

APPENDIX 6
Capital Dashboard by Program/Agency

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**2015 Capital Spending by Program
Cluster A**

Cluster A			2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
Program		2016 Approved Cash Flow	YTD Spending	Year-End Projection	% at Year End		
CS	Q1	7.70	0.33	7.54	98.0%		Ⓞ
EDC	Q1	29.25	0.71	22.12	75.6%		Ⓞ
LTCHS	Q1	30.17	3.19	29.43	97.5%		Ⓞ
PF&R	Q1	234.20	6.71	144.95	61.9%		Ⓢ
SS&HA	Q1	31.08	8.15	26.16	84.2%		Ⓞ
TESS	Q1	2.50	0.00	2.50	100.0%		Ⓞ
TPS	Q1	19.50	0.21	15.90	81.5%		Ⓞ
Total	Q1	354.39	19.30	248.61	70.2%		
Ⓞ >70%		Ⓢ between 50% and 70%		Ⓡ < 50% or > 100%			

For the three months ended March 31, 2016, capital expenditures for this Cluster totalled \$19.30million (5%) of their collective 2016 Approved Capital Budget of \$354.393 million. Spending is expected to increase to \$248.609 million (70.2%) by year-end.

The majority of the Programs in this Cluster are projecting a year-end spending rate over 70% of their respective 2016 Approved Capital Budgets. Spending rate at year-end for Parks, Forestry & Recreation is projected to be 61.9%; for Toronto Employment & Social Services 100%; Children Service and Long Term Care Home project spending rate over 90% while Economic Development & Culture, Shelter Support & Housing Administration and Toronto Paramedic Services anticipate spending rate of over 80%.

Children's Services

Chart 1
2016 Approved Budget by Category (\$7.70)

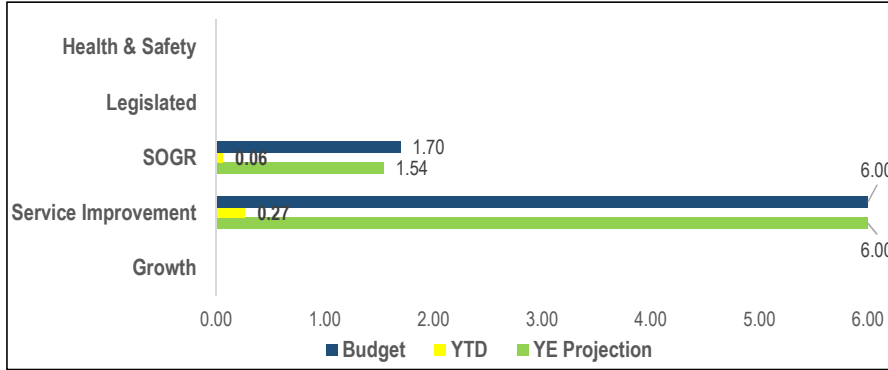


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	6
Growth	
Total # of Projects	8

Chart 2
Project Status (# of Projects)

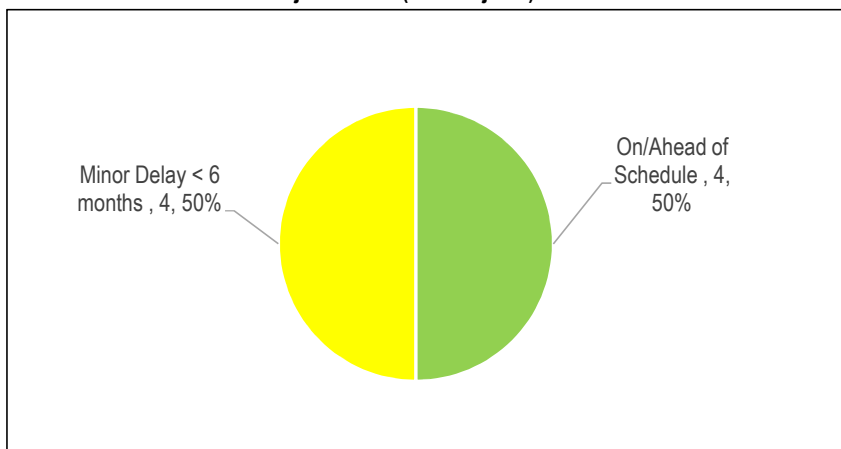


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		1
Co-ordination with Other Projects		
Community Consultation		1
Other*		2
Total # of Projects		4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.55	4.15			

Reasons for "Other*" Projects Delay:

- The delivery of the State of good repair project is temporarily delayed due to co-ordination and timing of projects with the Early Learning Centres, and the need to issue RFQs, with the work expected to be delivered primarily over the summer and fall.
- Advent Health Child Care Centre project agreement is under discussion with the Advent Health Care Board.

Key Discussion Points:

- The St John the Evangelist Catholic School project has been delayed due to the need to relocate the building site which has delayed the completion of the agreement between the Toronto Catholic District School Board and the City.
- Bridletown Community Centre Child Care Centre project, a joint project with YMCA and other community partners, is in the planning stage.

Children's Services

Projects by Category (Million)	2010 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TELCCS SOGR 2015	0.155	0.062	40.0%	0.155	100.0%	Ⓞ	Ⓞ	#1	1.430	1.337
TELCCS SOGR 2016	1.542	0.000	0.0%	1.389	90.1%	Ⓞ	Ⓜ	#1	1.542	0.000
Sub-Total	1.697	0.062	3.7%	1.544	91.0%	-	-		2.972	1.337
Service Improvements										
St John the Evangelist Catholic School	1.610	0.000	0.0%	1.610	100.0%	Ⓞ	Ⓜ	#2	3.900	0.000
Service Efficiency Implementation	1.004	0.263	26.2%	1.004	100.0%	Ⓞ	Ⓞ		3.175	1.034
Block 31 Child Care Centre	0.130	0.003	2.3%	0.130	100.0%	Ⓞ	Ⓞ		3.628	0.055
Avondale Public School	2.256	0.000	0.0%	2.256	100.0%	Ⓞ	Ⓞ	#2	3.900	0.279
Bridletown Community Centre	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓜ	#2	3.900	0.000
Advent Health Care Child Care Centre	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓜ	#2	2.710	0.000
Sub-Total	6.000	0.266	4.4%	6.000	100.0%	-	-		21.213	1.368
Growth Related										
Sub-Total	0.000	0.000	0.0%	0.000	0.0%	-	-		0.000	0.000
Total	7.697	0.328		7.544					24.185	2.705

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

SOGR projects are primarily delivered in the summer and throughout the fall, once project requests have been received and

Note # 2:

Projects are in the design stage, being tendered, or pending finalizing service agreements

Economic Development and Culture

Chart 1
2016 Approved Budget by Category (\$29.25)

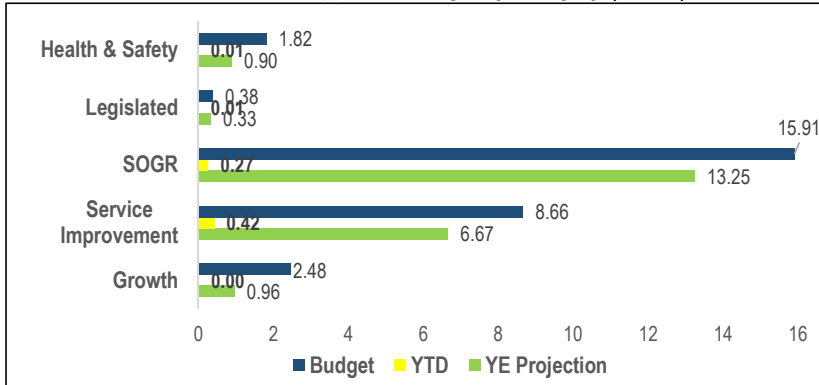


Table 1
2016 Active Projects by Category

Health & Safety	2
Legislated	4
SOGR	127
Service Improvement	26
Growth	13
Total # of Projects	172

Chart 2
Project Status (# of Projects)

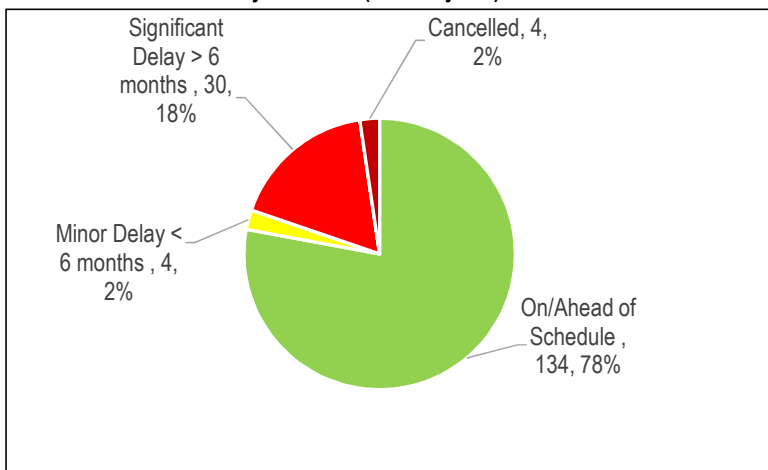


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	17	1
Contractor Issues	1	
Site Conditions		2
Co-ordination with Other Projects	12	
Community Consultation		
Other*		1
Total # of Projects	30	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.60	3.75	1.54		1.36

Reasons for "Other*" Projects Delay:

- A decision is pending on the site re-development.

Key Discussion Points:

- The Guild Revitalization project is a complex undertaking that must be fully integrated with the development of the Guild Inn site. Market investigation and pre-planning has begun on the cultural precinct
- the Fort York Visitor Centre project was set back by a full year in 2011 when the original tender came back over budget. Installation of the Magna Carta at the Visitor Centre in November 2015 will delay the completion of the exhibit until June 2016.
- John St. Roundhouse Museum project is delayed since the Copeland Transformer Station is under construction by Toronto Hydro. The original completion date of December 2014 has been postponed to March 2016.
- Berkeley Street Theatre project is delayed since the Canadian Stage Company had taken a booking for the theatre "dark period" that had been the scheduled construction window.

Economic Development
and Culture

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Restoration/Preservation of Heritage Elements	1.819	0.007	0.4%	0.900	49.5%	R	G		7.572	4.870
Sub-Total	1.819	0.007	0.4%	0.900	49.5%	-	-		7.572	4.870
Legislated										
Major Maintenance	0.282	0.009	3.2%	0.233	82.6%	G	G		0.350	0.034
Restoration/Preservation of Heritage Elements	0.100	0.000	0.0%	0.100	100.0%	G	G		0.100	0.000
Sub-Total	0.382	0.009	2.4%	0.333	87.2%	-	-		0.450	0.034
State of Good Repair										
BIA Streetscape Improvement Program	9.742	0.050	0.5%	8.758	89.9%	G	G		7.597	4.186
Collections Care	0.103	0.028	27.3%	0.103	100.0%	G	G		0.200	0.125
Major Maintenance	2.218	0.071	3.2%	1.875	84.5%	G	G		10.861	4.511
Refurbishment and Rehabilitation	0.394	-0.001	-0.4%	0.175	44.5%	R	G		1.108	0.603
Restoration/Preservation of Heritage Elements	3.344	0.119	3.6%	2.291	68.5%	Y	G		8.388	4.848
Village of Islington	0.106	0.000	0.0%	0.052	49.2%	R	G		0.106	0.000
Sub-Total	15.906	0.267	1.7%	13.255	83.3%	-	-		28.260	14.273
Service Improvements										
Commercial Façade Improvement Program	0.750	0.020	2.7%	0.649	86.5%	G	G		1.002	0.493
Cultural Infrastructure Development	0.947	0.016	1.7%	0.432	45.6%	R	G		2.165	1.231
Economic Competitiveness Data Mgmt System	0.300	0.000	0.0%	0.000	0.0%	R	R	# 1	0.300	0.000
IT Projects	0.442	0.086	19.5%	0.442	100.0%	G	G		0.500	0.144
Mural Program	0.054	0.000	0.0%	0.054	100.0%	G	G		0.050	0.046
Refurbishment and Rehabilitation	0.068	0.000	0.0%	0.068	100.0%	G	G		0.075	0.007
Restoration/Preservation of Heritage Elements	0.027	0.000	0.0%	0.027	100.0%	G	G		0.050	0.023
Service Enhancements	6.077	0.301	4.9%	4.997	82.2%	G	G		21.577	15.131
Sub-Total	8.665	0.422	4.9%	6.669	77.0%	-	-		25.719	17.075
Growth Related										
Cultural Infrastructure Development	2.335	0.005	0.2%	0.884	37.8%	R	G		5.650	3.394
Restoration/Preservation of Heritage Elements	0.140	0.000	0.0%	0.081	57.9%	Y	G		0.402	0.061
Sub-Total	2.475	0.005	0.2%	0.965	39.0%	-	-		6.052	3.456
Total	29.247	0.710	2.43%	22.122	75.6%				68.053	39.708

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

Note # 1:
Project has been cancelled.

Long-Term Care Homes and Services (LTCHS)

Chart 1
2016 Approved Budget by Category (\$30.17)

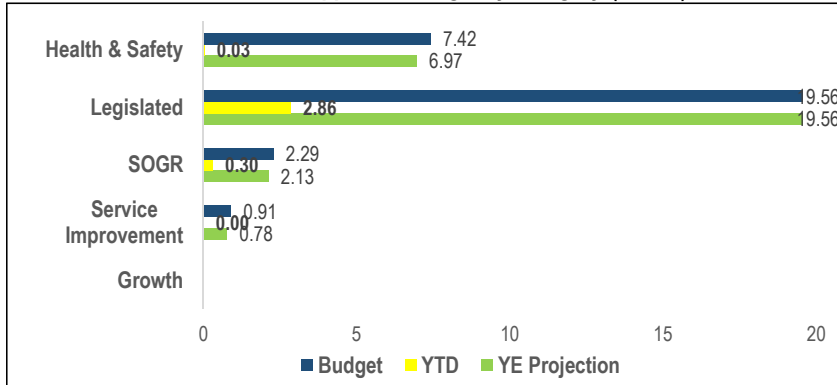


Table 1
2016 Active Projects by Category

Health & Safety	4
Legislated	2
SOGR	2
Service Improvement	1
Growth	0
Total # of Projects	9

Chart 2
Project Status (# of Projects)

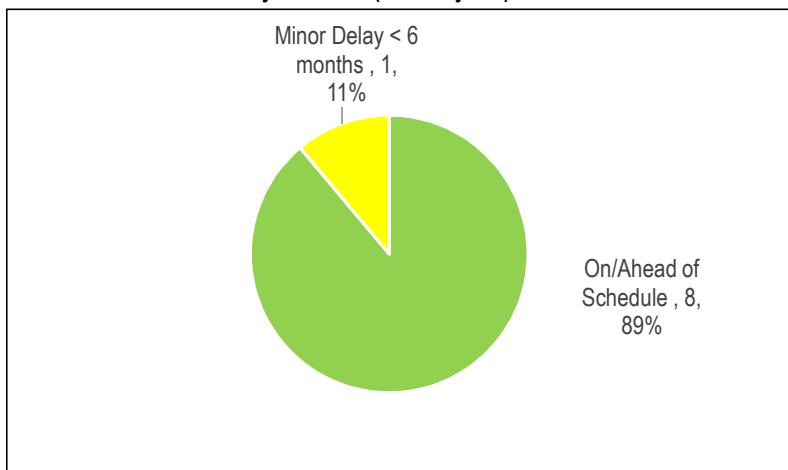


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.70	19.47			

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- Kipling Acres minor delay is due to updated project completion schedule and the project is expected to be completed by July on budget.

Long-Term Care
Homes and Services
(LTC/HS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
LTC Specialty System H&S Upgrades	1.248	0.022	1.7%	1.118	89.6%	G	G		8.995	7.629
LTC Electrical - H&S Life Safety Systems	1.300	0.049	3.8%	1.300	100.0%	G	G		5.786	4.748
LTC Mechanical -H&S HVAC Repairs/Upgrades	3.030	-0.038	-1.3%	2.840	93.7%	G	G		7.167	3.417
LTC Specialty Systems H&S Elevator Upgrades	1.839	0.000	0.0%	1.714	93.2%	G	G		4.163	2.253
Sub-Total	7.416	0.033	0.4%	6.971	94.0%	-	-		26.111	18.047
Legislated										
Kipling Acres 145 bed construction	19.468	2.857	14.7%	19.468	100.0%	G	Y	# 1	47.500	31.913
2015-2019 George Street Revitalization	0.092	0.000	0.0%	0.092	100.0%	G	G		0.900	0.358
Sub-Total	19.561	2.857	14.6%	19.561	100.0%	-	-		48.400	32.271
State of Good Repair										
2015 SOGR Building Upgrades	1.000	0.301	30.1%	1.000	100.0%	G	G		3.545	2.890
2016 SOGR Building Upgrades	1.290	0.000	0.0%	1.125	87.2%	G	G		3.390	0.000
Sub-Total	2.290	0.301	13.2%	2.125	92.8%	-	-		6.935	2.890
Service Improvements										
Electronic Healthcare System	0.906	0.000	0.0%	0.775	85.5%	G	G		2.152	0.000
Sub-Total	0.906	0.000	0.0%	0.775	85.5%	-	-		2.152	0.000
Total	30.173	3.191		29.432					83.598	53.207

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The project schedule has been revised based on progress; the project will be completed in July on budget.

Parks, Forestry and Recreation (PF&R)

Chart 1
2016 Approved Budget by Category (\$234.20)

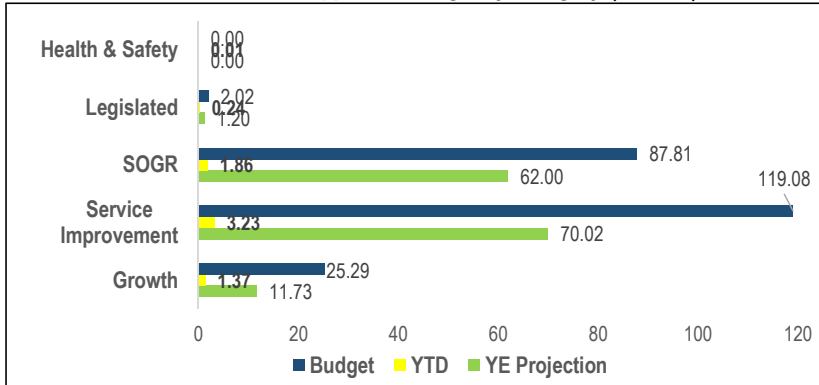


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	7
SOGR	50
Service Improvement	285
Growth	24
Total # of Projects	366

Chart 2
Project Status (# of Projects)

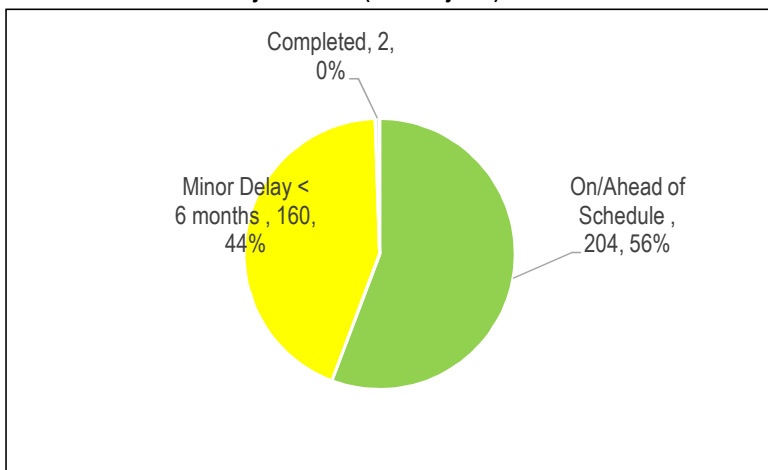


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		15
Contractor Issues		3
Site Conditions		33
Co-ordination with Other Projects		38
Community Consultation		14
Other*		57
Total # of Projects		160

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
95.91	137.78		0.52	

Reasons for "Other*" Projects Delay:

- Third party funding is pending or not yet secured/received.
- Environmental assessment and/or final approvals to proceed are still pending
- Final design of the project is not complete

Key Discussion Points:

- The increased project volumes are the primary reasons for the Division's declining spending rates between 2011 and 2015.
- The Program continues to experience challenges completing many of the growth and service improvement projects due to extended public consultation, co-ordination with other Community partners and unfavourable site conditions.
- Land Acquisition projects are delayed due to the extended acquisition process of various properties and remediation issues on multiple sites that may not be resolved by year-end.
- Outdoor Recreation Centre projects are delayed due to site conditions for sports field projects and various programming constraints.

Parks, Forestry and Recreation (PF&R)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Special Facilities	0.000	0.007		0.000		Ⓞ	Ⓞ		0.500	0.494
Sub-Total	0.000	0.007		0.000		-	-		0.500	0.494
Legislated										
Land Acquisition	1.234	0.027	2.2%	0.419	33.9%	Ⓡ	Ⓡ	#1	2.820	1.514
Special Facilities	0.785	0.213	27.1%	0.785	100.0%	Ⓞ	Ⓞ		1.600	1.028
Sub-Total	2.020	0.240	11.9%	1.204	59.6%	-	-		4.420	2.541
State of Good Repair										
Arena	15.048	0.087	0.6%	9.018	59.9%	Ⓨ	Ⓞ		40.250	22.078
Community Centres	16.848	0.409	2.4%	11.353	67.4%	Ⓨ	Ⓞ		37.504	20.922
Environmental Initiatives	3.091	0.010	0.3%	2.341	75.7%	Ⓞ	Ⓨ	# 1	7.500	4.159
Facility Components	12.195	0.501	4.1%	9.307	76.3%	Ⓞ	Ⓞ		21.654	9.260
Land Acquisition	0.000	0.000	N/A	0.000	N/A				5.475	5.458
Outdoor Recreation Centres	4.098	0.168	4.1%	3.085	75.3%	Ⓞ	Ⓞ		9.314	5.229
Park Development	5.199	0.140	2.7%	5.199	100.0%	Ⓞ	Ⓞ		11.960	6.674
Parking Lots and Tennis Courts	4.468	0.162	3.6%	2.958	66.2%	Ⓨ	Ⓨ	# 1	9.445	4.929
Playgrounds/Waterplay	1.712	0.012	0.7%	1.262	73.7%	Ⓞ	Ⓞ		5.180	3.172
Pool	6.841	0.184	2.7%	4.641	67.8%	Ⓨ	Ⓨ	# 2	16.500	9.604
Special Facilities	10.179	0.096	0.9%	7.749	76.1%	Ⓞ	Ⓞ		17.235	7.144
Trails & Pathways	8.135	0.093	1.1%	5.085	62.5%	Ⓨ	Ⓨ	# 1	14.150	6.182
Sub-Total	87.814	1.862	2.1%	61.998	70.6%	-	-		196.167	104.811
Service Improvements										
Arena	4.777	0.042	0.9%	1.327	27.8%	Ⓡ	Ⓡ	# 3	9.265	2.748
Community Centres	7.424	0.212	2.9%	5.216	70.3%	Ⓞ	Ⓞ		28.093	9.859
Environmental Initiatives	3.746	0.000	0.0%	1.557	41.6%	Ⓡ	Ⓨ	# 4	8.775	3.596
Facility Components	0.894	0.084	9.4%	0.544	60.8%	Ⓨ	Ⓨ	# 2	6.592	4.104
Information Technology	8.743	0.072	0.8%	4.860	55.6%	Ⓨ	Ⓨ	# 5	18.078	5.481
Land Acquisition	0.000	0.000	N/A	0.000	N/A				0.800	0.766
Outdoor Recreation Centres	4.848	0.327	6.8%	3.134	64.6%	Ⓨ	Ⓞ		16.035	2.475
Park Development	56.399	2.013	3.6%	37.406	66.3%	Ⓨ	Ⓞ		126.932	44.349
Playgrounds/Waterplay	10.427	0.089	0.9%	7.826	75.1%	Ⓞ	Ⓞ		24.523	10.244
Pool	3.179	0.074	2.3%	1.125	35.4%	Ⓡ	Ⓞ		17.000	0.895
Special Facilities	10.137	0.085	0.8%	3.766	37.1%	Ⓡ	Ⓨ	# 6	19.499	1.107
Trails & Pathways	8.503	0.229	2.7%	3.262	38.4%	Ⓡ	Ⓞ		18.132	3.812
Sub-Total	119.077	3.227	2.7%	70.022	58.8%	-	-		293.723	89.436

Parks, Forestry and Recreation (PF&R)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Community Centres	8.056	1.260	15.6%	6.867	85.2%	Ⓞ	Ⓞ		141.425	49.794
Land Acquisition	15.443	0.063	0.4%	4.354	28.2%	Ⓜ	Ⓜ	# 7	43.853	27.460
Outdoor Recreation Centres	1.404	0.051	3.6%	0.350	24.9%	Ⓜ	Ⓜ	# 8	3.500	0.175
Park Development	0.385	0.000	0.0%	0.155	40.3%	Ⓜ	Ⓜ	# 2	8.802	5.000
Sub-Total	25.289	1.374	5.4%	11.727	46.4%	-	-		197.580	82.428
Total	234.198	6.711	2.9%	144.951	61.9%				692.391	279.711

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ		Ⓜ

Note # 1:

Delays are related mainly to environmental testing/site condition assessments and/or subsequent reporting requirements to the Ministry of the Environment.

Note # 2:

Project requires additional public consultation and is to be co-ordinated with other community projects.

Note # 3:

The location of the Don Mills Civitan Replacement Arena is yet to be confirmed; and the College Park Artificial Ice Rink Arena will be delivered by the developer once the main structure is complete.

Note # 4:

The design of the Rouge Park - Beare Road project was delayed as it required decommissioning approval from Solid Waste Management Services as well as input from Parks Canada on potential uses for the site. The Mud Creek project (phase 1) has been delayed as a result of site condition assessments.

Note # 5:

IT projects require co-ordination with other partner divisions and/or the RFP process has been delayed.

Note # 6:

The RFP for the ferry replacement has been delayed due to an extended design period; and the Centennial Park Ski Hill project has been delayed pending the development of a long term strategy for the entire hill.

Note # 7:

The closing date for the land acquisition is not known at this time.

Note # 8:

Earl Bales Fieldhouse and Expansion project is delayed due to the RFP process.

