

2016 Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)

RE: EX12.1, EX12.2, EX12.3

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS	PART I : RECOMMENDED FINANCIAL ADJUSTMENTS							
		2016	Onoroting Ru	dant	Increment	al Increase		
	Approved Positions	2016 Operating Budget (\$000s)			2017 (\$000s)	2018 (\$000s)		
		Gross	Revenue	Net	Net	Net		
2016 Preliminary Operating Budget as at December 15, 2015	51,593.7	10,036,055.4	6,081,787.1	3,906,028.3	420,653.2	247,975.2		
Budget Committee Changes	203.4	28,349.6	51,395.2	(23,045.6)	29,105.9	(1,341.9)		
2016 Budget Committee Recommended Operating Budget as at January 26, 2016	51,797.1	10,064,405.0	6,133,182.4	3,882,982.7	449,759.1	246,633.3		



		2016	Operating Bud	get	Incrementa	l Increase
	Approved Positions	oved (\$000s)			2017 (\$000s)	2018 (\$000s)
		Gross	Revenue	Net*	Net	Net
2016 Preliminary Operating Budget as at December 15, 2015	51,593.7	10,036,055.4	6,081,787.1	3,906,028.3	420,653.2	247,975.2
Budget Committee - January 11, 2016 - No Changes						
2016 BC Rec'd Operating Budget as at January 11, 2016	51,593.7	10,036,055.4	6,081,787.1	3,906,028.3	420,653.2	247,975.2
Budget Committee - January 18, 2016 - No Changes						
2016 BC Rec'd Operating Budget as at January 18, 2016	51,593.7	10,036,055.4	6,081,787.1	3,906,028.3	420,653.2	247,975.2

<sup>\*</sup>Net excludes Assessment Growth of \$48.2 million



	Approved	2016 C	perating B	udget	Incrementa	al Increase
	Positions		(\$000s)	(\$000s)		2018 (\$000s)
		Gross	Revenue	Net	Net	Net
udget Committee - January 26, 2016 - No Changes						
mnibus Motion from the Chair of the Budget Committee						
Council Directed items for Consideration						
Council Directed items for Consideration  Economic Development & Culture - Increase funding for Arts & Culture \$25/capita phase-in	9.0	5,000.0		5,000.0	137.7	21.7
Council Directed items for Consideration	9.0 5.0	5,000.0 250.0		5,000.0 250.0	137.7	21.7
Council Directed items for Consideration  Economic Development & Culture - Increase funding for Arts & Culture \$25/capita phase-in					137.7	21.7
Council Directed items for Consideration  Economic Development & Culture - Increase funding for Arts & Culture \$25/capita phase-in  Parks, Forestry & Recreation - Increase funding to offer recreation programs on Family Day	5.0	250.0	1,095.2	250.0		
Council Directed items for Consideration  Economic Development & Culture - Increase funding for Arts & Culture \$25/capita phase-in Parks, Forestry & Recreation - Increase funding to offer recreation programs on Family Day Toronto Paramedic Services - Add 57 new paramedic positions and 2 new superintendents Engineering & Construction Services - Add 11 seasonal Inspectors of Municipal Construction	5.0 59.0	250.0 3,228.2	1,095.2	250.0		
Council Directed items for Consideration  Economic Development & Culture - Increase funding for Arts & Culture \$25/capita phase-in Parks, Forestry & Recreation - Increase funding to offer recreation programs on Family Day Toronto Paramedic Services - Add 57 new paramedic positions and 2 new superintendents Engineering & Construction Services - Add 11 seasonal Inspectors of Municipal Construction required for capital projects	5.0 59.0 11.0	250.0 3,228.2 1,095.2	1,095.2	250.0 3,228.2	1,612.2	



	Approved	2016 (	Operating B	udget	Incrementa	al Increas
	Positions		(\$000s)		2017 (\$000s)	2018 (\$000s)
		Gross	Revenue	Net	Net	Net
ndget Committee - January 26, 2016 - No Changes					<u>'</u>	
	-					
nnibus Motion from the Chair of the Budget Committee						
Poverty Reduction						
Long Term Care Homes & Services - Expansion of the Homemakers and Nurses Services		750.0	600.0	150.0		
Program Parks, Forestry & Recreation - Implementation of 1 new Youth Space	2.8	149.0		149.0	16.0	
Shelter, Support & Housing Administration	2.0	147.0		147.0	10.0	
- Implement 24 hr Cold Weather Drop-in service		416.0		416.0		
- Increase Purchase of Service Rate by 2%		1,124.2		1,124.2		
- Implement Housing First Pilot Program		,		,		
Social Development, Finance & Administration						
- Add 1 to the Office of the Treasurer (PMM) to provide support for Social Procurement initiative. Cost of position will be shared between PMM and SDFA.		32.7		32.7	12.4	
- Re-establish Toronto Youth Employment Program	6.0	632.8		632.8		
<b>Office of the Treasurer</b> - Add 1 position to Support for the Social Procurement initiative. Half	1.0	65.5	32.7	32.7	12.4	



RT I : RECOMMENDED FINANCIAL ADJUSTMENTS						
	Approved	2016 O		Budget	Increment	al Incr
	Positions		(\$000s)		2017 (\$000s)	201 (\$000
		Gross F	Revenue	Net	Net	Net
get Committee - January 26, 2016 - No Changes						•
ibus Motion from the Chair of the Budget Committee						
Poverty Reduction						
<b>Toronto Employment &amp; Social Services</b> - Increase funding to continue the Employment Program for Single Parents		300.0		300.0		
Toronto Public Health						
- Increase funding for projects to address HIV prevention, harm reduction and youth resiliency		150.0	112.5	37.5		
- Increase funding of Student Nutrition Toronto to strengthen current programs		641.5		641.5		
- Increase funding for Student Nutrition Toronto to expand to 49 new sites		853.1		853.1		
Toronto Public Library						
- Increase funding for full year Sunday Service at 8 branches		263.2		263.2		
- Increase funding for Sunday Service (37 Sundays per year) at 6 branches		294.3		294.3		
- Add 2 new Youth Hubs	2.0	200.0		200.0		
<ul> <li>Increase funding to provide Internet Wi-Fi hotspot lending as part of the Toronto Strong Neighbourhood Strategy 2020</li> </ul>		100.0		100.0		
- Add a Digital Innovation Hub at Malvern Branch SPOT youth space	1.0	100.0		100.0	37.5	5
Total - Poverty Reduction	12.8	6,072.3	745.2	5,327.0	78.3	3



PART I : RECOMMENDED FINANCIAL ADJUSTMENTS	Approved	201	l6 Operati	ing	Incrementa	Incremental Increase	
	Positions		<b>Budget</b> (\$000s)	-	2017 (\$000s)	2018 (\$000s)	
		Gross	Revenue	Net	Net	Net	
Budget Committee - January 26, 2016 - No Changes		1		,			
Omnibus Motion from the Chair of the Budget Committee							
Referred to the Budget Process							
City Manager's Office - Increase funding to extend Participatory Budgeting Pilot	1.0	138.1		138.1	34.0		
<b>Toronto Transit Commission</b> – Add 20 fare enforcement personnel for Proof of Payment Fare inspections	20.0	1,651.0	)	1,651.0			
Total – Referred to the Budget Process	21.0	1,789.1	. 1	1,789.1	34.0		



	Approved	2016 Op		Budget	Increment	
	Positions		(\$000s)		2017 (\$000s)	20 (\$00
		Gross Re	evenue	Net	Net	N
get Committee - January 26, 2016 - No Changes		'	•	1		
nibus Motion from the Chair of the Budget Committee						
Service Level Changes Requested by Parks & Environment Committee						
Parks, Forestry & Recreation						
Parks, Forestry & Recreation  - Increase funding to enhanced evening and weekend park monitoring and maintenance in summer months	2.1	176.6		176.6		
- Increase funding to enhanced evening and weekend park monitoring and maintenance in	2.1	176.6 290.7		176.6 290.7	59.0	
- Increase funding to enhanced evening and weekend park monitoring and maintenance in summer months						
<ul> <li>Increase funding to enhanced evening and weekend park monitoring and maintenance in summer months</li> <li>Increase funding to meet horticulture bed maintenance standards</li> </ul>		290.7		290.7		
<ul> <li>Increase funding to enhanced evening and weekend park monitoring and maintenance in summer months</li> <li>Increase funding to meet horticulture bed maintenance standards</li> <li>Increase funding to achieve original tree canopy goal timelines</li> </ul>		290.7 1,663.7	160.2	290.7 1,663.7		



	Approved	2016 Operati	-	Incrementa	l Increas
	Positions	(\$000	JS)	2017 (\$000s) Net	2018 (\$000s)
		Gross Revenue	Net		Net
udget Committee - January 26, 2016 - No Changes					
mnibus Motion from the Chair of the Budget Committee  Toronto Transit Commission Board Approved					
- Additional funding to improve streetcar service reliability	30.0	2,100.0 900.0	1,200.0	1,400.0	
- Add 17 positions and funding for earlier Sunday Transit Service	17.0	1,700.0 1,100.0			
Total - Toronto Transit Commission Board Approved	47.0	3,800.0 2,000.0	1,800.0	2,200.0	
Toronto Public Health Board Approved					
- Increase funding to support immunizations offered through day nursery operators	6.0	537.7 403.3	134.4	(1.7)	
- Increased funding for additional mandatory inspection of fridges of pharmacies providing influenza vaccine	2.0	156.2 156.2			
Total - Toronto Public Health Board Approved	8.0	694.0 559.5	134.4	(1.7)	



	Approved	2016 (	Operating B	udget	Incremental Increa	
	Positions		(\$000s)		2017 (\$000s)	2018 (\$000s)
		Gross	Revenue	Net	Net	Net
ndget Committee - January 26, 2016 - No Changes						
mnibus Motion from the Chair of the Budget Committee  Other Items for Consideration						
<b>Shelter, Support &amp; Housing Administration</b> - Increase funding to support Mayor's Task Force on Toronto Community Housing recommendations		5,475.0		5,475.0	(1,300.0)	
	1.0	5,475.0 129.0		5,475.0 129.0	(1,300.0)	
on Toronto Community Housing recommendations	1.0 2.0	,		•	(1,300.0)	2
on Toronto Community Housing recommendations  Legal Services - Add 1 Lawyer for increased Planning and Tribunal work  Auditor General's Office - Add 2 positions to reduce backlog of projects and reduce the City's		129.0		129.0		4
on Toronto Community Housing recommendations  Legal Services - Add 1 Lawyer for increased Planning and Tribunal work  Auditor General's Office - Add 2 positions to reduce backlog of projects and reduce the City's risk exposure. Positions will be dedicated to TTC review		129.0 211.0		129.0 211.0		:



PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
Appr	coved tions	2016 (	Operating F (\$000s)	Budget	Incrementa 2017 (\$000s)	2018 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 26, 2016 - No Changes						
Omnibus Motion from the Chair of the Budget Committee						
Operating Budget Funding Offsets						
<b>Shelter, Support and Housing Administration's -</b> Increase contribution from the Social Housing Stabilization Reserve			12,500.0	(12,500.0)	12,500.0	
<b>Toronto Employment and Social Service's</b> - Reduce Contribution to National Child Benefits Supplement Reserve		(4,600.0)		(4,600.0)	2,414.0	
Toronto Police Services - Decrease to discretionary expenditures		(3,000.0)		(3,000.0)		
Toronto Transit Commission - Decrease to discretionary expenditures		(5,000.0)		(5,000.0)		
Non-Program Expenditures - Decrease to discretionary expenditures for Agencies (excl Police and TTC	C)	(1,249.0)		(1,249.0)		
Non-Program Expenditures - Decrease to discretionary expenditures for City Divisions		(9,954.0)		(9,954.0)		
Non-Program Revenues - Add a one-time special dividend from the Toronto Parking Authority			5,000.0	(5,000.0)	5,000.0	
Non-Program Revenues - Add a one-time special dividend from the Toronto Port Lands Corporation			5,000.0	(5,000.0)	5,000.0	
Non-Program Revenues - Increase Payments in Lieu of Taxes by reducing the appeal provision			5,500.0	(5,500.0)		
Total - Operating Budget Funding Offsets		(23,803.0)	28,000.0	(51,803.0)	24,914.0	
Total Omnibus Mation from the Chair of the Dudget Committee	202.4	0.014.6	22.060.2	(22.045.6)	20 105 0	(1 2/1 0)
Total Omnibus Motion from the Chair of the Budget Committee	202.4	9,914.6	32,960.2	(23,045.6)	29,105.9	(1,341.9)



	Approved	2016	Operating Bud	get	Incrementa	al Increase
	Positions		(\$000s)		2017 (\$000s)	2018 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 26, 2016 - No Changes						
Children's Services (Motion)						
Increase in Provincial funding for the Wage Enhancement Program, offset by a reduction in transitional grants that supported implementation of Full Day Kindergarten, which has now been fully implemented.		18,246.0	18,246.0			
Economic Development & Culture (Motion)						
Add 1 position to meet increased demand of Business Improvement Area Capital Cost-Sharing Program.	1.0	114.0	114.0			
Municipal Licensing & Standards (Motion)						
Maintain Taxi Licensing Fees at 2015 rates		(222.0)	(222.0)			
Policy, Planning, Finance & Administration (Motion)						
Add a one-time increase in funding to advance the City's technical review of reports and studies in support of the Regional Express Rail (RER) program, to be recovered from Metrolinx		254.4	254.4			
Toronto Public Health (Motion)						
Increase funding for inflationary increase Urban Health Fund		56.8	42.6	14.2		
Corporate (Motion)						
Increase reduction to discretionary spending in Omnibus Motion from the Chair of the Budget Committee to offset inflationary increase for Urban Health Fund		(14.2)		(14.2)		
2016 BC Rec'd Operating Budget as at January 26, 2016	51,797.1	10,064,405.0	6,133,182.4	3,882,982.7	449,759.1	246,633



### **2016 Operating Budget**

<b>Budget Committee – Dece</b>	ember 15, 2015		
PART II : REQUESTED REP	ORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
None			
PART III : MOTIONS			•
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU15.1  Corporate  Motion – Briefing Note Request	That the City Manager provide briefing notes to the January 5, 2016 meeting of the Budget Committee which detail expenditures in 2013, 2014, and 2015, and proposed expenditures set out in the 2016 budget request, for the following cost categories:  Mailing  Advertising and Promotion  Office Supplies  Travel  Training/Conferences  Material and Equipment – Communications  Rental of Office Equipment  Contracted Services – Renovations  Material and Equipment Hand Tools  Professional and Tech-Management Fees  Catering Services  for all Divisions and Agencies.		Adopted
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
None			



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

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PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Cluster A Programs  Operating Briefing Note #4	A briefing note entitled "Citizen Centred Services "A" Programs: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for the following Cluster A Programs: Children's Services; Court Services; Economic Development & Culture; Long-Term Care Homes & Services; Parks, Forestry & Recreation; Shelter, Support & Housing Administration; Social Development, Finance & Administration; Toronto Employment & Social Services, and Toronto Paramedic Services.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$3.468 million lower than the 2015 Operating Budget.	Deferred to the January 18, 2016 Budger Committee Meeting	
Long-Term Care Homes and Services Operating Briefing Note #5	Meal Service" was distributed on January 5, 2016 for the January 5, 2016 muttee's request on August 31, 2015 to provide details on the provision of meals services:		Deferred to the January 18, 2016 Budget Committee Meeting	



2016 Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Social Development, Finance & Administration  Operating Briefing Note #6	A briefing note entitled "Toronto Poverty Reduction Strategy" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting.	<ol> <li>The briefing note lists the budget requests for the Poverty Reduction initiatives planned for 2016 to advance Council approved TO Prosperity: Toronto Poverty Reduction Strategy.</li> <li>The 2016 Preliminary Operating/ Capital Budgets include funding of \$90.1 million to fund annualized costs of investments made in 2015, investments in affordable housing as well as capital investments including Community Infrastructure in Neighbourhood Improvement Areas.</li> <li>Funding of \$73 million to ensure financial sustainability for essential services that were previously funded from the Program Reserves or by the Province (Toronto Pooling Compensation).</li> <li>Funding of \$20.2 million for New and enhanced services that are not included in the 2016 Preliminary Budget but are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.</li> </ol>	Deferred to the January 18, 2016 Budge Committee Meeting



Budget Committee – January 11, 2016  PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Cluster B Programs  Operating Briefing Note #18	A briefing note entitled "Citizen Centred Services "B" Programs: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5,2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech - Management Fees.  Overall, the 2016 Preliminary Operating Budget for the above cost categories has been reduced by 5.9% or \$366,763.	Deferred to the January 18, 2016 Budget Committee Meeting	
Internal Services Programs  Operating Briefing Note #7	A briefing note entitled "Internal Services Programs - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech - Management Fees.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.285 million lower than the 2015 Operating Budget.	Deferred to the January 18, 2016 Budget Committee Meeting	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II : REQUESTED REP	PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
City Manager's Office, City Clerks & Legal Services  Operating Briefing Note #19	A briefing note entitled "City Manager's Office; City Clerk's Office and Legal Services - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and	Deferred to the January 18, 2016 Budger Committee Meeting		
Arena Boards of Management – Bill Bolton Arena  Operating Briefing Note #8	A briefing note entitled "Arena Boards of Management - Bill Bolton Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals and primarily reflecting spending levels required the for day to day operations of the Bill Bolton Arena.  Contracted services for building maintenance costs have fluctuated over the over these years as were required to address building deficiencies as they arose.	Deferred to the January 18, 2016 Budge Committee Meeting		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

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PART II : REQUESTED REP	ORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Arena Boards of Management – George Bell Arena Operating Briefing Note #9	A briefing note entitled "Arena Boards of Management - George Bell Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	categories, in line with historical actuals and, primarily	Deferred to the January 18, 2016 Budget Committee Meeting
Arena Boards of Management – Ted Reeve Arena Operating Briefing Note #10	A briefing note entitled "Arena Boards of Management - Ted Reeve Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals and, primarily reflecting spending levels required for the day to day operations of the Ted Reeve Arena.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating Budget	Deferred to the January 18, 2016 Budget Committee Meeting
Association of Community Centres Operating Briefing Note #20	A briefing note entitled "Association of Community Centres - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for AOCCS.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating Budget.	Deferred to the January 18, 2016 Budget Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Exhibition Place Operating Briefing Note #12	A briefing note entitled "Board of Governors Exhibition Place - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals with some variations due to changes in forecast activity levels and, primarily reflecting spending levels required for the day to day operations of Exhibition Place.	Deferred to the January 18, 2016 Budget Committee Meeting	
		Training and Travel reflect required training of staff for service delivery and travel supports the sales and marketing of Exhibition Place venues.		
Heritage Toronto	A briefing note entitled "Heritage Toronto - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 8, 2016	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the categories	Deferred to the	
Operating Briefing Note #23	for the January 8, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	applicable to Heritage Toronto's operations, with some increases above historical actuals which will be funded from sponsorship and grant sources.	January 18, 2016 Budget Committee Meeting	
Theatres	A briefing note entitled "Civic Theatres Toronto 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5,	This briefing note details expenditures for 2013, 2014, 2015 and preliminary 2016 Budget in the requested	Deferred to the	
Operating Briefing Note #11	2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	categories, primarily reflecting spending levels required for the day to day operations of the Theatres  Changes relate to initiatives to increase programming and usage levels and an upgrade to the booking / accounting system used by the theatres.	January 18, 2016 Budget Committee Meeting	
Toronto Public Library	A briefing note entitled "Toronto Public Library - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and	Deferred to the	
Operating Briefing Note #15	January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	proposed 2016 expenditures for the Toronto Public Library.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating	January 18, 2016 Budget Committee Meeting	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Health Operating Briefing Note #22	A briefing note entitled "Toronto Public Health - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for Toronto Public Health.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.131 million lower than the 2015 Operating Budget.	Deferred to the January 18, 2016 Budget Committee Meeting
A briefing note entitled "Toronto Zoo - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 8, 2016 for the January 8, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.		This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, primarily reflecting spending levels required for the day to day operations of the Toronto Zoo.  Variations reflect attendance level changes from year to year. Included also are fundraising expenditures which are fully recovered.	Deferred to the January 18, 2016 Budget Committee Meeting
Toronto and Region Conservation Authority Operating Briefing Note #21	A briefing note entitled "Toronto and Region Conservation Authority - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in categories that generally align with those requested and including the full Operating Budget expenditures of TRCA, only approximately 20% of which are funded by the City of Toronto, with the balance being contributed by other municipal partners or recovered through revenue sources.  The briefing note indicates that 2/3 of these expenditures are non-discretionary, supporting revenue generation.	Deferred to the January 18, 2016 Budget Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Yonge-Dundas Square Operating Briefing Note #16	A briefing note entitled "Yonge-Dundas Square - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, primarily reflecting spending levels required for the 2016 forecast level of operations of the Yonge-Dundas Square.  Advertising and Promotion is increasing and supports the self-programmed events arising from a sponsorship agreement.	Deferred to the January 18, 2016 Budget Committee Meeting	
Toronto Police Service Operating Briefing Note #13	A briefing note entitled "Toronto Police Service - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.389 million or 5.8% lower than the 2015 Operating Budget.	Deferred to the January 18, 2016 Budget Committee Meeting	
Toronto Police Services Board Operating Briefing Note #14	A briefing note entitled "Toronto Police Services Board - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	<ul> <li>This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories for the Police Services Board, in line with historical expenditures with the following exceptions:</li> <li>Funding for Training / Conferences has been increased to reflect the cost of new Board member or staff attendance at the Canadian Association of Police Governance and the Ontario Association of Police Services Boards, both of which are outside of the GTA in 2016.</li> <li>Professional Fees includes re-budgeted (from an unspent 2015 provision) funding for consulting</li> </ul>	Deferred to the January 18, 2016 Budget Committee Meeting	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agondo Itom /	Dogwood Actions	Status / Degrange	Action
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Police Services Board  Operating Briefing Note #14 (Con't)		concerning implementation of the street check regulation and other one-time change initiatives, funded from the City's Innovation Reserve Fund.	
Toronto Transit Commission Operating Briefing Note #24	A briefing note entitled "Toronto Transit Commission - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech – Management Fees.  2016 preliminary budgets for the above line items are in line with historical actuals.  The only item to show an increase is training/conference costs. In the 2016 Preliminary Operating Budget, this expenditure is estimated to be \$1.470 million higher than 2015. This is to account for training to enhance safety related to TTC tasks.	Deferred to the January 18, 2016 Budget Committee Meeting



Budget Committee – Janu	* '					
PART II : REQUESTED REPO	ORTS AND BRIEFING NOTES					
Agenda Item / Report Name	Requested Actions	Status / Respo	onse			Action Taken
Corporate Operating Briefing Note #1	A briefing note entitled "Changes to Existing User Fees and New User Fees in the 2016 Preliminary Operating Budget" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of changes to user fees reflected in the 2016 Preliminary Operating Budget by City Program and Agency.	existing user fe in the 2016 Pro summary of th generated from adjustments.	e 2016 increme these fees, and will generate t	er fees that are ating Budget, a ental revenues d other user fee	incorporated and provides a that will be e revenue	Deferred to the January 18, 2016 Budget Committee Meeting
Corporate Operating Briefing Note #2	A briefing note entitled "Changes to Staff Complement" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of position changes reflected in the 2016 Preliminary Operating Budget by City Program and Agency.	of 450.4 positi based on deliv reported in the the delivery of projects includ Budget.	ery of 2015 Ser 2016 Prelimin capital project ed in the 2016-  Permanent Positions 44,522.3	olf Approved evices and Servary Operating delivery positions  Temporary Positions  3,867.5	Complement vice Levels Budget and in ions for ary Capital  Total Positions 48,389.8	Deferred to the January 18, 2016 Budget Committee Meeting
		Capital Total Positions	2,632.0 47,154.3	571.9 4,439.4	3,204.0 51,593.7	



2016 Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #3	A briefing note entitled "2016 Gapping Rates" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of gapping levels by divisions, agencies and boards for 2016 with comparables from 2015 and 2014.	Total gapping savings included in the 2016 Preliminary Operating Budget is \$127.267 million. By comparison, the 2015 budgeted gapping was \$122.756 million. The average gapping rate for 2016 remains the same as 2015 at 2.5%.	Deferred to the January 18, 2016 Budge Committee Meeting
Corporate Operating Briefing Note #17	A briefing note entitled "2016 CVA Changes (Residential Class)" was distributed on January 5,2016 for the January 6, 2016 Budget Committee meeting to provide a summary of the Residential Property Class Current Value Assessment (CVA) changes from the 2015 phased- in CVA values to the 2016 phased-in CVA values.	The phased-in average CVA increase for 2016 is 4.9%. The average phased-in assessed value for all residential property types for purposes of the 2016 taxation year is \$549,586.	Deferred to the January 18, 2016 Budget Committee Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Affordable Housing Office	That the Director, Affordable Housing Office provide a budget briefing note on line by line detailed expenditures for office supplies, conferences and travel.		Adopted
Motion – Briefing Note Request			
Children's Services	That the General Manager, Children's Services provide a budget		Adopted
Motion – Briefing Note Request	briefing note on line by line detailed expenditures for office supplies and travel.		
Children's Services	That the General Manager, Children's Services provide a budget briefing note on:		Adopted
Motion – Briefing Note	oriening note on.		
Request	a) The number of spaces, and in what age groups, that are not currently covered by a purchase of service contract; particularly centres that have service contracts for other age groups. What is the current vacancy rate?		
	b) What is the estimated number of new licensed spaces that will be created in 2016 and 2017 and in what age groups?		
Economic Development and Culture	That the General Manager, Economic Development and Culture provide a budget briefing note on a gross/net comparison of the 2014 budget of actuals to the 2016 proposed Economic		Adopted
Motion – Briefing Note	Development and Culture Division budget, such report to		
Request	demonstrate the Division's trend, net of Pan Am spending and funding.		



