.085 million).

2016 Capital Budget by Project Category (in \$000s)



2016 Capital Budget by Funding Source (in \$000s)



Actions for Consideration

Approval of the 2016 Preliminary Budget as presented in these notes requires that:

1. City Council approve the 2016 Capital Budget for Fleet Services with a total project cost of \$44.173 million, and 2016 cash flow of \$50.190 million and future year commitments of \$51.075 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 25 new / change in scope sub-projects with a 2016 total project cost of \$44.173 million that requires cash flow of \$8.098 million in 2016 and future year cash flow commitments of \$36.075 million for 2017;
 - ii. 6 previously approved sub-projects with a 2016 cash flow of \$23.197 million and 2017 cash flow of \$15.0 million;
 - iii. 3 previously approved sub-projects with carry forward funding from 2014 and prior years requiring 2016 cash flow of \$0.140 million that requires Council to reaffirm its commitment; and
 - b) 2015 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2015 into 2016 totalling \$18.755 million.
2. City Council approve the 2017 - 2025 Capital Plan for Fleet Services totalling \$408.571 million in project estimates, comprised of \$14.115 million in 2017; \$49.777 million for 2018; \$51.844 million for 2019; \$51.214 million for 2020; \$49.694 million for 2021; \$52.038 million for 2022; \$61.019 million for 2023; \$40.789 million for 2024; and \$38.081 million in 2025.
3. City Council approve 8 new temporary capital positions for the delivery of 2016 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
4. The 2016 Capital Budget for Fleet Services be adjusted to agree with Programs' 2016 budgeted contributions to the Vehicles Reserves to reflect any changes to the contributions that may occur during the 2016 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.

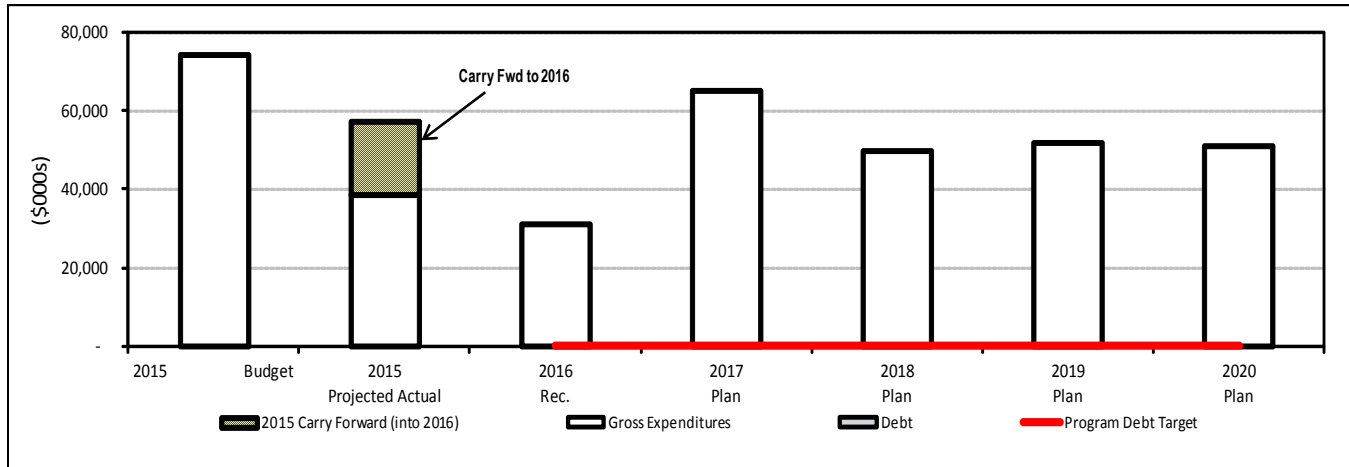


Part I:

10-Year Capital Plan

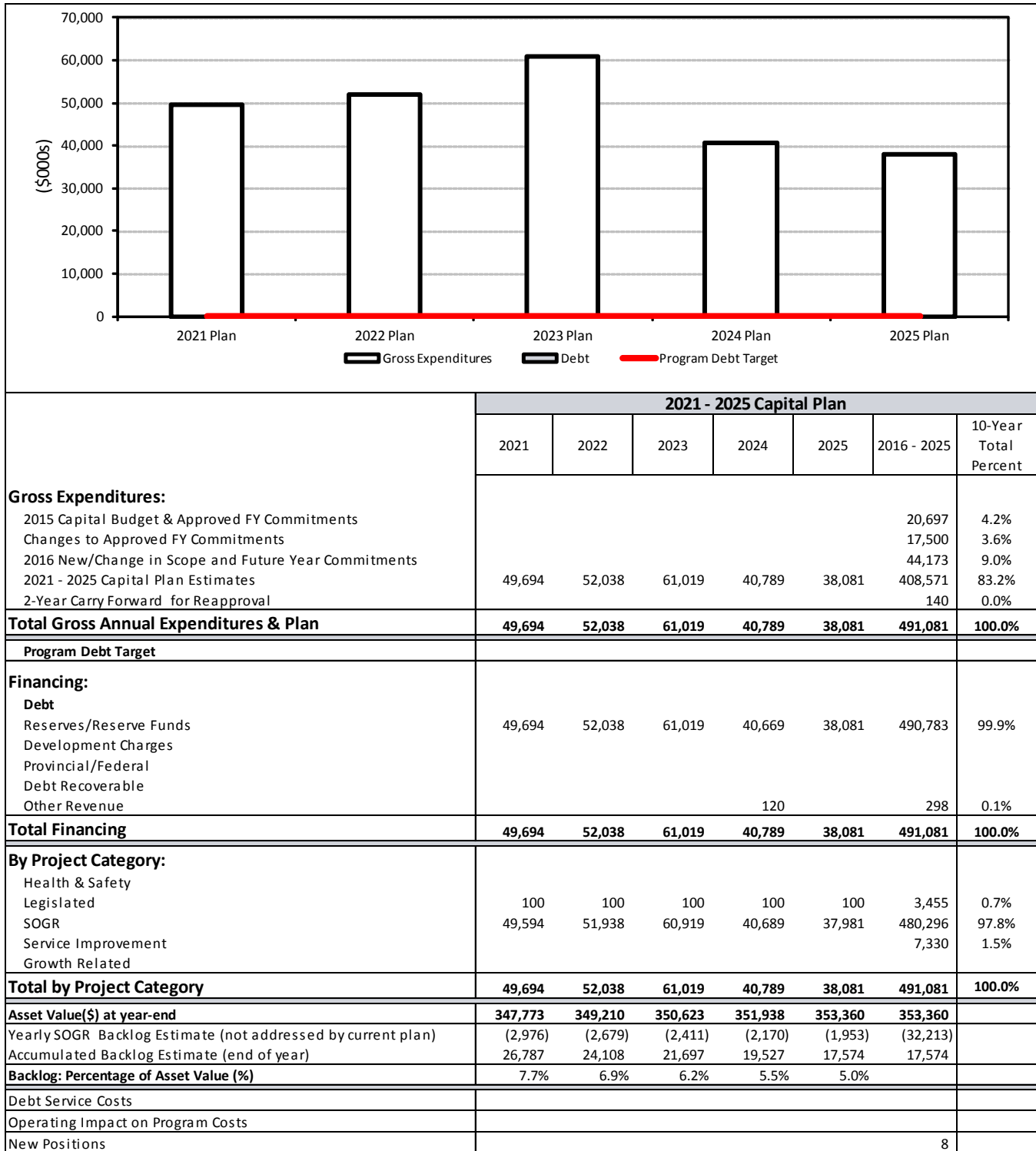
10 Year Capital Plan

Table 1a
2016 Preliminary Budget, 2017-2020 Preliminary Capital Plan



	2016 Capital Budget and 2017 - 2020 Capital Plan								5-Year Total Percent
	2015		2016	2017	2018	2019	2020	2016 - 2020	
	Budget	Projected Actual							
Gross Expenditures:									
2015 Capital Budget & Approved FY Commitments	74,446	38,722	20,697					20,697	8.3%
Changes to Approved FY Commitments			2,500	15,000				17,500	7.0%
2016 New/Change in Scope and Future Year Commitments			8,098	36,075				44,173	17.7%
2017 - 2020 Capital Plan Estimates				14,115	49,777	51,844	51,214	166,950	66.9%
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2016		18,755	140					140	0.1%
Total Gross Annual Expenditures & Plan	74,446	289,690	31,435	65,190	49,777	51,844	51,214	249,460	100.0%
Program Debt Target									
Financing:									
Debt									
Reserves/Reserve Funds	74,446	38,722	31,435	65,012	49,777	51,844	51,214	249,282	99.9%
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue				178				178	0.1%
Total Financing	74,446	38,722	31,435	65,190	49,777	51,844	51,214	249,460	100.0%
By Project Category:									
Health & Safety									
Legislated	278	121	85	435	1,235	1,100	100	2,955	1.2%
SOGR	68,647	35,543	29,485	60,490	48,342	49,944	50,914	239,175	95.9%
Service Improvement	5,521	3,058	1,865	4,265	200	800	200	7,330	2.9%
Growth Related									
Total by Project Category	74,446	38,722	31,435	65,190	49,777	51,844	51,214	249,460	100.0%
Asset Value (\$) at year-end		340,747	340,747	342,161	343,571	345,029	346,404	346,404	
Yearly SOGR Backlog Estimate (not addressed by current plan)			(2,000)	(6,960)	(4,083)	(3,674)	(3,307)	(20,024)	
Accumulated Backlog Estimate (end of year)		49,787	47,787	40,827	36,744	33,070	29,763	29,763	
Backlog: Percentage of Asset Value (%)		14.6%	14.0%	11.9%	10.7%	9.6%	8.6%		
Debt Service Costs									
Operating Impact on Program Costs									
New Positions			8					8	

Table 1b
2021 - 2025 Preliminary Capital Plan

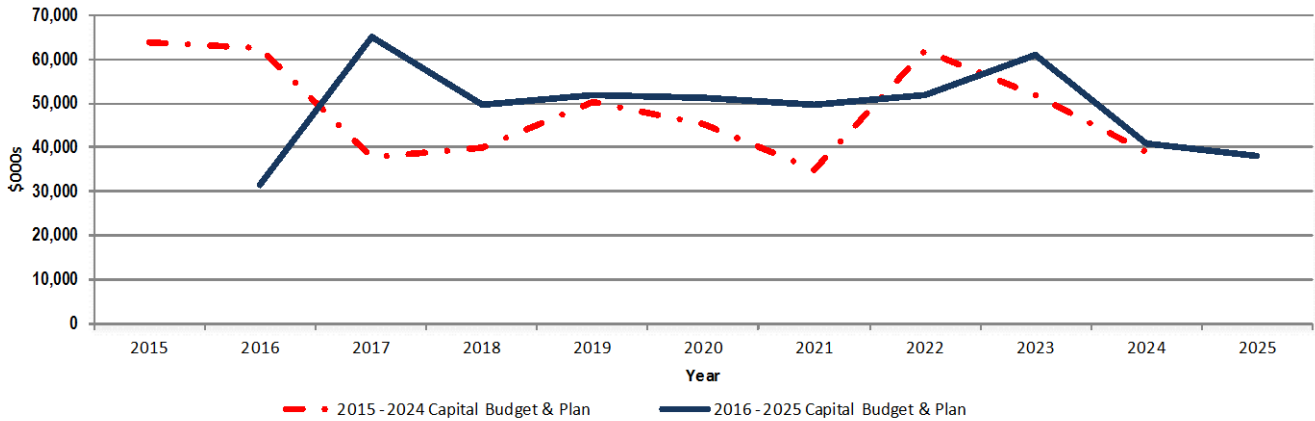


Key Changes to the 2015 - 2024 Approved Capital Plan

The 2016 Capital Budget and the 2017 - 2025 Capital Plan reflects an increase of \$3.353 million in capital expenditures from the 2015 - 2024 Approved Capital Plan.

The table and chart below provide a breakdown of the \$3.353 million or 0.7% increase in the Capital Program on an annual basis from 2015 to 2025.

