

# **Toronto Public Health 2016 Operating and 2016 – 2025 Capital Plan Request**

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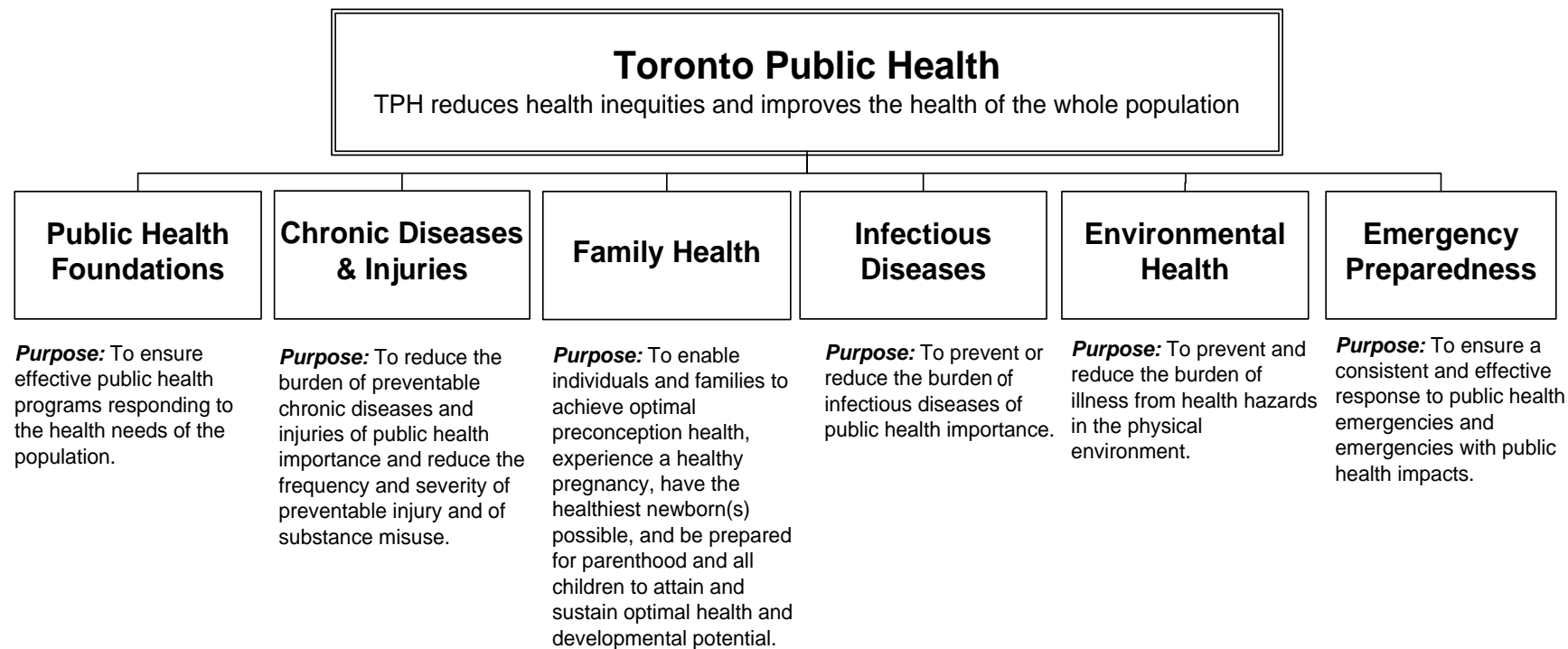


# Agenda

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- Divisional Overview
- 2016 Operating Budget Request
- 2016 – 2025 Capital Budget and Plan

# 2015 Program Map



# TPH Operating Budget Overview

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## 100% Provincially Funded Programs:

- 25% of gross budget
- MCYS March 31 Fiscal Year
- Flat-lined for many years
- Challenge:
  - Managing the cost of inflation within the fixed budget

# TPH Operating Budget Overview

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## 100% Municipally Funded Programs:

- 7% of gross budget
- Student Nutrition and Seniors Dental
- Challenges:
  - Growing Student Nutrition
  - Long wait lists in Seniors Dental clinics