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee – January 11, 2016</b>	
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PART III : MOTIONS	,		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Economic Development and Culture Motion – Briefing Note Request	That the General Manager, Economic Development and Culture provide a budget briefing note on the economic and employment impact of freezing Arts and Culture funding.		Adopted
Parks, Forestry and Recreation  Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager, Parks, Forestry and Recreation, provide a budget briefing note on how the City could fund the Mayor's tree protecting goal of increasing the planting budget by \$7 million per year by 2018.		Adopted
Parks, Forestry and Recreation Motion – Briefing Note Request	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on line by line detailed expenditures and explanation for increase over 2015 for:  a) Miscellaneous materials and supplies b) Recreational and educational supplies c) Machinery and Equipment - Recreational and Educational d) Repairs and Maintenance - Other e) Repairs and Maintenance - Ice Rink Refrigeration f) Rental of Trailers g) Training and Development - External		Adopted
Parks, Forestry and Recreation  Motion – Briefing Note Request	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the Youth Spaces program, including usage rates and program outcomes of the 2014 and 2015 roll out and a description of the proposed 2016 enhancements and program objectives.		Adopted



### **2016 Operating Budget**

**Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Parks, Forestry and Recreation	That the General Manager, Parks, Forestry and Recreation provide budget briefing notes on the following:		Adopted
Motion – Briefing Note Request	a) Consideration for what can be done for hardship cases with respect to fees for lawn bowling clubs, as some clubs are reporting hardship and some have closed down.		
Shelter, Support and Housing Administration	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on line by line detailed expenditures for training, conference and office supplies.		Adopted
Motion – Briefing Note Request			
Shelter, Support and Housing Administration	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on:		Adopted
<b>Motion – Briefing Note</b>	a) The reductions in the base budget		
Request	b) The cold weather drop-ins "new and enhanced service", showing the breakdown of the \$416,000 requested expenditure.		
Shelter, Support and Housing Administration	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note to the January 18th Budget meeting which detail Toronto Community Housing		Adopted
Motion – Briefing Note Request	Corporation's expenditures in the 2013, 2014, 2015, and 2016 requests for the following cost categories:		
	Mailing		
	Advertising and Promotion		
	<ul> <li>Office Supplies</li> </ul>		
	■ Travel		
	■ Training/Conferences		
	<ul> <li>Material and Equipment – Communications</li> </ul>		



### 2016 Operating Budget

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

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PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Shelter, Support and Housing Administration Motion – Briefing Note Request (Con't)	<ul> <li>Rental of Office Equipment</li> <li>Contracted Services – Renovations</li> <li>Material and Equipment Hand Tools</li> <li>Professional and Tech-Management Fees</li> <li>Catering Services</li> <li>Uniforms</li> </ul>		
City Planning  Motion – Briefing Note Request	<ul> <li>That the Chief Planner and Executive Director, City Planning provide a budget briefing note on:</li> <li>a) The current backlog of requested area studies that includes timeline for completion with current staff levels and potential timeline for completion with increased staff resources.</li> <li>b) The current backlog of properties to be evaluated for potential heritage value that includes timeline for completion with current staff levels and potential timeline for completion with increased staff resources.</li> </ul>		Adopted
Engineering and Construction Services Motion – Briefing Note Request	That the Executive Director, Engineering and Construction Services provide a Budget briefing note on:  a) The cost of contracted project management services vs. inhouse project management  b) Inflation costs for project management contracts		Adopted
Fire Services  Motion – Briefing Note Request	<ul> <li>That the Fire Chief and General Manager, Fire Services provide a budget briefing note on:</li> <li>a) Vertical Response times and resources required to address safety concerns associated with vertical response times.</li> <li>b) Impacts to the Fire Underwriters' Survey of delay in hiring Fire Prevention Officers.</li> </ul>		Adopted



### 2016 Operating Budget

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

**Budget Committee – January 11, 2016 PART III: MOTIONS Requested Actions** Status / Response Agenda Item / Action **Report Name** Taken That the Executive Director, Municipal Licensing and Standards Municipal Licensing and Adopted **Standards** provide a budget briefing note assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional full time employees or shift **Motion – Briefing Note** changes. Request That the Director, 311 provide a budget briefing note on the 20 311 Toronto Adopted most common inquiries and service requests by category received by 311 in 2014 and 2015. **Motion – Briefing Note** Request **Revenue Services, Court** That the Director, Revenue Services, the General Manager, Adopted Transportation Services and the Director, Court Services provide a Services & Budget briefing note on revenues from on-street permit parking **Transportation Services** including: permit fees, voluntarily-paid fines, court-ordered fines for Toronto and East York District. **Motion – Briefing Note** Request That the City Manager provide a budget briefing note on: City Manager's Office Adopted a) New revenue tools that could fund Council approved directions **Motion – Briefing Note** (Operating and Capital), including consideration of: Request i. Tools for which the City has legal authority to implement in 2016; and ii. Tools for which the City would require provincial authority. The briefing note should also include expected annual revenue cost to administration and other impacts.



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

**Budget Committee – January 11, 2016 PART III: MOTIONS Requested Actions** Agenda Item / Status / Response Action **Report Name** Taken **Accountability Officers** That the Accountability Officers provide budget briefing notes to Adopted the January 18th Budget meeting which detail expenditures in the 2013, 2014, 2015 and 2016 requests for the following cost **Motion – Briefing Note** Request categories: Mailing Advertising and Promotion Office Supplies Travel Training/Conferences Material and Equipment - Communications Rental of Office Equipment Contracted Services – Renovations Material and Equipment Hand Tools Professional and Tech-Management Fees and for the 2016 figures, separate out base budget from total budget request into two columns. That the Medical Officer of Health provide a budget briefing note **Toronto Public Health** Adopted on federal government's role in funding the City's Student Nutrition Program, including: **Motion – Briefing Note** Request a) a review the commitments made; b) a costing out of the dollars required to have the federal government match existing city and provincial monies; and c) any necessary advocacy advice.



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Transit Commission	That the Chief Executive Officer, Toronto Transit Commission, provide a budget briefing note on the impact to riders, ride times and vehicle frequency of new/enhanced service requests including:		Adopted
Motion – Briefing Note Request	<ul> <li>a) bus service reliability</li> <li>b) bus reliability centred maintenance</li> <li>c) streetcar service reliability</li> <li>d) new and enhanced express bus service</li> <li>e) subway service reliability</li> <li>f) Line 1: 3 minute or better service</li> </ul>		
Toronto Transit Commission Motion – Briefing Note Request	That the Chief Executive Officer, Toronto Transit Commission, provide a budget briefing note on the business case for hiring additional fare inspectors.		Adopted
Toronto Transit Commission Motion – Briefing Note Request	<ul> <li>That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note:</li> <li>a) Providing a breakdown of where the identified \$10 million in savings would come from.</li> <li>b) Providing a line by line detailed expenditures on service and rents and the reason for increase from 2013 – 2016.</li> <li>c) Providing a detailed line by line summary of expenditures for training and conferences.</li> </ul>		Adopted



### 2016 Operating Budget

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

**Budget Committee – January 11, 2016 PART III: MOTIONS Requested Actions** Status / Response Agenda Item / Action **Report Name** Taken **Toronto Police Service** That the Chair, Toronto Police Services Board provide a budget Adopted briefing note to the Budget Committee on: **Motion – Briefing Note** a) Line by line detailed expenditures for training, conferences and Request office supplies. b) An explanation and line by line detailed expenditures of \$7 million increase for services and rents from 2014 to 2016. That the Chair, Toronto Police Services Board provide a budget **Toronto Police Service** Adopted briefing note on paid duty police work, specifically addressing the following questions: **Motion – Briefing Note** Request a) How much has been paid in the last five years by City Divisions and Agencies, Boards and Commissions' on paid duty? b) What is the status of the Toronto Police Service Board reviewing policies related to paid duty with respect to reducing costs for both the private and public sectors? If the blockage is with Provincial legislation, what steps have been taken/ can be taken to allow for cheaper alternatives? That the Executive Director, Human Resources, in consultation Corporate Adopted with the Deputy City Manager and Chief Financial Officer provide budget briefing notes on the following as it relates to non-union **Motion – Briefing Note** Request employees: 1. Detailed information on the financial impact of progression pay specifically noting the number of employees affected and the average rate of increase that is forecasted in 2016. 2. What is the impact of a freeze of the 2015 year end staffing

level actuals (not 2015 approved budget).



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the areas of the budget where inflation might be automatically included in the base operating budget (for example, Student Nutrition Programs and Community Partnership and Investment Program grants).		Adopted
Corporate  Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the tax stabilization reserve, which includes:  a) List of each one-time draw since 2011, and the details of the use of the draw.  b) Terms of Reference for the use of the reserve.		Adopted
Corporate Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the cost of inflation in contracted services over 2015, by division and cost centre, and compared with in-house services.		Adopted
Corporate  Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the cost of consulting services, by division, for 2011 – 2016, and any available information on inflation costs.		Adopted



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Motion – Briefing Note	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on User fees versus fines as User fees can only be cost-recovery.		Adopted
Request	<ul> <li>i. What are the rules/policies for creating or increasing City fines for such things as building without a building permit; violating property standards, operating without a business licence, illegal dumping, illegal signs, operating an illegal rooming house, destroying protected trees, or installing an illegal parking pad?</li> <li>ii. How much do we collect in fine revenue in addition to parking</li> </ul>		
Corporate	tag revenue?  That the Deputy City Manager and Chief Financial Officer provide		Adopted
Motion – Briefing Note Request	a budget briefing note on the revenue and collection model for hotel tax revenue currently being collected by Toronto Hotels.		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Duuget Committee – Jani			
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
Report Name  BU16.1p  Economic Development Committee  Letter	The Letter dated June 23, 2015 from the Economic Development Committee entitled "2016 Service Level Review - Economic Development Committee", recommends that:  1. The Budget Committee, for consideration as part of the 2016 Budget Process, that the Youth Employment Toronto program be re-established.	As part of the 2015 Service Level Review the Economic Development Committee recommended to the Budget Committee for consideration that the Youth Employment Toronto program be re-established. This youth assistance program links vulnerable youth to employment resources, skills development and educational programs and replaces a similar Federal cost-shared program that was cancelled in 2014.  Soleda million gross and net is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. This request includes 6.0 positions to administer the program.	Deferred to the January 18, 2016 Budger Committee Meeting
	2. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.	The service levels presented to the Economic Development Committee in June 2015 were based on the assumption that additional \$5 million in Arts & Culture funding would be included in the 2016 Budget.  The Service levels reflected in the 2016 Preliminary Operating Budget for EDC do not reflect increased service levels that would have resulted from additional \$5 million Arts & Culture New / Enhanced initiatives included in is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1s  Parks, Forestry and Recreation  Letter	The Letter dated September 30, 2015 from City Council forwards the report from the Parks and Environment Committee entitled "Parks, Forestry and Recreation Service Levels", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	City Council, on September 30, 2105, referred the requested service level changes from the Parks and Environment Committee meeting on September 18, 2015 to the Budget Committee for consideration.  These changes totalling \$11.289 in Operating costs in 2016 are not included in the 2016 Preliminary Operating Budgets for Parks, Forestry and Recreation.  A list is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	Deferred to the January 18, 2016 Budget Committee Meeting
BU16.1w City Planning Letter	The Letter dated October 8, 2015 from the Planning and Growth Management Committee forwards:  1. The report dated September 28, 2015 from the Chief Planner and Executive Director City Planning, entitled "City Planning Division – Study Work Program Update" to the Budget Committee for information.	<ul> <li>This report responds to City Council's directive:</li> <li>report back to the Budget Committee through the Planning and Growth Management Committee on all outstanding studies, and current studies underway (including Heritage Studies, Secondary Plans, Policy Studies, and work in support of appeals), criteria for ranking their priority, whether completed studies achieved their intended results, and any recommended staffing and budgetary adjustments for the 2016 Budget process.</li> <li>This report was submitted for information purposes only.</li> </ul>	Deferred to the January 18, 2016 Budge Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1r Municipal Licensing and Standards Letter	The Letter dated June 25, 2015 from the Licensing and Standards Committee entitled "2016 Service Level Review - Licensing and Standards Committee", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget for Municipal Licensing and Standards are in line with the service levels presented to the Licensing and Standards Committee on June 25, 2015.	Deferred to the January 18, 2016 Budget Committee Meeting
BU16.1t  Planning and Growth  Management Committee  Letter	The Letter dated September 16, 2015 from the Planning and Growth Management Committee entitled "2016 Service Level Review - Planning and Growth Management Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Planning and Growth Management Committee on September 16, 2015.	Deferred to the January 18, 2016 Budget Committee Meeting
BU16.1u  Public Works and Infrastructure Committee  Letter	The Letter dated June 17, 2015 from the Public Works and Infrastructure Committee entitled "2016 Service Level Review - Public Works and Infrastructure Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Public Works Committee on June 17, 2015.	Deferred to the January 18, 2016 Budget Committee Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1n	The Letter dated June 30, 2015 from the Executive Committee entitled "2016 Service Level Review - Executive Committee	The Executive Committee referred all presentations to the Budget Committee.	Deferred to the
<b>Executive Committee</b>	Programs", recommends that:	The state of the s	January 18,
Letter	1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Executive Committee on June 30, 2015.	2016 Budget Committee Meeting
BU16.10	The Letter dated June 24, 2015 from the Community Development and Recreation Committee entitled "2016 Service Level Review -	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels for	Deferred to the
Community	Community Development and Recreation Committee Programs",	recreation presented to the Community Development	January 18,
Development and	recommends that:	and Recreation Committee on June 24, 2015.	2016 Budget
Recreation Committee	The Service Level Presentations be forwarded the Budget		Committee Meeting
Letter	Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.		
BU16.1q	The Letter dated June 15, 2015 from the Government Management Committee entitled "2016 Service Level Review - Government	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels	Deferred to the
Government Management Committee	Management Committee Programs", recommends that:	presented to the Government Management Committee on June 15, 2015	January 18, 2016 Budget Committee
Letter	1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.		Meeting



2016 Operating Budget
Tax Supported Programs and Agencies
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(\$000s)

**Budget Committee – January 11, 2016** PART IV: REFERRALS AND REPORTS FOR CONSIDERATION Status / Response Agenda Item / **Requested Action** Action **Report Name** Taken The Letter dated November 10, 2015 from City Council entitled Attachment 1 in CD7.7 "Oakwood Vaughan Strategy" BU16.1q Deferred to "Oakwood Vaughan Strategy", recommends that: approved by City Council on Nov 4, 2015, identified the one-time funding requirements of \$0.100 million net in Social Development, January 18, 2016 and \$0.070 million net in 2017; with ongoing base Finance & 2016 Budget 1. City Council endorse the Oakwood Vaughan Strategy and funding of \$0.432 million net required in 2017 and Actions as outlined in Attachment 1 to the report (September Committee Administration 30, 2015) from the Executive Director, Social Development, future years to ensure program sustainability. Funding Meeting for the "Oakwood Vaughan Strategy" is not included in Finance and Administration, subject to the 2016 and future Letter 2016 Preliminary Operating Budget or Future-year years' budget processes. Plans. 2. City Council forward the Oakwood Vaughan Strategy and In addition to the funding requested in the report, Actions to the Budget Committee for consideration with other Toronto Public Library has requested \$100,000 through City priorities for 2016. the 2016 Operating Budget Submission for the Youth Hub initiative, which supports the Oakwood Vaughan Strategy and aligns with the Poverty Reduction Strategy. Funding of \$0.100 million net for a Youth Hub at the Maria A. Shchuka branch is not included in the 2016 Preliminary Operating Budget, but is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1b  Auditor General's Office	The report dated October 23, 2015 from the Auditor General, entitled "Auditor General's Office - 2065 Operating Budget", recommends that:	Funding in the amount of \$4.763 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.964 million lower than the Auditor General's Office's request of \$5.727 million; which includes new requests	Deferred to the January 18, 2016 Budget
Report	City Council approve the Auditor General's Office 2016     Operating Budget Request at \$ 5,726,900 as submitted.	of:  \$ \$0.371 million net for enhancements to audit function;  \$ \$0.202 million net for enhancements to data analytics to keep pace with IT system developments and computerized data analysis;  \$ \$0.392 million net for enhancements to the Forensic Unit.  The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	Committee Meeting
BU16.1d  Office of the Lobbyist Registrar  Report	The report dated December 8, 2015 from the Lobbyist Registrar, entitled "Office of the Lobbyist Registrar - 2016 Operating Budget", recommends that:  1. City Council approve the Lobbyist Registrar's 2016 Operating Budget Request of \$1,143.1 thousand net.	Funding in the amount of \$1.143 million is included in the City's 2016 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.	Deferred to the January 18, 2016 Budget Committee Meeting
BU16.1y  Office of the Ombudsman  Report	The report dated December 23, 2015 from the Interim Ombudsman, entitled "Office of the Ombudsman - 2016 Operating Budget", recommends that:  1. City Council approves the 2016 full-year operating budget for the Office of the Ombudsman of \$1,975.4 thousand gross and net.	Funding in the amount of \$1.185 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.161 million lower than the Office of the Ombudsman request of \$1.975 million; which includes new requests of:  • \$0.161 million for part-year salary and benefit for 2.0 full-time positions to increase capacity for expanding workloads, comprising:  > 1.0 Ombudsman Investigator	Deferred to the January 18, 2016 Budget Committee Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1y Office of the Ombudsman Report (Con't)		➤ 1.0 Administrative Assistant  The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
BU16.1z Office of the Integrity Commissioner Report	The report dated December 21, 2015 from the Integrity Commissioner, entitled "Office of the Integrity Commissioner - 2016 Operating Budget", recommends that:  1. City Council approve the 2016 operating budget of \$793.3 thousand for the Office of the Integrity Commissioner.	Funding in the amount of \$0.479 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.314 million lower than the Office of the Ombudsman request of \$0.793 million, which includes new requests of:  • \$0.087 million for salary and benefits costs for 1.0 Outreach Coordinator  • \$0.081 million for one-time set up cost relating to office configuration/moving expenses, office equipment and furnishings, etc.  • \$0.150million for legal and investigative costs.  The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	Deferred to the January 18, 2016 Budge Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Janu	uary 11, 2016		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1i  Toronto Public Health	The letter dated November 30, 2015 from the board of health, entitled "Toronto Public Health 2016 Operating Budget Request", recommends that:	The 2016 Preliminary Operating Budget for Toronto Public Health (TPH) of \$240.703 million gross and \$56.942 million net is lower by \$9.005 million gross and	Deferred to the January 18,
Letter	<ol> <li>City Council approve the Toronto Public Health 2016         Operating Budget Request of \$248,104.8 thousand gross / \$57,554.1 thousand net as summarized in Table 1, "Toronto         Public Health 2016 Operating Budget Request", of the report         (November 16, 2015) from the Medical Officer of Health.</li> <li>City Council approve the list of base budget adjustments as         summarized in Table 2, "Overview of 2016 Operating Budget         Request" of the report (November 16, 2015) from the Medical         Officer of Health totaling a decrease of \$7,943.2 thousand         gross and an increase of \$169.8 thousand net.</li> <li>City Council approve 2016 Reduction Options of \$283.2         thousand gross and \$141.5 thousand net as outlined in Table         2, "Overview of 2016 Operating Budget Request" of the         report (November 16, 2015) from the Medical Officer of         Health.</li> <li>City Council approve 2016 New and Enhanced Request of         \$2,356.5 thousand gross and \$598.3 thousand net as outlined         in Table 2, "Overview of 2016 Operating Budget Request" of         the report (November 16, 2015) from the Medical Officer of         Health.</li> <li>City Council approve a total increase of \$1,603.7 thousand         gross and net for the Student Nutrition Program as outlined in         the October 26, 2015 Board of Health report, "Student         Nutrition Program: 2016 Operating Budget Request and         Municipal Funding Plan to 2018" that was adopted by the</li> </ol>	<ul> <li>\$2.216 million net respectively than the BOH Recommended Operating Budget of \$249.708 million gross and \$59.158 million net.</li> <li>The \$2.216 million net difference is due to the BOH Recommended New and Enhanced requests as detailed below, which are not included in the 2016 Preliminary Operating Budget for TPH.</li> <li>Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.207 million gross and \$0.052 million net as part of the TO Prosperity: Toronto Poverty Reduction Strategy.</li> <li>Day Nursery Immunization of \$0.538 million gross and \$0.134 million net and 2 positions.</li> <li>Decrease in Gapping (from 5.8% to 4.8% for Mandatory Programs cost shared at 75% by the Province) of \$1.513 million gross and \$0.426 million net.</li> <li>Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$1.604 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy.</li> </ul>	2016 Budget Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee - Janu	nary 11, 2016		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1i  Toronto Public Health  Letter (Con't)		The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
BU16.1j  Toronto Public Health	The letter dated October 30, 2015 from the board of health, entitled "Student Nutrition Program: 2016 Operating Budget Request and Municipal Funding Plan to 2018", recommends that:	The Board of Health recommended that the 2016 Student Nutrition Program (SNP) be increased by \$1.604 million gross and net, broken down as follows:	Deferred to the January 18, 2016 Budget
Letter	<ol> <li>The Board of Health endorse the proposed updated municipal funding plan to continue to strengthen and expand Toronto's Student Nutrition Program to 2018;</li> <li>The Board of Health endorse the request for a \$109,053 net increase to the Toronto Public Health 2016 Operating Budget to cover the increased cost of food for existing student nutrition programs;</li> <li>The Board of Health endorse the request for an additional net increase of \$641,509 to the Toronto Public Health 2016 Operating Budget to be allocated to existing student nutrition programs to increase the City's investment rate to 16 percent of total program costs from 14.16 percent in 2015, providing a stronger funding base for existing programs;</li> <li>The Board of Health endorse the request for an additional net increase of \$853,139 to the Toronto Public Health 2016Operating Budget to extend municipal funding to 49 student nutrition programs in publicly funded schools serving higher need communities which currently do not receive municipal funding;</li> </ol>	<ul> <li>i. \$0.109 million gross and net for inflationary food cost increase;</li> <li>ii. \$0.642 million gross and net to increase the City's investment rate to 19% of total program costs from 16% in 2015;</li> <li>iii. \$0.853 million gross and net towards expanding Student Nutrition programs to 49 additional student nutrition programs in 2016.</li> <li>The 2016 Preliminary Operating Budget for TPH includes \$8.389 million gross and net for the SNP in Toronto, which is at 2015 funding levels which includes a 14.1% municipal contribution. The provincial contribution for the SNP program in Toronto is \$8.647 million for 2015-2016 school year.</li> <li>The 2016 Board of Health requested funding for 2016 would increase the City's contribution from 14.16% to 16%.</li> <li>The 2016 Preliminary Operating Budget for TPH does not include incremental funding of \$1.604</li> </ul>	Committee Meeting



