



# Appendix 1

## 2016 Preliminary Operating Budget



# 2016 OPERATING BUDGET SUMMARY

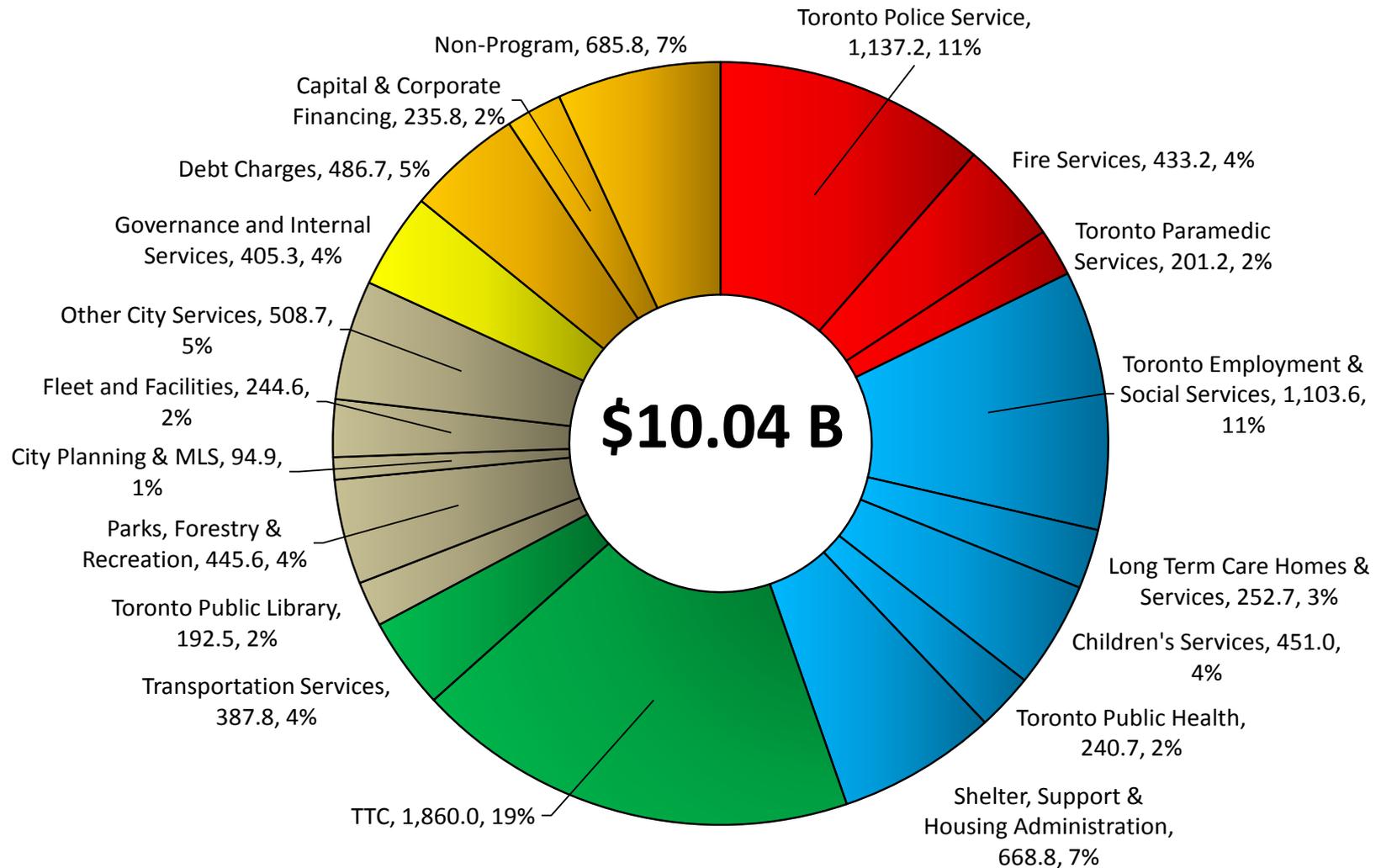
## Preliminary 2016 Tax Supported Program Operating Budget - By Cluster/Major Agency

