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**2016 Capital Spending by Program
Cluster A**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
CS	Q1	7.70	0.33	7.54	98.0%		G
	Q2	16.85	0.97	9.94	59.01%	↓	Y
Court Services	Q1	0.00	0.00	0.00	0.0%		R
	Q2	1.58	0.00	0.14	8.8%	↑	R
EDC	Q1	29.25	0.71	22.12	75.6%		G
	Q2	29.25	4.17	20.13	68.8%	↓	Y
LTCHS	Q1	30.17	3.19	29.43	97.5%		G
	Q2	30.19	9.77	29.45	97.5%	↑	G
PF&R	Q1	234.20	6.71	144.95	61.9%		Y
	Q2	233.38	25.76	132.80	56.9%	↓	Y
SS&HA	Q1	31.08	8.15	26.16	84.2%		G
	Q2	31.08	8.99	18.25	58.7%	↓	Y
TESS	Q1	2.50	0.00	2.50	100.0%		G
	Q2	2.50	0.00	1.00	40.0%	↓	R
TPS	Q1	19.50	0.21	15.90	81.5%		G
	Q2	19.50	2.57	15.91	81.6%	↑	G
Total	Q2	364.33	52.22	227.62	62.5%		

For the six months ended June 30, 2016, capital expenditures for this Cluster totalled \$52.222 million (14.3%) of their collective 2016 Approved Capital Budget of \$364.329 million. Spending is expected to increase to \$227.622 million (62.5%) by year-end.

Two Programs in this Cluster are projecting a year-end spending rate of over 70% of their respective 2016 Approved Capital Budgets. Long Term Care Home projects spending 97.5 % and Toronto Paramedic Services projects spending 81.6%. The spending rate at year-end for Courts Services is projected to be 8.8%; for Parks, Forestry & Recreation 56.9%; for Toronto Employment & Social Services 40%; Children Service 59%, Economic Development & Culture 68.8%, and Shelter Support & Housing Administration 56.9%.

Children's Services

Chart 1
2016 Approved Budget by Category (\$16.85)

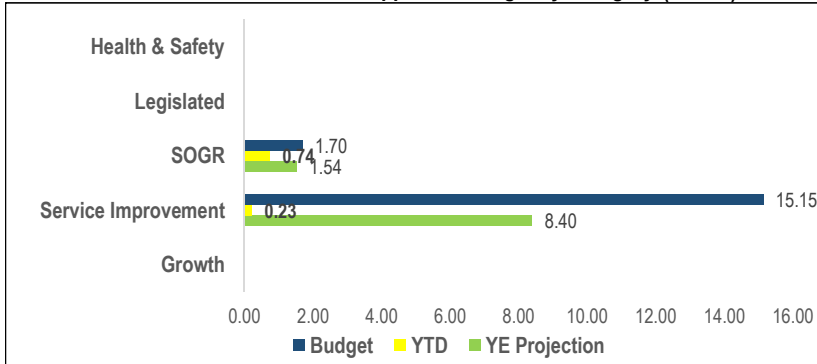


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	6
Growth	
Total # of Projects	8

Chart 2
Project Status (# of Projects)

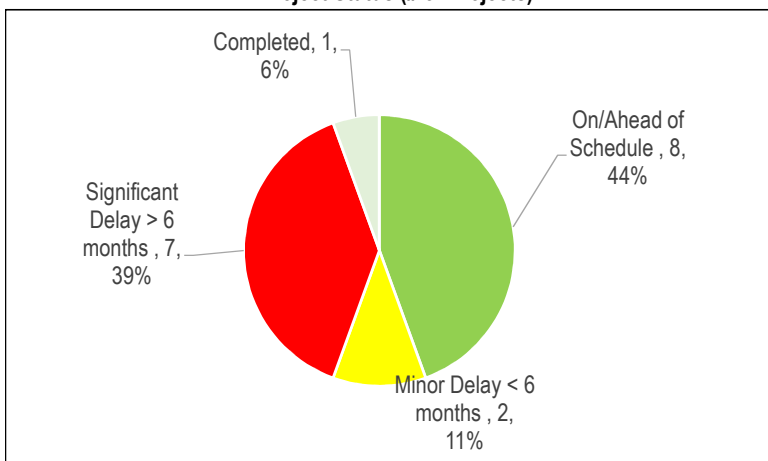


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	6	
Site Conditions	1	
Co-ordination with Other Projects		
Community Consultation		2
Other*		
Total # of Projects	7	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.68	1.00	8.02	0.16	

Key Discussion Points:

- The delivery of the 2016 SOGR project is delayed due to the need for coordination, receipt and evaluation of project requests from the Early Learning Centres, the need to issue RFQs and to co-ordinate the timing of the upgrades, with the work delivered primarily over the summer and throughout the fall.
- Nine new child care centres were approved by City Council in May 2016 with approval of the "Child Care Expansion Update" report; one new centre (Mount Dennis Child Care Centre) was approved in June 2016, as a result of

