



Toronto 2016 BUDGET

CAPITAL BUDGET NOTES



Toronto Employment & Social Services

2016 – 2025 CAPITAL BUDGET AND PLAN OVERVIEW

Toronto Employment & Social Services (TESS) manages the third largest social assistance delivery system in Canada. Under the authority of Ontario Works (OW) Act and Regulations, TESS provides employment services, financial assistance and social supports to Torontonians to strengthen their social and economic well-being in their communities through its 19 Employment and Social Services offices.

The 2016–2025 Capital Budget and Plan of \$5.0 million focuses on the renovation of the Wellesley Place Employment & Social Services office which has the largest homeless caseload serving over 1,000 homeless people each year.

The renovated facility will include a human service centre that will provide clients with multiple, closely connected services in one location thereby improving client experience and better equip the Program to assist clients in meeting their employment goals.

Highlights

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Contacts

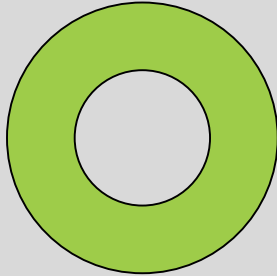
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Capital Spending and Financing

2016-2025 Capital Budget and Plan by Expenditures Category

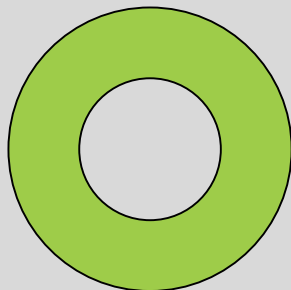
Service Improvement, \$5.0M, 100%



\$5.0 Million

2016-2025 Capital Budget and Plan by Funding Source

Reserve Funds, \$5.0M, 100%



\$5.0 Million

Where does the money go?

The 2016–2025 Capital Budget and Plan totalling \$5.0 million provides funding over 2 years for 1 Service Improvement project to renovate and modernize the Wellesley Place Employment & Social Services office.

Where does the money come from?

The 10 Year Capital Plan is fully funded from the Social Assistance Stabilization Reserve fund.

State of Good Repair Backlog

TESS' 10-Year Capital Plan does not include any SOGR projects.

- ✓ TESS' facilities SOGR capital funding requirements were previously transferred and consolidated within the Facilities Management & Real Estate (FMRE) Capital Budget and Capital Plan.

Key Issues & Priority Actions

Existing physical layout of the Wellesley Place Employment & Social Services Office is obstructing efficient service delivery –

As part of the office transformation and modernization exercise undertaken by TESS in the past couple of years, a majority of its offices have been transformed through physical redesign allowing co-location of social, employment and financial services which has radically improved customer service.

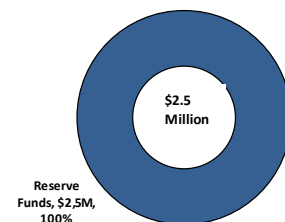
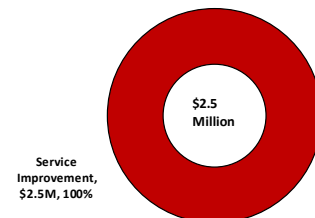
- ✓ The 10-Year Preliminary Capital Plan provides funding of \$5 million over 2 years to renovate and modernize the Program's 111 Wellesley facility to include a human service centre that would support the implementation of Human Service Integration Strategy (HIS) by integrating and delivering services provided by Children's Services, Shelter, Support and Housing Administration and Toronto Employment and Social Services in one location.



2016 Capital Budget Highlights

The 2016 Capital Budget for Toronto Employment & Social Services of \$2.5 million will:

- Begin renovation of the Wellesley Place Employment & Social Service Office.



