



## STAFF REPORT ACTION REQUIRED

### Tennis Permit Pilot Project Locations

<b>Date:</b>	September 2, 2016
<b>To:</b>	Community Development and Recreation Committee
<b>From:</b>	General Manager, Parks, Forestry and Recreation
<b>Wards:</b>	All
<b>Reference Number:</b>	P:\2016\Cluster A\PFR\CD14-092016-AFS#23385

### SUMMARY

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This report responds to a request from the March 7, 2016 Community Development and Recreation Committee for Parks, Forestry and Recreation (PFR) staff to review and identify the proposed tennis court locations considered for inclusion in the Tennis Pilot Permit Project. This report also responds to additional information requests from the Community Development and Recreation Committee on March 7, 2016.

The additional information requested includes: service standards for City-owned tennis courts; increasing the availability of City-delivered tennis programming across the City in public tennis courts prior to the 2017 budget; the potential portability of the City of Toronto Welcome Policy, and the posting of tennis court facility data on the City of Toronto Open Data portal.

The recommended Tennis Pilot Permit Project responds to stakeholder interest, including not-for-profit, commercial and individual community members, in an opportunity to permit a select number of public tennis courts in the City of Toronto. This was identified during the consultation process for the City of Toronto Policy on Outdoor Community Tennis Club Operations conducted in the summer of 2015.

The Tennis Pilot Permit Project supports the advancement of the Tennis Excellence Framework by building capacity to enhance tennis activities in the City.

## **RECOMMENDATIONS**

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### **The General Manager of Parks, Forestry and Recreation recommends:**

1. City Council authorize the General Manager Parks, Forestry and Recreation Division to include the implementation of the Tennis Pilot Permit Project as part of the New & Enhanced Services for Council consideration in the 2017 Budget Submission, and to allow the issuing of permits to individuals or organizations at the following four City of Toronto public tennis court locations where there are no Community Tennis Clubs:
  - 1) Jonathan Ashbridge Park (Toronto / East York) – Ward 32,
  - 2) Birchmount Park (Scarborough) – Ward 36,
  - 3) Park Lawn Park (Etobicoke / York) – Ward 5, and
  - 4) Champlain Parkette (North York) – Ward 10.
  
2. City Council authorize the General Manager Parks, Forestry and Recreation Division to include the new permit fees, as per Appendix 2, for consideration in the 2017 annual Operating Budget process, which will include public notification of all user fee changes.

### **Financial Impact**

Approval of this initiative will result in a 2017 PFR Operating Budget expenditure of \$8,000, offset by revenue from proposed new user fees of \$8,000 resulting in a net \$0 increase to the PFR 2017 Operating Budget Submission.

The cost to implement four Tennis Pilot Permit Project locations with one permitted court per location across the City is estimated to be approximately \$8,000 in order to pay for new permit signage, the painting of permitted court identification markings, minor repairs and additional staffing costs to monitor and maintain the courts.

It is anticipated that the projected costs will be offset through permit revenue that is expected to generate approximately \$8,000 in its first pilot operating year (April to October, 2017) as per Appendix 2.

The revenues and expenditures associated with this pilot project have been submitted for consideration as part of the 2017 Operating Budget process. Any staff resources required to administer the pilot project will be accommodated within the existing 2016 Council Approved Complement.

The Deputy City Manager & Chief Financial Officer has reviewed this report and concurs with the financial impact information.

## **DECISION HISTORY**

City Council considered the City of Toronto Outdoor Tennis Operations Staff Report at its meeting on March 31, 2016.

To view the decision document follow the hyperlink:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.CD10.2>

At its meeting on March 23, 2015, through item CD2.8, the Community Development and Recreation Committee directed the General Manager of Parks, Forestry and Recreation to report back on the development of Tennis Excellence Strategy.

To view the decision document follow the hyperlink:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.CD2.8>

At its meeting of August 14, 2014, through item CD31.16, the Community Development and Recreation Committee directed the General Manager of Parks, Forestry and Recreation to review the Policy for Outdoor Community Tennis Club Operations and report back with an up-to-date policy, including consideration to assist community tennis clubs with colour coating of court surfaces.

To view the decision document follow the hyperlink:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2014.CD31.16>

At its meeting on November 16, 2004, the Economic Development and Parks Committee approved the Interim Policy for Outdoor Community Tennis Club Operations.