# TPH Operating Budget Overview

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## Cost-shared Programs (75% Provincial 25% City):

- 68% of gross budget
- Challenges:
  - Maximizing Provincial revenue
  - 2016 City guideline – 1% reduction

# Funding Growth

Year	Allowable Provincial Increase for Eligible Mandatory Programs (75%)	Provincial Average	Toronto Public Health
2010	Up to 3% growth over prior year's allocation	2.3% growth	Requested and received \$118.7 million (at 75%), which represented 0.5% growth over 2009
2011	Up to 3% growth over prior year's allocation	2.8% growth	Requested and received \$121.3 million (at 75%), which represented 2.2% growth over 2010
2012	Up to 3% growth over the prior year's allocation	1.5% growth	Requested and received \$121.7 million (at 75%) for mandatory programs, which represented 0.4% growth over 2011.
2013	Up to 2% growth over prior year's allocation	2.0% growth	Requested and received \$124.1 million (at 75%) for mandatory programs, which represented 2.0% growth over 2012
2014	Up to 2% growth over prior year's allocation	2.0% growth	Requested \$125.3 million (at 75%) for mandatory programs, which represented 0.9% growth over 2013
2015	2% growth allocated by equity funding formula.	2.0% growth	Requested \$126.9 million (at 75%) for mandatory programs, which represented 1.3% growth over 2014. Province approved 2.6% growth.

# History of TPH Efficiencies

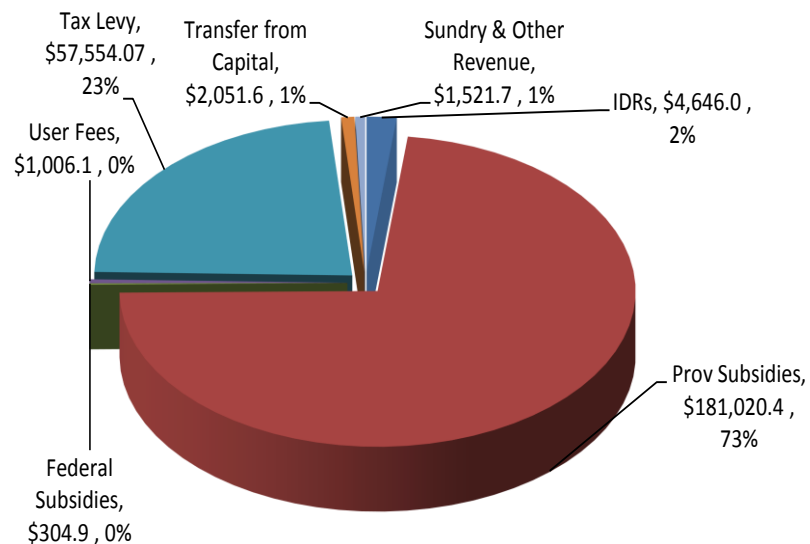
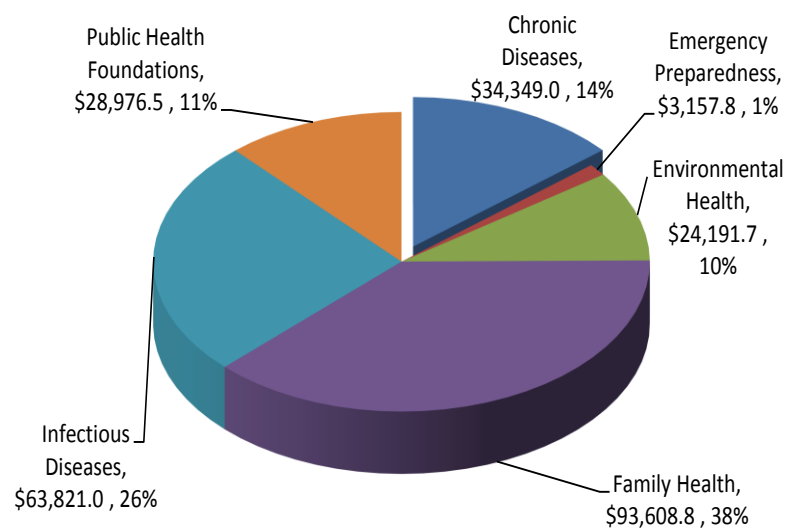
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- Absorbed inflation 2011-2015:
  - approximately \$922.0 thousand
- Reduced non-payroll base budget 2011 – 2015:
  - approximately \$2.0 million
- Reduced budget by 10% in 2012:
  - 58 FTEs
  - \$7.5 million (including non payroll)