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 11, 2016	

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1j Toronto Public Health	5. Forwarded the report (October 9, 2015) from the Medical Officer of Health to the Premier of Ontario, the Ontario Ministers of Children and Youth Services (MCYS), Health and Long-Term Care, Education, and Agriculture, Food and	million for SNP, but it is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
Letter (Con't)	Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Catholic District School Board, le Conseil scolaireViamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSuccess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).	Committee as part of the 2010 Budget process.	
BU16.11 Toronto Transit Commission	The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:	The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.	Deferred to the January 18 2016 Budg
Letter	The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016 operating subsidy levels.	Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.:  1.800 million for Training Requirements 1.800 million for Track Safety initiative 7.700 million for Bus Reliability Centred Maintenance 1.700 million for Proof-of-Payment Fare	Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.11		reduction related to the Pan Am Games. This amount is included in the 2016 Preliminary Operating Budget	
Toronto Transit Commission		2016 Preliminary Operating Budget:	
Letter (Con't)		■ TTC (Net Budget of \$495.175 million, increased by \$21.444 million or 4.5% from the 2015 Approved Budget) and;	
		The 2016 Operating Budgets for Wheel-Trans reflected in the TTC's November 25, 2015 report is consistent with the 2016 Preliminary Operating Budgets:	
		<ul> <li>Wheel-Trans (Net Budget of \$116.712 million, increased by \$7.914 million or 7.3% from the 2015 Approved Budget).</li> </ul>	
BU16.1f	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - Parking"	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service – Parking	Deferred to the
Toronto Police Service - Parking Enforcement Unit	Enforcement Unit - 2016 Operating Budget Request", recommends that:  1. Budget Committee approve a 2016 net Operating Budget	Enforcement Unit of \$45.9 million net which is consistent with the 2016 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	January 18, 2016 Budget Committee
Report	request of \$45.9 million, an increase of \$1.0 million (2.33 percent) from the 2015 net budget.		Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1g Toronto Police Services Board	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Services Board – Proposed 2016 Net Operating Budget Request", recommends that:  1. Budget Committee approve a proposed 2016 net operating	The 2016 Preliminary Operating Budget of \$3.049 million gross and \$2.299 million net is consistent with the amount reported in the report from the Chair of the Toronto Police Services Board.	Deferred to the January 18, 2016 Budget Committee
Report	budget of \$2,299,400 which is a decrease of 0.7 percent over a 2015 budget of \$2,315,800.	In the 2016 Preliminary Operating Budget, the net increase over 2015 is 2.8%. This is higher than the 0.7% increase in the report Nov 16, 2015 report from the Chair of the Toronto Police Services Board.  This difference is related to a final budget adjustment not being included in the 2015 comparator in the Nov 16, 2015 report from the Chair of the Toronto Police Services Board.	Meeting
BU16.1aa  Toronto Police Service  Report	The report dated December 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - 2016 Revised Operating Budget Request", recommends that:  1. Budget Committee approve a revised 2016 net operating budget request of \$1,006.7 million, an increase of \$27 million or 2.76 percent over the 2015 net approved budget.	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service in the amount of \$1,736.3 million gross and \$1,006.7 million net (2.76% increase over 2015) is consistent with the 2016 Preliminary Operating Budget for Toronto Police Service.	Deferred to the January 18, 2016 Budget Committee Meeting
BU16.1m  Toronto Atmospheric Fund  Letter	The Letter dated September 25, 2015 from the Board of Directors of the Toronto Atmospheric Fund, entitled "Toronto Atmospheric Fund - Draft Operating Budget for 2016", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016 operating subsidy levels.	The Board of Directors of Toronto Atmospheric Fund approved the 2016 Operating Budget in the amount of \$2.6 million which is consistent with the 2016 Preliminary Operating Budget for Toronto Atmospheric Fund.	Deferred to the January 18, 2016 Budget Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee -	January 11, 2016		
PART IV: REFERRAL	LS AND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU16.1ab	The Report dated December 30, 2015 from the City Manager entitled "2015 Participatory Budgeting Pilot", recommends that:	To extend the Participatory Budgeting Pilot, additional Capital and Operating funding is required. The increase	Deferred to the
Corporate	2. City Council authorize the City Manager to extend the 2015	to Capital funding is detailed in the 2016 Capital Wrap Up Notes.	January 18, 2016 Budget
Report	Participatory Budgeting pilot for two (2) additional years in the three (3) areas of the 2015 pilot: Ward 33, Ward 12 and Ward 35.  3. City Council authorize the Deputy City Manager and Chief	In the 2016 Operating Budget, a temporary position is required in the Strategic and Corporate Policy Division for \$0.138 million to coordinate the project and evaluation.	Committee Meeting
	Financial Officer to fund up to \$250,000 annually for each pilot area, for a total annual cost of \$750,000, from the following capital funding sources and to report annually on the appropriate capital budget adjustments:	In addition, program and evaluation costs of approximately \$0.035 million annually will continue to be funded from the City Manager's Office Operating Budget to the end of 2017.	
	<ul><li>a. Capital Financing Reserve Fund;</li><li>b. Section 37 funds that are ready to be spent within the pilot timeline;</li></ul>	This new request is currently not included in the 2016 Preliminary Operating Budget for the City Manager's Office. It is included in the list of items referred to the	
	c. Other applicable capital funding sources that meet the intent of PB including the City's Parkland Reserve Fund, Public Realm funding, and Neighborhood Improvement Area capital funding in the City's Facilities 2016-2025 Capital Budget and Plan.	Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. Initially this item was listed at \$0.171 million gross and net; however in the report from the City Manager, the additional \$0.035 million in equipment and supply costs has been	
	4. City Council consider as part of the 2016 Budget process the addition of 1 temporary position in the City Manager's Office 2016 Operating Budget to implement the pilot extension, at an annual cost of \$138,000, as described in Appendix 2 – Items referred to the Budget Process – New and Enhanced Detailed List to the Presentation (December 15, 2015) from the City Manager and the Deputy City Manager and Chief Financial	absorbed by the City Manager's Office.	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

on the results of the Participatory Budgeting pilot including

an evaluation and options in future years.

Report

(Con't)



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee Gund			
PART II : REQUESTED REPO	ORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Cluster A Programs  Operating Briefing Note #4	A briefing note entitled "Citizen Centred Services "A" Programs: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for the following Cluster A Programs: Children's Services; Court Services; Economic Development & Culture; Long-Term Care Homes & Services; Parks, Forestry & Recreation; Shelter, Support & Housing Administration; Social Development, Finance & Administration; Toronto Employment & Social Services, and Toronto Paramedic Services.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$3.468 million lower than the 2015 Operating Budget.	Received for Information
Affordable Housing Office Operating Briefing Note #47	That the Director, Affordable Housing Office provide a budget briefing note on line by line detailed expenditures for office supplies, conferences and travel.	A briefing note entitled "Affordable Housing Office Office Supplies, Conferences and Travel" prepared by the Director, Affordable Housing, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  The briefing note provides explanation for the increases in the 2016 Office Supplies, Travel and Conference Expense budgets compared to 2012-2015 actuals.  Historically, the AHO has projected a higher budget request because of the cyclical nature of affordable housing activity.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Children's Services  Operating Briefing Note #29	That the General Manager, Children's Services provide a budget briefing note on line by line detailed expenditures for office supplies and travel.	A briefing note entitled "Children's Services Office Supplies and Travel Expenditures for the 2016 Preliminary Budget Estimates" prepared by the General Manager, Children's Services, was distributed on	Received for Information	
		January 15, 2016 for the Budget Committee Meeting on January 18, 2016.		
		The briefing note provides a detailed explanation for the increases in the 2016 Office Supplies and Travel Expense budgets compared to the average 3-year (2013-2015) actuals.		
		<ul> <li>Office supply expenses for 2016 of \$0.243 million are budgeted to be \$0.033 million higher than the 2013-2015 average actual costs of \$0.209 million;</li> </ul>		
		<ul> <li>Travel expenses of \$0.208 million for 2016 are budgeted to be \$0.073 million higher than the 2013- 2015 average actuals of \$0.135 million.</li> </ul>		
Children's Services	That the General Manager, Children's Services provide a budget	A briefing note entitled "Non –purchased Child Care	Received for	
0 4 7 4 6 37	briefing note on:	Spaces; Vacancy Rates; and Projected New Licensed	Information	
Operating Briefing Note #30	a) The number of spaces, and in what age groups, that are not	Spaces " prepared by the General Manager, Children's Services, was distributed on January 15, 2016 for the		
1130	currently covered by a purchase of service contract;	Budget Committee Meeting on January 18, 2016.		
	particularly centres that have service contracts for other age groups. What is the current vacancy rate?	a) There are 6,504 non-profit spaces without a contract		
	b) What is the estimated number of new licensed spaces that will be created in 2016 and 2017 and in what age groups?	or with a partial fee subsidy agreement across the City.		
		b) Across the 44 City Wards, there are 3,544 vacancies in the child care system for the centres that have a service agreement with the City.		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Children's Services  Operating Briefing Note #30 (Con't)		c) A total of 1,462 new licensed spaces are projected to be opened across the City in 2016 and 2017	
Economic Development and Culture Operating Briefing Note #48	That the General Manager, Economic Development and Culture provide a budget briefing note on a gross/net comparison of the 2014 budget of actuals to the 2016 proposed Economic Development and Culture Division budget, such report to demonstrate the Division's trend, net of Pan Am spending and funding.	A briefing note entitled "EDC – 2016 Preliminary Operating Budget vs 2014 Actual" prepared by the General Manager of Economic Development and Culture was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016. This briefing note outlines that the 2016 Net Preliminary Budget of \$54.0 million is \$5.4 million higher than the actual 2014 net expenditures of \$48.7 million due to the following:  • \$4 million increase in tax based funding for Arts and Culture;  • Lower budgeted revenues of approximately \$0.5 million compared to 2014 actual (the budgeted amount for 2016 is consistent with budget revenue for 2015); and  \$0.6 million in inflationary increases for salaries and benefits.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Economic Development and Culture Operating Briefing Note #49	That the General Manager, Economic Development and Culture provide a budget briefing note on the economic and employment impact of freezing Arts and Culture funding.	A briefing note entitled "Impact of Increased Investments in Arts and Culture" prepared by the General Manager of Economic Development and Culture was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016. This briefing note indicates that the requested tax funding for arts and culture in 2016 would replace reserve funding of \$2M that was approved as part of the 2015 Operating	Received for Information
		Budget and provide additional funding of \$3M.  As a result, if the \$5M in New/Enhanced initiatives for arts and culture is not provided, an effective \$2M reduction will result below the 2015 approved funding.	
Long-Term Care Homes and Services Operating Briefing Note #5	A briefing note entitled "Long-Term Care Homes and Services - Meal Service" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting.	<ul> <li>This briefing note is in response to the Budget Committee's request on August 31, 2015 to provide more details on the provision of meals services:</li> <li>a) The City's homes currently accommodate 2,496 residents and serve a total of 2,891,895 meals based on a 365 day year.</li> <li>b) These meals are partly funded by the Province through a raw food per diem of \$8.03 and through a provincially regulated client co-payments</li> <li>c) LTCHS also provides about 2,000 meals weekly to non-residents through the Meals on Wheels program, costing \$8.05, of which \$6.75 is recovered through a user fee charged to agencies.</li> </ul>	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Parks, Forestry and Recreation Operating Briefing Note Request	That the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager, Parks, Forestry and Recreation, provide a budget briefing note on how the City could fund the Mayor's tree protecting goal of increasing the planting budget by \$7 million per year by 2018.	A briefing note prepared by the General Manager, Parks, Forestry and Recreation will be distributed for the wrap-up meeting on January 26, 2016.	Deferred to the January 26, 2016 Budget Committee Meeting
Parks, Forestry and Recreation  Operating Briefing Note #51	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on line by line detailed expenditures and explanation for increase over 2015 for:  a) Miscellaneous materials and supplies b) Recreational and educational supplies c) Machinery and Equipment - Recreational and Educational d) Repairs and Maintenance - Other e) Repairs and Maintenance – Ice Rink Refrigeration f) Rental of Trailers g) Training and Development – External	A briefing note entitled "2016 Detailed Expenditure Changes for Parks, Forestry and Recreation", prepared by the General Manager, Parks, Forestry and Recreation was distributed on January 15, 2016 for the Budget Committee Meeting on January 18th, 2016.  This briefing note provides an explanation of changes over the 2015 Budget. These accounts are forecasted to be underspent due to a delay in the opening of recreational facilities. In total, these line have been reduced by \$0.439 million due to a reallocation to other line items based on historically spending.  PFR has historically not requested additional funding for economic factors. In the 2016 Budget, inflationary increases were accommodated through re-alignment of the base budget.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item /	Requested Actions	Status / Response	Action
Report Name			Taken
Parks, Forestry and Recreation	That the General Manager, Parks, Forestry and Recreation provide budget briefing notes on the following:	A briefing note entitled "Lawn Bowling Fees and Opportunities for Relief", prepared by the General	Received for Information
Operating Briefing Note #50	a) Consideration for what can be done for hardship cases with respect to fees for lawn bowling clubs, as some clubs are reporting hardship and some have closed down.	Manager, Parks, Forestry and Recreation was distributed on January 15, 2016 for the Budget Committee Meeting on January 18 <sup>th</sup> , 2016.	
		<ul> <li>Fees are proposed to increase by a 2% inflationary rate and a 2% market-based increase resulting in a 2016 rate of \$3,359.83 per location.</li> <li>Requests for relief are dealt with on a case by case basis with clubs providing financial statements, list of active members, and a complete list of all fees charged.</li> <li>There is no provision in the 2016 Operating Budget to cover the cost of relief</li> </ul>	
Parks, Forestry and	That the General Manager, Parks, Forestry and Recreation provide	A briefing note entitled "Enhanced Youth Spaces –	Received for
Recreation	a budget briefing note on the Youth Spaces program, including usage rates and program outcomes of the 2014 and 2015 roll out	Performance Measures and Outcomes", prepared by the General Manager, Parks, Forestry and Recreation was	Information
Operating Briefing Note #52	and a description of the proposed 2016 enhancements and program objectives.	distributed on January 15, 2016 for the Budget Committee Meeting on January 18 <sup>th</sup> , 2016.	
		<ul> <li>City Council directed PFR to add funding for 10 new Youth Spaces phased in over 3 years with 4 sites in 2014, 3 sites in 2015 and the final 3 sites in 2016. These final phase is not included in the 2016 Preliminary Budget and has been included as part of the Poverty Reduction Strategy which can be found in Appendix 2 – "Items Referred to Budget Process - New and Enhanced Detailed List" of the December 15, 2015 Budget presentation.</li> <li>Since 2014, there have been a total of 40,549 visits</li> </ul>	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Parks, Forestry and Recreation		comprising of a total of 6,544 hours across the existing 7 sites.	
Operating Briefing Note #52 (Con't)		<ul> <li>Each site has an advisory committee with a city-wide Junior Youth Space Committee established in 2015.</li> <li>There are a total of 65 youth participating in these various committees.</li> </ul>	
		■ The final 3 sites require a total of \$0.446 million in 2016 and an incremental impact of \$0.110 million in 2017.	
Shelter, Support and Housing Administration Operating Briefing Note #31	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on line by line detailed expenditures for training, conference and office supplies.	A briefing note entitled "Shelter, Support and Housing Administration – Line by Line" prepared by the General Manager, Shelter, Support and Housing Administration, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information
		The briefing note provides explanation for the 2016 Operating Budget for training, conference and office supplies when compared to projected actuals for 2015 and prior years' actual.	
		Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.011 million lower than the 2015 Operating Budget.	
Shelter, Support and Housing Administration	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on:  a) The reductions in the base budget	A briefing note entitled " Base Reductions for Shelter, Support and Housing Administration" prepared by the General Manager, Shelter, Support and Housing	Received for Information
Operating Briefing Note #32	a,	Administration, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	
		Base Reductions total \$4.44 million and do not result from or result in service reductions.	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

PART II : REQUESTED REPO	ORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Shelter, Support and Housing Administration Operating Briefing Note #33	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on:  a) The cold weather drop-ins "new and enhanced service", showing the breakdown of the \$416,000 requested expenditure.	A briefing note entitled "Requested Expenditure for the Cold Weather Drop-Ins" prepared by the General Manager, Shelter, Support and Housing Administration, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  The enhanced Cold-Weather Drop-in request of \$416,000 through the 2016 budget process takes into account the actual daily cost of operation and would allow for 24-hour operation of the cold weather drop-ins for two months with an alert based service in November, December, March and April.  Two shelters would provide this 24-hours service and the operating budget for each is over \$300,000 to provide this service and includes staff salaries, benefits, food, cleaning supplies, client travel costs, security, pest control, and laundry as well as overhead expenses.	Received for Information
Shelter, Support and Housing Administration Operating Briefing Note #53	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note to the January 18th Budget meeting which detail Toronto Community Housing Corporation's expenditures in the 2013, 2014, 2015, and 2016 requests for the following cost categories:  Mailing Advertising and Promotion Office Supplies Travel	A briefing note entitled "TCHC Line by Line Analysis" prepared by the General Manager, Shelter, Support and Housing Administration (with information provided from TCHC), was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for Toronto Community Housing Corporation.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Shelter, Support and Housing Administration Operating Briefing Note #53 (Con't)	<ul> <li>Training/Conferences</li> <li>Material and Equipment – Communications</li> <li>Rental of Office Equipment</li> <li>Contracted Services – Renovations</li> <li>Material and Equipment Hand Tools</li> <li>Professional and Tech-Management Fees</li> <li>Catering Services</li> <li>Uniforms</li> </ul>	Overall, the 2016 Operating Budget for the requested cost categories is \$0.526 million lower than the 2015 Operating Budget (excluding <i>Contracted Services – Renovations</i> as TCHC's budget for building capital spend is substantially based on repairing its buildings which is mostly outsourced to vendors and falls under the category of "contracted services").	
Social Development, Finance & Administration Operating Briefing Note #6	A briefing note entitled "Toronto Poverty Reduction Strategy" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting.	The briefing note lists the budget requests for the Poverty Reduction initiatives planned for 2016 to advance Council approved TO Prosperity: Toronto Poverty Reduction Strategy.  1. The 2016 Preliminary Operating/Capital Budgets include funding of \$90.1 million to fund annualized costs of investments made in 2015, investments in affordable housing as well as capital investments including Community Infrastructure in Neighbourhood Improvement Areas.  2. Funding of \$73 million to ensure financial	Received for Information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II: REQUESTED REPORTS AND BRIEFING NOTES Agenda Item / **Requested Actions** Status / Response Action **Report Name** Taken Social Development, sustainability for essential services that were Finance & previously funded from the Program Reserves or by the Province (Toronto Pooling Compensation). Administration **Operating Briefing Note** 3. Funding of \$20.2 million for New and enhanced services that are not included in the 2016 #6 (Con't) Preliminary Budget but are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.

Cluster B Programs  Operating Briefing Note #18	A briefing note entitled "Citizen Centred Services "B" Programs: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5,2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech – Management Fees.  Overall, the 2016 Preliminary Operating Budget for the above cost categories has been reduced by 5.9% or \$366,763.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee - Janu	ary 10, 2010			
PART II : REQUESTED REPO	PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
City Planning Operating Briefing Note #54	That the Chief Planner and Executive Director, City Planning provide a budget briefing note on:  a) The current backlog of requested area studies that includes timeline for completion with current staff levels and potential timeline for completion with increased staff resources.  b) The current backlog of properties to be evaluated for potential	A briefing note entitled "Current backlog of requested area studies and properties to be evaluated for potential heritage." prepared by the Chief Planner and Executive Director, City Planning, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  This briefing note provides information on the requested	Received for Information	
	heritage value that includes timeline for completion with current staff levels and potential timeline for completion with increased staff resources.	area studies and properties to be evaluated for potential heritage value. Funding of \$0.594 million and 5 full-time positions added in 2014 increased the service level for City Building studies from 13 to 18 per annum. To increase the above Council-approved service level of 18 studies per annum would require additional funding.  The current backlog of properties to be evaluated for potential heritage value is 560. In 2013 additional FTE was added to help address outstanding and on-going evaluations. To reduce current backlog of outstanding evaluations would require additional staffing and		
Engineering and Construction Services Operating Briefing Note #55	That the Executive Director, Engineering and Construction Services provide a Budget briefing note on:  a) The cost of contracted project management services vs. inhouse project management b) Inflation costs for project management contracts	funding.  A briefing note entitled "The Cost of Contracted Project Management Services" prepared by the Executive Director, Engineering & Construction Services, was distributed on January 18, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information	
		The briefing note provides information about how Engineering & Construction Services delivers the design and construction of the City's municipal infrastructure, including the use of contracted project management services, and compares the cost of in-house and contracted project management services as a percentage		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Engineering and Construction Services Operating Briefing Note #55 (Con't)		of the capital program.  The briefing note also provides information about the treatment of inflation in the multi-year project management contracts ECS uses to support the delivery of the capital program.	
Fire Services  Operating Briefing Note #34	That the Fire Chief and General Manager, Fire Services provide a budget briefing note on:  a) Impacts to the Fire Underwriters' Survey of delay in hiring Fire Prevention Officers.	A briefing note entitled "Toronto Fire Services – Impacts to the Fire Underwriters' Survey of Delay in Hiring Fire Prevention Officers" prepared by the General Manager, Fire Services, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  The briefing note provides information on the impact of delayed hiring of 50 Fire Prevention/Public Education staff.  The additional 50 Fire Prevention/Public Education staff is required to facilitate a scheduled inspection program based on the performance targets identified under National Fire Protection Association (NFPA) 1730.  The delay will result in a corresponding delay in achieving the City's Public Fire Protection Classification (PFPC) from a Class 3 from Class 2.  Achieving a PFPC Class 2 will result in the City's insurance premium cost savings to commercial or Multi-residential building owners across the City of approximately \$7.4 million.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

	ORTS AND BRIEFING NOTES	I a	
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Fire Services Operating Briefing Note #56	That the Fire Chief and General Manager, Fire Services provide a budget briefing note on:  a) Vertical Response times and resources required to address safety concerns associated with vertical response times.	A briefing note entitled "Toronto Fire Services – Resources Required to Address Safety Concerns associated with Vertical Response Times" prepared by the General Manager, Fire Services, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information
		The briefing note details the three lines of defence for an effective delivery of fire protection services and in mitigating the challenges with high-rise emergency responses.	
Municipal Licensing and Standards  Operating Briefing Note #35	That the Executive Director, Municipal Licensing and Standards provide a budget briefing note assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional full time employees or shift changes.	A briefing note entitled "Assessment of Staffing Complement for Overnight and Weekend Enforcement of Noise By-law" prepared by the Executive Director, Municipal Licensing and Standards, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information
		<ul> <li>Utilizing existing staff complement, Investigation Services extended its hours of coverage for weekdays and implemented a weekend day shift in September 2015.</li> </ul>	
		<ul> <li>An initial review of the data indicates that approximately 4,000 calls are received during off- duty hours. Calls would need to be reviewed for actual enforceable contraventions.</li> </ul>	
		<ul> <li>A change in shifts utilizing existing complement is possible, but may result in a negative impact to the current service levels. To mitigate this, additional staff positions would be required.</li> </ul>	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Internal Services Programs  Operating Briefing Note #7	A briefing note entitled "Internal Services Programs - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech – Management Fees.  Overall, the 2016 Preliminary Operating Budget for the	Received for Information
		specific cost categories is \$0.285 million lower than the 2015 Operating Budget.	
311 Toronto Operating Briefing Note #36	That the Director, 311 provide a budget briefing note on the 20 most common inquiries and service requests by category received by 311 in 2014 and 2015.	A briefing note entitled "311 Toronto – 20 Most Common Service Requests and General Inquiries" was distributed on January 15, 2016 for the January 18, 2016 Budget Committee meeting which details the top 20 most common general inquiries and service requests for 2014 and 2015 handled by 311 Toronto.  This briefing note details the top 20 most common general inquiries and service requests handled by 311 Toronto in 2014 and 2015. 311 Toronto initiates and	Received for Information
		tracks service requests for Transportation Services, Toronto Water, Solid Waste Management, Municipal Licensing & Standards and Urban Forestry.  Service Requests are captured using the Lagan Enterprise Case Management application based on the type of service requested by the customer and forwarded to the appropriate divisional work management system	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
311 Toronto  Operating Briefing Note #36 (Con't)		for fulfillment.  311 Toronto also responds to general information requests for all City divisions using the 311 Knowledge Base, a centralized repository for content about the City of Toronto's services and programs, which is the backbone of the 311 Toronto service model.	
City Manager's Office, City Clerks & Legal Services  Operating Briefing Note #19	A briefing note entitled "City Manager's Office; City Clerk's Office and Legal Services - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech - Management Fees.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.685 million higher than the 2015 Operating Budget.  This increase is mainly due to corporate mailing and courier cost estimates provided by city divisions and confirmed through the IDC-IDR process.	Received for Information