Chart 1
Changes to the 2015 -2024 Approved Capital Plan (In \$000s)



(\$000s)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	10-Year Total
2015 - 2024 Capital Budget & Plan	63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014		467,728
2016 - 2025 Capital Budget & Plan		31,435	65,190	49,777	51,844	51,214	49,694	52,038	61,019	40,789	38,081	491,081
Change %		(49.8%)	72.6%	24.3%	2.8%	12.9%	42.8%	(15.8%)	17.2%	4.5%		0.7%
Change \$		(31,184)	27,410	9,746	1,424	5,858	14,892	(9,760)	8,969	1,775		3,353

As made evident in the chart above, the \$3.353 million increase in the Capital Program reflects the Program's commitment to maintain the City's fleet in a state of good repair and address the City's backlog of vehicle replacements on an ongoing basis. The changes reflect an alignment of cash flow spending with actual vehicle delivery and readiness to spend.

As reflected in Table 2 on the following page, changes to the 2015 – 2024 Approved Capital Plan, specifically the \$29.130 million increase in capital funding over the nine common years of the Capital Plans (2016 – 2024) arise from the reprioritization of Fleet Services' capital projects driven by the following factors:

- Continued efforts by Fleet Services and Financial Planning to implement the multi-year three point action plan approved through the 2015 Budget process that was designed to eliminate the backlog of vehicle replacements and fund each division’s optimal requirements.
- Adjustments to Fleet Services' 2016 – 2025 Capital Budget and Plan to reflect historical spending rates and alignment of capital spending with the delivery plans for Programs and Agencies; and
- Consideration of budget approval timelines, the procurement process and manufacturer lead times for customized vehicles.

A summary of project changes for the years 2016 to 2024 totalling \$29.130 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2016 - 2024 Total
2015 - 2024 Capital Budget & Plan	63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014	-	423,870
2016 - 2025 Capital Budget & Plan		31,435	65,190	49,777	51,844	51,214	49,694	52,038	61,019	40,789	38,081	453,000
Capital Budget & Plan Changes (2016 - 2024)		(31,184)	27,410	9,746	1,424	5,858	14,892	(9,760)	8,969	1,775		29,130

	Total Project Cost	2016	2017	2018	2019	2020	2021	2022	2023	2024	2016 - 2024	2025	Revised Total Project Cost
Previously Approved													
Public Health - Fleet Replacement		(72)	26			(200)					(246)		
Library - Fleet Replacement		(353)	(77)	(17)	(154)	57	244	(117)	(201)	377	(241)	132	
Parks Forestry & Recreation - Fleet Replacement		(10,669)	(3,987)	4,366	(631)	(657)	(302)	70	461	2,622	(8,727)	4,526	
Purchasing - Fleet Replacement		(26)				(7)					(33)		
Municipal Licensing & Standards - Fleet Replacement		(584)		2	2	1					(579)		184
Solid Waste - Fleet Replacement		(1,984)	7,531	3,434	(61)	5,203	8,619	1,368	7,859	(1,434)	30,535	14,135	
Engineering and Construction Services - Fleet Replacement		(266)									(266)		32
Transportation - Fleet Replacement		(5,400)	1,880	(3,400)		3,400					(3,520)	1,950	
EMS - Fleet Replacement		(4,099)	(2,000)		2,000						(4,099)	6,400	
Fire - Fleet Replacement		(6,702)	(5,762)			(2,476)	2,440	(11,151)			(23,651)	7,203	
Zoo - Fleet Replacement		(350)									(350)	350	
Exhibition Place - Fleet Replacement		(318)	35	(44)	(56)	(50)	(50)	(50)	(50)	(50)	(633)	350	
Fleet Replacement - Insurance Contingency		(150)									(150)	150	
Fuel Site Closures		(1,200)									(1,200)		
Arena Boards - Replacement of Ice Resurfacers		(105)				115		(120)			(110)	130	
Green Fleet Plan		(50)	135	1,135	1,000						2,220	100	
Fleet Services - Fleet Replacement		(236)	48	124	54	50	50	50	50	290	480	290	
Facilities Mgmt & Real Estate - Fleet Replacement		(1,394)	328	517	(77)		1				(625)	233	
Clerks - Fleet Replacement		(125)	23				30			(30)	(102)	41	
Toronto Water - Fleet Replacement		(4,206)	(6,290)	3,290	(1,000)	330	3,670				(4,206)	1,625	
Maintenance System Upgrade					(600)						(600)		
Toronto Building - Fleet Replacement		(112)									(112)		
EDCT - Fleet Replacement		(32)		(1)		(10)					(43)		
PPF&A - Fleet Replacement		(32)			(10)	16					(26)		
SSHA - Fleet Replacement		(72)									(72)		
Fleet Mgmt System & Fuel System Integration					600				600		1,200		
Information Technology - Fleet Replacement		(25)									(25)		
Toronto Community Housing Corp. - Fleet Replacement		(720)	(555)	340	357	86	190	190	250		138	250	
Total Previously Approved		(39,282)	(8,665)	9,746	1,424	5,858	14,892	(9,760)	8,969	1,775	(15,043)	38,081	
New													
Public Health - Fleet Replacement		72									72		
Library - Fleet Replacement			506								506	132	
Parks Forestry & Recreation - Fleet Replacement		500	4,700								5,200	4,526	
Purchasing - Fleet Replacement		55									55		
Municipal Licensing & Standards - Fleet Replacement		225	400								625	184	
Solid Waste - Fleet Replacement		500	8,000								8,500	14,135	
Engineering and Construction Services - Fleet Replacement		50	216								266	32	
Transportation - Fleet Replacement			4,000								4,000	1,950	
EMS - Fleet Replacement		3,600	999								4,599	6,400	
Fire - Fleet Replacement		1,000	5,702								6,702	7,203	
Zoo - Fleet Replacement		350									350	350	
Exhibition Place - Fleet Replacement			343								343	350	
Fleet Replacement - Insurance Contingency		150									150	150	
Fuel Site Closures		100	2,950								3,050		
Arena Boards - Replacement of Ice Resurfacers		105									105	130	
Green Fleet Plan		35	200								235	100	
Fleet Services - Fleet Replacement		110									110	290	
Facilities Mgmt & Real Estate - Fleet Replacement		100	803								903	233	
Clerks - Fleet Replacement		50	51								101	41	
Toronto Water - Fleet Replacement		500	5,540								6,040	1,625	
EDCT - Fleet Replacement		56									56		
Fleet Mgmt System & Fuel System Integration		465	1,115								1,580		
Information Technology - Fleet Replacement		25									25		
Toronto Community Housing Corp. - Fleet Replacement		50	550								600	250	
Total New		8,098	36,075	-	-	-	-	-	-	-	44,173	38,081	
Total Changes		(31,184)	27,410	9,746	1,424	5,858	14,892	(9,760)	8,969	1,775	29,130	76,162	

Significant Capital Project Changes for Fleet Services:

Cash flow funding has been adjusted based on historical spending rates, capacity, and expected procurement progress and completion of project delivery, as outlined below:

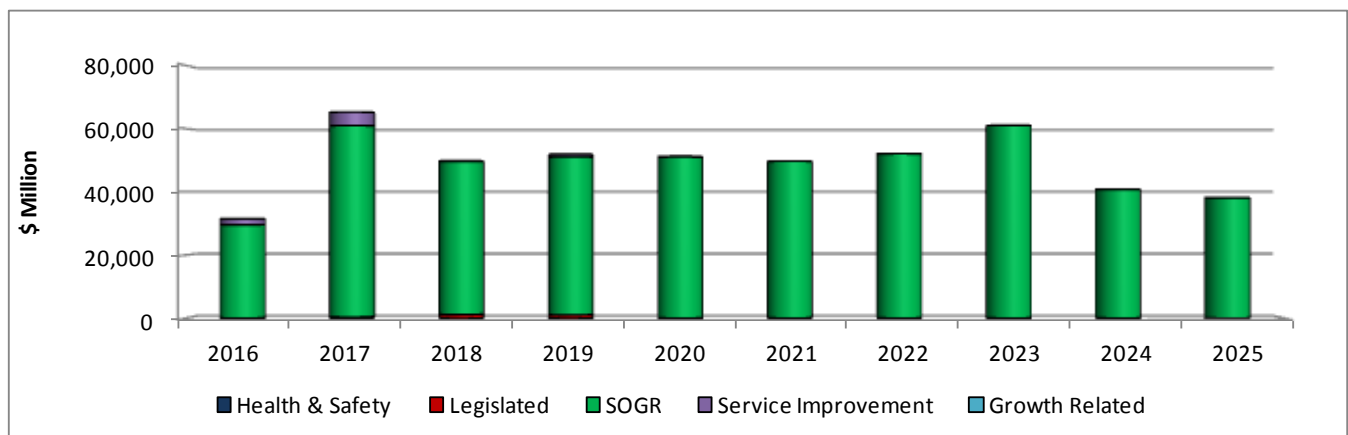
- Fleet Services worked with Financial Planning Division to review vehicle replacement requirements of Programs and Agencies and aligned cash flow funding with the delivery plans based on historical

actual spending. As a result, cash flows of \$39.282 million and \$8.665 million were deferred from 2016 and 2017 respectively to future years.

- Cash flow estimates of previously approved projects included in the 10-year Capital Plan were reviewed and adjusted due to the following reasons:
- As part of the review of the capital program requirements, there is an overall reduction of cash flow funding over the 10-year period when compared to last year for previously approved capital projects. The reduction is attributable to the following:
 - Revised operational requirements and spending capacity for Programs such as Fire Services, Toronto Water and Transportation Services;
 - Ability to extend asset lifecycles without incurring additional maintenance costs through effective vehicle and lifecycle management and increased vehicle rentals for Parks, Forestry and Recreation; and
 - Cancellation of projects due to changing needs or client programs not being ready to implement included Purchasing & Materials Management, Engineering & Construction Services, Exhibition Place, Arena Boards of Management, City Clerk's Office, Toronto Building, and Economic Development and Culture.
- Increased cash flow funding was allocated to Solid Waste Management Services to address the following priorities:
 - Acceleration of vehicle replacements as it is more beneficial to replace than repair;
 - Additional trucks (spare vehicles) required to maintain service levels when existing trucks are being serviced; and
 - Continuation of the residential curb-side collection in District 3 and 4.

2016 – 2025 Capital Plan

**Chart 2
2016 – 2025 Capital Plan by Project Category (In \$000s)**



As illustrated in the chart above, the 10-Year Capital Plan for Fleet Services of \$491.081 million provides 97.8% funding for State of Good Repair (SOGR) projects a priority, 1.5% for Service Improvement projects, and 0.7% for Legislated projects over the 10-year period.

The following table details the list of capital projects by category included within the 2016 – 2025 Preliminary Capital Budget and Plan for Fleet Services:

Table 3
Summary of Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2016 - 2025 Total	Rec'd Total Project Cost
Total Expenditures by Category													
Legislated													
Green Fleet Plan		85	435	1,235	1,100	100	100	100	100	100	100	3,455	3,455
Sub-Total		85	435	1,235	1,100	100	100	100	100	100	100	3,455	3,455
State of Good Repair													
Solid Waste - Fleet Replacement		18,259	20,922	12,614	14,768	14,440	15,255	18,334	28,018	7,628	14,135	164,373	164,373
EMS - Fleet Replacement		3,600	3,190	4,409	6,460	4,584	4,726	6,240	6,225	6,498	6,400	52,332	52,332
Fire - Fleet Replacement		2,138	7,143	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	66,905	66,905
Toronto Water - Fleet Replacement		2,000	6,540	7,661	7,600	7,000	7,415	5,409	3,599	3,250	1,625	52,099	52,099
Transportation - Fleet Replacement		1,500	9,780	500	3,900	7,300	3,900	3,900	3,900	3,900	1,950	40,530	40,530
Parks, Forestry & Recreation - Fleet Replacement		500	6,734	10,688	6,756	7,093	7,448	7,820	8,211	8,622	4,526	68,398	68,398
Zoo - Fleet Replacement		350	350	350	350	350	350	350	350	350	350	3,500	3,500
Municipal Licensing & Standards - Fleet Replacement		225	768	633	507	258	418	183	716	716	184	4,608	4,608
Fleet Replacement - Insurance Contingency		150	150	150	150	150	150	150	150	150	150	1,500	1,500
Fleet Services - Fleet Replacement		110	284	360	290	290	290	290	290	290	290	2,784	2,784
Arena Boards - Replacement of Ice Resurfacers		105	108	110	112	230	236	-	125	130	130	1,286	1,286
Facilities Management & Real Estate - Fleet Replacement		100	1,284	1,245	53	417	644	436	497	150	233	5,059	5,059
Public Health - Fleet Replacement		72	26	-	26	-	80	35	50	60	-	349	349
EDCT - Fleet Replacement		56	-	44	36	26	75	-	50	-	-	287	287
Purchasing & Materials Mgmt - Fleet Replacement		55	145	-	-	28	-	-	50	30	-	308	308
Exhibition Place - Fleet Replacement		53	761	350	350	350	350	350	350	350	350	3,614	3,614
Engineering & Construction - Fleet Replacement		50	489	281	288	305	305	335	285	32	32	2,402	2,402
Clerks - Fleet Replacement		50	127	-	25	-	30	-	-	-	41	273	273
TCHC - Fleet Replacement		50	1,050	985	887	206	250	250	250	250	250	4,428	4,428
Library - Fleet Replacement		37	582	670	43	587	349	438	-	870	132	3,708	3,708
IT - Fleet Replacement		25	-	-	116	-	-	-	-	35	-	176	176
Toronto Building - Fleet Replacement		-	57	89	-	45	35	45	-	100	-	371	371
PPF&A - Fleet Replacement		-	-	-	24	52	40	45	-	-	-	161	161
SSHA - Fleet Replacement		-	-	-	-	-	45	80	-	75	-	200	200
Fleet Mgmt System & Fuel System Integration		-	-	-	-	-	-	-	600	-	-	600	600
Human Resources - Fleet Replacement		-	-	-	-	-	-	45	-	-	-	45	45
Sub-Total		29,485	60,490	48,342	49,944	50,914	49,594	51,938	60,919	40,689	37,981	480,296	480,296
Service Improvements													
Fleet Mgmt System & Fuel System Integration		1,765	1,115	-	600	-	-	-	-	-	-	3,480	3,480
Fuel Site Closures, Upgrades & Replacement		100	3,150	200	200	200	-	-	-	-	-	3,850	3,850
Sub-Total		1,865	4,265	200	800	200	-	-	-	-	-	7,330	7,330
Total Expenditures by Category (excluding carry forward)		31,435	65,190	49,777	51,844	51,214	49,694	52,038	61,019	40,789	38,081	491,081	491,081

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2016, excluding ongoing capital projects (i.e. Civic Improvement projects)

2016 – 2025 Capital Projects

The 10-Year Capital Plan supports Fleet Service’s objectives which include the maintenance and replacement of programs vehicles and equipment, implementing the Consolidated City’s Green Fleet initiatives, the Fleet Management & Fuel Systems Integration project, and Fuel Site Closures, Upgrades, and Replacement.

Legislated

- Legislated projects total of \$3.455 million or 0.7% of the total 10-Year Capital Plan’s spending.
 - *Consolidated Green Fleet Plan* – The Green Fleet initiatives aim to employ vehicles, equipment, fuels and practices that consume less fuel and emit less GHG and air pollution, meet the City’s operational requirements, are sustainable, and are economically viable. The 10-year Capital Plan provides funding to acquire fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs of the vehicle.

State of Good Repair (SOGR)

- SOGR projects account for \$480.296 million or 97.8% of the 10-Year Capital Plan for the replacement of vehicles and equipment for all City Programs and Agencies. The majority of SOGR project funding is allocated to the replacement of vehicles for Solid Waste Management, Toronto Paramedic Services, Fire Services, Transportation Services and Toronto Water.

Service Improvements

- Service Improvement projects total \$7.330 million or 1.5% of the total 10-Year Capital Plan.
 - *Fleet Management and Fuel Systems Integration* – Implementation will include a real-time integration between Fleet and Fuel management systems. The integration between all City operated fuel sites and the fleet management system will provide Fleet Services with the ability to have real time monitoring; automated vehicle odometer data; data flow to improve security; and better customer service and information to City Divisions. A plan has been established to equip an additional 3,000 vehicles with new technology.
 - *Fuel Site Closures, Upgrades and Replacement* – Fleet Services oversees 25 City-owned fuel sites. Fleet’s goal is to optimize the number of fuel sites to maintain a minimum fuel supply to meet the strategic and emergency requirements; reduce infrastructure costs; and minimize potential environmental risks. The upgraded sites dispense all fuel types that are in use by the City of Toronto, have above ground fuel storage tanks that will minimize the risk of soil contamination as well as real time monitoring of fuel volumes.

2016 Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2016 Capital Budget and Future Year Commitments, that consists of 2016 and future year cash flows for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

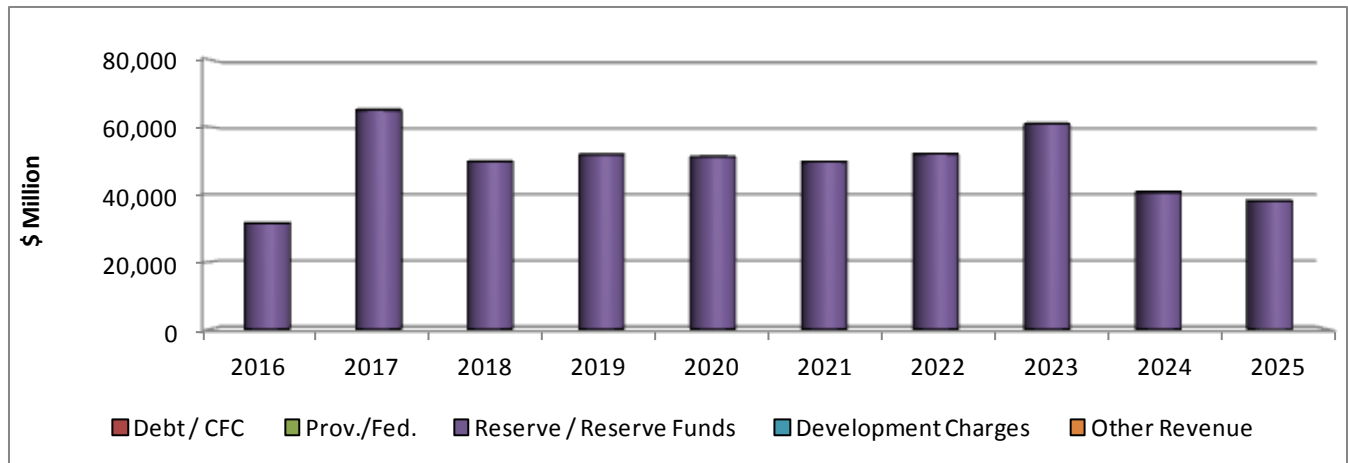
- Table 3a below lists the 2016 Cash Flow and Future Year Commitments for Fleet Services:

**Table 3a
2016 Cash Flow & Future Year Commitments (In \$000s)**

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total 2016 Cash Flow & FY Commits
Expenditures											
Previously Approved	23,337	15,000									38,337
Change in Scope	465	1,115									1,580
New	7,633	34,960									42,593
New w/Future Year											-
Total Expenditure	31,435	51,075	-	-	-	-	-	-	-	-	82,510
Financing											
Debt											-
Debt Recoverable											-
Other		178									178
Reserves/Res Funds	31,435	50,897									82,332
Development Charges											-
Provincial/Federal											-
Total Financing	31,435	51,075	-	-	-	-	-	-	-	-	82,510

- Approval of the 2016 Capital Budget of \$31.435 million will result in the future year cash flows commitments of \$51.075 million in 2017, for a total of \$82.510 million. Higher commitments in 2017 reflect the second year of delivery for key projects.

Chart 3
2016 – 2025 Capital Plan by Funding Source (In \$000s)

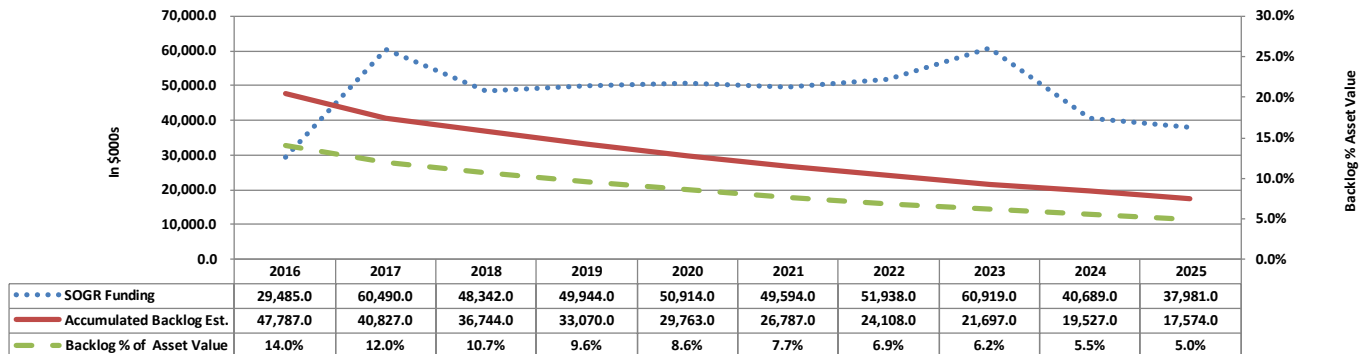


The 10-Year Capital Plan of \$491.081 million will be financed by the following sources:

- Reserve and Reserve Funds constitute \$490.783 million or 99.9% of required funding over 10 years for all capital projects.
 - The Reserves are financed annually by the Programs and Agencies' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, with the intent to promote efficiencies and to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- A donation of \$0.298 million from the Library Foundation represents the other source of funding and will partly fund the replacement of Bookmobiles for the Toronto Public Library.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Capital Plan dedicates \$480.296 million to SOGR spending.

- The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life. The SOGR funding and the accumulated backlog estimates to year-end fluctuate because vehicle replacements are determined on an estimated average useful life based on vehicle and equipment types.
- The 2016 SOGR backlog of \$49.787 million or 14.0% of asset replacement value will decrease to \$17.574 million or 5.0% of the asset replacement value by the end of 2025. The 10-Year Capital Plan provides an average of \$48.030 million of funding annually to reduce the backlog. The backlog is reduced an average of \$3.221 million annually over the 10-year period.
- The entire SOGR backlog for Fleet Services is comprised of vehicle replacements as presented in the table below:

Table 4
SOGR Backlog by Asset Category (In \$000s)

Vehicle Replacements	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
State of Good Repair Funding	29,485	60,490	48,342	49,944	50,914	49,594	51,938	60,919	40,689	37,981
Accumulated Backlog Est. (yr end)	47,787	40,827	36,744	33,070	29,763	26,787	24,108	21,697	19,527	17,574
Backlog %Asset Value	14.0%	12.0%	10.7%	9.6%	8.6%	7.7%	6.9%	6.2%	5.5%	5.0%
Asset Value	340,747	340,747	342,161	343,571	345,029	347,773	349,210	350,623	351,938	353,360

Table 5
Capital Project Delivery: New Temporary Positions

Position Title	CAPTOR Project Number	# of Positions	Project Delivery		Salary and Benefits \$ Amount(\$ 000s)					
			Start Date	End Date (m/d/yr)	2016	2017	2018	2019	2020	2020 - 2025
Manager, Asset Management	FLT907272-9	1.0	07/01/2016	12/31/2017	75.0	155.0				
Fleet Management Specialist	FLT907272-9	2.0	07/01/2016	12/31/2017	140.0	290.0				
Automotive Mechanic 2	FLT907272-9	5.0	07/01/2016	06/30/2017	250.0	260.0				
Total		8.0			465.0	705.0	-	-	-	-

Approval of the 2016 – 2025 Capital Budget and Plan will result in a requirement for 8 new temporary capital project delivery positions to implement the following project:

- *Fleet Management System and Fuel System Integration* – 8.0 temporary positions are required to implement the solution from the Automated Odometer Download pilot project completed in 2015. These positions will install Vehicle Information Boxes (VIB) on 3,000 vehicles and oversee the business transformation and implementation of the new systems.

Council approve these new 8 temporary capital positions for the delivery of the above capital projects / sub-projects and that the duration for each temporary position not exceed the life of the funding of its respective capital projects / sub-projects.