To view the document follow the hyperlink:

<http://www.toronto.ca/legdocs/2004/agendas/committees/edp/edp041122/it016.pdf>

## **ISSUE BACKGROUND**

On March 31, 2016, City Council approved the revised Policy for Outdoor Community Tennis Club Operations and the Tennis Excellence Framework. The Tennis Excellence Framework is based on the principles of inclusion, access, equity and quality and alongside the City of Toronto Sport Plan currently in development, will guide and enhance the City's investment in tennis in the coming years.

At the March 7, 2016 meeting, the Community Development and Recreation Committee asked staff to report back on the recommended locations for the proposed Tennis Pilot Permit Project. In addition, staff were asked to report back on service standards of public tennis assets; increasing the availability of City-delivered tennis programming across the City in public tennis courts; the portability of the Welcome Policy, and posting of tennis court facility data on the City's Open Data portal.

## COMMENTS

There are 181 tennis court locations operated by Parks, Forestry and Recreation (PFR) in Toronto offering over 600 courts in total. Of the 181 locations, 62 are permitted by community tennis clubs that provide tennis instruction, league play and social events for their members. The remaining 119 public court locations are available for drop-in play where residents can play tennis for free on a first-come, first-served basis.

### **Tennis Pilot Permit Project**

The City of Toronto currently does not provide an opportunity for the public to pre-book public tennis courts with the exception of Eglinton Flats in Ward 11 and L'Amoreaux Tennis Centre in Ward 39 that operate as a municipal membership club model and allow court booking for non-members.

The City of Toronto Outdoor Tennis Operations staff report (adopted by Council on March 31, 2016) was informed by extensive community consultation that included an online survey, public open houses, and stakeholder consultation. Throughout consultation, both tennis players and non-tennis players identified support or interest in permitting public tennis courts for special events, public play and commercial use. The respondents indicated that the following permit parameters be considered:

- Identify locations with fewer drop-in players (i.e. courts not as "busy"),
- Limit permit times throughout the week to ensure drop-in play can continue, and
- Ensure at least one court remains accessible for free drop-in play.

Parks, Forestry and Recreation staff also indicated that they receive a number of requests from the public to permit public tennis courts for lessons, programs and special events like social gatherings and children's birthday parties.

The process to shortlist the 181 tennis court locations to 15 tennis sites across the City was achieved by excluding locations with a Community Tennis Club, existing PFR tennis partnership locations, locations with high drop-in usage and demand, and any locations undergoing capital repairs in 2017.

In order to identify a manageable number of sites to implement the Tennis Pilot Permit Project, further review of locations occurred over the Summer of 2016 to determine the best locations and timeframes to permit. An online survey was conducted from June 24 to August 5, 2016. The survey was promoted through signage at the 15 tennis locations, social media and the PFR website. In addition, PFR staff conducted an on-site observational review of tennis use at these 15 locations.

The survey asked residents about preferred location for permits, best times to permit and what activity would be used for the permit (i.e. play, instruction, birthday parties). The survey indicated that respondents would be primarily interested in using the permit for playing tennis with a partner(s) in order to ensure they have a guaranteed time slot. The survey results indicated an interest in a broad range of times throughout the day and

evening as well as weekend and weekday. As a result of the broad range of time preferences it was not possible to recommend a specific four hour time slot.

The Tennis Pilot Permit Project including a summary of the Online Survey with proposed locations is attached as Appendix 1.

Through the on-site observational review, PFR gained an understanding of how the shortlisted tennis courts are currently being used. Playing tennis was the dominant use at ten of the locations. The review also confirmed that the selected sites are low usage; five of the locations had no activity observed during the visits. Of the ten locations with activity observed, weekend evening was the busiest time, followed by weekend midday, and weekday midday. Weekend evening was the least busy time.

In reviewing the results of the survey, on-site observational process and feasibility, PFR further reduced the proposed locations to four sites, one location in each district. All four sites experience low usage and have either two or three courts per location, thereby allowing public use of the remaining tennis courts for free drop-in play. One location per district is manageable for pilot purposes, allowing for evaluation over the summer 2017. The four proposed locations are:

1. Jonathan Ashbridge Park (Toronto / East York) - Ward 32,
2. Birchmount Park (Scarborough) - Ward 36,
3. Park Lawn Park (Etobicoke / York) - Ward 5, and
4. Champlain Parkette (North York) - Ward 10.

