RE: EX15.4

TORONTO PAN AM SPORTS CENTRE INC. 2015 ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS

Date: April 29, 2016

From: Ira Jacobs, Chair, Board of Directors, Toronto Pan Am Sports Centre Inc.

The Toronto Pan Am Sports Centre Inc. Board of Directors is pleased to present the organization's 2015 annual report.

This fiscal period marked the first complete year of operations following the initial four-month opening in 2014. The 2015 year was also extra special and quite exciting because Toronto Pan Am Sports Centre (TPASC) was a featured competition venue during the Pan and Parapan American Games, hosting the following sports: Diving, Fencing, Para Swimming, Sitting Volleyball, Swimming and Synchronized Swimming.

Thousands of fans from around the world converged on our TPASC to witness incredible athletic accomplishments. In the pool, there were 41 Pan Am Games records broken (eight by Canada) in Swimming, and 162 records broken in Para Swimming (39 by Canada). Additionally, three world records were set in Para Swimming. Based on these fantastic performances and the invariably glowingly positive feedback about the facility itself, it was very gratifying for all of us to bear witness to the proof that TPASC is one of Canada's, and the world's truly great aquatics facilities.

With the Games now behind us, TPASC will begin to realize its legacy which has been expressed in a new, comprehensive strategic plan. This plan was developed with the guidance of our Board of Directors and through multiple stakeholder consultations. The plan outlines the Vision, Mission, Values, Goals and Directions for our world-class venue under the direction of its two owners – the City of Toronto and the University of Toronto.

Our vision of its future is that Toronto Pan Am Sports Centre is recognized for providing world-class experiences in sport and recreation, for all, for life.

The mission of Toronto Pan Am Sports Centre Inc. is to deliver an inspirational and responsive experience in recreation and sport to communities through collaboration among the City, the University, and high-performance sports. We will do this by ensuring service excellence and sustainable stewardship.

The 2015 calendar at Toronto Pan Am Sports Centre (TPASC) also opened its doors to an array of health and wellness programming for a diverse set of users.

Highlights of the year included the inaugural TPASC Family Fun Day in February, where thousands of City of Toronto residents visited the facility and were introduced to the various sport and recreation activities offered throughout the year. In November, it was an honour to host the official installation of Professor Bruce Kidd as the 10th principal of University of Toronto Scarborough.

The transition leading into and out of the Games was a tremendous undertaking that required collaboration between all stakeholders. Toronto Pan Am Sports Centre Inc. staff played pivotal roles in ensuring the venue was ready to hand over for competition at the Games. Equally important was the effort in receiving the facility back and preparing the environment in order to successfully welcome back

City of Toronto community users, University of Toronto Scarborough students, faculty and staff, high-performance athletes and recreational groups, and fitness members.

Aside from the Games, TPASC hosted more than 175 different community, corporate and sporting events in 2015, which combined with regular sport and recreation activities, provided for a truly exciting and inclusive environment. In addition to providing a daily training environment for more than 30 sport organizations, TPASC welcomed competitions such as the Ontario Junior International Swim Meet, the Wheelchair Basketball National Championships and the Mountain Equipment Co-Op Toronto Indoor Triathlon. Off the field of play events included the Scarborough General Hospital Volunteer Night, the Canadian Paralympic Committee Media Summit and the Water Polo Canada Leadership Summit.

On behalf of the Board of Directors, we are grateful for the tremendous support from our government, education, community, and sport and recreation partners who have helped make Toronto Pan Am Sports Centre a dynamic and vibrant living legacy.

With the conclusion of my two-year term as chair of the board of directors, I offer my sincere appreciation of the efforts of all of my fellow board members of Toronto Pan Am Sports Centre Inc. and its staff. We should all be very proud of the stewardship and guidance that has resulted in such a successful launch of TPASC. I am confident that the impressive organizational trajectory will continue under the leadership of the board's new chair, Ann Ulusoy.

We will build upon an amazing 2015 to ensure the legacy of this remarkable facility is being realized every day.