

Toronto 2017 BUDGET

BU26.3



CAPITAL BUDGET NOTES



Toronto Parking Authority

2017 2026 Capital Budget and Plan Overview

Toronto Parking Authority has a stewardship over the City's on-street and off-street parking spaces and Bike Share Program. The Toronto Parking Authority manages an estimated 19,300 on-street parking spaces controlled by environmentally friendly pay-and-display technology or single spaced meters. It also maintains approximately 22,000 off-street spaces in 20 partially automated/attended lots, 4 fully automated garages, and 187 unattended lots, as well as the Bike Share system with a fleet of approximately 2,000 bicycles and 200 docking stations. The total estimated replacement value of the Toronto Parking Authority assets is \$676.246 million.

The 10-Year Recommended Capital Plan of \$519.094 million balances infrastructure renewal needs and service improvement projects to meet the forecasted increase in demand for off-street parking, while minimizing service interruptions and revenue losses. The Authority's strategic priorities include continued improvements to customer service through innovative solutions, efficient expansion of services via joint partnership with the private sector, and utilization of new technologies to reduce operating costs.

CONTENTS

Overview

- 1: Recommended 10-Year Capital Plan [5](#)
- 2: Issues for Discussion [20](#)

Appendices:

- 1. 2016 Performance [23](#)
- 2. Recommended 10-Year Capital Plan Summary [25](#)
- 3. 2017 Recommended Capital Budget; 2018-2026 Recommended Capital Plan [27](#)
- 4. 2017 Cash Flow & Future Year Commitments [28](#)
- 5. 2017 Capital Projects with Financing Detail [29](#)
- 6. 2017 Reserve / Reserve Fund Review [30](#)

CONTACTS

Program:

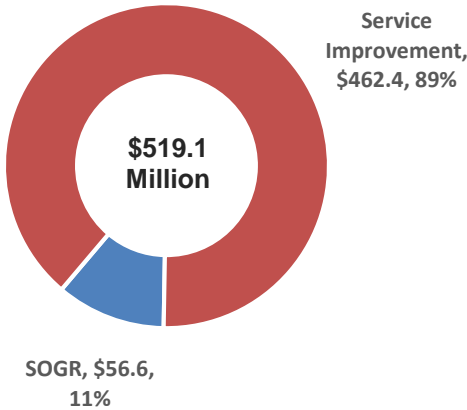
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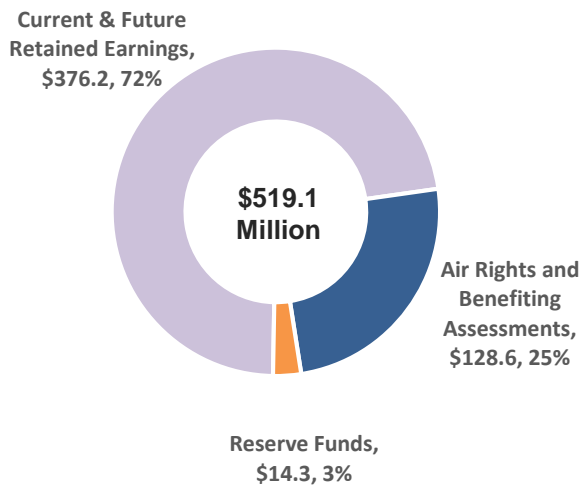
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Capital Spending and Financing

2017-2026 Capital Budget and Plan by Expenditures Category



2017-2026 Capital Budget and Plan by Funding Source



Where does the money go?

The 2017–2026 Recommended Capital Budget and Plan totalling \$519.094 million provides funding for:

- State of Good Repair (SOGR) projects of \$56.645 million to maintain infrastructure within parking facilities in a current state of good repair and prevent any future backlog, and
- Service Improvement projects with total expenditures of \$462.449 million for the expansion or re-development of approximately 60 off-street parking facilities.

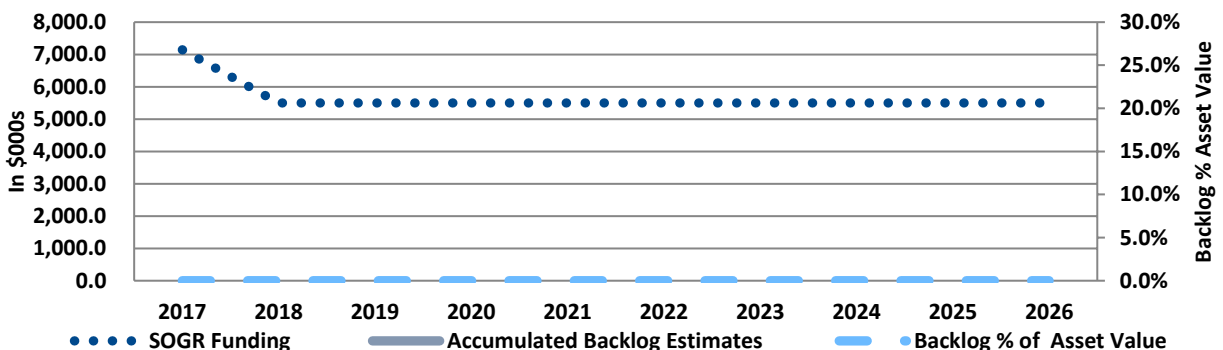
Where does the money come from?

Over the 10 year capital planning horizon, the Authority continues to be 100% self-sustaining with no reliance on City debenture financing.

- Current and future retained earnings represent the largest source of financing, reflecting 72% or \$376.189 million of total funding.
- Proceeds from the sale of air rights arising from an anticipated 14 joint venture redevelopment projects will provide 25% or \$128.605 million of required funding.
- Funding from the TPA specific capital expenditure reserve fund amounts to 3% or \$14.3 million of total funding.

State of Good Repair Backlog

The 10-Year Capital Plan includes cash flow funding of \$55.645 million for State of Good Repair. This funding is sufficient to maintain assets in a current state of good repair and prevent any future backlog.



Key Issues & Priority Actions

Short-Term Parking Shortfalls - The main challenge for the Toronto Parking Authority is to satisfy short-term parking needs while land and development costs continuously rise.

- ✓ In order to leverage land values, Toronto Parking Authority actively pursues joint development opportunities with private sector. The 2017-2026 Recommended Capital Budget and Plan includes 14 joint venture projects intended to expand service and intensify land use.

Competing Demands for On-Street Curb Space and Off-Street Parking Lots - Various City initiatives and transportation needs often result in a closure of carparks or loss of available on-street parking spaces.

- ✓ The 10-Year Capital Plan allocates a total funding of \$79.5 million for replacement of on-street and off-street parking spaces that will be lost due to implementation of the Bike Plan and other City initiatives.

Technology Advancements: Keeping pace with technology advancement in order to increase customer convenience and improve customer service experience, while lowering operating costs.

- ✓ The 10-Year capital Plan includes funding to continue implementation of the mobile application and credit card authorization projects (\$5.035 million).

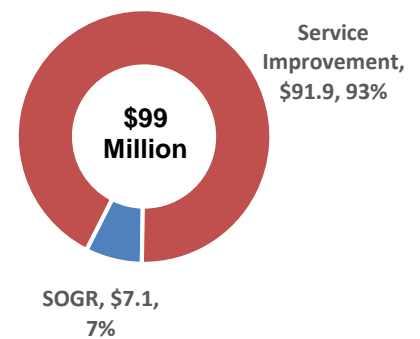
2017 Capital Budget Highlights

The 2017 Recommended Capital Budget for Toronto Parking Authority of \$99.049 million, excluding carry forward funding, will:

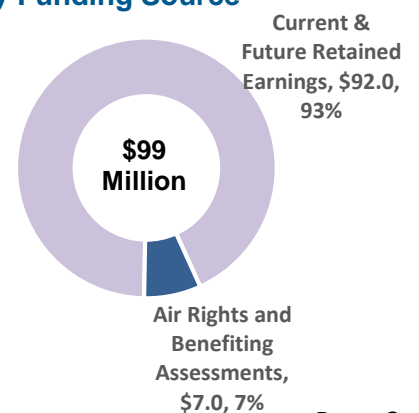
- Continue to address ongoing state of good repair projects including structural maintenance and technical upgrades of on-street and off-street parking facilities (\$5.445 million).
- Deliver continued greening of carparks (\$1.700 million).
- Continue implementation of pay-and-display unit upgrades (\$0.485 million), expansion of additional levels for Carpark 1 at 20 Charles Street (\$3.112 million) and redevelopment of Carpark 655 at 935 Eglinton West (\$9.8 million).
- Begin development of several new carparks including Carpark 217 at 1445 Bathurst (\$10.6 million) and Carpark at Arrow/Finch Avenue (\$5.0 million).
- Complete the acquisition of Carpark at 51 Dockside (\$16.4 million).



2017 Capital Budget by Project Category



By Funding Source



Actions for Consideration

Approval of the 2017 Recommended Capital Budget as presented in these notes requires that:

1. City Council approve the 2017 Recommended Capital Budget for Toronto Parking Authority with a total project cost of \$99.049 million, and 2017 cash flow of \$128.335 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 28 new / change in scope sub-projects with a 2017 total project cost of \$99.049 million that requires cash flow of \$99.049 million in 2017; and
 - b) 2016 approved cash flow for 29 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$29.286 million.
2. City Council approve the 2018 - 2026 Recommended Capital Plan for Toronto Parking Authority totalling \$420.045 million in project estimates, comprised of \$64.857 million for 2018; \$65.139 million for 2019; \$81.118 million for 2020; \$40.297 million for 2021; \$35.327 million for 2022; \$36.659 million for 2023; \$33.992 million for 2024; \$29.856 million for 2025 and \$32.800 million in 2026.
3. City Council consider the operating savings of \$7.635 million net in 2018; \$2.960 million net in 2019; \$2.967 million net in 2020; \$3.808 million net in 2021; \$0.961 million net in 2022; \$1.460 million net in 2023, \$2.275 million net in 2024; \$1.390 million net in 2025; and \$1.2 million net in 2026 resulting from the approval of the 2017 Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
4. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2017 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.



Part 1:

Recommended 10-Year Capital Plan

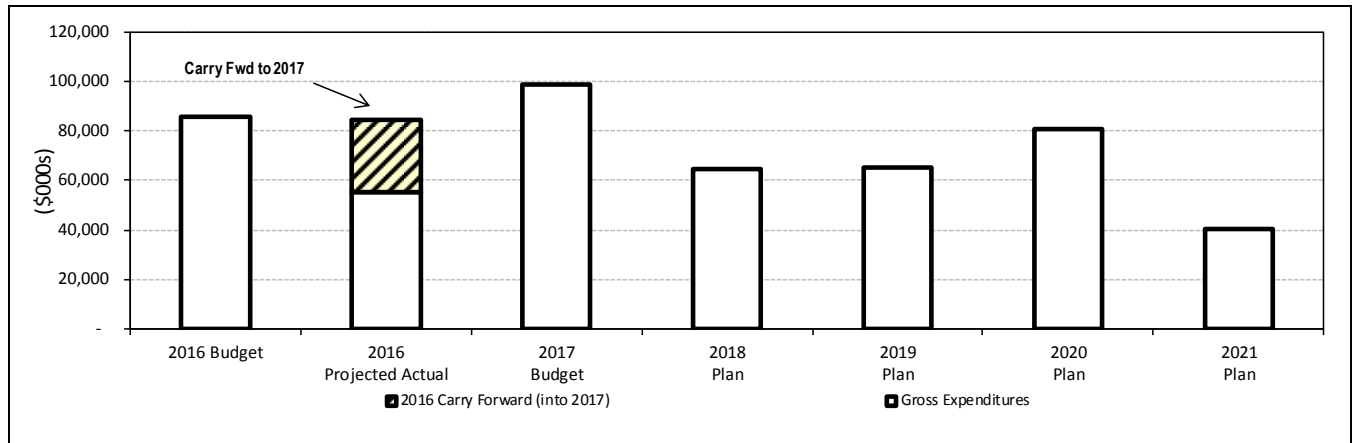
Challenges and Opportunities

- The Toronto Parking Authority's spending capacity over the previous five years has been below budget. Capacity issues, both controllable and uncontrollable, that have limited the Authority's capital budget spending rate include:
 - Delays attributed to a need to complete studies and site assessments for some of the already identified sites.
 - Anticipated time lags implicit in joint venture arrangements.
 - Delays resulting from unavailability of appropriate sites.
 - Delays due to on-going negotiations for identified sites; and,
 - Projects that have been cancelled because of the low probability of finding an appropriate site.
- Satisfying increasing short-term parking needs in an environment of increasing land and development costs.
- Policy initiatives and transportation trends – the competing demand for On-Street curb space \ availability – impacting service levels and revenues (curbside management, complete streets, bike lanes).
- Keeping pace with technology advancements related to customer parking experience (ease of use, payment methodologies).

Objectives and Priority Actions

- Service Objectives:
 - Offer short stay parkers in the City of Toronto a best-in-class parking experience – safe, attractive, convenient, and affordable.
 - Provide a city-wide network of environmentally sensitive on-street and off-street community-centric parking locations.
 - Apply technology to expand community awareness, enhance customer convenience, and optimize efficiency in operations; and
 - Leverage land values through Joint Venture redevelopment with private and public sectors as a means of funding an increase in parking supply.
 - Increase supply of On-Street parking spaces.
 - Use technology to increase customer convenience and lower operating costs.
 - Extend service payment requirement to non-revenue parkers.
 - Expand Bike Share program as integral component of City's transportation strategy.
- Priority Actions:
 - The 10 year Capital plan includes 14 potential Joint Venture arrangements.
 - Increase collaboration amongst City departments to minimize negative impact on parking revenues, where feasible.
 - Continued implementation of the mobile payment application. Phase 2 On-Street parking and Merchant validation.

