



**STAFF REPORT
ACTION REQUIRED**

**Toronto Public Health 2016–2025 Capital Budget and
Plan Request**

Date:	November 10, 2015
To:	Board of Health and Board of Health Budget Committee
From:	Medical Officer of Health
Wards:	All
Reference Number:	

SUMMARY

This report provides an overview of the Toronto Public Health (TPH) 2016 Capital Budget and 2017-2025 Capital Plan and Forecast.

TPH is submitting a 2016-2025 Capital Budget and Plan request of \$28.476 million, including a 2016 Capital Budget of \$3.852 million and future year commitments of \$4.558 million and a 2017-2025 Capital Plan and Forecast of \$20.066 million. The Debt Affordability Target provided by the City for TPH is \$3.392 million in 2016, \$3.388 million in 2017, \$3.363 million in 2018, \$3.373 million in 2019, \$3.400 million in 2020 and, \$11.100 million for 2021 to 2025 for a total of \$28.016 million. TPH will receive 100% provincial funding for one IT project (Infectious Disease Control Information System) for \$0.460 million in 2016.

The 10-Year Capital Budget and Plan request will provide funding for nineteen Information and Technology (IT) projects within the debt funding envelope. TPH requires additional funding of \$12.867 million in addition to the debt target assigned to TPH to implement eight additional projects from 2017 to 2019 to improve service delivery and enhance systems while complying with mandatory provincial requirements. There is no additional operating impact associated with these twenty seven IT projects.

The Capital Budget and Plan presented below outlines a series of projects designed to improve TPH's ability to share required information and improve accountability through effective and timely information collection as well as assisting in more efficient delivery of programs and services to and on behalf of the residents of Toronto.

RECOMMENDATIONS

The Medical Officer of Health recommends that:

1. City Council approve a 2016 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$5.550 million and a 2016 cash flow of \$4.327 million and future year commitments of \$4.558 million. The 2016 Capital Budget is comprised of the following:
 - a) New cash flow funding for:
 - i) Three new sub-projects and five change in scope sub-projects with a 2016 total project cost increase of \$5.550 million that requires an increase in cash flow of \$1.805 million in 2016 and future year commitments of \$2.033 million in 2017; and \$1.712 million in 2018; and
 - ii) Five previously approved sub-projects with a 2016 cash flow of \$2.047 million and future year commitments of \$0.813 million in 2017.
 - b) 2015 approved cash flow for four previously approved sub-projects with carry forward funding from 2015 to 2016 totalling \$0.475 million;
2. City Council approve the 2017-2025 Capital Plan for Toronto Public Health totalling \$20.066 million in project estimates, comprised of \$0.542 million in 2017, \$1.651 million in 2018, \$3.373 million in 2019, \$3.400 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024; and \$1.700 million in 2025; and
3. City Council approve additional debt funding of \$12.867 million to implement eight additional projects to improve service delivery and enhance systems while complying with mandatory provincial requirements.
4. The Board of Health forward this report including the attachment to the City's Budget Committee for its consideration during the 2016 budget process.

Financial Impact

TPH is submitting a 2016-2025 Capital Budget and Plan request of \$28.476 million, including a 2016 Capital Budget of \$3.852 million and future year commitments of \$4.558 million and a 2017-2025 Capital Plan and Forecast of \$20.066 million. The Debt Affordability Target provided by the City for TPH is \$3.392 million in 2016, \$3.388 million in 2017, \$3.363 million in 2018, \$3.373 million in 2019, \$3.400 million in 2020 and, \$11.100 million for 2021 to 2025 for a total of \$28.016 million. TPH will receive 100% provincial funding for one IT project (Infectious Disease Control Information System) for \$0.460 million in 2016.

The 10-Year Capital Budget and Plan request will provide funding for IT projects that support improvement of service delivery with the development and enhancement of

systems while complying with provincial mandatory reporting requirements. There is no additional operating impact associated with these IT projects.

The Deputy City Manager & Chief Financial Officer has reviewed this report and agrees with the financial impact information.

DECISION HISTORY

At its meeting of March 10 and 11, 2015, City Council approved the 2015 Recommended Capital Budget for TPH of \$5.233 million (including \$1.261 million of carry forward funding from 2014 into 2015) and future year commitments of \$2.047 million in 2016, \$0.813 million in 2017.