If implemented, the Tennis Pilot Permit Project would allow community members to permit one court at four identified locations. All other tennis courts at each site will remain open for free drop-in play. The pilot locations will be available to permit for a maximum of 14 hours per day, depending on if the court is lit or unlit.

The Tennis Pilot Permit Project will be evaluated during the 2017 tennis season to determine the viability of the pilot and further refine the hours of operation moving forward. The evaluation would use metrics including booking frequency, times booked, category of permit holders (i.e. commercial, not-for-profit) as well as feedback from permit holders and any relevant complaints received. If successful, PFR may add more locations based on the established criteria and success of the 2017 Pilot Permit Project results.

A fee schedule with applicable permit categories has been developed by PFR staff and was informed through a review of other municipalities that offer permits for outdoor tennis courts and booking fees are comparable (refer to Appendix 2).

Four fee categories were created to off-set additional costs associated with implementing the Tennis Pilot Permit Project. These include; signage, painting and additional nets at each of the four locations. Additionally, PFR staff will be required to clean off debris on

a more frequent basis for permit holders. The proposed permit fees have been designed to achieve a cost recovery model.

## **INFORMATION REQUESTS**

In addition to identifying the Tennis Pilot Permit Project locations, PFR was asked to report back on service standards for outdoor public tennis assets; increasing the availability of City-delivered tennis programming across the City in public tennis courts; the portability of the Welcome Policy and posting of tennis court facility data on the Toronto Open Data portal. This information is outlined below.

### **Outdoor Public Tennis Court Service Standards**

Public tennis courts are free to access and available to the public during the tennis season, April 1st to October 31st, from 8 a.m. until dusk, or until 10 p.m. where the courts are lit.

Casual tennis play on these courts is on a first-come, first-served basis. Players may play for half-hour intervals, and must vacate these courts on the hour and half-hour if someone is waiting to play.

Parks, Forestry and Recreation maintains all City-owned tennis courts in accordance with the capital and state-of-good repair standard that includes a black asphalt surface and the provision of nets, posts, white painted lines and signage.

### **Enhanced Tennis Opportunities**

Parks, Forestry and Recreation offers a variety of tennis lesson opportunities year-round ranging from introductory to more advanced skill development. Indoor programs are typically offered using gymnasium facilities with the exception of L'Amoreaux Tennis Centre. During the spring and summer seasons, PFR also offers instructional tennis programs at select outdoor courts including Eglinton Flats.

Parks, Forestry and Recreation has established program collaborations with not-for-profit organizations and tennis instruction providers to offer free and low-cost tennis instruction to children and youth. The most expansive collaboration is with Philpott Children's Tennis in order to deliver free introductory tennis instruction to children and youth at thirteen locations in all four operating districts across the City. As part of our commitment to supporting tennis programming, two new Philpott locations were added during the summer 2016 season at Earls court Park and Silver Creek Park. These two locations served an additional 270 children and youth. Future opportunities for program expansion will be considered annually, using the following criteria:

1. Demonstrated need,
2. Funding, and
3. Leveraging of third party partnerships.

The City of Toronto Sport Plan is currently in development, with extensive consultation underway with user groups, clubs, residents and stakeholders. The City of Toronto Sport

Plan will integrate PFR's sport-specific plans, including the Tennis Excellence Framework, to ensure policy alignment as it relates to resource allocation for sport-program delivery and recreational sport development.

### **Welcome Policy Portability**

The Welcome Policy was established in 1999 to provide community access to participants who register in PFR programs. The Welcome Policy provides a yearly financial subsidy to help low income individuals and families living in Toronto to access City-operated recreation programs.

The application of the Welcome Policy is available for use by eligible PFR program participants and works in conjunction with Community Centres Where Programs are Free as a way to remove financial barriers that could prevent residents from accessing recreation programming.

The City Council-approved Welcome Policy applies to all PFR operated recreation programs including registered programs, passes, memberships and punch cards; however, it is not portable to programming provided by external organizations or for permits.

### **Open Data**

Parks, Forestry and Recreation was asked to report back, in consultation with the Chief Information Officer, on posting tennis court facility data on the City of Toronto's Open Data portal. This portal fosters openness and transparency of information for public record. Open data can be freely used, reused or distributed by anyone. There are 181 tennis court locations that have been identified and released to the Open Data portal as of August 2016. The dataset includes tennis court area names and addresses, number of courts in an area, indicates whether the court is public or permitted by a club, whether the court is lit, and type of surface material. As part of the divisional data management plan, PFR will update this information quarterly.