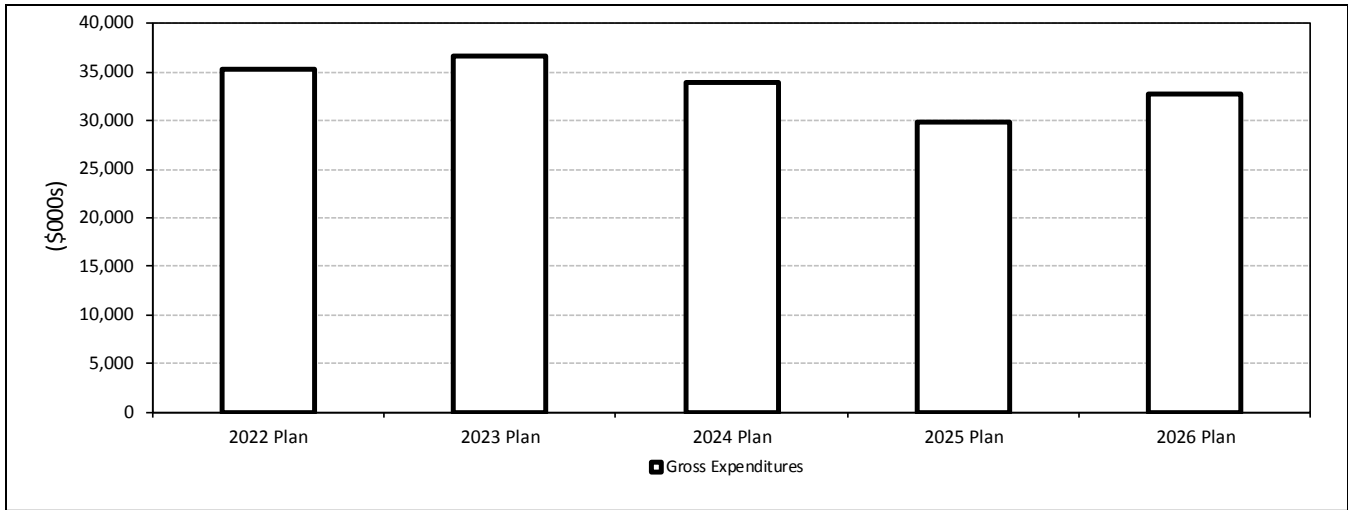
**Figure 1a
10-Year Capital Plan
2017 Recommended Capital Budget and 2018 - 2021 Recommended Capital Plan**



| | 2017 Capital Budget and 2018 - 2021 Capital Plan | | | | | | | | 5-Year Total Percent |
|--|--|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------------|
| | 2016 | | 2017 | 2018 | 2019 | 2020 | 2021 | 2017 - 2021 | |
| | Budget | Projected Actual* | | | | | | | |
| Gross Expenditures: | | | | | | | | | |
| 2015 Capital Budget & Approved FY Commitments | 86,043 | 55,258 | | | | | | | |
| Requested Changes to Approved FY Commitments | | | | | | | | | |
| 2017 New/Change in Scope and Future Year Commitments | | | 99,049 | | | | | 99,049 | 28.3% |
| 2017- 2021 Capital Plan Estimates | | | | 64,857 | 65,139 | 81,118 | 40,297 | 251,411 | 71.7% |
| 2-Year Carry Forward for Reapproval | | | | | | | | | |
| 1-Year Carry Forward to 2017 | | 29,286 | | | | | | | |
| Total Gross Annual Expenditures & Plan | 86,043 | 84,544 | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 350,460 | 100.0% |
| Program Debt Target | | | | | | | | | |
| Financing: | | | | | | | | | |
| Debt | | | | | | | | | |
| Reserves/Reserve Funds | | | | | | | 4,500 | 4,500 | 1.3% |
| Current & Future Retained Earnings | | | 92,049 | 47,912 | 44,339 | 16,918 | 29,797 | 231,015 | 65.9% |
| Air Rights and Benefiting Assessments | | | 7,000 | 16,945 | 20,800 | 64,200 | 6,000 | 114,945 | 32.8% |
| Debt Recoverable | | | | | | | | | |
| Other Revenue | | | | | | | | | |
| Total Financing | | | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 350,460 | 100.0% |
| By Project Category: | | | | | | | | | |
| Health & Safety | | | | | | | | | |
| Legislated | | | | | | | | | |
| SOGR | | | 7,145 | 5,500 | 5,500 | 5,500 | 5,500 | 29,145 | 8.3% |
| Service Improvement | | | 91,904 | 59,357 | 59,639 | 75,618 | 34,797 | 321,315 | 91.7% |
| Growth Related | | | | | | | | | |
| Total by Project Category | | | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 350,460 | 100.0% |
| Asset Value (\$) at year-end | 676,246 | | 682,696 | 696,350 | 710,277 | 772,983 | 788,442 | | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | | | | | | | | | |
| Accumulated Backlog Estimate (end of year) | | | | | | | | | |
| Backlog: Percentage of Asset Value (%) | 0.0% | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | |
| Debt Service Costs | | | | | | | | | |
| Operating Impact on Program Costs | | | | (7,635) | (2,960) | (2,967) | (3,808) | (17,370) | |
| New Positions | | | | | | | | | |

* Based on the updated 2016 carry forward funding projections.

**Table 1b
10-Year Capital Plan
2022 - 2026 Recommended Capital Plan**



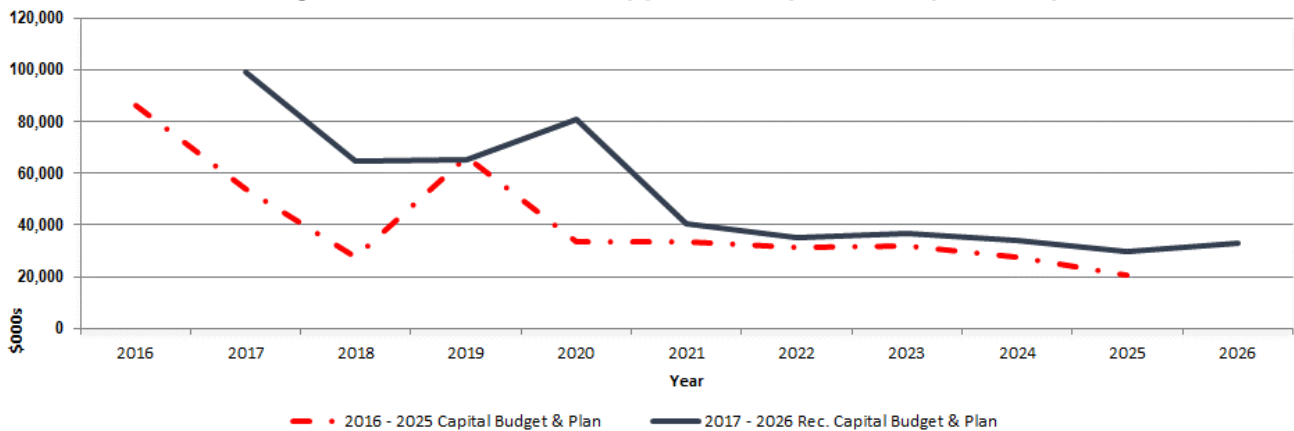
| | 2022 - 2026 Capital Plan | | | | | | 10-Year Total Percent |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2026 | |
| Gross Expenditures: | | | | | | | |
| 2015 Capital Budget & Approved FY Commitments | | | | | | | |
| Requested Changes to Approved FY Commitments | | | | | | | |
| 2017 New/Change in Scope and Future Year Commitments | | | | | | 99,049 | 19.1% |
| 2022 - 2026 Capital Plan Estimates | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 420,045 | 80.9% |
| Total Gross Annual Expenditures & Plan | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 519,094 | 100.0% |
| Program Debt Target | | | | | | | |
| Financing: | | | | | | | |
| Recommended Debt | | | | | | | |
| Reserves/Reserve Funds | | | 2,500 | | 7,300 | 14,300 | 2.8% |
| Current & Future Retained Earnings | 28,467 | 34,159 | 27,192 | 29,856 | 25,500 | 376,189 | 72.5% |
| Air Rights and Benefiting Assessments | 6,860 | 2,500 | 4,300 | | | 128,605 | 24.8% |
| Debt Recoverable | | | | | | | |
| Other Revenue | | | | | | | |
| Total Financing | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 519,094 | 100.0% |
| By Project Category: | | | | | | | |
| Health & Safety | | | | | | | |
| Legislated | | | | | | | |
| SOGR | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 56,645 | 10.9% |
| Service Improvement | 29,827 | 31,159 | 28,492 | 24,356 | 27,300 | 462,449 | 89.1% |
| Growth Related | | | | | | | |
| Total by Project Category | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 519,094 | 100.0% |
| Asset Value(\$) at year-end | 804,211 | 820,295 | 836,701 | 853,435 | 870,504 | | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | | | | | | | |
| Accumulated Backlog Estimate (end of year) | | | | | | | |
| Backlog: Percentage of Asset Value (%) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| Debt Service Costs | | | | | | | |
| Operating Impact on Program Costs | (961) | (1,460) | (2,275) | (1,390) | (1,200) | (24,656) | |
| New Positions | | | | | | | |

Key Changes to the 2017 - 2025 Approved Capital Plan

The 2017 Recommended Capital Budget and the 2018 – 2026 Recommended Capital Plan reflects an increase of \$107.421 million in capital funding from the 2016 - 2025 Approved Capital Plan.

The table and chart below provide a breakdown of the \$107.421 million or 26.1% increase in the Capital Program on an annual basis from 2016 to 2026.

**Chart 1
Changes to the 2016 - 2025 Approved Capital Plan (In \$000s)**



| (\$000s) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 10-Year Total |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| 2016 - 2025 Capital Budget & Plan | 86,043 | 53,885 | 27,457 | 66,339 | 33,568 | 33,297 | 31,127 | 31,659 | 27,692 | 20,606 | | 411,673 |
| 2017 - 2026 Rec. Capital Budget & Plan | | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 519,094 |
| Change % | | 83.8% | 136.2% | -1.8% | 141.7% | 21.0% | 13.5% | 15.8% | 22.8% | 44.9% | | 26.1% |
| Change \$ | | 45,164 | 37,400 | -1,200 | 47,550 | 7,000 | 4,200 | 5,000 | 6,300 | 9,250 | | 107,421 |

As made evident in the chart above, the \$107.421 million increase in the Capital Program reflects an increase in capital funding over the nine common years of the Capital Plans (2017 – 2025) of \$160.664 million.

As reflected in Table 2 on the following page, changes to the 2016 – 2025 Approved Capital Plan, specifically the \$160.664 million in increased capital funding over the nine common years of the capital Plans (2017 – 2025) arise from the reprioritization of Toronto Parking Authority's capital projects based on the following factors:

- \$108.820 million in added funding for new projects in 2017 and 2018 to address increases in projected demand for off-street parking.
- \$37.3 million in 2017 cash flow deferrals to future years, primarily resulting from the unavailability of appropriate sites for previously planned off-street parking facilities and delays in on-going negotiations for identified sites and complex issues surrounding joint venture agreements with third parties.

A summary of project changes for the years 2016 to 2024 totalling \$160.664 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

| \$000s | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2025 Total |
|--|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|-------------------|
| 2016 - 2025 Capital Budget & Plan | 86,043 | 53,885 | 27,457 | 66,339 | 33,568 | 33,297 | 31,127 | 31,659 | 27,692 | 20,606 | | 325,630 |
| 2017 - 2026 Rec. Capital Budget & Plan | | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 486,294 |
| Capital Budget & Plan Changes (2015 - 2023) | | 45,164 | 37,400 | (1,200) | 47,550 | 7,000 | 4,200 | 5,000 | 6,300 | 9,250 | | 160,664 |

| | Total Project Cost | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2017 - 2025 | 2026 | Revised Total Project Cost |
|--|--------------------|---------------|---------------|----------------|---------------|--------------|--------------|--------------|--------------|--------------|----------------|---------------|----------------------------|
| Previously Approved | | | | | | | | | | | | | |
| Projects Deferred from 2016 | | | | | | | | | | | | | |
| CP 505 Cliveden Expansion | 500 | | 500 | | | | | | | | 500 | | 2,500 |
| <i>Subtotal</i> | 500 | - | 500 | - | | | | | | | 500 | | 2,500 |
| Cancelled Projects/Funding no Longer Required | | | | | | | | | | | | | |
| Gerrard St East (Broadview/Coxwell) | 2,000 | | | | | | | | | (2,000) | (2,000) | | |
| Weston Cultural Hub S2 (JV) | 1,000 | | (1,000) | | | | | | | | (1,000) | | |
| Greektown (Danforth East) | 500 | | (500) | | | | | | | | (500) | | |
| Yonge/ York Mills | 14,500 | | | | (14,500) | | | | | | (14,500) | | |
| Nesbitt Lodge CP 17 | 2,100 | | (2,100) | | | | | | | | (2,100) | | |
| Carpark at 8 Abitibi | 500 | | | | (500) | | | | | | (500) | | |
| <i>Subtotal</i> | 20,600 | - | (3,600) | - | (15,000) | - | - | - | - | (2,000) | (20,600) | - | - |
| Change in Scope | | | | | | | | | | | | | |
| St. Clair/ Oakwood | 1,713 | 300 | | | | | | | | | 300 | | 2,013 |
| Avenue, North of Lawrence (Caribou) | 332 | 418 | | | | | | | | | 418 | | 750 |
| 242 Danforth, E. of Broadview (CP 78 Expansion) | 449 | 300 | | | | | | | | | 300 | | 749 |
| Painting Stage 2 CP 36 | 305 | 95 | | | | | | | | | 95 | | 400 |
| 2300 Lakeshore CP 533 | 698 | 101 | | | | | | | | | 101 | | 799 |
| 1220-1222 Wilson Ave | 950 | 1,200 | | | | | | | | | 1,200 | | 2,150 |
| 437 Rogers | 22 | 200 | | | | | | | | | 200 | | 222 |
| <i>Subtotal</i> | 4,468 | 2,614 | - | - | - | - | - | - | - | - | 2,614 | - | 7,082 |
| Increase in Projects Costs | | | | | | | | | | | | | |
| Kingston Road - West of Victoria Park (YMCA) | 3,400 | (3,400) | | | | | 3,500 | | | | 100 | | 3,500 |
| Ryerson/ Metropolitan | 12,500 | | | | (12,500) | 15,000 | | 10,000 | | | 12,500 | | 25,000 |
| Davisville/ Yonge | 3,000 | 300 | 3,000 | | | | (3,000) | | | | 300 | | 3,300 |
| Redevelopment of CP 5 (JV) | 3,200 | 100 | | | | | | | | | 100 | | 3,300 |
| <i>Subtotal</i> | 22,100 | (3,000) | 3,000 | - | (12,500) | 15,000 | 500 | 10,000 | - | - | 13,000 | - | 35,100 |
| Decrease in Projects Costs | | | | | | | | | | | | | |
| Leslieville (Queen, E. of Carlaw/ Coxwell) | 2,900 | | | | | (2,900) | | | | | (2,900) | 4,000 | 4,000 |
| 826, 833, 835 St. Clair West | 2,000 | (2,000) | | | | | | | | | (2,000) | 3,500 | 3,500 |
| <i>Subtotal</i> | 4,900 | (2,000) | - | - | - | (2,900) | - | - | - | - | (4,900) | 7,500 | 7,500 |
| Timing Changes | | | | | | | | | | | | | |
| Previously Approved Projects | 29,750 | (31,900) | 8,100 | (32,200) | 61,100 | (17,550) | (2,600) | (9,500) | 2,500 | 4,250 | (17,800) | 23,300 | 35,250 |
| Total Previously Approved | 82,318 | (34,286) | 8,000 | (32,200) | 33,600 | (5,450) | (2,100) | 500 | 2,500 | 2,250 | (27,186) | 30,800 | 87,432 |
| New | | | | | | | | | | | | | |
| Arrow/Finch | | 5,000 | | | | | | | | | 5,000 | | 5,000 |
| Maintenance Facility | | 5,000 | | | | | | | | | 5,000 | | 5,000 |
| Distillery/West Donlands | | 20,000 | | | | | | | | | 20,000 | | 20,000 |
| Carpark Provisions 2017 | | 10,000 | 10,000 | 10,000 | | | | | | | 30,000 | | 30,000 |
| PACE Portfolios | | 21,000 | | | | | | | | | 21,000 | | 21,000 |
| Parking Guidance System Instalaltion | | 500 | | | | | | | | | 500 | | 500 |
| 51 Dockside | | 16,400 | | | | | | | | | 16,400 | | 16,400 |
| Bathurst / Queens Quay | | | | | | | | | | 5,000 | 5,000 | | 5,000 |
| 592 and 598 Gerard East | | | | | 500 | | | | | | 500 | | 500 |
| 11 Brock | | | | | 1,000 | | | | | | 1,000 | | 1,000 |
| St. Patrick CP 221 | | | | 4,400 | | | | | | | 4,400 | | 4,400 |
| Replacement for Bike Lines | | | 9,400 | 9,400 | 6,450 | 6,450 | 3,800 | 2,000 | 2,000 | 2,000 | 41,500 | 2,000 | 43,500 |
| CP Provision due to City Initiatives | | | 10,000 | 7,200 | 6,000 | 6,000 | 2,500 | 2,500 | 1,800 | | 36,000 | | 36,000 |
| New SOGR | | 1,550 | | | | | | | | | 1,550 | | 1,550 |
| Total New | - | 79,450 | 29,400 | 31,000 | 13,950 | 12,450 | 6,300 | 4,500 | 3,800 | 7,000 | 187,850 | 2,000 | 189,850 |
| Total Changes | 82,318 | 45,164 | 37,400 | (1,200) | 47,550 | 7,000 | 4,200 | 5,000 | 6,300 | 9,250 | 160,664 | 32,800 | 277,282 |

Significant Capital Project Changes in Toronto Parking Authority:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