Part II:

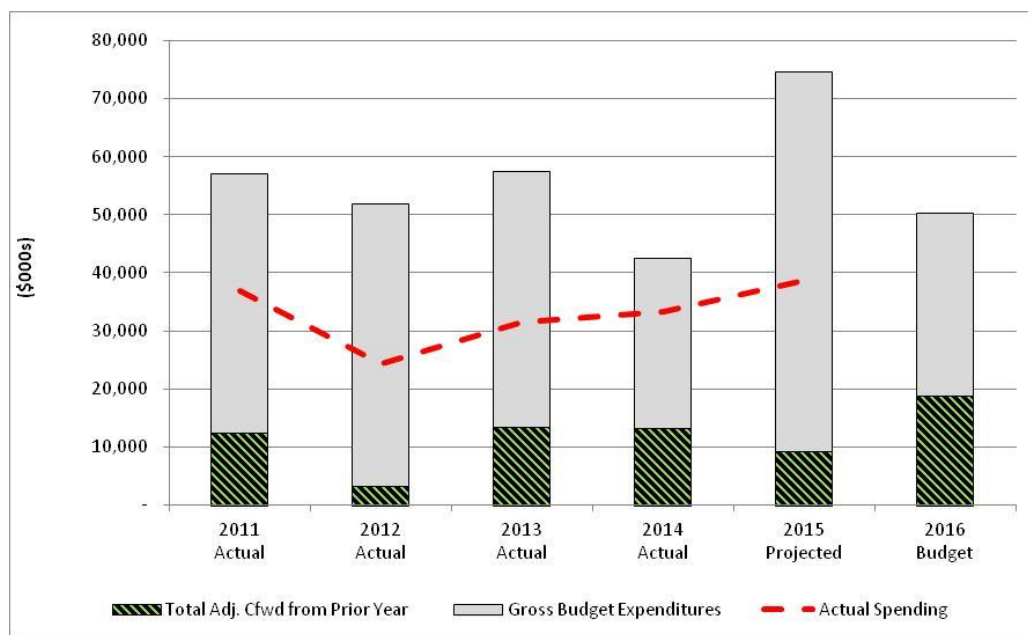
Issues for Discussion

Issues for Discussion

Issues Impacting the 2016 Capital Budget

Review of Capital Projects and Spending

- During the 2015 Budget process, Council directed the Deputy City Manager & Chief Financial Officer to commence a detailed review of the City's 2016 – 2025 capital requirements as part of the City's 2016 Capital Budget process to ensure that debt affordability targets continue to be maintained, and report the result to Budget Committee early in the 2016 Budget process.
- The 10-Year Capital Plan for Fleet Services is fully funded from the Vehicle and Equipment Replacement Reserves and does not require the City's debt as a funding source. All the projects included in the 10-Year Capital Plan were reviewed and reprioritized based on Program's requirements and readiness to proceed and the cash flow estimates were better aligned with vehicle delivery plans taking historical spending rate for Fleet Services into consideration.
- The following charts illustrates Fleet Services' rate of spending from 2011 to 2015:



Capacity to Spend - Budget vs Actual (In \$000s)

Category	2011			2012			2013			2014			2015 Projected *			Spending Rate 5 Year Avg. %
	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	
Legislated				775	391	51%	549	18	3%	350	172	49%	278	121	44%	36%
SOG	55,189	36,547	66%	47,502	23,129	49%	53,251	30,225	57%	38,788	30,760	79%	68,647	35,543	52%	59%
Service Improvement	1,860	312	17%	3,594	834	23%	3,610	1,193	33%	3,204	2,384	74%	5,521	3,058	55%	44%
Total	57,049	36,859	65%	51,871	24,354	47%	57,410	31,436	55%	42,342	33,315	79%	74,446	38,722	52%	58%

* Based on 2015 9-month Capital Variance Report

- Historical trends for Fleet Services indicate an average spending rate of 58% over the past 5 years. The moderately low spending rate can be attributed to the following:

- Programs and Agencies deferring the replacement of vehicles and equipment to future years due to changes in operational requirements and the condition of their vehicles.
- Delays in the procurement process including obtaining business cases from Programs and Agencies. The ability to influence the Programs that Fleet Services does not manage can lead to delays in the overall purchasing or replacement process. Fleet Services manages the vehicle and equipment procurement for 21 City Programs and Agencies. Although the vehicle and equipment replacement for Fire Services, Toronto Paramedic Services, and Toronto Zoo are reported through Fleet Services, these Programs procure and manage their own vehicles and equipment.
- Delays in the delivery of customized fire trucks for Fire Services due to the significant lead time that is required in the production of these vehicles.
- Below is a chart showing an average spending rate of 60% over the past 5 years for Programs which Fleet Services actively manages.

Capacity to Spend - Budget vs Actual (In \$000s)

Category	2011			2012			2013			2014			2015 Projected *			Spending Rate 5 Year Avg. %
	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	Approved Budget	Actual	Spending Rate %	
Legislated				775	391	51%	549	18	3%	350	172	49%	278	121	44%	36%
SOGR	31,407	23,222	74%	27,517	19,273	70%	27,260	12,511	46%	17,694	17,192	97%	49,783	23,268	47%	62%
Service Improvement	1,860	312	17%	3,594	834	23%	3,610	1,193	33%	3,204	2,384	74%	5,521	3,058	55%	44%
Total	33,267	23,534	71%	31,886	20,498	64%	31,419	13,721	44%	21,248	19,747	93%	55,582	26,446	48%	60%

* Based on 2015 9-month Capital Variance Report

- In order to improve the spending rate, Fleet Services worked with Financial Planning Division to review the Program's replacement requirements in order to align cash flow funding with planned delivery and actual spending. During the 2016 Budget process, approximately \$31 million in cash flow funds was adjusted and have been reflected in the 2016 - 2025 Capital Budget and Plan for Fleet Services. These adjustments drive the changes to the 2015 - 2024 Council Approved Capital Budget and Plan. Some of the major cash flow adjustments are noted below:
 - To meet seasonal demands for operational and cost savings requirements, Parks Forestry & Recreation will increase rentals to reduce maintenance costs and thereby extend vehicle life spans. The strategy results in replacements totaling \$10.169 million being deferred from 2016 to future years;
 - Cash flow funding for Fire Services was amended to reflect actual vehicle delivery schedules resulting in a \$5.702 million reduction to Fire Services' replacement plan;
 - Replacements for Solid Waste totaling \$4.984 million have been adjusted from 2016 to 2017;
 - An adjustment of \$4.206 million from 2016 to 2018 reflecting actual vehicle delivery schedules for Toronto Water; and
 - Deferral of \$3.900 million in 2016 for Transportation to reflect the replacement schedule of street sweepers, expected to be received in 2017.
- Fleet Services and Financial Planning Division (FPD) will continue to closely monitor the delivery of planned replacements in 2016 and will make necessary adjustments to further improve spending rates in 2017. In conjunction with FPD, Fleet Services will also continue to implement the 3 point action plan in place since the 2015 Budget process. The action plan involves:

1. aligning cash flow funding and vehicle delivery plans;
2. performing lifecycle analysis on the City's fleet in order to optimize replacements; and
3. developing a multi-year funding plan to align contributions to the Vehicle and Equipment Replacement Reserve with optimal replacement requirements for all Programs and Agencies.

Adequacy of Vehicle Capital Reserve Contributions

- The Fleet Capital Replacement Plan is funded from the respective Program and Agency Vehicle and Equipment Replacement Reserves. The Reserves are financed annually by the Programs' Operating Budget contributions.
- Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, with the intent to promote efficiencies and to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- The focus for the 2016 Budget process has been on the major contributors to the replacement reserve deficit and those with specialized fleets: Fire Services, Transportation Services, Solid Waste Management Services, and Toronto Water.
 - Fleet Services and Financial Planning Division staff have worked closely with these Programs to align their cash flow funding for vehicle replacements with vehicle procurement plans, thereby better matching budgeted contributions to actual replacement spending.
- The most recent reconciliation of the Vehicle and Equipment Reserves indicates that the total reserve balance will remain positive for the coming 10 years. This represents a significant improvement over the analysis performed in 2013 that forecasted a deficit of \$5.004 million by the end of 2017.
- The following table provides the Vehicle and Equipment Replacement Reserve, based on the planned capital spending included in the 2016 - 2025 Capital Budget and Plan for Fleet Services:

2015 - 2025 Corporate Vehicle & Equipment Reserve Summary (000's)

Year	Projected Opening Balance	Planned Contribution	Estimated Capital Plan	Net Contribution (Shortfall)	Projected Closing Balance
2015	74,088	41,648	(55,277)	(13,629)	60,459
2016	60,459	37,274	(31,285)	5,989	66,449
2017	66,449	44,687	(64,862)	(20,175)	46,274
2018	46,274	47,666	(49,627)	(1,961)	44,312
2019	44,312	48,118	(52,294)	(4,176)	40,137
2020	40,137	48,538	(51,064)	(2,526)	37,611
2021	37,611	48,902	(49,544)	(642)	36,968
2022	36,968	49,283	(51,888)	(2,605)	34,363
2023	34,363	49,674	(60,869)	(11,195)	23,168
2024	23,168	50,093	(40,519)	9,574	32,742
2025	32,742	50,524	(37,931)	12,593	45,335

- The continuation of the three point action plan will ensure adequate vehicle and equipment reserves are in place to meet the City's future vehicle and equipment replacement needs. This will be achieved by ongoing review of operational requirements, vehicle lifecycle analysis and potential opportunities for consolidation of the City's fleet inventory, and aligning cash flow funding with individual vehicle replacement delivery plans.



Appendices

Appendix 1

2015 Performance

2015 Key Accomplishments

In 2015, Fleet Services made significant progress and/or accomplished the following:

- ✓ Completed the implementation, evaluation and received Council approval for the full scale implementation of the industry leading wireless fuel and data management program. The program provides significantly enhanced fuel security and vehicle and equipment data capture.
- ✓ Successfully completed the complete upgrade of 3 fuel sites, installed the Fuel Focus automated wireless fuel and data monitoring systems at 5 sites and achieved the closure of 12 sites to significantly improve City-wide fuel management. City-wide fuel sites have been reduced from 37 in 2014 to 25 at the end of 2015. Upgraded sites have above ground fuel storage tanks that reduce soil contamination, combined with technology that allows for secure, real-time, fuel and data management.
- ✓ Partnered with the Solid Waste Management Services to expand the use and provision of Compressed Natural Gas (CNG) vehicles and fueling infrastructure, for use in SW Collections; resulting in financial and environmental savings.
- ✓ Successfully completed vehicle specifications and procurement for the delivery of 373 vehicles.
- ✓ Installed Vehicle Identification Boxes (VIBs) 867 existing vehicles and pre-installed on all new vehicles purchased in 2015.
- ✓ Decommissioned and disposed of 241 assets at end of life, equating to a recovery of \$1,271,471.91 in auction proceeds. Sale proceeds are returned to the respective vehicle and equipment replacement reserves to fund the future replacement of new units.
- ✓ Successfully provided engineering expertise, project management and inspection of an Animal Services Mobile Clinic vehicle, which will provide mobile services to vulnerable communities while ensuring that professional standards are not compromised.
- ✓ Continued execution of the three point action plan developed and implemented during the 2015 Budget process. This plan, balances increasing contributions with optimal replacements of vehicles. This is done by reviewing operational requirements, vehicle lifecycles and potential opportunities for consolidation of fleets, and aligning cash flow funding with replacement requirements and procurement realities. This ongoing process will ensure adequate vehicle and equipment reserves are in place that will meet City's future vehicle and equipment replacement needs.
- ✓ Through leadership in City-wide Fleet Shared Services, continued to leverage FSD procurement leadership, to provide TTC, TPA, Fire Services, Paramedic Services, Ex. Place and the Toronto Zoo the ability to procure vehicles or equipment based on existing FSD specifications.