Actions for Consideration:

Approval of the 2016 Preliminary Budget as presented in these notes requires that:

1. City Council approve the 2016 Capital Budget for Toronto Employment & Social Services with a total project cost of \$5.0 million, and 2016 cash flow of \$2.5 million and future year commitments of \$2.5 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. One new / change in scope sub-project with a 2016 total project cost of \$5.0 million that requires cash flow of \$2.5 million in 2016 and future year cash flow commitments of \$2.5 million for 2017.
2. City Council approve the 2017 - 2025 Capital Plan for Toronto Employment and Social Services totalling \$2.5 million in project estimates, comprised of \$2.5 million in 2017.
3. City Council approve the withdrawal from the Social Assistance Stabilization Reserve of \$2.5 million in 2016 and an additional withdrawal of \$2.5 million in 2017 resulting from the approval of the 2016 Capital Budget.

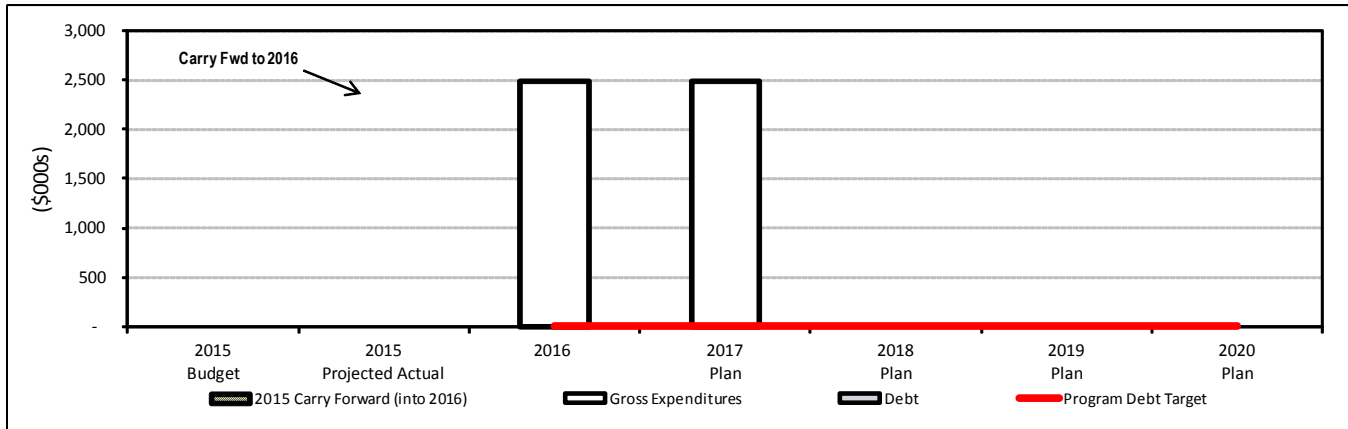


Part I:

10-Year Capital Plan

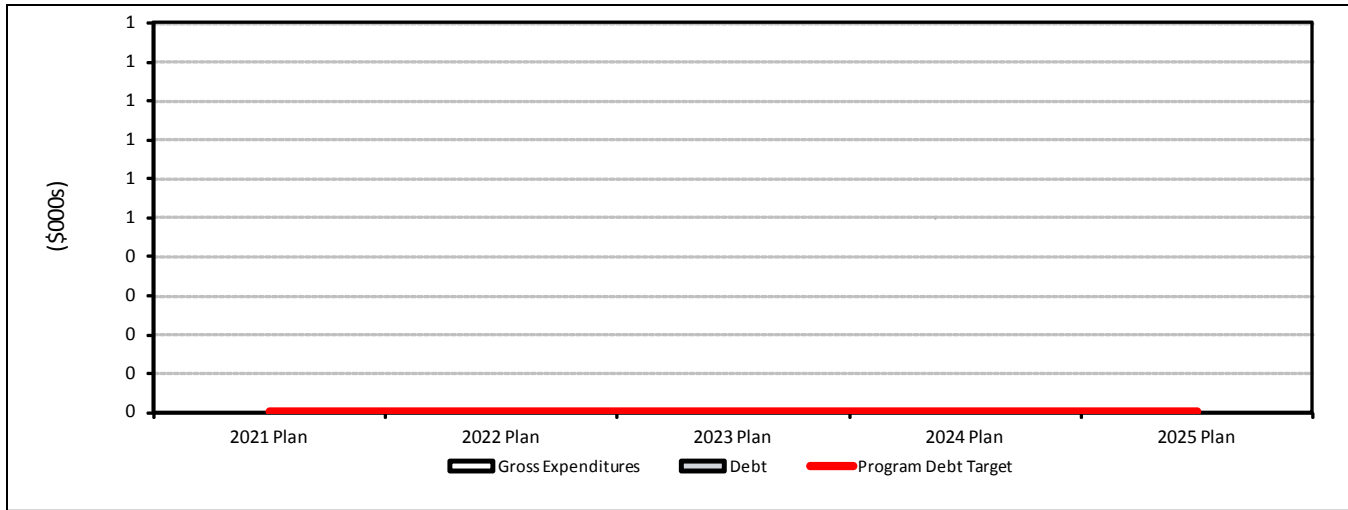
10 Year Capital Plan

Table 1a
2016 Preliminary Budget, 2017-2020 Preliminary Capital Plan



	2016 Capital Budget and 2017 - 2020 Capital Plan								
	2015		2016	2017	2018	2019	2020	2016 - 2020	5-Year Total Percent
	Budget	Projected Actual							
Gross Expenditures:									
2015 Capital Budget & Approved FY Commitments									
Changes to Approved FY Commitments									
2016 New/Change in Scope and Future Year Commitments			2,500	2,500				5,000	100.0%
2017 - 2020 Capital Plan Estimates									
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2016									
Total Gross Annual Expenditures & Plan			2,500	2,500				5,000	100.0%
Program Debt Target									
Financing:									
Debt									
Reserves/Reserve Funds			2,500	2,500				5,000	100.0%
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue									
Total Financing			2,500	2,500				5,000	100.0%
By Project Category:									
Health & Safety									
Legislated									
SOGR									
Service Improvement			2,500	2,500				5,000	100.0%
Growth Related									
Total by Project Category			2,500	2,500				5,000	100.0%
Asset Value (\$) at year-end									
Yearly SOGR Backlog Estimate (not addressed by current plan)									
Accumulated Backlog Estimate (end of year)									
Backlog: Percentage of Asset Value (%)									
Debt Service Costs									
Operating Impact on Program Costs									
New Positions									

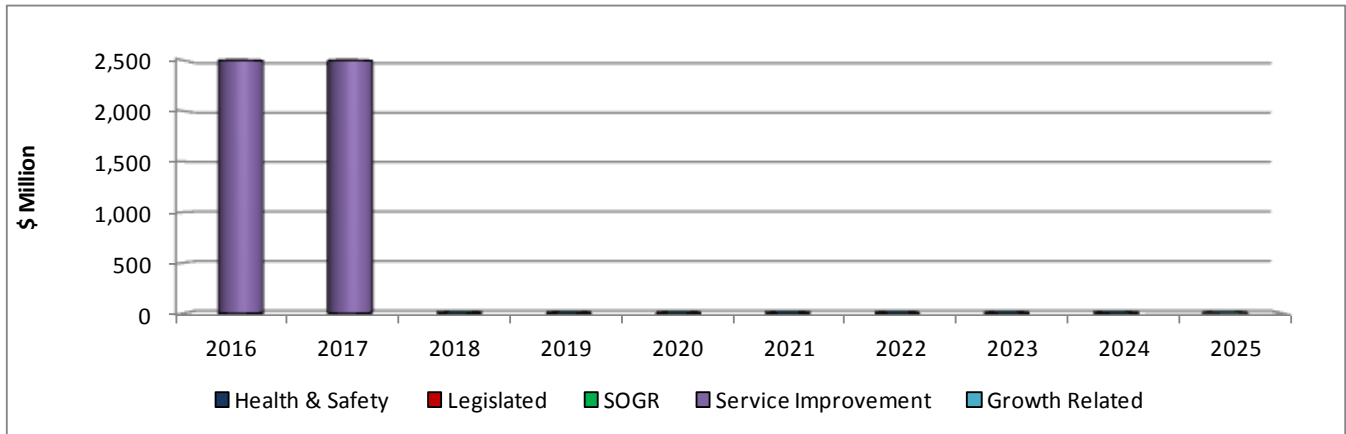
**Table 1b
2021 – 2025 Preliminary Capital Plan**