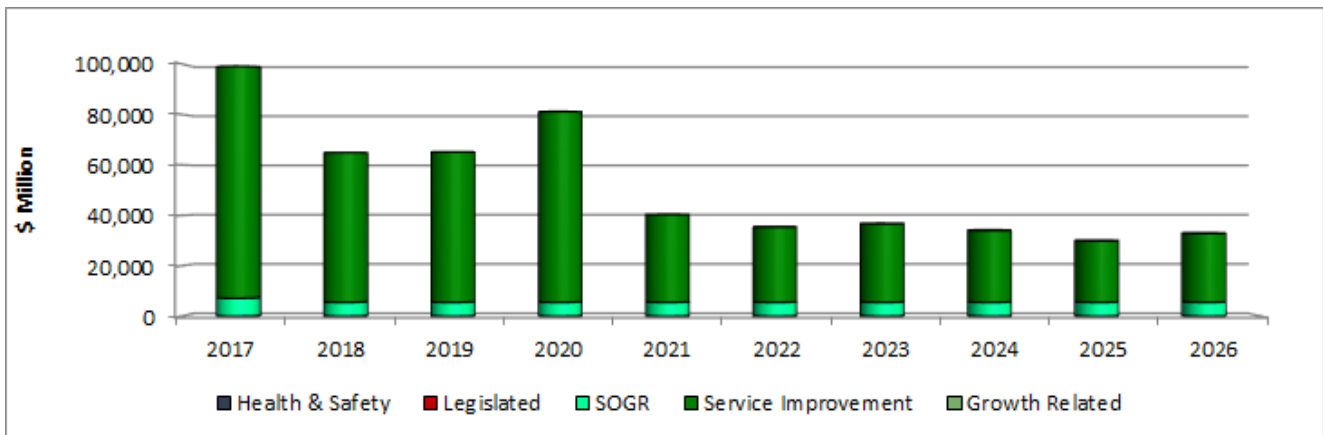
- *Projects deferred from 2016 (\$0.5 million)* – The expansion of Carpark 505 (Royal York Road) was deferred to 2018 primarily based on the availability of the appropriate site.
- *Cancelled projects and/or projects for which funding is no longer required (\$20.6 million)* - 6 projects were cancelled due to difficulties in identifying/negotiating viable site options and/or completing projects ahead of schedule.
- *Change in scope (\$2.614 million)* – 7 previously approved projects require additional funding due to the higher costs of site acquisition/project implementation.
- *Increase in project costs (\$13.0 million):*
 - Additional funding of \$12.5 million for the Ryerson/Metropolitan Carpark project due to higher expansion/redevelopment costs than originally anticipated.
 - Previously approved projects such as Davisville/Yonge Carpark and redevelopment of Carpark 5 (15 Wellesley East) were accelerated to 2017 at increased costs totalling \$0.400 million, while the Kingston Road (YMCA) was deferred from 2017 to 2022 at higher costs.
- *Decrease in project costs (\$4.9 million)* - 2 projects were deferred to 2026 at lower costs:
- *Timing Changes:* Some of the projects approved in the 2016-2025 Capital Plan were postponed to future years, including 2026, with *no change in estimated project costs*, due to updated parking need assessments or difficulties in identifying suitable sites. Examples include:
 - Carpark 41, Corso Italia (\$10.9 million) deferred from 2021 to 2022.
 - St. Lawrence Market North Carpark (\$14.5 million) deferred from 2018 to 2019.
 - Bay/Lakeshore (Downtown Fringe – South) Carpark (\$10.0 million) deferred from 2022 to 2023.
 - Carpark CP 15 (Yorkville Avenue) redevelopment (\$39.2 million) deferred from 2019 to 2020.
 - Funding totalling \$37.3 million for several projects anticipated to be implemented in 2017 has been deferred to future years.

New projects totalling \$187.850 million have been added to the 2016-2025 Capital Budget and Plan:

- To address forecasted increases in projected demand for off-street parking, \$187.730 million in additional funding was included in the 10-Year Capital Plan .
- Specific sites requiring structural and technical maintenance such as signage, painting and lighting upgrades, new substations, entrance signage upgrades, drainage and concrete repairs etc., were identified and added to the 2017-2026 Recommended Capital Plan resulting in an overall increase of \$1.550 million compared to the allowance of \$5.500 million included in the 2016-2025 Capital Plan.

2017 – 2026 Recommended Capital Plan

Chart 2
2017 – 2026 Recommended Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the 10-Year Recommended Capital Plan for Toronto Parking Authority of \$519.094 million provides 89.1% funding for Service Improvement projects as priorities and 10.9% for State of Good Repair (SOGR) projects over the 10-year period.

- Service Improvement projects account for \$462.449 million and involve expansion and redevelopment of existing parking facilities and infrastructure. Funding for these projects varies from year to year based on redevelopment opportunities.
 - Capital expenditures are primarily driven by the acquisition of properties as they become or are anticipated to become available for the development of new off-street parking facilities. This is reflected in 10-Year Recommended Capital Plan as the largest initiatives are planned for the first five years.
- \$56.645 million has been dedicated to State of Good Repair projects for annual maintenance of off-street and on-street parking facilities related infrastructure.

The following table provides details by project category within the 2017 – 2026 Recommended Capital Budget and Plan for Toronto Parking Authority:

**Table 3
Summary of Capital Plan by Project Category (In \$000s)**

| | Total App'd Cash Flows to Date* | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | Total Project Cost | Rec'd Total Project Cost |
|---|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------------|--------------------------|
| Total Expenditures by Category | | | | | | | | | | | | | |
| State of Good Repair | | | | | | | | | | | | | |
| Structural Maintenance & Technology Green Plus | | 7,145 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 56,645 | 56,645 |
| Sub-Total | | 7,145 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 56,645 | 56,645 |
| Service Improvements | | | | | | | | | | | | | |
| 2300 Lakeshore - CP 533 | | 101 | | | | | | | | | | 101 | 101 |
| 437 Rogers Road | | 200 | | | | | | | | | | 200 | 200 |
| 242 Danforth, E. of Broadview (CP 78) | | 300 | | | | | | | | | | 300 | 300 |
| Avenue, North of Lawrence (186 Caribou CP 421) | | 418 | | | | | | | | | | 418 | 418 |
| 1220-1222 Wilson Ave (CP 422) | | 1,200 | | | | | | | | | | 1,200 | 1,200 |
| Pay & Display Upgrade Online Credit Card Authorization | | 485 | 512 | 539 | 568 | 597 | 627 | 659 | 692 | 356 | | 5,035 | 5,035 |
| King/ E. of Spadina - Revitalization SE Corner | | | | | | | | 6,000 | | | | 6,000 | 6,000 |
| Spadina/ Bloor (Redevelopment of CP 31) | | | | | | | | | 4,000 | | | 4,000 | 4,000 |
| Redevelopment of CP 5 (15 Wellesley) | | 100 | | 3,200 | | | | | | | | 3,300 | 3,300 |
| St. Clair/ Oakwood (287 Rushton) | | 300 | | | | | | | | | | 300 | 300 |
| Arrow/Finch | | 5,000 | | | | | | | | | | 5,000 | 5,000 |
| Maintenance Facility | | 5,000 | | | | | | | | | | 5,000 | 5,000 |
| 775 King Street (CP 272) | | | | | | | | | | | | - | - |
| Redevelopment of CP 217 1445 Bathurst | | 10,600 | | | | | | | | | | 10,600 | 10,600 |
| Distillery/ West Donlands | | 20,000 | | | | | | | | | | 20,000 | 20,000 |
| Carpark Provisions 2017 | | 10,000 | 10,000 | 10,000 | | | | | | | | 30,000 | 30,000 |
| Davisville/ Yonge (CP 280 open cut Glebe/ Imperial) | | 300 | 3,000 | | | | | | | | | 3,300 | 3,300 |
| PACE Portfolios | | 21,000 | | | | | | | | | | 21,000 | 21,000 |
| Parking Guidance System Installation | | 500 | | | | | | | | | | 500 | 500 |
| Oakwood, W. of Eglinton (Redevelopment of CP 664) | | | 445 | | | | | | | | | 445 | 445 |
| CP 168 Expansion | | | 500 | | | | | | | | | 500 | 500 |
| CP 505 Cliveden Expansion | | | 500 | | | | | | | | | 500 | 500 |
| North York Centre - South (Sheppard to Finch) | | | 4,000 | | | | | | | | | 4,000 | 4,000 |
| Bessarion Community Centre | | | 4,000 | | | | | | | | | 4,000 | 4,000 |
| 11 Wellesley | | | 6,500 | | | | | | | | | 6,500 | 6,500 |
| Queen/ Soho | | | 10,500 | | | | | | | | | 10,500 | 10,500 |
| Queen St West (Spadina to Bellwoods) | | | | | | 2,250 | | | | | | 2,250 | 2,250 |
| 50 Wellesley | | | | 2,400 | | | | | | | | 2,400 | 2,400 |
| Redevelopment of CP 224 (34 Hannah) | | | | 8,000 | | | | | | | | 8,000 | 8,000 |
| St. Lawrence Market North | | | | 14,500 | | | | | | | | 14,500 | 14,500 |
| CP 15 Redevelopment (JV) | | | | | 39,200 | | | | | | | 39,200 | 39,200 |
| Redevelopment of CP 412 | | | | | 4,000 | | | | | | | 4,000 | 4,000 |
| 1117 Dundas W /Dovercourt CP 204 (1113 Dundas W) | | | | | 8,600 | | | | | | | 8,600 | 8,600 |
| Redevelopment of Carpark 12 - JV (30 Alvin) | | | | | 9,300 | | | | | | | 9,300 | 9,300 |
| Harbourfront | | | | | | 4,500 | | | | | | 4,500 | 4,500 |
| Metropolitan/ Church (56 Queen East, 51 Bond) | | | | | | 15,000 | | 10,000 | | | | 25,000 | 25,000 |
| Harbord - Spadina to Major | | | | | | | 2,000 | | | | | 2,000 | 2,000 |
| Queen East - Kippendavie to Lee | | | | | | | 3,000 | | | | | 3,000 | 3,000 |
| Little Italy | | | | | | | 3,500 | | | | | 3,500 | 3,500 |
| 907 Kingston Road - West of Victoria Park (YMCA) | | | | | | | 3,500 | | | | | 3,500 | 3,500 |
| St. Clair W - CP 41 (7 Norton) Corso Italia | | | | | | | 10,900 | | | | | 10,900 | 10,900 |
| Bay/ Lakeshore (Downtown Fringe - South) | | | | | | | | 10,000 | | | | 10,000 | 10,000 |
| Redevelopment of CP 411, Roe Ave. | | | | | | | | | 2,500 | | | 2,500 | 2,500 |
| Expanded Facilities - Bloor St W (Glendonwyne to Durie) | | | | | | | | | 2,500 | | | 2,500 | 2,500 |
| Avenue Rd & Davenport | | | | | | | | | 2,500 | | | 2,500 | 2,500 |
| King/Spadina Re-investment Area (W. of Spadina, Portland to Bathurst) | | | | | | | | | 12,500 | | | 12,500 | 12,500 |
| Bathurst/ Queens Quay | | | | | | | | | | 5,000 | | 5,000 | 5,000 |
| Yonge, S. of Eglinton | | | | | | | | | | 7,000 | | 7,000 | 7,000 |
| Financial District East of University | | | | | | | | | | 10,000 | | 10,000 | 10,000 |
| College/Dovercourt | | | | | | | | | | | 2,000 | 2,000 | 2,000 |
| Roncesvalles | | | | | | | | | | | 2,000 | 2,000 | 2,000 |
| Cabbagetown | | | | | | | | | | | 2,400 | 2,400 | 2,400 |
| Bloor/ Dundas | | | | | | | | | | | 2,900 | 2,900 | 2,900 |
| St. Clair W BIA (Dufferin to Christie) | | | | | | | | | | | 3,500 | 3,500 | 3,500 |
| Leslieville (Queen E. of Carlaw/ Coxwell) | | | | | | | | | | | 4,000 | 4,000 | 4,000 |
| Bloor/ Bathurst | | | | | | | | | | | 8,500 | 8,500 | 8,500 |
| 592 and 598 Gerrard East | | | | | 500 | | | | | | | 500 | 500 |
| 11 Brock | | | | | 1,000 | | | | | | | 1,000 | 1,000 |
| St. Patrick CP 221 | | | | 4,400 | | | | | | | | 4,400 | 4,400 |
| Replacement Plan for Bikelanes | | | 9,400 | 9,400 | 6,450 | 6,450 | 3,800 | 2,000 | 2,000 | 2,000 | 2,000 | 43,500 | 43,500 |
| CP Provisions due to City Initiatives | | | 10,000 | 7,200 | 6,000 | 6,000 | 2,500 | 2,500 | 1,800 | | | 36,000 | 36,000 |
| 51 Dockside | | 16,400 | | | | | | | | | | 16,400 | 16,400 |
| Sub-Total | - | 91,904 | 59,357 | 59,639 | 75,618 | 34,797 | 29,827 | 31,159 | 28,492 | 24,356 | 27,300 | 462,449 | 462,449 |
| Total Expenditures by Category (excluding carry forward) | - | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 519,094 | 519,094 |

2017 – 2026 Capital Projects

The 10-Year Recommended Capital Plan supports Toronto Parking Authority's objectives of providing safe, attractive, self-sustaining, conveniently located and competitively priced off-street and on-street public parking.

State of Good Repair (SOGR)

- SOGR projects account for \$56.645 million or 10.9% of the total 10-Year Capital Plan to fund a comprehensive state of good repair program for the maintenance of infrastructure within parking facilities. State of Good Repair projects are driven by renewal needs and are designed to extend the useful life of assets and to ensure service reliability.
- Toronto Parking Authority's SOGR program also includes various greening initiatives ("Greening Plus") to improve energy and lighting efficiency and increase landscaping at existing off-street parking facilities throughout the City. This program is intended to improve the retainment of rainwater and reduce surface run-off.

Service Improvements

- Service Improvement projects account for \$462.449 million or 89.1% of the total 10-Year Recommended Capital Plan. These projects are for the expansion and/ or redevelopment of off street parking facilities. The parking facilities will ensure that businesses in areas served throughout the City continue to grow and their neighborhoods remain vibrant.
- Service Improvement projects planned within the 2017-2026 timeframe include 44 projects for new carparks facilities totalling \$341.169 million and 16 projects for redevelopment of off-site parking lots in the amount of \$109.745 million.
- The 10-Year Recommended Capital Plan also allocates funding for a potential acquisition of three parking facilities at Downtown North/Midtown locations (\$21.0 million) as well as a provision for unplanned/accelerated acquisitions (\$10.0 million).
- In anticipation of the implementation of various City initiatives, including the Bike Plan, a total funding of \$79.5 million is included to provide additional off-street and on-street parking over the next 10 years.