2015 Financial Performance

Table 9
2015 Budget Variance Analysis (In \$000's)

2015 Approved	As of Sept. 30, 2015		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
74,446	19,780	26.6%	38,722	52.0%	35,724	48.0%

* Based on 2015 Third Quarter Capital Variance Report

2015 Experience

At its meeting on December 9, 2015, Council approved the 2015 Capital Variance Report for the nine months ended September 30, 2015. Please refer to the attached link for the staff report regarding the details of variance explanations and year-end projections for Fleet Services:

<http://www.toronto.ca/legdocs/mmis/2015/ex/bgrd/backgroundfile-85867.pdf>

Impact of the 2015 Capital Variance on the 2016 Preliminary Budget

- As a result of the capital project delays, as described in the 2015 Q3 Capital Variance Report, funding of \$18.755 million is being carried forward to the 2016 Capital Budget to continue the capital work.
- A detailed review of the 2016 – 2025 Capital Budget and Plan has been conducted and the necessary adjustments have been made to the timing of cash flow funding for unique and major capital projects such as Solid Waste and Toronto Water fleet replacements which are the major contributors to annual under expenditures. By adjusting the cash flow funding, the 2016 Capital Budget better reflects anticipated delivery timelines and will lead to a higher rate of spending.

Appendix 2

Table 10
2016 Capital Budget; 2017 to 2025 Capital Plan (\$000s)

Project	Total Project Cost	Prior Year Carry Forward	2016	2017	2018	2019	2020	2016 - 2020	2021	2022	2023	2024	2025	2016 - 2025 Total
Legislated:														
Green Fleet Plan		100	85	435	1,235	1,100	100	3,055	100	100	100	100	100	3,555
Sub-Total		100	85	435	1,235	1,100	100	3,055	100	100	100	100	100	3,555
State of Good Repair:														
Solid Waste - Fleet Replacement	3,368		18,259	20,922	12,614	14,768	14,440	84,371	15,255	18,334	28,018	7,628	14,135	167,741
EMS - Fleet Replacement	199		3,600	3,190	4,409	6,460	4,584	22,442	4,726	6,240	6,225	6,498	6,400	52,531
Fire - Fleet Replacement	6,197		2,138	7,143	7,203	7,203	7,203	37,087	7,203	7,203	7,203	7,203	7,203	73,102
Toronto Water - Fleet Replacement	2,242		2,000	6,540	7,661	7,600	7,000	33,043	7,415	5,409	3,599	3,250	1,625	54,341
Transportation - Fleet Replacement	802		1,500	9,780	500	3,900	7,300	23,782	3,900	3,900	3,900	3,900	1,950	41,332
Parks, Forestry & Recreation - Fleet Replacement	1,754		500	6,734	10,688	6,756	7,093	33,525	7,448	7,820	8,211	8,622	4,526	70,152
Zoo - Fleet Replacement			350	350	350	350	350	1,750	350	350	350	350	350	3,500
Municipal Licensing & Standards - Fleet Replacement	302		225	768	633	507	258	2,693	418	183	716	716	184	4,910
Fleet Replacement - Insurance Contingency			150	150	150	150	150	750	150	150	150	150	150	1,500
Fleet Services - Fleet Replacement	50		110	284	360	290	290	1,384	290	290	290	290	290	2,834
Arena Boards - Replacement of Ice Resurfacers			105	108	110	112	230	665	236	-	125	130	130	1,286
Facilities Management & Real Estate - Fleet Replacement	72		100	1,284	1,245	53	417	3,171	644	436	497	150	233	5,131
Public Health - Fleet Replacement			72	26	-	26	-	124	80	35	50	60	-	349
EDCT - Fleet Replacement			56	-	44	36	26	162	75	-	50	-	-	287
Purchasing & Materials Mgmt - Fleet Replacement			55	145	-	-	28	228	-	-	50	30	-	308
Exhibition Place - Fleet Replacement	295		53	761	350	350	350	2,159	350	350	350	350	350	3,909
Engineering & Construction - Fleet Replacement			50	489	281	288	305	1,413	305	335	285	32	32	2,402
Clerks - Fleet Replacement	82		50	127	-	25	-	284	30	-	-	-	41	355
TCHC - Fleet Replacement	255		50	1,050	985	887	206	3,433	250	250	250	250	250	4,683
Library - Fleet Replacement	575		37	582	670	43	587	2,494	349	438	-	870	132	4,283
IT - Fleet Replacement			25	-	-	116	-	141	-	-	-	35	-	176
Toronto Building - Fleet Replacement			-	57	89	-	45	191	35	45	-	100	-	371
PPF&A - Fleet Replacement			-	-	-	24	52	76	40	45	-	-	-	161
SSHA - Fleet Replacement			-	-	-	-	-	-	45	80	-	75	-	200
Fleet Mgmt System & Fuel System Integration	267		-	-	-	-	-	267	-	-	600	-	-	867
Human Resources - Fleet Replacement			-	-	-	-	-	-	-	45	-	-	-	45
Sub-Total		16,460	29,485	60,490	48,342	49,944	50,914	255,635	49,594	51,938	60,919	40,689	37,981	496,756
Service Improvements:														
Fleet Mgmt System & Fuel System Integration			1,765	1,115	-	600	-	3,480	-	-	-	-	-	3,480
Fuel Site Closures, Upgrades & Replacement	2,195		100	3,150	200	200	200	6,045	-	-	-	-	-	6,045
Sub-Total	2,195		1,865	4,265	200	800	200	9,525	-	-	-	-	-	9,525
Total		18,755	31,435	65,190	49,777	51,844	51,214	268,215						509,836

Appendix 3

2016 Capital Budget; 2017 to 2025 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																		
<u>FLT000478 Parks, Forestry & Recreation-Fleet Replacement</u>																							
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	6,756	0	6,756	0	6,756	0	0	0	0	0	0	0	0	6,756	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	7,093	7,093	0	7,093	0	0	0	0	0	0	0	0	7,093	
2	24	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	7,448	7,448	0	0	0	7,448	0	0	0	0	0	7,448	
2	25	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	7,820	7,820	0	0	0	7,820	0	0	0	0	0	7,820	
0	26	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	8,211	8,211	0	0	0	8,211	0	0	0	0	0	8,211	
0	27	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	8,622	8,622	0	0	0	8,622	0	0	0	0	0	8,622	
0	28	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	4,526	4,526	0	0	0	4,526	0	0	0	0	0	4,526	
Sub-total						500	6,734	10,688	6,756	7,093	31,771	36,627	68,398	0	0	0	68,398	0	0	0	0	0	68,398
<u>FLT000479 Purchasing & Materials Mgmt- Fleet Replacemen</u>																							
0	18	Vehicle/Equipment Purchase - 2016	CW	S4	03	55	0	0	0	0	55	0	55	0	0	0	55	0	0	0	0	55	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	145	0	0	0	145	0	145	0	0	0	145	0	0	0	0	145	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	28	28	0	28	0	0	28	0	0	0	0	0	28	
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	50	50	0	0	0	50	0	0	0	0	0	50	
0	26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	30	30	0	0	0	30	0	0	0	0	0	30	
Sub-total						55	145	0	0	28	228	80	308	0	0	0	308	0	0	0	0	0	308
<u>FLT000481 Municipal Licensing & Standards-Fleet Replacem</u>																							
2	18	Vehicle/Equipment Purchase - 2016	CW	S4	03	225	400	0	0	0	625	0	625	0	0	0	625	0	0	0	0	625	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	368	0	0	0	368	0	368	0	0	0	368	0	0	0	0	368	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	633	0	0	633	0	633	0	0	0	633	0	0	0	0	633	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	507	0	507	0	507	0	0	0	507	0	0	0	0	507	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	258	258	0	258	0	0	0	258	0	0	0	0	258	
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	418	418	0	0	0	418	0	0	0	0	0	418	
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	183	183	0	0	0	183	0	0	0	0	0	183	
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	716	716	0	0	0	716	0	0	0	0	0	716	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT000481						Municipal Licensing & Standards-Fleet Replacem																		
0 26	Vehicle/Equipment Purchase - 2024	CW	S6	03		0	0	0	0	0	0	716	716	0	0	0	716	0	0	0	0	0	0	716
0 27	Vehicle/Equipment Purchase - 2025	CW	S6	03		0	0	0	0	0	0	184	184	0	0	0	184	0	0	0	0	0	0	184
	Sub-total					225	768	633	507	258	2,391	2,217	4,608	0	0	0	4,608	0	0	0	0	0	0	4,608
FLT000482						Solid Waste - Fleet Replacement																		
2 17	Vehicle/Equipment Purchase - 2015	CW	S2	03		17,759	10,000	0	0	0	27,759	0	27,759	0	0	0	27,759	0	0	0	0	0	0	27,759
2 18	Vehicle/Equipment Purchase - 2016	CW	S4	03		500	8,000	0	0	0	8,500	0	8,500	0	0	0	8,500	0	0	0	0	0	0	8,500
2 19	Vehicle/Equipment Purchase - 2017	CW	S6	03		0	2,922	10,036	0	0	12,958	0	12,958	0	0	0	12,958	0	0	0	0	0	0	12,958
2 20	Vehicle/Equipment Purchase - 2018	CW	S6	03		0	0	2,578	12,666	0	15,244	0	15,244	0	0	0	15,244	0	0	0	0	0	0	15,244
2 21	Vehicle/Equipment Purchase - 2019	CW	S6	03		0	0	0	2,102	11,679	13,781	0	13,781	0	0	0	13,781	0	0	0	0	0	0	13,781
2 22	Vehicle/Equipment Purchase - 2020	CW	S6	03		0	0	0	0	2,761	2,761	12,707	15,468	0	0	0	15,468	0	0	0	0	0	0	15,468
2 24	Vehicle/Equipment Purchase - 2021	CW	S6	03		0	0	0	0	0	0	18,119	18,119	0	0	0	18,119	0	0	0	0	0	0	18,119
2 26	Vehicle/Equipment Purchase - 2022	CW	S6	03		0	0	0	0	0	0	28,849	28,849	0	0	0	28,849	0	0	0	0	0	0	28,849
0 27	Vehicle/Equipment Purchase 2023	CW	S6	03		0	0	0	0	0	0	6,980	6,980	0	0	0	6,980	0	0	0	0	0	0	6,980
0 28	Vehicle/Equipment Purchase - 2024	CW	S6	03		0	0	0	0	0	0	12,505	12,505	0	0	0	12,505	0	0	0	0	0	0	12,505
0 29	Vehicle/Equipment Purchase - 2025	CW	S6	03		0	0	0	0	0	0	4,210	4,210	0	0	0	4,210	0	0	0	0	0	0	4,210
	Sub-total					18,259	20,922	12,614	14,768	14,440	81,003	83,370	164,373	0	0	0	164,373	0	0	0	0	0	0	164,373
FLT000483						Engineering & Construction Serv Fleet Replacem																		
2 17	Vehicle/Equipment Purchase - 2016	CW	S4	03		50	216	0	0	0	266	0	266	0	0	0	266	0	0	0	0	0	0	266
2 18	Vehicle/Equipment Purchase - 2017	CW	S6	03		0	273	0	0	0	273	0	273	0	0	0	273	0	0	0	0	0	0	273
2 19	Vehicle/Equipment Purchase - 2018	CW	S6	03		0	0	281	0	0	281	0	281	0	0	0	281	0	0	0	0	0	0	281
2 20	Vehicle/Equipment Purchase - 2019	CW	S6	03		0	0	0	288	0	288	0	288	0	0	0	288	0	0	0	0	0	0	288
2 21	Vehicle/Equipment Purchase - 2020	CW	S6	03		0	0	0	0	305	305	0	305	0	0	0	305	0	0	0	0	0	0	305
2 22	Vehicle/Equipment Purchase - 2021	CW	S6	03		0	0	0	0	0	0	305	305	0	0	0	305	0	0	0	0	0	0	305
2 23	Vehicle/Equipment Purchase - 2022	CW	S6	03		0	0	0	0	0	0	335	335	0	0	0	335	0	0	0	0	0	0	335