# 2016 Operating Budget Request

# 2016 Gross Operating Expenditures by Service and Funding Sources



# 2016 Base Operating Budget Request

(\$000s)	\$ Gross	\$ Revenue	\$ Net	%
2015 Operating Budget	253,974.7	197,047.2	56,927.5	
2016 Base Budget Request	246,031.5	188,934.2	57,097.3	0.30
2016 Efficiencies	(283.2)	(141.7)	(141.5)	(0.25)
<b>2016 Cost of Current Service Level</b>	<b>245,748.3</b>	<b>188,792.5</b>	<b>56,955.8</b>	<b>0.05</b>

## 2016 Efficiencies:

- Reduce contribution to IT Reserve Fund
- Mobile Good Food Market (Transfer to Cost Shared)
- Efficiencies in non-payroll

# Service Enhancement Priorities

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## **Day Nursery Immunization (Cost-Shared)**

- Year 2 of phased implementation of the Day Nursery Immunization Program

## **Toronto Urban Health Fund (Cost-Shared)**

- Year 2 of phased enhancement of funding for community agencies as directed by the Board of Health

## **Reduce Gapping Rate (Cost-Shared)**

- From 5.8% to 4.8% to maintain staffing and service levels

## **Vaccine Preventable Diseases Program – UIIP Pharmacy Inspections (100% Provincial/one-time)**

# BOH Recommended Service Enhancements Cost Shared and 100% Provincially Funded

(000s)	\$ Gross	\$ Revenue	\$ Net
Toronto Urban Health Fund - Year 2	150.0	112.5	37.5
Day Nursery Immunization Program - Year 2	537.7	403.3	134.4
Decrease Gapping from 5.8% to 4.8%	1,512.5	1,086.2	426.3
VPD UIIP Pharmacy Inspections	156.2	156.2	0.0
<b>Total New &amp; Enhanced</b>	<b>2,356.5</b>	<b>1,758.2</b>	<b>598.3</b>

# 2016 Operating Budget Request

(\$000s)	Positions	\$ Gross	\$ Revenue	\$ Net	Cumulative %
2015 Operating Budget	1,875	253,974.7	197,047.2	56,927.5	
2016 Base Budget + Efficiencies	1,865	245,748.3	188,792.5	56,955.8	0.05
2016 New and Enhanced	8	2,356.5	1,758.2	598.3	1.05
<b>2016 Total Operating Budget Request</b>	<b>1,873</b>	<b>248,104.8</b>	<b>190,550.7</b>	<b>57,554.1</b>	<b>1.10</b>

## Excludes:

- Impacts of Collective Bargaining
- Student Nutrition Program

# Student Nutrition Program Enhancement

## 100% City Funded

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(\$000s)	\$ Gross	\$ Net
Student Nutrition Program (SNP) - 2016 Cost of Food	109.1	109.1
SNP Increase Financial Stability of Currently Funded Programs	641.5	641.5
SNP Increase - Expand to 49 New Schools	853.1	853.1
<b>Total Student Nutrition Program</b>	<b>1,603.70</b>	<b>1,603.70</b>

Year 4 of the 6 year Board-approved municipal funding plan

# **2016 – 2025 Capital Budget and Plan Request**



# Capital Overview

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- TPH 2016-2025 Capital Budget and Plan contains only Information Technology (IT) projects
- TPH implements IT solutions to:
  - Enhance service efficiency (eg mobile technology)
  - Increase transparency (e.g. DineSafe, SwimSafe, etc.)
  - Comply with provincial requirements
- The 10-Year Capital Budget and Plan request will provide funding for nineteen (19) IT projects