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee – Janu</b>	ary 18, 2016		
PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
City Manager's Office Operating Briefing Note #46	That the City Manager provide a budget briefing note on:  a) New revenue tools that could fund Council approved directions (Operating and Capital), including consideration of:  i. Tools for which the City has legal authority to implement in 2016; and  ii. Tools for which the City would require provincial authority. The briefing note should also include expected annual revenue cost to administration and other impacts.	A briefing note entitled " Revenue Tools under the City of Toronto Act, 2006" prepared by the City Manager, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  Eight taxation options were studied in 2007.  To-date three taxes have been implemented:  Municipal Land Transfer Tax, Personal Vehicle Tax (later repealed) and Third Party Sign Tax.  The remaining five taxes are provided as follows for Council's consideration and direction:  Alcohol Tax, Tobacco Tax, Amusement Tax, Parking Tax Road Pricing (i.e. Road Tolls, Congestion Tax)	Received for Information



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Janu	ary 18, 2016		
PART II : REQUESTED REPO	ORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Accountability Officers  Operating Briefing Note #37	That the Accountability Officers provide budget briefing notes to the January 18th Budget meeting which detail expenditures in the 2013, 2014, 2015 and 2016 requests for the following cost categories:  Mailing Advertising and Promotion Office Supplies Travel Training/Conferences Material and Equipment - Communications Rental of Office Equipment Contracted Services – Renovations Material and Equipment Hand Tools Professional and Tech-Management Fees and for the 2016 figures, separate out base budget from total budget request into two columns.	A briefing note entitled "Accountability Offices – Budget and Expenditure Details for Selected Cost Categories" prepared by the Accountability Offices was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016. This briefing note details expenditures for each of the Accountability offices.  • Auditor General's Office – 2016 expenditures for the specified cost group are in line with the 2015 Operating Budget  • Office of the Integrity Commissioner – 2016 expenditures for the specified cost group are in line with the 2015 Operating Budget  • Office of the Lobbyist Registrar – 2016 expenditures for the specified cost group are in line with the 2015 Operating Budget  • Office of the Ombudsman – 2016 expenditures for the specified cost group are in line with the 2015 Operating Budget	Received for Information
Arena Boards of Management – Bill Bolton Arena Operating Briefing Note #8	A briefing note entitled "Arena Boards of Management - Bill Bolton Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals and primarily reflecting spending levels required the for day to day operations of the Bill Bolton Arena.  Contracted services for building maintenance costs have fluctuated over the over these years as were required to address building deficiencies as they arose.	Received for Information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Arena Boards of Management – George Bell Arena Operating Briefing Note #9	A briefing note entitled "Arena Boards of Management - George Bell Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	These briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals and, primarily reflecting spending levels required for the day to day operations of the George Bell Arena.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating Budget	Received for Information
Arena Boards of Management – Ted Reeve Arena Operating Briefing Note #10	A briefing note entitled "Arena Boards of Management - Ted Reeve Arena: 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals and, primarily reflecting spending levels required for the day to day operations of the Ted Reeve Arena.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating Budget	Received for Information
Association of Community Centres Operating Briefing Note #20	A briefing note entitled "Association of Community Centres - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for AOCCS.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is inline with the 2015 Operating Budget.	Received for Information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item /	Requested Actions	Status / Response	Action
Report Name	Requested Actions	Status / Response	Taken
Exhibition Place Operating Briefing Note #12	A briefing note entitled "Board of Governors Exhibition Place - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, in line with historical actuals with some variations due to changes in forecast activity levels and, primarily reflecting spending levels required for the day to day operations of Exhibition Place.	Received for Information
		Training and Travel reflect required training of staff for service delivery and travel supports the sales and marketing of Exhibition Place venues.	
Heritage Toronto Operating Briefing Note #23	A briefing note entitled "Heritage Toronto - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 8, 2016 for the January 8, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the categories applicable to Heritage Toronto's operations, with some increases above historical actuals which will be funded from sponsorship and grant sources.	Received for Information
Theatres Operating Briefing Note #11	A briefing note entitled "Civic Theatres Toronto 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and preliminary 2016 Budget in the requested categories, primarily reflecting spending levels required for the day to day operations of the Theatres  Changes relate to initiatives to increase programming and usage levels and an upgrade to the booking / accounting system used by the theatres.	Received for Information
Toronto Public Library Operating Briefing Note #15	A briefing note entitled "Toronto Public Library - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for the Toronto Public Library.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is in line with the 2015 Operating Budget.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Health Operating Briefing Note #22	A briefing note entitled "Toronto Public Health - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note provides analysis and trends for specific cost categories for 2013, 2014, 2015 and proposed 2016 expenditures for Toronto Public Health.  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.131 million lower than the 2015 Operating Budget.	Received for Information
Toronto Public Health Operating Briefing Note #38	That the Medical Officer of Health provide a budget briefing note on federal government's role in funding the City's Student Nutrition Program, including:  a) a review the commitments made; b) a costing out of the dollars required to have the federal government match existing city and provincial monies; and c) any necessary advocacy advice.	A briefing note entitled "Federal Government Funding for Student Nutrition Programs In the City of Toronto" prepared by the Medical Officer of Health, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  The Federal Government currently provides no funding to the Student Nutrition Programs in Ontario. For the Federal Program to match the City's contribution and the Provincial contribution will require \$8.38 million or \$8.6 million respectively.	Received for Information
Toronto Zoo Operating Briefing Note #24	A briefing note entitled "Toronto Zoo - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 8, 2016 for the January 8, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, primarily reflecting spending levels required for the day to day operations of the Toronto Zoo.  Variations reflect attendance level changes from year to year. Included also are fundraising expenditures which are fully recovered.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto and Region Conservation Authority Operating Briefing Note #21	A briefing note entitled "Toronto and Region Conservation Authority - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 6, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in categories that generally align with those requested and including the full Operating Budget expenditures of TRCA, only approximately 20% of which are funded by the City of Toronto, with the balance being contributed by other municipal partners or recovered through revenue sources.  The briefing note indicates that 2/3 of these expenditures are non-discretionary, supporting revenue generation.	Received for Information
Yonge-Dundas Square Operating Briefing Note #16	A briefing note entitled "Yonge-Dundas Square - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories, primarily reflecting spending levels required for the 2016 forecast level of operations of the Yonge-Dundas Square.  Advertising and Promotion is increasing and supports the self-programmed events arising from a sponsorship agreement.	Received for Information
Toronto Police Service Operating Briefing Note #13	A briefing note entitled "Toronto Police Service - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories  Overall, the 2016 Preliminary Operating Budget for the specific cost categories is \$0.389 million or 5.8% lower than the 2015 Operating Budget.	Received for Information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II : REQUESTED REPO	PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Toronto Police Services Board  Operating Briefing Note #14	A briefing note entitled "Toronto Police Services Board - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	<ul> <li>This briefing note details expenditures for 2013, 2014, 2015 and the preliminary 2016 Budget in the requested categories for the Police Services Board, in line with historical expenditures with the following exceptions:</li> <li>Funding for Training / Conferences has been increased to reflect the cost of new Board member or staff attendance at the Canadian Association of Police Governance and the Ontario Association of Police Services Boards, both of which are outside of the GTA in 2016.</li> <li>Professional Fees includes re-budgeted (from an unspent 2015 provision) funding for consulting concerning implementation of the street check regulation and other one-time change initiatives, funded from the City's Innovation Reserve Fund.</li> </ul>	Received for Information	
Toronto Police Service Operating Briefing Note #57	That the Chair, Toronto Police Services Board provide a budget briefing note to the Budget Committee on:  a) Line by line detailed expenditures for training, conferences and office supplies.	A briefing note entitled "Toronto Police Service – Line by Line Detailed Expenditures for Training, Conferences and Office Supplies & Increase for Services and Rents from 2014 to 2016" prepared by the Chair, Toronto Police Services Board, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  This briefing note provides responses to the Budget Committee for line-by-line details in several categories of the Police Services Operating Budget.  a) The spending pattern of the training, conferences and office supplies are not uniform throughout the	Received for Information	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Police Service  Operating Briefing Note #57 (Con't)	b) An explanation and line by line detailed expenditures of \$7 million increase for services and rents from 2014 to 2016.	year and historically lower in earlier months and higher in the latter months. Training is subject to recommendations in various reports (e.g. Iacobucci – Dealing with Persons in Crisis; Police and Community Engagement Review - PACER). Overall, both categories are budgeted in 2016 \$0.120M below the 2015 Budget  b) The 2016 Services & Rents budget is increased by \$7.4 M over the 2014 actual primarily due to an increase in:  Legal Indemnification Inquests (\$1.7 M) – The Service must pay costs related to the indemnification of police officers for necessary and reasonable legal costs incurred in defence of the member, under certain circumstances, in accordance with the collective agreement. These costs are subject to fluctuation and are unpredictable as they are based on situations which cannot be anticipated or planned  Computer Maintenance (\$5.7 M) – Computer maintenance contracts are not based on prior year costs and inflation, but rather on contracts specifically covering systems utilized by the Service. Contracts are either proprietary or obtained through a competitive process. Cost increases in the 2016 budget reflect current market rates.	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Police Service Operating Briefing Note #58	That the Chair, Toronto Police Services Board provide a budget briefing note on paid duty police work, specifically addressing the following questions:	A briefing note entitled "Toronto Police Service – Paid Duty Police Work" prepared by the Chair, Toronto Police Services Board, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information
	<ul> <li>a) How much has been paid in the last five years by City Divisions and Agencies, Boards and Commissions' on paid duty?</li> </ul>	This briefing note provides responses to the Budget Committee on Police paid duty work.  a) In the last five years, \$6.757 million of paid duty cost have been incurred by City departments, and ABC's, including BIAs.	
	b) What is the status of the Toronto Police Service Board reviewing policies related to paid duty with respect to reducing costs for both the private and public sectors? If the blockage is with Provincial legislation, what steps have been taken/ can be taken to allow for cheaper alternatives?	b) The Police Services Board is reviewing policies regarding paid duty and continuing consultations with the Toronto Police Association and the City and is also in discussion with provincial officials regarding possible alternate delivery mechanisms.	
Toronto Transit Commission Operating Briefing Note #24	A briefing note entitled "Toronto Transit Commission - 2013-2016 Trends for Specific Expenditure Accounts" was distributed on January 5, 2016 for the January 5, 2016 Budget Committee meeting which details expenditures in 2013, 2014 and 2015 and proposed 2016 expenditures set out in the 2016 Preliminary Operating Budget.	The briefing note details expenditures for 2013, 2014, 2015 and proposed 2016 expenditures for the following line times: Mailing, Advertising and Promotion, Office Supplies, Travel, Training & Conferences, Material and Equipment, Rental of Office Equipment, Rental of Equipment – Trades, Contracted Services, Material and Equipment Hand Tools, Professional and Tech – Management Fees.  2016 preliminary budgets for the above line items are in line with historical actuals.	Received for Information



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee – January 18, 2016</b>
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Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Transit Commission Operating Briefing Note #24 (Con't)		The only item to show an increase is training/conference costs. In the 2016 Preliminary Operating Budget, this expenditure is estimated to be \$1.470 million higher than 2015. This is to account for training to enhance safety related to TTC tasks.	
Toronto Transit Commission  Operating Briefing Note #39	<ul> <li>That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note:</li> <li>a) Providing a breakdown of where the identified \$10 million in savings would come from.</li> <li>b) Providing a line by line detailed expenditures on service and rents and the reason for increase from 2013 – 2016.</li> <li>c) Providing a detailed line by line summary of expenditures for training and conferences.</li> </ul>	A briefing note entitled "TTC: Expenditures Information" prepared by the Chief Executive Officer, Toronto Transit Commission, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  a) Based on a review of historical spending patterns, an across the board cut was made to non-labour expense budgets. Over the past six years, expenditures have averaged about \$15 million below budget annually.  b) 2016 Budget vs 2015 Budget: \$10.4 million increase  c) This increase relates to the following key items:  1. \$4.4 million for the fee paid to PRESTO based on 5.25% of the value of fares processed  2. \$2.5 million for the annualization of various leases;  3. \$1.4 million for increased bus servicing and cleaning contract requirements for bus fleet growth and additional winter service;	Received for Information



### 2016 Operating Budget

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II: REQUESTED REPORTS AND BRIEFING NOTES Status / Response Agenda Item / **Requested Actions** Action **Report Name** Taken **Toronto Transit** needs Commission 5. \$0.6 million for transit consulting. d) Training and conferences **Operating Briefing Note** 1. Technical training accounts (\$807K) for the single #39 largest training requirement increase over this (Con't) timeframe and relates to safety, vehicle maintenance (to address increasingly complex vehicle systems and components), track maintenance (to adopt industry best practices), transit enforcement and fare inspection activities. 2. Under the Professional Development category, a noteworthy portion (\$300k) of the increase here is for an online library. A briefing note entitled "TTC Service Improvements – Received for **Toronto Transit** That the Chief Executive Officer, Toronto Transit Commission. provide a budget briefing note on the impact to riders ride times Customer Benefits" prepared by the Chief Executive Commission Information

Commission	provide a budget offering note on the impact to fiders, fide times
	and vehicle frequency of new/enhanced service requests including:
Operating Briefing Note	
#40	a) bus service reliability
	b) bus reliability centred maintenance
	c) streetcar service reliability
	d) new and enhanced express bus service
	e) subway service reliability
	f) Line 1: 3 minute or better service

A briefing note entitled "TTC Service Improvements – Customer Benefits" prepared by the Chief Executive Officer, Toronto Transit Commission, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.

TTC Service Improvements – Customer Benefits initiative will increase the net budget by \$16M in 2016 and \$36M in 2017 inclusive of the annualized cost.

	Net Operating Cost (\$M)			
Description	2016	Annual		
Bus Service Reliability	2	5.2		
Bus reliability centred maintenance	7.7	15.9		
Streetcar service reliability	1.2	2.6		
New and enhanced express bus service	1.6	4.5		
subway service reliabilty	0.6	0.9		
Line 1 - 3 minute or better service	<u>2.8</u>	<u>7.1</u>		
Total	16	36		



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Transit Commission Operating Briefing Note #41	That the Chief Executive Officer, Toronto Transit Commission, provide a budget briefing note on the business case for hiring additional fare inspectors.	A briefing note entitled "All Door Boarding on Streetcars - Proof of Payment (POP) – Fare Inspection Requirements" prepared by the Chief Executive Officer, Toronto Transit Commission, was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	Received for Information
		The briefing note did not include the estimated cost for the 20 Fare inspection positions. The additional positions will result in a combined group of 80 positions. TTC's budget submission included a New and Enhanced estimated 2016 cost of \$1.6M for the initiative.	
Corporate Operating Briefing Note Request	That the Executive Director, Human Resources, in consultation with the Deputy City Manager and Chief Financial Officer provide budget briefing notes on the following as it relates to non-union employees:  1. Detailed information on the financial impact of progression pay specifically noting the number of employees affected and the average rate of increase that is forecasted in 2016.	A briefing note prepared by the Executive Director, Human Resources will be distributed for the wrap-up meeting on January 26, 2016.	Deferred to the January 26, 2016 Budget Committee Meeting
Corporate Operating Briefing Note Request	That the Executive Director, Human Resources, in consultation with the Deputy City Manager and Chief Financial Officer provide budget briefing notes on the following as it relates to non-union employees:  1. What is the impact of a freeze of the 2015 year end staffing level actuals (not 2015 approved budget)	A briefing note prepared by the Executive Director, Human Resources will be distributed for the wrap-up meeting on January 26, 2016.	Deferred to the January 26, 2016 Budget Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #1	A briefing note entitled "Changes to Existing User Fees and New User Fees in the 2016 Preliminary Operating Budget" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of changes to user fees reflected in the 2016 Preliminary Operating Budget by City Program and Agency.	This briefing note details all recommended changes to existing user fees and new user fees that are incorporated in the 2016 Preliminary Operating Budget, and provides a summary of the 2016 incremental revenues that will be generated from these fees, and other user fee revenue adjustments.  These changes will generate total incremental revenues of \$8.972 million in 2016	Received for Information
Corporate Operating Briefing Note #2	A briefing note entitled "Changes to Staff Complement" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of position changes reflected in the 2016 Preliminary Operating Budget by City Program and Agency.	The total 2016 Staff Complement represents an increase of 450.4 positions over the 2015 Approved Complement based on delivery of 2015 Services and Service Levels reported in the 2016 Preliminary Operating Budget and in the delivery of capital project delivery positions for projects included in the 2016-2025 Preliminary Capital Budget.	Received for Information
		Permanent Positions         Temporary Positions         Total Positions           Operating Capital         44,522.3 2,632.0         3,867.5 571.9         48,389.8 3,204.0           Total Positions         47,154.3         4,439.4         51,593.7	
Corporate Operating Briefing Note #3	A briefing note entitled "2016 Gapping Rates" was distributed on January 5,2016 for the January 5, 2016 Budget Committee meeting to provide a summary of gapping levels by divisions, agencies and boards for 2016 with comparables from 2015 and 2014.	Total gapping savings included in the 2016 Preliminary Operating Budget is \$127.267 million. By comparison, the 2015 budgeted gapping was \$122.756 million. The average gapping rate for 2016 remains the same as 2015 at 2.5%.	Received for Information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #17	A briefing note entitled "2016 CVA Changes (Residential Class)" was distributed on January 5,2016 for the January 6, 2016 Budget Committee meeting to provide a summary of the Residential Property Class Current Value Assessment (CVA) changes from the 2015 phased- in CVA values to the 2016 phased-in CVA values.	The phased-in average CVA increase for 2016 is 4.9%. The average phased-in assessed value for all residential property types for purposes of the 2016 taxation year is \$549,586.	Received for Information
Corporate Operating Briefing Note #27	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the areas of the budget where inflation might be automatically included in the base operating budget (for example, Student Nutrition Programs and Community Partnership and Investment Program grants).	<ul> <li>A briefing note entitled "Inflationary Increases To Base Budget" prepared by the Deputy City Manager and Chief Financial was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.</li> <li>Based on the forecast provided by The Conference Board of Canada, Toronto's CPI estimate for 2016 is 2.18%.</li> <li>Most City Programs' and Agencies' 2016 Preliminary Operating Budgets are below the 1.3% general rate of inflation for 2015, and many are below a 0% increase. Therefore, Divisions have largely absorbed most if not all inflationary pressures.</li> <li>In the 2016 Preliminary Operating Budget, City Programs were \$34.463 million or 1.7% over the 2015 Net Operating Budget, owing largely to Citizen Centred Services "A" revenue losses primarily for Court Services and from the Federal government, which totaled approximately \$27.670 million.</li> <li>City Agencies were collectively \$60.253 million or</li> </ul>	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Operating Briefing Note #27 (Con't)		Budget. The net increase was largely driven by the Toronto Transit Commission and the Toronto Police Service.	
Corporate Operating Briefing Note #26	That the Director, Revenue Services, the General Manager, Transportation Services and the Director, Court Services provide a Budget briefing note on revenues from on-street permit parking including: permit fees, voluntarily-paid fines, court-ordered fines for Toronto and East York District.	A briefing note entitled "Parking Permit Sale Revenues and Parking Ticket Revenues from Permit Related Offences" was distributed on January 15, 2016 to Budget Committee meeting which provides revenue information from on-street permit parking including: permit fees, voluntarily-paid fines, court-ordered fines for Toronto and East York District.  This briefing note provides revenue information on:  i. the number of parking tickets issued City-wide for permit-related offenses, both voluntarily paid and court-ordered fines, for a total of \$8.8 million during 2014 and  ii. sales of residential and visitor/temporary on-street permits from the Toronto and East York District totalling \$12.8 million during 2015.	Received for Information



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #28	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on User fees versus fines as User fees can only be cost-recovery.  i. What are the rules/policies for creating or increasing City fines for such things as building without a building permit; violating property standards, operating without a business licence, illegal dumping, illegal signs, operating an illegal rooming house, destroying protected trees, or installing an illegal parking pad?  ii. How much do we collect in fine revenue in addition to parking tag revenue?	A briefing note entitled "User Fees vs Fines" prepared by the Deputy City Manager and Chief Financial Officer was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016. This briefing note details policies surrounding User Fees and Fines and provides a breakdown of fine revenue collected:  User fees are intended to recover City costs for services and activities provided by the City from those who receive direct benefit from such services and activities.  Fines are intended to incentivize compliance with City by-laws. They are not intended to recover costs or to generate revenue.  In 2015, Court Services Division collected \$857,000 in by-law fines related to Building Code violations and charges issued by Municipal Licensing & Standards and Solid Waste, with the following breakdown:  Building Code: 111 payments, \$107,800  Municipal Licensing & Standards: 2,455 payments, \$522,200  Solid Waste: 241 payments, \$227,000	Received for Information



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II : REQUESTED REP	PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Corporate Operating Briefing Note #42	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the tax stabilization reserve, which includes:  a) List of each one-time draw since 2011, and the details of the use of the draw.  b) Terms of Reference for the use of the reserve.	A briefing note entitled "List of One-time Draws from the Tax Rate Stabilization Reserve since 2011" prepared by the Deputy City Manager and Chief Financial Officer was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2015. This briefing note provides a list of withdrawals from the Tax Rate Stabilization Reserve, with their description and Council reference:  The Tax Rate Stabilization Reserve funds any operating deficit. Funding may be allocated from operating surpluses. The reserve is also used to fund one-time expenditures or time limited expenditures as approved by Council.  The balance in the fund as at December 31, 2015, prior to any year end funding or adjustments if \$37,227,006.	Received for Information	
Corporate Operating Briefing Note #43	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the cost of inflation in contracted services over 2015, by division and cost centre, and compared with in-house services.	A briefing note entitled "2016 Inflation Costs in Contracted Services" prepared by the Deputy City Manager and Chief Financial Officer was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.  The 2016 Preliminary Operating Budget allocates \$858.318 million to contracted services, a \$45.635 million or 5.6% increase over the 2015 Operating Budget, primarily due to volume changes in utility cut repairs (\$25.743 million) and increase in winter maintenance costs (\$7.723 million).	Received for Information	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #44	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the cost of consulting services, by division, for 2011 – 2016, and any available information on inflation costs.	A briefing note entitled "Consulting Services Expenditures (2011 to 2016)" prepared by the Deputy City Manager and Chief Financial Officer was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2015. This briefing note provides historical consulting costs by division including 2015 preliminary actuals and 2016 preliminary budget, as well as the current process of booking and budgeting consulting costs:  - Each year, Accounting Services staff review, in conjunction with City divisions, and major agencies & corporations, the consulting services expenditures for the City and its major agencies and corporations. An annual report on consulting services expenditures, submitted to the Government Management Committee, is available on the City's website.	Received for Information
		<ul> <li>Budgets for consulting are zero-based, therefore there is no base budget and the new budgeted amounts are not subject to inflation assumptions.</li> <li>2015 consulting services expenditures for City agencies and corporations are recorded in their own general ledgers and are not available at this time.</li> </ul>	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate	That the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the revenue and collection model for	A briefing note entitled "Destination Marketing Program" prepared by the Deputy City Manager and	Received for Information
Operating Briefing Note #45	hotel tax revenue currently being collected by Toronto Hotels.	Chief Financial Officer was distributed on January 15, 2016 for the Budget Committee Meeting on January 18, 2016.	
		Toronto area hotels do not collect a hotel tax, but instead contribute to a voluntary Destination Marketing Program.	