Children's Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TELCCS SOGR 2015	0.155	0.155	100.0%	0.155	100.0%	Ⓞ	Ⓞ		1.430	1.430
TELCCS SOGR 2016	1.542	0.072	4.7%	1.389	90.1%	Ⓞ	Ⓜ	#1	1.542	0.072
Sub-Total	1.697	0.227	13.4%	1.544	91.0%	-	-		2.972	1.502
Service Improvements										
St John the Evangelist Catholic School	1.610	0.000	0.0%	0.500	31.1%	Ⓡ	Ⓡ	#2	3.900	0.000
Service Efficiency Implementation	1.004	0.447	44.5%	1.004	100.0%	Ⓞ	Ⓞ		3.175	1.237
Block 31 Child Care Centre	0.130	0.043	33.1%	0.130	100.0%	Ⓞ	Ⓞ		3.628	0.088
Avondale Public School	2.256	0.252	11.2%	0.760	33.7%	Ⓡ	Ⓡ	#3	3.900	0.531
Bridgetown Community Centre	0.500	0.000	0.0%	0.250	50.0%	Ⓜ	Ⓜ	#4	3.900	0.000
Advent Health Care Child Care Centre	0.500	0.000	0.0%	0.250	50.0%	Ⓜ	Ⓜ	#5	2.710	0.000
Stanley Public School	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓞ		3.900	0.000
St. Columba Public School	1.050	0.000	0.0%	0.168	16.0%	Ⓡ	Ⓡ	#6	1.400	0.000
St. Maurice Catholic School	1.050	0.000	0.0%	0.168	16.0%	Ⓡ	Ⓡ	#6	1.400	0.000
St. Barnabas Catholic School	0.350	0.000	0.0%	0.350	100.0%	Ⓞ	Ⓞ		2.600	0.000
St. Roch Catholic School	0.300	0.000	0.0%	0.300	100.0%	Ⓞ	Ⓞ		1.900	0.000
St Barholome Catholic School	0.350	0.000	0.0%	0.350	100.0%	Ⓞ	Ⓞ		2.600	0.000
St. Stephen Catholic School	1.050	0.000	0.0%	0.168	16.0%	Ⓡ	Ⓡ	#6	1.400	0.000
TCH Lawrence Av Suite	0.500	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#7	3.900	0.000
TCH Needle Firway	0.500	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#7	3.900	0.000
Mount Dennis Child Care Centre	3.500	0.000	0.0%	3.500	100.0%	Ⓞ	Ⓜ	#8	9.000	0.000
Sub-Total	15.150	0.742	4.9%	8.398	55.4%	-	-		53.213	1.856
Total	16.847	0.969	5.75%	9.942	59.01%				56.185	3.358

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

SOGR projects are primarily delivered in the summer and throughout the fall, once project requests have been received and evaluated

Note # 2:

The St John the Evangelist Catholic School project has been delayed due to the need to relocate the building site, which has resulted in the project remaining in the design stage, which has delayed the completion of the agreement between the Toronto Catholic District School Board and the City

Note # 3:

Avondale Public School project design has been completed, with project tender awarded by TDSB

Note # 4:

Bridgetown Community Centre Child Care Centre project, a joint project with YMCA and other community partners, is in the planning stage.

Note # 5:

Advent Health Care agreement has been signed by Children's Services; awaiting approval by the Advent Health Care Board

Note # 6:

Three of the nine new child care centres that were approved by City Council in May 2016 with approval of the "Child Care Expansion Update" report; are scheduled for design in late 2016.

Note # 7:

The design phase for the two TCHC projects approved in May 2016 has been delayed to 2017.

Note # 8:

The relocation of Hollis Street Child Child Care Centre to Mount Dennis was approved in June 2016 resulting from Metrolinx expansion. Project is expected to be completed by the end of 2016.

Court Services

Chart 1
2016 Approved Budget by Category (\$1.58)

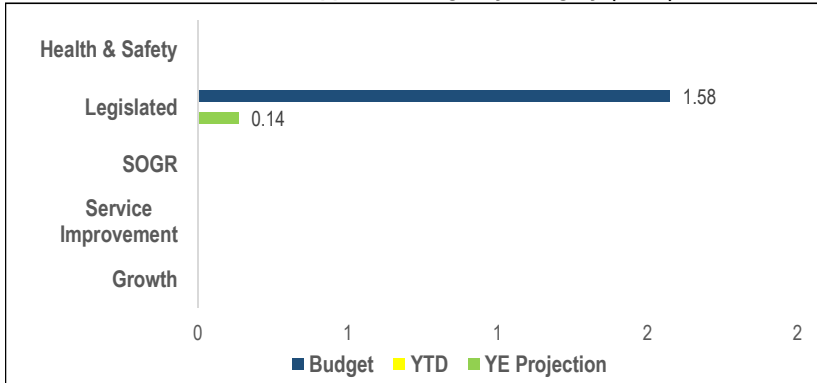


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOG	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (1)