Chart 1
2016 Approved Budget by Category (\$31.08)

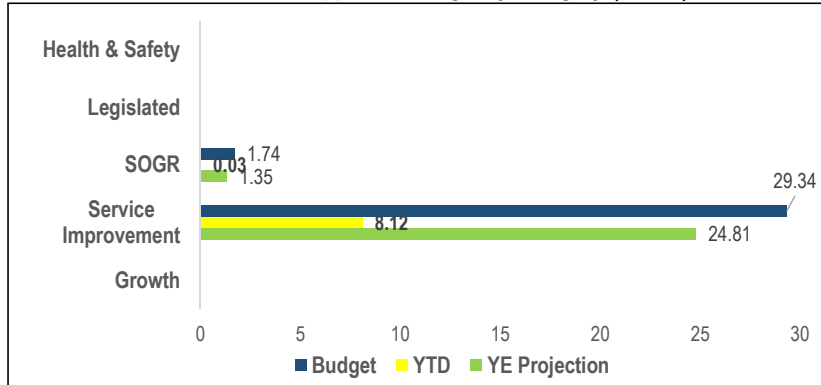


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	5
Growth	
Total # of Projects	7

Chart 2
Project Status (# of Projects)

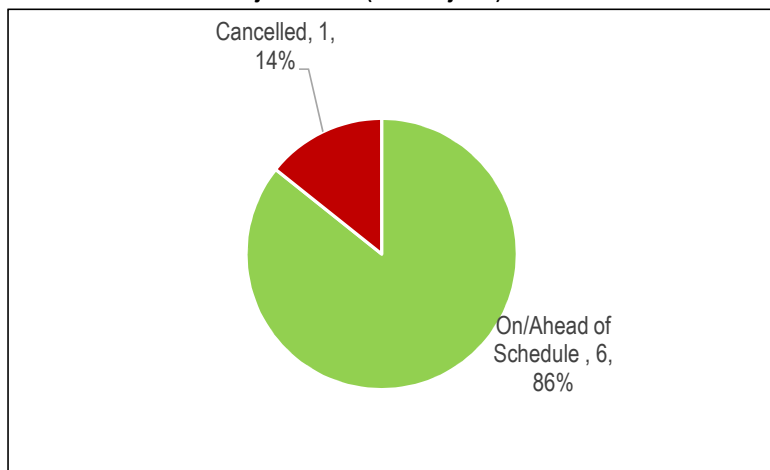


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
28.08				3.00

Reasons for "Other*" Projects Delay:

- The project to purchase Homewood Avenue has been cancelled and the property will no longer be purchased with Section 37 funds but will be purchased by a developer and given to the City for affordable housing. A report to Council is expected in Q2-2016.

Key Discussion Points:

- The costs related to Phase 1 of the GSR project are primarily for the architect and project management. Phase 2 funding will be utilized for the transition phase once Council has approved the delivery model and costs for the project in June.
- Cash flow spending for SOGR projects is expected to accelerate in the second half of the year as more of the purchase orders and contracts are awarded.
- The Shelter Land Acquisition is tied to contractual arrangements with a developer and won't be paid until the completion of certain milestones.
- Architects have been engaged in the conceptual design work for 389 Church Street.

Shelter, Support and
Housing
Administration (SSHA)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Capital Repairs/ Replacement City Owned	1.540	0.028	1.8%	1.155	75.0%	Ⓞ	Ⓞ		1.600	0.087
Capital Repairs/ Replacement Leased	0.195	0.001	0.7%	0.195	100.0%	Ⓞ	Ⓞ		0.200	0.006
Sub-Total	1.735	0.029	1.7%	1.350	77.8%	-	-		1.800	0.094
Service Improvements										
George Street Redevelopment (GSR)	2.864	0.419	14.6%	2.864	100.0%	Ⓞ	Ⓞ	#1	15.320	12.876
GSR Project - Phase 2	8.409	0.000	0.0%	8.409	100.0%	Ⓞ	Ⓞ		8.409	0.000
Shelter Land Acquisition	0.730	0.000	0.0%	0.730	100.0%	Ⓞ	Ⓞ		7.300	0.000
Kingston Road	8.200	7.700	93.9%	8.200	100.0%	Ⓞ	Ⓞ	#3	8.200	7.700
Homewood Avenue	3.000	0.000	0.0%		0.0%	Ⓡ	Ⓡ	#2	3.000	0.000
389 Church Street	6.138	0.000	0.0%	4.604	75.0%	Ⓞ	Ⓞ		10.538	0.000
Sub-Total	29.341	8.119	27.7%	24.806	84.5%	-	-		52.767	20.576
Total	31.076	8.148	26.2%	26.156	84.2%				54.567	20.670

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓞ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or > 100% of Approved Cash Flow

Note # 1:

Spending for Phase 2 of the GSR project is contingent on Council approving the full scope of the project. A report will be going forward in June 2016.

Note # 2:

This project has been cancelled and the City will no longer require these Section 37 funds to acquire the property.

Note # 3:

The property has been acquired in February but there may still be closing costs and other.

Toronto Employment and Social Services (TESS)

Chart 1
2016 Approved Budget by Category (\$2.50)

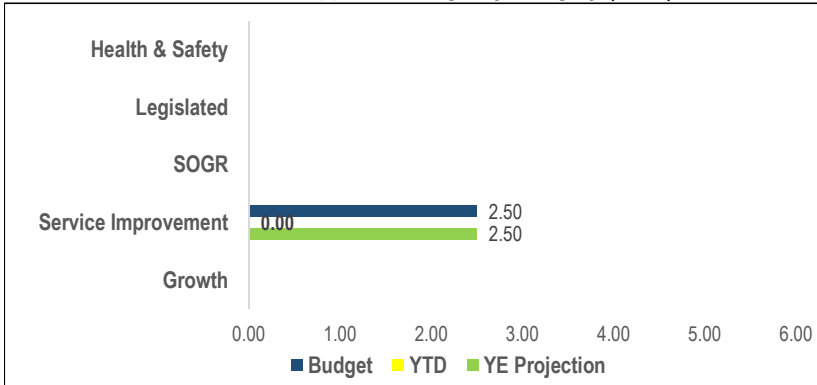


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	
Total # of Projects	1

Chart 2
Project Status (# of Projects)

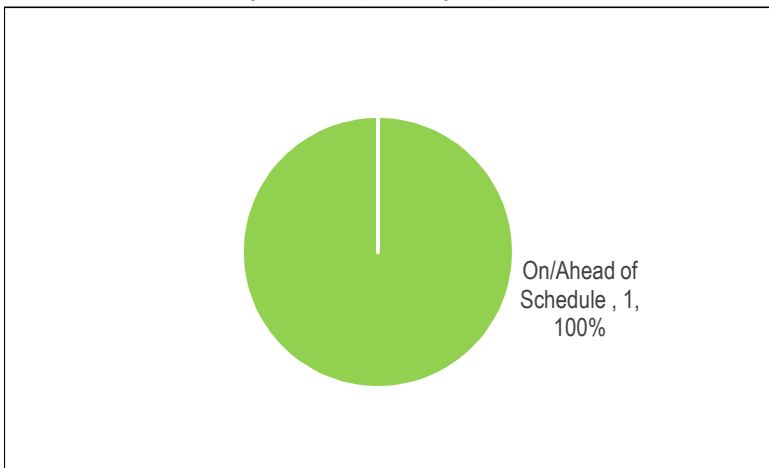


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.50				

Key Discussion Points:

- RFP for the Design is in draft form and being finalized with Facilities and Real Estate. Construction is expected to start in Q4 2016.

**Toronto Employment
and Social Services**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Wellesley Place Renovation	2.500	0.000	0.0%	2.500	100.0%	Ⓞ	Ⓞ		5.000	5.000
Sub-Total	2.500	0.000	0.0%	2.500	100.0%	-	-		5.000	5.000
Total	2.500	0.000		2.500					5.000	5.000

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Toronto Paramedic Services (TPS)

Chart 1
2016 Approved Budget by Category (\$19.50)

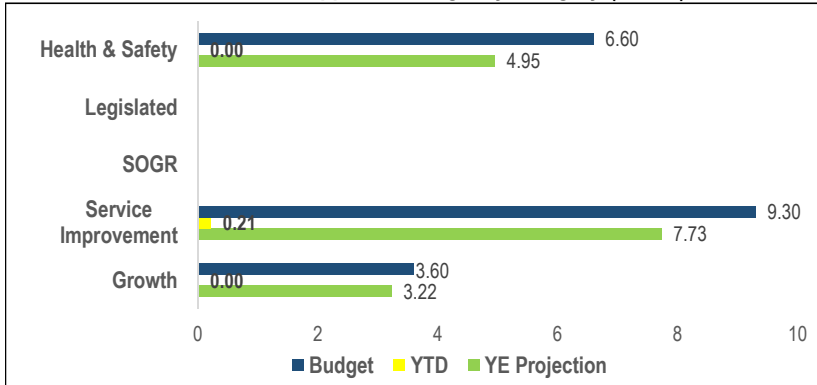


Table 1
2016 Active Projects by Category

Health & Safety	3
Legislated	
SOGR	
Service Improvement	2
Growth	6
Total # of Projects	11

Chart 2
Project Status (# of Projects)

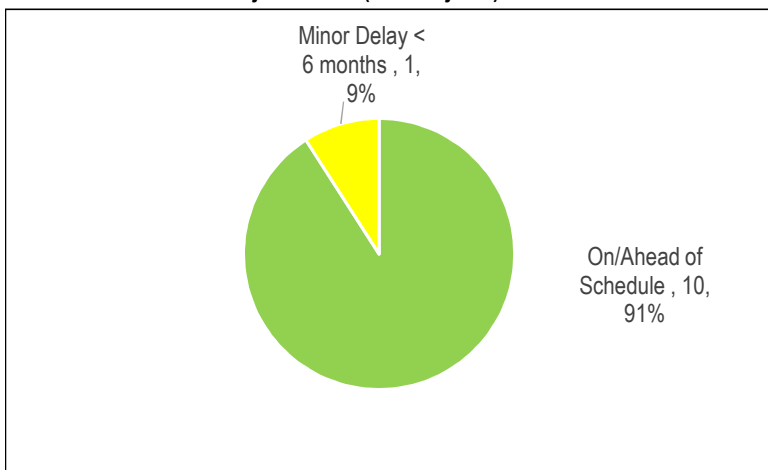


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
19.00	0.50			

Key Discussion Points:

- Procurement of defibrillators is on track and is expected to be completed by December 2016.
- Evaluation of the power stretchers is in progress. The contract award is expected to take place in fall 2016.
- The building permit issuance for the North West Distric Facility has been issued. The project is encountering soil remediation issues and is expected to be completed in early 2017

Toronto Paramedic
Services (TPS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Defibrillator Replacement Purchases 2015	3.215		0.0%	2.300	71.5%	Ⓞ	Ⓞ	#1	7.000	2.010
Power Stretchers	2.885		0.0%	2.400	83.2%	Ⓞ	Ⓞ		5.000	0.115
Portable Radio Replacement	0.500		0.0%	0.250	50.0%	Ⓢ	Ⓢ		1.000	0.000
Sub-Total	6.599	0.000	0.0%	4.950	75.0%	-	-		13.000	2.126
Service Improvements										
Mobile Data Communications - 2015	0.230	0.188	81.6%	0.230	100.0%	Ⓞ	Ⓞ		0.300	0.258
North West District Multi- function - Facility	9.069	0.025	0.3%	7.500	82.7%	Ⓞ	Ⓞ		11.455	1.042
Sub-Total	9.299	0.213	2.3%	7.730	83.1%	-	-		11.755	1.300
Growth Related										
Medical Equipment Replacement	0.323		0.0%	0.323	100.0%	Ⓞ	Ⓞ	# 2	1.782	1.319
Mobile Data Communications 2014	0.300		0.0%	0.250	83.3%	Ⓞ	Ⓞ		0.300	0.000
40 New Defibrillators	0.081		0.0%		0.0%	Ⓞ	Ⓞ		1.400	0.999
Ambulance Radio Replacement	1.000		0.0%	0.750	75.0%	Ⓞ	Ⓞ		1.500	0.000
Additional Ambulances (2016-2019)	1.800		0.0%	1.800	100.0%	Ⓞ	Ⓞ		1.800	
Multifunction Station	0.100			0.100	100.0%	Ⓞ	Ⓞ		0.250	
Sub-Total	3.604	0.000	0.0%	3.223	89.4%	-	-		7.032	2.318
Total	19.502	0.213		15.903					31.787	5.744

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	

Note # 1:

The delays in the issuance of RFP/RFQ has delayed the Portable Radio Replacement project which is now expected to be 50% spent by year-end.

Note # 2:

This project is complete. The remaining \$80K balance of the project will be moved to Medical Equipment Replacement project.

**2016 Capital Spending by Program
Cluster A**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
City Planning	Q1	10.33	0.48	7.32	70.9%		ⓐ
Fire Services	Q1	21.74	1.40	15.12	69.5%		Ⓨ
Transportation	Q1	450.86	16.74	318.98	70.7%		ⓐ
Waterfront Revitalization	Q1	33.70	3.58	27.06	80.3%		ⓐ
Total	Q1	516.64	22.20	368.48	71.3%		
ⓐ >70%		Ⓨ between 50% and 70%		Ⓡ < 50% or > 100%			

For the three months ended March 31, 2016, capital expenditures for this Cluster totalled \$22.197 million (4.3%) of their collective 2016 Approved Capital Budget of \$516.636 million. Spending is expected to increase to \$368.478 million (71.3%) by year-end.

Three Programs in this Cluster are projecting a year-end spending rate of over 70% of their respective 2016 Approved Capital Budgets; while the spending rate for Fire Services Initiative is anticipated to be 69.5% of the 2016 Approved Capital Budget.

City Planning

Chart 1
2016 Approved Budget by Category (\$10.33)

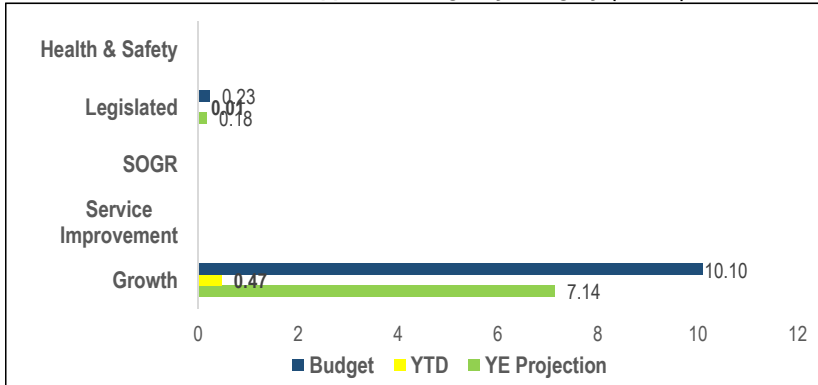


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	
Service Improvement	
Growth	6
Total # of Projects	8

Chart 2
Project Status (# of Projects)

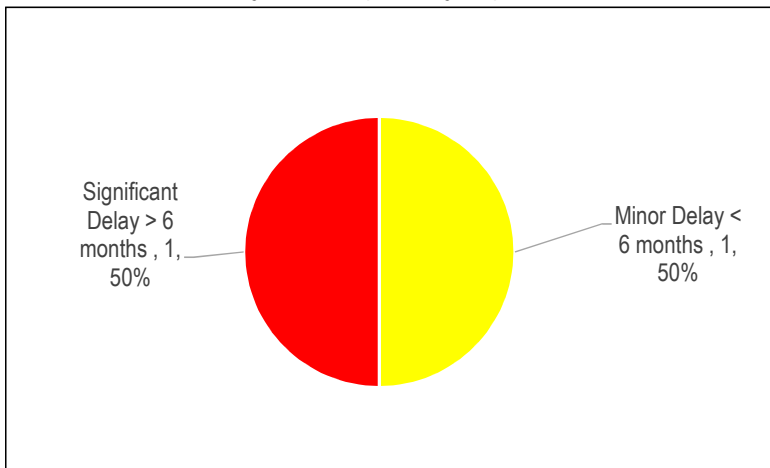


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	1
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.50	1.00		

Key Discussion Points:

- Program finalizing hiring of staff to proceed on capital work
- Capital spending will accelerate in the later part of the year.
- Majority of projects are projected to be completed on time.

City Planning

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Natural Heritage Inventory Studies	0.078	0.011	14.1%	0.063	80.8%	⊖	⊖		0.150	0.082
Toronto Archeological Resources Plan	0.156	0.000	0.0%	0.116	74.4%	⊖	⊖		0.241	0.085
Sub-Total	0.234	0.011	4.7%	0.179	76.5%	-	-		0.391	0.167
Growth Related										
Development Charges Funded Studies										
Growth Studies	2.888	0.044	1.5%	2.142	74.2%	⊖	⊖		6.924	2.748
Transportation & Transit Studies	0.892	0.037	4.2%	0.767	86.0%	⊖	⊖		1.250	0.370
Avenue/ Area Studies	0.445	0.015	3.4%	0.320	71.9%	⊖	⊖		0.750	0.314
Heritage Conservation Dist. Studies	1.500	0.014	0.9%	0.764	50.9%	⊕	⊕	#1	2.500	0.290
Places	4.073	0.356	8.7%	2.851	70.0%	⊖	⊖	#2	17.559	11.254
John Street Revitalization	0.300		0.0%	0.300	100.0%	⊖	⊖		2.565	1.582
Sub-Total	10.098	0.466	4.6%	7.143	70.7%	-	-		31.548	16.558
Total	10.332	0.477		7.322					31.939	25.064

On Time	On Budget
On/Ahead of Schedule	⊖ >70% of Approved Cash Flow
Minor Delay < 6 months	⊕ Between 50% and 70%
Significant Delay > 6 months	⊖ < 50% or >100% of Approved Cash Flow

Note # 1:

Project delayed as a result of staff vacancies due to turnover. Process is underway to fill all vacancies, which will result in project moving forward.

Note # 2:

The Civic Improvement program is generally completed within 2 year construction cycle.

Fire Services

Chart 1
2016 Approved Budget by Category (\$21.74)

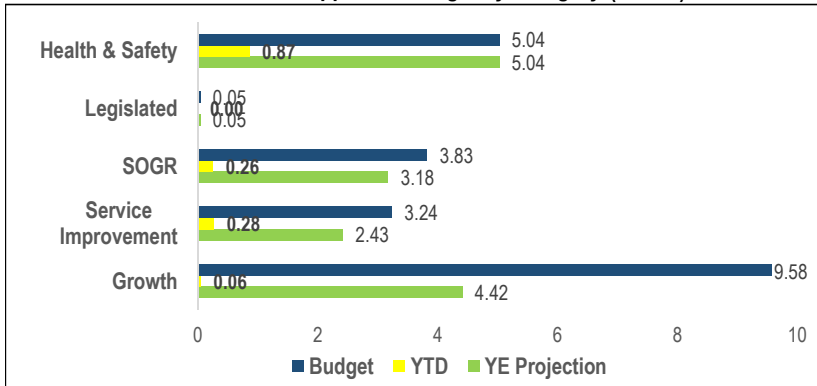


Table 1
2016 Active Projects by Category

Health & Safety	6
Legislated	1
SOGR	8
Service Improvement	3
Growth	3
Total # of Projects	21

Chart 2
Project Status (# of Projects)

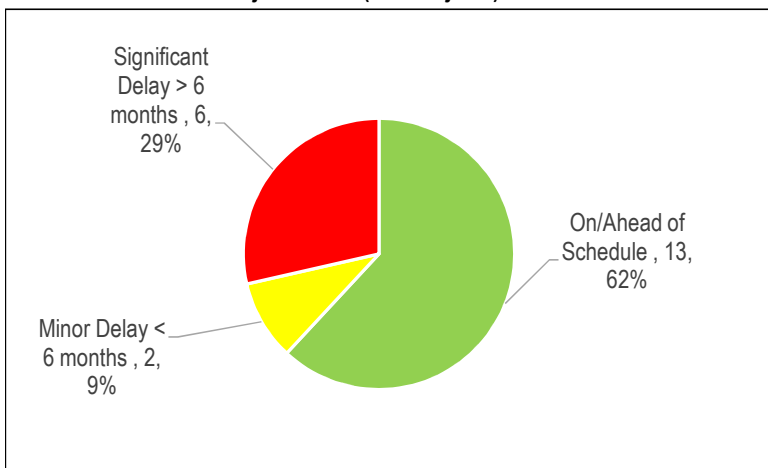


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	3	
Contractor Issues		1
Site Conditions	2	
Co-ordination with Other Projects		
Community Consultation		
Other*	1	1
Total # of Projects	6	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	7.48	8.38		

Reasons for "Other*" Projects Delay:

- Delivery of *Specialized Trucks* is delayed to the 3rd quarter 2017 as a result of specific and complex apparatus specifications.
- *Station A (Station #414)* progressing with minor delays has schematic design completed, with detailed design going for tender in late summer.

Key Discussion Points:

- 13 projects are moving forward as planned, with project spending increasing in Q2.
- *Fire Prevention - South District Consolidation* project is moving forward with detailed design for office space on-going.
- *Emergency Communication System Enhancements; Technical Rescue Simulator Repair; and Computer Aided Dispatch Upgrade* projects are delayed due to complexity and specific project requirements that are being resolved with the vendors as the project move through to delivery.
- *Computer Aided Dispatch Upgrade* project's technical issues need resolution which may require a scope change to deliver within budget.
- *Station B- #144 and Fire Prevention - South District Consolidation* project's site plan has been resubmitted, which has necessitated SPA re-submission resulting in a major delay; Pending the timely receipt of the SPA, construction

Fire Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Purchase Gas Meters for Fire Investigation	0.050	0.000	0.0%	0.050	100.0%	G	G		0.070	0.000
Handheld Pulse Oximeter & Accessories	0.200	0.000	0.0%	0.200	100.0%	G	G		0.200	0.000
Replacement of Cbrne Equipment	0.170	0.000	0.0%	0.170	100.0%	G	G		0.510	0.000
Self-Contained Breathing Apparatus - Replacement	0.227	0.000	0.0%	0.227	100.0%	G	G		5.824	5.571
Bunker Suits Lifecycle Replacement	2.938	0.869	29.6%	2.938	100.0%	G	G		3.900	1.831
Thermal Imaging Cameras	1.450	0.000	0.0%	1.450	100.0%	G	G		1.450	0.000
Sub-Total	5.035	0.869	17.3%	5.035	100.0%	-	-		11.954	7.402
Legislated										
Replacement of HUSAR Equipment 2016	0.050	0.000	0.0%	0.050	100.0%	G	G		0.050	0.000
Sub-Total	0.050	0.000	0.0%	0.050	100.0%	-	-		0.050	0.000
State of Good Repair										
Technical Rescue Simulator Repair	0.250	0.000	0.0%	0.000	0.0%	R	R	#1	0.250	0.000
Replace Aging Propane Pumps & Vaporizers	0.250	0.000	0.0%	0.250	100.0%	G	G		0.250	0.000
Emerg Fire Comm Workstation Console Replacement	0.050	0.000	0.0%	0.050	100.0%	G	G		0.600	0.000
Emergency Phone System Replacement	0.589	0.002	0.3%	0.590	100.2%	G	G		0.720	0.132
Training Simulators Rehabilitation	0.200	0.000	0.0%	0.200	100.0%	G	G		0.000	
Repair the Special Operations Water Simulators	0.250	0.000	0.0%	0.180	72.0%	Y	R	# 1	0.250	0.000
Renovating/Repurposing of Fires Station 424	1.139	0.170	14.9%	1.139	100.0%	G	G		1.230	0.198
Computer Aided Dispatch Upgrade	1.103	0.090	8.2%	0.772	70.0%	Y	Y	#2	1.255	0.242
Sub-Total	3.831	0.262	6.8%	3.181	83.0%	-	-		4.555	0.572

Fire Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Replacement of Fire Station #135	1.848	0.275	14.9%	1.848	100.0%	Ⓞ	Ⓞ		7.334	5.672
Fire Prevention South District Consolidation	0.500	0.000	0.0%	0.090	18.0%	Ⓜ	Ⓡ	# 3	0.500	0.000
Emergency Communication System Enhancement	0.895	0.000	0.0%	0.492	55.0%	Ⓡ	Ⓡ	#4	0.895	0.000
Sub-Total	3.243	0.275	8.5%	2.430	74.9%	-	-		8.729	5.672
Growth Related										
Station B (Stn 144)	5.412	0.000	0.0%	2.000	37.0%	Ⓡ	Ⓡ	#5	9.885	3.973
Keele/ Sheppard Station A (Stn 414) Hwy-27 and Rexdale Blvd	2.096	0.018	0.9%	1.500	71.6%	Ⓞ	Ⓜ	#6	8.342	1.439
Specialized Trucks & Equipment	2.072	0.041	2.0%	0.921	44.4%	Ⓡ	Ⓡ	#7	3.250	1.219
Sub-Total	9.580	0.059	0.6%	4.421	46.1%	-	-		21.477	6.631
Total	21.739	1.465		15.117					46.765	20.277

On Time	On Budget
On/Ahead of Schedule	Ⓞ
Minor Delay < 6 months	Ⓜ
Significant Delay > 6 months	Ⓡ
	Between 50% and 70%
	< 50% or >100% of Approved Cash Flow

Note # 1:

Due to complexity of project, the procurement process is delayed.

Note # 2:

The complexity of the project has resulted in the need to modify the existing work plan, requiring a scope change and revision in expenditure estimates.

Note # 3:

Delays in finalizing site for Prevention and Public Education facility and for a consolidated command centre have delayed project completion

Note # 4:

Project is moving forward, with scope re-evaluation in conjunction with CAD Upgrade Project

Note # 5:

Project is delayed pending site plan approvals mainly due to site development and street scape redesign; pending timely SPA approval, project completion scheduled for Q3, 2017

Note # 6:

Land has been acquired and the schematic design has been developed, with tendering for detailed design scheduled for the summer

Note # 7:

Complexity of specific project requirements have delayed project delivery until Q3, 2017

Transportation Services

Chart 1
2016 Approved Budget by Category (\$450.86)

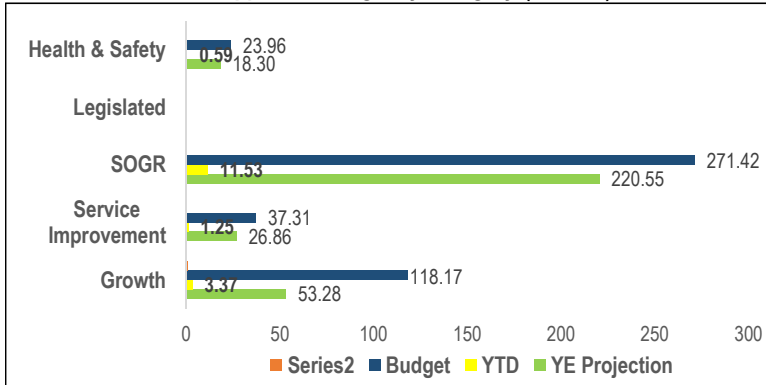


Table 1
2016 Active Projects by Category

Health & Safety	13
Legislated	
SOGR	16
Service Improvement	10
Growth	23
Total # of Projects	62

Chart 2
Project Status (# of Projects)

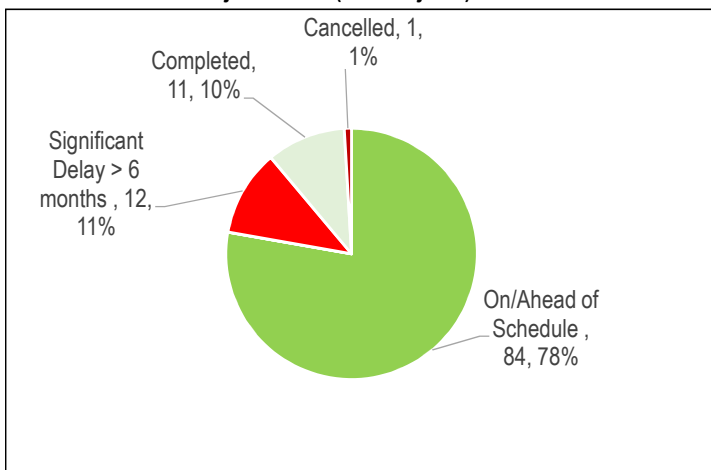


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	3	
Co-ordination with Other	2	
Community Consultation	3	
Other*	3	
Total # of Projects	12	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
406.59		36.75	7.28	0.25

Reasons for "Other*" Projects Delay:

- Transportation Services has three projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as legal issues (resolution of expropriation claims; obtaining access to private property) and postponement of a project to 2018.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status.