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Buuget Committee Vand			
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Long Term Care Homes and Services	That City Council direct the General Manager, Long Term Care Homes and Services, in consultation with the Deputy City Manager and Chief Financial Officer and the Toronto Office of Partnerships,		Deferred to the January 26,
Motion – Report Request	to report to the Community Development and Recreation Committee with a sustainable funding and program delivery strategy for religiously appropriate meals in City of Toronto Long Term Care facilities such that they conform to orders by the Inspection Report under the Long Term Care Homes Act and meet the goals of the 2016-2020 Toronto Long Term Care Homes and Service Plan. Such a process should include but not be restricted to meeting with key stakeholders, such as the Multi-faith Alliance, community representatives and faith leaders as well as private sector donors and other potential partners.		2016 Budget Committee Meeting
Municipal Licensing &	That:		Deferred to the
Standards  Motion – Amend Budget	City Council amend City of Toronto Municipal Code Chapter 441,     Fees and Charges to maintain Taxi Licensing Fees at 2015 rates,     retroactive to January 1, 2016 and until such time as the Ground     Transportation Review report is considered by City Council		January 26, 2016 Budget Committee Meeting
	2. Subject to approval of Recommendation 1 above, the 2016 Preliminary Operating Budget for Municipal Licensing and Standards include a reduction in Taxi Licensing Fee revenues of \$0.222 million with an equivalent offsetting adjustment to expenditures and/or revenues, which will be detailed in the Ground Transportation Review report to be submitted to Licensing and Standards Committee in April 2016.		
	3. Subject to approval of Recommendations 1 and 2 above, that any Taxi Licensing Fees paid at a 2016 rate that was automatically increased by inflation on January 1, 2016 be credited the difference from the 2015 rate following the outcome of the Ground Transportation Review.		



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

PART III: MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Municipal Licensing & Standards	That City Council suspend all Taxi renewal fees pending the completion of the fee review.		Deferred to the January 26,
Motion – Amend Budget			2016 Budget Committee Meeting.
Municipal Licensing & Standards  Motion – Report	That the Deputy City Manager and Chief Financial Officer, in consultation with the Executive Director, Municipal Licensing and Standards, report to the January 26, 2016 meeting of the Budget Committee on offsets to the increases in the 2016 Preliminary		Adopted
Request	Budget, including both possible budget reductions and/or increases in revenue sources, proposed in the motion above.		
Policy, Planning, Finance and Administration	That City Council approve a one-time increase of \$254,400 gross and \$0 net in the 2016 Policy, Planning, Finance and Administration Division's operating budget within the Major Capital Infrastructure Coordination (MCIC) Office to advance the		Deferred to the January 26, 2016 Budget
Motion – Amend Budget	City's technical review of reports and studies submitted by Metrolinx in support of the Regional Express Rail (RER) program, with the full amount to be recovered from Metrolinx.		Committee Meeting
Legal Service  Motion – Report	That City Council direct the City Manager, in consultation with the City Solicitor and the Executive Director, Financial Planning, to report on non-City of Toronto Act legislative changes that could		Deferred to the January 26,
Request	realize savings and benefits to the City as identified by Legal Services in their Budget Briefing Note dated September 15, 2015.		2016 Budget Committee Meeting
Toronto Public Health	That the Deputy City Manager and Chief Financial Officer and the Medical Officer of Health provide a budget briefing note on the		Adopted
Motion – Briefing Note Request	impact and rate of inflation on food and the student nutrition program.		
ricquest	Program		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Library  Motion – Report Request	That City Council request the Toronto Library Board to request the City Librarian, in consultation with the Office of Equity, Diversity and Human Rights, to report to the Library Board on a staffing and service delivery model that meets the service levels outlined in the Strategic Plan, including using a Job Quality Assessment Tool.		Deferred to the January 26, 2016 Budge Committee Meeting
Toronto Police Services  Motion – Briefing Note Request	That the Chair, Toronto Police Services Board, provide a budget briefing note on:  a. the amount of money in the Police Service budget for salary increases for individuals who are not members of the Police Union; and  b. how these salaries compare to other Canadian Police Services, both in amount and in 2016 increase.		Adopted
Corporate  Motion – Amend Budget	That City Council direct the City Manager and the Deputy City Manager and Chief Financial Officer to commission an external consultant's updated analysis of the City of Toronto Act revenue potential using the guidelines of the 2007 Hemson's report, updated to include the impact of HST on collection and that the report add a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis of obtaining permission and collecting a municipal sales tax, and a range of best practice municipal funding models from North American cities that utilize diversified revenue models; and that the cost of the report, estimated at \$125,000, be funded from the Corporate Studies Account (Corporate Finance) within the Non-Program Corporate Expenditures Budget.		Deferred to the January 26, 2016 Budge Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III: MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Motion – Amend Budget	<ol> <li>City Council approve the following adjustments to the Solid Waste Rebates for single family and residential units above commercial customers, which are equivalent to a reduction of \$1 per bag per month:         <ol> <li>Adjust the Medium Bin Rebate from \$199.76 to \$181.76;</li> <li>Adjust the Large Bin Rebate from \$144.41 to \$108.41;</li> <li>Adjust the Extra Large Bin Rebate from \$110.85 to \$56.85; and</li> </ol> </li> <li>Adjust the Bag Only Rebate from \$227.01 to \$215.01.</li> <li>City Council direct that the Small Bin Rebate remain</li> </ol>		Deferred to the January 26, 2016 Budget Committee Meeting
Corporate  Motion – Amend Budget	<ul> <li>unchanged from 2015 at \$227.01</li> <li>4. City Council direct the General Manager, Solid Waste Management Services to report to the Public Works and Infrastructure Committee in Fall 2016 on the consideration and required implementation plan to phase out the Extra Large Bin.</li> <li>That:</li> <li>1. City Council authorize that, effective April 1, 2016, an administration fee be charged for processing each Municipal Land Transfer Tax transaction, to fully recover the City's costs to process a transaction, with the fee to be set at \$75.00 per</li> </ul>		Deferred to the January 26, 2016 Budget Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III: MOTIONS	'ART III: MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Corporate  Motion – Amend Budget (Con't)	2. City Council amend City of Toronto Municipal Code Chapter 441, Fees and Charges to add the new Municipal Land Transfer Tax transaction administration fee, and grant for the introduction of the necessary bill.			
Corporate  Motion – Notice Request	That the Budget Committee direct the City Clerk to give the appropriate Public Notice of the fee proposed in Part 1 of Motion above.		Adopted	
Corporate  Motion – Briefing Note Request	That the Deputy City Manager and Chief Financial Officer, provide a budget briefing note on:  a. What additional revenue could be collected if the Land Transfer Tax (MLTT) Rate on Commercial Properties were raised to 2.0% from 1.5% on properties over \$25 million based on past actuals from 2013, 2014, 2015 with no discounts for properties over \$40 million.		Adopted	
Corporate  Motion – Amend Budget	<ul> <li>1a. That the 2016 Preliminary Operating Budget be increased by a total of \$33.717 million gross and \$28.757 million net, with associated increases in the total staff complement of 202.4 positions and service levels based on the approval of the new and enhanced services listed in Part I: Financial Impacts</li> <li>b. that the 2016 Preliminary Operating Budgets, staff complement and service levels of the specified Programs and Agencies be amended accordingly.</li> <li>2. That the net increase of \$28.757 million be offset by the following adjustments to the 2016 Preliminary Operating Budget:</li> </ul>		Deferred to the January 26, 2016 Budget Committee Meeting	



### **2016 Operating Budget**

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item /	Requested Actions	Status / Response	Action Taken
Report Name			Такеп
Corporate  Motion – Amend Budget (Con't)	a. the 2016 Non-Program Revenue Budget be increased by \$15.500 million, with revenues to be realized from the following:		
	<ul> <li>i. A one-time special dividend of \$5 million from the Toronto Parking Authority;</li> </ul>		
	ii. A one-time special dividend of \$5 million from the Toronto Port Lands Corporation;		
	iii. An increase of \$5.5 million in Payments in Lieu of Taxes by reducing the appeal provision based on actual experience;		
	b. the Toronto Police Services' 2016 Preliminary Operating Budget be reduced by \$3 million gross and net; further request Toronto Police Services to explore opportunities to find savings from freezing discretionary expenditures, including but not limited to business travel; conferences, consulting contracts; purchase of equipment, furniture, supplies; advertising, promotion and production of materials except where it is critically required for service delivery;		
	c. the Toronto Transit Commission's 2016 Preliminary Operating Budget be reduced by \$5 million gross and net; further request the Toronto Transit Commission to explore opportunities to find savings from freezing discretionary expenditures, including but not limited to business travel; conferences, consulting contracts; purchase of equipment, furniture, supplies; advertising,		



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate	promotion and production of materials except where it is critically required for service delivery;		
Motion – Amend Budget (Con't)	d. the 2016 Preliminary Operating Budget be reduced by a total of \$1.249 million for all City Agencies, excluding the Toronto Police Service and the Toronto Transit Commission, and \$9.954 million for City Programs with savings to be realized from a spending freeze on discretionary expenditures, including but not limited to business travel; conferences, consulting contracts; purchase of equipment, furniture, supplies; advertising, promotion and production of materials except where it is critically required for service delivery; and that the City Manager be delegated the authority to allocate these reductions to the Agencies and City Programs, having regard for whether an Agency or City Program has met the 2016 -1% budget target;		
	<ul> <li>e. Shelter, Support and Housing Administration's 2016 Preliminary Operating Budget be amended to reflect a \$12.5 million budgeted contribution from the Social Housing Stabilization Reserve to fund the poverty reduction and housing task force initiatives as listed in 1a;</li> <li>f. Toronto Employment and Social Service's 2016 Preliminary Operating Budget be amended by \$4.6 million gross and net based on forgoing the 2016 contribution to the National Child Benefits Supplement Reserve, thereby accelerating the planned phase-out of the reserve by the year 2019, as opposed to the year 2020.</li> </ul>		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee – Janu</b>	udget Committee – January 18, 2016				
PART III : MOTIONS					
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
Corporate  Motion – Amend Budget (Con't)	3. That City Council approve a 1.3 percent residential tax rate increase that will generate \$34.347 million in total property tax revenues, thereby balancing the 2016 Tax Supported Operating Budget.				



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1p	The Letter dated June 23, 2015 from the Economic Development Committee entitled "2016 Service Level Review - Economic		Deferred to the
<b>Economic Development</b>	Development Committee", recommends that:	A	January 26,
Committee	1. The Budget Committee, for consideration as part of the 2016	As part of the 2015 Service Level Review the Economic Development Committee recommended to the Budget	2016 Budge Committee
Letter	Budget Process, that the Youth Employment Toronto program be re-established.	Committee for consideration that the Youth Employment Toronto program be re-established. This youth assistance program links vulnerable youth to employment resources, skills development and educational programs and replaces a similar Federal cost-shared program that was cancelled in 2014.	Meeting
		• \$0.633 million gross and net is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. This request includes 6.0 positions to administer the program.	
	<ol> <li>The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.</li> </ol>	The service levels presented to the Economic Development Committee in June 2015 were based on the assumption that additional \$5 million in Arts & Culture funding would be included in the 2016 Budget.	
		The Service levels reflected in the 2016 Preliminary Operating Budget for EDC do not reflect increased service levels that would have resulted from additional \$5 million Arts & Culture New / Enhanced initiatives included in is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1s  Parks, Forestry and Recreation	The Letter dated September 30, 2015 from City Council forwards the report from the Parks and Environment Committee entitled "Parks, Forestry and Recreation Service Levels", recommends that:	City Council, on September 30, 2105, referred the requested service level changes from the Parks and Environment Committee meeting on September 18, 2015 to the Budget Committee for consideration.	Deferred to the January 26, 2016 Budge Committee
Letter	1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	These changes totalling \$11.289 in Operating costs in 2016 are not included in the 2016 Preliminary Operating Budgets for Parks, Forestry and Recreation.	Meeting
		A list is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
BU17.1w	The Letter dated October 8, 2015 from the Planning and Growth Management Committee forwards:	This report responds to City Council's directive:	Deferred to the
City Planning	The report dated September 28, 2015 from the Chief Planner	<ul> <li>report back to the Budget Committee through the Planning and Growth Management Committee on</li> </ul>	January 26,
Letter	and Executive Director City Planning, entitled "City Planning Division – Study Work Program Update" to the Budget Committee for information.	all outstanding studies, and current studies underway (including Heritage Studies, Secondary Plans, Policy Studies, and work in support of appeals), criteria for ranking their priority, whether completed studies achieved their intended results, and any recommended staffing and budgetary adjustments for the 2016 Budget process.	2016 Budget Committee Meeting
		<ul> <li>This report was submitted for information purposes only.</li> </ul>	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1r Municipal Licensing and Standards Letter	The Letter dated June 25, 2015 from the Licensing and Standards Committee entitled "2016 Service Level Review - Licensing and Standards Committee", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget for Municipal Licensing and Standards are in line with the service levels presented to the Licensing and Standards Committee on June 25, 2015.	Deferred to the January 26, 2016 Budget Committee Meeting
BU17.1t  Planning and Growth  Management Committee  Letter	The Letter dated September 16, 2015 from the Planning and Growth Management Committee entitled "2016 Service Level Review - Planning and Growth Management Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Planning and Growth Management Committee on September 16, 2015.	Deferred to the January 26, 2016 Budget Committee Meeting
BU17.1u  Public Works and Infrastructure Committee  Letter	The Letter dated June 17, 2015 from the Public Works and Infrastructure Committee entitled "2016 Service Level Review - Public Works and Infrastructure Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Public Works Committee on June 17, 2015.	Deferred to the January 26, 2016 Budget Committee Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1n	The Letter dated June 30, 2015 from the Executive Committee entitled "2016 Service Level Review - Executive Committee	The Executive Committee referred all presentations to the Budget Committee.	Deferred to the
<b>Executive Committee</b>	Programs", recommends that:		January 26,
Letter	<ol> <li>The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.</li> </ol>	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Executive Committee on June 30, 2015.	2016 Budget Committee Meeting
BU17.10	The Letter dated June 24, 2015 from the Community Development and Recreation Committee entitled "2016 Service Level Review -	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels for	Deferred to the
Community	Community Development and Recreation Committee Programs",	recreation presented to the Community Development	January 26,
Development and	recommends that:	and Recreation Committee on June 24, 2015.	2016 Budget
Recreation Committee	The Service Level Presentations be forwarded the Budget		Committee Meeting
Letter	Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.		
BU17.1q	The Letter dated June 15, 2015 from the Government Management Committee entitled "2016 Service Level Review - Government	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels	Deferred to the
<b>Government Management Committee</b>	Management Committee Programs", recommends that:	presented to the Government Management Committee on June 15, 2015	January 26, 2016 Budget Committee
Letter	1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.		Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1q Social Development, Finance & Administration Letter	<ol> <li>The Letter dated November 10, 2015 from City Council entitled "Oakwood Vaughan Strategy", recommends that:</li> <li>City Council endorse the Oakwood Vaughan Strategy and Actions as outlined in Attachment 1 to the report (September 30, 2015) from the Executive Director, Social Development, Finance and Administration, subject to the 2016 and future years' budget processes.</li> <li>City Council forward the Oakwood Vaughan Strategy and Actions to the Budget Committee for consideration with other City priorities for 2016.</li> </ol>	Attachment 1 in CD7.7 "Oakwood Vaughan Strategy" approved by City Council on Nov 4, 2015, identified one-time funding requirements of \$0.100 million net in 2016 and \$0.070 million net in 2017; with ongoing base funding of \$0.432 million net required in 2017 and future years to ensure program sustainability. Funding for the "Oakwood Vaughan Strategy" is not included in 2016 Preliminary Operating Budget or Future-year Plans.  In addition to the funding requested in the report, Toronto Public Library has requested \$100,000 through the 2016 Operating Budget Submission for the Youth Hub initiative, which supports the Oakwood Vaughan Strategy and aligns with the Poverty Reduction Strategy.  Funding of \$0.100 million net for a Youth Hub at the Maria A. Shchuka branch is not included in the 2016 Preliminary Operating Budget, but is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	Deferred to the January 26, 2016 Budge Committee Meeting



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1b  Auditor General's Office	The report dated October 23, 2015 from the Auditor General, entitled "Auditor General's Office – 2016 Operating Budget", recommends that:	Funding in the amount of \$4.763 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.964 million lower than the Auditor General's Office's	Deferred to the January 26,
Report	City Council approve the Auditor General's Office 2016     Operating Budget Request at \$ 5.727 million net as submitted.	request of \$5.727 million; which includes new requests of:  • \$0.371 million net for enhancements to audit function;  • \$0.202 million net for enhancements to data analytics to keep pace with IT system developments and computerized data analysis;  • \$0.392 million net for enhancements to the Forensic Unit.	2016 Budget Committee Meeting
		The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
BU17.1d  Office of the Lobbyist Registrar  Report	The report dated December 8, 2015 from the Lobbyist Registrar, entitled "Office of the Lobbyist Registrar - 2016 Operating Budget", recommends that:  1. City Council approve the Lobbyist Registrar's 2016 Operating Budget Request of \$1.143 million net.	Funding in the amount of \$1.143 million is included in the City's 2016 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.	Deferred to the January 26, 2016 Budget Committee Meeting
BU17.1y Office of the Ombudsman	The report dated December 23, 2015 from the Interim Ombudsman, entitled " <i>Office of the Ombudsman - 2016 Operating Budget</i> ", recommends that:  1. City Council approves the 2016 full-year operating budget	Funding in the amount of \$1.815 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.161 million lower than the Office of the Ombudsman request of \$1.975 million; which includes new requests of:	Deferred to the January 26, 2016 Budget Committee
Report	for the Office of the Ombudsman of \$1.975 million gross and net.	<ul> <li>\$0.161 million for part-year salary and benefit for 2.0 full-time positions to increase capacity for expanding workloads, comprising:</li> <li>1.0 Ombudsman Investigator</li> </ul>	Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1y  Office of the Ombudsman  Report (Con't) BU17.1z  Office of the Integrity	The report dated December 21, 2015 from the Integrity Commissioner, entitled "Office of the Integrity Commissioner - 2016 Operating Budget", recommends that:	The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.  Funding in the amount of \$0.479 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.314 million lower than the Office of the Integrity	Deferred to the January 26,
Commissioner Report	City Council approve the 2016 operating budget of \$793.3 thousand for the Office of the Integrity Commissioner.  1. City Council approve the 2016 operating budget of \$793.3 thousand for the Office of the Integrity Commissioner.	<ul> <li>S0.314 million lower than the Office of the Integrity Commissioner request of \$0.793 million, which includes new requests of:</li> <li>\$0.087 million for salary and benefits costs for 1.0 Outreach Coordinator</li> <li>\$0.081 million for one-time set up cost relating to office configuration/moving expenses, office equipment and furnishings, etc.</li> <li>\$0.150 million for legal and investigative costs.</li> <li>The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.</li> </ul>	January 26, 2016 Budge Committee Meeting





Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 18, 2016				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU17.1i	The letter dated November 30, 2015 from the board of health, entitled "Toronto Public Health 2016 Operating Budget Request",	The 2016 Preliminary Operating Budget for Toronto Public Health (TPH) of \$240.703 million gross and	Deferred to the	
Toronto Public Health Letter	<ol> <li>City Council approve the Toronto Public Health 2016         Operating Budget Request of \$248,104.8 thousand gross / \$57,554.1 thousand net as summarized in Table 1, "Toronto         Public Health 2016 Operating Budget Request", of the report         (November 16, 2015) from the Medical Officer of Health.</li> <li>City Council approve the list of base budget adjustments as         summarized in Table 2, "Overview of 2016 Operating Budget         Request" of the report (November 16, 2015) from the Medical         Officer of Health totaling a decrease of \$7,943.2 thousand         gross and an increase of \$169.8 thousand net.</li> <li>City Council approve 2016 Reduction Options of \$283.2         thousand gross and \$141.5 thousand net as outlined in Table         2, "Overview of 2016 Operating Budget Request" of the         report (November 16, 2015) from the Medical Officer of         Health.</li> <li>City Council approve 2016 New and Enhanced Request of         \$2,356.5 thousand gross and \$598.3 thousand net as outlined         in Table 2, "Overview of 2016 Operating Budget Request" of         the report (November 16, 2015) from the Medical Officer of         Health.</li> <li>City Council approve a total increase of \$1,603.7 thousand         gross and net for the Student Nutrition Program as outlined in</li> </ol>	<ul> <li>Public Health (1PH) of \$240.703 million gross and \$56.942 million net is lower by \$9.005 million gross and \$2.216 million net respectively than the BOH Recommended Operating Budget of \$249.708 million gross and \$59.158 million net.</li> <li>The \$2.216 million net difference is due to the BOH Recommended New and Enhanced requests as detailed below, which are not included in the 2016 Preliminary Operating Budget for TPH.</li> <li>Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.207 million gross and \$0.052 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>.</li> <li>Day Nursery Immunization of \$0.538 million gross and \$0.134 million net and 2 positions.</li> <li>Decrease in Gapping (from 5.8% to 4.8% for Mandatory Programs cost shared at 75% by the Province) of \$1.513 million gross and \$0.426 million net.</li> <li>Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$1.604 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy.</li> </ul>	January 26, 2016 Budge Committee Meeting	



Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 18, 2016

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1i			
Toronto Public Health  Letter (Con't)		The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
BU17.1j  Toronto Public Health	The letter dated October 30, 2015 from the board of health, entitled "Student Nutrition Program: 2016 Operating Budget Request and Municipal Funding Plan to 2018", recommends that:	The Board of Health recommended that the 2016 Student Nutrition Program (SNP) be increased by \$1.604 million gross and net, broken down as follows:	Deferred to the January 26,
Letter	<ol> <li>The Board of Health endorse the proposed updated municipal funding plan to continue to strengthen and expand Toronto's Student Nutrition Program to 2018;</li> <li>The Board of Health endorse the request for a \$109,053 net increase to the Toronto Public Health 2016 Operating Budget to cover the increased cost of food for existing student nutrition programs;</li> <li>The Board of Health endorse the request for an additional net increase of \$641,509 to the Toronto Public Health 2016 Operating Budget to be allocated to existing student nutrition programs to increase the City's investment rate to 16 percent of total program costs from 14.16 percent in 2015, providing a stronger funding base for existing programs;</li> <li>The Board of Health endorse the request for an additional net increase of \$853,139 to the Toronto Public Health 2016Operating Budget to extend municipal funding to 49 student nutrition programs in publicly funded schools serving higher need communities which currently do not receive municipal funding;</li> </ol>	<ul> <li>i. \$0.109 million gross and net for inflationary food cost increase;</li> <li>ii. \$0.642 million gross and net to increase the City's investment rate to 19% of total program costs from 16% in 2015;</li> <li>iii. \$0.853 million gross and net towards expanding Student Nutrition programs to 49 additional student nutrition programs in 2016.</li> <li>The 2016 Preliminary Operating Budget for TPH includes \$8.389 million gross and net for the SNP in Toronto, which is at 2015 funding levels which includes a 14.1% municipal contribution. The provincial contribution for the SNP program in Toronto is \$8.647 million for 2015-2016 school year.</li> <li>The 2016 Board of Health requested funding for 2016 would increase the City's contribution from 14.16% to 16%.</li> <li>The 2016 Preliminary Operating Budget for TPH does not include incremental funding of \$1.604</li> </ul>	2016 Budget Committee Meeting