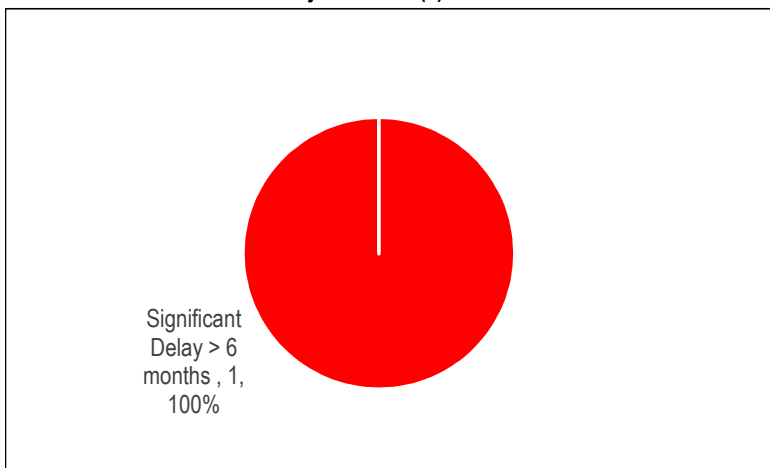


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		1.58		

Key Discussion Points:

Court Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated Tribunal Facility Renovation	1.577		0.0%	0.138	8.8%	Ⓜ	Ⓜ	#1	1.577	
Total	1.577	0.000		0.138					1.577	0.000

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1:

Tribunal Facility Renovation project has been added to Court Services Capital Budget on May 6, 2016. This project is a 2 phase project. The RFQ for design services is issued and the contract is expected to be awarded in August, with the planned

Economic Development and Culture

Chart 1
2016 Approved Budget by Category (\$29.25)

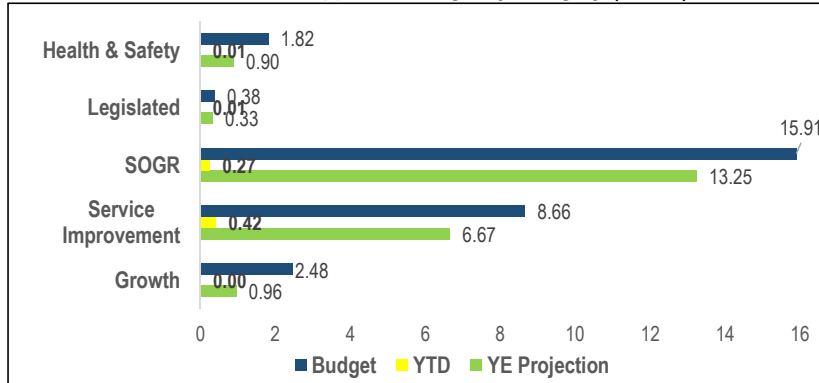


Table 1
2016 Active Projects by Category

Health & Safety	2
Legislated	4
SOGR	127
Service Improvement	26
Growth	13
Total # of Projects	172

Chart 2
Project Status (# of Projects)

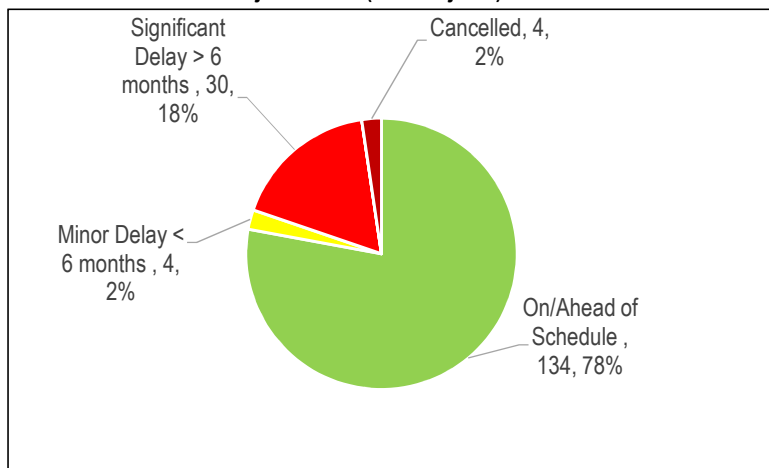


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	17	1
Contractor Issues	1	
Site Conditions		2
Co-ordination with Other Projects	12	
Community Consultation		
Other*		1
Total # of Projects	30	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.60	3.75	1.54		1.36

Reasons for "Other*" Projects Delay:

- A decision is pending on the site re-development.