Key Discussion Points:

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; have issues with site conditions; and/or are development/transit dependent.

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Accessible Pedestrian Signals	3.223	0.185	5.7%	2.597	80.6%	G	G			
Guide Rail Replacement	1.300	-	0.0%	0.910	70.0%	Y	G		3.300	-
Local Geometric Traffic Safety Improvements	2.316	0.007	0.3%	1.158	50.0%	Y	R	# 1	2.500	0.191
Local Speed Limit Reduction	1.500	-	0.0%	1.425	95.0%	G	G		1.500	-
New Traffic Control Signals / Devices	5.119	0.107	2.1%	4.741	92.6%	G	G			
Pedestrian Safety & Infrastructure	0.951	0.062	6.5%	0.062	6.5%	R	R	# 2		
PXO Visibility Enhancements	0.725	0.038	5.2%	0.540	74.5%	G	G			
Salt Management	1.646	0.036	2.2%	1.001	60.8%	Y	G			
Signal Major Modifications	3.156	0.140	4.4%	2.597	82.3%	G	G			
Tactile Domes Installation	1.000	-	0.0%	0.700	70.0%	Y	G		3.000	-
Traffic Sign Structure	0.397	0.012	3.0%	0.198	50.0%	Y	G			
Two Way Radio Communication	2.200	-	0.0%	1.980	90.0%	G	G		2.200	-
Upgrades to Meet New ESA Requirements	0.432	0.006	1.3%	0.390	90.3%	G	G			
Sub-Total	23.964	0.593	2.5%	18.300	76.4%				12.5	0.2
State of Good Repair										
Bathurst Street Bridge	0.600	0.017	2.8%	0.540	90.0%	G	G		28.313	0.331
City-Bridge	52.488	3.534	6.7%	34.561	65.8%	Y	G			
Ditch Rehabilitation & Culvert Reconstruction	1.000	-	0.0%	0.900	90.0%	G	G			
Don Valley Parkway	2.828	-	0.0%	2.545	90.0%	G	G			
F.G. Gardiner** Facility	47.356	4.907	10.4%	37.885	80.0%	G	G	# 3	2,396.626	105.539
Interim Rehabilitation Of Laneways	2.138	0.000	0.0%	1.924	90.0%	G	G		24.000	5.618
Local Road Rehabilitation	8.000	0.153	1.9%	7.200	90.0%	G	G			
	2.088	0.075	3.6%	1.879	90.0%	G	G			
	47.421	0.761	1.6%	42.685	90.0%	G	G			

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Major Road Rehabilitation	62.356	0.927	1.5%	56.124	90.0%	Ⓞ	Ⓞ			
Major SOGR Pooled	4.397	0.001	0.0%	-	0.0%	N/A	N/A	# 4		
Neighbourhood Improvements	7.966	0.165	2.1%	5.008	62.9%	Ⓢ	Ⓞ			
Retaining Walls Rehabilitation	5.539	0.202	3.7%	4.985	90.0%	Ⓞ	Ⓞ			
Sidewalks	20.165	0.412	2.0%	18.148	90.0%	Ⓞ	Ⓞ			
Traffic Plant Requirements / Signal Asset	6.181	0.282	4.6%	5.564	90.0%	Ⓞ	Ⓞ			
Traffic Plant Restoration	0.899	0.092	10.2%	0.601	66.9%	Ⓢ	Ⓞ		2.900	1.989
Sub-Total	271.420	11.527	4.2%	220.549	81.3%				2,451.8	113.5
Service Improvements										
Advanced Traffic Signal Control	2.802	0.140	5.0%	1.563	55.8%	Ⓢ	Ⓞ			
Cycling Engineering	19.816	0.604	3.0%	12.941	65.3%	Ⓢ	Ⓞ			
Finch LRT - Transportation	0.200	-	0.0%	0.180	90.0%	Ⓞ	Ⓞ		0.200	-
LED Signal Module Conversion	1.000	-	0.0%	0.850	85.0%	Ⓞ	Ⓞ			
Participatory Budgeting Pilot	0.065	-	0.0%	0.059	90.0%	Ⓞ	Ⓞ		0.065	-
Signs & Markings Asset Management	1.007	-	0.0%	0.906	90.0%	Ⓞ	Ⓞ			
Traffic Calming	0.301	-	0.0%	0.271	90.0%	Ⓞ	Ⓞ			
Traffic Control - RESCU	1.600	0.059	3.7%	0.826	51.6%	Ⓢ	Ⓞ			
Transportation Safety & Local Improvements	1.594	-	0.0%	1.275	80.0%	Ⓞ	Ⓞ			
Sub-Total	37.314	1.253	3.4%	26.861	72.0%				0.3	-
Growth Related										
Allen Road Individual EA	0.500	-	0.0%	-	0.0%	Ⓡ	Ⓡ	# 2	2.500	0.179
Dufferin Street Jog Elimination	0.500	-	0.0%	0.450	90.0%	Ⓞ	Ⓡ	# 5		
Gardiner York/Bay/Yonge Reconfiguration	11.739	0.287	2.4%	10.565	90.0%	Ⓞ	Ⓞ		31.800	1.098
Georgetown South City Infrastructure Upgrade	26.840	-	0.0%	-	0.0%	Ⓡ	Ⓞ	# 6	67.100	-

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related Capital Works	0.300	-	0.0%	0.105	35.0%	Ⓡ	Ⓢ	# 7		
Ingram Drive Extension	1.000	-	0.0%	0.500	50.0%	Ⓢ	Ⓡ	# 5	59.600	6.904
King Liberty Cycling Pedestrian Bridge	1.350	-	0.0%	-	0.0%	Ⓡ	Ⓡ	# 8	11.350	-
Lawrence-Allen Revitalization	1.644	-	0.0%	0.493	30.0%	Ⓡ	Ⓡ	# 2	6.274	-
North York Service Road	5.018	0.861	17.2%	4.516	90.0%	Ⓢ	Ⓡ	# 9	20.740	11.583
Port Union Road	0.800	-	0.0%	0.400	50.0%	Ⓢ	Ⓢ		5.000	-
Redlea Avenue - Steeles to McNicoll	8.989	0.994	11.1%	5.393	60.0%	Ⓢ	Ⓢ		19.400	8.025
Regent Park Revitalization	1.702	0.184	10.8%	1.532	90.0%	Ⓢ	Ⓢ		5.942	3.167
Rouge National Park Transfer of	0.222	-	0.0%	0.111	50.0%	Ⓢ	Ⓢ		0.222	-
Scarlett / St. Clair / Dundas	4.251	-	0.0%	1.275	30.0%	Ⓡ	Ⓢ	# 10	50.500	1.187
Six Points Interchange	18.432	-	0.0%	1.001	5.4%	Ⓡ	Ⓡ	# 8	77.297	4.743
Redevelopment St. Clair	2.000	-	0.0%	0.200	10.0%	Ⓡ	Ⓡ	# 8	32.000	-
West/Metrolinx Georgetown Grade Separation	0.500	-	0.0%	0.450	90.0%	Ⓢ	Ⓢ		0.500	-
Steeles Avenue East/Kennedy Rd Grade Separation	1.500	-	0.0%	1.850	123.3%	Ⓡ	Ⓢ	# 11	40.000	-
Steeles Widening (Tapscott Rd - Beare Rd)	0.900	-	0.0%	0.232	25.8%	Ⓡ	Ⓡ	# 12		
Third Party Signals	11.366	0.582	5.1%	10.255	90.2%	Ⓢ	Ⓢ		47.240	3.858
Traffic Congestion Management	14.112	0.459	3.3%	12.849	91.0%	Ⓢ	Ⓢ			
Work for TTC & Others	2.000	-	0.0%	1.100	55.0%	Ⓢ	Ⓢ		2.000	-
Yonge Street Revitalization										

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Yonge Street/Highway 401 Interchange Improvements	2.500	-	0.0%	-	0.0%	Ⓜ	Ⓜ	# 12	25.000	-
Sub-Total	118.165	3.368	2.9%	53.278	45.1%				504.5	40.7
GRAND TOTAL	450.864	16.740	3.7%	318.987	70.8%				2,969.1	154.4

*Project Cost is provided for specific multi-year capital projects, excluding ongoing capital projects (i.e. Major Road Rehab projects)

**The total project cost for the Gardiner reflects the 2012 - 2025 costs.

On Time	Ⓜ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓜ	Between 50% and 70%	
Minor Delay < 6 months	Ⓜ	< 50% or > 100% of Approved Cash Flow	
Significant Delay > 6 months	Ⓜ		

Note # 1:

Parts of this project have been postponed to 2018.

Note # 2:

These projects have been delayed as they require community consultation. As well, the TCHC is the delivery agent for the Lawrence-Allen Revitalization Project and the Environmental Assessment (EA) must be completed first. The Allen Road Individual EA will be discussed at PWIC and the study may be re-focused.

Note # 3:

See Major Capital Projects section.

Note # 4:

Contingency only used if required.

Note # 5:

These projects have been delayed as they require legal resolution. Outstanding claims related to the Dufferin Street Jog Elimination and access to private property issues related to the Ingram Drive Extension.

Note # 6:

While the Georgetown South City Infrastructure Upgrade project is on track, the timing for accessing the related funding within the capital budget is dependent on third parties.

Note # 7:

Projects identified on an 'as needed' basis.

Note # 8:

These projects have been delayed due to the following: (i) The King Liberty Cycling Pedestrian Bridge project has had elevator installation issues, however the design phase has started; (ii) the Six Points Interchange Redevelopment project is finalizing agreements between Toronto Hydro, Build Toronto and the City, and contracts are expected to be finalized by the end of 2016; and, (iii) the St. Clair West/Metrolinx Georgetown Grade Separation may be delayed beyond 2018 due to the ongoing EA.

Note # 9:

This project has been delayed pending resolution of property acquisitions.

Note # 10:

Feasibility study and preliminary design report are in progress (Metrolinx has proposed design modifications). Property acquisitions are required before construction can commence.

Note # 11:

This project is being delivered through a cost-sharing agreement with the Regional Municipality of York. Detailed design is starting in April 2016 and is expected to take 2 years. Projected spending exceeds the total 2016 Budget. Program will consider

Note # 12:

These projects have been delayed as they require co-ordination with other projects to proceed. The Yonge Street/Highway 401 Interchange Improvements project is still in the preliminary planning stage and must be co-ordinated with Ontario Ministry of Transportation (MTO) initiatives.

Waterfront Revitalization Initiative

Chart 1
2016 Approved Budget by Category (\$33.70)

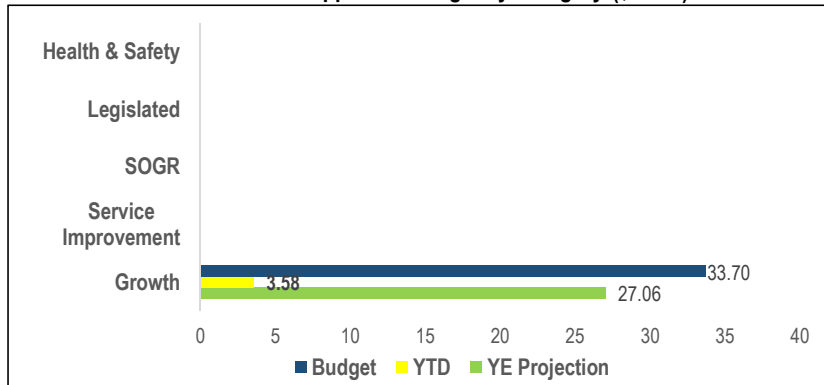


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	12
Total # of Projects	12

Chart 2
Project Status (# of Projects)

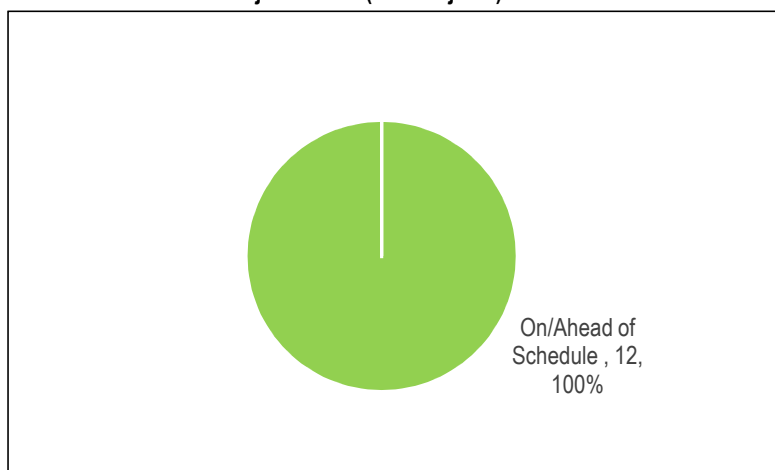


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
33.70				

Key Discussion Points:

- Capital spending will accelerate in the later part of the year. for major projects. Desing drawings for Fort York Pedestrian Bridge are 95% completed and for Under Gardiner 30% is under review.
- Majority of projects are projected to be completed on time.

Waterfront Revitalization Initiative

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Union Station	0.040		0.0%	0.040	100.0%	Ⓞ	Ⓞ		64.305	57.999
Port Lands Preparation	0.134		0.0%	0.134	100.0%	Ⓞ	Ⓞ		20.959	20.685
Precinct Implementation Project										
West Don Lands	0.900	0.121	13.4%	0.800	88.9%				45.259	40.699
East Bayfront Transit	0.509	0.000	0.0%	0.500	98.2%				15.414	2.747
East Bayfront	1.274	0.416	32.7%	1.200	94.2%	Ⓞ	Ⓞ		117.064	103.896
Queens Quay	1.049	0.000	0.0%	1.000	95.3%				66.632	65.584
Lower Don Flood Protection	2.000		0.0%	1.500	75.0%				7.000	5.000
Transportation Initiative										
Fort York Pedestrian Bridge	14.694	0.052	0.4%	12.220	83.2%	Ⓞ	Ⓞ		23.297	2.762
Gardiner EA	0.780	0.000	0.0%	0.780	100.0%	Ⓞ	Ⓞ		8.478	7.698
Sportsfields		-0.205	#DIV/0!	0.000					47.006	14.608
Technical Studies	0.538		0.0%	0.400	74.3%	Ⓞ	Ⓞ		6.300	5.765
Precinct Planning	0.584	0.042	7.2%	0.584	100.0%	Ⓞ	Ⓞ		3.607	2.669
East Bayfront Reserve										
Urban Planning Resources	0.308	0.048	15.6%	0.220	71.4%	Ⓞ	Ⓞ		1.866	1.606
Strategic Review	0.214		0.0%	0.150	70.1%	Ⓞ	Ⓞ		0.400	0.186
Waterfront Secretariat	0.676	0.102	15.1%	0.530	78.4%	Ⓞ	Ⓞ		7.436	5.601
Under Gardiner	10.000	3.000	30.0%	7.000	70.0%	Ⓞ	Ⓞ		25.000	3.000
Sub-Total	33.700	3.576	10.6%	27.058	80.3%	-	-		460.023	340.505
Total	33.700	3.576		27.058					460.023	340.505

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓣ < 50% or >100% of Approved Cash Flow

**2016 Capital Spending by Program
Internal Services**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
311 Toronto	Q1	5.61	0.27	3.38	60.4%		Ⓢ
FREEE	Q1	299.78	18.19	222.87	74.3%		ⓐ
Financial Services	Q1	28.28	1.03	21.58	76.3%		ⓐ
Fleet Services	Q1	48.22	2.79	38.70	80.2%		ⓐ
I&T	Q1	97.57	5.62	67.84	69.5%		Ⓢ
Total	Q1	479.46	27.90	354.38	73.9%		
ⓐ >70%		Ⓢ between 50% and 70%		ⓐ < 50% or > 100%			

For the three months ended March 31, 2016, capital expenditures for this Cluster totalled \$27.904 million (5.8%) of their collective 2016 Approved Capital Budget of \$479.463 million. Spending is expected to increase to \$354.376 million (73.9%) by year-end.

I&T and 311 Toronto are projecting a year-end spending rate of 69.5% and 60.4% of their 2016 Approved Capital Budgets. Spending rate at year-end for Financial Services is projected to be 76.3%; Fleet Services are projecting spending rate at year-end of 80.2%.,while anticipated spending rate at year-end for FREEE 74.3%.

Chart 1
2016 Approved Budget by Category (\$5.61)

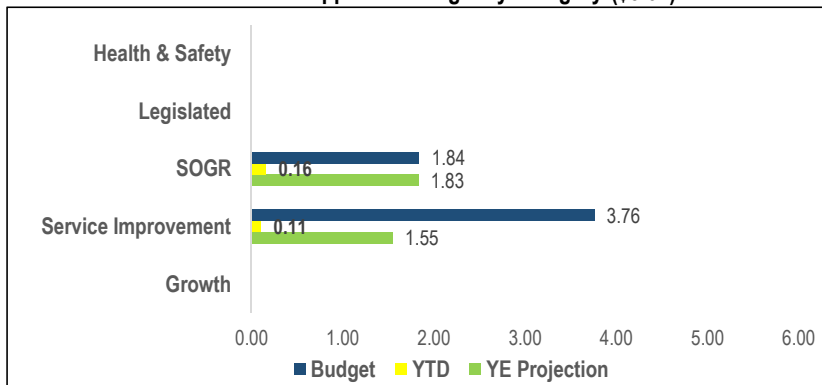


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	2
Growth	
Total # of Projects	3

Chart 2
Project Status (# of Projects)

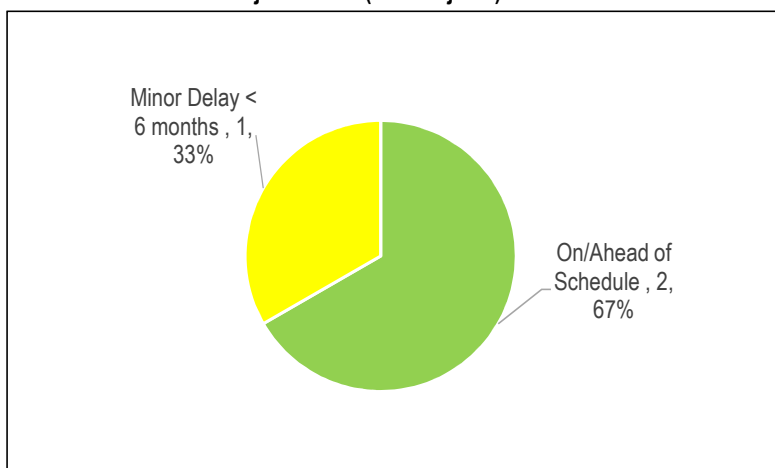


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.34	3.26			

Key Discussion Points:

- 311 Toronto is currently forecasting to spend \$3.384 million, or 60.4% of its 2016 capital budget. This includes SOGR projects such as the Verint, Lagan, Knowledge Base and Unified Contact Centre Enterprise (UCCE) upgrades which are projected to have a 99.5% year-end spend rate and are scheduled to be completed in 2016.
- The projected year-end spend rate of 43.1% for the Future Integration and Strategy Initiatives project is due to a delay in the finalization of the RFP documentation for acquisition and implementation of the City Booking and Scheduling Solution (\$1.69 million). In addition, a delay in the Unified Contact Centre Enterprise (UCCE) Telephony Upgrade is holding progress on the Interactive Voice Response (IVR) payment module implementation (\$1.57 million), which is dependent on the completion of the UCCE Telephony Upgrade.
- The projected year-end spend rate of 28.9% for the Integrations with Municipal Licensing and Standards (MLS) and Toronto Buildings is the result of changes to MLS project requirements. As a pilot project, 311 Toronto will partner with MLS to study various CRM solutions that could support future business models and be used for future integrations with other City divisions.

311 Toronto

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Verint, Lagan, Knowledge Base and UCCE Upgrades	1.842	0.163	8.8%	1.833	99.5%	Ⓞ	Ⓞ		6.982	5.557
Sub-Total	1.842	0.163	8.8%	1.833	99.5%	-	-		6.982	5.557
Service Improvements City Booking & Scheduling Solution and Payment Module	3.263	0.101	3.1%	1.407	43.1%	Ⓡ	Ⓢ	#1	7.577	6.600
Integrations with MLS and Toronto Building	0.500	0.007	1.4%	0.144	28.9%	Ⓡ	Ⓞ	#2	0.760	0.000
Sub-Total	3.763	0.108	2.9%	1.551	41.2%	-	-		8.337	6.600
Total	5.605	0.271		3.384					15.319	12.156

On Time	On Budget
On/Ahead of Schedule Minor Delay < 6 months Significant Delay > 6 months	>70% of Approved Cash Flow Between 50% and 70% < 50% or >100% of Approved Cash Flow
Ⓞ	Ⓞ
Ⓢ	Ⓢ
Ⓡ	Ⓡ

Note # 1:

Future Integration and Strategy Initiatives is experiencing a minor delay resulting from the finalization of the RFP documentation relating to the City Booking and Scheduling Solution. In addition, a delay in the UCCE Telephony Upgrade is suspending progress on the Interactive Voice Response (IVR) payment module implementation upon which it is dependent.

Note # 2:

The 2016 budget for the Integration with MLS will not be fully spent due to a change in project requirements. A pilot project will be conducted to study various CRM solutions that could support future business models and integrations with other City divisions.

Facilities, Real Estate, Environment & Energy (FREEE)

Chart 1
2016 Approved Budget by Category (\$299.78)

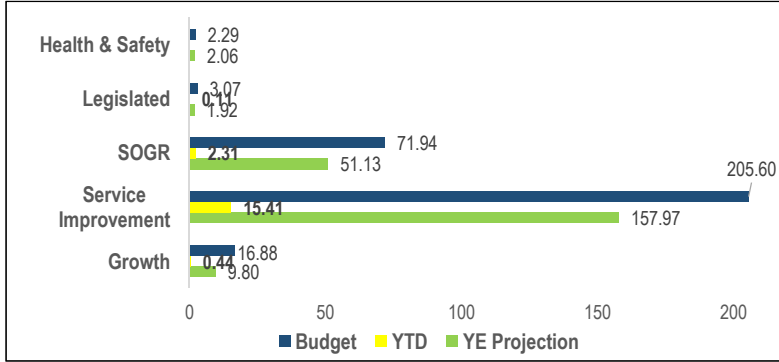


Table 1
2016 Active Projects by Category

Health & Safety	21
Legislated	9
SOGR	144
Service Improvement	84
Growth	4
Total # of Projects	262

Chart 2
Project Status (# of Projects)

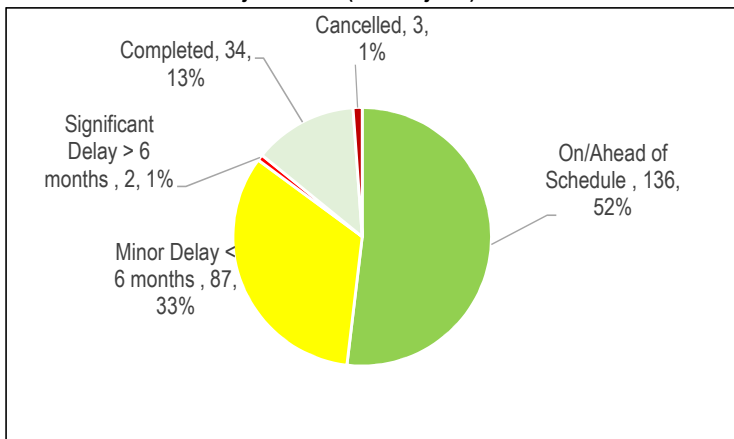


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		7
Procurement Issues		
RFQ/RFP Delayed	1	15
Contractor Issues		9
Site Conditions	1	20
Co-ordination with Other Projects		8
Community Consultation		1
Other*		27
Total # of Projects	2	87

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
246.14	43.22	9.08	1.16	0.18

Reasons for "Other*" Projects Delay:

- Other delays are due to changes in project scheduling, legal settlement issues, and project re-design changes.

Key Discussion Points:

- FREEE is currently forecasting to spend \$222.9 million, or 74% of its 2016 Capital Budget. This includes programs such as the Home Energy Loan Program (HELP), Strategic Property Acquisitions and the residual Westwood lands funding. Excluding these initiatives, the forecasted year end spend rate would be 78%.
- The FREEE program includes both SOGR and Improvement projects and major capital initiatives the Program is delivering. For major projects, progress to date and expected by year end includes:
 - St. Lawrence Market North - finalize design, demo the existing building, complete archaeology and tender and award the construction contract for the new facility.
 - Union Station - completion of stage 1, continued progress on stage 2/3 construction.
- On the core program over 30 projects have either been completed or are in the close out stage, which were carried over from 2015. A number of projects are currently in the procurement phase with construction expected to commence in the summer of 2016. Results from the procurement phase of these projects will dictate the amount of spending.
- Over 100 SOGR and improvement projects are scheduled for completion, helping to address numerous backlog issues across the portfolio of facilities.
- Risks to achieving the forecasted spending include bids exceeding available funding levels, weather conditions as well as unforeseen site conditions during construction.
- Delays currently experienced are mainly the result of ongoing issues on projects that have carried over from 2015 including co-ordination of projects and site conditions for projects in the implementation stage, as well as resourcing issues for projects in the initial phases, including projects requiring design work.