(\$000s)	2015 Budget		2016 Budget		Change from 2015 Over (Under)			
	Gross	Net	Gross	Net	Gross		Net	
					\$	%	\$	%
Citizen Centred Services "A"	3,285,522	1,064,789	3,297,942	1,099,415	12,420	0.4%	34,626	3.3%
Citizen Centred Services "B"	1,016,421	666,577	1,061,227	667,745	44,806	4.4%	1,169	0.2%
Internal Services	472,615	187,570	481,037	186,567	8,422	1.8%	(1,004)	(0.5%)
City Manager	55,757	47,382	54,777	46,888	(980)	(1.8%)	(493)	(1.0%)
Other City Programs	121,946	75,140	123,193	75,130	1,247	1.0%	(10)	(0.0%)
Accountability Offices	8,025	8,025	8,199	8,199	175	2.2%	175	2.2%
<b>Total City Operations</b>	<b>4,960,286</b>	<b>2,049,482</b>	<b>5,026,376</b>	<b>2,083,944</b>	<b>66,090</b>	<b>1.3%</b>	<b>34,463</b>	<b>1.7%</b>
TTC/Wheel Trans	1,809,133	582,530	1,859,971	611,888	50,837	2.8%	29,358	5.0%
Police Services and Board	1,175,433	982,029	1,137,198	1,008,984	(38,235)	(3.3%)	26,956	2.7%
Toronto Public Library	188,708	172,192	192,504	174,911	3,796	2.0%	2,719	1.6%
Toronto Public Health	253,979	56,927	240,703	56,942	(13,276)	(5.2%)	14	0.0%
Other Agencies	171,343	28,463	171,089	29,670	(254)	(0.1%)	1,206	4.2%
<b>Agencies</b>	<b>3,598,597</b>	<b>1,822,141</b>	<b>3,601,466</b>	<b>1,882,395</b>	<b>2,869</b>	<b>0.1%</b>	<b>60,253</b>	<b>3.3%</b>
Corporate Accounts:								
Capital & Corporate Financing	701,532	643,126	722,434	699,128	20,902	3.0%	56,001	8.7%
Non-Program Expenditures	608,194	439,741	624,823	449,743	16,628	2.7%	10,002	2.3%
Non-Program Revenues	116,921	(1,105,855)	60,957	(1,160,941)	(55,963)	(47.9%)	(55,086)	5.0%
<b>Net Operating Budget</b>	<b>9,985,531</b>	<b>3,848,635</b>	<b>10,036,055</b>	<b>3,954,268</b>	<b>50,525</b>	<b>0.5%</b>	<b>105,633</b>	<b>2.7%</b>
Assessment Change				(48,240)			(48,240)	
<b>Operating Budget After Assessment Growth</b>	<b>9,985,531</b>	<b>3,848,635</b>	<b>10,036,055</b>	<b>3,906,028</b>	<b>50,525</b>	<b>0.5%</b>	<b>57,393</b>	<b>1.5%</b>