Key Discussion Points:

- The Guild Revitalization project is a complex undertaking that must be fully integrated with the development of the Guild Inn site. Market investigation and pre-planning has begun on the cultural precinct
- The Fort York Visitor Centre project was set back by a full year in 2011 when the original tender came back over budget. Installation of the Magna Carta at the Visitor Centre in November 2015 will delay the completion of the exhibit until June 2016.
- John St. Roundhouse Museum project is delayed since the Copeland Transformer Station is under construction by Toronto Hydro. The original completion date of December 2014 has been postponed to March 2016.
- Berkeley Street Theatre project is delayed since the Canadian Stage Company had taken a booking for the theatre "dark period" that had been the scheduled construction window.

Economic Development and Culture

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Restoration/Preservation of Heritage Elements	1.819	0.007	0.4%	0.900	49.5%	R	G		7.572	4.870
Sub-Total	1.819	0.007	0.4%	0.900	49.5%	-	-		7.572	4.870
Legislated										
Major Maintenance	0.282	0.009	3.2%	0.233	82.6%	G	G		0.350	0.034
Restoration/Preservation of Heritage Elements	0.100	0.000	0.0%	0.100	100.0%	G	G		0.100	0.000
Sub-Total	0.382	0.009	2.4%	0.333	87.2%	-	-		0.450	0.034
State of Good Repair										
BIA Streetscape Improvement Program	9.742	0.050	0.5%	8.758	89.9%	G	G		7.597	4.186
Collections Care	0.103	0.028	27.3%	0.103	100.0%	G	G		0.200	0.125
Major Maintenance	2.218	0.071	3.2%	1.875	84.5%	G	G		10.861	4.511
Refurbishment and Rehabilitation	0.394	-0.001	-0.4%	0.175	44.5%	R	G		1.108	0.603
Restoration/Preservation of Heritage Elements	3.344	0.119	3.6%	2.291	68.5%	Y	G		8.388	4.848
Village of Islington	0.106	0.000	0.0%	0.052	49.2%	R	G		0.106	0.000
Sub-Total	15.906	0.267	1.7%	13.255	83.3%	-	-		28.260	14.273
Service Improvements										
Commercial Façade Improvement Program	0.750	0.020	2.7%	0.649	86.5%	G	G		1.002	0.493
Cultural Infrastructure Development	0.947	0.016	1.7%	0.432	45.6%	R	G		2.165	1.231
Economic Competitiveness Data Mgmt System	0.300	0.000	0.0%	0.000	0.0%	R	R	# 1	0.300	0.000
IT Projects	0.442	0.086	19.5%	0.442	100.0%	G	G		0.500	0.144
Mural Program	0.054	0.000	0.0%	0.054	100.0%	G	G		0.050	0.046
Refurbishment and Rehabilitation	0.068	0.000	0.0%	0.068	100.0%	G	G		0.075	0.007
Restoration/Preservation of Heritage Elements	0.027	0.000	0.0%	0.027	100.0%	G	G		0.050	0.023
Service Enhancements	6.077	0.301	4.9%	4.997	82.2%	G	G		21.577	15.131
Sub-Total	8.665	0.422	4.9%	6.669	77.0%	-	-		25.719	17.075
Growth Related										
Cultural Infrastructure Development	2.335	0.005	0.2%	0.884	37.8%	R	G		5.650	3.394
Restoration/Preservation of Heritage Elements	0.140	0.000	0.0%	0.081	57.9%	Y	G		0.402	0.061
Sub-Total	2.475	0.005	0.2%	0.965	39.0%	-	-		6.052	3.456
Total	29.247	0.710	2.43%	22.122	75.6%				68.053	39.708

On Time	On Budget
On/Ahead of Schedule	> 70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or > 100% of Approved Cash Flow

Note # 1:

Project has been cancelled.

Note # 2:

Prince Edward Viaduct Illumination (Phase 2) - currently on hold until further direction and approval is provided.

Note # 3:

Village of Islington - tender process is delayed.

Note # 4:

Casa Loma - delays in the delivery of the specialty products.

Note # 5:

St. Lawrence Centre for the Arts roof repairs project has been delayed.

Note # 6:

Montgomery's Inn - resources dedicated for the interior work was deployed to other priorities which delayed the 2016 spending but project will be completed on time.

Long-Term Care Homes and Services (LTCHS)

Chart 1
2016 Approved Budget by Category (\$30.19)

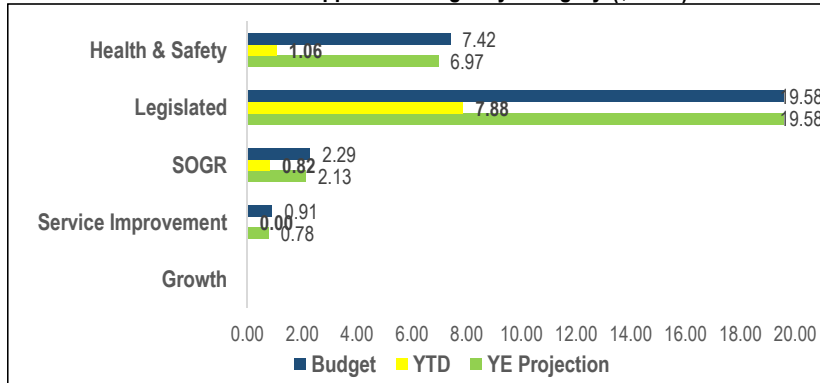


Table 1
2016 Active Projects by Category

Health & Safety	4
Legislated	2
SOGR	2
Service Improvement	1
Growth	0
Total # of Projects	9