**Facilities, Real Estate,
Environment & Energy
(FREEE)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	1.891	0.012	0.7%	1.661	87.8%	Ⓞ	Ⓞ	#1	5.353	3.211
Global Corporate Security Program	0.117	-0.079	-67.8%	0.117	100.0%	Ⓞ	Ⓜ		3.500	3.303
Replacement of Diesel with Natural Gas Generators for Various locations	0.282	0.002	0.8%	0.282	100.0%	Ⓞ	Ⓞ		4.295	4.015
Other - Health & Safety	0.000	-0.011	0.0%	0.000	0.0%	Ⓞ	Ⓞ	#2	4.597	4.466
Sub-Total	2.291	-0.076	-3.3%	2.060	89.9%	-	-		17.744	14.995
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	0.451	0.000	0.0%	0.090	20.0%	Ⓡ	Ⓜ	#3	6.160	0.000
Barrier Free / Equity	1.399	0.074	5.3%	0.823	58.8%	Ⓜ	Ⓜ	#4	1.887	0.562
Environmental Remediation	1.217	0.034	2.8%	1.006	82.7%	Ⓞ	Ⓞ		3.928	1.764
Sub-Total	3.067	0.108	3.5%	1.919	62.6%	-	-		11.975	2.327
State of Good Repair										
Albert Campbell Square Park Rehabilitation	2.878	0.000	0.0%	2.159	75.0%	Ⓞ	Ⓡ	#5	3.144	0.116
Mechanical & Electrical	12.960	0.938	7.2%	9.419	72.7%	Ⓞ	Ⓜ		36.294	12.162
Old City Hall HVAC Upgrades	0.573	0.004	0.8%	0.573	100.0%	Ⓞ	Ⓞ		32.742	32.149
Paving	0.916	0.005	0.5%	0.789	86.1%	Ⓞ	Ⓞ		0.936	0.025
Renovations	8.352	0.279	3.3%	3.882	46.5%	Ⓡ	Ⓜ	#6	24.227	9.597
Re-Roofing	3.514	0.027	0.8%	2.347	66.8%	Ⓜ	Ⓞ	#7	8.578	1.561
Sitework	6.702	0.111	1.7%	4.840	72.2%	Ⓞ	Ⓜ		14.356	0.904
Structural / Building Envelope	23.625	0.711	3.0%	15.698	66.4%	Ⓜ	Ⓜ	#8	61.572	9.312
Physical Security Capital Plan	1.519	0.001	0.0%	1.310	86.2%	Ⓞ	Ⓞ		2.000	0.481
Others - SOGR	10.903	0.236	2.2%	10.109	92.7%	Ⓞ	Ⓜ	#9	34.027	11.821
Sub-Total	71.942	2.312	3.2%	51.126	71.1%	-	-		217.877	78.128
Service Improvements										
CCTV Infrastructure Enhancements	1.134	0.194	17.1%	0.980	86.4%	Ⓞ	Ⓜ		7.600	4.910
Channel & Counter Strategy	2.665	0.000	0.0%	2.180	81.8%	Ⓞ	Ⓞ		5.616	0.386
Combined Heat & Power	1.901	0.056	2.9%	0.950	50.0%	Ⓜ	Ⓜ	#10	1.928	0.083
Community Energy Planning	2.725	0.029	1.1%	2.725	100.0%	Ⓞ	Ⓞ		11.274	3.216

**Facilities, Real Estate,
Environment & Energy
(FREEE)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Corporate Facilities Refurbishment Program	1.317	0.290	22.0%	0.998	75.8%	Ⓞ	Ⓨ		5.193	3.666
Demand Response Program	2.905	0.019	0.6%	2.105	72.5%	Ⓞ	Ⓨ		8.614	0.287
Energy Conservation & Demand Management	4.000	0.023	0.6%	1.800	45.0%	Ⓡ	Ⓞ	#11	4.500	0.023
Energy Retrofit Program	1.346	0.549	40.8%	1.144	85.0%	Ⓞ	Ⓨ		3.045	2.002
Facilities Preventive Maintenance Systems	0.862	-0.076	-8.8%	0.566	65.7%	Ⓨ	Ⓨ	#12	4.705	3.402
Fire Hall Emergency Generators	4.323	0.065	1.5%	4.415	102.1%	Ⓡ	Ⓞ	#13	14.961	0.703
Nathan Phillips Square Revitalization	0.146	0.001	0.8%	0.146	100.0%	Ⓞ	Ⓞ		51.300	50.888
Office Modernization Program	8.309	0.716	8.6%	6.750	81.2%	Ⓞ	Ⓞ		9.150	1.557
Renewable Energy Program	8.563	0.062	0.7%	4.076	47.6%	Ⓡ	Ⓨ	#14	24.460	1.495
Residential Energy Retrofit Program (HELP)	8.845	0.226	2.6%	0.675	7.6%	Ⓡ	Ⓨ	#15	10.000	1.381
Resiliency Program	2.900	0.000	0.0%	2.465	85.0%	Ⓞ	Ⓞ		2.900	0.000
Solar Photovoltaic Program	1.973	0.729	36.9%	1.973	100.0%	Ⓞ	Ⓨ		8.000	6.237
St. Lawrence Market North Redevelopment	14.169	-0.759	-5.4%	1.500	10.6%	Ⓡ	Ⓡ	#16	90.583	6.709
Toronto Strong Neighbourhood Strategy	3.100	0.000	0.0%	2.950	95.2%	Ⓞ	Ⓞ		3.400	0.000
Union Station Revitalization	129.244	13.153	10.2%	115.919	89.7%	Ⓞ	Ⓞ		675.128	491.671
Various IT-Related Projects	2.884	0.124	4.3%	1.917	66.5%	Ⓨ	Ⓨ	#17	6.578	2.548
Other Miscellaneous Mechanical & Electrical Work	0.032	0.004	12.0%	0.032	100.0%	Ⓞ	Ⓞ		2.454	2.446
Others - Service Improvements	2.256	0.003	0.2%	1.702	75.4%	Ⓞ	Ⓞ		20.400	12.197
Sub-Total	205.599	15.407	7.5%	157.968	76.8%	-	-		971.789	595.807

**Facilities, Real Estate,
Environment & Energy
(FREEE)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
1251 Bridletowne Circle Acquisition	0.397	0.000	0.0%	0.397	100.0%	Ⓞ	Ⓜ		5.942	5.545
First Parliament Site Land Acquisition	0.278	0.000	0.0%	0.278	100.0%	Ⓞ	Ⓜ		1.300	1.022
Strategic Property Acquisitions	10.000	0.025	0.3%	7.124	71.2%	Ⓞ	Ⓞ		10.000	0.025
Westwood	6.207	0.417	6.7%	2.000	32.2%	Ⓡ	Ⓡ	#18	6.800	1.010
Sub-Total	16.881	0.442	2.6%	9.798	58.0%	-	-		24.042	7.603
Total	299.779	18.194		222.872					1,243.428	698.859

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ

Note # 1:

Delays due to site conditions and slowdown in the RFQ/RFP process. Reversal of 2015 accrual to be cleared once invoice/ journal entry is processed.

Note # 2:

Journal entry will be done to allocate 2016 actuals to correct account.

Note # 3:

Project scope still to be defined. Further work planning expected to be completed, with further plans to be included in the 2017

Note # 4:

Delays due to coordination with other projects and insufficient staff resources to address prior year backlog.

Note # 5:

Delays due to design changes as a result of stakeholder and Council input. Design is roughly 60% completed.

Note # 6:

Delays due to contractor issues, site conditions or insufficient staff resources.

Note # 7:

Underspending due to insufficient staff resources and associated procurement delays as a result.

Note # 8:

Underspending and slowdown in project progress due to site condition issues, RFP/RFQ delays and coordination with other

Note # 9:

Various project delays due to site conditions, contract award issues, and coordination with other projects.

Note # 10:

Underspending due to issues with legal agreement sign off and client issues that have slowed progress of these initiatives.

Note # 11:

Projected spending lower than plan due to change in project requirements and approach as well as staff turnover. Project managers finalizing updated plan, but will likely carry into 2017.

Note # 12:

Underspending and project progress impacted by insufficient staff resources. Reversal of 2015 accrual to be cleared once invoice/ journal entry is processed.

**Facilities, Real Estate,
Environment & Energy
(FREEE)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			

Note # 13:

Waiting on owners to elect date of compensation resulting in delays in project progress.

Note # 14:

Several of the Solar Photovoltaic (PV) installation projects are issued as part of a larger Feed-In Tariff (FIT) RFP. Contract awards may be delayed due to negotiations. Some projects are also dependent on re-roofing projects' completion schedule. In addition, delays in spending and progress of the Renewable Energy Program study is the result of waiting for potential study partners to commit to the initiative.

Note # 15:

Third party review of the program to take place this year. The program has faced a number of road blocks from lending institutions and mortgage insurance companies. Staff is currently working their way through these issues.

Note # 16:

The forecast reflects delays from archeological assessment and finalizing project design, including value engineering. 2016 spending reflects demolition. Construction contract will be awarded in Q4 with spending starting in 2017. 2016 Plan is comprised of 2015 carryforward only. Reversal of 2015 accrual to be cleared once invoicing is completed and processed.

Note # 17:

Delays due to insufficient staff resources and RFP/RFQ delays. Cash flows to be adjusted to reflect revised scheduling.

Note # 18:

Delays due to site conditions. Real Estate Services (RES) to acquire lands on behalf of Engineering and Construction and Transportation Services to facilitate turning movements for the reconfigured road network. Approximately \$1.4M will be used to acquire 2 sites. Total acquisition costs including closing fees is estimated to be \$2M.

Financial Services

Chart 1
2016 Approved Budget by Category (\$28.28)

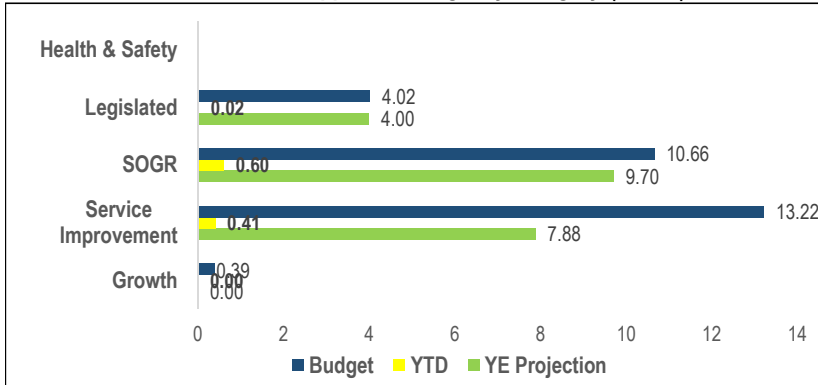


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	6
Service Improvement	5
Growth	2
Total # of Projects	16

Chart 2
Project Status (# of Projects)

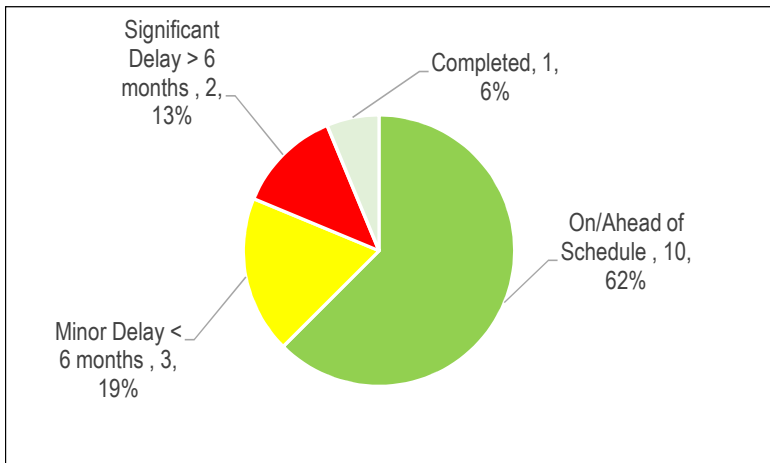


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	1
Community Consultation		
Other*	1	1
Total # of Projects	2	3

Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
21.80	6.07	0.39	0.02	

Reasons for "Other*" Projects Delay:

- Financial Services has two projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as required coordination with other projects/programs combined with later starting dates for resources and Provincial regulations.

Key Discussion Points:

- A number of projects (*e-Procurement, Supply Chain Transformation, Accounts Payable Process Improvements*) are interrelated, where delays in one project has a ripple effect of setbacks to the other projects.
- Early planning stages of capital projects are projected to be completed on time.
- The *Cross-Application Timesheet (CATS) Implementation* project is expected to be complete under budget by \$0.3 million.

Financial Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
PCI Compliance	3.868	0.024	0.6%	3.868	100.0%	Ⓞ	Ⓞ		6.362	2.519
Development Charges Background Study-2016	0.130	0.000	0.0%	0.130	100.0%	Ⓞ	Ⓞ		0.520	0.000
Development Charges Background Study	0.024	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ		0.400	0.350
Sub-Total	4.022	0.024	0.6%	3.998	99.4%	-	-		7.282	2.869
State of Good Repair										
Cross Application Timeshet (CATS)	5.670	0.128	2.3%	5.414	95.5%	Ⓞ	Ⓞ		7.540	2.161
Tax Billing System Replacement	0.710	0.000	0.0%	0.710	100.0%	Ⓞ	Ⓞ		9.922	1.073
Utility Billing System Replacement	0.710	0.000	0.0%	0.710	100.0%	Ⓞ	Ⓞ		5.971	0.000
Public Budget Formulation (PBF) 8.1 Upgrade	0.937	0.475	50.7%	0.936	99.9%	Ⓞ	Ⓞ		2.919	1.982
Integrated Asset Planning Management	1.683	0.000	0.0%	1.683	100.0%	Ⓞ	Ⓞ		0.950	0.000
Risk Management Info System Upgrade	0.948	0.000	0.0%	0.250	26.4%	Ⓜ	Ⓢ	#1	2.142	0.694
Sub-Total	10.658	0.603	5.7%	9.703	91.0%	-	-		29.444	5.910
Service Improvements										
Online Payment Services Migration	0.020	0.000	0.0%	0.020	100.0%	Ⓞ	Ⓞ		0.193	0.173
Supply Chain Management Transformation	5.102	0.039	0.8%	0.208	4.1%	Ⓜ	Ⓢ	#2	2.150	0.132
Revenue System - Phase II	0.373	0.000	0.0%	0.373	100.0%	Ⓞ	Ⓞ		3.500	3.127
Electronic Self Serve Tax and Utility	0.551	0.000	0.0%	0.110	20.0%	Ⓜ	Ⓢ	#3	0.551	0.000
Financial Planning Analysis & Reporting System	7.170	0.367	5.1%	7.170	100.0%	Ⓞ	Ⓞ		60.820	47.245
Sub-Total	13.216	0.406	3.1%	7.881	59.6%	-	-		67.214	50.677

Financial Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Tax Increment Financing Implementation	0.138	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#4	0.160	0.022
DC Background Study- Port Lands	0.250	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#5	0.250	0.000
Sub-Total	0.388	0.000	0.0%	0.000	0.0%	-	-		0.410	0.022
Total	28.284	1.033	3.7%	21.582	76.3%				104.350	59.478

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1:

The *Risk Management Information System Upgrade* project has recently hired a new Project Manager during the end of the third quarter and progress on the project has been slower than expected.

Note # 2:

The *Supply Chain Management Transformation (SCMT)* project under the Purchasing and Materials Management Division project was delayed due to revisions to the project's specifications, in consultation with SAP and in identifying project roles and resources.

Note # 3:

The *Electronic Self Service Tax and Utility* project is on track to be completed in December 2017 but under spending is due to a decision to defer most of the technical solution development or consultant work to 2017.

Note # 4:

The *Tax Increment Financing* project is on hold due to lack of regulation from the Province.

Note # 5:

The *DC Background Study – Port Lands* is delayed as this project will be considered with the 2017 City-wide DC bylaw review.

Fleet Services

Chart 1
2016 Approved Budget by Category (\$48.22)

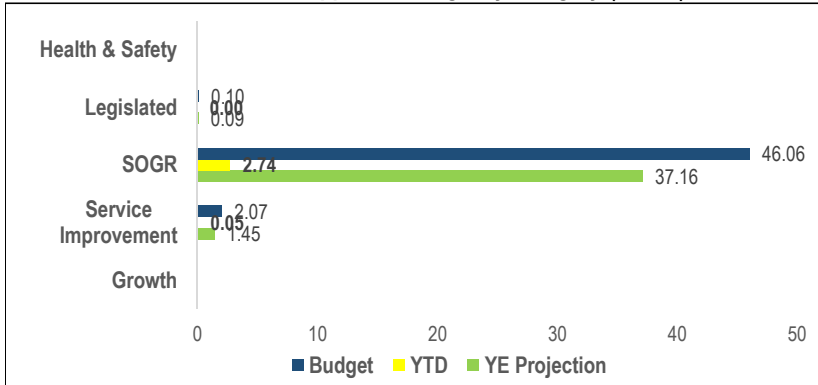


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	22
Service Improvement	2
Growth	
Total # of Projects	25

Chart 2
Project Status (# of Projects)

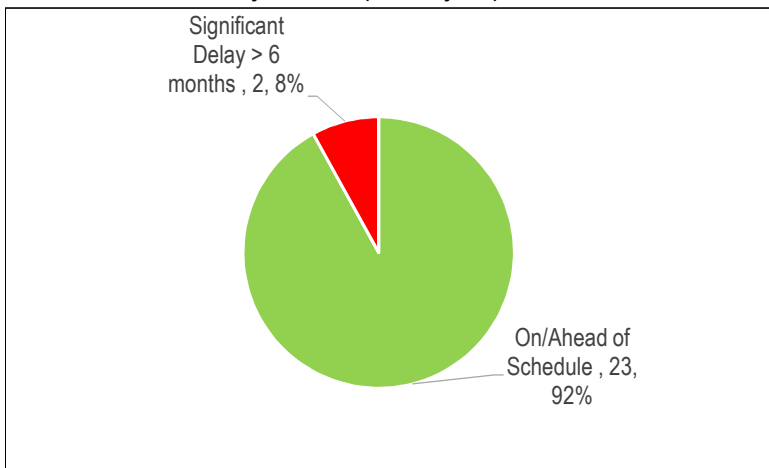


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
47.87		0.35		

Reasons for "Other*" Projects Delay:

- Purchasing and Materials Management Division redefining requirements for vehicle replacement thus cash flow funding of \$0.067 million no longer required in 2016.

Key Discussion Points:

- After the realignment of cash flow funding during the 2016 budget process, Fleets Services projected year end spending rate for 2016 is 80.2% which is above their 5 year average rate of 62%.

Fleet Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Fleet Plan	0.285	0.000	0.0%	0.122	42.6%	R	G	1	0.435	0.000
Sub-Total	0.285	0.000	0.0%	0.122	42.6%				0.435	0.000
State of Good Repair										
Public Health - Fleet Replacement	0.072	0.000	0.0%	0.065	90.3%	G	G		0.072	0.000
Library - Fleet Replacement	0.852	0.000	0.0%	0.750	88.0%	G	G		1.235	0.101
Parks, Forestry & Recreation - Fleet Replacement	2.961	0.329	11.1%	2.961	100.0%	G	G		20.259	12.450
Purchasing & Materials - Fleet Replacement	0.067	0.000	0.0%	0.000	0.0%	R	R	2	0.140	0.073
Municipal Licensing - Fleet Replacement	0.679	0.153	22.5%	0.632	93.1%	G	G		1.195	0.269
Solid Waste - Fleet Replacement	20.000	0.030	0.2%	14.750	73.8%	G	G		48.699	11.342
Engineering & Construction Services - Fleet Replacement	0.050	0.000	0.0%	0.050	100.0%	G	G		0.266	0.000
Transportation Services - Fleet Replacement	2.020	0.000	0.0%	2.066	102.3%	R	G	3	13.942	4.121
Toronto Paramedic - Fleet Replacement	3.613	0.000	0.0%	3.613	100.0%	G	G		8.574	3.962
Fire Services - Fleet Replacement	7.609	1.123	14.8%	6.160	81.0%	G	G		26.200	12.539
Zoo - Fleet Replacement	0.350	0.000	0.0%	0.280	80.0%	G	G		0.350	0.000
Exhibition - Fleet Replacement	0.377	0.121	32.1%	0.266	70.6%	G	G		1.044	0.444
Arena Boards - Fleet Replacement	0.105	0.000	0.0%	0.095	90.0%	G	G		0.105	0.000
Fleet Replacement - Insurance Company	0.271	0.009	3.4%	0.181	66.9%	Y	G		0.500	0.147
Fleet Services - Fleet Replacement	0.147	0.004	3.0%	0.133	90.0%	G	G		0.210	0.067
Facilities & Real Estate - Fleet Replacement	0.100	0.000	0.0%	0.100	100.0%	G	G		1.200	0.225
Clerks - Fleet Replacement	0.132	0.000	0.0%	0.118	90.0%	G	G		0.243	0.034
Toronto Water - Fleet Replacement	5.650	0.726	12.8%	4.113	72.8%	G	G		15.386	3.978
Economic Development & Culture - Fleet Replacement	0.081	0.000	0.0%	0.073	90.0%	G	G		0.081	0.000
Toronto Community Housing Corporation - Fleet Replacement	0.560	0.243	43.4%	0.556	99.2%	G	G		2.290	1.369
Shelter, Support & Housing Admin - Fleet Replacement	0.052	0.000	0.0%	0.051	98.3%	G	G		0.070	0.000
Information & Technology - Fleet Replacement	0.025	0.000	0.0%	0.025	100.0%	G	G		0.025	0.000
Sub-Total	45.773	2.739	6.0%	37.039	80.9%				142.086	51.120

Fleet Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Fleet Management System & Fuel System Integration	1.765	0.000	0.0%	1.175	66.6%	Ⓜ	Ⓢ		4.523	1.154
Fuel Site Closures	0.400	0.047	11.7%	0.360	90.0%	Ⓢ	Ⓢ		11.100	5.692
Sub-Total	2.165	0.047	2.2%	1.535	70.9%				15.623	6.846
Total	48.223	2.786	5.8%	38.695	80.2%				158.144	66.305

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

2014 Project completed and identified for closure as part of the Q1 Variance Report. The unspent cash flow funding of \$01.50 million will be returned to funding source.

Note # 2:

Purchasing and Materials Management Division redefining requirements for vehicle replacement. 2016 cash flow no longer required.

Note # 3:

Division will reallocate cash flow funding amongs sub-projects within Transportation Services.

Information & Technology

Chart 1
2016 Approved Budget by Category (\$97.57)

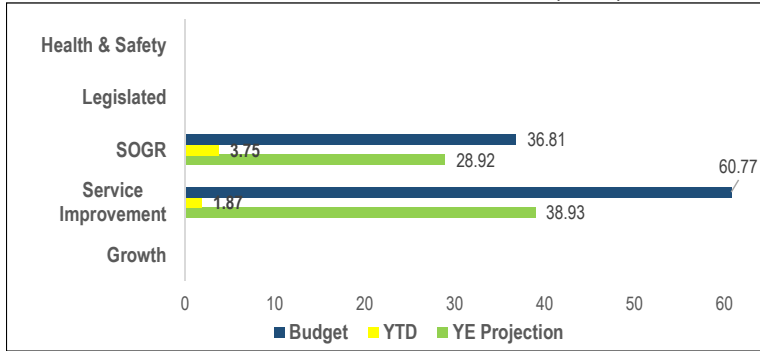
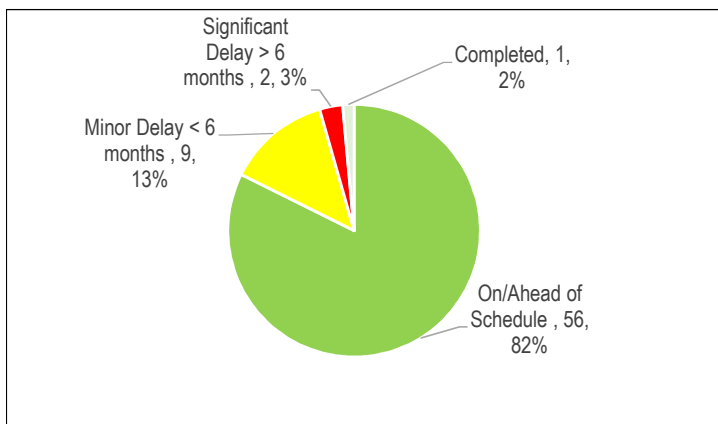


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	23
Service Improvement	45
Growth	
Total # of Projects	68

Chart 2
Project Status (# of Projects)



Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
87.06	8.67	1.20	0.65	

Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	2
Procurement Issues		
RFQ/RFP Delayed	1	1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		5
Total # of Projects	2	9

Reasons for "Other*" Projects Delay:

- Information & Technology has five projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as unavailability of vendors' product, alternative solutions to original requirements that has revised timelines and affected scheduling of resources.
- Awaiting arbitration proceeding due to legal issues.

Key Discussion Points:

- Insufficient resources continue to impact delivery of capital projects. The Program has expedited the hiring process and is ensuring that this process is in alignment with project phase and divisional objectives and goals.
- **Employee Self Service Portal:** Wave 2 development began in July, 2015 and forms development and testing is currently underway. Two workshops (for alternate positions and lateral transfer forms) have been completed. Integration testing of the Separation Forms (Layoff, Termination, Resignation, and Retirement) started April 4 and is expected to go live in the very near future. Wave 2 is expected to be rolled out in September 2016. These services could be accessible 24 hours a day, 7 days a week, without the use of paper and will increase process automation and enable re-utilization of staff.
- **Web Content Business Implementation & Rollout:** toronto.ca re-design team held external focus groups to gather input regarding testing of design and prototype. This feedback will assist in refreshing the look and structure of www.toronto.ca enabling the City to provide a website that is mobile friendly, accessible, provides better integration of information and services, and making it easier to find information.
- **Enterprise eLearning:** Certification registration was launched in Toronto Building. Discussion and planning initiated with Court Services, Engineering Construction, Fleet, and Long Term Care for inclusion in ELI roll-out in 2016. These represent on-going accomplishment as part of the ELI initiative, which will modernize & continue to improve the City's learning landscape aligning to the Talent Blue Print for continuous improvement of building Workforce Capacity. This

Information & Technology

Key Discussion Points (cont'd):

- **eMail Replacement:** Implementation plan for long email names agreed to and now expected to be complete by Quarter 3. Decommissioning of the legacy environment is now scheduled to occur prior to year end.
- **Information Security:** Completed security baseline controls for cloud framework, eForms, Threat risk Assessment and Vulnerability Assessment.
- **Project Progress and Contract Tracking (PTP):** The project is ready to deploy the PTP Employee Self Service Surveys KPI Tracking Implementation for contracts, tenders and payments as well as third party review and KPI tracking implementation. This enhanced Project Tracking (PTP) Dashboard will enable directors and managers to effectively oversee capital project delivery due to: an enhanced dashboard that includes Key Performance Indicators based on the anticipated rate of spending and relative adherence to schedule; Design and Construction Expenditures to-date – paid/pending versus estimate; Slippage of Design and Construction start dates compared with Project milestones, Percentage expenditure over-run and total project cost versus initial project cost.
- **Domino Decommissioning:** The domino project is currently reaching the end of definition phase. A major milestone has been made recently which is to decide on the plan to tackle the security issue with the current environment. The Proof of Concept was finalized and a decision was made to upgrade the current domino environment with the intent to decommissioning the Domino platform altogether as new alternative technologies are established within the City.
- There were a number of projects that experienced delays in Quarter 1, primarily due obtaining the proper resources and finalizing project assessments and deliverables. This includes; Organizational Management and SAP Security, Property Information Services, MLS Licensing Systems Modernization, Business System Improvements – Engineering and Construction Services, IBMS Platform, Online Portal Services for City Planning, IBMS Platform, Capital Project Planning System Enhancements, Major Capital Infrastructure Project Coordination, Asset Management Solution – Transportation Services, and Directory Services Transition.