In August, Parks, Forestry and Recreation posted 2015 course data and plans to post current program offerings (courses, locations, dates and times) included in the City's FUN Guide on the City of Toronto Open Data portal.

### **CONCLUSION**

This report responds to direction from the Community Development and Recreation Committee for PFR staff to report back on the recommended locations for the proposed Tennis Pilot Permit Project. This report recommends PFR implementation of the Tennis Pilot Permit Project for the 2017 season, and allows for the issuing of permits to individuals or organizations at four identified public tennis court locations, one per district, where there are no Community Tennis Clubs.

The recommendation was informed through community consultation, and responds to community stakeholder interest in permitting public tennis courts. The data collected and analyzed as part of the Tennis Pilot Permit Project will further advance and inform the Tennis Excellence Framework, as well as the City of Toronto Sport Plan.

## **CONTACT**

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## **SIGNATURE**

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Janie Romoff  
General Manager, Parks, Forestry and Recreation

## **ATTACHMENTS**

Appendix 1 - The Tennis Pilot Permit Project Online Survey Summary with Proposed Locations

Appendix 2 - Proposed Permit Fees for Outdoor Tennis Pilot Permit locations



## Appendix 1

### The Tennis Pilot Permit Project Online Survey Summary With Proposed Locations

#### Pilot Permit Project Locations – Short-listed 15 sites

DISTRICT	Tennis Site 1	Tennis Site 2	Tennis Site 3	Tennis Site 4	Tennis Site 5
Etobicoke/ York	Cloverdale	Park Lawn	Westway	Sunnydale Acres	Smithfield
North York	Ancaster	Bestview	Champlain	Ruddington	
Scarborough	Malvern	McDairmid	Prairie Drive	Birchmount	Clairlea
Toronto/East York	Jonathan Ashbridge				

#### Online Survey Summary – What We Observed and Heard

Parks Forestry and Recreation (PFR) was directed by City Council on March 31, 2016 to further develop the 'Toronto Outdoor Tennis Pilot Permit Project'. The main objective of this direction was to identify the tennis pilot permit locations to be booked for use through the purchasing of permits from Toronto Parks, Forestry and Recreation.

The Tennis Excellence Approach incorporates capacity building through increasing the opportunity and use of tennis activities at locations where tennis courts are less used. Between June and August 2016 PFR conducted and reviewed tennis court use through an on-site observation study and survey-based research to ascertain the best locations for the Tennis Pilot Permit Project.

Initially the structure for permitting tennis court was identified as four hours per court and all courts but one would be available for permitting. This format would still allow one court at each site to be available for drop-in, free tennis play with a minimum of one hour permit time slots at each of the pre-determined locations. Based on the research collected by the on-site observational data and the online survey time slot preference question it was clear that residents had a variety of preferences and PFR could not delineate an ideal four hour time slot.

Based upon the project research, and the wide range of preferences reported by survey respondents, staff slightly modified the original concept of the pilot permit project and concluded that by operating only one court per location it would free up the other courts to be utilized for drop-in free play. Given this new revelation staff also determined that for the purpose of the pilot permit project, only one court per location would be permitted and the permit hours would be increased from four hours to a full day (rather than segmenting the permit hours to only four hours). The rationale for this change was identified to provide a true understanding of how people would utilize the time slots since there was a large range of interest both during the week and on weekends at opposing

time slots. Quantitative metrics will be evaluated at the end of the pilot based on the permit data as well as positive and negative feedback.

A set of criteria was developed to shortlist tennis sites prior to conducting the on-site observational and survey research. Criteria for identifying appropriate Tennis Pilot Permit Sites included eliminating the following locations:

- Community Tennis Club courts,
- Public tennis court locations with existing partnership programs,
- Public tennis court destination or high-use sites, and
- Public Tennis Court locations where capital project is scheduled during the 2017/2018 season.

A further discussion with Parks, Forestry and Recreation staff in each District was conducted to shortlist or reduce the remaining courts to a more manageable number. An emphasis on low-use courts was the key to staff identifying the fifteen locations (as above).