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000486 EMS-Fleet Replacement</u>																								
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	4,726	4,726	0	0	0	4,726	0	0	0	0	0	0	4,726	
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	6,240	6,240	0	0	0	6,240	0	0	0	0	0	0	6,240	
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	6,225	6,225	0	0	0	6,225	0	0	0	0	0	0	6,225	
0	26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	6,498	6,498	0	0	0	6,498	0	0	0	0	0	0	6,498	
0	27	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	6,400	6,400	0	0	0	6,400	0	0	0	0	0	0	6,400	
Sub-total						3,600	3,190	4,409	6,460	4,584	22,243	30,089	52,332	0	0	0	52,332	0	0	0	0	0	0	52,332
<u>FLT000487 Fire-Fleet Replacement</u>																								
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	1,138	0	0	0	0	1,138	0	1,138	0	0	0	1,138	0	0	0	0	0	1,138	
2	18	Vehicle/Equipment Purchase - 2016	CW	S4	03	1,000	5,702	0	0	0	6,702	0	6,702	0	0	0	6,702	0	0	0	0	0	6,702	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	1,441	5,762	0	0	7,203	0	7,203	0	0	0	7,203	0	0	0	0	0	7,203	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	1,441	5,762	0	7,203	0	7,203	0	0	0	7,203	0	0	0	0	0	7,203	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	1,441	5,762	7,203	0	7,203	0	0	0	7,203	0	0	0	0	0	7,203	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	1,441	1,441	5,762	7,203	0	0	0	7,203	0	0	0	0	0	7,203	
2	24	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	0	0	0	0	7,203	
2	25	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	0	0	0	0	7,203	
0	26	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	0	0	0	0	7,203	
0	27	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	0	0	0	0	7,203	
0	28	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	1,441	1,441	0	0	0	1,441	0	0	0	0	0	0	1,441	
Sub-total						2,138	7,143	7,203	7,203	7,203	30,890	36,015	66,905	0	0	0	66,905	0	0	0	0	0	0	66,905
<u>FLT000489 Zoo-Fleet Replacement</u>																								
2	18	Vehicle/Equipment Purchase - 2016	CW	S4	03	350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
2	19	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	350	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	350	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	350	0	350	0	350	0	0	0	350	0	0	0	0	0	350	

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Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000492 Fleet Replacement - Insurance Contingency</u>																									
2	20	Insurance Contingency - 2019	CW	S6	03	0	0	0	150	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150	
2	21	Insurance Contingency - 2020	CW	S6	03	0	0	0	0	150	150	0	150	0	0	0	150	0	0	0	0	0	0	150	
2	22	Insurance Contingency - 2021	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
2	23	Insurance Contingency - 2022	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
0	24	Insurance Contingency - 2023	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
0	25	Insurance Contingency - 2024	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
0	26	Insurance Contingency - 2025	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
Sub-total						150	150	150	150	150	750	750	1,500	0	0	0	1,500	0	0	0	0	0	0	1,500	
<u>FLT906279 Fuel Site Closures, Upgrades & Replacement</u>																									
2	10	Fuel Site Closure, Upgrade & Replacement - 2016	CW	S4	04	100	2,950	0	0	0	3,050	0	3,050	0	0	0	3,050	0	0	0	0	0	0	3,050	
2	11	Fuel Site Closure, Upgrade & Replacement - 2017	CW	S6	04	0	200	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	12	Fuel Site Closure, Upgrade & Replacement - 2018	CW	S6	04	0	0	200	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	13	Fuel Site Closure, Upgrade & Replacement - 2019	CW	S6	04	0	0	0	200	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	14	Fuel Site Closure, Upgrade & Replacement - 2020	CW	S6	04	0	0	0	0	200	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
Sub-total						100	3,150	200	200	200	3,850	0	3,850	0	0	0	3,850	0	0	0	0	0	0	0	3,850
<u>FLT906593 Arena Boards - Replacement of Ice Resurfacers</u>																									
2	13	Vehicle/Equipment Purchase - 2016	CW	S4	03	105	0	0	0	0	105	0	105	0	0	0	105	0	0	0	0	0	0	105	
2	14	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	108	0	0	0	108	0	108	0	0	0	108	0	0	0	0	0	0	108	
2	15	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	110	0	0	110	0	110	0	0	0	110	0	0	0	0	0	0	110	
2	16	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	112	0	112	0	112	0	0	0	112	0	0	0	0	0	0	112	
2	17	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	230	230	0	230	0	0	0	230	0	0	0	0	0	0	230	
2	18	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	236	236	0	0	0	236	0	0	0	0	0	0	236	
0	20	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	125	125	0	0	0	125	0	0	0	0	0	0	125	
1	21	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	130	130	0	0	0	130	0	0	0	0	0	0	130	

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Gross Expenditures (\$000's)

Fleet Services

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT906865 Toronto Water - Fleet Replacement																							
2	12	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	1,000	6,290	0	0	7,290	0	7,290	0	0	0	7,290	0	0	0	0	0	7,290
2	13	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	1,371	3,000	0	4,371	0	4,371	0	0	0	4,371	0	0	0	0	0	4,371
2	14	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	4,600	4,000	8,600	0	8,600	0	0	0	8,600	0	0	0	0	0	8,600
2	15	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	3,000	3,000	3,670	6,670	0	0	0	6,670	0	0	0	0	0	6,670
2	17	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	3,745	3,745	0	0	0	3,745	0	0	0	0	0	3,745
2	18	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	5,409	5,409	0	0	0	5,409	0	0	0	0	0	5,409
0	19	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	3,599	3,599	0	0	0	3,599	0	0	0	0	0	3,599
0	20	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	3,250	3,250	0	0	0	3,250	0	0	0	0	0	3,250
0	21	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	1,625	1,625	0	0	0	1,625	0	0	0	0	0	1,625
Sub-total						2,000	6,540	7,661	7,600	7,000	30,801	21,298	52,099	0	0	0	52,099	0	0	0	0	0	52,099
FLT907266 EDCT - Fleet Replacement																							
2	9	Vehicle/Equipment Purchase - 2016	CW	S4	03	56	0	0	0	0	56	0	56	0	0	0	56	0	0	0	0	0	56
2	11	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	44	0	0	44	0	44	0	0	0	44	0	0	0	0	0	44
2	12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	0	36	0	36	0	36	0	0	0	36	0	0	0	0	0	36
2	13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	26	26	0	26	0	0	0	26	0	0	0	0	0	26
2	14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	75	75	0	0	0	75	0	0	0	0	0	75
0	16	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	50	50	0	0	0	50	0	0	0	0	0	50
Sub-total						56	0	44	36	26	162	125	287	0	0	0	287	0	0	0	0	0	287
FLT907268 Toronto Building - Fleet Replacement																							
2	10	Vehicle/Equipment Purchase - 2017	CW	S6	03	0	57	0	0	0	57	0	57	0	0	0	57	0	0	0	0	0	57
2	11	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	0	89	0	0	89	0	89	0	0	0	89	0	0	0	0	0	89
2	13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	0	45	45	0	45	0	0	0	45	0	0	0	0	0	45
2	14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	0	0	35	35	0	0	0	35	0	0	0	0	0	35
2	15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	45

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Fleet Services

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT907268 Toronto Building - Fleet Replacement</u>																								
0	17	Vehicle/Equipment Purchase - 2024			CW	S6	03	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
Sub-total						0	57	89	0	45	191	180	371	0	0	0	371	0	0	0	0	0	0	371
<u>FLT907269 PPF&A - Fleet Replacement</u>																								
2	12	Vehicle/Equipment Purchase - 2019			CW	S6	03	0	0	0	24	0	24	0	0	0	0	0	0	0	0	0	24	
2	13	Vehicle/Equipment Purchase - 2020			CW	S6	03	0	0	0	0	52	52	0	0	0	0	0	0	0	0	0	52	
2	14	Vehicle/Equipment Purchase - 2021			CW	S6	03	0	0	0	0	0	40	0	0	0	0	0	0	0	0	0	40	
2	15	Vehicle/Equipment Purchase - 2022			CW	S6	03	0	0	0	0	0	45	0	0	0	0	0	0	0	0	0	45	
Sub-total						0	0	0	24	52	76	85	161	0	0	0	161	0	0	0	0	0	0	161
<u>FLT907271 Shelter, Support & Housing Admin-Fleet Replace</u>																								
2	14	Vehicle/Equipment Purchase - 2021			CW	S6	03	0	0	0	0	0	45	0	0	0	45	0	0	0	0	0	45	
2	15	Vehicle/Equipment Purchase - 2022			CW	S6	03	0	0	0	0	0	80	0	0	0	80	0	0	0	0	0	80	
0	17	Vehicle/Equipment Purchase - 2024			CW	S6	03	0	0	0	0	0	75	0	0	0	75	0	0	0	0	0	75	
Sub-total						0	0	0	0	0	0	200	200	0	0	0	200	0	0	0	0	0	0	200
<u>FLT907272 Fleet Mgt System & Fuel System Integration</u>																								
2	8	Fleet Mgt System & Fuel System Integration - 2015			CW	S2	04	1,300	0	0	0	0	1,300	0	0	0	1,300	0	0	0	0	0	1,300	
2	9	Fleet Mgt System & Fuel System Integration - 2016			CW	S3	04	465	1,115	0	0	0	1,580	0	0	0	1,580	0	0	0	0	0	1,580	
2	12	Fleet Mgt System & Fuel System Integration - 2019			CW	S6	04	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	600	
0	15	Fleet Mgt System & Fuel System Integration - 2023			CW	S6	03	0	0	0	0	0	600	0	0	0	600	0	0	0	0	0	600	
Sub-total						1,765	1,115	0	600	0	3,480	600	4,080	0	0	0	4,080	0	0	0	0	0	0	4,080
<u>FLT907601 Human Resources - Fleet Replacement</u>																								
2	4	Vehicle/Equipment Purchase - 2022			CW	S6	03	0	0	0	0	0	45	0	0	0	45	0	0	0	0	0	45	
Sub-total						0	0	0	0	0	0	45	45	0	0	0	45	0	0	0	0	0	0	45
<u>FLT907602 Information & Technology - Fleet Replacement</u>																								
2	4	Vehicle/Equipment Purchase - 2019			CW	S6	03	0	0	0	116	0	116	0	0	0	116	0	0	0	0	0	116	
0	8	Vehicle/Equipment Purchase - 2024			CW	S6	03	0	0	0	0	0	35	0	0	0	35	0	0	0	0	0	35	

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Gross Expenditures (\$000's)

Fleet Services Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT907602 Information & Technology - Fleet Replacement																								
0	10	Vehicle/Equipment Purchase - 2016			CW S4 03	25	0	0	0	0	25	0	25	0	0	0	0	0	0	0	0	25		
Sub-total						25	0	0	116	0	141	35	176	0	0	0	176	0	0	0	0	0	176	
FLT907912 Toronto Community Housing Corp.- Fleet Replac																								
1	4	Vehicle/Equipment Purchase - 2016			CW S4 03	50	550	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	600	
1	5	Vehicle/Equipment Purchase - 2017			CW S6 03	0	500	614	0	0	1,114	0	1,114	0	0	0	1,114	0	0	0	0	0	1,114	
1	6	Vehicle/Equipment Purchase - 2018			CW S6 03	0	0	371	300	0	671	0	671	0	0	0	671	0	0	0	0	0	671	
1	7	Vehicle/Equipment Purchase - 2019			CW S6 03	0	0	0	587	0	587	0	587	0	0	0	587	0	0	0	0	0	587	
1	8	Vehicle/Equipment Purchase - 2020			CW S6 03	0	0	0	0	206	206	0	206	0	0	0	206	0	0	0	0	0	206	
1	9	Vehicle/Equipment Purchase - 2021			CW S6 03	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	250	
1	10	Vehicle/Equipment Purchase - 2022			CW S6 03	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	250	
0	11	Vehicle/Equipment Purchase - 2023			CW S6 03	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	250	
0	13	Vehicle/Equipment Purchase - 2024			CW S6 03	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	250	
0	14	Vehicle/Equipment Purchase - 2025			CW S6 03	0	0	0	0	0	0	250	250	0	0	0	250	0	0	0	0	0	250	
Sub-total						50	1,050	985	887	206	3,178	1,250	4,428	0	0	0	4,428	0	0	0	0	0	4,428	
Total Program Expenditure						31,435	65,190	49,777	51,844	51,214	249,460	241,621	491,081	0	0	0	490,783	0	0	0	298	0	0	491,081

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat. Cat.																			
Financed By:																							
		Reserves (Ind. "XQ" Ref.)			31,435	65,012	49,777	51,844	51,214	249,282	241,501	490,783	0	0	0	490,783	0	0	0	0	0	0	490,783
		Other2 (External)			0	178	0	0	0	178	120	298	0	0	0	0	0	0	298	0	0	298	
Total Program Financing					31,435	65,190	49,777	51,844	51,214	249,460	241,621	491,081	0	0	0	490,783	0	0	0	298	0	0	491,081