Information &
Technology

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Asset Lifecycle Management	17.337	2.048	11.8%	16.436	94.8%	Ⓞ	Ⓞ		52.413	38.117
Network Upgrade	2.124	0.218	10.3%	2.125	100.0%	Ⓞ	Ⓞ		8.892	7.032
Application Systems	2.957	0.164	5.5%	2.023	68.4%	Ⓢ	Ⓢ		4.559	0.947
Corporate Planning & Management	4.429	0.376	8.5%	3.752	84.7%	Ⓞ	Ⓞ		24.945	9.363
Business Sustainment Systems	0.306	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	#1	0.306	0.204
Technology Infrastructure	4.720	0.192	4.1%	1.879	39.8%	Ⓢ	Ⓢ	#2	41.594	14.530
Resource to Deliver IT Capital Projects	4.933	0.755	15.3%	2.700	54.7%	Ⓢ	Ⓢ		7.500	4.917
Sub-Total	36.806	3.753	10.2%	28.915	78.6%	-	-		140.209	75.110
Service Improvements										
Application Systems	10.933	0.621	5.7%	7.088	64.8%	Ⓢ	Ⓢ		11.526	3.717
Corporate Planning & Management	2.313	0.139	6.0%	1.594	68.9%	Ⓢ	Ⓢ		4.502	1.215
Technology Infrastructure	1.270	0.259	20.4%	1.078	84.9%	Ⓞ	Ⓞ		18.330	14.993
Corporate Initiatives	10.535	0.158	1.5%	4.740	45.0%	Ⓢ	Ⓢ	#3	13.260	2.694
Computer System Integration	0.781	0.069	8.8%	0.682	87.3%	Ⓞ	Ⓞ		1.318	1.109
Business Sustainment Systems	9.139	0.539	5.9%	4.997	54.7%	Ⓢ	Ⓢ		10.365	4.528
TAS -Electronic Communications	0.835	0.059	7.1%	0.300	35.9%	Ⓢ	Ⓢ	#4	1.304	1.048
Enterprise Time, Attendance & Scheduling Management -PPEB	10.138	0.081	0.8%	9.123	90.0%	Ⓞ	Ⓞ		12.848	5.109
Employee Self Service Portal, Payroll -PPEB	3.517	-0.707	-20.1%	2.473	70.3%	Ⓞ	Ⓞ		7.419	6.538
Web Business Content Refresh & Redesign	6.704	0.334	5.0%	4.310	64.3%	Ⓢ	Ⓢ		13.804	7.451

Information & Technology

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Short Term Business Improvements-Transportation	0.741	0.182	24.6%	0.741	100.0%	Ⓞ	Ⓞ		6.996	1.811
Work Management Solution -Transportation	3.193	0.133	4.2%	1.803	56.5%	Ⓢ	Ⓢ		2.598	1.084
Asset Management Solution - Transportation	0.665	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#5	0.665	0.000
Sub-Total	60.764	1.867	3.1%	38.929	64.1%	-	-		104.935	51.297
Total	97.570	5.620	5.8%	67.844	69.5%				245.144	126.407

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ		

Note # 1:

The *Integrated Business Mgmt System Upgrade* for the Planning division is on hold until September 2016 due to a delay in new/revised product AMANDA 7 availability. No capital expenditures are projected for 2016 pending the availability of the new/functional product from the vendor.

Note # 2:

The *Directory Services Transition project* has not started as the project scope was not clear in the beginning of the year. The scope has been clarified in March and the PMO is working to hire a PM with the set of qualifications to initiate the project.

Note # 3:

The *Workforce Business Intelligence* project revised its baseline schedule and as such the change request is now being reviewed by the project Sponsors. Year end projected spending of 43.1% will provide for hardware as well as ELI and health and safety extracts and the requisite resources required to execute.

The *Workflow Automation & Tracking* project was also delayed due to unavailable resources as well as a change in the original timeline which was too optimistic.

Note # 4:

The *Toronto Animal Services (TAS) Electronic Communications* project is on track to be completed in December 2017, however; resources were not approved and assigned until later in the last quarter of 2015. Projected spending for 2016 at 35.9% is due to the lack of resources for communications and process changes. The project is expecting that deliverables will be on track for planned completion by December 2017.

Note # 5:

The *Asset Management Solution- Transportation* project was delayed due to business readiness. The Division was not clear on the project scope and is now in the process of redrafting a business case with clear project scope for review and approval as part of the 2017 budget approval process.

**2016 Capital Spending by Program
Other City Programs**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending)
			YTD Spending	Year-End Projection	% at Year End		
Auditor General's Office	Q1	0.60	0.02	0.60	100.00%		Ⓢ
Office of the Lobbyist Registrar	Q1	0.56	0.05	0.56	100.00%		Ⓢ
Office of the Ombudsman	Q1	0.53	0.00	0.53	100.00%		Ⓢ
Corporate Initiatives	Q1	6.81	0.00	6.81	100.00%		Ⓢ
City Clerk's	Q1	8.09	0.29	7.57	93.5%		Ⓢ
Pan Am Games	Q1	5.35	0.19	5.35	100.0%		Ⓢ
Radio Replacement	Q1	3.68	0.01	3.68	100.0%		Ⓢ
Total	Q1	25.63	0.56	25.10	97.9%		
Ⓢ >70%		Ⓤ between 50% and 70%		Ⓡ < 50% or > 100%			

For the three months ended March 31, 2016, capital expenditures for this Cluster totalled \$0.561 million (2.2%) of their collective 2016 Approved Capital Budget of \$25.627 million. Spending is expected to increase to \$25.100 million (97.9%) by year-end.

Chart 1
2016 Approved Budget by Category (\$0.60)

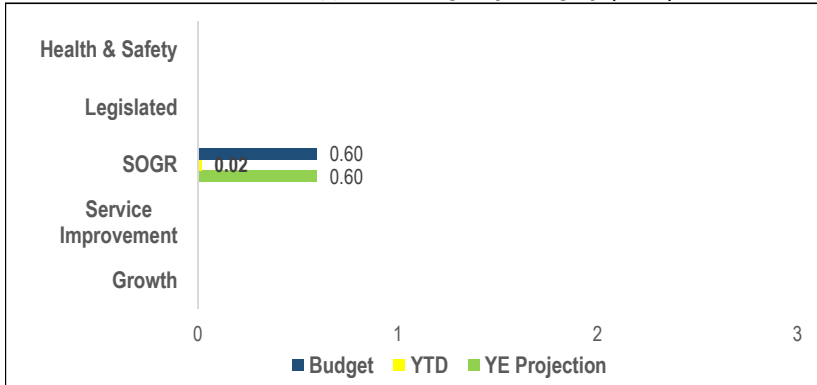


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (# of Projects)

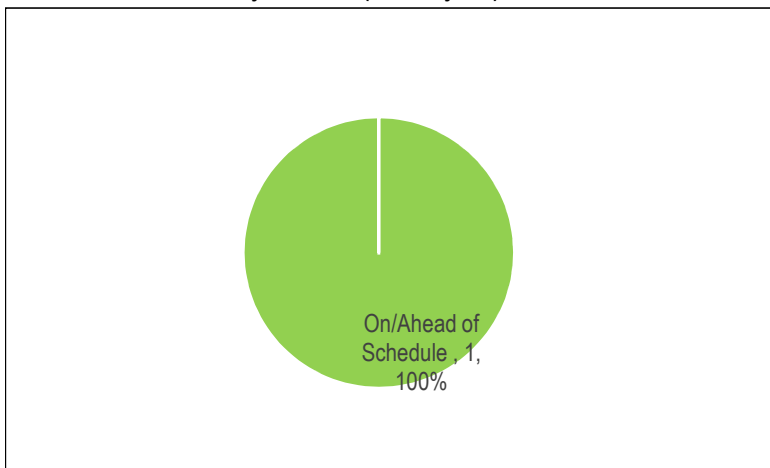


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.60				

Key Discussion Points:

- Audit, Complaint and Investigation Management System project is on track. RFP documents currently with Fairness Monitor for review. RFP expected to be released on the market by end of April with evaluation to be held in June and contract award expected in the summer.

**Auditor General's
Office**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Audit, Complaint and Investigation Management System (ACIMS)	0.599	0.022	3.6%	0.599	100.0%	Ⓔ	Ⓔ		0.695	0.118
Sub-Total	0.599	0.022	3.6%	0.599	100.0%	-	-		0.695	0.118
Total	0.599	0.022		0.599					0.695	0.118

On Time	On Budget
On/Ahead of Schedule	Ⓔ
Minor Delay < 6 months	Ⓕ
Significant Delay > 6 months	Ⓖ
	>70% of Approved Cash Flow
	Between 50% and 70%
	< 50% or >100% of Approved Cash Flow

Chart 1
2016 Approved Budget by Category (\$0.56)

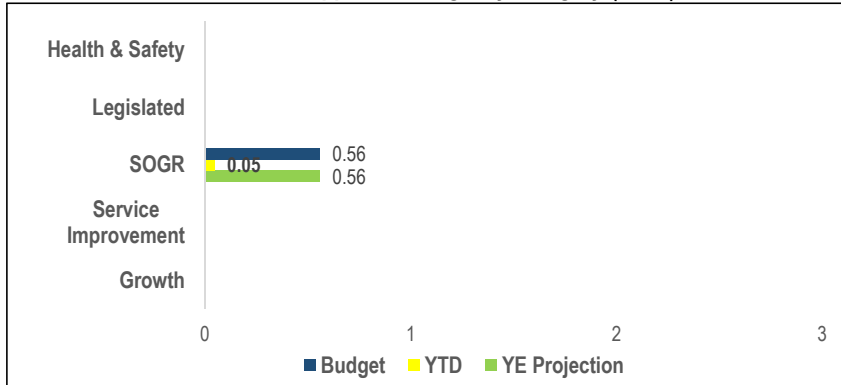


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (# of Projects)

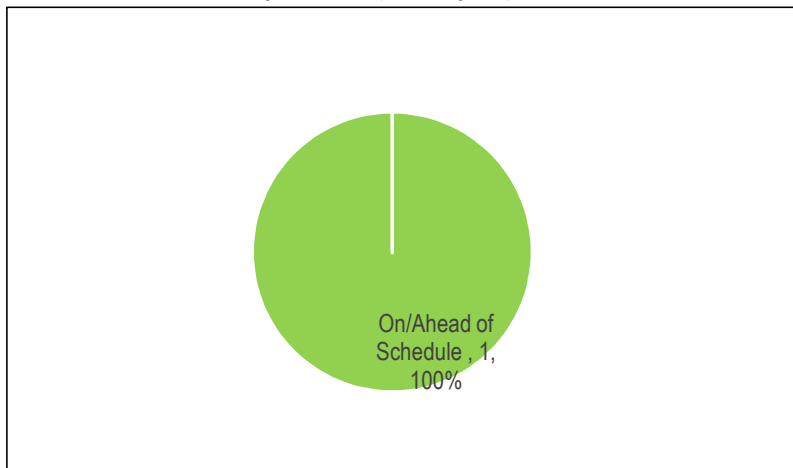


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Proj		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.56				

Key Discussion Points:

- Lobbyist Registry Development and Maintenance project is on track. Business requirements gathering and design completed for the Lobbyist Registry and Internal Operating System (IOS) components. Design is in progress for the Disclosure System component.

Office of the Lobbyist
Registrar

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Lobbyist Registry Development and Maintenance	0.559	0.048	8.5%	0.559	100.0%	ⓐ	ⓐ		0.660	0.149
Sub-Total	0.559	0.048	8.5%	0.559	100.0%	-	-		0.660	0.149
Total	0.559	0.048		0.559					0.660	0.149

On Time	On Budget
On/Ahead of Schedule	ⓐ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Chart 1
2016 Approved Budget by Category (\$0.53)

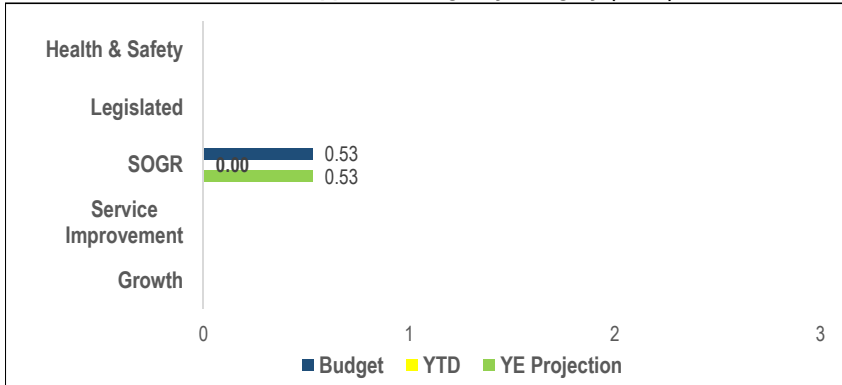


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (# of Projects)

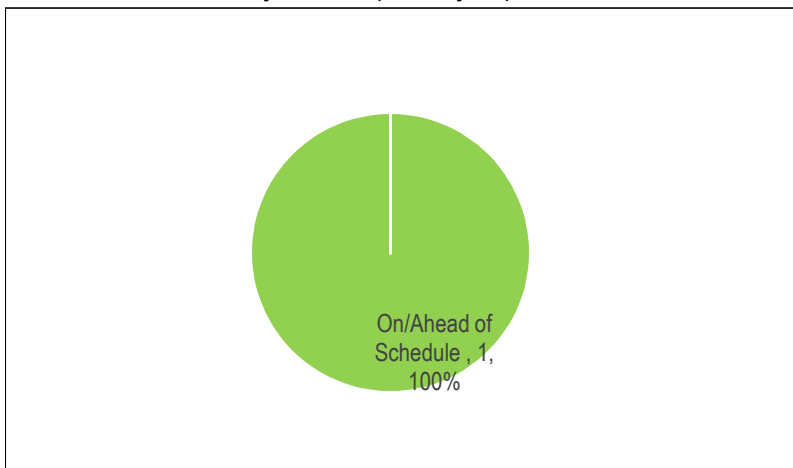


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.53				

Key Discussion Points:

- The Case Management System for Ombudsman project is on track. Business requirements gathering is in progress and expected to be completed by end of May. Analysis to buy, build or leverage existing system will be undertaken in June.

Office of the
Ombudsman

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Case Management System for Ombudsman	0.530	0.001	0.2%	0.530	100.0%	Ⓒ	Ⓒ		0.530	0.001
Sub-Total	0.530	0.001	0.2%	0.530	100.0%	-	-		0.530	0.001
Total	0.530	0.001		0.530					0.530	0.001

On Time	Ⓒ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓒ		
Minor Delay < 6 months	Ⓐ		Between 50% and 70%
Significant Delay > 6 months	Ⓑ		< 50% or >100% of Approved Cash Flow

Chart 1
2016 Approved Budget by Category (\$8.09)

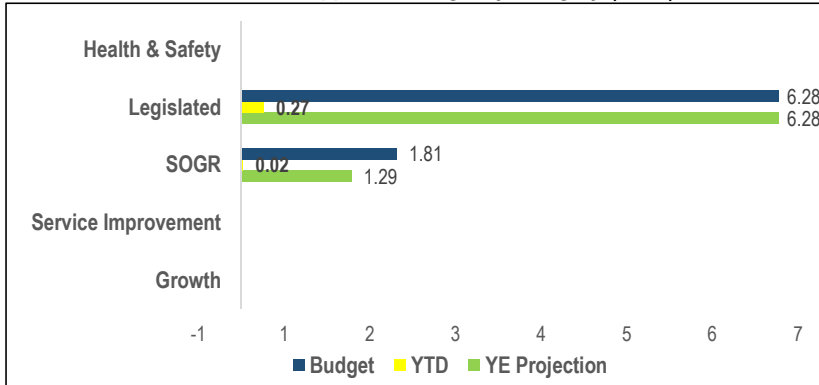


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	6
SOGR	3
Service Improvement	
Growth	
Total # of Projects	9

Chart 2
Project Status (# of Projects)

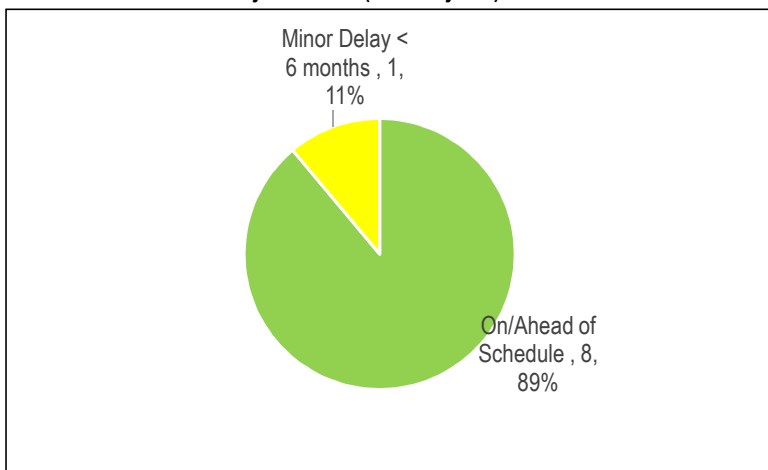


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.89	1.20			

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- The City Clerk will report back to Executive Committee on the EX7.3, "Feasibility of Extending Use of Current Vote Counting Equipment and Technology" with an analysis of the election technology marketplace, including all available options for vote counting equipment and including lease options. Report is in progress pending changes in the Municipal Election Act and once the regulations are published.
- The Toronto Elections Management Information System (TEMS) is on track with the RFP on Voters' List Management System has been drafted and review by subject matter experts is in progress.
- Council approved the staff report to proceed with the procurement of the Provincial Vendor of Record for Open Text for the Enterprise Document and Records Management Solution (EDRMS) project. Development of the Master Service Agreement (MSA) and Statement of Work (SOW) with the Vendor of Record is in progress and expected to be completed in May.
- Construction is expected to begin the summer of 2016 for the Infrastructure to Support Council Meeting project.
- The Printing Equipment Upgrade/Replacement Plan project is in the process of reviewing equipment availability on the market that meets specifications. Purchase of used or demo equipment will be pursued.

City Clerk's Office

Projects by Category (Million)	2016 Approved Cash	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Toronto Elections Management Info System	2.122	0.112	5.3%	2.122	100.0%	G	G		5.595	0.189
Information Management Infrastructure: - Enterprise Document & Records Mgt Solution (EDRMS)	0.917	0.055	6.0%	0.917	100.0%	G	G		4.589	1.353
- Open Information Council Transition	0.863	0.027	3.2%	0.863	100.0%	G	G		4.603	0.027
System Changes - 2014	0.326	0.029	8.8%	0.326	100.0%	G	G		0.710	0.412
Vote Counting Equipment	1.832	0.000	0.0%	1.832	100.0%	G	G		3.714	0.000
City Clerk's Office Business Systems	0.102	0.021	20.5%	0.102	100.0%	G	G		0.542	0.021
Council Business Systems	0.115	0.023	20.0%	0.115	100.0%	G	G		0.350	0.023
Sub-Total	6.277	0.267	4.2%	6.277	100.0%	-	-		20.104	2.026
State of Good Repair										
Archives Strategic Plan Implementation	1.202	0.022	1.9%	0.675	56.2%	Y	Y		1.482	0.303
Infrastructure to Support Council Meeting Printing Equipment	0.513	0.000	0.0%	0.513	100.0%	G	G		1.585	0.472
Upgrade/Replacement Plan	0.100	0.000	0.0%	0.100	100.0%	G	G		0.100	0.000
Sub-Total	1.815	0.022	1.2%	1.288	71.0%	-	-		3.167	0.775
Total	8.092	0.289		7.565					23.271	2.800

On Time	On Budget
On/Ahead of Schedule	G >70% of Approved Cash Flow
Minor Delay < 6 months	Y Between 50% and 70%
Significant Delay > 6 months	R < 50% or >100% of Approved Cash Flow

Pan American Games (Pan Am)

Chart 1
2016 Approved Budget by Category (\$5.35)

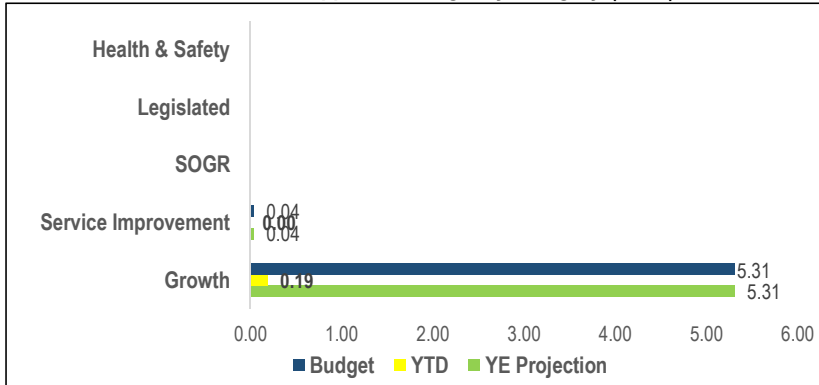


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	8
Total # of Projects	9

Chart 2
Project Status (# of Projects)

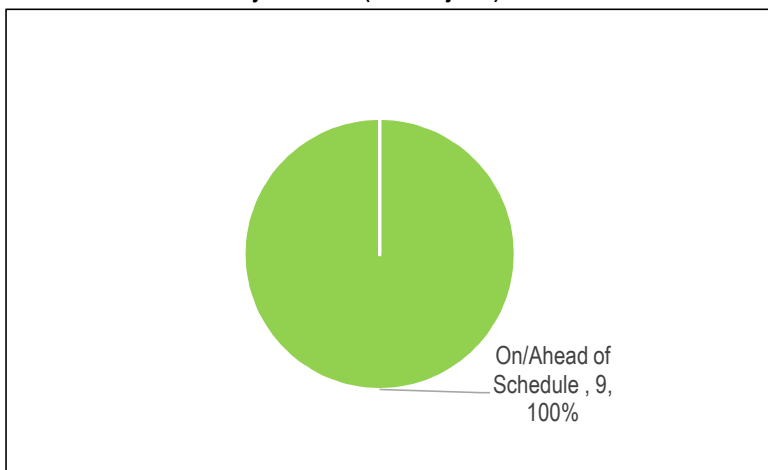


Table 2
Reason for Delay # of Projects

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.35				

Reasons for "Other*" Projects Delay:

- N/A

Key Discussion Points:

- During the period ending March 31st, 2016, capital expenditures for the Pan American Games were \$0.190 million or 4% of the 2016 approved cash flow of \$5.352 million. At year-end, it is anticipated that 100% of the approved cash flow will be spent.
- The approved cash flow of \$5.352 million reported actual expenditures of 3% as at March 31st, 2016. Outstanding deficiencies include the Etobicoke Olympium, West Channel, BMX Track and outdoor running tracks. It is anticipated that all deficiencies will be addressed by the year-end.
- The Site Remediation project for the Pan Am Aquatic Centre had expenditures of \$0.041 million which was charged to the Pan Am Games account in error. Through this variance report, the Site Remediation Pan Am Games account will be closed and the expenditures will be charged to the appropriate Solid Waste account for the second quarter variance report.

Pan American Games (Pan Am)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
PAAC/CIO 2010 - 2014	4.134	0.132	3.2%	4.134	100.0%	Ⓞ	Ⓞ		50.841	42.018
ETOBICOKE OLYMPIUM	0.554	0.000	0.0%	0.554	100.0%	Ⓞ	Ⓞ		8.800	8.246
RETROFIT 2010-2014										
CENTENNIAL TRACK	0.445	0.000	0.0%	0.445	100.0%	Ⓞ	Ⓞ		0.730	0.285
RESURFACING 2011-2014										
BIRCHMOUNT TRACK	0.091	0.000	0.0%	0.091	100.0%	Ⓞ	Ⓞ		0.456	0.365
RESURFACING 2011-2014										
YORK TRACK RETROFIT	0.076	0.017	22.5%	0.076	100.0%	Ⓞ	Ⓞ		1.596	1.538
BMX TRACK	0.012	0.000	0.0%	0.012	100.0%	Ⓞ	Ⓞ		3.954	3.937
WEST CHANNEL 2015 PAN AM PROJECT	0.040	0.000	0.0%	0.040	100.0%	Ⓞ	Ⓞ		5.500	4.835
Sub-Total	5.352	0.149	2.8%	5.352	100.0%	-	-		71.877	61.224
Total	5.352	0.149		5.352					71.877	61.224

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Contract bids came in higher than anticipated
Tender needs to be reissued

Note # 2:

Minor delays caused by weather conditions.

Note # 3:

Project is affected by weather conditions and public consultation

Radio Communication System Replacement

Chart 1
2016 Approved Budget by Category (\$3.68)

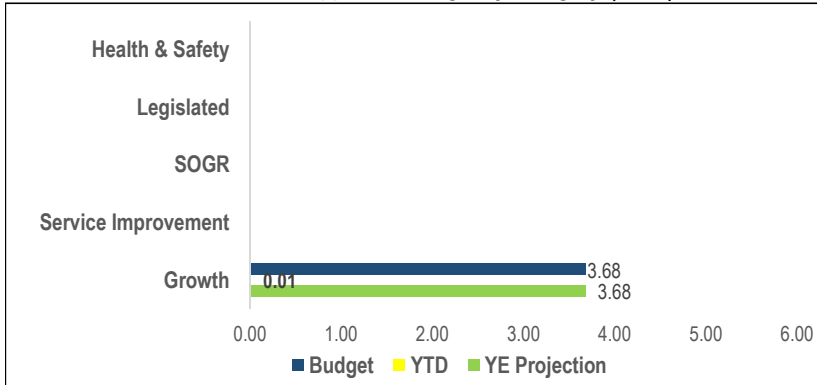


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	1
Total # of Projects	1

Chart 2
Project Status (# of Projects)

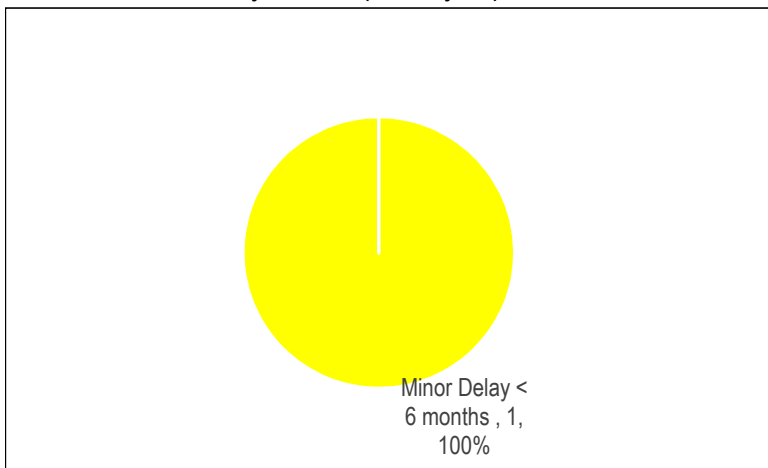


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	3.68			

Reasons for "Other*" Projects Delay:

- The project team continues to quantify the remaining costs of decommissioning the project, with the project anticipated to be fully spent by year-end.

Key Discussion Points:

- Toronto Police Services and Toronto Paramedic Services completed migration to the new Radio System in the spring of 2015.
- Toronto Fires Services fully migrated to the new system including the Fire Station Alerting post in the fall of 2015
- The 2016 deliverables primarily include decommissioning activities and the implementation of an alternative wireless network component and training.