2017 Recommended Capital Budget and Future Year Commitments

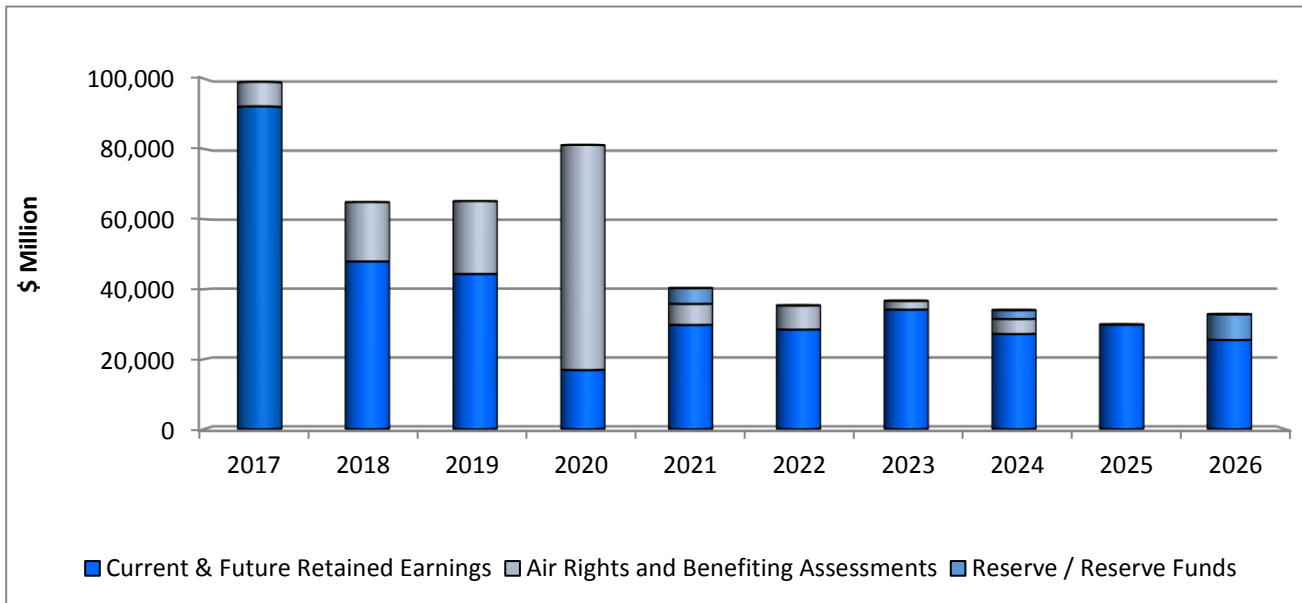
Included as a sub-set of the 10-Year Capital Plan is the 2017 Recommended Capital Budget and Future Year Commitments, that consists of 2017 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

- Approval of the 2017 Recommended Capital Budget of \$128.335 million will not result in any future year funding commitments.
- Table 3a below lists the 2017 Recommended Capital Budget for Toronto Parking Authority that will be approved through the 2017 Capital Budget:

Table 3a
2017 Cash Flow & Future Year Commitments (In \$000s)

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | Total 2017 Cash Flow & FY Commits |
|--|----------------|------|------|------|------|------|------|------|------|------|--|
| Expenditures: | | | | | | | | | | | |
| Previously Approved | | | | | | | | | | | |
| Painting Stage 2 CP 36 | 305 | | | | | | | | | | 305 |
| Lighting Upgrade CP 11 | 850 | | | | | | | | | | 850 |
| Painting Upgrade CP 26 | 300 | | | | | | | | | | 300 |
| CP 58 Resurfacing | 250 | | | | | | | | | | 250 |
| Painting Upgrade CP 11 | 250 | | | | | | | | | | 250 |
| Signage Upgrade - Illuminated CP 43 | 200 | | | | | | | | | | 200 |
| Illuminated Signage Upgrade CP 52 | 150 | | | | | | | | | | 150 |
| 2 Pay Booths CP 58 | 150 | | | | | | | | | | 150 |
| Signage Upgrade CP 11 | 100 | | | | | | | | | | 100 |
| Signage Upgrade CP 29 | 100 | | | | | | | | | | 100 |
| Entrance - Signage CP 52 | 100 | | | | | | | | | | 100 |
| Signage - Illuminated CP 404 | 100 | | | | | | | | | | 100 |
| CP1 Retail Upgrades | 612 | | | | | | | | | | 612 |
| Upgrades to Retail and other components | 1,000 | | | | | | | | | | 1,000 |
| Signage Upgrade CP 26 | 100 | | | | | | | | | | 100 |
| 2300 Lakeshore - CP 533 | 698 | | | | | | | | | | 698 |
| 242 Danforth, E. of Broadview (CP 78) | 445 | | | | | | | | | | 445 |
| Avenue, North of Lawrence (186 Caribou CP 421) | 326 | | | | | | | | | | 326 |
| Oakwood, East of Eglinton | 700 | | | | | | | | | | 700 |
| Chinahouse (CP 655) | 9,800 | | | | | | | | | | 9,800 |
| CP 1 Addition of 2 Levels | 2,500 | | | | | | | | | | 2,500 |
| 2204,2212 Eglinton W. (CP 673) | 783 | | | | | | | | | | 783 |
| 1220-1222 Wilson Ave (CP 422) | 975 | | | | | | | | | | 975 |
| Pay & Display Equipment | 850 | | | | | | | | | | 850 |
| P&D 3D Modem Emulation Board | 1,542 | | | | | | | | | | 1,542 |
| Rosedale/Woodlawn garage | 100 | | | | | | | | | | 100 |
| 775 King Street (CP 272) | 6,000 | | | | | | | | | | 6,000 |
| Subtotal | 29,286 | | | | | | | | | | 29,286 |
| Change in Scope | | | | | | | | | | | |
| Painting Stage 2 CP 36 | 95 | | | | | | | | | | 95 |
| St. Clair/Oakwood | 300 | | | | | | | | | | 300 |
| Avenue, North of Lawrence (186 Caribou CP 421) | 418 | | | | | | | | | | 418 |
| 242 Danforth, E. of Broadview (CP 78) | 300 | | | | | | | | | | 300 |
| 2300 Lakeshore - CP 533 | 101 | | | | | | | | | | 101 |
| 1220-1222 Wilson Ave (CP 422) | 1,200 | | | | | | | | | | 1,200 |
| 437 Rogers Road | 200 | | | | | | | | | | 200 |
| Subtotal | 2,614 | | | | | | | | | | 2,614 |
| New w/Future Year | | | | | | | | | | | |
| Sub-Station Replacement CP 26 | 150 | | | | | | | | | | 150 |
| Sprinkler/Fire Alarm and Standpipe CP 111 | 200 | | | | | | | | | | 200 |
| Painting CP 52 | 200 | | | | | | | | | | 200 |
| Ventilation Modifications CP 34 | 250 | | | | | | | | | | 250 |
| Sub-Station Replacement CP 43 (C1) | 250 | | | | | | | | | | 250 |
| Sprinkler/Fire Alarm and Standpipe CP 42 | 400 | | | | | | | | | | 400 |
| Painting CP 43 | 500 | | | | | | | | | | 500 |
| Entrance Signage Architectural CP 52 | 1,400 | | | | | | | | | | 1,400 |
| Greening Plus 2017 various CP's | 1,700 | | | | | | | | | | 1,700 |
| Exhaust Fan, Drain and Concrete CP 36 | 2,000 | | | | | | | | | | 2,000 |
| Pay & Display Upgrade Online Credit Card Authorization | 485 | | | | | | | | | | 485 |
| Redevelopment of CP 5 (15 Wellesley) | 100 | | | | | | | | | | 100 |
| Arrow/Finch | 5,000 | | | | | | | | | | 5,000 |
| Maintenance Facility | 5,000 | | | | | | | | | | 5,000 |
| Redevelopment of CP 217 1445 Bathurst | 10,600 | | | | | | | | | | 10,600 |
| Distillery/ West Donlands | 20,000 | | | | | | | | | | 20,000 |
| Carpark Provisions 2017 | 10,000 | | | | | | | | | | 10,000 |
| Davisville/ Yonge (CP 280 open cut Glebe/ Imperial) | 300 | | | | | | | | | | 300 |
| PACE Portfolios | 21,000 | | | | | | | | | | 21,000 |
| Parking Guidance System Installation | 500 | | | | | | | | | | 500 |
| 51 Dockside | 16,400 | | | | | | | | | | 16,400 |
| Subtotal | 96,435 | | | | | | | | | | 96,435 |
| Total Expenditure | 128,335 | | | | | | | | | | 128,335 |
| Financing: | | | | | | | | | | | |
| Current & Future Retained Earnings | 118,485 | | | | | | | | | | 118,485 |
| Air Rights and Benefiting Assessments | 9,850 | | | | | | | | | | 9,850 |
| Total Financing | 128,335 | | | | | | | | | | 128,335 |

Chart 3
2017 – 2026 Recommended Capital Plan by Funding Source (In \$000s)

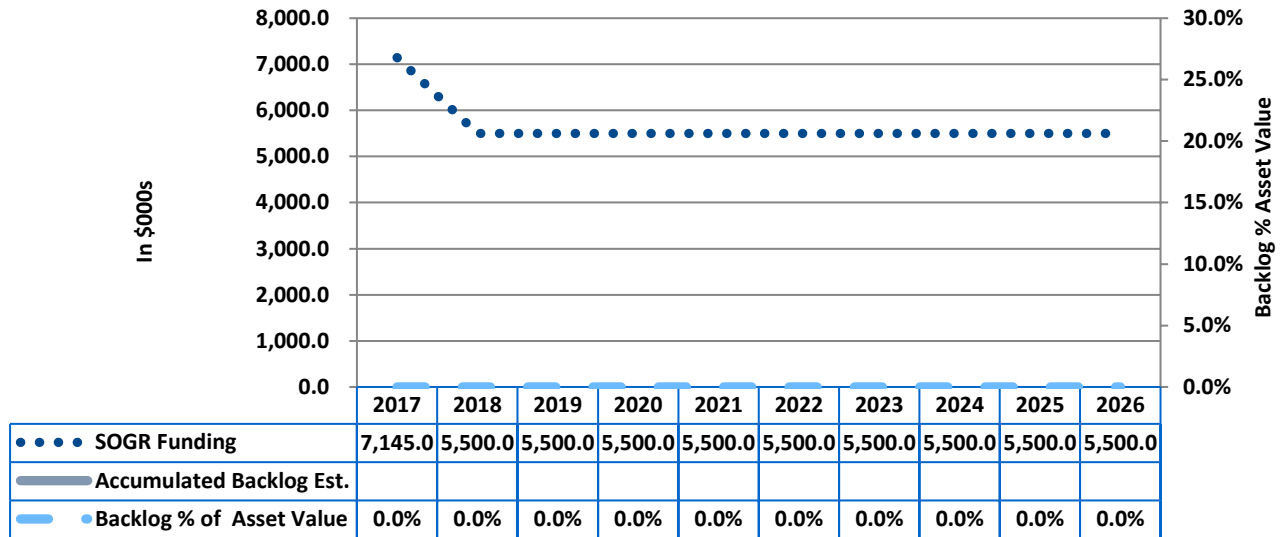


The 10-Year Recommended Capital Plan of \$519.094 million cash flow funding will be financed by the following sources:

- Funding from current and future retained earnings accounts for \$376.189 million or 72.5% of the financing over the 10-year period.
 - This is the most significant funding source. It varies by year based on available use of other sources of funds.
- Proceeds from the sale of air rights constitute \$128.605 million or 24.8% of the 10-Year Capital Plan's projected funding.
 - This funding source is significant in the first half of the capital program as the majority of the joint venture redevelopment projects, most notably the redevelopment of Carpark 15 (Yorkville – Cumberland Garage) at a cost of \$39.200 million, Carpark 655 (Chinahouse) at \$9.300 million and Carpark 224 (34 Hannah) at \$8.0 million, will take place during the first 5 years of the 10-Year Capital Plan.
- Reserve and Reserve Funds amounts to \$14.3 million or 2.7% of required funding over 10 years.
 - This funding source consist of future rental income from existing Toronto Parking Authority locations as well as new rental income that will be generated from new locations to be delivered as part of the 10-Year Recommended Capital Plan.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Recommended Capital Plan dedicates \$56.645 million to SOGR spending over the 10-year period. The Toronto Parking Authority does not have any state of good repair backlog.

- The Toronto Parking Authority has implemented a comprehensive state of good repair program for the maintenance of off-street and on-street parking facilities and related infrastructure. An amount of \$7.145 million in 2017 and \$5.500 million annually thereafter is allocated over the 10-year planning horizon to maintain assets in a current state of good repair and prevent any future backlog.

10-Year Capital Plan: Net Operating Budget Impact

**Table 5
Net Operating Impact Summary (In \$000s)**

| Projects | 2017 Budget | | 2018 Plan | | 2019 Plan | | 2020 Plan | | 2021 Plan | | 2017 - 2021 | | 2017 - 2026 | |
|---|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|-----------|-------------|-----------|
| | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions |
| New Projects - 2017 | | | | | | | | | | | | | | |
| 592 and 598 Gerrard East | | | | | | | | | 25.0 | | 25.0 | | 25.0 | |
| 11 Brock | | | | | | | | | 50.0 | | 50.0 | | 50.0 | |
| 437 Rogers Road | | | 45.0 | | | | | | | | 45.0 | | 45.0 | |
| Avenue, North of Lawrence (186 Caribou CP 421) | | | 95.9 | | | | | | | | 95.9 | | 95.9 | |
| St. Clair/ Oakwood (287 Rushton) | | | 100.7 | | | | | | | | 100.7 | | 100.7 | |
| 2300 Lakeshore - CP 533 | | | 135.0 | | | | | | | | 135.0 | | 135.0 | |
| 242 Danforth, E. of Broadview (CP 277) | | | 177.8 | | | | | | | | 177.8 | | 177.8 | |
| Maintenance Facility | | | 250.0 | | | | | | | | 250.0 | | 250.0 | |
| 1220-1222 Wilson Ave (CP 422) | | | 252.5 | | | | | | | | 252.5 | | 252.5 | |
| Redevelopment of CP 217 1445 Bathurst CP \$2,600, retail \$8m | | | 130.0 | | | | | | | | 130.0 | | 130.0 | |
| Arrow/Finch - approved council | | | 950.0 | | | | | | | | 950.0 | | 950.0 | |
| Distillery/ West Donlands | | | 1,000.0 | | | | | | | | 1,000.0 | | 1,000.0 | |
| PACE Portfolios | | | 1,050.0 | | | | | | | | 1,050.0 | | 1,050.0 | |
| Carpark Provisions 2017 | | | 500.0 | | 500.0 | | 500.0 | | | | 1,500.0 | | 1,500.0 | |
| New Projects - Future Years | | | | | | | | | | | | | | |
| CP 168 Expansion | | | | | 25.0 | | | | | | 25.0 | | 25.0 | |
| CP 505 Cliveden Expansion | | | | | 25.0 | | | | | | 25.0 | | 25.0 | |
| Davisville/ Yonge (CP 280 open cut Glebe/ Imperial) | | | | | 175.0 | | | | | | 175.0 | | 175.0 | |
| North York Centre - South (Sheppard to Finch) | | | | | 200.0 | | | | | | 200.0 | | 200.0 | |
| Bessarion Community Centre | | | | | 200.0 | | | | | | 200.0 | | 200.0 | |
| 11 Wellesley | | | | | 325.0 | | | | | | 325.0 | | 325.0 | |
| Queen/ Soho | | | | | 540.0 | | | | | | 540.0 | | 540.0 | |
| 50 Wellesley | | | | | | | 120.0 | | | | 120.0 | | 120.0 | |
| Redevelopment of CP 5 (15 Wellesley) | | | | | | | 171.9 | | | | 171.9 | | 171.9 | |
| St. Patrick | | | | | | | 220.0 | | | | 220.0 | | 220.0 | |
| Redevelopment of CP 224 (34 Hannah) | | | | | | | 400.0 | | | | 400.0 | | 400.0 | |
| St. Lawrence Market North | | | | | | | 725.0 | | | | 725.0 | | 725.0 | |
| Redevelopment of CP 412 | | | | | | | | | 200.0 | | 200.0 | | 200.0 | |
| Redevelopment of Carpark 12 - JV (30 Alvin) | | | | | | | | | 465.0 | | 465.0 | | 465.0 | |
| 1117 Dundas W /Dovercourt | | | | | | | | | | | | | | |
| CP 204 (1113 Dundas W) CP \$2,600; retail \$6,000 | | | | | | | | | 185.4 | | 185.4 | | 185.4 | |
| CP 15 Redevelopment (JV) | | | | | | | | | 1,960.0 | | 1,960.0 | | 1,960.0 | |
| Queen St West (Spadina to Bellwoods) | | | | | | | | | | | | | 112.5 | |
| Harbourfront | | | | | | | | | | | | | 225.0 | |
| Harbord - Spadina to Major | | | | | | | | | | | | | 100.0 | |
| Queen East - Kippendavie to Lee | | | | | | | | | | | | | 150.0 | |
| Little Italy | | | | | | | | | | | | | 175.0 | |
| 907 Kingston Road - West of Victoria Park (YMCA) | | | | | | | | | | | | | 175.0 | |
| St. Clair W - CP 41 (7 Norton) | | | | | | | | | | | | | 210.0 | |
| Corso Italia CP \$4,200; retail \$6,700 | | | | | | | | | | | | | 300.0 | |
| King/ E. of Spadina - Revitalization SE Corner | | | | | | | | | | | | | 500.0 | |
| Bay/ Lakeshore (Downtown Fringe - South) | | | | | | | | | | | | | 1,250.0 | |
| Metropolitan/ Church (56 Queen East, 51 Bond) | | | | | | | | | | | | | | |