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

S. Forwarded the report (October 9, 2015) from the Medical Officer of Health to the Premier of Ontario, the Ontario Ministers of Children and Youth Services (MCVS), Health and Long-Term Care, Education, and Agriculture, Food and Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Chrolic District School Board, the Toronto Transit Commission	R	Requested Action	Status / Response	Action Taken
Toronto Public Health  Ministers of Children and Youth Services (MCYS), Health and Long-Term Care, Education, and Agriculture, Food and Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Catholic District School Board, le Conseil scolaire Viamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSuccess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).  BU17.1ac  The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0,300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  The 2016 Operating Budget approved by the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budget for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budget approved by the TTC Board that are included in the list				
Letter (Con't)  and Long-Term Care,Education, and Agriculture, Food and Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Catholic District School Board, le Conseil scolaire Viamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSucess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).  BU17.1ac  The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred	TT 1/1			
Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Catholic District School Board, le Conseil scolaire Viamonde, le Conseil scolairoit Schol Pounded on Scolaire Viamonde, le Conseil scolairoit Schol Pounded on Scolaire Viamonde, le Conseil scolairoit Schol Board to Promote Theaters Toronto Board on Directors of Civic Theatres Toronto Board and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  Toronto Transit Commission - 2015 Operating Budget Request on the 2016 Preliminary Operating Budget. Included in the list of items referred	Health		•	
Toronto District School Board, the Toronto Catholic District School Board, te Conseil scolaire Viamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSuccess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).  BU17.1ac			Committee as part of the 2010 Budget process.	
School Board, le Conseil scolaireViamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSuccess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).  BU17.1ac  The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				
scolaire de district catholique Centre-Sud, the Toronto Foundation for StudentSuccess (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).  BU17.1ac  The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.1l  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission ("Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred				
BU17.1ac The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11 The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission Toronto Transit Commission  The 2016 Operating Budget approved by the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budget sproved by the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budget for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016				
BU17.1ac The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11 The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission  The 2016 Operating Budget approved by the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				
Theaters  Report  Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Toronto Transit Commission  The 2016 Operating Budgets which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred		for Learning (AFL), and Student Nutrition Toronto (SNT).		
Theaters  Report  Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				
Theaters  Report  Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission  Toronto Transit Commission  The 2016 Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				
Theaters  Report  Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Toronto Transit Commission  The 2016 Operating Budgets which includes one-time funding of \$0.300 million to support Leadership Development.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred	T	The report dated January 14, 2016 from The Board of Directors of	The 2016 Operating Budget approved by the Civic	Deferred to
Report  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred				the
Report  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred	20	2016 Operating Budget and Financial Policy", recommends that:		January 26,
part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred		1. City Council provide one-time funding of \$0.300 million as		2016 Budget
Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.  BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred			Development.	Committee
BU17.11 The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Letter  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				Meeting
BU17.11  The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred				
Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Letter  Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred		Executive Officer search and initial engagement.		
Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Letter  Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred	T	The letter dated November 25, 2015 from the Chief Financial and	The 2016 Operating Budgets for TTC reflected in the	Deferred to
Toronto Transit Commission  "Toronto Transit Commission - 2015 Operating Budget Request", recommends that:  Letter  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  "Toronto Transit Commission - 2015 Operating Budget Request", Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				the
Letter  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  Included in this amount are additional expenditures related to New & Enhanced services approved by the TTC Board that are included in the list of items referred				January 26,
Letter  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016  TTC Board that are included in the list of items referred	re	recommends that:		2016 Budget
into the City Budget process and for confirmation of the 2016 TTC Board that are included in the list of items referred				Committee
				Meeting
operating subsidy levels.   to the Budget process distributed by the City Manager				
and CFO for consideration by the Budget Committee as		operating subsidy levels.		
part of the 2016 Budget process.:			•	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response Action Take
BU17.11  Toronto Transit Commission  Letter (Con't)		<ul> <li>\$1.800 million for Training Requirements</li> <li>\$1.800 million for Track Safety initiative</li> <li>\$7.700 million for Bus Reliability Centred Maintenance</li> <li>\$1.700 million for Proof-of-Payment Fare Inspectors</li> <li>The report excludes a \$4.4 million gross and \$0 net reduction related to the Pan Am Games. This amount is included in the 2016 Preliminary Operating Budget</li> <li>2016 Preliminary Operating Budget:</li> <li>TTC (Net Budget of \$495.175 million, increased by \$21.444 million or 4.5% from the 2015 Approved Budget) and;</li> <li>The 2016 Operating Budgets for Wheel-Trans reflected in the TTC's November 25, 2015 report is consistent with the 2016 Preliminary Operating Budgets:</li> </ul>
		<ul> <li>Wheel-Trans (Net Budget of \$116.712 million, increased by \$7.914 million or 7.3% from the 2015 Approved Budget).</li> </ul>



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1f  Toronto Police Service - Parking Enforcement Unit  Report	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - Parking Enforcement Unit - 2016 Operating Budget Request", recommends that:  1. Budget Committee approve a 2016 net Operating Budget request of \$45.9 million, an increase of \$1.0 million (2.33 percent) from the 2015 net budget.	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service – Parking Enforcement Unit of \$45.9 million net which is consistent with the 2016 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	Deferred to the January 26, 2016 Budget Committee Meeting
BU17.1g  Toronto Police Services Board  Report	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Services Board – Proposed 2016 Net Operating Budget Request", recommends that:  1. Budget Committee approve a proposed 2016 net operating budget of \$2,299,400 which is a decrease of 0.7 percent over a 2015 budget of \$2,315,800.	The 2016 Preliminary Operating Budget of \$3.049 million gross and \$2.299 million net is consistent with the amount reported in the report from the Chair of the Toronto Police Services Board.  In the 2016 Preliminary Operating Budget, the net decrease over 2015 is 2.8%. This is greater than the 0.7% decrease in the Nov 16, 2015 report from the Chair of the Toronto Police Services Board.  This difference is related to a final budget adjustment for an additional \$0.050 million for the Chief Search process not being included in the 2015 comparator in the Nov 16, 2015 report from the Chair of the Toronto Police Services Board.	Deferred to the January 26, 2016 Budget Committee Meeting
BU17.1aa  Toronto Police Service  Report	The report dated December 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - 2016 Revised Operating Budget Request", recommends that:  1. Budget Committee approve a revised 2016 net operating budget	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service in the amount of \$1,736.3 million gross and \$1,006.7 million net (2.76% increase over 2015) is consistent with the 2016 Preliminary Operating Budget for Toronto Police	Deferred to the January 26, 2016 Budget Committee



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1ad  Toronto Police Service  Report	The report dated January 14, 2016 from Chair, Toronto Police Services Board entitled "KPMG Report for the Toronto Police Services Board - Opportunities for the Future for the Board's Consideration", recommends that:  1. The Budget Committee receive the KPMG report titled "Toronto Police Services Board: Opportunities for the Future for the Board's Consideration" for information.	The Toronto Police Services Board considered the KPMG report on "Opportunities for the Future" on December 17, 2015 and approved the following:  The creation of a Task Force, to be jointly chaired by the Chair and the Chief and whose membership may include a maximum of 12 TPS members and external subject matter experts, to review and study all of the reports over the last five years dealing with organizational change and potential efficiency measures to determine how best to modernize the structure and service delivery of the TPS and to deliver services more efficiently and effectively.  The Task Force be directed to report back to the Board with an interim report in June 2016 including recommendations arising from the interim report, with a subsequent report and additional recommendations to follow in December 2016.  That this report be forwarded to the City Manager and to the City of Toronto Budget Committee for information.  There are no financial implications related to the receipt of this report.	Deferred to the January 26, 2016 Budge Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Jan	uary 18, 2016			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU17.1m  Toronto Atmospheric Fund  Letter	The Letter dated September 25, 2015 from the Board of Directors of the Toronto Atmospheric Fund, entitled "Toronto Atmospheric Fund - Draft Operating Budget for 2016", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016 operating subsidy levels.	The Board of Directors of Toronto Atmospheric Fund approved the 2016 Operating Budget in the amount of \$2.6 million which is consistent with the 2016 Preliminary Operating Budget for Toronto Atmospheric Fund.	Deferred to the January 26, 2016 Budget Committee Meeting	
BU17.1ab Corporate Report	<ul> <li>The Report dated December 30, 2015 from the City Manager entitled "2015 Participatory Budgeting Pilot", recommends that:</li> <li>2. City Council authorize the City Manager to extend the 2015 Participatory Budgeting pilot for two (2) additional years in the three (3) areas of the 2015 pilot: Ward 33, Ward 12 and Ward 35.</li> <li>3. City Council authorize the Deputy City Manager and Chief Financial Officer to fund up to \$250,000 annually for each pilot area, for a total annual cost of \$750,000, from the following capital funding sources and to report annually on the appropriate capital budget adjustments:</li> <li>a. Capital Financing Reserve Fund;</li> </ul>	To extend the Participatory Budgeting Pilot, additional Capital and Operating funding is required. The increase to Capital funding is detailed in the 2016 Capital Wrap Up Notes.  In the 2016 Operating Budget, a temporary position is required in the Strategic and Corporate Policy Division for \$0.138 million to coordinate the project and evaluation.  In addition, program and evaluation costs of approximately \$0.035 million annually will continue to be funded from the City Manager's Office Operating Budget to the end of 2017.	Deferred to the January 26, 2016 Budget Committee Meeting	
	<ul> <li>b. Section 37 funds that are ready to be spent within the pilot timeline;</li> <li>c. Other applicable capital funding sources that meet the intent of PB including the City's Parkland Reserve Fund, Public Realm funding, and Neighborhood Improvement Area capital funding in the City's</li> </ul>	This new request is currently not included in the 2016 Preliminary Operating Budget for the City Manager's Office. It is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. Initially this item was listed at \$0.171 million gross and net; however in the		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU17.1ab Corporate	Facilities 2016-2025 Capital Budget and Plan.  4. City Council consider as part of the 2016 Budget process the	report from the City Manager, the additional \$0.035 million in equipment and supply costs has been absorbed by the City Manager's Office.	
Report (Con't)	4. City Council consider as part of the 2016 Budget process the addition of 1 temporary position in the City Manager's Office 2016 Operating Budget to implement the pilot extension, at an annual cost of \$138,000, as described in Appendix 2 – Items referred to the Budget Process – New and Enhanced Detailed List to the Presentation (December 15, 2015) from the City Manager and the Deputy City Manager and Chief Financial Officer.		
	5. City Council request the City Manager to report back in 2018 on the results of the Participatory Budgeting pilot including an evaluation and options in future years.		
BU17.1ae	The Letter dated January 14, 2016 from Chair, Toronto Police Services Board entitled "Report from the Budget Subcommittee -	It is recommended that this report be received for information.	Deferred to the
Corporate	City Hall, Scarborough, and East York Civic Centres Consultation", provides a summary of the public presentations at		January 26, 2016 Budge
Letter	the above listed consultations.		Committee Meeting
BU17.1af	The Letter dated January 14, 2016 from Chair, Toronto Police Services Board entitled "Report from the Budget Subcommittee -	It is recommended that this report be received for information.	Deferred to the
Corporate	Etobicoke, North York and York Civic Centres Consultation", provides a summary of the public presentations at the above listed		January 26, 2016 Budge
Letter	consultations.		Committee Meeting



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Children's Services  Operating Briefing Note #63	A briefing note entitled "Amendment to Children's Services 2016 Preliminary Operating Budget to Reflect Increases in Provincial Contributions" prepared by the General Manager, Children's Services was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.	On January 19th, 2016, the City received notification of its 2016 funding allocation for the Provincial Wage Enhancement program and the guidelines for core services funding.  The announcement requires an amendment to the 2016 Preliminary Operating Budget of \$18.246 million Gross and \$0 Net, reflecting an increase in the Wage Enhancement of \$20.528 million and a reduction of \$2.282 million in transitional grants that supported the transition to Full Day Kindergarten which has been fully implemented.	Received for information	
Parks, Forestry and Recreation  Operating Briefing Note #67	That the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager, Parks, Forestry and Recreation, provide a budget briefing note on how the City could fund the Mayor's tree protecting goal of increasing the planting budget by \$7 million per year by 2018.	A briefing note entitled " <i>Tree Planting Program – Funding Options</i> " was distributed for the Final Wrap Up Budget Committee Meeting on January 26, 2016.  Parks, Forestry and Recreation has included all available funding sources as part of the 2016 Preliminary Operating Budget Submission.  The 2016 funding enables the planting of 105,100 trees and the completion of 350,000 work orders for tree care, maintenance and protection.  An additional \$7.0 million will allow for 60,000 trees to be planted over a 3 year period. An additional \$3.3 million will be required for new tree maintenance to ensure their survival for a total of investment of \$10.3 million.	Received for information	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Parks, Forestry and Recreation Operating Briefing Note #67 (Con't)		Alternatively, Increased funding of \$7.0 million annually would allow for approximately 41,000 additional trees to be planted at a cost of \$4.7 million with the balance of \$2.3 million used for young tree care and maintenance to ensure their survival.  Potential funding sources, other than from property taxes, are not adequate to provide the required \$7.0 million and would require further analysis on their feasibility including the time to implement.  Possible funding sources would include increasing existing tree permit user fees and exploring opportunities on private property.	
Municipal Licensing and Standards  Operating Briefing Note #64	This briefing note responds to Motion #8 from the January 18 <sup>th</sup> meeting of the Budget Committee: "That City Council suspend all Taxi renewal fees pending the completion of the fee review"	A briefing note entitled "Municipal Licensing & Standards – Taxicab Renewal Fees" prepared by the Deputy City Manager & Chief Financial Officer was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.  Any suspension of renewal taxi fees would result in a 2016 budget pressure to MLS of \$3.6 million (first 4 months of the year) or \$8.9 million (full year impact).  There are currently no funding offsets to be offered for the remaining potential loss in revenue that would arise from the suspension of all Taxi Renewal fees, as contemplated in Motion 8	Received for information



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 26, 2016  PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
City Clerk's Office Operating Briefing Note	This briefing note responds to a request from the September 23, 2015 meeting of the Executive Committee (EX8.33) to provide a report on Members of Council Directors receiving Director's	A briefing note entitled "Director's Education for Members of Council" prepared by the City Clerk was distributed on January 25, 2016 for the Final Wrap Up	Received for information
#59	education training.	Budget Committee Meeting on January 26, 2016.  The cost of potential courses ranges from \$250 - \$21,850 per participant. The 2016 Preliminary Operating Budget for City Council does not have a budget provision for this training program.	
		Should Council proceed to establish Director's education training program, Council will need to determine a funding source as well as a policy and guidelines, including eligibility and reimbursement criteria.	
Toronto Public Health	That the Deputy City Manager and Chief Financial Officer and the Medical Officer of Health provide a budget briefing note on the	A briefing note entitled "Impact and Rate of Inflation on Food and the Student Nutrition Program" prepared by	Received fo
Operating Briefing Note #66	impact and rate of inflation on food and the student nutrition program.	the Medical Officer of Health, was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.	morman
		■ The 2015 Nutritious Food Basket (NFB) survey results for Toronto (conducted in May 2015) indicated a 1.3% cost of food increase from May 2014.	
		• Food prices have risen significantly since May 2015 when the survey was completed. According to the December 2015 Consumer Price Index (CPI), food cost prices have increased by 4.3% in Ontario from	

December 2014.

• City Council typically considers the food inflation



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Health  Operating Briefing Note #66 (Con't)		rate of the previous year as determined through the NFB rather than the year end CPI food inflation rate, in order to keep in line with budget process timelines and to ensure Toronto food inflation rates are utilized.	
Toronto Transit Commission Operating Briefing Note#40(a)	A briefing note entitled " TTC Service Improvements – Customer Benefits (Jan. 26, 2016 - Additional Information)" prepared by the Chief Executive Officer, Toronto Transit Commission, was distributed on January 25, 2016 for the Budget Committee Meeting on January 26, 2016.	A briefing note entitled "TTC Service Improvements – Customer Benefits" prepared by the Chief Executive Officer, Toronto Transit Commission, was distributed on January 15, 2016 and received for information by the Budget Committee Meeting on January 18, 2016.	Received for information
		This revised briefing note has been prepared by the Chief Executive Officer, Toronto Transit Commission to provide additional information on customer benefits that would arise from service improvements, as requested by Budget Committee Members at the wrap up meeting on January 18 <sup>th</sup> .	
		This revised briefing note provides Travel Time Savings for the following initiatives: Bus Service Reliability, Bus Reliability Centered Maintenance, Streetcar Service Reliability, New Off-Peak Express Bus Service, Subway Service Reliability, Line 1: 3-Minute or Better Service	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Police Services  Operating Briefing Note #65	That the Chair, Toronto Police Services Board, provide a budget briefing note on:	A briefing Note entitled "Budget for Salary increases for Individuals who are not Members of the Police Union" has been prepared by the Toronto Police Service and was distributed on January 25, 2016 for the Final Wrap-Up Budget Committee meeting on January 26, 2016.	Received for information
	a. the amount of money in the Police Service budget for salary increases for individuals who are not members of the Police Union; and	a. Individuals who are not members of the Police Union (Toronto Police Association) include the 160 members of the Senior Officers' Organization (SOO) and 7 other senior / excluded staff. As the collective agreement with the SOO has not yet been settled, it is not included in the Police Service Budget. The City has made a corporate provision for this settlement, consistent with normal practice.	
	b. how these salaries compare to other Canadian Police Services, both in amount and in 2016 increase.	b. Comparative information with other Canadian Police Services is provided for several senior ranks, however, true comparisons, given differential organization sizes and rank structures cannot be directly made.	



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee - Janu	Budget Committee – January 26, 2016				
PART II : REQUESTED REP	PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
Corporate Operating Briefing Note #60	That the Executive Director, Human Resources, in consultation with the Deputy City Manager and Chief Financial Officer provide budget briefing notes on the following as it relates to non-union employees:  1. Detailed information on the financial impact of progression pay specifically noting the number of employees affected and the average rate of increase that is forecasted in 2016.	A briefing note entitled "Progression Pay for Non-Union Employees" prepared by the Executive Director, Human Resources, was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.  Approximately 50% of the active non-union workforce are progressing through their salary ranges and would be eligible for progression pay in the form of base salary adjustments, and approximately  50% of the non-union workforce are at the maximum of their salary range and are eligible to receive a merit-based re-earnable lump sum reward, dependent upon their performance rating.  The projected total cost of performance payments for 2016 is approximately \$12.800 million.  This applies to City Operations and Toronto Public Health.	Received for information		
Corporate Operating Briefing Note #61	That the Executive Director, Human Resources, in consultation with the Deputy City Manager and Chief Financial Officer provide budget briefing notes on the following as it relates to non-union employees:  1. What is the impact of a freeze of the 2015 year end staffing level actuals (not 2015 approved budget).	A briefing note entitled "Impact of Staffing Level Freeze for Non-Union" prepared by the Executive Director, Human Resources, was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.  The briefing note details as at 2015 year-end there were 419 non-union vacancies out of a total budgeted 4,914 non-union positions for City Operations and Toronto Public Health	Received for information		



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Operating Briefing Note #61 (Con't)		Freezing the non-union complement to 2015 actual levels would severely restrict management's ability to fill vacancies that are due to attrition, natural turnover, internal hiring, and the challenge of hiring the right people with the right level of experience and expertise.	
Corporate Operating Briefing Note #62	That the Deputy City Manager and Chief Financial Officer, provide a budget briefing note on:  a. What additional revenue could be collected if the Land Transfer Tax (MLTT) Rate on Commercial Properties were raised to 2.0% from 1.5% on properties over \$25 million based on past actuals from 2013, 2014, 2015 with no discounts for properties over \$40 million.	A briefing note entitled "Potential Municipal Land Transfer Tax (MLTT) Rate Increase for Non-Residential Properties" prepared by the Deputy City Manager & Chief Financial Officer, was distributed on January 25, 2016 for the Final Wrap Up Budget Committee Meeting on January 26, 2016.  ■ The current MLTT rates are based on two property categories:  ▶ properties which contain at least one, but not more than two, single family residences − equivalent to residential properties, and  ▶ all other properties.  ■ If the MLTT rate for all other properties (with more than two single family residences) was increased to 2.0% from 1.5% on properties valued at over \$25 million based on past actuals from 2013to 2015, and with no discounts for properties valued at over \$40 million, the additional revenues would be an average of \$19.2 million based on an average of 47 transactions per year.	Received for information



2016 Operating Budget
Tax Supported Programs and Agencies
Summary of Budget Review Process
(\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Children's Services Motion – Amend Budget	<ol> <li>That City Council amend the 2016 Children's Services         Operating budget by reducing the expenditure savings from         \$173,400 to \$115,600 for one year, for the 'Closure of underenrolled room at Parkside Child Care Centre and amend the         wording to 'Temporary Closure (8 months) of Parkside         Preschool Child Care Program; and that the \$57,800 be offset         by a reduction in the Administration or System Management         sections of the Children's Services Operating budget.</li> <li>That the General Manager, Children's Services report to the         June meeting of Community Development and Recreation         Committee on the feasibility and funding impacts of         establishing an infant/toddler/preschool program at Parkside to         create a more viable operating model that meets the needs of         the community, and is consistent with the direction of the         Ministry of Education.</li> </ol>		Adopted
Economic Development and Culture Motion – Report Request	That City Council direct the General Manager, Economic Development and Culture and the Deputy City Manager and Chief Financial Officer to report on a uniform and cost effective strategy for obtaining licensing agreements for the showing of movies at City of Toronto events both indoors and outdoors.		Adopted



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Children's Services	That:		Adopted
Motion – Amend Budget	<ol> <li>City Council increase the 2016 Preliminary Operating Budget for Children's Services of \$18.246 million gross and \$0 net to reflect the 2016 Provincial funding announcement, with the following adjustments:         <ol> <li>an increase in the Wage Enhancement program of \$20.528 million to be flowed to child care operators that increases funding for the existing Wage Subsidy program;</li> <li>a decrease in core service and special purpose funding of \$2.282 million, reflecting the phase-out of transitional grant funding that supported the implementation to Full Day Kindergarten, which is now considered to be fully implemented.</li> </ol> </li> </ol>		
Economic Development and Culture Motion – Amend Budget	That the 2016 Operating Budget for Economic Development and Culture be increased by \$0.114 million gross and \$0 net to fund one new permanent position to meet increased demand for the Business Improvement Area (BIA) Capital Cost-Sharing Program, and that the \$0.114 million gross be funded by Recoveries from Capital Projects.		Adopted
Long Term Care Homes and Services	That motion 3b by Councillor Pasternak be amended by inserting the words "for consideration as part of the 2017 Budget Process so that it reads:		Adopted
Motion – Amend Motion	"That City Council direct the General Manager, Long Term Care Homes and Services, in consultation with the Deputy City Manager and Chief Financial Officer and the Toronto Office of Partnerships, to report to the Community Development and		



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Long Term Care Homes and Services	Recreation Committee with a sustainable funding and program delivery strategy for religiously appropriate meals in City of Toronto Long Term Care facilities, for consideration as part of		
Motion – Amend Motion (Con't)	the 2017 Budget Process, such that they conform to orders by the Inspection Report under the Long Term Care Homes Act and meet the goals of the 2016-2020 Toronto Long Term Care Homes and Service Plan. Such a process should include but not be restricted to meeting with key stakeholders, such as the Multifaith Alliance, community representatives and faith leaders as well as private sector donors and other potential partners."		
Long Term Care Homes	That City Council direct the General Manager, Long Term Care	The General Manager, Long-Term Care Homes &	Adopted a
and Services	Homes and Services, in consultation with the Deputy City Manager and Chief Financial Officer and the Toronto Office of Partnerships,	Services will report back to the Community Development and Recreation Committee regarding	amended b
Motion – Report Request	to report to the Community Development and Recreation Committee with a sustainable funding and program delivery strategy for religiously appropriate meals in City of Toronto Long Term Care facilities such that they conform to orders by the Inspection Report under the Long Term Care Homes Act and meet the goals of the 2016-2020 Toronto Long Term Care Homes and Service Plan. Such a process should include but not be restricted to meeting with key stakeholders, such as the Multi-faith Alliance, community representatives and faith leaders as well as private sector donors and other potential partners.	sustainable funding and program delivery strategy for religiously appropriate meals in City of Toronto long-term care homes.	foregoing