	2021 - 2025 Capital Plan						
	2021	2022	2023	2024	2025	2016 - 2025	10-Year Total Percent
Gross Expenditures:							
2015 Capital Budget & Approved FY Commitments							
Changes to Approved FY Commitments							
2016 New/Change in Scope and Future Year Commitments						5,000	100.0%
2021 - 2025 Capital Plan Estimates							
2-Year Carry Forward for Reapproval							
Total Gross Annual Expenditures & Plan						5,000	100.0%
Program Debt Target							
Financing:							
Debt							
Reserves/Reserve Funds						5,000	100.0%
Development Charges							
Provincial/Federal							
Debt Recoverable							
Other Revenue							
Total Financing						5,000	100.0%
By Project Category:							
Health & Safety							
Legislated							
SOGR							
Service Improvement						5,000	100.0%
Growth Related						-	
Total by Project Category						5,000	100.0%
Asset Value(\$) at year-end							
Yearly SOGR Backlog Estimate (not addressed by current plan)							
Accumulated Backlog Estimate (end of year)							
Backlog: Percentage of Asset Value (%)							
Debt Service Costs							
Operating Impact on Program Costs							
New Positions							

2016 – 2025 Capital Preliminary Plan

Chart 2
2016 – 2025 Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the 10-Year Capital Plan for Toronto Employment & Social Services of \$5.0 million includes funding for one Service Improvement project, the Wellesley Place Employment & Social Services Office Renovation.

- The Wellesley Place Employment & Social Services Office Renovation is the only capital project included in the 10-Year Capital Plan.
- The project will provide funding for the renovation of the Wellesley Place office, which serves a caseload of 5,500 and houses 150 staff.
- The renovation will remove structural barriers to make the facility more accessible, open and inviting. As part of the modernization, the facility will be re-designed by the creation of a human service centre to provide clients with multiple, closely connected services to improve the client experience.

Table 3
Summary of Capital Projects by Category (In \$000s)

	Total App'd Cash Flows to Date*	2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2016 - 2025 Total	Total Project Cost
Total Expenditures by Category													
Service Improvements													
Wellesley Place Renovation		2,500	2,500									5,000	5,000
Sub-Total		2,500	2,500									5,000	5,000
Total Expenditures by Category (excluding carry forward)		2,500	2,500									5,000	5,000

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2016, excluding ongoing capital projects (i.e. Civic Improvement projects)

2016 – 2025 Capital Projects

The 10-Year Capital Plan supports Toronto Employment & Social Services' objective of transforming and modernizing the existing facilities by creating an open inviting environment and removing physical barriers between clients and staff as well as achieves the City's objective of co-locating related social and financial services thereby improving client's experience.

Service Improvements

- Service Improvement projects account for \$5.0 million or 100% of the total 10-Year Capital Plan with funding provided for the renovation of Wellesley Place Employment & Social Services office.

2016 Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2016 Capital Budget and Future Year Commitments, that consists of 2016 and future year cash flows for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