Chart 2
Project Status (9)

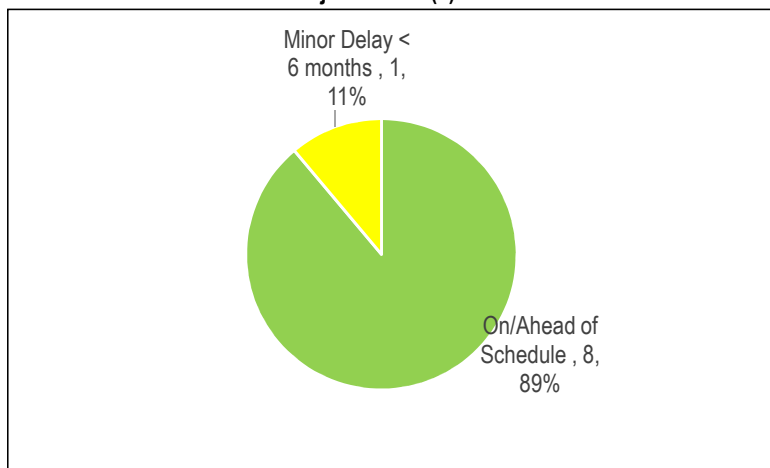


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.71	19.49			

Reasons for "Other*" Projects Delay:

Key Discussion Points:

- The restoration of Kipling Acres is projected to be completed by the third quarter of 2016 based on the updated project completion schedule.

Long-Term Care Homes and Services
(LTCHS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
LTC Specialty System	1.248	0.214	17.2%	1.118	89.6%	G	G		8.995	7.634
H&S Upgrades										
LTC Electrical - H&S Life	1.300	0.388	29.9%	1.300	100.0%	G	G		5.786	5.084
Safety Systems										
LTC Mechanical -H&S	3.030	0.430	14.2%	2.840	93.7%	G	G		7.167	3.827
HVAC Repairs/Upgrades										
LTC Specialty Systems	1.839	0.032	1.8%	1.714	93.2%	G	G		4.163	2.285
H&S Elevator Upgrades										
Sub-Total	7.416	1.065	14.4%	6.971	94.0%	-	-		26.111	18.831
Legislated										
Kipling Acres 145 bed construction	19.490	7.880	40.4%	19.490	100.0%	G	Y	# 1	47.500	35.543
2015-2019 George Street Revitalization	0.092	0.000	0.0%	0.092	100.0%	G	G		0.900	0.358
Sub-Total	19.582	7.880	40.2%	19.582	100.0%	-	-		48.400	35.901
State of Good Repair										
2015 SOGR Building Upgrades	1.000	0.767	76.7%	1.000	100.0%	G	G		3.545	3.267
2016 SOGR Building Upgrades	1.290	0.056	4.4%	1.125	87.2%	G	G		3.390	0.056
Sub-Total	2.290	0.823	36.0%	2.125	92.8%	-	-		6.935	3.323
Service Improvements										
Electronic Healthcare System	0.906	0.000	0.0%	0.775	85.5%	G	G		2.152	0.000
Sub-Total	0.906	0.000	0.0%	0.775	85.5%	-	-		2.152	0.000
Total	30.195	9.768		29.454	97.5%				83.598	58.055

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

The project schedule has been revised based on progress; the project will be completed in Q3 - 2016 on budget.

Parks, Forestry and Recreation (PF&R)

Chart 1
2016 Approved Budget by Category (\$233.38)

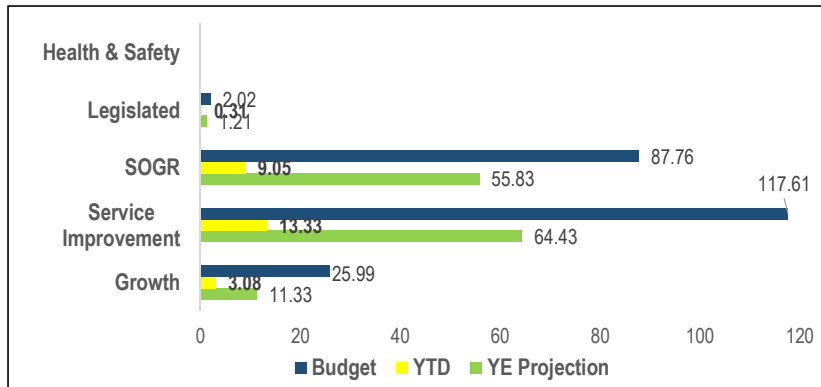


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	7
SOGR	50
Service Improvement	286
Growth	25
Total # of Projects	368