#### 2016 Operating Budget

#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

			<u> </u>
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Parks, Forestry & Recreation	That City Council:  1. Approve an annual grant of up to \$0.250 million to Toronto		Adopted
Motion – Amend Budget	Parks & Tree Foundation (TPTF) with continuation subject to raising \$2 in donations from private & public sector for every \$1 of city grant from the 2016 funding of \$1.664 million proposed in Part 1A of motion A by Councillor Crawford towards meeting the City's tree canopy goal; and		
	2. Direct the General Manager of Parks, Forestry & Recreation to enter into an agreement with TPTF with terms and conditions satisfactory to the City Solicitor.		
Toronto Paramedic Services Motion – Amend Budget	That City Council direct Toronto Paramedic Services each year make up to 3 end-of-life ambulances intended for auction available for acquisition at no cost to not-for-profit agencies working abroad for humanitarian purposes.		Adopted
Municipal Licensing & Standards	That motion 7e by Councillor Crawford be amended to read as follows:		Adopted
Motion – Amend Motion	That:		
	1. City Council amend City of Toronto Municipal Code Chapter 441, Fees and Charges to maintain Taxi Licensing Fees at 2015 rates, retroactive to January 1, 2016 and until such time as the Ground Transportation Review report is considered by City Council.		
	Subject to approval of Recommendation 1 above, the 2016     Preliminary Operating Budget for Municipal Licensing and		



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Municipal Licensing & Standards  Motion – Amend Motion (Con't)	Standards include a reduction in Taxi Licensing Fee revenues of \$0.222 million, offset from an equivalent expenditure reduction within the Business Licensing and Permitting Service; and that the Executive Director, Municipal Licensing and Standards include any necessary budget adjustment or reallocations within the Taxi and Livery Licensing activity as part of the Ground Transportation Review report to be submitted to Licensing and Standards Committee in April 2016.  3. Subject to approval of Recommendations 1 and 2 above, that any Taxi Licensing Fees paid at a 2016 rate that was automatically increased by inflation on January 1, 2016 be credited the difference from the 2015 rate following the outcome of the Ground Transportation Review.		
Municipal Licensing & Standards  Motion – Amend Budget	<ol> <li>City Council amend City of Toronto Municipal Code Chapter 441, Fees and Charges to maintain Taxi Licensing Fees at 2015 rates, retroactive to January 1, 2016 and until such time as the Ground Transportation Review report is considered by City Council</li> <li>Subject to approval of Recommendation 1 above, the 2016 Preliminary Operating Budget for Municipal Licensing and Standards include a reduction in Taxi Licensing Fee revenues of \$0.222 million with an equivalent offsetting adjustment to expenditures and/or revenues, which will be detailed in the Ground Transportation Review report to be submitted to Licensing and Standards Committee in April 2016.</li> <li>Subject to approval of Recommendations 1 and 2 above, that</li> </ol>	Parts 1 & 2 of this motion seeks to reverse automatic inflation increases for Taxi License fees that total \$0.222 million for 2016 and would keep these fees at 2015 levels for 2016.  ML&S has identified expenditure offsets within the Business Licensing and Permitting Service for the anticipated loss of \$0.222 million in revenue.  This motion will affect new license fees and renewal license fees. However, the intent of this motion for renewal license fees has been superseded by the following motion which would suspend all Renewal Taxi License fees for 2016.	Amended a Adopted by the Foregoing



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Municipal Licensing & Standards  Motion – Amend Motion (Con't)	any Taxi Licensing Fees paid at a 2016 rate that was automatically increased by inflation on January 1, 2016 be credited the difference from the 2015 rate following the outcome of the Ground Transportation Review.		
Municipal Licensing & Standards  Motion – Amend Budget	That City Council suspend all Taxi renewal fees pending the completion of the fee review.  This motion was amended by the following motion that was adopted on January 18, 2016:  "That the Deputy City Manager and Chief Financial Officer, in consultation with the Executive Director, Municipal Licensing and Standards, report to the January 26, 2016 meeting of the Budget Committee on offsets to the increases in the 2016 Preliminary Budget, including both possible budget reductions and/or increases in revenue sources, proposed in the motion above."	It is estimated that any suspension of renewal taxi fees would result in a 2016 budget pressure to MLS of \$3.6 million (first 4 months of the year) or \$8.9 million (full year impact).  There are currently no funding offsets to be offered for this potential loss in revenue.  The \$8.9 million is made up of:  \$0.222 million loss of revenue for maintaining Taxi Licensing fees at 2015 rates  \$8.7 million for the costs of administering the licensing regime, including administration, enforcement, training and scheduled vehicle inspections, will continue to be required.  Briefing Note #64, entitled "Municipal Licensing & Standards – Taxicab Renewal Fees provides further details.	Received



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 26, 2016
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Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Policy, Planning, Finance and Administration Motion – Amend Budget	That City Council approve a one-time increase of \$254,400 gross and \$0 net in the 2016 Policy, Planning, Finance and Administration Division's operating budget within the Major Capital Infrastructure Coordination (MCIC) Office to advance the City's technical review of reports and studies submitted by Metrolinx in support of the Regional Express Rail (RER) program, with the full amount to be recovered from Metrolinx.	Adoption of this motion will result in a one-time gross and revenue increase of \$254,400 and \$0 net in the 2016 Policy, Planning, Finance and Administration Operating Budget within the Major Capital Infrastructure Coordination (MCIC) Office.  The revenue increase reflects a contribution from Metrolinx to the City for technical reviews supporting Environmental Assessment work currently underway within the City of Toronto for regional transit initiatives.	Adopted
Legal Service Motion – Report Request	That City Council direct the City Manager, in consultation with the City Solicitor and the Executive Director, Financial Planning, to report on non-City of Toronto Act legislative changes that could realize savings and benefits to the City as identified by Legal Services in their Budget Briefing Note dated September 15, 2015.	City Manager will report back on the feasibility and potential savings of the non-city of Toronto Act legislative changes identified by Legal Services in fall 2016.	Adopted
City Council	That:		Adopted
Motion – Amend Budget	City Council establish a Directors education and training program for members of City Council, to be obtained through a university-affiliated program, and that Council:		
	<ul> <li>a. deem Directors training an eligible expense under Constituency Services and Office Budget Policy with funding for the training to be funded from the Council General Expenses Budget;</li> </ul>		
	b. limit the annual funding to a maximum of 18 members of Council;		
	c. deem annual association membership fees to Directors organizations as an eligible expense under the Constituency		



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
City Council	Services and Office Budget Policy;		
Motion – Amend Budget (Con't)	d. require Members of Council to pay up to 25% of the cost of the training;		
	e. determine that funding is provided on a first-come first-served basis.		
Toronto Public Library	That City Council request the Toronto Library Board to request the	This is a request for a report from the City Librarian to	Received
•	City Librarian, in consultation with the Office of Equity, Diversity	the Library Board on a staffing and service delivery	
Motion – Report Request	and Human Rights, to report to the Library Board on a staffing and	model which meets the Strategic Plan's service levels, in	
	service delivery model that meets the service levels outlined in the Strategic Plan, including using a Job Quality Assessment Tool.	consultation with the Office of Equity, Diversity and	
	Strategic Fran, including using a 300 Quanty Assessment 1001.	Human Rights.	
Toronto Public Health	That City Council request Toronto Public Health to include eligible		Received
	faith-based schools and other eligible community organizations in		
Motion – Amend Budget	the City of Toronto student nutrition program.		
Toronto Public Health	That the funding for the inflationary increase to the Urban Health		Adopted
	Fund of \$0.057 million gross and \$0.0014 million net to be offset		_
Motion – Amend Budget	by increasing the reduction to City Programs and Agencies		
	(excluding TTC and Toronto Police Services) for savings to be		
	realized from a spending freeze on discretionary spending.		
Office of Emergency	That as part of City Council's request to the Director, Office of		Adopted
Management	Emergency Management to report back to the Executive		
-	Committee on a strategy to help establish and support Local		
Motion – Report Request	Emergency Response Working groups (EX7.5), that consideration		
	be given to making up to \$1,000 per Ward available through the		
	Corporate Extreme Weather Reserve up to a total of \$44,000 for the		
	establishment of Local Emergency Response Working groups.		



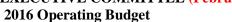
### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

	<b>v</b> /		
PART III: MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Transit Commission  Mation Banant Baguert	That City Council request the Toronto Transit Commission Board to request the Toronto Transit Commission Chief Executive Officer to report by the second half of 2016 on a plan to restore the Ward 10 Community Bus service and ways to incorporate this service		Received
Motion – Report Request	without impact on the Commission's 2016 operating budget.		
Corporate	That motion 2A by Councillor Carroll be amended by inserting the words "and an income tax" so that it now reads:		Adopted
Motion – Amend Motion	"That City Council direct the City Manager and the Deputy City Manager and Chief Financial Officer to commission an external consultant's updated analysis of the City of Toronto Act revenue potential using the guidelines of the 2007 Hemson report, updated to include the impact of HST on collection and that the report add a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis of obtaining permission and collecting a municipal sales and an income tax, and a range of best practice municipal funding models from North American cities that utilize diversified revenue models; and that the cost of the report, estimated at \$125,000, be funded from the Corporate Studies Account (Corporate Finance) within the Non-Program Corporate Expenditures Budget."		
Corporate  Motion – Amend Budget	That City Council direct the City Manager and the Deputy City Manager and Chief Financial Officer to commission an external consultant's updated analysis of the City of Toronto Act revenue potential using the guidelines of the 2007 Hemson's report, updated to include the impact of HST on collection and that the report add a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis of obtaining permission and collecting a municipal sales tax, and a range of best practice municipal funding models from	The 2016 Operating Budget for Corporate Accounts includes funding of \$500,000 gross and \$250,000 net to fund Corporate Finance Studies. There is no impact to the 2016 Operating Budget stemming from this motion.	Adopted as amended by the foregoing



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item /	Requested Actions	Status / Response	Action
Report Name			Taken
Corporate	North American cities that utilize diversified revenue models; and		
	that the cost of the report, estimated at \$125,000, be funded from		
Motion – Amend Budget	the Corporate Studies Account (Corporate Finance) within the Non-		
(Con't)	Program Corporate Expenditures Budget.		
Corporate	That:	This motion provides public notice for the introduction	Adopted
_		of an administration fee for processing each Municipal	-
Motion – Amend Budget	1. City Council authorize that, effective April 1, 2016, an	Land Transfer Tax transaction, to fully recover the	
	administration fee be charged for processing each Municipal	City's costs to process a transaction, with the fee to be	
	Land Transfer Tax transaction, to fully recover the City's costs	set at \$75.00 per transaction, excluding HST (HST is	
	to process a transaction, with the fee to be set at \$75.00 per	payable on the transaction fee).	
	transaction, excluding HST (HST is payable on the transaction		
	fee).	Revenue of \$5.5 million that is expected to be generated	
	2 C' C 'l 1 C' (T M - i - i - 1 C - 1 - Cl	by the introduction of the fee is included in the 2016	
	2. City Council amend City of Toronto Municipal Code Chapter 441, Fees and Charges to add the new Municipal Land Transfer	Preliminary Operating Non-Program Revenue Budget.	
	Tax transaction administration fee, and grant for the		
	introduction of the necessary bill.		
	individued of the necessary of the		
Corporate	1a. That the 2016 Preliminary Operating Budget be increased by a	Adoption of this motion will add \$28.757 million net in	Adopted
	total of \$33.717 million gross and \$28.757 million net, with	New and Enhanced services. This includes:	
Motion – Amend Budget	associated increases in the total staff complement of 202.4		
	positions and service levels based on the approval of the new	• \$9.171 million net in Council Directed items	
	and enhanced services listed in Part I: Financial Impacts	• \$5.327 million net in Poverty Reduction initiatives	
	b. that the 2016 Preliminary Operating Budgets, staff complement	<ul> <li>\$5.475 million in increased funding to support</li> </ul>	
	and service levels of the specified Programs and Agencies be	Mayor's Task Force on Toronto Community	
	amended accordingly.	Housing recommendations	
		• \$1.789 million net in items that were referred to the	
	2. That the net increase of \$28.757 million be offset by the	Budget process for consideration	
	following adjustments to the 2016 Preliminary Operating	<ul> <li>\$2.241 million net in Service Changes requested by</li> </ul>	
	Budget:	ψ2.2+1 minion net in betvice changes requested by	





#### Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Motion – Amend Budget (Con't)	a. the 2016 Non-Program Revenue Budget be increased by \$15.500 million, with revenues to be realized from the following:	the Parks and Environment Committee  \$1.800 million net in TTC Board approved items  \$0.134 million net in Public Health Board approved items	
	<ul> <li>i. A one-time special dividend of \$5 million from the Toronto Parking Authority;</li> </ul>	<ul> <li>\$2.280 million net for other items under consideration</li> </ul>	
	<ul><li>ii. A one-time special dividend of \$5 million from the Toronto Port Lands Corporation;</li><li>iii. An increase of \$5.5 million in Payments in Lieu of</li></ul>	Included in the above items is a Reinstatement of a Reduced XL Bin Solid Waste Rebate. This item would be authorized by the Solid Waste Rebate motion above.	
	Taxes by reducing the appeal provision based on actual experience;	If approved, these items have an annualized cost of \$6.965 million in the 2017 Operating Budget	
	b. the Toronto Police Services' 2016 Preliminary Operating Budget be reduced by \$3 million gross and net; further request Toronto Police Services to explore opportunities to find savings from freezing discretionary expenditures, including but not limited to business travel; conferences,	The 2016 Budget increases above, will be offset by the following adjustments:	
	consulting contracts; purchase of equipment, furniture, supplies; advertising, promotion and production of materials except where it is critically required for service delivery;	<ul> <li>Increases to Corporate Revenues of \$15.5 million</li> <li>The dividends from the Toronto Parking         Authority and Toronto Port Lands Corporation             are one-time revenues and will create a \$10     </li> </ul>	
	c. the Toronto Transit Commission's 2016 Preliminary Operating Budget be reduced by \$5 million gross and net; further request the Toronto Transit Commission to explore opportunities to find savings from freezing discretionary expenditures, including but not limited to business travel; conferences, consulting contracts; purchase of equipment, furniture, supplies; advertising,	<ul> <li>million budget pressure in 2017</li> <li>The reduction in discretionary expenditures for Toronto Police Service (\$3 million), Toronto Transit Commission (\$5 million), Other City Agencies (\$1.249 million), City Divisions (\$9.954 million).</li> </ul>	



#### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate	promotion and production of materials except where it is		
	critically required for service delivery;	For the \$11.203 million allocated to City	
Motion – Amend Budget		Agencies and Divisions, this amount will be	
(Con't)	d. the 2016 Preliminary Operating Budget be reduced by a	allocated to the Non-Program Expenditure	
	total of \$1.249 million for all City Agencies, excluding the	Budget. The City Manager will then allocate	
	Toronto Police Service and the Toronto Transit	these expenditure reductions to individual	
	Commission, and \$9.954 million for City Programs with	Programs and Agencies, with consideration	
	savings to be realized from a spending freeze on discretionary expenditures, including but not limited to business travel; conferences, consulting contracts;	given to whether the Program/Agency met its 2016 target to reduce its budget by 1%.	
	purchase of equipment, furniture, supplies; advertising,	<ul> <li>A \$12.5 million draw from the Social Housing</li> </ul>	
	promotion and production of materials except where it is	Stabilization Reserve.	
	critically required for service delivery; and that the City	Stabilization Reserve.	
	Manager be delegated the authority to allocate these	➤ This is a one-time reserve draw that will create a	
	reductions to the Agencies and City Programs, having	\$12.5 million budget pressure in 2017	
	regard for whether an Agency or City Program has met the	\$12.5 million budget pressure in 2017	
	2016 -1% budget target;	■ The 2016 contribution to the National Child	
	2010 -1% budget target,	Benefits Supplement Reserve of \$4.6 million will	
		be foregone.	
	Chalten Cumport and Housing Administration's 2016	be foregone.	
	e. Shelter, Support and Housing Administration's 2016	In 2017 there will be a \$2.7 million containsting	
	Preliminary Operating Budget be amended to reflect a \$12.5 million budgeted contribution from the Social	➤ In 2017, there will be a \$2.7 million contribution	
	Housing Stabilization Reserve to fund the poverty	to the National Child Benefits Supplement	
		Reserve.	
	reduction and housing task force initiatives as listed in 1a;	A 1 20/ regidential toy increase which will accept	
	f Tananta Emplayment and Capial Caminals 2016	• A 1.3% residential tax increase which will generate	
	f. Toronto Employment and Social Service's 2016	an additional \$34.347 million in tax revenue	
	Preliminary Operating Budget be amended by \$4.6 million	A lood on the modern 1111 along the 2016 Co. of	
	gross and net based on forgoing the 2016 contribution to	Adopting this motion will balance the 2016 Operating	
	the National Child Benefits Supplement Reserve, thereby	Budget with a 1.3% residential tax increase. Approval	
	accelerating the planned phase-out of the reserve by the	of the motion will result in a 2017 impact of \$30.690	
	year 2019, as opposed to the year 2020.	million net. This is comprised of \$5.458 million in	
		annualization costs for the recommended service	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate  Motion – Amend Budget (Con't)	4. That City Council approve a 1.3 percent residential tax rate increase that will generate \$34.347 million in total property tax revenues, thereby balancing the 2016 Tax Supported Operating Budget.	enhancements and \$25.232 million in revenue changes.	
Corporate  Motion – Amend Motion	Amend Part 1c in motion 4A by Councillor Campbell, by replacing \$56.85 with \$0.00, so that it now reads as:  "That:  1. City Council approve the following adjustments to the Solid Waste Rebates for single family and residential units above commercial customers, which are equivalent to a reduction of \$1 per bag per month:  a. Adjust the Medium Bin Rebate from \$199.76 to \$181.76;  b. Adjust the Large Bin Rebate from \$144.41 to \$108.41;  c. Adjust the Extra Large Bin Rebate from \$110.85 to \$0.00; and  d. Adjust the Bag Only Rebate from \$227.01 to \$215.01.  2. City Council direct that the Small Bin Rebate remain unchanged from 2015 at \$227.01  3. City Council direct the General Manager, Solid Waste Management Services to report to the Public Works and Infrastructure Committee in Fall 2016 on the consideration and		Received



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate	Bin."		
Motion – Amend Motion (Con't)	and that the resulting \$2.228 million be applied as a reduction to the request to the City Manager in Part 2d of motion A by Councillor Crawford.		
Corporate	That:	The 2016 Preliminary Budget includes an estimated total rebate reduction of \$11.921 million.	Adopted
Motion – Amend Budget	<ol> <li>City Council approve the following adjustments to the Solid Waste Rebates for single family and residential units above commercial customers, which are equivalent to a reduction of \$1 per bag per month:         <ol> <li>Adjust the Medium Bin Rebate from \$199.76 to \$181.76;</li> <li>Adjust the Large Bin Rebate from \$144.41 to \$108.41;</li> <li>Adjust the Extra Large Bin Rebate from \$110.85 to \$56.85; and</li> <li>Adjust the Bag Only Rebate from \$227.01 to \$215.01.</li> </ol> </li> <li>City Council direct that the Small Bin Rebate remain unchanged from 2015 at \$227.01</li> <li>City Council direct the General Manager, Solid Waste</li> </ol>	<ul> <li>The combined impact of this Motion, Parts 1 and 2 will revise this estimate to a total rebate reduction of \$9.594 million for 2016 and an equivalent total increase in the net cost of bins to the customer base.</li> <li>This change is already reflected in the 2016 Preliminary Operating Budget.</li> <li>The difference of \$2.228 million reflects the reinstatement of an Extra Large bin rebate of \$56.85 per bin as recommended in the omnibus motion from the Budget Chair dated January 18.</li> <li>The net impact of phasing out the Extra Large Bin</li> </ul>	
	3. City Council direct the General Manager, Solid Waste Management Services to report to the Public Works and Infrastructure Committee in Fall 2016 on the consideration and required implementation plan to phase out the Extra Large Bin.	<ul> <li>The net impact of phasing out the Extra Large Bin will be addressed in the forthcoming report to Public Works and Infrastructure Committee in Fall 2016.</li> </ul>	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee Sund	ary 20, 2010		
PART III: MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate	That motion 5A by Councillor Di Ciano be amended by adding to		Adopted
	the end		
Motion – Amend Motion			
	"such report to include the number of TIEGs currently enacted, the phase out year of each TIEG agreement and the total forgone revenue from all TIEG agreements for 2016, 2017, 2018, 2019 and 2020."		
	so that it now reads as:		
	That City Council direct the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager, Economic Development, and Culture, to report back to Budget Committee in the second quarter of 2016 on the current and expected future cost of the Tax Increment Equivalent Grant (TIEG) program, the estimated benefit to the City, a plan for regular reporting of the collective budget cost of Tax Increment Equivalent Grant program agreements, and appropriate options for optimizing the program cost, such report to include the number of TIEGs currently enacted, the phase out year of each TIEG agreement and the total forgone revenue from all TIEG agreements for 2016, 2017, 2018, 2019 and 2020.		
Corporate	That City Council direct the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager,		Adopted as amended by
<b>Motion – Report Request</b>	Economic Development, and Culture, to report back to Budget		the
	Committee in the second quarter of 2016 on the current and		foregoing
	expected future cost of the Tax Increment Equivalent Grant (TIEG)		
	program, the estimated benefit to the City, a plan for regular		
	reporting of the collective budget cost of Tax Increment Equivalent		
	Grant program agreements, and appropriate options for optimizing		
	the program cost.		



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

**Budget Committee – January 26, 2016 PART III: MOTIONS** Agenda Item / **Requested Actions** Status / Response Action **Report Name Taken** That City Council direct the Deputy City Manager and Chief Corporate Adopted Financial Officer to report to Executive Committee in the second quarter of 2016 with an assessment of the remaining ways that the **Motion – Report Request** City's MLTT is different from the Provincial LLT, including the revenue impact of these differences, and on the advisability and

feasibility of being fully harmonized.