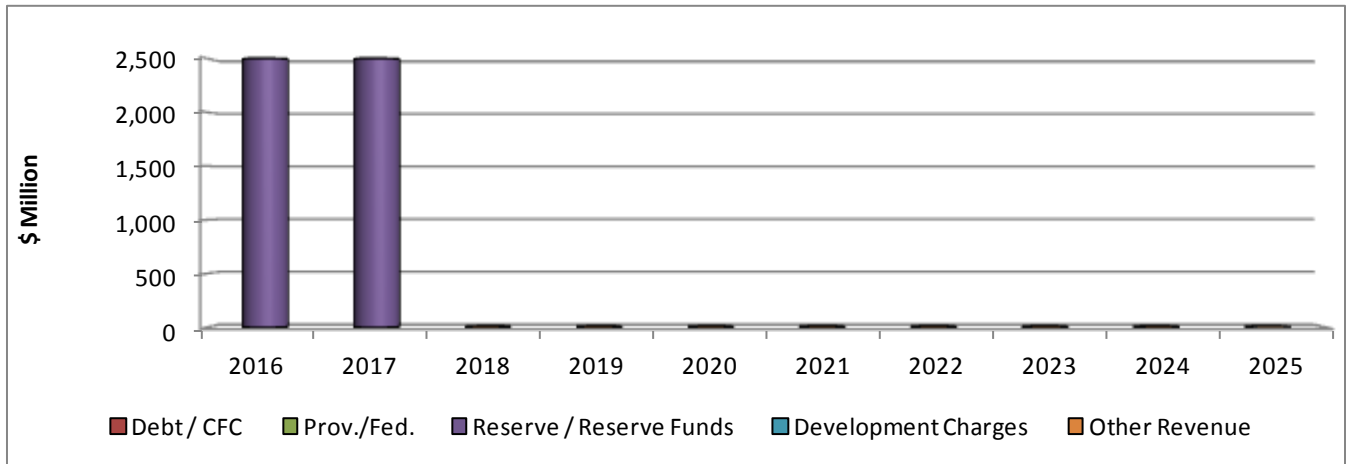
- Table 3a below lists the 2016 Cash Flow and Future Year Commitments for Toronto Employment & Social Services:

Table 3a
2016 Cash Flow & Future Year Commitments (In \$000s)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total 2016 Cash Flow & FY Commits
Expenditures:											
New w/Future Year											
Wellesley Place Renovation	2,500	2,500									5,000
Subtotal	2,500	2,500									5,000
Total Expenditure	2,500	2,500									5,000
Financing:											
Reserves/Res Funds	2,500	2,500									5,000
Total Financing	2,500	2,500									5,000

- Approval of the 2016 Capital Budget of \$2.5 million will require future year commitments of \$2.5 million in 2017 to complete the renovations at the Wellesley Place Employment & Social Services office.

Chart 3
2016 – 2025 Capital Plan by Funding Source (In \$000s)



The 10-Year Capital Plan of \$5.0 million cash flow funding will be fully funded by the Social Assistance Stabilization Reserve with cash flows in 2016 and 2017 for the renovation and redesign of Wellesley Place Employment & Social Services office.



Part II:

Issues for Discussion

Issues for Discussion

Issues Impacting the 10–Year Capital Plan

Future Year Capital Projects

- The 10-year Capital Plan does not include new planned projects and cash flow requirements beyond 2017.
- New sub-projects will be submitted in future years should any changes in technology and requirements arise.



Appendices

Appendix 1

Table 10
2016 Capital Budget; 2017 to 2025 Capital Plan (\$000s)

Project	Total Project Cost	Prior Year Carry Forward	2016	2017	2018	2019	2020	2016 - 2020	2021	2022	2023	2024	2025	2016 - 2025 Total
Service Improvements:														
<i>Wellesley Place Renovation</i>	5,000		2,500	2,500				5,000						5,000
Sub-Total			2,500	2,500				5,000						5,000
Total			2,500	2,500				5,000						5,000

Appendix 3

2016 Capital Budget; 2017 to 2025 Capital Plan

Appendix 4

2016 Cash Flow and Future Year Commitments

Appendix 5

2016 Capital Budget with Financing Detail

Appendix 5

Reserve / Reserve Fund Review

Table 11: Reserve / Reserve Fund – Program Specific
(\$000s)

Reserve / Reserve Fund Name (\$000s)	Reserve / Reserve Fund Number	Projected Balance as of Dec. 31, 2015 \$	Submitted Withdrawals (-) / Contributions (+)		
			2016 \$	2017 \$	2018 \$
Projected Beginning Balance		22,079.0	20,809.0	17,863.0	15,062.0
Social Assistance Stabilization Reserve	XQ1054				
<i>Proposed Withdrawals (-)</i>		(1,270.0)	(2,946.0)	(2,801.0)	(154.0)
Total Reserve / Reserve Fund Draws / Contributions		20,809.0	17,863.0	15,062.0	14,908.0
Other Program / Agency Net Withdrawals & Contributions					
Balance at Year-End		20,809.0	17,863.0	15,062.0	14,908.0