### **On-site Tennis Court Use Observation Survey**

Prior to and during the launch of the Tennis Pilot Permit Survey, PFR verified the fifteen sites that were proposed for inclusion in the pilot project survey. These 15 sites were then scheduled for an On-Site Court User Observation Study. The role of the observer was to record the volume of users at each location for one hour time slots during a variety of times both during the week and on weekends. The results of this on-site user research assisted in the identification of the top ten locations with lower-use tennis participation. All fifteen sites were still included on the survey to see if the level of participation also reflected in the survey data.

### **On-Site User Research – Key Findings**

Reviewing the on-site user research, PFR gained a greater understanding of how the short-listed tennis courts are currently being used. Playing tennis was the dominant use at ten locations, observed 91% of the time. The other 9% of the activities observed and recorded were non-tennis related activities including dog walking, ball hockey and children playing. Five of the location visits had no activity observed. Of the ten locations where activities were observed, weekday evening was the busiest time at 39%, followed by weekend midday at 24%, and weekday midday at 21%. Weekend evening was the least busy time at 16%.

### Time-of-Use of Tennis Courts by District

District	Sample of People Observations				Total # of People Observed
	Weekday		Weekend		
	Midday	Evening	Midday	Evening	
<b>Etobicoke York</b> <i>5 locations</i>	2 (5%)	15 (37%)	16 (39%)	8 (20%)	41
<b>North York</b> <i>4 locations</i>	3 (23%)	6 (46%)	2 (15%)	2 (15%)	13
<b>Scarborough</b> <i>5 locations</i>	14 (39%)	14 (39%)	4 (11%)	4 (11%)	36
<b>Toronto / East York</b> <i>1 location</i>	0 (0%)	0 (0%)	0 (0%)	0 (0%)	No activity

### Tennis Pilot Permit Project Online Survey

The Tennis Pilot Permit Project survey was active from June 24 to August 5, 2016 inviting community members to register their interests and preferences in the potential opportunity to permit City of Toronto public tennis courts. The online survey was initiated to determine which public tennis courts from the pre-identified choices would be most desirable for respondents permitting these pre-selected public tennis court locations.

The survey asked respondents to select their top location preferences with rationale for their selection and preferred time slots for permitting these sites. Respondents were also asked to identify any locations that they least preferred and to cite the reasons for their decision. In total 90% of the survey respondents indicated they would be interested in permitting City public tennis courts. Respondents were asked to rate their level of interest in how they would permit the identified location. Community members were targeted at the 15 pre-determined locations with marketing signage posted at these sites. As well social media was utilized to announce the survey on the PFR's website and tennis landing page. While PFR was not focusing on club members or club sites the Community Tennis Clubs were informed of this opportunity.

The online survey asked a list of questions to better understand where and when the community would be interested in permitting public tennis courts at the 15 locations selected. The respondents were asked common questions to obtain key information about the respondent as well as how and when they would use this opportunity.

Survey respondents were comprised of 90% who currently use the City's public tennis courts and only 10% who do not. More than one third of the total individual respondents identified the type of household and age range to provide insight into who participated into the survey. Couples both with and without children and adults living alone ranked the highest participation rate in this section of the survey. The age range of the survey respondents was over the age of 19 with 35 to 49 year olds being the most significant respondents.

The Tennis Pilot Permit Project survey provided the following key input from the questions asked:

### **What is your level of interest for permitting tennis courts?**

A rating scale of Yes, very interested, somewhat interested and no, not interested were choices respondents were asked to select from. Respondents were allowed to check more than one option.

- Playing Tennis/Partner Play rated the highest percentage at 70% answering 'Yes, very interested'.
- Offering tennis lessons/including private instruction ranked the second highest at 29% as 'Yes, very interested'.
- Hosting a tennis 'meet-up' group ranked third highest at 21% answering 'Yes, very interested'.
- Hosting a private event (e.g. tennis player's birthday party) ranked fourth highest at 17% answering 'Yes, very interested'.
- Hosting a tennis tournament had the lowest ranking at 15% answering 'Yes, very interested'.

The top two suggested uses where respondents were 'Somewhat interested', was Hosting a tennis meet-up group at 30% and Hosting a private event (e.g. tennis player's birthday party) at 23%.

The category where 65% of respondents indicated, 'No, not interested at all', was 'Hosting a tennis tournament'.