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Janu	uary 26, 2016		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1p  Economic Development Committee  Letter	The Letter dated June 23, 2015 from the Economic Development Committee entitled "2016 Service Level Review - Economic Development Committee", recommends that:  1. The Budget Committee, for consideration as part of the 2016 Budget Process, that the Youth Employment Toronto program be re-established.	As part of the 2015 Service Level Review the Economic Development Committee recommended to the Budget Committee for consideration that the Youth Employment Toronto program be re-established. This youth assistance program links vulnerable youth to employment resources, skills development and educational programs and replaces a similar Federal cost-shared program that was cancelled in 2014.  • \$0.633 million gross and net is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. This request includes 6.0 positions to administer the program.	Adopted
	2. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.	The service levels presented to the Economic Development Committee in June 2015 were based on the assumption that additional \$5 million in Arts & Culture funding would be included in the 2016 Budget.  The Service levels to be funded in the 2016 Preliminary Operating Budget for EDC do not reflect increased service levels that would have resulted from additional \$5 million Arts & Culture New / Enhanced initiatives included in is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1p Economic Development Committee		<ul> <li>The Omnibus Motion from the Chair of the Budget Committee recommends the reinstatement of funding for the program.</li> </ul>	
<b>Letter</b> (Con't)			
BU18.1s  Parks, Forestry and Recreation  Letter	The Letter dated September 30, 2015 from City Council forwards the report from the Parks and Environment Committee entitled "Parks, Forestry and Recreation Service Levels", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	City Council, on September 30, 2105, referred the requested service level changes from the Parks and Environment Committee meeting on September 18, 2015 to the Budget Committee for consideration.  These changes totalling \$11.289 in Operating costs in 2016 are not included in the 2016 Preliminary Operating Budgets for Parks, Forestry and Recreation.  A list is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.  Omnibus Motion from the Chair of the Budget Committee recommends funding of \$2.241 million Net for funding of the following items:  Increase funding to enhanced evening and weekend park monitoring and maintenance in	Received
		<ul><li>summer months</li><li>Increase funding to meet horticulture bed maintenance standards</li></ul>	
		Increase funding to achieve original tree canopy goal timelines	
		Add 5 additional hydro sites to Master Agreement with Hydro One	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1w City Planning Letter	The Letter dated October 8, 2015 from the Planning and Growth Management Committee forwards:  1. The report dated September 28, 2015 from the Chief Planner and Executive Director City Planning, entitled "City Planning Division – Study Work Program Update" to the Budget Committee for information.	<ul> <li>This report responds to City Council's directive:</li> <li>report back to the Budget Committee through the Planning and Growth Management Committee on all outstanding studies, and current studies underway (including Heritage Studies, Secondary Plans, Policy Studies, and work in support of appeals), criteria for ranking their priority, whether completed studies achieved their intended results, and any recommended staffing and budgetary adjustments for the 2016 Budget process.</li> <li>This report was submitted for information purposes only.</li> </ul>	Received for information
BU18.1r Municipal Licensing and Standards Letter	The Letter dated June 25, 2015 from the Licensing and Standards Committee entitled "2016 Service Level Review - Licensing and Standards Committee", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget for Municipal Licensing and Standards are in line with the service levels presented to the Licensing and Standards Committee on June 25, 2015.	Received
BU18.1t  Planning and Growth  Management Committee  Letter	The Letter dated September 16, 2015 from the Planning and Growth Management Committee entitled "2016 Service Level Review - Planning and Growth Management Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Planning and Growth Management Committee on September 16, 2015.	Received



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1u Public Works and Infrastructure Committee Letter	The Letter dated June 17, 2015 from the Public Works and Infrastructure Committee entitled "2016 Service Level Review - Public Works and Infrastructure Committee Programs", recommends that:  1. The Service Level Presentations be forwarded to the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer for consideration as part of the 2016 Budget process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Public Works Committee on June 17, 2015.	Received
BU18.1n  Executive Committee  Letter	The Letter dated June 30, 2015 from the Executive Committee entitled "2016 Service Level Review - Executive Committee Programs", recommends that:  1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.	The Executive Committee referred all presentations to the Budget Committee.  The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Executive Committee on June 30, 2015.	Received
BU18.10  Community  Development and  Recreation Committee  Letter	The Letter dated June 24, 2015 from the Community Development and Recreation Committee entitled "2016 Service Level Review - Community Development and Recreation Committee Programs", recommends that:  1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels for recreation presented to the Community Development and Recreation Committee on June 24, 2015.	Received



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1q Government Management Committee	The Letter dated June 15, 2015 from the Government Management Committee entitled "2016 Service Level Review - Government Management Committee Programs", recommends that:	The service levels included in the 2016 Preliminary Operating Budget are in line with the service levels presented to the Government Management Committee on June 15, 2015	Received
Letter	1. The Service Level Presentations be forwarded the Budget Committee, the City Manager and the Deputy City Manager and Chief Financial Officer, for consideration as part of the 2016 Budget Process.		
BU18.1q Social Development, Finance & Administration Letter	<ol> <li>The Letter dated November 10, 2015 from City Council entitled "Oakwood Vaughan Strategy", recommends that:</li> <li>City Council endorse the Oakwood Vaughan Strategy and Actions as outlined in Attachment 1 to the report (September 30, 2015) from the Executive Director, Social Development, Finance and Administration, subject to the 2016 and future years' budget processes.</li> <li>City Council forward the Oakwood Vaughan Strategy and Actions to the Budget Committee for consideration with other City priorities for 2016.</li> </ol>	Attachment 1 in CD7.7 "Oakwood Vaughan Strategy" approved by City Council on Nov 4, 2015, identified one-time funding requirements of \$0.100 million net in 2016 and \$0.070 million net in 2017; with ongoing base funding of \$0.432 million net required in 2017 and future years to ensure program sustainability. Funding for the "Oakwood Vaughan Strategy" is not included in 2016 Preliminary Operating Budget or Future-year Plans.  In addition to the funding requested in the report, Toronto Public Library has requested an additional \$0.100 million for a Youth Hub at the Maria A. Shchuka branch. This request was made through the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	Received
		The funding for the TPL Youth Hub is not requested in the Oakwood strategy report; however it would support the Oakwood Vaughan Strategy and aligns with the Poverty Reduction Strategy.	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1q Social Development, Finance & Administration  Letter (Con't)		■ The Omnibus Motion from the Chair of the Budget Committee recommends funding of \$0.200 million Net for funding two new Youth Hubs at two Toronto Public Library branch, including the Youth Hub at the Maria A. Shchuka branch.	
BU18.1ah Transportation	The report dated January 21, 2016 from the Deputy City Manager and Chief Financial Officer, entitled " <i>Proposed 30 km/h Speed Limit Policy</i> ", recommends that:	This report forwards a letter dated January 15, 2016 from the Chair, Police Services Board in regards to the proposed 30km/hr initiative from Transportation.	Received fo information
Report	1. Budget Committee receive this report for information.	This initiative is included in list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.  The letter confirms the Toronto Police Service they will ensure that officers are aware of the new 30km zones and that they will follow up through the communications and training processes for such changes to support enforcement well as track reported warnings and tickets arising.	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1b  Auditor General's Office  Report	The report dated October 23, 2015 from the Auditor General, entitled "Auditor General's Office – 2016 Operating Budget", recommends that:  1. City Council approve the Auditor General's Office 2016 Operating Budget Request at \$ 5.727 million net as submitted.	Funding in the amount of \$4.763 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.964 million lower than the Auditor General's Office's request of \$5.727 million; which includes new requests of:  \$0.371 million net for enhancements to audit function;  \$0.202 million net for enhancements to data analytics to keep pace with IT system developments and computerized data analysis;  \$0.392 million net for enhancements to the Forensic Unit. The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.  The Omnibus Motion from the Chair of the Budget Committee recommends funding of \$0.211 million Net to fund two positions to o reduce backlog of projects and reduce the City's risk exposure. The	Received
BU18.1d Office of the Lobbyist Registrar Report	The report dated December 8, 2015 from the Lobbyist Registrar, entitled "Office of the Lobbyist Registrar - 2016 Operating Budget", recommends that:  1. City Council approve the Lobbyist Registrar's 2016 Operating Budget Request of \$1.143 million net.	positions will be dedicated to TTC review.  Funding in the amount of \$1.143 million is included in the City's 2016 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.	Adopted



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1y	The report dated December 23, 2015 from the Interim Ombudsman,	Funding in the amount of \$1.815 million is included in	Received
Office of the	entitled "Office of the Ombudsman - 2016 Operating Budget", recommends that:	the City's 2016 Preliminary Operating Budget. This is \$0.161 million lower than the Office of the	
Ombudsman	recommends that.	Ombudsman request of \$1.975 million; which includes	
Ombuusman	1. City Council approves the 2016 full-year operating budget	new requests of:	
Report	for the Office of the Ombudsman of \$1.975 million gross and	new requests or.	
200po20	net.	<ul> <li>\$0.161 million for part-year salary and benefit for 2.0 full-time positions to increase capacity for expanding workloads, comprising:</li> <li>1.0 Ombudsman Investigator</li> <li>1.0 Administrative Assistant</li> </ul>	
		The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
		The Omnibus Motion from the Chair of the Budget Committee does not recommend funding for the new requests listed above	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1z Office of the Integrity Commissioner Report	The report dated December 21, 2015 from the Integrity Commissioner, entitled "Office of the Integrity Commissioner - 2016 Operating Budget", recommends that:  1. City Council approve the 2016 operating budget of \$793.3 thousand for the Office of the Integrity Commissioner.	Funding in the amount of \$0.479 million is included in the City's 2016 Preliminary Operating Budget. This is \$0.314 million lower than the Office of the Integrity Commissioner request of \$0.793 million, which includes new requests of:  • \$0.087 million for salary and benefits costs for 1.0 Outreach Coordinator  • \$0.081 million for one-time set up cost relating to office configuration/moving expenses, office equipment and furnishings, etc.  • \$0.150 million for legal and investigative costs.  The above new requests are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.  • The Omnibus Motion from the Chair of the Budget Committee does not recommend funding for the new requests listed above	Received



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Jan	uary 26, 2016		
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1i Toronto Public Health Letter	The letter dated November 30, 2015 from the board of health, entitled "Toronto Public Health 2016 Operating Budget Request", recommends that:  1. City Council approve the Toronto Public Health 2016	The 2016 Preliminary Operating Budget for Toronto Public Health (TPH) of \$240.703 million gross and \$56.942 million net is lower by \$9.005 million gross and \$2.216 million net respectively than the BOH Recommended Operating Budget of \$249.708 million	Received
	Operating Budget Request of \$248,104.8 thousand gross / \$57,554.1 thousand net as summarized in Table 1, "Toronto Public Health 2016 Operating Budget Request", of the report (November 16, 2015) from the Medical Officer of Health.  2. City Council approve the list of base budget adjustments as summarized in Table 2, "Overview of 2016 Operating Budget Request" of the report (November 16, 2015) from the Medical Officer of Health totaling a decrease of \$7,943.2 thousand gross and an increase of \$169.8 thousand net.  3. City Council approve 2016 Reduction Options of \$283.2 thousand gross and \$141.5 thousand net as outlined in Table 2, "Overview of 2016 Operating Budget Request" of the report (November 16, 2015) from the Medical Officer of Health.  4. City Council approve 2016 New and Enhanced Request of \$2,356.5 thousand gross and \$598.3 thousand net as outlined in Table 2, "Overview of 2016 Operating Budget Request" of the report (November 16, 2015) from the Medical Officer of Health.  5. City Council approve a total increase of \$1,603.7 thousand gross and net for the Student Nutrition Program as outlined in the October 26, 2015 Board of Health report, "Student Nutrition Program: 2016 Operating Budget Request and Municipal Funding Plan to 2018" that was adopted by the	<ul> <li>The \$2.216 million net difference is due to the BOH Recommended New and Enhanced requests as detailed below, which are not included in the 2016 Preliminary Operating Budget for TPH.</li> <li>Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.207 million gross and \$0.052 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>.</li> <li>Day Nursery Immunization of \$0.538 million gross and \$0.134 million net and 2 positions.</li> <li>Decrease in Gapping (from 5.8% to 4.8% for Mandatory Programs cost shared at 75% by the Province) of \$1.513 million gross and \$0.426 million net.</li> <li>Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$1.604 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy.</li> </ul>	
	Board of Health.	The above new requests are included in the list of items	



# 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1i  Toronto Public Health		referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.	
Letter (Con't)		<ul> <li>The Omnibus Motion from the Chair of the Budget Committee recommends funding of \$1.667 million Net for funding of the following items:</li> <li>▶ \$0.150 million gross and \$0.038 million net for enhancement to the Toronto Urban Health Fund</li> </ul>	
		➤ \$0.538 million gross and \$0.134 million net funding for Day Nursery Immunization	
		➤ \$1.495 million gross and net for enhancement/expansion increases for the Student Nutrition Program.	
BU18.1j	The letter dated October 30, 2015 from the board of health, entitled	The Board of Health recommended that the 2016	Received
Toronto Public Health	"Student Nutrition Program: 2016 Operating Budget Request and	Student Nutrition Program (SNP) be increased by \$1.604 million gross and net, broken down as follows:	
Letter	<ol> <li>Municipal Funding Plan to 2018", recommends that:</li> <li>The Board of Health endorse the proposed updated municipal funding plan to continue to strengthen and expand Toronto's Student Nutrition Program to 2018;</li> <li>The Board of Health endorse the request for a \$109,053 net increase to the Toronto Public Health 2016 Operating Budget</li> </ol>	<ul> <li>i. \$0.109 million gross and net for inflationary food cost increase;</li> <li>ii. \$0.642 million gross and net to increase the City's investment rate to 19% of total program costs from 16% in 2015;</li> <li>iii. \$0.853 million gross and net towards expanding</li> </ul>	
	to cover the increased cost of food for existing student nutrition programs;  3. The Board of Health endorse the request for an additional net	Student Nutrition programs to 49 additional student nutrition programs in 2016.	
	increase of \$641,509 to the Toronto Public Health 2016 Operating Budget to be allocated to existing student nutrition programs to increase the City's investment rate to 16 percent	■ The 2016 Preliminary Operating Budget for TPH includes \$8.389 million gross and net for the SNP in Toronto, which is at 2015 funding levels which	



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1j Toronto Public Health Letter (Con't)	of total program costs from 14.16 percent in 2015, providing a stronger funding base for existing programs;  4. The Board of Health endorse the request for an additional net increase of \$853,139 to the Toronto Public Health 2016Operating Budget to extend municipal funding to 49 student nutrition programs in publicly funded schools serving higher need communities which currently do not receive municipal funding;  5. Forwarded the report (October 9, 2015) from the Medical Officer of Health to the Premier of Ontario, the Ontario Ministers of Children and Youth Services (MCYS), Health and Long-Term Care, Education, and Agriculture, Food and Rural Affairs (OMAFRA), the Federal Minister of Health, the Toronto District School Board, the Toronto Catholic District School Board, le Conseil scolaire Viamonde, le Conseil scolaire de district catholique Centre-Sud, the Toronto Foundation for Student Success (TFSS), the Angel Foundation for Learning (AFL), and Student Nutrition Toronto (SNT).	<ul> <li>includes a 14.1% municipal contribution. The provincial contribution for the SNP program in Toronto is \$8.647 million for 2015-2016 school year.</li> <li>The 2016 Board of Health requested funding for 2016 would increase the City's contribution from 14.16% to 16%.</li> <li>The 2016 Preliminary Operating Budget for TPH does not include incremental funding of \$1.604 million for SNP, but it is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.</li> <li>The Omnibus Motion from the Chair of the Budget Committee recommends funding of \$1.495 million gross and net for enhancement/expansion increases for the Student Nutrition Program.</li> </ul>	
BU18.1ac Theaters Report	The report dated January 14, 2016 from The Board of Directors of Civic Theatres Toronto entitled "Civic Theatres Toronto Board - 2016 Operating Budget and Financial Policy", recommends that:  1. City Council provide one-time funding of \$0.300 million as part of the 2016 Operating Budget, to the Civic Theatres Toronto Board to support Leadership Development, including the work of the Special Advisor, and Chief Executive Officer search and initial engagement.	The 2016 Operating Budget approved by the Civic Theatres Toronto Board is in line with the 2016 Preliminary Operating Budget which includes one-time funding of \$0.300 million to support Leadership Development.	Adopted



### 2016 Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 26, 2016  PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.11 Toronto Transit	The letter dated November 25, 2015 from the Chief Financial and Administration Officer, Toronto Transit Commission, entitled "Toronto Transit Commission - 2015 Operating Budget Request",	The 2016 Operating Budgets for TTC reflected in the TTC's November 25, 2015 report is \$13.0 million higher than the 2016 Preliminary Operating Budget.	Received
Commission Letter	recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016 operating subsidy levels.	The TTC request includes additional expenditures for New & Enhanced services approved by the TTC Board that are included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process.:  1.800 million for Training Requirements 1.800 million for Track Safety initiative 1.700 million for Bus Reliability Centred Maintenance 1.700 million for Proof-of-Payment Fare Inspectors	
		The report excludes a \$4.4 million gross and \$0 net reduction related to the Pan Am Games. This amount is included in the 2016 Preliminary Operating Budget  ■ The Omnibus Motion from the Chair of the Budget Committee recommends funding of \$3.451 million gross and net for funding of the following items:  ▶ \$1.651 million gross and net to Add 20 fare enforcement personnel for Proof of Payment Fare inspections	
		<ul> <li>\$2.100 million gross and \$1.200 million net to fund improved streetcar service reliability</li> <li>\$1.700 million gross and \$0.600 million net to</li> </ul>	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1l		fund earlier Sunday Transit Service	
Foronto Transit Commission Letter (Con't)		The 2016 Operating Budgets for Wheel-Trans reflected in the TTC's November 25, 2015 report is consistent with the 2016 Preliminary Operating Budgets:  • Wheel-Trans (Net Budget of \$116.712 million,	
		increased by \$7.914 million or 7.3% from the 2015 Approved Budget).	
BU18.1f Toronto Police Service - Parking Enforcement Unit Report	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - Parking Enforcement Unit - 2016 Operating Budget Request", recommends that:  1. Budget Committee approve a 2016 net Operating Budget request of \$45.9 million, an increase of \$1.0 million (2.33 percent) from the 2015 net budget.	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service – Parking Enforcement Unit of \$45.9 million net which is consistent with the 2016 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	Adopted
BU18.1g Foronto Police Services Board	The report dated November 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Services Board – Proposed 2016 Net Operating Budget Request", recommends that:	The 2016 Preliminary Operating Budget of \$3.049 million gross and \$2.299 million net is consistent with the amount reported in the report from the Chair of the Toronto Police Services Board.	Adopted
Report BU18.1g	1. Budget Committee approve a proposed 2016 net operating budget of \$2,299,400 which is a decrease of 0.7 percent over a 2015 budget of \$2,315,800.	In the 2016 Preliminary Operating Budget, the net decrease over 2015 is 2.8%. This is greater than the 0.7% decrease in the Nov 16, 2015 report from the Chair of the Toronto Police Services Board.	
		This difference is related to a final budget adjustment for an additional \$0.050 million for the Chief Search process not being included in the 2015 comparator in the Nov 16, 2015 report from the Chair of the Toronto Police Services Board.	



### **2016 Operating Budget**

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee – January 26, 2016</b>	
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Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1aa Toronto Police Service	The report dated December 16, 2015 from the Chair, Toronto Police Services Board, entitled "Toronto Police Service - 2016 Revised Operating Budget Request", recommends that:	The Police Services Board approved the 2016 Operating Budget for the Toronto Police Service in the amount of \$1,736.3 million gross and \$1,006.7 million net (2.76% increase over 2015) is consistent with the 2016	Adopted
Report	1. Budget Committee approve a revised 2016 net operating budget request of \$1,006.7 million, an increase of \$27 million or 2.76 percent over the 2015 net approved budget.	Preliminary Operating Budget for Toronto Police Service.	
BU18.1ad Toronto Police Service	The report dated January 14, 2016 from Chair, Toronto Police Services Board entitled "KPMG Report for the Toronto Police Services Board - Opportunities for the Future for the Board's	The Toronto Police Services Board considered the KPMG report on "Opportunities for the Future" on December 17, 2015 and approved the following:	Received for information
Report	Consideration", recommends that:  1. The Budget Committee receive the KPMG report titled "Toronto Police Services Board: Opportunities for the Future for the Board's Consideration" for information.	<ul> <li>The creation of a Task Force, to be jointly chaired by the Chair and the Chief and whose membership may include a maximum of 12 TPS members and external subject matter experts, to review and study all of the reports over the last five years dealing with organizational change and potential efficiency measures to determine how best to modernize the structure and service delivery of the TPS and to deliver services more efficiently and effectively.</li> <li>The Task Force be directed to report back to the Board with an interim report in June 2016 including recommendations arising from the interim report, with a subsequent report and additional recommendations to follow in December 2016.</li> <li>That this report be forwarded to the City Manager and to the City of Toronto Budget Committee for</li> </ul>	



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU18.1m  Toronto Atmospheric Fund  Letter	The Letter dated September 25, 2015 from the Board of Directors of the Toronto Atmospheric Fund, entitled "Toronto Atmospheric Fund - Draft Operating Budget for 2016", recommends that:  1. The letter be forwarded to the City of Toronto for submission into the City Budget process and for confirmation of the 2016 operating subsidy levels.	The Board of Directors of Toronto Atmospheric Fund approved its 2016 Operating Budget in the amount of \$2.6 million which is consistent with the 2016 Preliminary Operating Budget for Toronto Atmospheric Fund.	Adopted	
BU18.1ab	The Report dated December 30, 2015 from the City Manager entitled "2015 Participatory Budgeting Pilot", recommends that:	This report recommends extending the Participatory Budgeting Pilot by two additional years; increasing the	Adopted	
Corporate  Report  2. City Council authorize the City Participatory Budgeting pilot for the three (3) areas of the 2015 p Ward 35.  3. City Council authorize the Dep Financial Officer to fund up to pilot area, for a total annual cost following capital funding sources.	2. City Council authorize the City Manager to extend the 2015 Participatory Budgeting pilot for two (2) additional years in the three (3) areas of the 2015 pilot: Ward 33, Ward 12 and	value of Capital funding to be allocated to each participating pilot to \$0.250 million and the addition of one position.  A temporary position is required in the Strategic and Corporate Policy Division for \$0.138 million to coordinate the project and evaluation.  In addition, program and evaluation costs of approximately \$0.035 million annually will continue to be funded from the City Manager's Office Operating		
	<ul> <li>a. Capital Financing Reserve Fund;</li> <li>b. Section 37 funds that are ready to be spent within the pilot timeline;</li> <li>c. Other applicable capital funding sources that meet the intent of PB including the City's Parkland Reserve Fund, Public Realm funding, and Neighborhood Improvement Area capital funding in the City's Facilities 2016-2025 Capital Budget and Plan.</li> </ul>	Budget to the end of 2017.  This new request is currently not included in the 2016 Preliminary Operating Budget for the City Manager's Office. It is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2016 Budget process. Initially this item was listed at \$0.171 million gross and net; however in the report from the City Manager, the additional \$0.035 million in equipment and supply costs has been		



### 2016 Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU18.1ab	4. City Council consider as part of the 2016 Budget process the	absorbed by the City Manager's Office.	
Corporate	addition of 1 temporary position in the City Manager's Office 2016 Operating Budget to implement the pilot		
Report	extension, at an annual cost of \$138,000, as described in		
(Con't)	Appendix 2 – Items referred to the Budget Process – New and Enhanced Detailed List to the Presentation (December 15, 2015) from the City Manager and the Deputy City Manager and Chief Financial Officer.		
	5. City Council request the City Manager to report back in 2018 on the results of the Participatory Budgeting pilot including an evaluation and options in future years.		
BU18.1ae	Transmittal by the City Clerk entitled "Decision Letter from the	It is recommended that this report be received for	Received for
Corporate	Budget Subcommittee - City Hall, Scarborough, and East York Civic Centres Consultation", provides a summary of the public presentations at the above listed consultations on January 12, 13 &	information.	information
Letter	14, 2016.		
BU18.1af	Transmittal by the City Clerk entitled "Decision Letter from the Budget Subcommittee - Etobicoke, North York and York Civic	It is recommended that this report be received for information.	Received for information
Corporate	Centres Consultation", provides a summary of the public presentations at the above listed consultations on January 12, 13, &		
Letter	14, 2016.		
<b>Budget Committee Item</b>	That the action items in the Operating Budget Notes for Tax	The Operating Budget Notes for Tax Supported	Adopted as
(BU18.1)	Supported Programs be adopted as amended by the foregoing.	Program and Agencies present the 2016 Preliminary	amended
<b>Corporate Motion</b>		Operating Budget and reflect Budget Committee's decisions up to and including its meeting of January 26,	by the foregoing
2016 Tax Supported		2016	



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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
Budget Committee Item (BU18.1)	That the Deputy City Manager and Chief Financial Officer submit to Executive Committee as its meeting of February 9, 2016 a corporate report outlining the 2016 Operating Budget, as		Adopted		
<b>Corporate Motion</b>	recommended by the Budget Committee.				
2016 Operating Budget Corporate Report					
Budget Committee Item (BU18.2)	The report dated January 26, 2016 from the Deputy City Manager and Chief Financial Officer, entitled "Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible	This report discusses the impact of excluding amortization expenses and post-employment benefits expenses from the 2016 Operating Budget; and requests	Adopted		
Additional City of Toronto Act Reporting	Capital Assets" recommends that:	City Council to adopt the recommendation contained therein in accordance with Provincial requirements.			
Requirements as a Result of Recording of Tangible Capital Assets	This report be received for information.	Ontario Regulation 286/09 "Budget Matters – Expenses" requires that the City shall prepare a report, prior to adoption of its budget, detailing amortization, post-			
Report		employment benefits and landfill closure and post- closure expenses, if excluded from the budget. It also requires that the City adopt the report by resolution.			
		Consistent with prior years, the City's 2016 Operating and Capital budgets have been prepared on the modified cash basis and therefore exclude the expenses listed above.			