**Table 5
Net Operating Impact Summary (In \$000s) - Continued**

| Projects | 2017 Budget | | 2018 Plan | | 2019 Plan | | 2020 Plan | | 2021 Plan | | 2017 - 2021 | | 2017 - 2026 | |
|--|-------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|-----------------|-----------|-----------------|-----------|
| | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions |
| Redevelopment of CP 411, Roe Ave. | | | | | | | | | | | | | 125.0 | |
| Expanded Facilities - Bloor St W (Glendonwynne to Durie) Avenue Rd & Davenport | | | | | | | | | | | | | 125.0 | |
| Spadina/ Bloor (Redevelopment of CP 31) | | | | | | | | | | | | | 200.0 | |
| King/Spadina Re-investment Area (W. of Spadina, Portland to Bathurst) | | | | | | | | | | | | | 625.0 | |
| Bathurst/ Queens Quay | | | | | | | | | | | | | 250.0 | |
| Yonge, S. of Eglinton | | | | | | | | | | | | | 350.0 | |
| Financial District East of University | | | | | | | | | | | | | 500.0 | |
| 51 Dockside | | | 876.0 | | | | | | | | 876.0 | | 876.0 | |
| Replacement Plan for Bikelanes | | | | | 470.0 | | 470.0 | | 322.5 | | 1,262.5 | | 2,075.5 | |
| CP Provisions due to City Initiatives | | | | | 500.0 | | 360.0 | | 300.0 | | 1,160.0 | | 1,800.5 | |
| Oakwood, E. of Eglinton (#2) CP 672 2696 Eglinton | | | 35.0 | | | | | | | | 35.0 | | 35.0 | |
| 2204, 2212 Eglinton W., 601 Caledonia (CP 673) | | | 162.0 | | | | | | | | 162.0 | | 162.0 | |
| 775 King Street (CP 272) | | | 300 | | | | | | | | 300.0 | | 635.0 | |
| CP 1 - Addition of 2 Levels | | | 680 | | | | | | | | 680.0 | | 680.0 | |
| Chinahouse (CP 655) 935 Eglinton | | | 495 | | | | | | | | 495.0 | | 495.0 | |
| Retail Mall Revenue | | | 400.0 | | | | | | 300.0 | | 700.0 | | 700.0 | |
| Total (Net) | - | - | 7,634.8 | - | 2,960.0 | - | 2,966.9 | - | 3,807.9 | - | 17,369.6 | - | 24,655.6 | - |

The 10-Year Capital Plan will decrease future year Operating Budgets by a total of \$24.656 million net over the 2016 – 2025 period, as shown in the table above.

- Incremental operating revenue from user fees is generated in the year following completion of parking facilities, assuming that construction was completed by December 31st of the respective budget year. In assessing the financial viability of new carparks and surface lots, an annual 5% net rate of return has been used, based on past net profit history.
- The Authority has not identified any new positions arising from new off-street parking facilities. New parking facilities and/or related infrastructure will not have parking attendants and will be primarily served by pay-and-display machines. Automation allows the carparks to operate on a 24 hour basis. Maintenance of new facilities will be provided by existing Toronto Parking Authority staff.

These future operating impacts will be reviewed each year as part of the annual Operating Budget process.



Part 2:

Issues for Discussion

Issues for Discussion

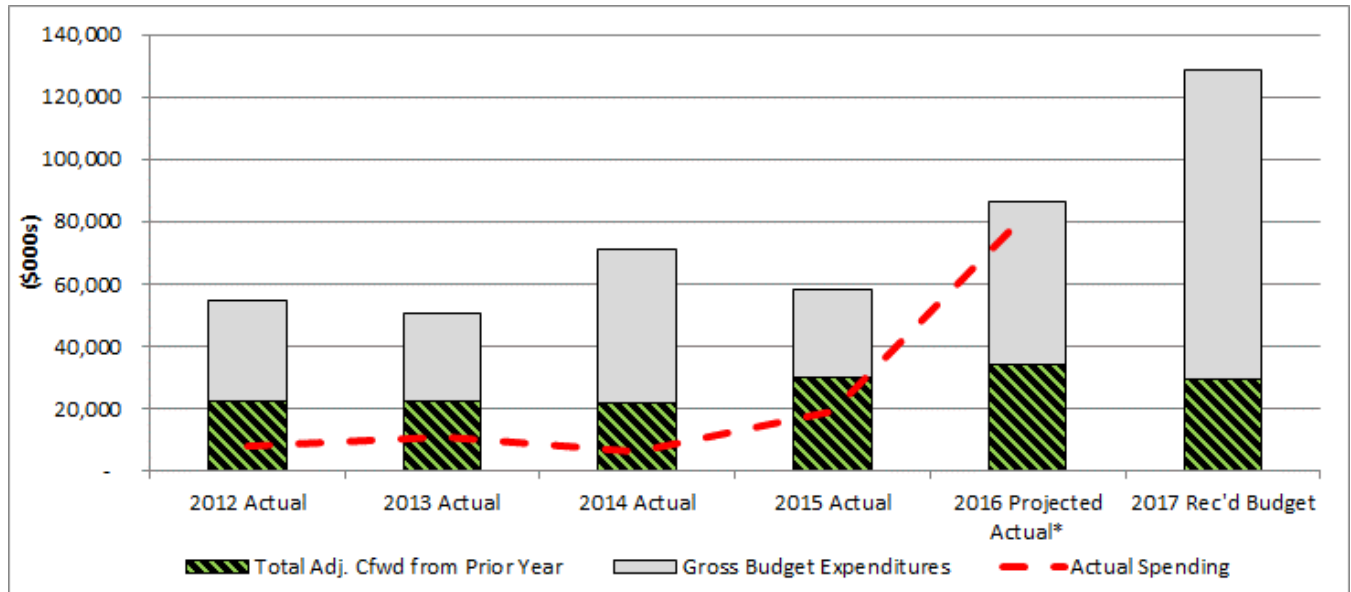
Issues Impacting the 2017 Capital Budget

Capacity to Spend

The Toronto Parking Authority's spending capacity over the previous five years, from 2011 to 2015, averaged \$10.889 million or 20% of TPA's average capital budget of \$54.786 million, as presented below.

Capacity to Spend – Budget vs. Actual

(In \$000s)



Capacity issues, both controllable and uncontrollable, that have limited the Authority's capital budget spending rate include:

- Delays attributed to a need to complete studies and site assessments for some of the already identified sites.
- Anticipated time lags implicit in joint venture arrangements.
- Delays resulting from unavailability of appropriate sites.
- Delays due to on-going negotiations for identified sites; and,
- Projects that have been cancelled because of the low probability of finding an appropriate site.
- The following table d

In an effort to better align the Capital Plan with anticipated annual spending, \$37.3 million in cash flow have been deferred from 2017 to future years, along with further cascading adjustment in future years based on revised project timing.

Toronto Parking Authority and the Financial Planning Division will continue to review portfolio of projects on an ongoing basis and realign the 10-year capital plan project timing and estimates through future budget processes.



Appendices

Appendix 1 2016 Performance

2016 Key Accomplishments

In 2016, Toronto Parking Authority made significant progress and/or accomplished the following:

- ✓ Completed numerous state of good repair projects, such as:
 - Concrete repairs at Carparks 36 (Nathan Phillips Square Garage), and Carpark 52 (40 York Street).
 - New customer office, concrete repairs and elevator modernization at Carpark 43 (2 Church Street).
 - Painting and Signage upgrades at Carpark 111 (74 Clinton Street).
 - Painting, signage and lighting upgrades at Carpark 96 (10 Portland Street)
 - Lighting upgrades at Carparks 26 (37 Queen Street West), 29 (75 Holly Street), 68 (Kensington Garage), and Carpark 139 (6 Sherwood Avenue).
 - New booths at Carpark 5 (15 Wellesley Street East), Carpark 32 (45 Bat Street) and Carpark 71 (35 Bellevue Avenue).
 - Elevator modernization at Carpark 34 (25 Dundas Street East), Carpark 58 (9 Bedford) and Carpark 125 (323 Richmond St. E.).
 - Sprinkler/fire alarm replacement at Carpark 150 (40 Larch Street) and Carpark 157 (709 Millwood Road).
 - Greening projects at Carpark 17 (716 Pape Avenue) and Carpark 706 (284 Milner Avenue).
- ✓ Addressed parking shortfalls by opening new / redeveloping existing carparks:
 - Carpark 164 (Forest Hill Village) - new surface Carpark.
 - Carpark at 838 Broadview - new surface Carpark
 - Carpark at 592/598 Gerard East - new surface Carpark
- ✓ Commenced comprehensive Pay and Display Meter Refurbishment program for on-street parking that will replace 3,000 meters over the 2 year period.
- ✓ Launched Phase 1 of the Mobile Payment program, which is now available at over 185 off-street carparks (including TTC lots) and Phase 2 for on-street parking.
- ✓ Selected a new equipment provided and doubled the size of the Bike Share system to 200 stations and \$2,000 bicycles, and implemented the Bike Share expansion funded by Metrolinx.

2016 Financial Performance

Table 9
2016 Budget Variance Analysis (In \$000's)

| 2016 Budget | As of June. 30, 2016 | | Projected Actuals at Year-End | | Unspent Balance | |
|-------------|----------------------|---------|-------------------------------|---------|-----------------|-----------|
| \$ | \$ | % Spent | \$ | % Spent | \$ Unspent | % Unspent |
| 86,043 | 1,196 | 1.4% | 82,913 | 96.4% | 3,130 | 3.6% |

* Based on the 2016 Q2 Capital Variance Report

For additional information regarding the 2016 Q2 capital variances and year-end projections, please refer to the report entitled "Capital Variance Report for the Six-Month Period Ended June 30, 2016" considered by City Council at its meeting on October 5, 2016.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX17.16>

Impact of the 2016 Capital Variance on the 2017 Recommended Capital Budget

- As a result of the delays in the capital projects, as described in the 2016 Q2 Capital Variance Report, funding of \$29.286 million is being carried forward to the 2017 Recommended Capital Budget to continue the capital work.

Appendix 2

Table 10
2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan (\$000s)

| Project | Total Project Cost | Prior Year Carry Forward | 2017 | 2018 | 2019 | 2020 | 2021 | 2017 - 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2026 Total |
|--|--------------------|--------------------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|-------------------|
| State of Good Repair: | | | | | | | | | | | | | | |
| Painting Stage 2 CP 36 | | 305 | 95 | | | | | 400 | | | | | | 400 |
| Sub-Station Replacement CP 26 | 150 | | 150 | | | | | 150 | | | | | | 150 |
| Sprinkler/Fire Alarm and Standpipe CP 111 | 200 | | 200 | | | | | 200 | | | | | | 200 |
| Painting CP 52 | 200 | | 200 | | | | | 200 | | | | | | 200 |
| Ventilation Modifications CP 34 | 250 | | 250 | | | | | 250 | | | | | | 250 |
| Sub-Station Replacement CP 43 (C1) | 250 | | 250 | | | | | 250 | | | | | | 250 |
| Sprinkler/Fire Alarm and Standpipe CP 42 | 400 | | 400 | | | | | 400 | | | | | | 400 |
| Painting CP 43 | 500 | | 500 | | | | | 500 | | | | | | 500 |
| Entrance Signage Architectural CP 52 | 1,400 | | 1,400 | | | | | 1,400 | | | | | | 1,400 |
| Greening Plus 2017 various CP's | 1,700 | | 1,700 | | | | | 1,700 | | | | | | 1,700 |
| Exhaust Fan, Drain and Concrete CP 36 | 2,000 | | 2,000 | | | | | 2,000 | | | | | | 2,000 |
| Structural Maintenance & Technology (Greening Plus) | 49,500 | | | 5,500 | 5,500 | 5,500 | 5,500 | 22,000 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 49,500 |
| Lighting Upgrade CP 11 | | 850 | | | | | | 850 | | | | | | 850 |
| Painting Upgrade CP 26 | | 300 | | | | | | 300 | | | | | | 300 |
| CP 58 Resurfacing | | 250 | | | | | | 250 | | | | | | 250 |
| Painting Upgrade CP 11 | | 250 | | | | | | 250 | | | | | | 250 |
| Signage Upgrade - Illuminated CP 43 | | 200 | | | | | | 200 | | | | | | 200 |
| Illuminated Signage Upgrade CP 52 | | 150 | | | | | | 150 | | | | | | 150 |
| 2 Pay Booths CP 58 | | 150 | | | | | | 150 | | | | | | 150 |
| Signage Upgrade CP 11 | | 100 | | | | | | 100 | | | | | | 100 |
| Signage Upgrade CP 29 | | 100 | | | | | | 100 | | | | | | 100 |
| Entrance - Signage CP 52 | | 100 | | | | | | 100 | | | | | | 100 |
| Signage - Illuminated CP 404 | | 100 | | | | | | 100 | | | | | | 100 |
| CP1 Retail Upgrades | | 612 | | | | | | 612 | | | | | | 612 |
| Upgrades to Retail and other components | | 1,000 | | | | | | 1,000 | | | | | | 1,000 |
| Signage Upgrade CP 26 | | 100 | | | | | | 100 | | | | | | 100 |
| Sub-Total | | 4,567 | 7,145 | 5,500 | 5,500 | 5,500 | 5,500 | 33,712 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 61,212 |
| Service Improvements: | | | | | | | | | | | | | | |
| 2300 Lakeshore - CP 533 | | 698 | 101 | | | | | 799 | | | | | | 799 |
| 437 Rogers Road | 200 | | 200 | | | | | 200 | | | | | | 200 |
| 242 Danforth, E. of Broadview (CP 78) | | 445 | 300 | | | | | 745 | | | | | | 745 |
| Avenue, North of Lawrence (186 Caribou CP 421) | | 326 | 418 | | | | | 744 | | | | | | 744 |
| Oakwood, East of Eglinton | | 700 | | | | | | 700 | | | | | | 700 |
| Chinahouse (CP 655) | | 9,800 | | | | | | 9,800 | | | | | | 9,800 |
| CP 1 Addition of 2 Levels | | 2,500 | | | | | | 2,500 | | | | | | 2,500 |
| 2204,2212 Eglinton W. (CP 673) | | 783 | | | | | | 783 | | | | | | 783 |
| 1220-1222 Wilson Ave (CP 422) | | 975 | 1,200 | | | | | 2,175 | | | | | | 2,175 |
| Pay & Display Equipment | | 850 | | | | | | 850 | | | | | | 850 |
| P&D 3D Modem Emulation Board | | 1,542 | | | | | | 1,542 | | | | | | 1,542 |
| Pay & Display Upgrade Online Credit Card Authorization | 5,035 | | 485 | 512 | 539 | 568 | 597 | 2,701 | 627 | 659 | 692 | 356 | | 5,035 |
| King/ E. of Spadina - Revitalization SE Corner | 6,000 | | | | | | | | | 6,000 | | | | 6,000 |
| Spadina/ Bloor (Redevelopment of CP 31) | 4,000 | | | | | | | | | | 4,000 | | | 4,000 |
| Redevelopment of CP 5 (15 Wellesley) | 3,300 | | 100 | | 3,200 | | | 3,300 | | | | | | 3,300 |
| Rosedale/Woodlawn garage | | 100 | | | | | | 100 | | | | | | 100 |
| St. Clair/ Oakwood (287 Rushton) | 300 | | 300 | | | | | 300 | | | | | | 300 |
| Arrow/Finch | 5,000 | | 5,000 | | | | | 5,000 | | | | | | 5,000 |
| Maintenance Facility | 5,000 | | 5,000 | | | | | 5,000 | | | | | | 5,000 |
| 775 King Street (CP 272) | | 6,000 | | | | | | 6,000 | | | | | | 6,000 |
| Redevelopment of CP 217 1445 Bathurst | 10,600 | | 10,600 | | | | | 10,600 | | | | | | 10,600 |
| Distillery/ West Donlands | 20,000 | | 20,000 | | | | | 20,000 | | | | | | 20,000 |
| Carpark Provisions 2017 | 30,000 | | 10,000 | 10,000 | 10,000 | | | 30,000 | | | | | | 30,000 |
| Davisville/ Yonge (CP 280 open cut Glebe/ Imperial) | 3,300 | | 300 | 3,000 | | | | 3,300 | | | | | | 3,300 |
| PACE Porfolios | 21,000 | | 21,000 | | | | | 21,000 | | | | | | 21,000 |
| Parking Guidance System Installation | 500 | | 500 | | | | | 500 | | | | | | 500 |
| Oakwood, W. of Eglinton (Redevelopment of CP 664) | 445 | | | 445 | | | | 445 | | | | | | 445 |
| CP 168 Expansion | 500 | | | 500 | | | | 500 | | | | | | 500 |
| CP 505 Cliveden Expansion | 500 | | | 500 | | | | 500 | | | | | | 500 |
| North York Centre - South (Sheppard to Finch) | 4,000 | | | 4,000 | | | | 4,000 | | | | | | 4,000 |
| Bessarion Community Centre | 4,000 | | | 4,000 | | | | 4,000 | | | | | | 4,000 |
| 11 Wellesley | 6,500 | | | 6,500 | | | | 6,500 | | | | | | 6,500 |
| Queen/ Soho | 10,500 | | | 10,500 | | | | 10,500 | | | | | | 10,500 |
| Queen St West (Spadina to Bellwoods) | 2,250 | | | | | | 2,250 | 2,250 | | | | | | 2,250 |
| 50 Wellesley | 2,400 | | | | 2,400 | | | 2,400 | | | | | | 2,400 |
| Redevelopment of CP 224 (34 Hannah) | 8,000 | | | | 8,000 | | | 8,000 | | | | | | 8,000 |
| St. Lawrence Market North | 14,500 | | | | 14,500 | | | 14,500 | | | | | | 14,500 |
| CP 15 Redevelopment (JV) | 39,200 | | | | | 39,200 | | 39,200 | | | | | | 39,200 |
| Redevelopment of CP 412 | 4,000 | | | | | 4,000 | | 4,000 | | | | | | 4,000 |
| 1117 Dundas W /Dovercourt CP 204 (1113 Dundas W) | 8,600 | | | | | 8,600 | | 8,600 | | | | | | 8,600 |
| Redevelopment of Carpark 12 - JV (30 Alvin) | 9,300 | | | | | 9,300 | | 9,300 | | | | | | 9,300 |
| Harbourfront | 4,500 | | | | | | 4,500 | 4,500 | | | | | | 4,500 |
| Metropolitan/ Church (56 Queen East, 51 Bond) | 25,000 | | | | | | 15,000 | 15,000 | | 10,000 | | | | 25,000 |
| Harbord - Spadina to Major | 2,000 | | | | | | | | 2,000 | | | | | 2,000 |