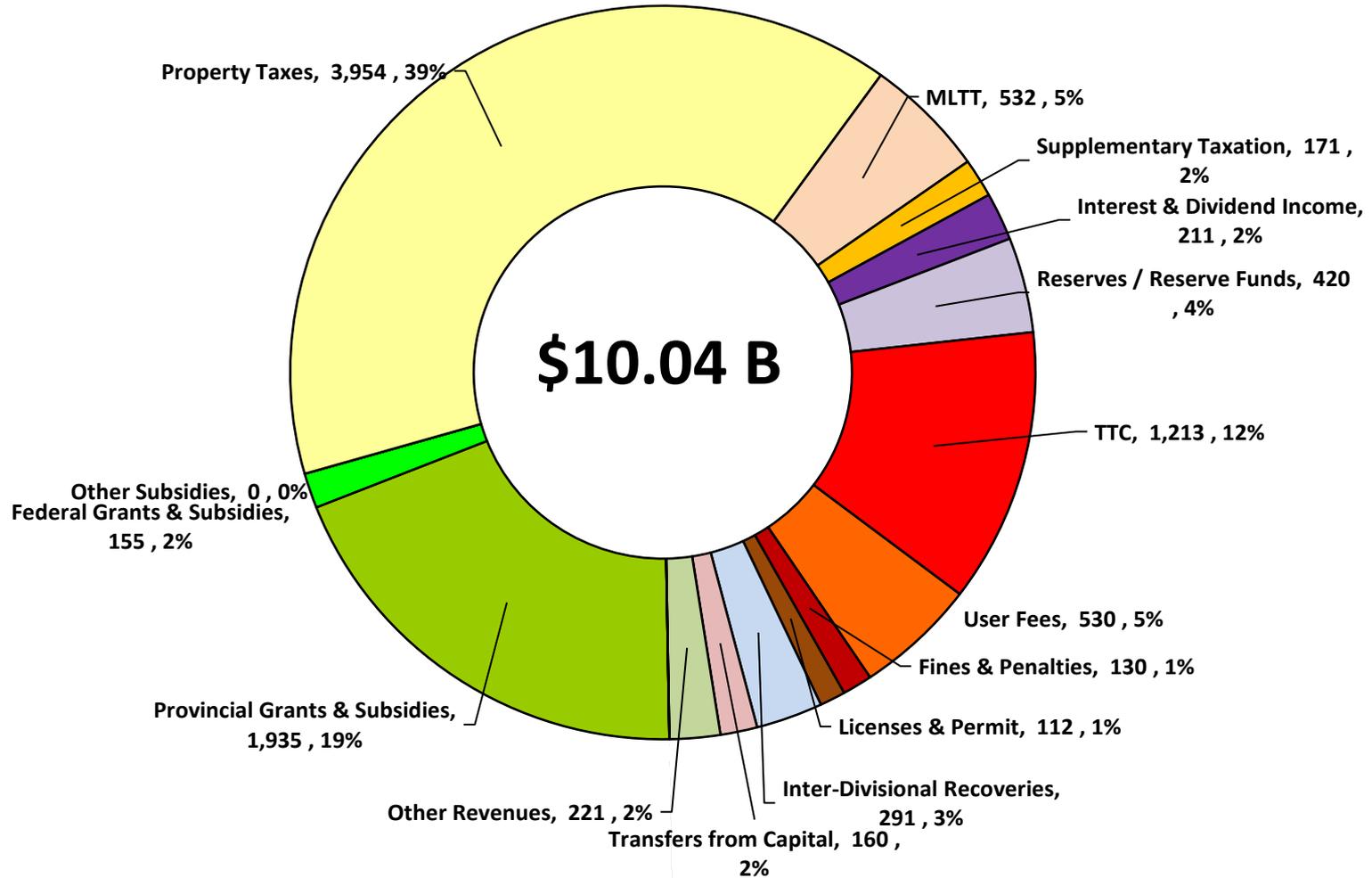
# 2016 OPERATING BUDGET SUMMARY

Description of Category (\$000s)	2015 Budget	2016 Adjusted Base Budget	\$ Change from 2015 Over (Under)				2016 New/Enh. Budget	2016 Prelim Budget	Change from 2015 Over (Under)	
			Gross	Revenue	Net	%			\$	%
Citizen Centred Services "A"										
Gross Expenditures	3,285,522	3,291,712	6,190			0.2%	6,230	3,297,942	12,420	0.4%
Revenue:	(2,220,733)	(2,193,064)		27,670		(1.2%)	(5,463)			
<i>Net:</i>	<i>1,064,789</i>	<i>1,098,648</i>			33,859	3.2%	767	1,099,415	34,626	3.3%
<i>Federal Funding Loss</i>				9,000						
<i>Courts One Time Provincial Revenue</i>				12,000						
<i>Other Revenue Changes</i>				6,670						
Citizen Centred Services "B"	666,577	667,745	41,469	(40,300)	1,169	0.2%	(0)	667,745	1,169	0.2%
Internal Services	187,570	186,591	7,851	(8,831)	(979)	(0.5%)	(24)	186,567	(1,004)	(0.5%)
City Manager	47,382	46,888	(980)	487	(493)	(1.0%)	0	46,888	(493)	(1.0%)
Other City Programs	75,140	75,130	561	(570)	(10)	(0.0%)	(0)	75,130	(10)	(0.0%)
Accountability Offices	8,025	8,199	175	0	175	2.2%	0	8,199	175	2.2%
<b>Total City Operations</b>	<b>2,049,482</b>	<b>2,083,202</b>	<b>55,266</b>	<b>(21,545)</b>	<b>33,720</b>	<b>1.6%</b>	<b>742</b>	<b>2,083,944</b>	<b>34,463</b>	<b>1.7%</b>
TTC (inc Wheel Trans)	582,530	611,888	50,837	(21,479)	29,358	5.0%	0	611,888	29,358	5.0%