# TPH IT Strategic Plan

Objectives	Key Projects
Provide staff access to business applications and information while working in the community	<ul style="list-style-type: none"> <li>• HF/HL Point of Care</li> <li>• CDC Wireless Rollout</li> <li>• Healthy Environments Inspection (Mobile)</li> <li>• Mobile Enablement</li> </ul>
Increase analytical capability and management information quality to improve service decision making	<ul style="list-style-type: none"> <li>• Datamart Data Warehouse Phase 2 and 3</li> <li>• Geographic Information Enablement</li> </ul>
Facilitate staff and community knowledge sharing and team based productivity	<ul style="list-style-type: none"> <li>• Community Collaboration (externally focused)</li> <li>• Collaboration (internally focused)</li> </ul>
Provide the public with access to information through mobile and web channels	<ul style="list-style-type: none"> <li>• Mobile Enablement</li> <li>• Public eLearning</li> </ul>
Improve business processes and information sharing through process redesign, automation and system integration	<ul style="list-style-type: none"> <li>• Infectious Disease Control Information System</li> <li>• Electronic Medical Records</li> <li>• Dental and Oral Health Information System</li> <li>• Staff Scheduling</li> <li>• Document &amp; Records Management System</li> </ul>
Enhance or replace critical business applications that have reached their end of life	<ul style="list-style-type: none"> <li>• Library Management System</li> <li>• Inspection Management</li> <li>• Infectious Disease Control Information System</li> </ul>

# Summary of Major Projects in the 10 Year Capital Budget and Plan

Project (\$000s)	2016 Request	2017	2018	2019	2020	2016 - 2020	2021	2022	2023	2024	2025	2016 - 2025
Infectious Disease Control Information System	460					460						460
HF/HL Point of Care	564					564						564
CDC Wireless Rollout	970					970						970
Healthy Environments Inspection (Mobile)	870					870						870
TPH Datamart Data Warehouse-Phase 2	739	882				1,621						1,621
Library Management System	60	1,243				1,303						1,303
Electronic Medical Record	60	416	1,339			1,815						1,815
Staff Scheduling	129	305	373			807						807
Public Health Multilingual Website		255	252			507						507
Socio-Demographic Data Collection and Reporting		287	572	634	346	1,839						1,839
Datamart Data Warehouse Phase 3			827	554		1,381						1,381
TPH Common Geographical				1,073		1,073						1,073
Public eLearning				312	729	1,041	300					1,341
Public Health Service Delivery				800	726	1,526	800					2,326
Inspection Management					1,599	1,599	1,504	1,496	787			5,386
Mobile Enablement						-	396	386	538	562	540	2,422
Reporting Environment						-		618				618
Document and Records Management System						-			684	868	868	2,420
Geographic Information Enablement						-			191	270	292	753
<b>Total</b>	<b>3,852</b>	<b>3,388</b>	<b>3,363</b>	<b>3,373</b>	<b>3,400</b>	<b>17,376</b>	<b>3,000</b>	<b>2,500</b>	<b>2,200</b>	<b>1,700</b>	<b>1,700</b>	<b>28,476</b>

# Unfunded Capital Requests

Project Description (\$000s)	Total Project Cost	Non-Debt Funding	Debt Required	Debt funding cash flow									
				2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Community Collaboration Strategy	255		255	255									
Community Collaboration	1,567		1,567		485	475	607						
Collaboration	1,348		1,348	-	548	800							
Dental and Oral Health Information System	3,447		3,447		972	1,809	666						
Public Health Public Health Community Information System	3,081		3,081		1,036	1,017	1,028						
Public Health Public Health Notifications and Advisories	1,027		1,027		555	472							
Toronto Preschool Speech and Language Information System	1,433		1,433		696	737							
Chemical Tracking Information System	709		709			133	576						
<b>Total</b>	<b>12,867</b>	<b>.</b>	<b>12,867</b>	<b>255</b>	<b>4,292</b>	<b>5,443</b>	<b>2,877</b>	<b>.</b>	<b>.</b>	<b>.</b>	<b>.</b>	<b>.</b>	<b>.</b>

There is insufficient funding within the funding target to support TPH's requirements.