Radio Communication System Replacement

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Radio Communication System Replacement	3.682	0.012	0.3%	3.682	100.0%	Ⓒ	Ⓜ	#1	55.491	51.820
Sub-Total	3.682	0.012	0.3%	3.682	100.0%	-	-		55.491	51.820
Total	3.682	0.012		3.682					55.491	51.820

On Time	On Budget
On/Ahead of Schedule	Ⓒ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓓ < 50% or >100% of Approved Cash Flow

Note # 1:

Project costs are being quantified for the remaining decommissioning activities, alternative wireless network training, TTC and Path redundancy. Although decommissioning is taking longer than anticipated due to the detail required to work around production environments, the project is tracking to be fully spent by year-end.

**2016 Capital Spending by Program
City Agencies**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Exhibition Place	Q1	7.15	0.81	6.19	86.6%		Ⓢ
Sony Centre	Q1	7.70	0.18	6.70	87.0%		Ⓢ
TRCA	Q1	14.17	2.24	14.17	100.0%		Ⓢ
Toronto Police	Q1	71.23	3.21	43.93	61.7%		Ⓜ
TPH	Q1	4.42	0.98	4.21	95.0%		Ⓢ
TPL	Q1	27.72	2.85	22.57	81.4%		Ⓢ
TTC	Q1	2,161.46	129.54	2,042.38	94.5%		Ⓢ
Toronto Zoo	Q1	12.89	2.02	12.49	96.9%		Ⓢ
Total	Q1	2,306.75	141.84	2,152.63	93.3%		
Ⓢ >70%		Ⓜ between 50% and 70%		Ⓡ < 50% or > 100%			

For the three months ended March 31, 2016, capital expenditures for this Cluster totalled \$139.284 million (6.1%) of their collective 2016 Approved Capital Budget of \$2.306 billion. Spending is expected to increase to \$2.153 billion (93.3%) by year-end.

Majority of Agencies are projecting a year-end spending rate of over 70% of their respective 2016 Approved Capital Budgets; while the spending rate for Police Services is anticipated to be 61.7% of the 2016 Approved Capital Budget.

Exhibition Place

Chart 1
2016 Approved Budget by Category (\$7.15)

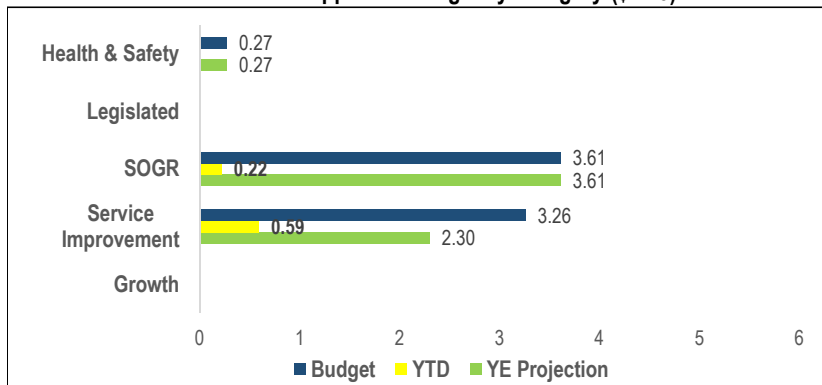


Table 1
2016 Active Projects by Category

Health & Safety	2
Legislated	0
SOGR	13
Service Improvement	4
Growth	0
Total # of Projects	19

Chart 2
Project Status (# of Projects)

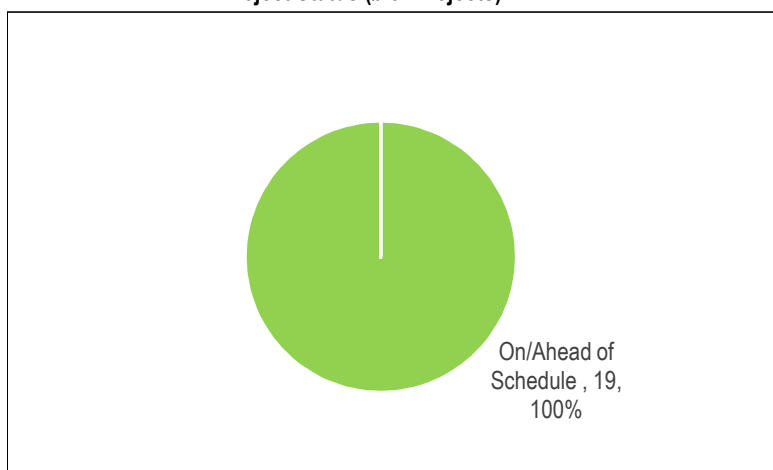


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.15				

Reasons for "Other*" Projects Delay:

- N/A

Key Discussion Points:

- The Hotel "X" Bridge project is expected to achieve 50% completion rate by year-end as per the original schedule.
- Three capital projects are expected to complete by Q2'16: Queen Elizabeth Building, Green Energy Initiatives at Enercare Centre, and an exterior Way Finding Program.
- All State of Good Repair capital projects are on track.

Exhibition Place

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Horse Palace - Stand Pipe System Upgrade	0.089	0.000	0.0%	0.089	100.0%	Ⓞ	Ⓞ		0.175	0.086
Other Buildings - Security Surveillance System	0.183	0.000	0.0%	0.183	100.0%	Ⓞ	Ⓞ		0.285	0.102
Sub-Total	0.272	0.000	0.0%	0.272	100.0%	-	-		0.460	0.188
State of Good Repair										
Pre-Engineering Program	0.106	0.000	0.4%	0.106	100.0%	Ⓞ	Ⓞ		0.200	0.094
Enercare Centre	2.555	0.021	0.8%	2.555	100.0%	Ⓞ	Ⓞ		4.130	1.596
Better Living Centre	0.140	0.007	5.1%	0.140	100.0%	Ⓞ	Ⓞ		0.275	0.142
Parks, Parking Lots & Roads	0.075	0.000	0.0%	0.075	100.0%	Ⓞ	Ⓞ		0.075	0.000
Queen Elizabeth Building	0.156	0.150	96.1%	0.156	100.0%	Ⓞ	Ⓞ		0.750	0.744
M/E & Communication Infrastructure	0.578	0.043	7.4%	0.578	100.0%	Ⓞ	Ⓞ		0.950	0.415
Sub-Total	3.611	0.221	6.1%	3.611	100.0%	-	-		6.380	2.991
Service Improvements										
Enercare Centre	0.629	0.504	80.0%	0.629	100.0%	Ⓞ	Ⓞ		1.245	1.119
Parks, Parking Lots & Roads	0.261	0.037	14.0%	0.261	100.0%	Ⓞ	Ⓞ		0.863	0.638
Allstream Centre - Hotel X Bridge	1.920	0.000	0.0%	0.960	50.0%	Ⓞ	Ⓞ		1.920	0.000
General Services Building - Construct Parking Office	0.451	0.053	11.7%	0.451	100.0%	Ⓞ	Ⓞ		0.500	0.102
Sub-Total	3.262	0.593	18.2%	2.302	70.6%	-	-		4.528	1.859
Total	7.145	0.815		6.185					11.368	5.038

On Time	Ⓞ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓞ	Between 50% and 70%	
Minor Delay < 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	
Significant Delay > 6 months	Ⓞ		

Note # 1:

Contract bids came in higher than anticipated
Tender needs to be reissued

Note # 2:

Minor delays caused by weather conditions.

Note # 3:

Project is affected by weather conditions and public consultation

SONY CENTRE FOR THE PERFORMING ARTS

Chart 1
2016 Approved Budget by Category (\$7.70)

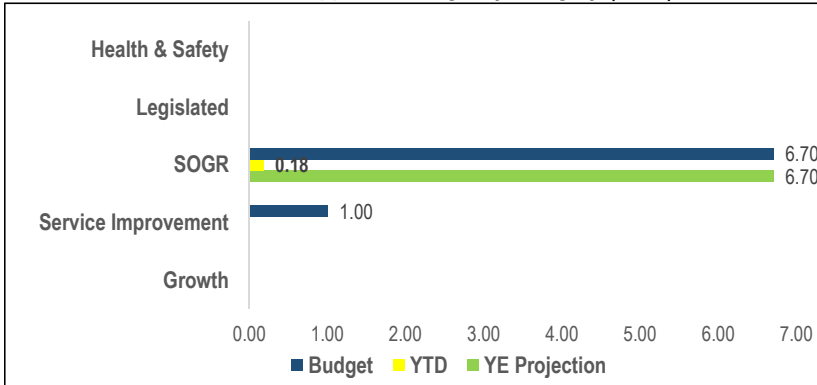


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	9
Service Improvement	1
Growth	
Total # of Projects	10

Chart 2
Project Status (# of Projects)

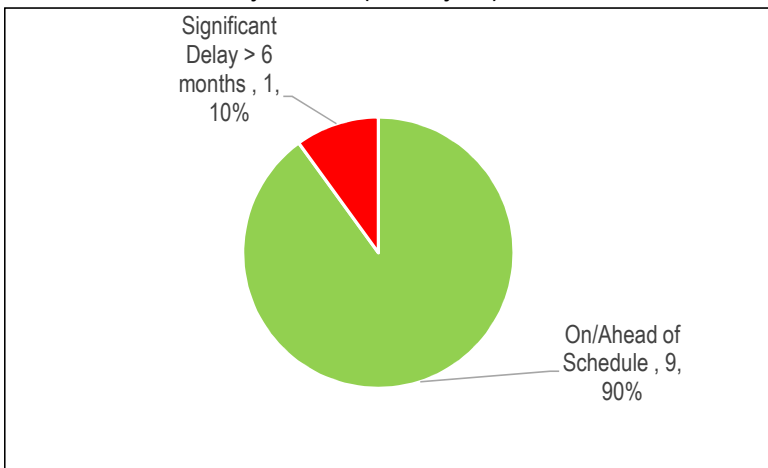


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.70		1.00		

Reasons for "Other*" Projects Delay:

- Legal agreement delayed.

Key Discussion Points:

- Pending completion of the nearby condo development in late spring / early summer, all projects are anticipated to be completed on time and within budget.

**SONY CENTRE FOR THE
PERFORMING ARTS**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
EXTERIOR LIMESTONES & GRANITE UPGRADES	0.048	0.000	0.0%	0.048	100.0%	Ⓞ	Ⓞ		0.785	0.737
EAST SIDE RESTORATION	1.873	0.012	0.6%	1.873	100.0%	Ⓞ	Ⓞ		1.873	0.012
WEST SIDE RESTORATION	0.146	0.005	3.4%	0.146	100.0%	Ⓞ	Ⓞ		0.150	0.009
MECHANICAL - HVAC UPGRADES	0.069	0.032	46.4%	0.069	100.0%	Ⓞ	Ⓞ		0.250	0.213
ELECTRICAL MCC PANELS/WIRING	0.032	0.024	75.0%	0.032	100.0%	Ⓞ	Ⓞ		0.294	0.286
ORCHESTRA PIT	0.384	0.083	21.6%	0.384	100.0%	Ⓞ	Ⓞ		0.410	0.110
SPECIALIZED EQUIPMENT	0.037	0.000	0.0%	0.037	100.0%	Ⓞ	Ⓞ		1.058	1.021
EXTERIOR WALL	1.600	0.000	0.0%	1.600	100.0%	Ⓞ	Ⓞ		1.600	0.000
RIGGING	2.513	0.022	0.9%	2.513	100.0%	Ⓞ	Ⓞ		2.513	0.022
Sub-Total	6.702	0.178	2.7%	6.702	100.0%	-	-		8.933	2.410
Service Improvements										
SONY CENTRE PUBLIC PLAZA	1.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	# 1	1.000	0.000
Sub-Total	1.000	0.000	0.0%	0.000	0.0%	-	-		1.000	0.000
Total	7.702	0.178		6.702					9.933	2.410

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Legal agreement delay.

Toronto and Region Conservation Authority (TRCA)

Chart 1
2016 Approved Budget by Category (\$14.17)

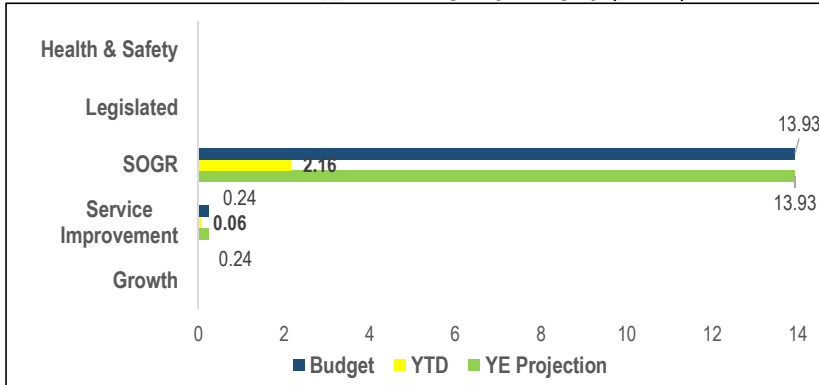


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	25
Service Improvement	1
Growth	
Total # of Projects	26

Chart 2
Project Status (# of Projects)

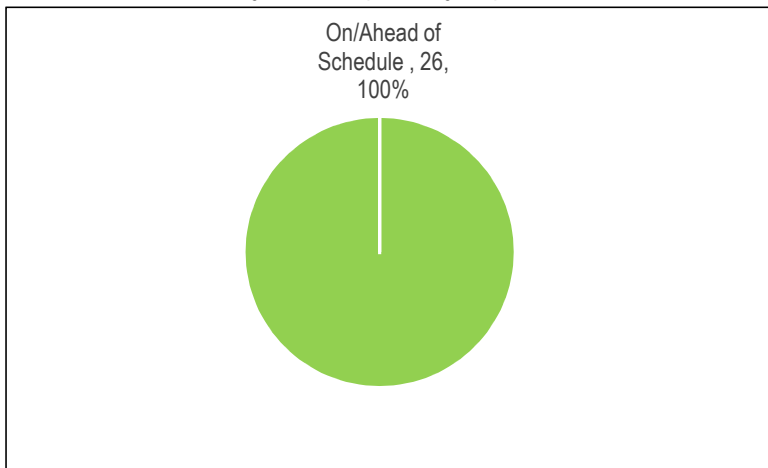


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.17				

Key Discussion Points:

- The majority of the TRCA capital projects are ongoing or phased projects which arise from multi-year planning. Feasibility studies or needs assessments have been completed and engineering estimates form the basis of costs.
- Historically, TRCA receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years due to incomplete projects.

Toronto and Region
Conservation Authority
(TRCA)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
Greenspace Land Acquisition	0.100	0.025	25.0%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.025
Waterfront & Valley Erosion Control	1.550	0.388	25.0%	1.550	100.0%	Ⓞ	Ⓞ		1.550	0.388
Black Creek Pioneer Village Retrofit	0.350	0.088	25.0%	0.350	100.0%	Ⓞ	Ⓞ		0.350	0.088
Living City Action Plan	2.776	0.694	25.0%	2.776	100.0%	Ⓞ	Ⓞ		2.776	0.694
Waterfront Development TRCA Information Technology	1.233	0.308	25.0%	1.233	100.0%	Ⓞ	Ⓞ		1.233	0.308
Critical Erosion Control & Floodworks	0.264	0.066	25.0%	0.264	100.0%	Ⓞ	Ⓞ		0.264	0.066
TRCA Administrative Infrastructure	2.000	0.500	25.0%	2.000	100.0%	Ⓞ	Ⓞ		2.000	0.500
Critical Erosion-Water Funded Enhancements	0.658	0.115	17.5%	0.658	100.0%	Ⓞ	Ⓞ		0.658	0.115
	5.000	0.000	0.0%	5.000	100.0%	Ⓞ	Ⓞ		5.000	0.000
Sub-Total	13.931	2.183	15.7%	13.931	100.0%	-	-		13.931	2.183
Service Improvements										
Waterfront Development Tommy Thompson Park	0.240	0.060	25.0%	0.240	100.0%	Ⓞ	Ⓞ		0.240	0.060
Sub-Total	0.240	0.060	25.0%	0.240	100.0%	-	-		0.240	0.060
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	14.171	2.243		14.171					14.171	2.243

On Time	On Budget	
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow	
Minor Delay < 6 months	Ⓜ Between 50% and 70%	
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow	

Chart 1
2016 Approved Budget by Category (\$71.23)

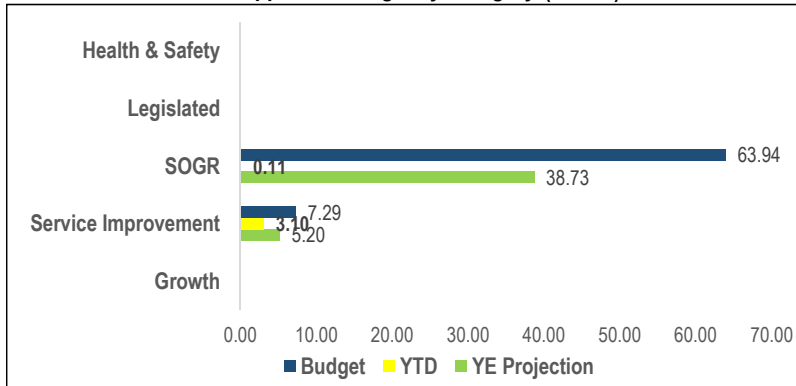


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	26
Service Improvement	4
Growth	
Total # of Projects	30

Chart 2
Project Status (# of Projects)

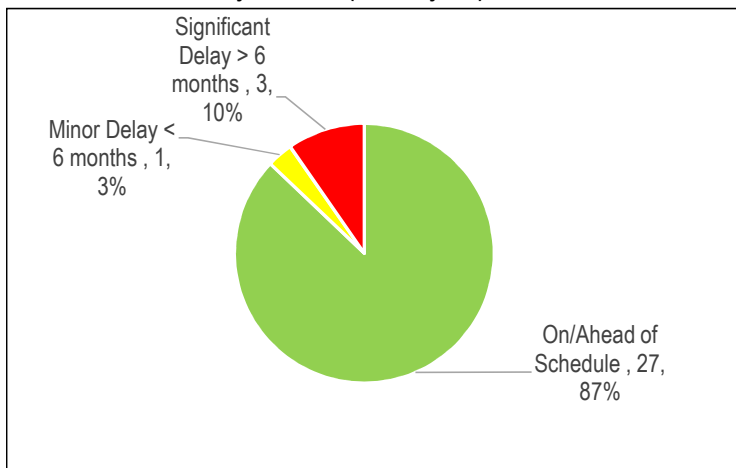


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resource		
Procurement Issues	1	1
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other P		
Community Consultation	1	
Other*		
Total # of Projects	3	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
39.22	4.63	27.38		

Key Discussion Points:

- TPS's 2016 - 2025 Capital Budget and plan is subject to change pending recommendations from the KPMG Review Task Force as well as its Full Divisional Facility Reassessment.

Toronto Police Service

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
State-of-Good-Repair - Police	3.600	0.406	11.3%	3.600	100.0%	Ⓞ	Ⓞ		on-going	on-going
Peer to Peer Site	4.629	0.006	0.1%	3.629	78.4%	Ⓞ	Ⓜ	#1	5.879	0.042
HRMS Upgrade	1.675	0.075	4.5%	1.675	100.0%	Ⓞ	Ⓞ		1.935	0.335
52 Division Renovations	5.262	0.068	1.3%	4.736	90.0%	Ⓞ	Ⓞ		8.868	3.674
Facilities Realignment (includes land)	7.000	0.000	0.0%	1.000	14.3%	Ⓞ	Ⓢ	#2	7.003	0.003
TRMS Upgrade	0.600	0.000	0.0%	0.400	66.7%	Ⓞ	Ⓞ		0.600	0.000
Radio Replacement	14.141	0.000	0.0%	0.100	0.7%	Ⓞ	Ⓢ	#3	14.141	0.000
Vehicle Replacement	7.491	1.836	24.5%	7.491	100.0%	Ⓞ	Ⓞ		52.112	46.457
Furniture Lifecycle Replacement	1.728	0.019	1.1%	1.141	66.0%	Ⓞ	Ⓞ		11.080	9.372
Workstation, Laptop, Printer-Lifecycle plan	3.202	0.000	0.0%	2.702	84.4%	Ⓞ	Ⓞ		29.727	24.252
Servers - Lifecycle Plan	4.026	0.269	6.7%	3.500	86.9%	Ⓞ	Ⓞ		31.716	27.959
IT Business Resumption	3.514	0.188	5.4%	2.500	71.1%	Ⓞ	Ⓞ		16.373	13.047
Locker Replacement	0.512	0.000	0.0%	0.190	37.1%	Ⓞ	Ⓞ		3.417	2.905
Network Equipment	1.600	0.000	0.0%	1.600	100.0%	Ⓞ	Ⓞ		10.956	9.356
AVLS Replacement Lifecycle	0.348	0.088	25.3%	0.240	69.0%	Ⓞ	Ⓞ		1.476	1.238
In-car Camera	2.202	0.000	0.0%	1.882	85.5%	Ⓞ	Ⓞ		3.678	1.150
Voice logging lifecycle Replacement	0.040	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓢ		1.127	1.087
Digital Photography	0.297	0.004	1.3%	0.297	100.0%	Ⓞ	Ⓞ		0.758	0.465
DVAM I, II (LR)	0.919	0.135	14.7%	0.919	100.0%	Ⓞ	Ⓞ		1.822	0.938
Call Centre Application Lifecycle Replacement	0.038	0.002	5.3%	0.038	100.0%	Ⓞ	Ⓞ		0.353	0.317
Small Equipment Replacement	0.174	0.000	0.0%	0.147	84.5%	Ⓞ	Ⓞ		2.859	2.679
Fleet Equipment	0.314	0.007	2.2%	0.314	100.0%	Ⓞ	Ⓞ		0.500	0.193
Security System Replacement	0.501	0.000	0.0%	0.501	100.0%	Ⓞ	Ⓞ		1.600	1.099
Radar Unit Replacement	0.096	0.000	0.0%	0.096	100.0%	Ⓞ	Ⓞ		0.614	0.518
Conducted Energy Weapon (CEW) Replacement	0.018	0.000	0.0%	0.018	100.0%	Ⓞ	Ⓞ		1.320	1.302
AED's	0.012	0.000	0.0%	0.012	100.0%	Ⓞ	Ⓞ		0.012	0.000
Sub-Total	63.939	3.103	4.9%	38.728	60.6%	-	-		209.926	148.388
Service Improvements										
Enterprise Business Intelligence	6.243	0.106	1.7%	4.150	66.5%	Ⓞ	Ⓢ	#4	10.474	0.268
Electronic Document Management (Proof of Concept)	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.000
TPS Archiving	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.050	0.000
CCTV	0.500	0.002	0.4%	0.500	100.0%	Ⓞ	Ⓞ		0.752	0.253
Sub-Total	7.293	0.108	1.5%	5.200	71.3%	-	-		11.776	0.521
Total	71.232	3.211	4.5%	43.928	61.7%				221.702	148.909

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Procurement Issues - Land and net work/fibre optics requirements need to be established.

Note # 2:

Community Consultation.

Note # 3:

Procurement Issues - TPS will do a study of radio requirements before proceeding. Actual radio purchases planned in 2017.

Note # 4:

Contractor Issues - Due to the rigorous process associated with hiring consultants with the right knowledge, experience and required skill sets, project start times for the project team have been delayed.

Toronto Public Health (TPH)

Chart 1
2016 Approved Budget by Category (\$4.42)

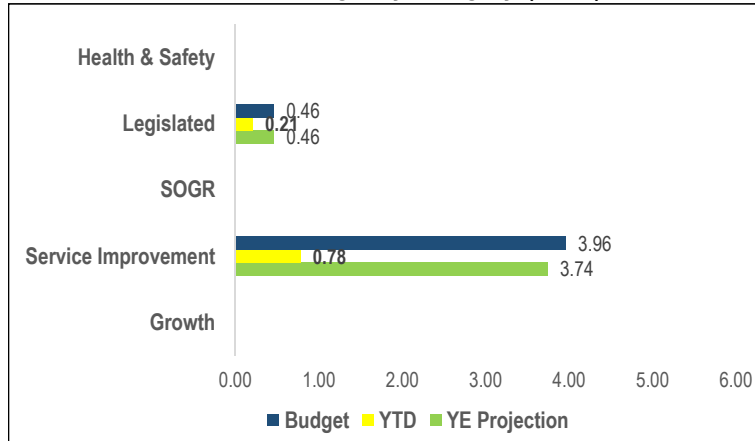


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	5
Growth	
Total # of Projects	6

Chart 2
Project Status (# of Projects)

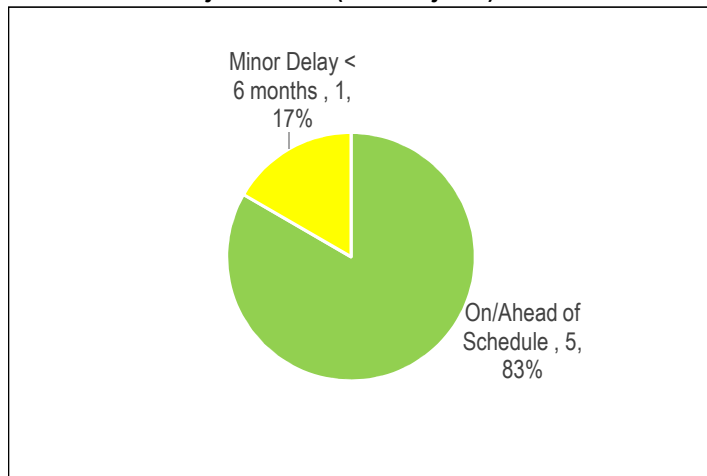


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Res		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with O		
Community Consulta		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.48	0.94			

Reasons for "Other*" Projects Delay:

- A review of sequencing of future rollouts, necessitates some planned enhancements and the acquisition of associated contracted developer resources to be deferred to 2017.

Toronto Public Health
(TPH)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Infectious Disease Control Information System	0.461	0.207	44.9%	0.461	100.0%	Ⓞ	Ⓞ		3.099	2.745
Sub-Total	0.461	0.207	44.9%	0.461	100.0%	-	-		3.099	2.745
Service Improvements										
HF/HL Point of Care	0.847	0.274	32.3%	0.847	100.0%	Ⓞ	Ⓞ		5.373	4.680
CDC Wireless Rollout	1.136	0.183	16.1%	1.136	100.0%	Ⓞ	Ⓞ		1.965	0.932
Healthy Environment Inspection System (Mobile)	0.942	0.172	18.3%	0.722	76.7%	Ⓢ	Ⓢ	#1	2.176	1.287
TPH Datamart Data Warehouse Phase 2	0.807	0.144	17.8%	0.807	100.0%	Ⓞ	Ⓞ		2.080	0.454
Electronic Medical Record Phase 1	0.232	0.004	1.6%	0.232	100.0%	Ⓞ	Ⓞ	#2	0.232	
Sub-Total	3.963	0.777	19.6%	3.744	94.5%	-	-		11.826	7.353
Total	4.425	0.984	22.2%	4.205	95.0%				14.925	10.099

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1:

A review of sequencing of future rollouts, necessitates some planned enhancements and the acquisition of associated contracted developer resources to be deferred to 2017.

Note # 2:

Project Team members have been hired and a high level assesment has been completed.