In total if the combined number of respondents with 'Yes, very interested' with 'Somewhat interested' the following top three options are rated as follows:

- Playing tennis/Partner play at 81%
- Hosting a tennis 'meet-up' group at 51%
- Offering tennis lessons/including private instruction is third overall at 48%

### **What is the best locations for the Pilot Project?**

Respondents were able to choose the top three choices from a list of the fifteen locations, the following top eight district locations were identified:

- Jonathan Ashbridge Park (Toronto / East York)
- Park Lawn Park (Etobicoke / York)
- Birchmount Park (Scarborough)
- Champlain Parkette (North York)
- Prairie Drive Park (Scarborough)
- McDairmid Woods Park (Scarborough)
- Ancaster Park (North York)
- Cloverdale Park (Etobicoke /York)

**What are your reasons for your choice of the best locations to permit?**

Respondents were asked to select one or more reasons.

- Convenient location for me at 82%
- Easy for people to access this location at 35%
- Parking is available at 26%
- Not too busy to permit courts 19%
- Courts in good condition 18%

**What locations do you feel are the least suitable for the Tennis Pilot Permit Project?**

Respondents were asked to identify one or more locations they felt were the least suitable. Less than 12% of the total number of respondents answered this question therefore this question did not provide any significant data.

**Respondents were asked to indicate when they would prefer to permit tennis courts.**

Respondents were provided with a chart divided into weekends, holidays and weekdays with two hour time slots. Survey results were inconclusive in determining the most favorable four hour time slots. Again respondents were given the choice to select multiple preferences. The breakdown and rating is as follows:

Weekday	6 p.m. - 8 p.m.	78%	Weekend	10 a.m. – 12 p.m.	54%
Weekday	4 p.m. – 6 p.m.	46%	Holiday	10 a.m. – 12 p.m.	58%
Weekday	2 p.m. – 4 p.m.	45%	Holiday	4 p.m. – 6 p.m.	40%
Weekday	10 a.m. – 12 p.m.	40%			

The least favourable time to permit public tennis courts was 12 p.m. to 2 p.m. and 2 p.m. to 4 p.m. on weekends and holidays and week days from 8 a.m. to 10 a.m. with less than 40% interested.

**Proposed Tennis Pilot Permit Project Locations**

With the research completed for this phase of the pilot project it is now possible to identify and recommend four site locations with one per district to ensure a manageable and equitable approach based on the findings. Parks, Forestry and Recreation suggests that one court be permitted for a full day in the 2017 tennis season and that permits be monitored and an evaluation undertaken to refine the timeframe going forward. This will support the success of the pilot in an equitable and manageable way during 2017.

1. Jonathan Ashbridge Park (Toronto / East York)
2. Birchmount Park (Scarborough)
3. Park Lawn Park (Etobicoke / York)
4. Champlain Parkette (North York)

## Appendix 2

### Proposed Permit Fees – Outdoor Tennis Pilot Permit Locations

The following fee categories are recommended as the municipal permit fee structure for the Tennis Pilot Permit Project.

Seasonal Permit Rentals (per hour)	Fee (Tax included)
Private Commercial	\$20
Community Group (Not For Profit, Non Resident)	\$15
Not for Profit, Resident, Adult	\$10
Not for Profit, Resident, Child-Youth-Seniors (includes TDSB, TCDSB)	\$7

Permit bookings may be subject to an additional insurance fee.

Parks, Forestry and Recreation staff developed the fee structure with applicable permit categories. The fees were determined through a review of other municipalities that offer permits for outdoor tennis. The current fee structure of Eglinton Flats and L'Amoreaux Tennis Centre that operate as a municipal membership club model and allow court booking for non-members were reviewed and are comparable.

### Recommended New User Fees

Rate ID	Form ID	Rate Description	Service	Fee Category	Fee Basis	2017	2017	2017
						Budget Rate (before tax)	Budget Volume	Revenue
PR1.0015	10828	Tennis Permit - Not for Profit - Child/Youth/Older Adults	Parks	City Policy	Per hour	\$6.20	175	\$1,085.00
PR1.0016	10828	Tennis Permit - Private/Commercial	Parks	City Policy	Per hour	\$17.70	172	\$3,044.40
PR1.0017	10828	Tennis Permit - Community Group	Parks	City Policy	Per hour	\$13.27	175	\$2,323.01
PR1.0018	10828	Tennis Permit - Not for Profit Adults	Parks	City Policy	Per hour	\$8.85	175	\$1,548.75

Bookings will be considered for April to October. These proposed permit fees will be included as part of the PFR 2017 Operating Budget submission.