Chart 2
Project Status (368)

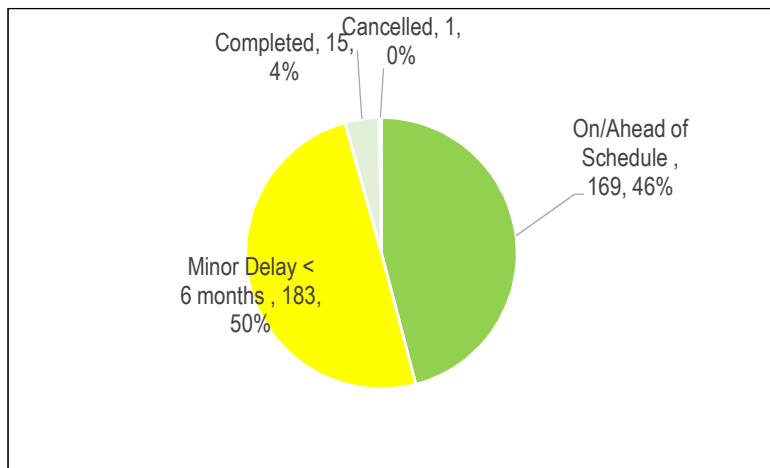


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		9
Procurement Issues		2
RFQ/RFP Delayed		26
Contractor Issues		4
Site Conditions		29
Co-ordination with Other Projects		51
Community Consultation		22
Other*		40
Total # of Projects		183

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
89.12	141.64		2.44	0.19

Reasons for "Other*" Projects Delay:

- Project is delayed as funds may not have been secured/received; a suitable location has not been found or alternatively the project is being delivered by a third party
- Environmental assessment and/or final approvals to proceed are still pending
- Final design of the project is not complete

Key Discussion Points:

- The increased project volumes are the primary reasons for the Division's declining spending rates between 2011 and 2015.
- Parks, Forestry and Recreation has a number of approved projects with unsecured funding that have been approved conditionally, subject to the receipt of such funding. Although these projects have approved 2016 cash flow, these projects cannot proceed until funding has been received
- The Program continues to experience challenges completing many of the growth and service improvement projects due to extended public consultation, co-ordination with other Community partners and unfavourable site conditions.
- Land Acquisition projects are delayed due to the extended acquisition process of various properties and remediation issues on multiple sites that may not be resolved by year-end.

Parks, Forestry and Recreation (PF&R)

Projects by Category (Million)	2016 Approved Cash	YTD Exp.		YE Projection				Notes :	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Special Facilities	0.000	0.000		0.000		Ⓞ	Ⓞ		0.500	0.487
Sub-Total	0.000	0.000		0.000		-	-		0.500	0.487
Legislated										
Land Acquisition	1.234	0.039	3.2%	0.422	34.2%	Ⓡ	Ⓡ	# 1	2.820	1.532
Special Facilities	0.785	0.267	34.0%	0.785	100.0%	Ⓞ	Ⓞ		1.600	1.082
Sub-Total	2.020	0.306	15.2%	1.207	59.8%	-	-		4.420	2.614
State of Good Repair										
Arena	15.048	1.765	11.7%	7.823	52.0%	Ⓨ	Ⓞ	# 8	40.250	23.776
Community Centres	16.679	2.418	14.5%	10.384	62.3%	Ⓨ	Ⓞ	# 10	37.504	22.941
Environmental Initiatives	3.091	0.177	5.7%	2.041	66.0%	Ⓨ	Ⓨ	# 11	7.500	4.325
Facility Components	12.195	1.001	8.2%	7.929	65.0%	Ⓨ	Ⓞ	# 13	21.654	9.651
Land Acquisition	0.000	0.000	N/A	0.000	N/A				5.475	5.458
Outdoor Recreation Centres	4.098	0.244	6.0%	2.985	72.8%	Ⓞ	Ⓞ		9.314	5.334
Park Development	5.312	0.977	18.4%	4.968	93.5%	Ⓞ	Ⓞ		12.073	7.298
Parking Lots and Tennis Courts	4.468	0.491	11.0%	2.698	60.4%	Ⓨ	Ⓞ	# 5	9.445	5.253
Playgrounds/Waterplay	1.712	0.117	6.8%	1.062	62.0%	Ⓨ	Ⓞ	# 6	5.180	3.449
Pool	6.841	0.553	8.1%	4.341	63.5%	Ⓨ	Ⓞ	# 7	16.500	9.994
Special Facilities	10.179	0.655	6.4%	6.999	68.8%	Ⓨ	Ⓞ	# 2	17.235	7.686
Trails & Pathways	8.135	0.650	8.0%	4.597	56.5%	Ⓨ	Ⓨ	# 9	14.150	6.581
Sub-Total	87.758	9.048	10.3%	55.827	63.6%	-	-		196.280	111.745
Service Improvements										
Arena	2.777	0.045	1.6%	1.077	38.8%	Ⓡ	Ⓡ	# 8	9.265	2.751
Community Centres	8.193	1.179	14.4%	4.912	60.0%	Ⓨ	Ⓞ	# 10	28.861	10.823
Environmental Initiatives	3.746	0.058	1.6%	1.232	32.9%	Ⓡ	Ⓨ	# 11	8.775	3.655
Facility Components	0.894	0.129	14.4%	0.544	60.8%	Ⓨ	Ⓨ	# 13	6.592	4.168
Information Technology	8.743	0.527	6.0%	4.812	55.0%	Ⓨ	Ⓨ	# 12	18.078	6.119
Land Acquisition	0.000	0.000	N/A	0.000	N/A				0.800	0.766
Outdoor Recreation Centres	4.848	0.942	19.4%	2.581	53.2%	Ⓨ	Ⓞ	# 3	16.035	3.084
Park Development	56.169	8.676	15.4%	36.291	64.6%	Ⓨ	Ⓞ	# 4	127.063	50.998
Playgrounds/Waterplay	10.427	0.846	8.1%	6.640	63.7%	Ⓨ	Ⓞ	# 6	24.523	11.136
Pool	3.179	0.082	2.6%	0.125	3.9%	Ⓡ	Ⓡ	# 7	17.000	0.903
Special Facilities	10.137	0.448	4.4%	2.936	29.0%	Ⓡ	Ⓨ	# 2	19.499	1.548
Trails & Pathways	8.503	0.394	4.6%	3.280	38.6%	Ⓡ	Ⓞ	# 9	18.132	3.970
Sub-Total	117.615	13.326	11.3%	64.429	54.8%	-	-		294.623	99.922