Police (inc Board)	982,029	1,008,984	(38,235)	65,190	26,956	2.7%	0	1,008,984	26,956	2.7%
Other Agencies	257,583	261,641	(10,271)	14,329	4,058	1.6%	(118)	261,523	3,940	1.5%
<b>Agencies</b>	<b>1,822,141</b>	<b>1,882,513</b>	<b>2,332</b>	<b>58,040</b>	<b>60,371</b>	<b>3.3%</b>	<b>(118)</b>	<b>1,882,395</b>	<b>60,253</b>	<b>3.3%</b>
Corporate Accounts:										
Capital & Corporate Financing	643,126	699,128	20,902	35,100	56,001	8.7%	0	699,128	56,001	8.7%
Other Corporate Expenditures	439,741	449,743	16,628	(6,627)	10,002	2.3%	0	449,743	10,002	2.3%
Municipal Land Transfer Tax	(385,000)	(485,500)	4	(100,504)	(100,500)	26.1%	0	(485,500)	(100,500)	26.1%
Other Corporate Revenues	(720,855)	(719,220)	(55,967)	57,603	1,635	(0.2%)	0	(719,220)	1,635	(0.2%)
Toronto Pooling Compensation Loss		43,779		43,779	43,779	0.0%		43,779	43,779	0.0%
<b>Net Operating Budget</b>	<b>3,848,635</b>	<b>3,953,644</b>	<b>39,164</b>	<b>65,845</b>	<b>105,009</b>	<b>2.7%</b>	<b>624</b>	<b>3,954,268</b>	<b>105,633</b>	<b>2.7%</b>
Assessment Change		(48,240)		(48,240)	(48,240)			(48,240)	(48,240)	
<b>Net Operating Budget After Assessment</b>										
<b>Growth</b>	<b>3,848,635</b>	<b>3,905,404</b>	<b>39,164</b>	<b>17,605</b>	<b>56,769</b>	<b>1.5%</b>	<b>624</b>	<b>3,906,028</b>	<b>57,393</b>	<b>1.5%</b>