Table 10
2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan – Continued
(\$000s)

| Project | Total Project Cost | Prior Year Carry Forward | 2017 | 2018 | 2019 | 2020 | 2021 | 2017 - 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2026 Total |
|---|--------------------|--------------------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|-------------------|
| Queen East - Kippendavie to Lee | 3,000 | | | | | | | | 3,000 | | | | | 3,000 |
| Little Italy | 3,500 | | | | | | | | 3,500 | | | | | 3,500 |
| 907 Kingston Road - West of Victoria Park (YMCA) | 3,500 | | | | | | | | 3,500 | | | | | 3,500 |
| St. Clair W - CP 41 (7 Norton) Corso Italia | 10,900 | | | | | | | | 10,900 | | | | | 10,900 |
| Bay/ Lakeshore (Downtown Fringe - South) | 10,000 | | | | | | | | | 10,000 | | | | 10,000 |
| Redevelopment of CP 411, Roe Ave. | 2,500 | | | | | | | | | | 2,500 | | | 2,500 |
| Expanded Facilities - Bloor St W (Glendonwynne to Durie) | 2,500 | | | | | | | | | | 2,500 | | | 2,500 |
| Avenue Rd & Davenport | 2,500 | | | | | | | | | | 2,500 | | | 2,500 |
| King/Spadina Re-investment Area (W. of Spadina, Portland to Bathurst) | 12,500 | | | | | | | | | | 12,500 | | | 12,500 |
| Bathurst/ Queens Quay | 5,000 | | | | | | | | | | | 5,000 | | 5,000 |
| Yonge, S. of Eglinton | 7,000 | | | | | | | | | | | 7,000 | | 7,000 |
| Financial District East of University | 10,000 | | | | | | | | | | | 10,000 | | 10,000 |
| College/Dovercourt | 2,000 | | | | | | | | | | | | 2,000 | 2,000 |
| Roncesvalles | 2,000 | | | | | | | | | | | | 2,000 | 2,000 |
| Cabbagetown | 2,400 | | | | | | | | | | | | 2,400 | 2,400 |
| Bloor/ Dundas | 2,900 | | | | | | | | | | | | 2,900 | 2,900 |
| St. Clair W BIA (Dufferin to Christie) | 3,500 | | | | | | | | | | | | 3,500 | 3,500 |
| Leslieville (Queen E. of Carlaw/ Coxwell) | 4,000 | | | | | | | | | | | | 4,000 | 4,000 |
| Bloor/ Bathurst | 8,500 | | | | | | | | | | | | 8,500 | 8,500 |
| 592 and 598 Gerrard East | 500 | | | | | 500 | | 500 | | | | | | 500 |
| 11 Brock | 1,000 | | | | | 1,000 | | 1,000 | | | | | | 1,000 |
| St. Patrick CP 221 | 4,400 | | | | 4,400 | | | 4,400 | | | | | | 4,400 |
| Replacement Plan for Bikelanes | 43,500 | | | 9,400 | 9,400 | 6,450 | 6,450 | 31,700 | 3,800 | 2,000 | 2,000 | 2,000 | 2,000 | 43,500 |
| CP Provisions due to City Initiatives | 36,000 | | | 10,000 | 7,200 | 6,000 | 6,000 | 29,200 | 2,500 | 2,500 | 1,800 | | | 36,000 |
| 51 Dockside | 16,400 | | 16,400 | | | | | 16,400 | | | | | | 16,400 |
| | | | | | | | | | | | | | | - |
| Sub-Total | | 24,719 | 91,904 | 59,357 | 59,639 | 75,618 | 34,797 | 346,034 | 29,827 | 31,159 | 28,492 | 24,356 | 27,300 | 487,168 |
| Total | | 29,286 | 99,049 | 64,857 | 65,139 | 81,118 | 40,297 | 379,746 | 35,327 | 36,659 | 33,992 | 29,856 | 32,800 | 548,380 |

Appendix 3

2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan

Toronto Parking Authority

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|--|--------------|--|-------|------|----|---|------|------|------|------|-----------------|-----------------|---|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| <u>TPA907794 Redevelopment of CP 217 (JV)</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 2 | Redevelopment of CP 217 | 21 | S4 | 04 | 10,600 | 0 | 0 | 0 | 0 | 10,600 | 0 | 10,600 | 0 | 0 | 0 | 0 | 0 | 0 | 8,700 | 1,900 | 0 | 0 | 10,600 |
| | | Sub-total | | | | 10,600 | 0 | 0 | 0 | 0 | 10,600 | 0 | 10,600 | 0 | 0 | 0 | 0 | 0 | 0 | 8,700 | 1,900 | 0 | 0 | 10,600 |
| <u>TPA907796 CP168 Expansion</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | 1 | CP 168 Expansion | 19 | S6 | 04 | 0 | 500 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 500 |
| | | Sub-total | | | | 0 | 500 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 500 |
| <u>TPA907959 Redevelopment of CP 411 (Roe Avenue)</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 2 | Redevelopment of CP 411 (Roe Avenue) | 16 | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 2,500 |
| | | Sub-total | | | | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 2,500 |
| <u>TPA907960 242 Danforth, E. of Broadview (CP 78 extension)</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | 242 Danforth, E. of Broadview (CP 78 extension) S2 | 29 | S2 | 04 | 45 | 0 | 0 | 0 | 0 | 45 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 0 | 0 | 45 |
| 0 | 2 | 242 Dnaforth, E. of Broadview (CP 78 exten) 2016 | 29 | S2 | 04 | 400 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 400 |
| 1 | 3 | 242 Danforth E (CP 78 extension) 2017 | 29 | S3 | 04 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 300 |
| | | Sub-total | | | | 745 | 0 | 0 | 0 | 0 | 745 | 0 | 745 | 0 | 0 | 0 | 0 | 0 | 0 | 745 | 0 | 0 | 0 | 745 |
| <u>TPA907961 Oakwood, E. of Eglinton (#2) S2</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Oakwood, E. of Eglinton (#2) S2 | 15 | S2 | 04 | 700 | 0 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | 700 |
| | | Sub-total | | | | 700 | 0 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | 700 |
| <u>TPA907962 Cabbagetown</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Cabbagetown | 28 | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 2,400 | 2,400 | 0 | 0 | 0 | 0 | 2,400 | 0 | 0 | 0 | 0 | 0 | 2,400 |
| | | Sub-total | | | | 0 | 0 | 0 | 0 | 0 | 0 | 2,400 | 2,400 | 0 | 0 | 0 | 0 | 2,400 | 0 | 0 | 0 | 0 | 0 | 2,400 |
| <u>TPA907965 Leslieville (Queen E of Carlaw/ Coxwell)</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | Leslieville (Queen E. of Carlaw/ Coxwell) | 32 | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 0 | 0 | 4,000 |
| | | Sub-total | | | | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 0 | 0 | 4,000 |
| <u>TPA907973 Painting Stage 2 CP 36</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | 1 | Painting Stage 2 CP 36 | 27 | S2 | 03 | 305 | 0 | 0 | 0 | 0 | 305 | 0 | 305 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | 0 | 0 | 0 | 305 |
| 0 | 2 | Painting Stage 2 CP 36 2017 | 27 | S3 | 03 | 95 | 0 | 0 | 0 | 0 | 95 | 0 | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 95 | 0 | 0 | 0 | 95 |
| | | Sub-total | | | | 400 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 400 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan

Toronto Parking Authority

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|--|--------------|--|-------|------|----|---|-------|-------|-------|--------|-----------------|-----------------|---|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|--------|--------------------|-----------------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | |
| TPA908092 St.Clair West BIA (Dufferin to Christie) | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | St. Clair West BIA (Dufferin to Christie) | 21 | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 3,500 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 | 3,500 | 0 | 0 | 0 | 3,500 |
| Sub-total | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 3,500 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 | 3,500 | 0 | 0 | 0 | 3,500 |
| TPA908093 Metropolitan Church | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Metropolitan Church | 27 | S6 | 04 | 0 | 0 | 0 | 0 | 15,000 | 15,000 | 10,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 25,000 |
| Sub-total | | | | | | 0 | 0 | 0 | 0 | 15,000 | 15,000 | 10,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 25,000 |
| TPA908094 Bloor/ Bathurst | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Bloor/ Bathurst | 20 | S6 | 04 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 0 | 0 | 8,500 |
| Sub-total | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 0 | 0 | 8,500 |
| TPA908096 Structural Maint & Tech. Green Plus 2018-2026 | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Structural Maint. & Tech. Green Plus 2018-2026 | CW | S5 | 03 | 0 | 5,500 | 5,500 | 5,500 | 5,500 | 22,000 | 27,500 | 49,500 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| Sub-total | | | | | | 0 | 5,500 | 5,500 | 5,500 | 5,500 | 22,000 | 27,500 | 49,500 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| TPA908097 Upgrade to Retail and other components S2 | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Upgrade to Retail and other components S2 | CW | S2 | 03 | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 |
| Sub-total | | | | | | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 1,000 |
| TPA908110 Painting Upgrade CP 11 S2 | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | 1 | Painting Upgrade CP 11 S2 | 22 | S2 | 03 | 250 | 0 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 250 |
| Sub-total | | | | | | 250 | 0 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 250 |
| TPA908111 Signage Upgrade CP 11 S2 | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | 1 | Signage Upgrade CP 11 S2 | 22 | S2 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 |
| Sub-total | | | | | | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 |
| TPA908112 Signage Upgrade CP 29 S2 | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | 1 | Signage Upgrade CP 29 S2 | 22 | S2 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 |
| Sub-total | | | | | | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 |
| TPA908123 11 Wellesley | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | 11 Wellesley | 27 | S6 | 04 | 0 | 6,500 | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 0 | 0 | 0 | 0 | 0 | 0 | 6,500 | 0 | 0 | 0 | 6,500 |
| Sub-total | | | | | | 0 | 6,500 | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 0 | 0 | 0 | 0 | 0 | 0 | 6,500 | 0 | 0 | 0 | 6,500 |
| TPA908124 2300 Lakeshore CP.533 | | | | | | | | | | | | | | | | | | | | | | | | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan

| Toronto Parking Authority | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|----------------------------------|---------------------|-----------------------------------|--------------|-------------|----|--|--------|--------|--------|--------|--------------------|--|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|---------|-------------------------------|--------------------|---------|
| <u>Sub- Project No.</u> | <u>Project Name</u> | <u>Ward</u> | <u>Stat.</u> | <u>Cat.</u> | | | | | | | | | | | | | | | | | | | | |
| Priority | SubProj No. | Sub-project Name | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| | <u>TPA908406</u> | <u>Carpark Provision (future)</u> | | | | | | | | | | | | | | | | | | | | | | |
| 3 | 1 | Carpark Provision (future) | CW | S6 | 04 | 0 | 10,000 | 10,000 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | |
| | | Sub-total | | | | 0 | 10,000 | 10,000 | 0 | 0 | 20,000 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 20,000 | |
| Total Program Expenditure | | | | | | 128,335 | 64,857 | 65,139 | 81,118 | 40,297 | 379,746 | 168,634 | 548,380 | 0 | 0 | 0 | 0 | 14,300 | 0 | 402,625 | 131,455 | 0 | 0 | 548,380 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2017 Recommended Capital Budget; 2018 to 2026 Recommended Capital Plan

| Toronto Parking Authority | | | | | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | | | | | |
|--------------------------------|--------------|------|-------|------|--|---|---------------|---------------|---------------|---------------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|---------------------|------------------|----------------------------|----------------|----------------|-------------------------------|--------------------|----------------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserve Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| Financed By: | | | | | | | | | | | | | | | | | | | | | | | | |
| Reserve Funds (Ind."XR" Ref.) | | | | | | 0 | 0 | 0 | 0 | 4,500 | 4,500 | 9,800 | 14,300 | 0 | 0 | 0 | 0 | 14,300 | 0 | 0 | 0 | 0 | 0 | 14,300 |
| Other1 (Internal) | | | | | | 118,485 | 47,912 | 44,339 | 16,918 | 29,797 | 257,451 | 145,174 | 402,625 | 0 | 0 | 0 | 0 | 0 | 0 | 402,625 | 0 | 0 | 0 | 402,625 |
| Other2 (External) | | | | | | 9,850 | 16,945 | 20,800 | 64,200 | 6,000 | 117,795 | 13,660 | 131,455 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 131,455 | 0 | 0 | 131,455 |
| Total Program Financing | | | | | | 128,335 | 64,857 | 65,139 | 81,118 | 40,297 | 379,746 | 168,634 | 548,380 | 0 | 0 | 0 | 0 | 14,300 | 0 | 402,625 | 131,455 | 0 | 0 | 548,380 |

| Status Code | Description |
|-------------|--|
| S2 | S2 Prior Year (With 2017 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |
| S6 | S6 New - Future Year (Commencing in 2018 & Beyond) |

| Category Code | Description |
|---------------|---|
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 4

2017 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2017 Cash Flow and Future Year Commitments