- Status Code Description**
- S2 S2 Prior Year (With 2016 and/or Future Year Cashflow)
 - S3 S3 Prior Year - Change of Scope 2016 and/or Future Year Cost(Cashflow)
 - S4 S4 New - Stand-Alone Project (Current Year Only)
 - S5 S5 New (On-going or Phased Projects)
 - S6 S6 New - Future Year (Commencing in 2017 & Beyond)
- Category Code Description**
- 01 Health and Safety C01
 - 02 Legislated C02
 - 03 State of Good Repair C03
 - 04 Service Improvement and Enhancement C04
 - 05 Growth Related C05
 - 06 Reserved Category 1 C06
 - 07 Reserved Category 2 C07

Appendix 4

2016 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT906864 Clerks - Fleet Replacement																							
2	11	Vehicle/Equipment Purchase - 2016	CW	S4	03	50	51	0	0	0	101	0	101	0	0	0	101	0	0	0	0	0	101
Sub-total						132	51	0	0	0	183	0	183	0	0	0	183	0	0	0	0	0	183
FLT906865 Toronto Water - Fleet Replacement																							
2	9	Vehicle/Equipment Purchase - 2014	CW	S2	03	2,242	0	0	0	0	2,242	0	2,242	0	0	0	2,242	0	0	0	0	0	2,242
2	10	Vehicle/Equipment Purchase - 2015	CW	S2	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	1,500	0	0	0	0	0	1,500
2	11	Vehicle/Equipment Purchases - 2016	CW	S4	03	500	5,540	0	0	0	6,040	0	6,040	0	0	0	6,040	0	0	0	0	0	6,040
Sub-total						4,242	5,540	0	0	0	9,782	0	9,782	0	0	0	9,782	0	0	0	0	0	9,782
FLT907266 EDCT - Fleet Replacement																							
2	9	Vehicle/Equipment Purchase - 2016	CW	S4	03	56	0	0	0	0	56	0	56	0	0	0	56	0	0	0	0	0	56
Sub-total						56	0	0	0	0	56	0	56	0	0	0	56	0	0	0	0	0	56
FLT907272 Fleet Mgt System & Fuel System Integration																							
2	8	Fleet Mgt System & Fuel System Integration - 2015	CW	S2	04	1,567	0	0	0	0	1,567	0	1,567	0	0	0	1,567	0	0	0	0	0	1,567
2	9	Fleet Mgt System & Fuel System Integration - 2016	CW	S3	04	465	1,115	0	0	0	1,580	0	1,580	0	0	0	1,580	0	0	0	0	0	1,580
Sub-total						2,032	1,115	0	0	0	3,147	0	3,147	0	0	0	3,147	0	0	0	0	0	3,147
FLT907602 Information & Technology - Fleet Replacement																							
0	10	Vehicle/Equipment Purchase - 2016	CW	S4	03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	25
Sub-total						25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	25
FLT907912 Toronto Community Housing Corp. - Fleet Replacement																							
1	3	Vehicle/Equipment Purchase - 2015	CW	S2	03	255	0	0	0	0	255	0	255	0	0	0	255	0	0	0	0	0	255
1	4	Vehicle/Equipment Purchase - 2016	CW	S4	03	50	550	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	600
Sub-total						305	550	0	0	0	855	0	855	0	0	0	855	0	0	0	0	0	855
Total Program Expenditure						50,190	51,075	0	0	0	101,265	0	101,265	0	0	0	101,087	0	0	0	178	0	101,265

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By									
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat. Cat.																
Financed By:																				
		Reserves (Ind. "XQ" Ref.)			50,190	50,897	0	0	0	101,087	0	101,087	0	0	0	0	0	0	0	101,087
		Other2 (External)			0	178	0	0	0	178	0	178	0	0	0	0	178	0	0	178
Total Program Financing					50,190	51,075	0	0	0	101,265	0	101,265	0	0	0	0	178	0	0	101,265

- Status Code Description**
 S2 S2 Prior Year (With 2016 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2016 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2016 Capital Budget with Financing Detail

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2016	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0	<u>FLT000476</u>	<u>Library - Fleet Replacement</u>													
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	37	0	0	0	37	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	575	0	0	0	575	0	0	0	0	0	0	0
	Project Sub-total:			612	0	0	0	612	0	0	0	0	0	0	0
0	<u>FLT000482</u>	<u>Solid Waste - Fleet Replacement</u>													
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	3,368	0	0	0	3,368	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	17,759	0	0	0	17,759	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	500	0	0	0	500	0	0	0	0	0	0	0
	Project Sub-total:			21,627	0	0	0	21,627	0	0	0	0	0	0	0
0	<u>FLT000483</u>	<u>Engineering & Construction Serv Fleet Replacement</u>													
2	17 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	50	0	0	0	50	0	0	0	0	0	0	0
	Project Sub-total:			50	0	0	0	50	0	0	0	0	0	0	0
0	<u>FLT000484</u>	<u>Transportation-Fleet Replacement</u>													
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013	12/31/2013	802	0	0	0	802	0	0	0	0	0	0	0
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	600	0	0	0	600	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	900	0	0	0	900	0	0	0	0	0	0	0
	Project Sub-total:			2,302	0	0	0	2,302	0	0	0	0	0	0	0
0	<u>FLT000486</u>	<u>EMS-Fleet Replacement</u>													
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	199	0	0	0	199	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	3,600	0	0	0	3,600	0	0	0	0	0	0	0
	Project Sub-total:			3,799	0	0	0	3,799	0	0	0	0	0	0	0
0	<u>FLT000489</u>	<u>Zoo-Fleet Replacement</u>													
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	350	0	0	0	350	0	0	0	0	0	0	0
	Project Sub-total:			350	0	0	0	350	0	0	0	0	0	0	0
0	<u>FLT000491</u>	<u>Exhibition Place - Fleet Replacement</u>													
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013	12/31/2013	53	0	0	0	53	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	295	0	0	0	295	0	0	0	0	0	0	0
	Project Sub-total:			348	0	0	0	348	0	0	0	0	0	0	0
0	<u>FLT000492</u>	<u>Fleet Replacement - Insurance Contingency</u>													
2	17 Insurance Contingency - 2016	01/01/2016	12/31/2016	150	0	0	0	150	0	0	0	0	0	0	0
	Project Sub-total:			150	0	0	0	150	0	0	0	0	0	0	0

(Phase 2) 28-Fleet Services

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing				2016	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>2</u>	<u>FLT907602</u>	<u>Information & Technology - Fleet Replacement</u>													
0	10	Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	25	0	0	0	25	0	0	0	0	0	0
		Project Sub-total:			25	0	0	0	25	0	0	0	0	0	0
		Program Total:			50,190	0	0	0	50,190	0	0	0	0	0	0

Status Code	Description
S2	S2 Prior Year (With 2016 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2016 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

Reserve / Reserve Fund Review

Table 12: Reserve / Reserve Fund Review - Corporate (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1101	Beginning Balance	138	333	318	349	406	437	494	471	493	500	497	333
	(Withdrawals)												
	Public Health - Fleet Replacement		(72)	(26)	-	(26)	-	(80)	(35)	(50)	(60)	-	(349)
	Total Withdrawals	-	(72)	(26)	-	(26)	-	(80)	(35)	(50)	(60)	-	(349)
	Contributions												
	Vehicle Reserve	195	57	57	57	57	57	57	57	57	57	57	570
	Total Contributions	195	57	57	57	57	57	57	57	57	57	57	570
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			333	318	349	406	437	494	471	493	500	497	554

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1700	Beginning Balance	850	49	354	292	(36)	263	18	11	(85)	257	(151)	49
	(Withdrawals)												
	Library - Fleet Replacement	(1,143)	(37)	(404)	(670)	(43)	(587)	(349)	(438)	-	(750)	(132)	(3,410)
	Total Withdrawals	(1,143)	(37)	(404)	(670)	(43)	(587)	(349)	(438)	-	(750)	(132)	(3,410)
	Contributions												
	Vehicle Reserve	342	342	342	342	342	342	342	342	342	342	342	3,420
	Total Contributions	342	342	342	342	342	342	342	342	342	342	342	3,420
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			49	354	292	(36)	263	18	11	(85)	257	(151)	59

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve XQ1201	Beginning Balance	4,370	2,302	7,638	7,031	2,777	2,776	2,777	2,777	2,777	2,777	2,777	2,302	
	(Withdrawals)													
	Parks, Forestry & Recreation - Fleet Replacement	(7,304)	(500)	(6,734)	(10,688)	(6,756)	(7,093)	(7,448)	(7,820)	(8,211)	(8,622)	(4,526)	(68,398)	
	Total Withdrawals	(7,304)	(500)	(6,734)	(10,688)	(6,756)	(7,093)	(7,448)	(7,820)	(8,211)	(8,622)	(4,526)	(68,398)	
	Contributions													
	Vehicle Reserve	5,236	5,836	6,127	6,434	6,756	7,093	7,448	7,820	8,211	8,622	9,053	73,400	
	Total Contributions	5,236	5,836	6,127	6,434	6,756	7,093	7,448	7,820	8,211	8,622	9,053	73,400	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			2,302	7,638	7,031	2,777	2,776	2,777	2,777	2,777	2,777	2,777	7,304	7,304

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1204	Beginning Balance (Withdrawals)	345	397	394	301	353	405	429	481	533	535	557	397
	Purchasing & Materials Mgmt - Fleet Replacement	-	(55)	(145)	-	-	(28)	-	-	(50)	(30)	-	(308)
	Total Withdrawals	-	(55)	(145)	-	-	(28)	-	-	(50)	(30)	-	(308)
	Contributions												
	Vehicle Reserve	52	52	52	52	52	52	52	52	52	52	52	520
Total Contributions		52	52	52	52	52	52	52	52	52	52	52	520
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			397	394	301	353	405	429	481	533	535	557	609

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1202	Beginning Balance (Withdrawals)	2,067	1,607	1,382	1,014	781	674	816	798	1,015	699	383	1,607
	Municipal Licensing & Standards - Fleet Replacement	(912)	(225)	(768)	(633)	(507)	(258)	(418)	(183)	(716)	(716)	(184)	(4,608)
	Total Withdrawals	(912)	(225)	(768)	(633)	(507)	(258)	(418)	(183)	(716)	(716)	(184)	(4,608)
	Contributions												
	Vehicle Reserve	452	-	400	400	400	400	400	400	400	400	400	3,600
Total Contributions		452	-	400	400	400	400	400	400	400	400	400	3,600
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			1,607	1,382	1,014	781	674	816	798	1,015	699	383	599

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1014	Beginning Balance (Withdrawals)	26,318	27,785	17,766	9,844	12,230	12,462	13,022	12,767	9,433	(3,585)	3,787	27,785
	Solid Waste Management - Fleet Replacement	(11,533)	(18,259)	(20,922)	(12,614)	(14,768)	(14,440)	(15,255)	(18,334)	(28,018)	(7,628)	(14,135)	(164,373)
	Total Withdrawals	(11,533)	(18,259)	(20,922)	(12,614)	(14,768)	(14,440)	(15,255)	(18,334)	(28,018)	(7,628)	(14,135)	(164,373)
	Contributions												
	Vehicle Reserve	13,000	8,240	13,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	141,240
Total Contributions		13,000	8,240	13,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	141,240
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			27,785	17,766	9,844	12,230	12,462	13,022	12,767	9,433	(3,585)	3,787	4,652

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1016	Beginning Balance (Withdrawals)	1,305	1,563	1,771	1,540	1,517	1,487	1,440	1,393	1,316	1,289	1,515	1,563
	Engineering and Construction Services - Fleet Replacement	-	(50)	(489)	(281)	(288)	(305)	(305)	(335)	(285)	(32)	(32)	(2,402)
	Total Withdrawals	-	(50)	(489)	(281)	(288)	(305)	(305)	(335)	(285)	(32)	(32)	(2,402)
	Contributions												
	Vehicle Reserve	258	258	258	258	258	258	258	258	258	258	258	2,580
Total Contributions		258	258	258	258	258	258	258	258	258	258	258	2,580
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			1,563	1,771	1,540	1,517	1,487	1,440	1,393	1,316	1,289	1,515	1,741