Parks, Forestry and Recreation (PF&R)

Projects by Category (Million)	2016 Approved Cash	YTD Exp.		YE Projection				Notes :	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Community Centres	8.056	2.839	35.2%	6.817	84.6%	Ⓞ	Ⓞ		141.425	51.067
Land Acquisition	16.147	0.175	1.1%	4.202	26.0%	Ⓜ	Ⓜ	# 1	44.557	27.528
Outdoor Recreation Centres	1.404	0.059	4.2%	0.159	11.3%	Ⓜ	Ⓜ	# 3	3.500	0.182
Park Development	0.385	0.002	0.6%	0.155	40.3%	Ⓜ	Ⓨ	# 4	8.802	5.000
Sub-Total	25.992	3.075	11.8%	11.333	43.6%	-	-		198.284	83.777
Total	233.385	25.756	11.0%	132.796	56.9%				694.107	298.544

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓜ

Note # 1:

Land Acquisition: Spending delayed as the acquisition and expropriation of properties are not expected to be resolved by year-end due to the protracted process for acquisition of various properties. The lower spending is also related to extended environmental approvals and remediation work at various sites including Grand Manitoba/Mystic, Paton Road, Stafford Street and Lisgar Park.

Note # 2:

Special Facilities: Delayed spending relates mainly to the Allan Gardens Washroom Building Construction due to heritage preservation and additional requirements; the replacement of the ferry boat replacement due to an extended design period; and the Seawall state of good repair projects due the specialized nature and extensive approvals process for various projects with environmental impact.

Note # 3:

Outdoor Recreation Centres: Underspensing for some service improvements and growth related to sports fields projects as a result of validation and adjustment of scope and location. The Earl Bales Fieldhouse addition and expansion experienced delays with the consultation and procurement process.

Note # 4:

Park Development: Various park development projects are forecasted to be underspent due to design work spanning over multiple years, protracted community consultation processes, coordination of other projects, and seasonal constraints. Major projects include the construction the of Grange Park projects (managed by the AGO), Corktown Parks, Riverdale Park and St.

Note # 5:

Parking Lots & Tennis Courts: Underspensing is expected at year-end as various State of Good Repair projects are delayed as a result of insufficient staff resources, programming constraints, and coordination with other projects.

Note # 6:

Playgrounds/Waterplay: Underspensing is expected for various playground improvement projects due to extended community consultation process. State of good repair work on wading pools and water play projects are expected to be delayed due to coordination with other projects and approvals processes

Note # 7:

Pools: Underspensing is due to delays associated with community access and programming for various indoor and outdoor pool State of Good Repair projects. The construction of the Wellesley Pool experienced delays due to the procurement process.

Note # 8:

Arena: Underspensing is related to delays with the Riverdale Park Pleasure Pad due to site conditions; delays with the College Park Outdoor Artificial Ice Rink which is being delivered by a Developer; and the Don Mills Civitan project which is delayed due to issues related to finding a suitable location for the facility.