# WHERE THE MONEY GOES



# WHERE THE MONEY COMES FROM



# PRELIMINARY BUDGET STAFFING IMPACT

	2015 Approved Staff Complement	2016 Complement Changes								
		Prior Year Impact	Operating Impacts of Capital Proj.	Capital Project Delivery	Base Changes	Efficiencies	Total Base Change	New/Enh Service Priorities	Total 2016 Preliminary	Change from 2015 Approved
Citizen Centred Services "A"	12,687.3	45.4	17.5	26.8	113.4	(16.7)	186.3	75.7	12,949.4	262.0
Citizen Centred Services "B"	6,287.1	(4.3)	2.0	(2.0)	18.0	(18.0)	(4.3)	27.0	6,309.8	22.7
Internal Services	3,047.5		16.0	15.3	1.0	(19.8)	12.4	1.0	3,060.9	13.4
City Manager	445.5			4.0	(5.5)	(13.0)	(14.5)		431.0	(14.5)
Other City Programs	912.8	(3.6)	2.8	10.9	(0.5)	(7.0)	2.5	4.0	919.3	6.5
Accountability Offices	52.8								52.8	
<b>TOTAL - CITY OPERATIONS</b>	<b>23,433.0</b>	<b>37.5</b>	<b>38.2</b>	<b>54.9</b>	<b>126.4</b>	<b>(74.5)</b>	<b>182.5</b>	<b>107.7</b>	<b>23,723.2</b>	<b>290.2</b>
<b>Agencies</b>										
Toronto Transit Commission (incl. Wheel-Trans)	14,274.0				199.0		199.0		14,473.0	199.0
Other Agencies	13,424.4	(0.2)		(11.4)	6.7	(30.9)	(35.8)	1.0	13,389.5	(34.8)
<b>TOTAL - AGENCIES</b>	<b>27,698.4</b>	<b>(0.2)</b>		<b>(11.4)</b>	<b>205.7</b>	<b>(30.9)</b>	<b>163.2</b>	<b>1.0</b>	<b>27,862.5</b>	<b>164.2</b>
<b>TOTAL LEVY OPERATING BUDGET</b>	<b>51,131.4</b>	<b>37.3</b>	<b>38.2</b>	<b>43.5</b>	<b>332.0</b>	<b>(105.4)</b>	<b>345.6</b>	<b>108.7</b>	<b>51,585.7</b>	<b>454.3</b>

# PRELIMINARY 2016 SOLID WASTE REBATE ADJUSTMENTS

		2015 Approved Rates				2016 Approved SWMS Rates				Preliminary 2016 Solid Waste Rebate Adjustment					
Single Family Garbage Bins	Bin Size	Billable Accounts	Fee	Rebate	2015 Net Cost	2016 Approved Rate (3% Increase)	Net Cost	Overall Change		Proposed Rebate Reduction	Proposed Adjusted Rebate	Proposed Adjusted Net Cost	Overall Change		Proposed Tax Supported Budget Reduction
								\$	%				\$	%	
Single Family	Small	110,598	237.64	227.01	10.63	244.77	17.76	7.13	67.1%	0	227.01	17.76	7.13	67.1%	0
	Medium	183,918	288.49	199.76	88.73	297.14	97.38	8.65	9.8%	(18.00)	181.76	115.38	26.65	30.0%	3,310,524
	Large	114,160	391.80	144.41	247.39	403.55	259.14	11.75	4.8%	(36.00)	108.41	295.14	47.75	19.3%	4,109,760
	X Large	38,618	454.45	110.85	343.60	468.08	357.23	13.63	4.0%	(110.85)	0	468.08	124.48	36.2%	4,280,805
	Bag Only*	2,073	152.13	227.01	(74.88)	156.69	(70.32)	4.56	6.1%	(12.00)	215.01	(58.32)	16.56	-22.1%	24,876
Res. Units Above Commercial Weekly	Small	1,728	288.49	227.01	61.48	297.14	70.13	8.65	14.1%	0	227.01	70.13	8.65	14.1%	0
	Medium	1,389	391.80	199.76	192.04	403.55	203.79	11.75	6.1%	(18.00)	181.76	221.79	29.75	15.5%	25,002
	Large	1,231	555.57	144.41	411.16	572.24	427.83	16.67	4.1%	(36.00)	108.41	463.83	52.67	12.8%	44,316
	X Large	571	892.67	110.85	781.82	919.45	808.60	26.78	3.4%	(110.85)	0	919.45	137.63	17.6%	63,295
	Bag Only*	5,237	202.98	227.01	(24.03)	209.07	(17.94)	6.09	25.3%	(12.00)	215.01	(5.94)	18.09	-75.3%	62,844
<b>Total Billable Single Family Accounts:</b>		<b>459,523</b>													
													<b>Net Tax Supported Budget Reduction:</b>		<b>11,921,423</b>

\*Bag only customers are required to purchase bags at a cost of \$3.39 per bag / tag.