Solid Waste Management

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|---|-----|---|----|----|----|---|--------|--------|--------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>SOL000065 Diversion Systems</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 102 | Replacement Waste Bins Single-Family | CW | S2 | 04 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 | 350 | 500 | |
| 0 | 110 | 2nd Generation Green Bin Implementation | CW | S2 | 04 | 570 | 0 | 0 | 0 | 0 | 570 | 0 | 570 | 0 | 0 | 0 | 0 | 171 | 0 | 0 | 0 | 0 | 399 | 570 | |
| 0 | 114 | Replacement Waste Bins Single Family - Change | CW | S2 | 04 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 600 | 0 | 0 | 0 | 0 | 1,400 | 2,000 | |
| 0 | 119 | Replacement Waste Bins Single Family | CW | S5 | 04 | 2,500 | 1,000 | 1,000 | 1,000 | 1,000 | 6,500 | 7,500 | 14,000 | 0 | 0 | 0 | 0 | 11,500 | 0 | 0 | 0 | 0 | 2,500 | 14,000 | |
| 0 | 120 | 2nd Generation Green Bin Replacement - Change | CW | S2 | 04 | 16,500 | 0 | 0 | 0 | 0 | 16,500 | 0 | 16,500 | 0 | 0 | 0 | 0 | 16,500 | 0 | 0 | 0 | 0 | 0 | 16,500 | |
| 0 | 122 | TCHC ORGANIC IMPLEMENTATION PROGRAM | CW | S4 | 04 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 | 350 | 500 | |
| 0 | 123 | SSO IN-UNIT KITCHEN CONTAINERS | CW | S3 | 04 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 70 | 100 | |
| Sub-total | | | | | | 22,670 | 1,000 | 1,000 | 1,000 | 1,000 | 26,670 | 7,500 | 34,170 | 0 | 0 | 0 | 0 | 29,101 | 0 | 0 | 0 | 0 | 5,069 | 34,170 | |
| <u>SOL906419 Perpetual Care of Landfills</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 12 | Perpetual Care of Landfills | CW | S2 | 02 | 9,942 | 8,425 | 8,144 | 0 | 0 | 26,511 | 0 | 26,511 | 0 | 0 | 0 | 0 | 26,511 | 0 | 0 | 0 | 0 | 0 | 26,511 | |
| 0 | 13 | Perpetual Care of Landfills - Change | CW | S3 | 02 | -66 | -325 | 856 | 0 | 0 | 465 | 0 | 465 | 0 | 0 | 0 | 0 | 465 | 0 | 0 | 0 | 0 | 0 | 465 | |
| Sub-total | | | | | | 9,876 | 8,100 | 9,000 | 0 | 0 | 26,976 | 0 | 26,976 | 0 | 0 | 0 | 0 | 26,976 | 0 | 0 | 0 | 0 | 0 | 26,976 | |
| <u>SOL906580 Collection Yard Asset Management</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 46 | Collection Yards Asset Management | CW | S2 | 03 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 200 | |
| Sub-total | | | | | | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 200 | |
| <u>SOL907246 Green Lane Landfill Development</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 27 | Landfill Gas Control System | CW | S2 | 02 | 4,276 | 2,346 | 2,483 | 5,661 | 2,804 | 17,570 | 4,906 | 22,476 | 0 | 0 | 0 | 0 | 16,847 | 0 | 0 | 0 | 0 | 5,629 | 22,476 | |
| 0 | 28 | Leachate Control System | CW | S2 | 02 | 1,948 | 2,156 | 2,483 | 3,117 | 1,894 | 11,598 | 1,940 | 13,538 | 0 | 0 | 0 | 0 | 10,049 | 0 | 0 | 0 | 0 | 3,489 | 13,538 | |
| 0 | 42 | Landfill Gas Utilization | CW | S2 | 04 | 200 | 30 | 9,460 | 9,460 | 0 | 19,150 | 0 | 19,150 | 0 | 0 | 0 | 0 | 18,954 | 0 | 0 | 0 | 0 | 196 | 19,150 | |
| 0 | 44 | Cell Excavation & Base Construction | CW | S2 | 02 | 8,024 | 11,000 | 7,998 | 6,926 | 6,727 | 40,675 | 8,382 | 49,057 | 0 | 0 | 0 | 0 | 32,887 | 0 | 0 | 0 | 0 | 16,170 | 49,057 | |
| 0 | 45 | Engineering & Monitoring | CW | S2 | 02 | 108 | 111 | 247 | 118 | 121 | 705 | 125 | 830 | 0 | 0 | 0 | 0 | 644 | 0 | 0 | 0 | 0 | 186 | 830 | |
| 0 | 46 | Site Services/Final Cover/Storm Control | CW | S2 | 02 | 1,760 | 1,960 | 1,873 | 1,960 | 1,904 | 9,457 | 2,337 | 11,794 | 0 | 0 | 0 | 0 | 8,632 | 0 | 0 | 0 | 0 | 3,162 | 11,794 | |
| 0 | 52 | Buffer Land | CW | S3 | 02 | 1,500 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | 0 | 0 | 0 | 0 | 225 | 0 | 0 | 0 | 0 | 1,275 | 1,500 | |
| 0 | 53 | Landfill Gas Utilization | CW | S3 | 04 | 262 | 5,120 | 4,078 | -9,460 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -4,552 | 0 | 0 | 0 | 0 | 4,552 | 0 | |
| 0 | 54 | Landfill Gas Control System | CW | S3 | 02 | -1,716 | -1,054 | -1,016 | -579 | -505 | -4,870 | -576 | -5,446 | 0 | 0 | 0 | 0 | -3,091 | 0 | 0 | 0 | 0 | -2,355 | -5,446 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2017 Cash Flow and Future Year Commitments

Solid Waste Management

| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | |
|--|--|------|-------|------|---|--------|--------|--------|--------|-----------------|-----------------|-----------------|---------------------------------|---|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|--------|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| SOL907246 Green Lane Landfill Development | | | | | | | | | | | | | | | | | | | | | | | |
| 0 55 | Leachate Control System | CW | S3 | 02 | -1,683 | -1,681 | -753 | -589 | -499 | -5,205 | -578 | -5,783 | 0 | 0 | 0 | 0 | -2,923 | 0 | 0 | 0 | 0 | -2,860 | -5,783 |
| 0 56 | Site Services/Final Covers/Storm - Change | CW | S3 | 02 | 1,103 | -905 | -764 | -568 | -478 | -1,612 | -550 | -2,162 | 0 | 0 | 0 | 0 | -2,331 | 0 | 0 | 0 | 0 | 169 | -2,162 |
| 0 57 | Cell Excavation & Base Construction | CW | S3 | 02 | -5,056 | -310 | 1,122 | -514 | -413 | -5,171 | -495 | -5,666 | 0 | 0 | 0 | 0 | -1,104 | 0 | 0 | 0 | 0 | -4,562 | -5,666 |
| 0 58 | Engineering and Monitoring Change | CW | S3 | 02 | -35 | 30 | -65 | 38 | 25 | -7 | 25 | 18 | 0 | 0 | 0 | 0 | 21 | 0 | 0 | 0 | 0 | -3 | 18 |
| Sub-total | | | | | 10,691 | 18,803 | 27,146 | 15,570 | 11,580 | 83,790 | 15,516 | 99,306 | 0 | 0 | 0 | 0 | 74,258 | 0 | 0 | 0 | 0 | 25,048 | 99,306 |
| SOL907630 Dufferin SSO Facility | | | | | | | | | | | | | | | | | | | | | | | |
| 0 3 | Dufferin SSO Facility Expansion | CW | S2 | 05 | 47,506 | 7,604 | 214 | 0 | 0 | 55,324 | 0 | 55,324 | 0 | 0 | 0 | 0 | 16,747 | 0 | 0 | 0 | 0 | 38,577 | 55,324 |
| 0 5 | Expansion of the Dufferin SSO processing facility | CW | S3 | 05 | -11,006 | 11,220 | -214 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -149 | 0 | 0 | 0 | 0 | 149 | 0 |
| Sub-total | | | | | 36,500 | 18,824 | 0 | 0 | 0 | 55,324 | 0 | 55,324 | 0 | 0 | 0 | 0 | 16,598 | 0 | 0 | 0 | 0 | 38,726 | 55,324 |
| SOL907631 Disco SSO Facility | | | | | | | | | | | | | | | | | | | | | | | |
| 0 2 | Site Remediation | CW | S2 | 05 | 4,405 | 0 | 0 | 0 | 0 | 4,405 | 0 | 4,405 | 0 | 0 | 0 | 0 | 1,321 | 0 | 0 | 0 | 0 | 3,084 | 4,405 |
| 0 7 | Disco SSO Facility | CW | S3 | 05 | -4,405 | 4,405 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub-total | | | | | 0 | 4,405 | 0 | 0 | 0 | 4,405 | 0 | 4,405 | 0 | 0 | 0 | 0 | 1,321 | 0 | 0 | 0 | 0 | 3,084 | 4,405 |
| SOL907632 Long Term Waste Management Strategy | | | | | | | | | | | | | | | | | | | | | | | |
| 0 8 | Reduce & Reuse, Multi-Residential and Incentives | CW | S4 | 04 | 1,470 | 1,536 | 0 | 0 | 0 | 3,006 | 0 | 3,006 | 0 | 0 | 0 | 0 | 902 | 0 | 0 | 0 | 0 | 2,104 | 3,006 |
| 0 11 | Commissioners TS | CW | S4 | 04 | 100 | 100 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 60 | 0 | 0 | 0 | 0 | 140 | 200 |
| 0 12 | Promotion and Education | CW | S4 | 04 | 1,220 | 1,580 | 0 | 0 | 0 | 2,800 | 0 | 2,800 | 0 | 0 | 0 | 0 | 840 | 0 | 0 | 0 | 0 | 1,960 | 2,800 |
| 0 16 | Mixed Waste Processing with Organics Recovery&Test | CW | S4 | 04 | 2,120 | 3,370 | 0 | 0 | 0 | 5,490 | 0 | 5,490 | 0 | 0 | 0 | 0 | 1,647 | 0 | 0 | 0 | 0 | 3,843 | 5,490 |
| 0 18 | Enhanced services for ICI & const, reno & demo | CW | S4 | 04 | 55 | 180 | 0 | 0 | 0 | 235 | 0 | 235 | 0 | 0 | 0 | 0 | 71 | 0 | 0 | 0 | 0 | 164 | 235 |
| 0 20 | Unit for Research, Innovation and Circular Economy | CW | S4 | 04 | 420 | 370 | 0 | 0 | 0 | 790 | 0 | 790 | 0 | 0 | 0 | 0 | 237 | 0 | 0 | 0 | 0 | 553 | 790 |
| Sub-total | | | | | 5,385 | 7,136 | 0 | 0 | 0 | 12,521 | 0 | 12,521 | 0 | 0 | 0 | 0 | 3,757 | 0 | 0 | 0 | 0 | 8,764 | 12,521 |
| SOL907863 Biogas Utilization | | | | | | | | | | | | | | | | | | | | | | | |
| 0 3 | Construction of Biogas Utilization - Disco | CW | S2 | 04 | 2,675 | 0 | 0 | 0 | 0 | 2,675 | 0 | 2,675 | 0 | 0 | 0 | 0 | 802 | 0 | 0 | 0 | 0 | 1,873 | 2,675 |
| 0 6 | Construction of Biogas Utilization - Dufferin | CW | S2 | 04 | 100 | 490 | 3,960 | 0 | 0 | 4,550 | 0 | 4,550 | 0 | 0 | 0 | 0 | 4,137 | 0 | 0 | 0 | 0 | 413 | 4,550 |
| 0 8 | Biogas Utilization at Disco | CW | S3 | 04 | -2,487 | 3,435 | 1,202 | 0 | 0 | 2,150 | 0 | 2,150 | 0 | 0 | 0 | 0 | 1,486 | 0 | 0 | 0 | 0 | 664 | 2,150 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2017 Cash Flow and Future Year Commitments

Solid Waste Management

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|---|--|----|----|----|---|--------|--------|--------|--------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| <u>SOL908082 Diversion Facilities Asset Management</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 5 | Diversion Facilities Aseet Management | CW | S3 | 03 | 2,000 | 2,750 | 700 | 0 | 0 | 5,450 | 0 | 5,450 | 0 | 0 | 0 | 0 | 5,450 | 0 | 0 | 0 | 0 | 0 | 5,450 |
| Sub-total | | | | | | 2,000 | 2,750 | 700 | 0 | 0 | 5,450 | 0 | 5,450 | 0 | 0 | 0 | 0 | 5,450 | 0 | 0 | 0 | 0 | 0 | 5,450 |
| <u>SOL908171 Engineering Planning Studies</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | Engineering Planning Studies | CW | S3 | 04 | 1,500 | 700 | 0 | 0 | 0 | 2,200 | 0 | 2,200 | 0 | 0 | 0 | 0 | 660 | 0 | 0 | 0 | 0 | 1,540 | 2,200 |
| Sub-total | | | | | | 1,500 | 700 | 0 | 0 | 0 | 2,200 | 0 | 2,200 | 0 | 0 | 0 | 0 | 660 | 0 | 0 | 0 | 0 | 1,540 | 2,200 |
| <u>SOL908389 Dufferin Waste Facility</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Dufferin Waste Facility Site Improvement | CW | S4 | 05 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Sub-total | | | | | | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 500 |
| Total Program Expenditure | | | | | | 105,291 | 84,285 | 47,445 | 18,022 | 12,580 | 267,623 | 23,016 | 290,639 | 0 | 0 | 0 | 0 | 201,324 | 0 | 0 | 0 | 0 | 89,315 | 290,639 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2017 Cash Flow and Future Year Commitments

Solid Waste Management

| Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | |
|--|--|--|--|--|--|---|--------|--------|--------|--------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|---------------------|------------------|----------------------------|---------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserve Reserves | Reserve Funds | Capital from Current | Other 1 |
| Financed By: | | | | | | | | | | | | | | | | | | | | |
| Reserve Funds (Ind."XR" Ref.) | | | | | | 58,982 | 41,279 | 47,445 | 18,022 | 12,580 | 178,308 | 23,016 | 201,324 | 0 | 0 | 0 | 0 | 0 | 0 | 201,324 |
| Debt - Recoverable | | | | | | 46,309 | 43,006 | 0 | 0 | 0 | 89,315 | 0 | 89,315 | 0 | 0 | 0 | 0 | 0 | 89,315 | 89,315 |
| Total Program Financing | | | | | | 105,291 | 84,285 | 47,445 | 18,022 | 12,580 | 267,623 | 23,016 | 290,639 | 0 | 0 | 0 | 0 | 0 | 89,315 | 290,639 |

- Status Code Description**
 S2 S2 Prior Year (With 2017 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2017 and/or Future Year Cost/Cashflow
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2017 Capital Budget with Financing Detail