<http://app.toronto.ca/tmmis/viewPublishedReport.do?function=getCouncilAgendaReport&meetingId=9689>

A memo was issued by the Deputy City Manager and Chief Financial Officer on June 2, 2015 that outlined debt targets for TPH over the next 10 years of \$3.392 million in 2016, \$3.388 million in 2017, \$3.363 million in 2018, \$3.373 million in 2019, \$3.4 million in 2020, \$3.0 million in 2021, \$2.5 million in 2022, \$2.2 million in 2023, \$1.7 million in 2024 and \$1.7 million in 2025. City Divisions and ABCs were instructed to submit a 10 year Capital Budget and Plan (2016-2025) that did not exceed the annual debt targets.

At its meeting of May 19, 2015 and September 22, 2015, the Board of Health Budget Committee requested the Medical Officer of Health to submit to Corporate Finance a 2016-2025 Capital Budget and Plan that includes all the capital projects identified as priorities from 2016-2025 that are over the debt targets.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.HU1.2>

COMMENTS

Demands for public health services and the business support for those services continue to grow. Technology is required to extend TPH's capacity to provide service in a timely way while fiscal constraints require human resources to be maintained or reduced. Service metrics and reporting with real time data are an increasing expectation. Professionals also expect to use tools that allow them to provide these services more effectively and enable them to access information, upload data and report on services, costs, performance metrics and other requirements. TPH uses a number of technology systems to assist in delivering services. TPH requires the means to monitor various information and metrics to ensure standards are being met within acceptable boundaries and to demonstrate accountability.

The Ontario Public Health Organizational Standards includes the requirement to develop and implement an IT strategy for each public health unit. An IT Strategy for TPH was completed in 2014 which defines the strategic IT priorities from 2014 to 2018.

TPH is, in certain cases, required to use specific forms of information technology and certain systems to collect and share information with other jurisdictions through provincially developed systems. TPH, as with all health units in Ontario, is also required

by law to collect and report critical information related to communicable and reportable diseases within mandated timelines and formats prescribed, by the province.

The 10-Year Capital Budget and Plan request will provide funding for nineteen IT projects that support improvement of service delivery with the development and enhancement of systems while complying with provincial mandatory reporting requirements. There is no additional operating impact associated with these nineteen IT projects

TPH's 2016-2025 Capital Budget and Plan request of \$28.476 million, including a 2016 Capital Budget of \$3.852 million and future year commitments of \$4.558 million and a 2017-2025 Capital Plan and Forecast of \$20.066 million as shown in Table 1 below.

Table 1: 2016-2025 Capital Budget and Plan Request

Toronto Public Health 2016 - 2025 Capital Budget and Plan Request (\$000's)												
	2016 Budget Request	Commitments/Plan				Total 2015 - 2019	2019-2023 Forecast					Total 2016 - 2025
		2017	2018	2019	2020		2021	2022	2023	2024	2025	
2016 Budget & Future Year Commitments	3,852	2,846	1,712			8,410						8,410
2017 - 2025 Plan and Forecast (Estimates)		542	1,651	3,373	3,400	8,966	3,000	2,500	2,200	1,700	1,700	20,066
Total Plan and Forecast	3,852	3,388	3,363	3,373	3,400	17,376	3,000	2,500	2,200	1,700	1,700	28,476
Provincial Funding (100%)	460					460						460
Debt Affordability Target	3,392	3,388	3,363	3,373	3,400	16,916	3,000	2,500	2,200	1,700	1,700	28,016
Over/(under) Debt Target	0	0	0	0	0	0	0	0	0	0	0	0

TPH requires additional debt funding of \$12.867 million for the period 2017 to 2019 over the assigned debt target to implement eight projects to improve service delivery and enhance systems while complying with mandatory Provincial requirements. Details are summarized in Table 2 below.

Table 2: Additional Funding Requirements

	2016 Rec. Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2023 Plan	2025 Plan	2016- 2025 Total
2017-2025 Plan And Forecast (Estimates)											
Community Collaboration Strategy	255										255
Community Collaboration		485	475	607							1,567
Collaboration		548	800								1,348
Dental and Oral Health Information System		972	1,809	666							3,447
Public Health Community Information System		1,036	1,017	1,028							3,081
Public Health Notifications and Advisories		555	472								1,027
Toronto Preschool Speech and Language Information		696	737								1,433
Chemical Tracking Information System			133	576							709
Total	255	4,292	5,443	2,877							12,867

The TPH report entitled “Toronto Public Health 2016-2025 Capital Budget and Plan Request” is attached as Appendix 1.

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SIGNATURE

Dr. David McKeown
Medical Officer of Health

ATTACHMENTS

Appendix 1 - Toronto Public Health 2016-2025 Capital Budget and Plan Request