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2016 OPERATING BUDGET BRIEFING NOTE Consulting Services Expenditures (2011 to 2016)

Issue/Background:

- Budget Committee has requested the cost of consulting services, by division, for 2011 2016, and any available information on inflation costs.
- The City retains consultants for specific projects or assignments requiring certain technical capabilities, or unique and specialized advice or services, not available in-house or as required by legislation.
- Consulting services expenditures are recorded in five accounts in SAP which correspond to the five categories of consulting services, i.e. Technical, Information Technology, Management & Research, Legal, and Creative Communications.
- Each year, Accounting Services staff review, in conjunction with City divisions, and major agencies & corporations, the consulting services expenditures for the City and its major agencies and corporations. An annual report on consulting services expenditures, submitted to the Government Management Committee, is available on the City's website.
- Accounting Services has created a database of consulting services expenditures on the Accounting Services Intranet site and on the Open Data website which is available to the public.

Key Points:

- Spending on consulting services is subject to operational requirements and varies from year to year. <u>Budgets for consulting are zero-based</u>, therefore there is no base budget and the new <u>budgeted amounts are not subject to inflation assumptions</u>.
- 2015 consulting services expenditures for City divisions are preliminary actuals based on SAP as of January 14, 2016. Year end transactions are still being processed, and will be subject to review and audit.
- 2015 consulting services expenditures for City agencies and corporations are recorded in their own general ledgers and are not available at this time, therefore these amounts are shown as not available in the attached Table.
- A summary of consulting services expenditures for City divisions is attached.

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Date: January 15, 2016

CONCU	TIMO CEDI	#050 5VD	ENDITUDE	'C (ODED 4	TIMO)		
Division/Agency/Corporation	TING SER\. 2011	2012	2013	3 (OPERA) 2014	2015	2015	2016
zwown gewy, corporation	Actual \$	Actual \$	Actual \$	Actual \$	Budget \$	Prelim Actual \$	Prelim Budget \$
Children's Services	178,077	26,956	45,792	33,978	200,000	2,844	200,000
Economic Development & Culture	,	122,633	210,109	181,048	_00,000	39,692	_00,000
Toronto Paramedic Services	14,157	17,063	57,614	5,393		2,035	
Long term Care Homes & Services	,	41,213	0.,0	0,000		_,000	
Parks, Forestry & Recreation	3,305	,	14,246	43,457		99,033	
Shelter, Support & Housing	2,223		,	76,096		176,069	23,300
Social Development, Fin & Admin			112,030	27,895		50,761	
Employment & Social Services			,,,,,,,	_:,	150,000	,	75,000
Toronto Public Health	44,774		14,781		,		-,
Citizen Centred Services A	240,313	207,865	454,572	367,867	350,000	370,434	298,300
City Planning	30,043		1,682,794	539,051	361,000		361,000
Municipal Licensing & Standards	,-	-,	69,535	,	, , , , , , , ,	114,341	,
Engineering & Construction			,			,	600,000
Solid Waste Management	51,509	46,347				6,614	•
Toronto Building	21,334	814		100,150	100,000	71,843	50,000
Transportation Services	5,037			,	,	53,074	326,878
Toronto Water	93,497	97,080	56,260				
Citizen Centred Services B	201,420		1,808,589	639,201	461,000	493,874	1,337,878
Office of the Treasurer	222,040	34,395		2,001		3,969	
Facilities Management	3,368	3,307			200,000	50,880	
Environment & Energy	135,993			14,684		6,105	
Fleet Services				280,150		212,197	
Information & Technology	2,286						
Internal Services	363,687	37,702	0	296,835	200,000	273,151	0
Executive Management	93,076	49,095		20,454			
Strategic & Corporate Policy				243,306	376,342	301,588	56,082
Human Resources	65,330	10,888	3,689	13,198			
City Manager	158,406	59,983	3,689	276,958	376,342	301,588	56,082
Auditor General Office					50,000		
City Council				19,334			
City Clerk's Office		15,111	5,597	44,774			
Legal Services		4= 444	13,418	01100			
Other City Programs	0 500 004	15,111	19,015	64,108	50,000	0	745.000
Corporate Non-Program		2,014,294	575,848	341,921	500,000		745,600
TOTAL CITY	3,464,107	2,497,255	2,861,713	1,986,890		1,651,061	2,437,860
Arena Boards of Management Theatres	26,230	77,699	154,418	8,470	,	not avail. not avail.	329,500
Toronto Parking Authority			154,416	0,470	33,020		329,300
Toronto Palking Authority Toronto Police Service	76,000 32,890	72,000 363,861	522 200	1 015 060		not avail. not avail.	
Toronto Police Services Toronto Police Services Board	355,078	573,454	117,017	1,015,968	750 000		755 500
Toronto Public Library	13,873	513,454	117,017	455,464		not avail. not avail.	755,500 30,000
Toronto Fublic Library Toronto Transit Commission	1,245,194	102,555	424,295	00 804	4,620,800		4,442,500
Toronto Zoo	357,833	275,841	186,452	71,207	7,020,000	not avail.	¬,¬¬∠,∪∪
Total Agencies & Corporations			1,405,470		5 448 820		5,557,500
Total Agencies & Corporations	4,107,030	1,403,410	1,403,470	1,001,003	3,440,020	not avail.	3,337,300

5,571,205 3,962,665 4,267,183 3,637,893 7,386,162 not avail. 7,995,360

TOTAL