CITY OF TORONTO
Appendix 5: 2017 Capital Projects with Financing Detail
Toronto Parking Authority
Sub-Project Summary

| Project/Financing Priority Project | Project Name | Start Date | Completion Date | 2017 | Financing | | | | | | | | | | |
|---------------------------------------|--|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|--------------------|---|
| | | | | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | |
| 1 | <u>TPA907479 P&D On-line Credit Card Auth</u> | | | | | | | | | | | | | | |
| 2 | 7 P&D On-line Credit Card Auth 2017 | 01/01/2017 | 12/31/2017 | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907973 Painting Stage 2 CP 36</u> | | | | | | | | | | | | | | |
| 0 | 2 Painting Stage 2 CP 36 2017 | 01/01/2017 | 12/31/2017 | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 95 | 0 | 0 | 0 | 0 |
| 1 | 1 Painting Stage 2 CP 36 | 01/01/2014 | 12/31/2017 | 305 | 0 | 0 | 0 | 0 | 0 | 0 | 305 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907974 Signage Upgrade Illuminated CP 43 S2</u> | | | | | | | | | | | | | | |
| 1 | 1 Signage Upgrade Illuminated CP 43 S2 | 01/01/2014 | 07/31/2010 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907977 Signage upgrade Illuminated CP 52 S2</u> | | | | | | | | | | | | | | |
| 1 | 1 Signage Upgrade Illuminated CP 52 2016 S2 | 01/01/2014 | 12/31/2016 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907978 CP 58 Resurfacing Fencing S2</u> | | | | | | | | | | | | | | |
| 1 | 1 CP 58 Resurfacing and New Fence S2 | 01/01/2014 | 12/31/2016 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907979 Two Pay Station Booths CP 58 S2</u> | | | | | | | | | | | | | | |
| 1 | 1 Two Pay Station Booths CP 58 S2 | 01/01/2014 | 12/31/2017 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA907990 Signage Illuminated CP 404 S2</u> | | | | | | | | | | | | | | |
| 1 | 1 Signage Illuminated CP 404 S2 | 01/01/2014 | 12/31/2017 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA908027 CP 1 Retail upgrades</u> | | | | | | | | | | | | | | |
| 1 | 1 CP 1 Retail Upgrades 2015 | 01/01/2014 | 12/31/2017 | 612 | 0 | 0 | 0 | 0 | 0 | 0 | 612 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 612 | 0 | 0 | 0 | 0 | 0 | 0 | 612 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA908124 2300 Lakeshore CP 533</u> | | | | | | | | | | | | | | |
| 1 | 1 2300 Lakeshore CP 533 | 01/01/2013 | 12/31/2017 | 698 | 0 | 0 | 0 | 0 | 0 | 0 | 698 | 0 | 0 | 0 | 0 |
| 1 | 2 Lakeshore CP 533 2017 | 06/26/2016 | 12/31/2017 | 101 | 0 | 0 | 0 | 0 | 0 | 0 | 101 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 799 | 0 | 0 | 0 | 0 | 0 | 0 | 799 | 0 | 0 | 0 | 0 |
| 1 | <u>TPA908132 P&D 3D Modem adn Emulation Board</u> | | | | | | | | | | | | | | |
| 1 | 1 P&D 3D Modem and Emulation Board 2015 | 01/01/2015 | 12/31/2016 | 1,542 | 0 | 0 | 0 | 0 | 0 | 0 | 1,542 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 1,542 | 0 | 0 | 0 | 0 | 0 | 0 | 1,542 | 0 | 0 | 0 | 0 |



CITY OF TORONTO
Appendix 5: 2017 Capital Projects with Financing Detail
Toronto Parking Authority
Sub-Project Summary

| Project/Financing | | Start Date | Completion Date | 2017 Cash Flow | Financing | | | | | | | | | |
|-------------------|------------------|--------------------------------------|-----------------|-------------------|--------------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|
| Priority | Project | | | | Project Name | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt |
| <u>1</u> | <u>TPA908399</u> | <u>51 Dockside Drive</u> | | | | | | | | | | | | |
| 1 | | 1 51 Dockside Drive | 01/01/2017 | 12/31/2017 | 16,400 | 0 | 0 | 0 | 0 | 0 | 0 | 16,400 | 0 | 0 |
| | | Project Sub-total: | | | 16,400 | 0 | 0 | 0 | 0 | 0 | 0 | 16,400 | 0 | 0 |
| <u>2</u> | <u>TPA000051</u> | <u>Davisville/Yonge</u> | | | | | | | | | | | | |
| 2 | | 3 Davisville/ Yonge | 01/16/2017 | 12/31/2018 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 |
| | | Project Sub-total: | | | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 |
| <u>2</u> | <u>TPA907794</u> | <u>Redevelopment of CP 217 (JV)</u> | | | | | | | | | | | | |
| 3 | | 2 Redevelopment of CP 217 | 01/01/2017 | 12/31/2017 | 10,600 | 0 | 0 | 0 | 0 | 0 | 0 | 8,700 | 1,900 | 0 |
| | | Project Sub-total: | | | 10,600 | 0 | 0 | 0 | 0 | 0 | 0 | 8,700 | 1,900 | 0 |
| <u>2</u> | <u>TPA908110</u> | <u>Painting Upgrade CP 11 S2</u> | | | | | | | | | | | | |
| 2 | | 1 Painting Upgrade CP 11 S2 | 01/01/2015 | 12/31/2017 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 |
| | | Project Sub-total: | | | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 |
| <u>2</u> | <u>TPA908111</u> | <u>Signage Upgrade CP 11 S2</u> | | | | | | | | | | | | |
| 2 | | 1 Signage Upgrade CP 11 S2 | 01/01/2015 | 12/31/2017 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| | | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| <u>2</u> | <u>TPA908112</u> | <u>Signage Upgrade CP 29 S2</u> | | | | | | | | | | | | |
| 2 | | 1 Signage Upgrade CP 29 S2 | 01/01/2015 | 12/31/2017 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| | | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| <u>2</u> | <u>TPA908206</u> | <u>1220-1222 Wilson</u> | | | | | | | | | | | | |
| 1 | | 2 1220-1222 Wilson 2017 | 01/01/2016 | 12/31/2017 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 0 | 0 |
| 2 | | 1 1220-1222 Wilson | 01/01/2016 | 12/31/2016 | 975 | 0 | 0 | 0 | 0 | 0 | 0 | 975 | 0 | 0 |
| | | Project Sub-total: | | | 2,175 | 0 | 0 | 0 | 0 | 0 | 0 | 2,175 | 0 | 0 |
| <u>2</u> | <u>TPA908208</u> | <u>775 King Street W, CP 272</u> | | | | | | | | | | | | |
| 2 | | 1 775 King St. W. CP 272 | 01/01/2016 | 12/31/2017 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 | 0 | 0 |
| | | Project Sub-total: | | | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 | 0 | 0 |
| <u>2</u> | <u>TPA908210</u> | <u>New Entrance Signage CP 52 S2</u> | | | | | | | | | | | | |
| 2 | | 2 New Entrance Signage CP 52 S2 | 01/01/2016 | 12/31/2016 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| | | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 |
| <u>2</u> | <u>TPA908211</u> | <u>Lighting Upgrade CP 11 S2</u> | | | | | | | | | | | | |
| 2 | | 1 Lighting Upgrade CP 11 S2 | 07/03/2015 | 12/31/2017 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 0 |
| | | Project Sub-total: | | | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 0 |



CITY OF TORONTO
Appendix 5: 2017 Capital Projects with Financing Detail
Toronto Parking Authority
Sub-Project Summary

| Project/Financing Priority Project | Project Name | Start Date | Completion Date | 2017 Cash Flow | Financing | | | | | | | | | | |
|---------------------------------------|---|---|-----------------|-------------------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|--------------------|---|
| | | | | | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | |
| 2 | <u>TPA908222</u> | <u>Painting Upgrade CP 26 S2</u> | | | | | | | | | | | | | |
| 2 | 1 Painting Upgrade CP 26 S2 | 01/01/2016 | 12/31/2016 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 |
| 2 | <u>TPA908223</u> | <u>Signage Upgrade CP 26 S2</u> | | | | | | | | | | | | | |
| 2 | 1 Signage Upgrade CP 26 S2 | 01/01/2016 | 12/31/2017 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| 2 | <u>TPA908360</u> | <u>Arrow/ Finch</u> | | | | | | | | | | | | | |
| 2 | 1 Arrow/ Finch | 01/01/2017 | 12/31/2017 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 |
| | Project Sub-total: | | | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 |
| 2 | <u>TPA908365</u> | <u>Sprinkler, Fire Alarm, Standpipe CP 111</u> | | | | | | | | | | | | | |
| 2 | 1 Sprinkler, Fire Alarm, Standpipe CP 111 | 01/01/2017 | 12/31/2017 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 |
| 2 | <u>TPA908375</u> | <u>PACE Portfolio</u> | | | | | | | | | | | | | |
| 3 | 1 PACE Portfolio | 01/01/2017 | 12/31/2017 | 21,000 | 0 | 0 | 0 | 0 | 0 | 0 | 21,000 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 21,000 | 0 | 0 | 0 | 0 | 0 | 0 | 21,000 | 0 | 0 | 0 | 0 |
| 3 | <u>TPA906239</u> | <u>St. Clair/ Oakwood</u> | | | | | | | | | | | | | |
| 3 | 2 St. Clair/ Oakwood | 01/01/2017 | 12/31/2017 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 |
| 3 | <u>TPA906551</u> | <u>Rosedale/ Woodlawn</u> | | | | | | | | | | | | | |
| 2 | 1 Rosedale/ Woodlawn | 01/01/2016 | 12/31/2016 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 |
| 3 | <u>TPA907469</u> | <u>CP 1 - Additional of 2 Levels</u> | | | | | | | | | | | | | |
| 2 | 6 CP 1 - Additional of 2 Levels 2016 | 01/01/2016 | 12/31/2016 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 |
| 3 | <u>TPA907610</u> | <u>Avenue, N. of Lawrence (Caribou)</u> | | | | | | | | | | | | | |
| 0 | 1 Avenue, N. of Lawrence (Caribou) S2 | 01/01/2015 | 12/31/2016 | 326 | 0 | 0 | 0 | 0 | 0 | 0 | 326 | 0 | 0 | 0 | 0 |
| 3 | 2 Avenue, N of Lawrence (Caribou) 2017 | 01/01/2017 | 12/31/2011 | 418 | 0 | 0 | 0 | 0 | 0 | 0 | 418 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 744 | 0 | 0 | 0 | 0 | 0 | 0 | 744 | 0 | 0 | 0 | 0 |
| 3 | <u>TPA907702</u> | <u>Chinahouse (CP 655)</u> | | | | | | | | | | | | | |
| 3 | 1 Chinahouse (CP 655) | 01/01/2014 | 12/31/2017 | 9,800 | 0 | 0 | 0 | 0 | 0 | 0 | 6,950 | 2,850 | 0 | 0 | 0 |
| | Project Sub-total: | | | 9,800 | 0 | 0 | 0 | 0 | 0 | 0 | 6,950 | 2,850 | 0 | 0 | 0 |



CITY OF TORONTO
Appendix 5: 2017 Capital Projects with Financing Detail
Toronto Parking Authority
Sub-Project Summary

| Project/Financing Priority Project | Project Name | Start Date | Completion Date | 2017 | Financing | | | | | | | | | | | | | |
|---------------------------------------|--|---|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|--------------------|---|--|--|--|
| | | | | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | | | | |
| 3 | <u>TPA907703</u> | <u>Redevelopment of CP 5 (JV)</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Redevelopment of CP 5 (JV) | 01/01/2016 | 12/31/2019 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | | | |
| | Project Sub-total: | | | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | | | |
| 3 | <u>TPA907736</u> | <u>Pay & Display Equip. Zeag 2013-2014 S2</u> | | | | | | | | | | | | | | | | |
| 3 | 2 Pay & Display Equip, Zeag 2013-2014 S2 | 01/01/2011 | 12/31/2015 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 0 | 0 | | | |
| 3 | <u>TPA907960</u> | <u>242 Danforth, E. of Broadview (CP 78 extension)</u> | | | | | | | | | | | | | | | | |
| 0 | 1 242 Danforth, E. of Broadview (CP 78 extension) S2 | 01/01/2014 | 12/31/2014 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 0 | 0 | | | |
| 0 | 2 242 Dnaforth, E. of Broadview (CP 78 exten) 2016 | 01/01/2021 | 12/31/2021 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | | | |
| 1 | 3 242 Danforth E (CP 78 extension) 2017 | 01/01/2011 | 12/31/2011 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 745 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 745 | 0 | 0 | 0 | | | |
| 3 | <u>TPA907961</u> | <u>Oakwood, E. of Eglinton (#2) S2</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Oakwood, E. of Eglinton (#2) S2 | 01/01/2017 | 12/31/2017 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | | | |
| 3 | <u>TPA908089</u> | <u>2204, 2212 Eglinton W. (CP 673)</u> | | | | | | | | | | | | | | | | |
| 3 | 1 2204, 2212 Eglinton W. (CP 673) S2 | 01/01/2015 | 12/31/2016 | 498 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 498 | 0 | 0 | 0 | | | |
| 3 | 2 2204, 2212 Eglinton W. (CP 673) 2016 S2 | 01/01/2016 | 12/31/2017 | 285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 783 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 783 | 0 | 0 | 0 | | | |
| 3 | <u>TPA908097</u> | <u>Upgrade to Retail and other components S2</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Upgrade to Retail and other components S2 | 01/01/2016 | 12/31/2017 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | | | |
| 3 | <u>TPA908361</u> | <u>Maintenance Facility</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Maintenance Facility | 01/01/2017 | 12/31/2017 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | | | |
| 3 | <u>TPA908362</u> | <u>Distillery/ West Donlands</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Distillery/ West Donlands | 01/01/2017 | 12/31/2017 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | | | |
| 3 | <u>TPA908363</u> | <u>Carpark Provision 2017</u> | | | | | | | | | | | | | | | | |
| 3 | 1 Carpark Provision 2017 | 01/01/2017 | 12/31/2017 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 | | | |
| | Project Sub-total: | | | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 | | | |

(Phase 2) 09-Toronto Parking Authority

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5: 2017 Capital Projects with Financing Detail
Toronto Parking Authority
Sub-Project Summary

| Project/Financing | | | 2017 | Financing | | | | | | | | | | | |
|-----------------------|------------------|---------------------------|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|------|--------------------|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable |
| <u>3</u> | <u>TPA908381</u> | <u>437 Rogers Road</u> | | | | | | | | | | | | | |
| 3 | | 1 437 Rogers Road | 01/01/2015 | 12/31/2017 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 |
| | | Project Sub-total: | | | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 |
| Program Total: | | | | | 128,335 | 0 | 0 | 0 | 0 | 0 | 0 | 118,485 | 9,850 | 0 | 0 |

Status Code Description
 S2 S2 Prior Year (With 2017 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Category Code Description
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 6

Reserve / Reserve Fund Review

Table 11: Reserve / Reserve Fund – Program Specific (\$000s)

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016* | Contributions / (Withdrawals) | | | | | | | | | | |
|--|--|---------------------------------------|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|---------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | Total |
| Toronto Parking Authority Capital Expenditure Reserve (XR6002) | Beginning Balance | 3,345 | 3,421 | 3,821 | 4,229 | 4,646 | 5,370 | 1,609 | 2,698 | 3,808 | 2,441 | 3,597 | |
| | Withdrawals (-) | | | | | | | | | | | | |
| | Harbourfront | | | | | | (4,500) | | | | | | (4,500) |
| | Expanded Facilities - Bloor St Cabbagetown | | | | | | | | | (2,500) | | | (2,500) |
| | Bloor/ Dundas | | | | | | | | | | | (2,400) | (2,400) |
| | | | | | | | | | | | | (2,900) | (2,900) |
| | Total Withdrawals | | | - | - | - | - | (4,500) | - | - | (2,500) | - | (5,300) |
| Contributions (+) | | | | | | | | | | | | | |
| Projected Profits and Interest | 76 | 400 | 408 | 416 | 724 | 739 | 1,089 | 1,111 | 1,133 | 1,155 | 2,102 | 9,353 | |
| Total Contributions | 76 | 400 | 408 | 416 | 724 | 739 | 1,089 | 1,111 | 1,133 | 1,155 | 2,102 | 9,353 | |
| Total Reserve Fund Balance at Year-End | | 3,421 | 3,821 | 4,229 | 4,646 | 5,370 | 1,609 | 2,698 | 3,808 | 2,441 | 3,597 | 399 | |

* Based on the 2016 Q2 Variance Report

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016* | Contributions / (Withdrawals) | | | | | | | | | | |
|---|--------------------------------------|---------------------------------------|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|---------|
| | | | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | Total |
| Parking Payment in Uu Reserve Fund (XR1016) | Beginning Balance | 1,856 | 1,886 | 1,916 | 1,946 | 1,976 | 2,006 | 2,036 | 2,066 | 2,096 | 2,126 | 2,156 | |
| | Withdrawals (-) | | | | | | | | | | | | |
| | College/Dovercourt | | | | | | | | | | | | (2,000) |
| | | | | | | | | | | | | | (2,000) |
| | Total Withdrawals | | | - | - | - | - | - | - | - | - | - | (2,000) |
| Contributions (+) | | | | | | | | | | | | | |
| Projected Profits and Interest | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 330 |
| Total Contributions | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 330 |
| Total Reserve Fund Balance at Year-End | | 1,886 | 1,916 | 1,946 | 1,976 | 2,006 | 2,036 | 2,066 | 2,096 | 2,126 | 2,156 | 186 | |

* Based on the 2016 Q2 Variance Report