Toronto Public Library (TPL)

Chart 1
2016 Approved Budget by Category (\$27.72)

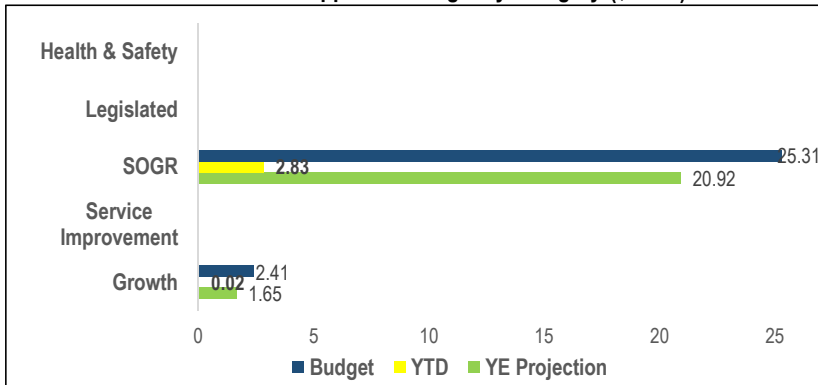


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	15
Service Improvement	
Growth	4
Total # of Projects	19

Chart 2
Project Status (# of Projects)

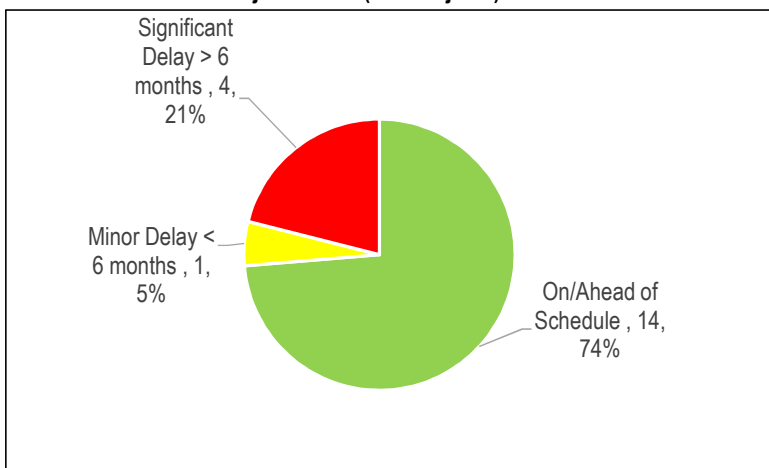


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*	2	1
Total # of Projects	4	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
21.50	2.11	4.11		

Reasons for "Other*" Projects Delay:

- For Wychwood and St. Clair/Silverthorn branches site plans applications have been submitted. Due to the length of the approval process, construction will be delayed until 2017.
- A delay in securing a portion of Sec 37 funding for Agincourt Branch is causing a minor delay.

Key Discussion Points:

- Construction has been completed and the Fort York, Scarborough Civic Centre and Library Processing centre are open but some outstanding deficiencies are still to be addressed.
- The Eglinton Square Expansion project is at the design finalization stage with tendering scheduled for April and construction is expected to begin in June.
- An architect has been hired for the Downsview Renovation and an RFP has gone out for an architect for Albert Campbell Renovation.

Toronto Public Library (TPL)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Albion Library Renovation	4.007	0.686	17.1%	4.007	100.0%	Ⓞ	Ⓞ		15.007	4.131
Library Processing Centre Relocation	0.041	0.002	6.0%	0.041	100.0%	Ⓞ	Ⓞ		10.725	10.686
Multi-Branch Minor Reno Prog: 2014-2016	0.700	0.213	30.4%	0.700	100.0%	Ⓞ	Ⓞ		9.969	9.482
Wychwood Library Renovation	1.760	0.027	1.5%	0.050	2.8%	Ⓡ	Ⓡ	#1	8.868	0.166
Technology Asset Mgmt Prog: 2015-2017	4.187	0.414	9.9%	4.187	100.0%	Ⓞ	Ⓞ		9.052	1.379
Virtual Branch Services -2015- 2017	1.360	0.272	20.0%	1.360	100.0%	Ⓞ	Ⓞ		3.250	1.262
Multi-branch Minor Reno Prog (accessibility): 2015-2016	1.442	0.288	19.9%	1.442	100.0%	Ⓞ	Ⓞ		1.750	0.595
Agincourt Building Element	2.111	0.021	1.0%	0.986	46.7%	Ⓢ	Ⓢ	#2	2.297	0.206
St. Clair/Silverthorn Renovation	1.390	0.002	0.2%	0.050	3.6%	Ⓡ	Ⓡ	#3	2.247	0.059
North York Central Library	4.013	0.080	2.0%	4.013	100.0%	Ⓞ	Ⓞ		14.974	0.982
Dawes Road Construction & Expansion	1.025	0.001	0.1%	1.025	100.0%	Ⓞ	Ⓞ		13.263	0.006
Multi-Branch Minor Reno Prog: 2016-2018	2.184	0.818	37.5%	2.184	100.0%	Ⓞ	Ⓞ		7.443	0.818
Multi-branch Minor Reno Prog (accessibility): 2016-2018	0.387	0.000	0.0%	0.387	100.0%	Ⓞ	Ⓞ		2.337	0.000
Albert Campbell Renovation	0.265	0.000	0.0%	0.050	18.9%	Ⓡ	Ⓡ	#5	12.165	0.000
Downsview Renovation	0.437	0.000	0.0%	0.437	100.0%	Ⓞ	Ⓞ		0.437	0.000
Sub-Total	25.311	2.825	11.2%	20.921	82.7%	-	-		113.784	29.772
Growth Related										
Fort York New Library Construction	0.443	0.014	3.2%	0.443	100.0%	Ⓞ	Ⓞ		9.192	8.763
Scarborough Civic Centre Library Construction	0.099	0.007	7.4%	0.099	100.0%	Ⓞ	Ⓞ		10.276	10.185
Bayview Library Relocation	0.694	0.000	0.0%	0.050	7.2%	Ⓡ	Ⓡ	#4	12.622	0.192
Eglinton Square Renovation & Expansion	1.178	0.000	0.0%	1.060	90.0%	Ⓞ	Ⓞ		1.242	0.065
Sub-Total	2.413	0.021	0.9%	1.652	68.4%	-	-		33.332	19.204
Total	27.724	2.847	10.3%	22.572	81.4%				147.116	48.977

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Site plan application was submitted in March. Due to length of approval process construction won't begin until 2017.

Note # 2:

Not all the Section 37 Funds have been secured. Work will be delayed until funds are received.

Note # 3:

Site plan application was submitted in April. Due to length of approval process construction won't begin until 2017.

Note # 4:

This is a joint project with timelimes managed by Parks, Forestry and Recreation. Delays are related to City approval process.

Note # 5:

The RFP for the architect has been issued.

Chart 1
2016 Approved Budget by Category (\$1,216.73)

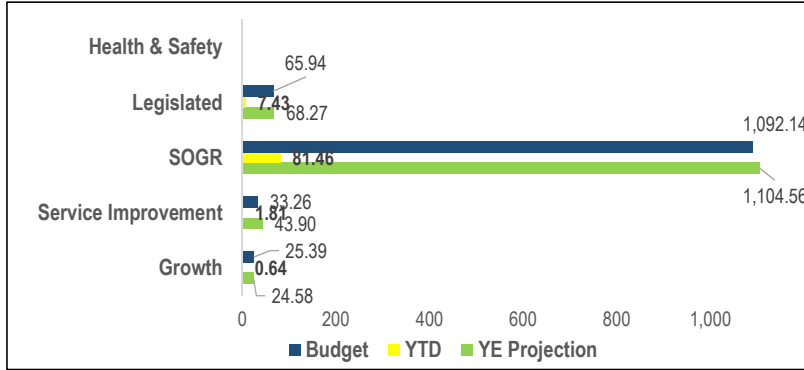


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	41
SOGR	9
Service Improvement	12
Growth	6
Total # of Projects	68

Chart 2
Project Status (# of Projects)

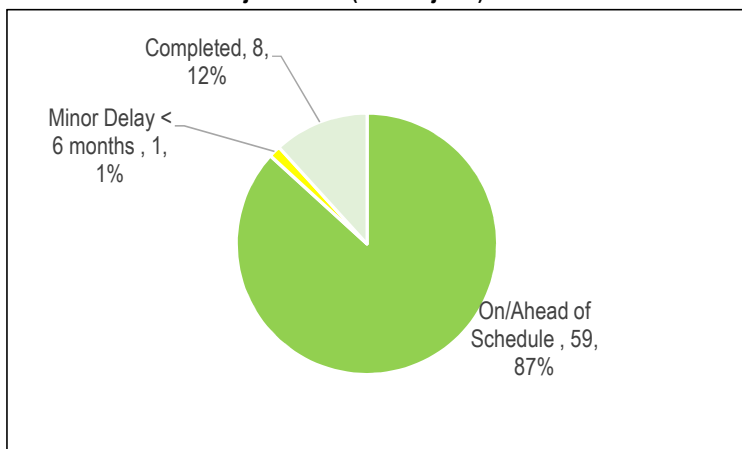


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,212.72	0.31		3.70	

Reasons for "Other*" Projects Delay:

- "Other" represents construction deficiency.

Key Discussion Points:

➤ **Base Capital Program**

The capital spend rate for the Toronto Transit Commission's base program for the first three months of the year is consistent with prior year spending and typically accelerates in the latter half of the year. The TTC is projecting a capital spend rate of 102.0% of its budget. The capital spend rate will continue to be monitored and is subject to change as the budgetary needs are refined.

➤ **Toronto-York Spadina Subway Extension (TYSSE)**

On January 26, 2016, City Council approved the increase to the YYSSE's total project cost by \$400 million, the TTC report identifies additional estimated project reset cost of \$400 million, bringing the total project budget to \$3.184.

Good physical progress continues to be made. Track installation will be completed this month (March) and systems installation is progressing well. The YYSSE and ATC (automatic train control) project teams continue to work closely together to ensure synergy between their respective work, the timing of which is critical to opening the YYSSE with state-of-the-art signaling

Toronto Transit
Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000	0.0%	0.000	0.0%				0.000	8.339
Legislated										
Bus Heavy Rebuild Program - Legislated	6.741	3.822	56.7%	6.916	102.6%	R	G	#1	7.515	4.431
Communications- Legislated	3.604	0.071	2.0%	4.245	117.8%	R	G	#1	15.466	7.830
Easier Access-Phase III Equipment-Legislated	34.439	2.411	7.0%	35.000	101.6%	R	G	#1	655.170	228.808
Other Buildings - Legislated (Backflow Preventers)	3.690	0.278	7.5%	3.601	97.6%	G	G		23.038	12.535
	2.198	0.017	0.8%	1.947	88.6%	G	G		32.523	4.779
Other Service Planning - Legislated	0.200	0.000	0.0%	0.400	200.0%	R	G	#1	2.000	0.000
Streetcar Network- Legislated	4.110	0.065	1.6%	5.668	137.9%	R	G	#1	78.700	36.228
Streetcar Overhaul - Legislated (AODA)	0.410	0.000	0.0%	0.366	89.3%	G	G		9.353	0.000
Subway Asbestos Removal	10.552	0.763	7.2%	10.129	96.0%	G	G		123.054	70.241
Sub-Total	65.944	7.427	11.3%	68.272	103.5%	-	-		946.820	364.854
State of Good Repair										
ATC Resignalling - Bloor/Danforth Line	1.500	0.004	0.3%	1.500	100.0%	G	G		300.687	0.192
ATC Resignalling - YUS Line	51.193	6.804	13.3%	56.330	110.0%	R	G	#1	562.835	273.167
Automotive Non-Revenue Vehicle Replace	9.328	0.042	0.5%	11.409	122.3%	R	G	#1	33.625	7.931
Birchmount Garage Renovations	0.000	0.000	0.0%	0.000	0.0%	R	G		29.768	29.696
Birchmount Garage Repair Bay Modification	0.000	0.000	0.0%	0.000	0.0%	R	G		22.909	22.896
Bridges And Tunnels- Various	52.810	3.407	6.5%	60.983	115.5%	R	G	#7	506.163	377.996
Bus Heavy Rebuild Program - SOGR	71.900	10.627	14.8%	78.472	109.1%	R	G	#1	312.482	149.940
Communications-SOGR	21.666	1.735	8.0%	20.276	93.6%	G	G		156.671	76.045
Computer Equipment And Software	88.930	3.398	3.8%	89.331	100.5%	R	G		563.731	223.715
Equipment-SOGR	27.938	1.517	5.4%	30.082	107.7%	R	G	#1	298.055	138.503
Finishes-SOGR	14.625	1.015	6.9%	17.458	119.4%	R	G	#1	139.315	85.936
Fire Ventilation Upgrade	23.687	1.083	4.6%	23.687	100.0%	G	G		342.888	229.655
Islington Station Improvements	0.000	0.000	0.0%	0.000	0.0%	R	G		3.838	3.487
Leslie Barns	50.757	12.114	23.9%	57.886	114.0%	R	G	#9	516.674	441.711
New Bus Garage Property	0.000	0.002	0.0%	0.003	0.0%	R	G		95.578	95.463
On-Grade Paving Rehabilitation	8.802	-0.051	-0.6%	5.316	60.4%	Y	G	#6	83.420	53.705

**Toronto Transit
Commission (TTC)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Other Buildings - SOGR	32.962	1.478	4.5%	27.380	83.1%	Ⓞ	Ⓞ		558.194	219.303
Other Furniture And Office Equipment	0.209	0.000	0.0%	0.593	283.7%	Ⓡ	Ⓞ	#1	3.837	2.726
Other Maintenance Equipment	7.600	0.066	0.9%	10.314	135.7%	Ⓡ	Ⓞ	#1	19.846	5.593
Other Service Planning - SOGR	3.364	0.072	2.1%	2.000	59.5%	Ⓢ	Ⓞ	#1	2.000	0.072
POP Legacy Fare Collection	0.295	-0.038	-12.8%	0.295	100.0%	Ⓞ	Ⓞ		3.557	1.104
Power Dist. SOGR	7.884	0.665	8.4%	8.448	107.2%	Ⓡ	Ⓞ	#1	115.501	89.895
Purchase of Wheel Trans	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		62.913	62.911
Purchase of Buses - SOGR	73.081	11.228	15.4%	68.522	93.8%	Ⓞ	Ⓞ		946.103	519.443
Purchase Of Legacy LRVs	193.889	4.071	2.1%	174.871	90.2%	Ⓞ	Ⓞ		1,186.504	513.373
Purchase Of Subway Cars	59.489	8.369	14.1%	61.109	102.7%	Ⓡ	Ⓞ	#8	1,166.948	1,099.130
Queensway Garage Expansion	0.523	0.018	3.4%	0.630	120.5%	Ⓡ	Ⓞ	#1	24.226	23.420
Rail Non Revenue Vehicle Overhaul	2.184	0.012	0.5%	2.936	134.4%	Ⓡ	Ⓞ	#1	23.309	8.331
Rail Non-Revenue Vehicle Purchase - SOGR	11.783	0.493	4.2%	14.735	125.1%	Ⓡ	Ⓞ	#1	51.519	4.888
Revenue & Fare Handling Equipment -SOGR	38.147	2.176	5.7%	36.025	94.4%	Ⓞ	Ⓞ		61.153	17.505
Signal Systems	18.290	0.469	2.6%	22.943	125.4%	Ⓡ	Ⓞ	#5	197.923	116.039
SRT Car Overhaul	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		18.687	19.022
Streetcar Overhaul - SOGR	11.617	0.781	6.7%	10.625	91.5%	Ⓞ	Ⓞ		117.888	66.937
Subway Car Overhaul	77.687	1.977	2.5%	65.825	84.7%	Ⓞ	Ⓞ		377.035	110.572
Subway Track - SOGR	28.516	1.649	5.8%	29.070	101.9%	Ⓡ	Ⓞ	#1	189.025	111.450
Surface Track - SOGR	24.038	0.650	2.7%	30.285	126.0%	Ⓡ	Ⓞ	#1	252.327	167.470
Tools And Shop Equipment	10.588	0.095	0.9%	11.462	108.3%	Ⓡ	Ⓞ	#1	36.608	10.118
TR Yard And Tail Track Accommodation	38.972	4.204	10.8%	42.535	109.1%	Ⓡ	Ⓞ	#10	514.295	119.680
Traction Power-Variou	27.499	1.326	4.8%	30.843	112.2%	Ⓡ	Ⓞ	#13	248.665	194.843
Transit Shelters & Loops - SOGR	0.323	0.000	0.1%	0.298	92.2%	Ⓞ	Ⓞ		1.957	0.675
Wilson Complex- Modifications	0.063	0.002	3.7%	0.085	133.9%	Ⓡ	Ⓞ	#1	95.324	94.868
Sub-Total	1,092.140	81.460	7.5%	1,104.563	101.1%				10,243.982	5,789.405
Service Improvements										
Communications-Service Improvement	0.269	0.000	0.0%	0.023	8.6%	Ⓡ	Ⓞ	#1	0.899	0.617
Commuter Parking Expansion	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#2	7.579	7.578

Toronto Transit
Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Finishes-Service Improvement	0.055	-0.024	-42.8%	0.672	1221.8%	Ⓡ	Ⓢ	#1	42.306	41.341
Kipling Station Improvements	0.306	0.000	0.0%	0.306	100.2%	Ⓡ	Ⓡ	#4	13.392	13.081
Other Buildings - Service Improvement	8.003	1.301	16.3%	19.091	238.5%	Ⓡ	Ⓢ	#1	58.242	31.176
Other Service Planning - Service Improvement	6.570	-0.016	-0.2%	10.846	165.1%	Ⓡ	Ⓢ	#1	50.245	8.867
Power Dist. Service Improvement	0.201	0.028	13.8%	0.211	105.0%	Ⓡ	Ⓢ	#1	0.603	0.219
Purchase of 50 40' Buses - Service Improvement	14.072	0.422	3.0%	3.557	25.3%	Ⓡ	Ⓢ	#1	30.522	27.387
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.070	-0.037	-53.4%	0.033	47.1%	Ⓡ	Ⓢ	#1	25.999	6.746
Subway Track - Service Improvement	1.690	0.117	6.9%	6.649	393.4%	Ⓡ	Ⓢ	#1	20.662	14.330
Surface Track - Service Improvement	2.007	0.000	0.0%	2.007	100.0%	Ⓢ	Ⓢ		57.908	55.654
Transit Shelters & Loops - SI	0.015	0.015	100.0%	0.500	3430.1%	Ⓡ	Ⓢ	#1	2.079	1.949
Sub-Total	33.257	1.805	5.4%	43.895	132.0%				310.437	208.945
Growth Related										
Bus Rapid Transit-Growth	0.000	-0.058	0.0%	1.847	0.0%	Ⓡ	Ⓡ		35.476	35.476
McNicoll New Bus Garage Facility	2.308	0.077	3.3%	3.357	145.5%	Ⓡ	Ⓡ	#3	181.000	7.156
Other Buildings - Growth	1.480	0.017	1.2%	2.973	200.9%	Ⓡ	Ⓡ	#1	12.507	7.964
PRESTO Farecard Implementation	16.833	0.609	3.6%	12.700	75.4%	Ⓢ	Ⓢ		44.000	21.134
Revenue Operations Business Continuity	1.060	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	1.060	0.000
Sheppard Subway	3.704	0.000	0.0%	3.705	100.0%	Ⓡ	Ⓡ	#1	968.856	965.151
Sub-Total	25.385	0.645	2.5%	24.582	96.8%				1,242.898	1,036.881
Total	1,216.727	91.337		1,241.312	102.0%				12,744.138	7,408.423

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

There are various projects that are projected to be over-spent at year end as a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects

Note # 2:

Project complete. Awaiting confirmation for closure.

Note # 3:

Variance is due to advanced construction work for contract to extend the TTC network fiber-optic backbone to McNicoll Garage site, and legal

Note # 4:

Due to construction deficiencies.

Note # 5:

The variance is mainly due to: Speed Control System - Slippage as a result of ATC project changes and stop order issued by ATC to Thales.

Note # 6:

App. 6 Capital Dashboard by Program/Agency

Toronto Transit
Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection			Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget			

Variance of \$3.5M is due to work advancement in 2015, work progressed faster than anticipated at Davisville Lower Roadway, Malvern

Note # 7:

Variance is mainly due to Structural Paving Rehabilitation Program: Advanced work to 2016 for Islington Bus Transfer Shoring to meet MiWay

Note # 8:

Variance is due to slippage of vehicle deliveries from 2015 to 2016 due to Unifor Strike, additional scopes (4-car conversion and Train Door

Note # 9:

The variance is due to prior year slippage and delays of substantial performance for Leslie Street Connection Track and delays in

Note # 10:

Variance is due to advanced construction work for Keele Yard Retrofit & Wilson Yard Tie Tracks 33 to 43.

Note # 11:

Project is affected by weather conditions and public consultation

Note # 12:

Recent Accomplishments: Downsview Park (Sheppard West): Completed concrete pour of NB dropshaft DS-3; started final ceiling panel

Note # 13:

The variance is mainly due to: Traction Power Substation – slippage to 2016 as a result of cash flow adjustments to align with revised

Chart 1
2016 Approved Budget by Category (\$12.89)

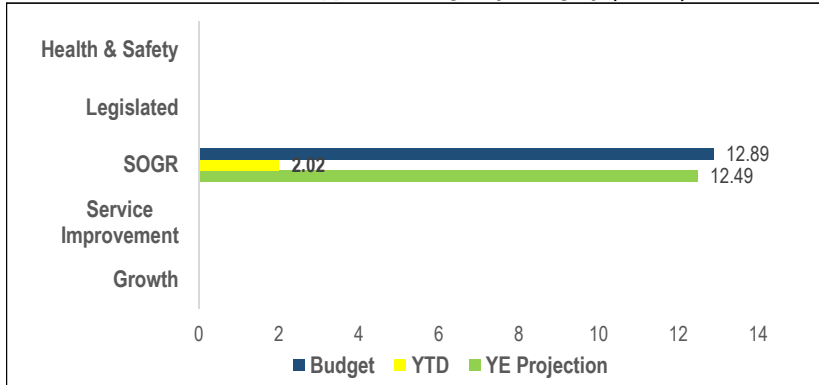


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	6
Service Improvement	
Growth	
Total # of Projects	6

Chart 2
Project Status (# of Projects)

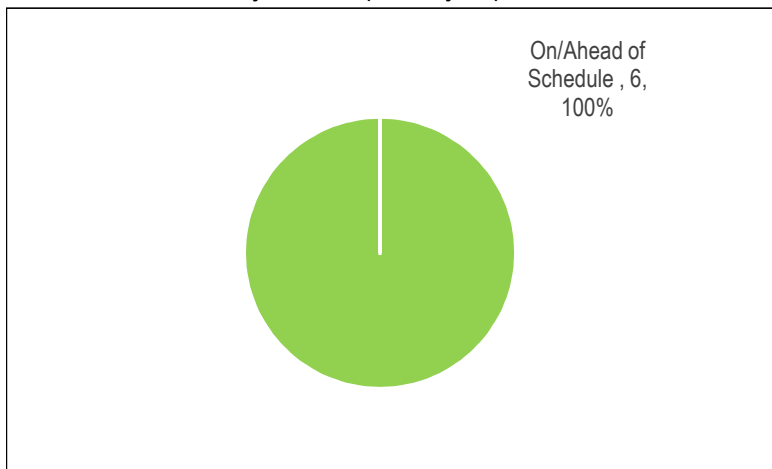


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
12.89				

Key Discussion Points:

- The Toronto Zoo's new Master Plan and building condition of audit of current facilities are anticipated to be completed in the first half of 2016, impacting its 10-Year Capital Plan.
- The Toronto Zoo's accreditation with the Association of Zoos and Aquariums (AZA) has been restored.

Toronto Zoo

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
WILDLIFE HEALTH CENTRE	10.004	2.003	20.0%	10.004	100.0%	Ⓞ	Ⓞ		18.035	5.531
BUILDING & SERVICES REFURBISHMENT	0.887	0.000	0.0%	0.837	94.4%	Ⓞ	Ⓞ		1.391	0.504
EXHIBIT REFURBISHMENT	0.838	0.002	0.2%	0.738	88.1%	Ⓞ	Ⓞ		0.838	0.002
ORANGUTAN II OUTDOOR	0.350	0.000	0.0%	0.300	85.7%	Ⓞ	Ⓞ		3.530	0.000
INFORMATION SYSTEMS	0.433	0.015	3.5%	0.233	53.8%	Ⓞ	Ⓞ		0.650	0.050
GROUNDS & VISITOR IMPROVEMENTS	0.376	0.000	0.0%	0.376	100.0%	Ⓞ	Ⓞ		0.376	0.000
Sub-Total	12.888	2.020	15.7%	12.488	96.9%	-	-		24.820	6.087
Total	12.888	2.020	15.7%	12.488	96.9%			#1	24.820	6.087

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Toronto Zoo is projecting that all projects will be completed on or ahead of schedule. As well, the Toronto Zoo is projecting a 97% spending rate (with the Wildlife Health Centre comprising 80% of the Zoo's 2016 Capital Budget, projecting a 100% spending rate).

**2016 Capital Spending by Program
Rate Supported Programs**

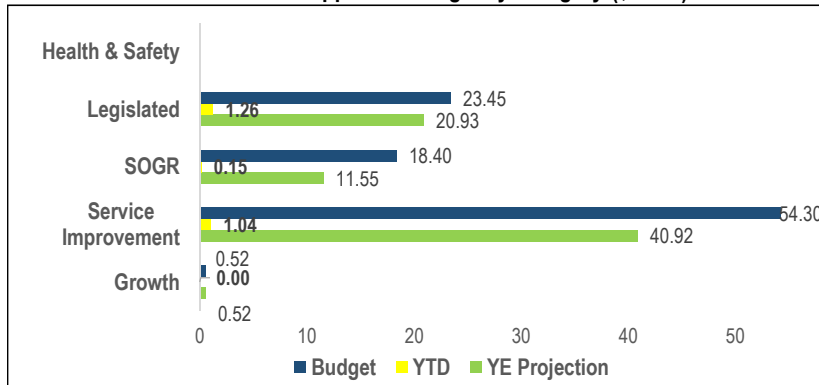
Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWM	Q1	96.67	2.46	73.92	76.5%		Ⓞ
TPA	Q1	86.04	1.20	82.91	96.4%		Ⓞ
TW	Q1	851.65	61.88	724.38	85.1%		Ⓞ
Total	Q1	1,034.36	65.53	881.22			
Ⓞ	>70%	Ⓜ	between 50% and 70%	Ⓡ	< 50% or > 100%		

For the three months ended March 31, 2016, capital expenditures for this Rate Supported Programs totalled \$65.533 million (6.3%) of their collective 2016 Approved Capital Budget of \$1.34 million. Spending is expected to increase to \$881.221 million (85.2%) by year-end.

All Rate Supported Programs are projecting a year-end spending rate of over 70% of their 2016 Approved Capital Budgets.