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1015	Beginning Balance (Withdrawals)	7,214	7,084	8,661	1,958	4,535	3,712	(511)	(1,334)	(2,157)	(2,980)	(3,803)	7,084
	Transportation Services - Fleet Replacement	(3,207)	(1,500)	(9,780)	(500)	(3,900)	(7,300)	(3,900)	(3,900)	(3,900)	(3,900)	(1,950)	(40,530)
	Total Withdrawals	(3,207)	(1,500)	(9,780)	(500)	(3,900)	(7,300)	(3,900)	(3,900)	(3,900)	(3,900)	(1,950)	(40,530)
	Contributions												
	Vehicle Reserve	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	30,770
Total Contributions		3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	30,770
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			7,084	8,661	1,958	4,535	3,712	(511)	(1,334)	(2,157)	(2,980)	(3,803)	(2,676)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1018	Beginning Balance (Withdrawals)	1,136	962	1,616	2,986	3,795	2,684	3,522	4,218	3,400	2,597	1,521	962
	Emergency Medical Services - Fleet Replacement	(4,248)	(3,600)	(3,190)	(4,409)	(6,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(52,332)
	Total Withdrawals	(4,248)	(3,600)	(3,190)	(4,409)	(6,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(52,332)
	Contributions												
	Vehicle Reserve	4,074	4,254	4,560	5,218	5,349	5,422	5,422	5,422	5,422	5,422	5,422	51,913
Total Contributions		4,074	4,254	4,560	5,218	5,349	5,422	5,422	5,422	5,422	5,422	5,422	51,913
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			962	1,616	2,986	3,795	2,684	3,522	4,218	3,400	2,597	1,521	543

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1017	Beginning Balance (Withdrawals)	9,978	1,616	5,681	5,741	5,741	5,741	5,741	5,741	5,741	5,741	5,741	1,616
	Fire Services - Fleet Replacement	(14,565)	(2,138)	(7,143)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(66,905)
	Total Withdrawals	(14,565)	(2,138)	(7,143)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(66,905)
	Contributions												
	Vehicle Reserve	6,203	6,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	71,030
Total Contributions		6,203	6,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	71,030
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			1,616	5,681	5,741	5,741	5,741	5,741	5,741	5,741	5,741	5,741	5,741

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1703	Beginning Balance (Withdrawals)	639	622	605	588	571	554	537	520	503	486	469	622
	Zoo - Fleet Replacement	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
	Total Withdrawals	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
	Contributions												
	Vehicle Reserve	333	333	333	333	333	333	333	333	333	333	333	3,330
Total Contributions		333	333	333	333	333	333	333	333	333	333	333	3,330
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			622	605	588	571	554	537	520	503	486	469	452

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1702													
	Beginning Balance (Withdrawals)	165	259	756	545	745	945	1,145	1,345	1,545	1,745	1,945	259	
	Exhibition Place - Fleet Replacement	(456)	(53)	(761)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,614)	
	Total Withdrawals	(456)	(53)	(761)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,614)	
	Contributions													
	Vehicle Reserve	550	550	550	550	550	550	550	550	550	550	550	5,500	
	Total Contributions	550	550	550	550	550	550	550	550	550	550	550	5,500	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End		259	756	545	745	945	1,145	1,345	1,545	1,745	1,945	2,145	2,145	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1705													
	Beginning Balance (Withdrawals)	68	163	153	140	134	126	9	(105)	26	32	41	163	
	Arena Boards Vehicles - Fleet Replacement		(105)	(108)	(110)	(112)	(230)	(236)	-	(125)	(130)	(130)	(1,286)	
	Total Withdrawals	-	(105)	(108)	(110)	(112)	(230)	(236)	-	(125)	(130)	(130)	(1,286)	
	Contributions													
	Vehicle Reserve	95	95	95	104	104	113	122	131	131	139	139	1,173	
	Total Contributions	95	95	95	104	104	113	122	131	131	139	139	1,173	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End		163	153	140	134	126	9	(105)	26	32	41	50	50	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1503													
	Beginning Balance (Withdrawals)	575	1,025	915	631	271	(19)	(309)	(599)	(889)	(1,179)	(1,469)	1,025	
	Fleet Services - Fleet Replacement	(100)	(110)	(284)	(360)	(290)	(290)	(290)	(290)	(290)	(290)	(290)	(2,784)	
	Total Withdrawals	(100)	(110)	(284)	(360)	(290)	(290)	(290)	(290)	(290)	(290)	(290)	(2,784)	
	Contributions													
	Vehicle Reserve	550											-	
	Total Contributions	550	-	-	-	-	-	-	-	-	-	-	-	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End		1,025	915	631	271	(19)	(309)	(599)	(889)	(1,179)	(1,469)	(1,759)	(1,759)	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1502													
	Beginning Balance (Withdrawals)	2,194	2,200	2,410	1,435	500	757	649	315	188	1	161	2,200	
	Facilities and Real Estate - Fleet Replacement	(297)	(100)	(1,284)	(1,245)	(53)	(417)	(644)	(436)	(497)	(150)	(233)	(5,059)	
	Total Withdrawals	(297)	(100)	(1,284)	(1,245)	(53)	(417)	(644)	(436)	(497)	(150)	(233)	(5,059)	
	Contributions													
	Vehicle Reserve	303	310	310	310	310	310	310	310	310	310	310	3,096	
	Total Contributions	303	310	310	310	310	310	310	310	310	310	310	3,096	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End		2,200	2,410	1,435	500	757	649	315	188	1	161	237	237	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1504													
	Beginning Balance (Withdrawals)	411	341	303	188	200	187	199	181	193	205	217	341	
	Clerk's - Fleet Replacement	(82)	(50)	(127)	-	(25)	-	(30)	-	-	-	(41)	(273)	
	Total Withdrawals	(82)	(50)	(127)	-	(25)	-	(30)	-	-	-	(41)	(273)	
	Contributions													
	Vehicle Reserve	12	12	12	12	12	12	12	12	12	12	12	120	
	Total Contributions	12	12	12	12	12	12	12	12	12	12	12	120	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			341	303	188	200	187	199	181	193	205	217	188	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1012													
	Beginning Balance (Withdrawals)	7,038	7,303	10,608	10,023	8,317	6,672	5,627	4,167	4,713	7,069	9,774	7,303	
	Toronto Water Services - Fleet Replacement	(4,389)	(2,000)	(6,540)	(7,661)	(7,600)	(7,000)	(7,415)	(5,409)	(3,599)	(3,250)	(1,625)	(52,099)	
	Total Withdrawals	(4,389)	(2,000)	(6,540)	(7,661)	(7,600)	(7,000)	(7,415)	(5,409)	(3,599)	(3,250)	(1,625)	(52,099)	
	Contributions													
	Vehicle Reserve	4,655	5,305	5,955	5,955	5,955	5,955	5,955	5,955	5,955	5,955	5,955	58,900	
	Total Contributions	4,655	5,305	5,955	5,955	5,955	5,955	5,955	5,955	5,955	5,955	5,955	58,900	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			7,303	10,608	10,023	8,317	6,672	5,627	4,167	4,713	7,069	9,774	14,104	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1200													
	Beginning Balance (Withdrawals)	233	230	195	217	194	180	175	122	143	115	136	230	
	EDCT - Fleet Replacement	(25)	(56)	-	(44)	(36)	(26)	(75)	-	(50)	-	-	(287)	
	Total Withdrawals	(25)	(56)	-	(44)	(36)	(26)	(75)	-	(50)	-	-	(287)	
	Contributions													
	Vehicle Reserve	22	22	22	22	22	22	22	22	22	22	22	215	
	Total Contributions	22	22	22	22	22	22	22	22	22	22	22	215	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			230	195	217	194	180	175	122	143	115	136	158	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1301													
	Beginning Balance (Withdrawals)	433	553	673	736	767	887	962	1,047	1,122	1,242	1,262	553	
	Toronto Building - Fleet Replacement	-	-	(57)	(89)	-	(45)	(35)	(45)	-	(100)	-	(371)	
	Total Withdrawals	-	-	(57)	(89)	-	(45)	(35)	(45)	-	(100)	-	(371)	
	Contributions													
	Vehicle Reserve	120	120	120	120	120	120	120	120	120	120	120	1,200	
	Total Contributions	120	120	120	120	120	120	120	120	120	120	120	1,200	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			553	673	736	767	887	962	1,047	1,122	1,242	1,262	1,382	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Vehicle Reserve	XQ1401													
	Beginning Balance (Withdrawals)	608	608	608	608	608	584	532	492	447	447	447	608	
	PPF&A - Fleet Replacement	-	-	-	-	(24)	(52)	(40)	(45)	-	-	-	(161)	
	Total Withdrawals	-	-	-	-	(24)	(52)	(40)	(45)	-	-	-	(161)	
	Contributions													
	Vehicle Reserve	-											-	
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			608	608	608	584	532	492	447	447	447	447	447	

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve	XQ1100												
	Beginning Balance (Withdrawals)	161	100	109	118	127	136	145	109	38	47	(19)	100
	Shelter, Support & Housing Admin - Fleet Replacement	(70)	-	-	-	-	-	(45)	(80)	-	(75)	-	(200)
	Total Withdrawals	(70)	-	-	-	-	-	(45)	(80)	-	(75)	-	(200)
	Contributions												
	Vehicle Reserve	9	9	9	9	9	9	9	9	9	9	9	90
	Total Contributions	9	9	9	9	9	9	9	9	9	9	9	90
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			100	109	118	127	136	145	109	38	47	(19)	(10)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve	XQ1505												
	Beginning Balance (Withdrawals)	15	36	56	82	112	143	174	204	190	220	251	36
	Human Resources - Fleet Replacement	-	-	-	-	-	-	-	(45)	-	-	-	(45)
	Total Withdrawals	-	-	-	-	-	-	-	(45)	-	-	-	(45)
	Contributions												
	Vehicle Reserve	21	21	26	31	31	31	31	31	31	31	31	291
	Total Contributions	21	21	26	31	31	31	31	31	31	31	31	291
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			36	56	82	112	143	174	204	190	220	251	282

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve	XQ1509												
	Beginning Balance (Withdrawals)	62	72	57	67	77	(29)	(19)	(9)	1	11	(14)	72
	Information & Technology - Fleet Replacement	-	(25)	-	-	(116)	-	-	-	-	(35)	-	(176)
	Total Withdrawals	-	(25)	-	-	(116)	-	-	-	-	(35)	-	(176)
	Contributions												
	Vehicle Reserve	10	10	10	10	10	10	10	10	10	10	10	100
	Total Contributions	10	10	10	10	10	10	10	10	10	10	10	100
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			72	57	67	77	(29)	(19)	(9)	1	11	(14)	(4)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle Reserve XQ1707	Beginning Balance	325	38	588	138	(247)	(534)	(140)	210	560	910	1,260	38
	(Withdrawals)												
	Toronto Community Housing Corp. - Fleet Replacement	(798)	(50)	(1,050)	(985)	(887)	(206)	(250)	(250)	(250)	(250)	(250)	(4,428)
	Total Withdrawals	(798)	(50)	(1,050)	(985)	(887)	(206)	(250)	(250)	(250)	(250)	(250)	(4,428)
	Contributions												
	Vehicle Reserve	510	600	600	600	600	600	600	600	600	600	600	6,000
	Total Contributions	510	600	600	600	600	600	600	600	600	600	600	6,000
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			38	588	138	(247)	(534)	(140)	210	560	910	1,260	1,610

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	
Vehicle & Equipment Reserve - XQ0003	Beginning Balance	7,439	3,211	2,831	(299)	(164)	(1,094)	176	1,646	3,116	3,986	5,456	3,211
	(Withdrawals)												
	Green Fleet Plan	(278)	(85)	(435)	(1,235)	(1,100)	(100)	(100)	(100)	(100)	(100)	(100)	(3,455)
	Fuel Sites Closures and Upgrades	(4,593)	(100)	(3,150)	(200)	(200)	(200)	-	-	-	-	-	(3,850)
	Maintenance System Upgrade					(600)							(600)
	Fleet Management System and Fuel System Integration	(927)	(1,765)	(1,115)	-	(600)	-	-	-	(600)	-	-	(4,080)
	Total Withdrawals	(5,798)	(1,950)	(4,700)	(1,435)	(2,500)	(300)	(100)	(100)	(700)	(100)	(100)	(11,985)
	Contributions	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	15,700
	Total Contributions	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	15,700
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			3,211	2,831	(299)	(164)	(1,094)	176	1,646	3,116	3,986	5,456	6,926