Solid Waste Management Services (SWMS)

**Chart 1
2016 Approved Budget by Category (\$96.67)**



**Table 1
2016 Active Projects by Category**

Health & Safety	
Legislated	2
SOGR	3
Service Improvement	13
Growth	1
Total # of Projects	19

**Chart 2
Project Status (# of Projects)**

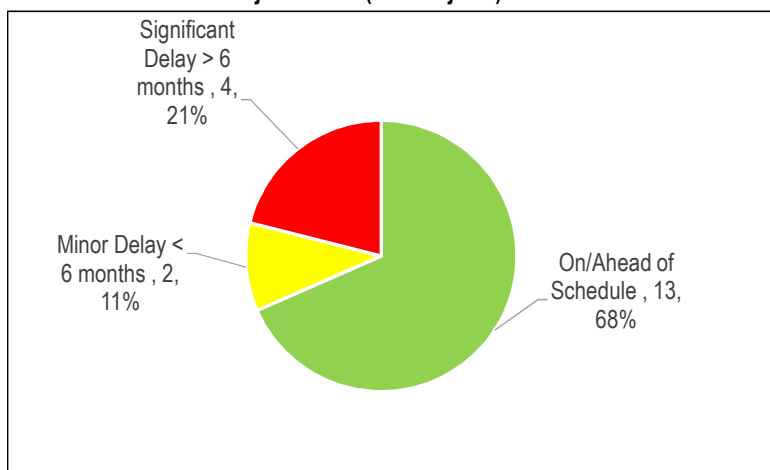


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed	2	1
Contractor Issues	1	1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	4	2

**Table 3
Projects Status (\$Million)**

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
86.87	4.59	5.21		

Reasons for "Other*" Projects Delay:

- Long Term Waste Management Strategy: Council approved evaluation criteria at Oct 1 2015 meeting. Technical evaluations and rapid HIA completed. Tech Memo 2 and 3 completed. Consultations on draft Waste Strategy during March-April. Waste Strategy to PWIC and Council for approval in July 2016. Planning work to develop programs will begin after Council approval is received.

Key Discussion Points:

- Disco SSO Facility: Commissioning completed. Plant is operating, process 75,000 tonnes/year of SSO. Contractor making plant modifications to address remaining deficiencies. Completion expected in 2018.
- SWM IT Application Initiatives: Project proceeding according to revised plan after it became delayed from original plan two years ago. Current scope includes replacement of unsupported MS Access databases with corporately supported solutions in area of Customer Relationship Management, Contract Admin and Procurement. Piloting mobile app for Nights Collection Supervisors. Investigating online sale of garbage bag tags. Additional scope items are continually being evaluated. Contract developer to be hired in Q2. Working with GFL to ensure Fleetmind RFID solution integrates with City billing systems.
- Two-Way Radio Replacement: Procurement process is still ongoing. Projected replacement of radios in 2016. Berkeley Street Theatre project is delayed since the Canadian Stage Company had taken a booking for the theatre "dark period" that had been the scheduled construction window.

**Solid Waste
Management Services
(SWMS)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	14.198	0.062	0.4%	14.198	100.0%	Ⓞ	Ⓞ		118.867	6.933
Perpetual Care of Landfills	9.249	1.199	13.0%	6.730	72.8%	Ⓞ	Ⓞ		18.283	16.303
Sub-Total	23.447	1.261	5.4%	20.928	89.3%	-	-		137.151	23.235
State of Good Repair										
Collection Yard Asset Management	1.030	0.070	6.8%	0.120	11.7%	Ⓜ	Ⓞ		1.187	0.779
Transfer Station Asset Management	16.167	0.077	0.5%	11.317	70.0%	Ⓜ	Ⓞ		30.973	9.897
Diversion Facilities Asset Management	1.200		0.0%	0.110	9.2%	Ⓜ	Ⓜ		4.662	0.212
Sub-Total	18.397	0.147	0.8%	11.547	62.8%	-	-		36.822	10.889
Service Improvements										
CNG Refuel Station Installation	1.100	0.000	0.0%	2.010	182.7%	Ⓜ	Ⓜ		1.100	0.000
Diversion Systems	18.227	0.550	3.0%	18.227	100.0%	Ⓜ	Ⓞ		63.592	27.556
Landfill Gas Utilization	0.050	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ		35.000	0.266
Dufferin Single Stream Recycling Facility	0.050	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓞ		35.610	1.947
Dufferin SSO Facility	18.000	0.135	0.7%	11.768	65.4%	Ⓞ	Ⓞ		54.272	2.639
Disco SSO Facility	1.000	0.012	1.2%	0.169	16.9%	Ⓜ	Ⓜ	#1	84.492	79.363
Long Term Waste Management Strategy	3.391	0.122	3.6%	3.391	100.0%	Ⓞ	Ⓜ		4.767	2.146
Construction of Biogas Utilization	2.511	0.007	0.3%	0.024	1.0%	Ⓞ	Ⓞ		12.000	0.519
SWM IT Application Initiatives	2.607	0.095	3.6%	1.589	61.0%	Ⓞ	Ⓜ	#2	8.929	1.920
IT Corporate Initiatives	3.129	0.118	3.8%	1.511	48.3%	Ⓜ	Ⓞ		9.878	0.815
Two-Way Radio Replacement	2.235	0.000	0.0%	2.235	100.0%	Ⓜ	Ⓞ		2.235	0.000
Engineering Planning Studies	1.500	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ		1.500	0.000
Renewable Natural Gas	0.500	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#3	0.500	0.000
Sub-Total	54.300	1.038	1.9%	40.925	75.4%	-	-		313.876	117.170

**Solid Waste
Management Services
(SWMS)**

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
PAAC Site Remediation	0.524	0.000	0.0%	0.524	100.0%	ⓐ	ⓐ		0.524	0.000
Sub-Total	0.524	0.000	0.0%	0.524	100.0%	-	-		0.524	0.000
Total	96.669	2.446		73.924					488.372	159.633

On Time	On Budget
On/Ahead of Schedule	ⓐ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	ⓑ

Note # 1:

Commissioning completed. Plant is operating, process 75,000 tonnes/year of SSO. Contractor making plant modifications to address remaining deficiencies. Completion expected in 2018.

Note # 2:

Project proceeding according to revised plan after it became delayed from original plan two years ago. Current scope includes various program updates and investigations. Additional scope items are continually being evaluated. Contract developer to be hired in Q2.

Note # 3:

SWMS is currently exploring alternatives to flaring landfill/biogas in Q3/Q4. Funds necessary to support various reports, including Eng. Studies, validating the necessary business case and driving out a strategy forward.

Chart 1
2016 Approved Budget by Category (\$86.04)

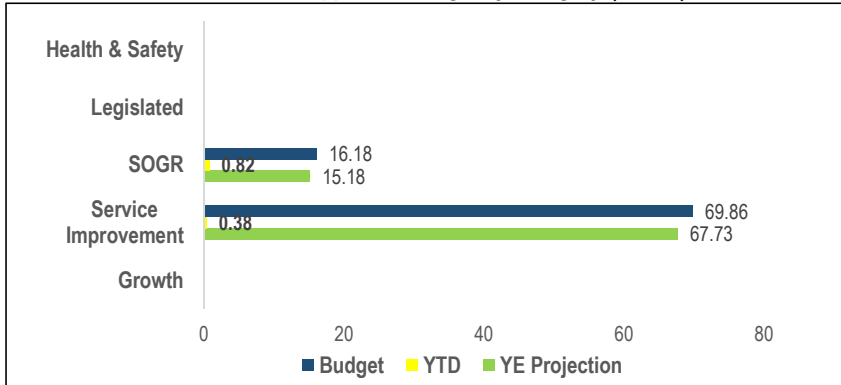


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	55
Service Improvement	27
Growth	
Total # of Projects	82

Chart 2
Project Status (# of Projects)

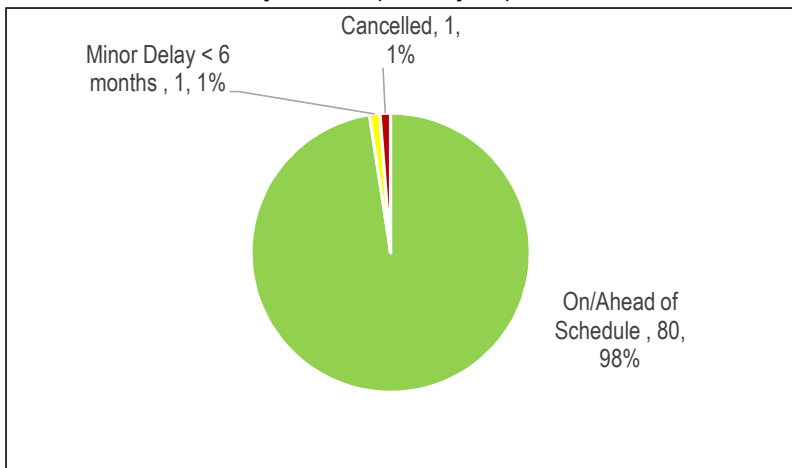


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
82.91		1.00		2.13

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- TPA anticipates that 2 projects totalling \$3.130 million or 3.6% of the 2016 Approved Capital Budget will be delayed or cancelled, predominantly due to the unavailability and/or going negotiations of appropriate sites for off street parking facilities, as well as conditions of some site requiring SOGR work.
- Remaining spending will be accelerated in the later part of the year. TPA will continue to monitor its capital spending and adjust year-end spending projections as appropriate in the subsequent variance reports .

Toronto Parking
Authority

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Structural maintenance & Technology Green Plus (45 projects)	16.182	0.820	5.1%	15.182	93.8%	Ⓞ	Ⓞ	# 1	18.711	1.407
Sub-Total	16.182	0.820	5.1%	15.182	93.8%	-	-		18.711	1.407
Service Improvements										
2204, 2212 Eglinton W. (CP 673)	1.130	0.006	0.5%	1.130	100.0%	Ⓞ	Ⓞ		2.960	2.120
242 Danforth, E. of Broadview CP 78 expansion	0.449		0.0%	0.449	100.0%	Ⓞ	Ⓞ		0.449	2.806
Pay & Display Upgrade	0.460		0.0%	0.460	100.0%	Ⓞ	Ⓞ		2.000	
On-line Credit Card Authorization						Ⓞ	Ⓞ			
CP 505 Cliveden Expansion	0.500		0.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	
Parking Guidance System	0.500		0.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	
1220-1222 Wilson Ave	0.977		0.0%	0.977	100.0%	Ⓞ	Ⓞ		0.977	2.874
P&D 3G Modem & Emulation Board	3.084		0.0%	3.084	100.0%	Ⓞ	Ⓞ		3.084	
St. Clair/ Oakwood 287 Rushton	1.713		0.0%	1.713	100.0%	Ⓞ	Ⓞ		3.100	
Rosedale/Woodlawn	3.500		0.0%	3.500	100.0%	Ⓞ	Ⓞ		3.500	
Bikeshare Expansion	4.900		0.0%	4.900	100.0%	Ⓞ	Ⓞ		4.900	
Metrolinx						Ⓞ	Ⓞ			
CP 1 - Addition of 2 Levels	12.240	0.146	1.2%	12.240	100.0%	Ⓞ	Ⓞ		12.240	1.212
CP 1 - Addition of 2 Levels 2011	0.319		0.0%	0.319	100.0%	Ⓞ	Ⓞ		0.319	-
775 King Street (CP 272)	6.000		0.0%	6.000	100.0%	Ⓞ	Ⓞ		6.000	-
Chinahouse (CP 655)	9.800		0.0%	9.800	100.0%	Ⓞ	Ⓞ		9.800	0.014
935 Eglinton Ave. East Garage						Ⓞ	Ⓞ			
Carpark Provisions 2016	10.000		0.0%	10.000	100.0%	Ⓞ	Ⓞ		10.000	-
St. Clair - BIA - Oakwood	0.142	0.000	0.1%	0.142	100.0%	Ⓞ	Ⓞ		4.100	1.199
2300 Lakeshore	0.698		0.0%	0.698	100.0%	Ⓞ	Ⓞ		2.000	1.901
Oakwood E of Eglinton (#2)	0.750		0.0%	0.750	100.0%	Ⓞ	Ⓞ		0.750	-
Pay & Display Machines	0.850		0.0%	0.850	100.0%	Ⓞ	Ⓞ		0.850	-
186 Caribou	0.332	0.000	0.1%	0.332	100.0%	Ⓞ	Ⓞ		1.500	1.167
30 Roehampton (150 space garage)	7.950	0.003	0.0%	7.950	100.0%	Ⓞ	Ⓞ		8.000	0.019

Toronto Parking
Authority

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
CP 15 Redevelopment (JV)	1.000		0.0%	1.000	100.0%	Ⓞ	Ⓞ	# 2	1.000	-
2623 Eglinton Ave. West	0.094		0.0%	0.094	100.0%	Ⓞ	Ⓞ		2.780	2.686
8 Abitibi	2.130		0.0%	0.000	0.0%	Ⓡ	Ⓡ		2.130	-
437 Rogers Road	0.022	0.003	14.0%	0.022	100.0%	Ⓞ	Ⓞ		0.700	0.681
Forest Hill Village (CP 164 Expansion)	0.237	0.217	91.7%	0.237	100.0%	Ⓞ	Ⓞ		0.750	1.955
Chinahouse (CP 655)	0.086		0.0%	0.086	100.0%	Ⓞ	Ⓞ		0.100	-
935 Eglinton Ave. East Garage						Ⓞ	Ⓞ			
Sub-Total	69.861	0.376	0.5%	67.731	97.0%	-	-	84.988	18.636	
Total	86.043	1.196		82.913				103.699	20.043	

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

One of the SOGR projects, "Upgrades to Retail and Other Components" (\$1.0 million) has been deferred to 2017 in order to coordinate work with the completion of additions to CP 1 (20 Charles St.).

Note # 2:

The project has been cancelled, since an agreement on terms and conditions of purchase/sale could not be reached.

Toronto Water (TW)

Chart 1
2016 Approved Budget by Category (\$851.65)

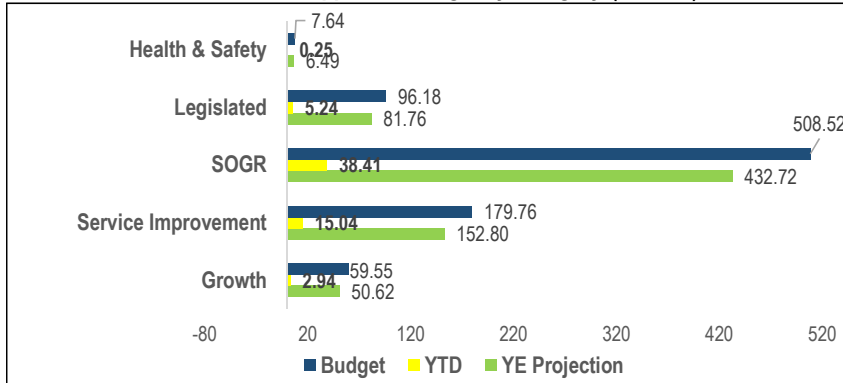


Table 1
2016 Active Projects by Category

Health & Safety	4
Legislated	9
SOGR	21
Service Improvement	20
Growth	11
Total # of Projects	65

Chart 2
Project Status (# of Projects)

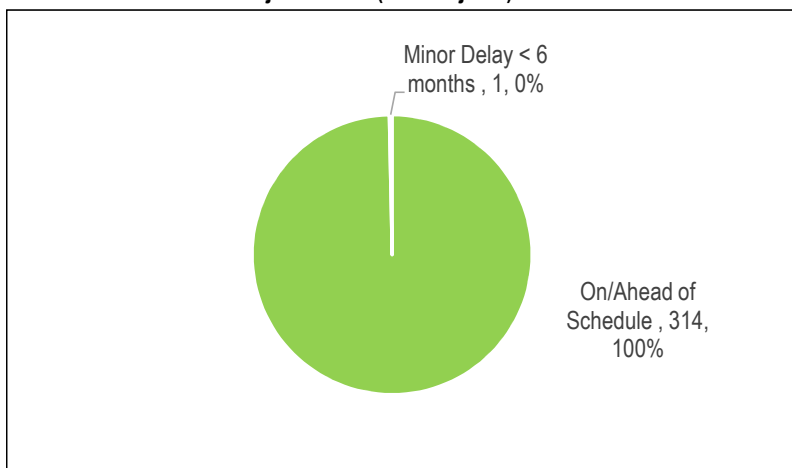


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
845.45	6.20			

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- As of March 31, for year-end, Toronto Water is projecting to be \$724.386 million or 85% spent of the approved total 2016 Capital Budget of \$851.653 million. The projected year-end spending rate is consistent with the 10-Year Rate Model completion target for 2016 of 85% for projects funded from the Toronto Water Capital Financing Reserve Fund.
- 72% or \$612.341 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2016.
- \$845.452 million or 99% of projects are on track for scheduled completion. Most capital projects are multi-year or on-going expenditures with completion dates in future years. Current spending is consistent with construction schedules.
- The following multi-year projects account for approximately 70% the year-to-date spending: *Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers* projects (\$25.408 million or 7.2% of the 2016 Approved Capital Budget); *Improvements at Ashbridges Bat Treatment Plant* (\$4.179 million or 4.1% of the 2016 Approved Capital Budget); *Improvements at Highland Creek Treatment Plant* (\$6.312 million or 12.7% of the 2016 Approved Capital Budget); *Wet Weather Flow* (\$6.783 million or 10.8% of the 2016 Approved Capital Budget); and *Automated Meter Reading (AMR) Program* (\$0.848 million or 10.1% of the 2016 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Water Treatment - Storage & Pumping Stations	0.026		0.0%	0.022	84.6%	⊕	⊕		0.635	0.609
Ashbridges Bay Treatment Plant (ABTP)	4.880	0.173	3.5%	4.148	85.0%	⊕	⊕		31.010	16.193
Humber Treatment Plant (HTP)	2.462	0.070	2.8%	2.093	85.0%	⊕	⊕		21.154	12.657
Yards & Facilities	0.272	0.002	0.7%	0.231	84.9%	⊕	⊕		0.300	0.030
Sub-Total	7.640	0.245	3.2%	6.494	85.0%	-	-		53.099	29.489
Legislated										
Water Service Replacement	41.557	1.250	3.0%	35.324	85.0%	⊕	⊕		224.928	140.141
Pumping Stations	4.493	0.086	1.9%	3.819	85.0%	⊕	⊕		40.857	12.808
Water Treatment - Storage & Pumping Stations	0.797	0.076	9.5%	0.677	84.9%	⊕	⊕		11.660	10.539
Ashbridges Bay Treatment Plant (ABTP)	7.610	0.257	3.4%	6.469	85.0%	⊕	⊕		58.808	6.036
Highland Creek Treatment Plant (HCTP)	18.025	3.003	16.7%	15.321	85.0%	⊕	⊕		83.785	31.083
Humber Treatment Plant (HTP)	21.130	0.563	2.7%	17.960	85.0%	⊕	⊕		51.616	27.664
R.L. Clark Treatment Plant	0.200	0.007	3.5%	0.170	85.0%	⊕	⊕		1.870	0.258
Island Treatment Plant	2.270		0.0%	1.930	85.0%	⊕	⊕		27.475	0.371
Yards & Facilities	0.100	0.001	1.0%	0.085	85.0%	⊕	⊕		0.812	0.513
Sub-Total	96.182	5.243	5.5%	81.755	85.0%	-	-		501.811	229.413
State of Good Repair										
Business & Technology	1.778	0.014	0.8%	1.512	85.0%	⊕	⊕		7.704	5.939
Linear Engineering	56.578	10.485	18.5%	48.091	85.0%	⊕	⊕		338.123	144.802
Sewer Rehabilitation	57.163	2.926	5.1%	48.589	85.0%	⊕	⊕		242.886	130.618
Sewer Replacment	21.062	2.312	11.0%	18.339	87.1%	⊕	⊕		148.478	82.797
Watermain Cleaning & Lining	53.965	0.561	1.0%	45.870	85.0%	⊕	⊕		350.940	221.239
Watermain Replacement	62.520	3.257	5.2%	53.142	85.0%	⊕	⊕		330.787	228.147
Water Service Replacement	6.977	1.456	20.9%	5.930	85.0%	⊕	⊕		27.490	17.204
Pumping Stations	1.758	0.226	12.9%	1.495	85.0%	⊕	⊕		29.142	27.602
Trunk Watermains	14.957	0.427	2.9%	12.713	85.0%	⊕	⊕		188.701	146.326
Water Treatment - Storage & Pumping Stations	13.969	1.186	8.5%	11.874	85.0%	⊕	⊕		98.207	20.522
Trunk Sewers	34.190	1.814	5.3%	29.062	85.0%	⊕	⊕		239.193	136.283
Ashbridges Bay Treatment Plant (ABTP)	87.739	3.563	4.1%	74.578	85.0%	⊕	⊕		675.036	307.009
Highland Creek Treatment Plant (HCTP)	27.705	2.827	10.2%	23.591	85.2%	⊕	⊕		257.851	132.415
Humber Treatment Plant (HTP)	25.861	1.739	6.7%	21.981	85.0%	⊕	⊕		420.976	109.373

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
R.L. Clark Treatment Plant	10.159	3.417	33.6%	8.635	85.0%	Ⓞ	Ⓞ		103.070	59.473
R.C. Harris Treatment Plant	12.960	0.879	6.8%	11.016	85.0%	Ⓞ	Ⓞ		68.638	32.265
F.J. Horgan Treatment Plant	3.097	0.183	5.9%	2.632	85.0%	Ⓞ	Ⓞ		11.591	3.075
Island Treatment Plant	5.340	0.192	3.6%	4.539	85.0%	Ⓞ	Ⓞ		23.953	4.888
Wet Weather Flow	3.940	0.006	0.2%	3.349	85.0%	Ⓞ	Ⓞ		30.564	3.959
Wet Weather Flow - Stream Restoration	6.464	0.933	14.4%	5.495	85.0%	Ⓞ	Ⓞ		102.249	45.650
Yards & Facilities	0.338	0.003	0.9%	0.287	84.9%	Ⓞ	Ⓞ		2.548	1.818
Sub-Total	508.520	38.406	7.6%	432.720	85.1%	-	-		3,698.127	1,861.404
Service Improvements										
Automated Meter Reading System (AMR)	8.299	0.848	10.2%	7.054	85.0%	Ⓞ	Ⓞ		221.230	203.339
Basement Flooding	65.957	3.236	4.9%	56.063	85.0%	Ⓞ	Ⓞ		773.919	231.129
Basement Flooding - Subsidy	5.500	1.554	28.3%	4.675	85.0%	Ⓞ	Ⓞ		49.093	34.147
Business & Technology	12.592	1.090	8.7%	10.703	85.0%	Ⓞ	Ⓞ		79.374	14.405
Linear Engineering	0.600		0.0%	0.510	85.0%	Ⓞ	Ⓞ		11.282	2.682
Watermain Replacement	1.457	0.300	20.6%	1.238	85.0%	Ⓞ	Ⓞ		9.064	7.570
Pumping Stations	0.833	0.101	12.1%	0.708	85.0%	Ⓞ	Ⓞ		3.208	2.289
Trunk Watermains	2.853	0.065	2.3%	2.425	85.0%	Ⓞ	Ⓞ		6.352	0.150
Water Treatment - Storage & Pumping Stations	13.207	0.121	0.9%	11.227	85.0%	Ⓞ	Ⓞ		62.646	9.496
Trunk Sewers	0.118		0.0%	0.100	84.7%	Ⓞ	Ⓞ		6.989	6.871
New Sewers	0.001		0.0%	0.001	100.0%	Ⓞ	Ⓞ		36.841	36.840
Ashbridges Bay Treatment Plant (ABTP)	2.220	0.186	8.4%	1.887	85.0%	Ⓞ	Ⓞ		80.786	69.448
Highland Creek Treatment Plant (HCTP)	3.585	0.482	13.4%	3.047	85.0%	Ⓞ	Ⓞ		98.354	17.134
Humber Treatment Plant (HTP)	2.247	0.059	2.6%	1.910	85.0%	Ⓞ	Ⓞ		58.386	49.818
R.C. Harris Treatment Plant	0.452		0.0%	0.384	85.0%	Ⓞ	Ⓞ		6.495	2.107
F.J. Horgan Treatment Plant	1.710	0.028	1.6%	1.454	85.0%	Ⓞ	Ⓞ		8.214	0.061
Island Treatment Plant	0.757	0.009	1.2%	0.644	85.1%	Ⓞ	Ⓞ		30.905	26.544
Waterfront	2.621	1.011	38.6%	2.228	85.0%	Ⓞ	Ⓞ		24.858	23.248
Wet Weather Flow	52.205	5.844	11.2%	44.374	85.0%	Ⓞ	Ⓞ		279.872	129.002
Yards & Facilities	2.550	0.108	4.2%	2.167	85.0%	Ⓞ	Ⓞ		25.571	20.055
Sub-Total	179.764	15.042	8.4%	152.799	85.0%	-	-		1,873.439	886.335

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Linear Engineering	0.863		0.0%	0.734	85.1%	Ⓞ	Ⓞ		2.705	0.117
New Connections	27.100	2.726	10.1%	23.035	85.0%	Ⓞ	Ⓞ		202.507	143.633
New Sewers	5.740		0.0%	4.879	85.0%	Ⓞ	Ⓞ		38.537	7.307
Watermain Replacement	19.244	0.134	0.7%	16.358	85.0%	Ⓞ	Ⓞ		74.347	20.530
Pumping Stations	2.936	0.016	0.5%	2.496	85.0%	Ⓞ	Ⓞ		26.694	4.053
Trunk Watermains	0.650	0.023	3.5%	0.553	85.1%	Ⓞ	Ⓞ		2.121	0.246
Water Treatment - Storage & Pumping Stations	0.535	0.001	0.2%	0.455	85.0%	Ⓞ	Ⓞ		6.444	5.662
Trunk Sewers	1.053		0.0%	0.895	85.0%	Ⓞ	Ⓞ		4.031	2.225
Ashbridges Bay Treatment Plant (ABTP)	0.250		0.0%	0.213	85.2%	Ⓞ	Ⓞ		2.000	
F.J. Horgan Treatment Plant	0.135		0.0%	0.115	85.2%	Ⓞ	Ⓞ		209.177	209.042
Water Efficiency Plan	0.541	0.041	7.6%	0.460	85.0%	Ⓞ	Ⓞ		11.418	10.398
Highland Creek Treatment Plant (HCTP)	0.500		0.0%	0.425	85.0%	Ⓞ	Ⓞ		8.640	7.140
Sub-Total	59.547	2.941	4.9%	50.618	85.0%	-	-		588.621	410.353
Total	851.653	61.877		724.386					6,715.097	3,416.994

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1:

Table above provides a summary of projects by category on a program area basis. The 2016 cashflows presented in this table will be adjusted to reflect the fact that some of the projects were delivered ahead of schedule in 2015, while others were deferred to 2016 and subsequent years. Toronto Water is preparing a reallocation report to align 2016 cashflows with remaining value of the contracts.

Note # 2:

The projected year-end spending rate on a program area basis is consistent with the 10-Year Rate Model completion target for 2016 of 85% for projects funded from the Toronto Water Capital Financing Reserve Fund, as well as Toronto Water's spending rates in 2014 and 2015.