Parks, Forestry and Recreation (PF&R)

Projects by Category (Million)	2016 Approved Cash	YTD Exp.		YE Projection				Notes :	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			

Note # 9:

Trails & Pathways: State of Good Repair projects were delayed due to public access, programming constraints, the approvals process and unfavourable site conditions. Major service improvement projects delayed include Phase 1 of the East Don Trail design and construction due to the pending approval of the environmental assessment; the Upper Highland Creek Trail which is being undertaken with TRCA and involves other City divisions; and also for the Don Valley Brickworks-Todmorden Mills and Pan Am Path legacy projects due to difficult site conditions.

Note # 10:

Community Centres: Major underspending relates to various state of good repair projects which have are not expected to be complete by year end started but are expected to carry into next year. Other delays and underspending are related to the construction at Oriole CC and Birchmount CC due to coordination with existing facility infrastructure as well as the planning for the new centres which are in the consultation and design stage.

Note # 11:

Environmental Initiatives: Delayed spending due to challenges with public access, approvals, and difficult site conditions associated with the following projects: Mud Creek, Wilket Creek, Brookbanks Park, and Rouge Park – Beare Road, that are impacted due to delays associated with coordination with TRCA and other Divisions such as Solid Waste and Transportation.

Note # 12:

Information Technology: Projects experienced delayed start dates due to delays associated with hiring, procurement as well as coordination with other IT projects. Underspending due to delays in finalizing the procurement of the Enterprise Work Management System and add-on design timelines in the Enterprise CATS/TASS solution.

Note # 13:

Facility Components: Underspending is expected due to the delays in the procurement process and programming constraints. Spending on the divisional accessibility projects is delayed due to coordination with other projects and further confirmation of scope.

Shelter, Support and Housing Administration (SSHA)

Chart 1
2016 Approved Budget by Category (\$31.08)

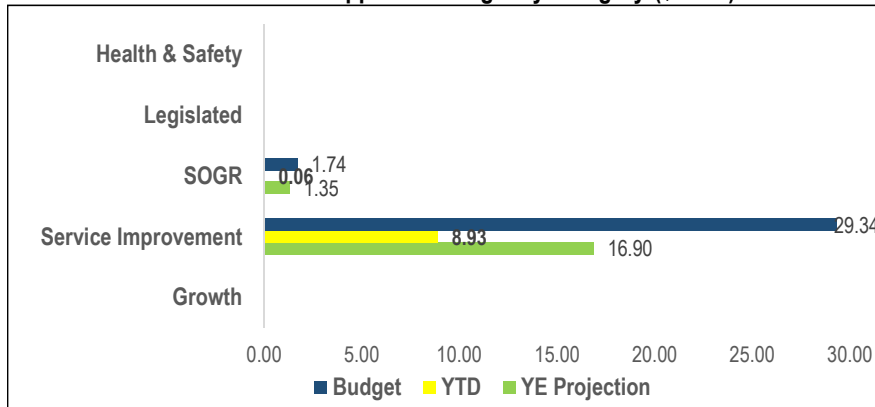


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	5
Growth	
Total # of Projects	7

Chart 2
Project Status (7)

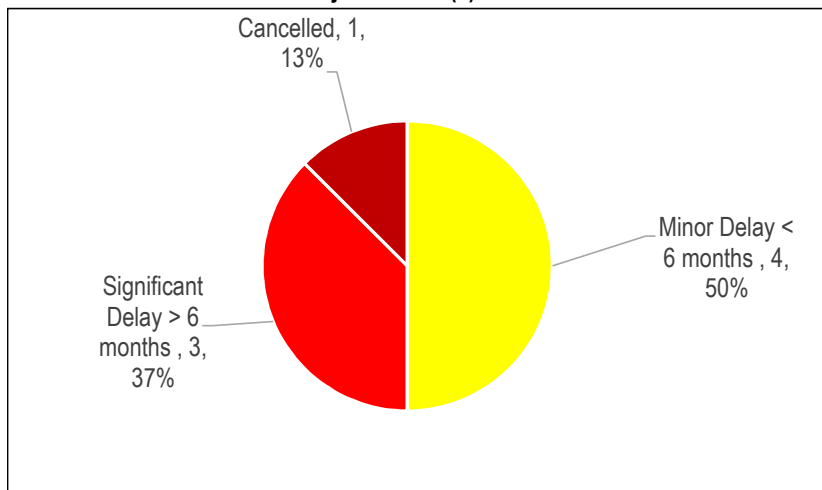


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed	3	1
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*	1	
Total # of Projects	4	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	20.20	7.87		3.00

Reasons for "Other*" Projects Delay:

- The project to purchase Homewood Avenue has been cancelled and the property will no longer be purchased with Section 37 funds but will be purchased by a developer and given to the City for affordable housing. A report to Council is expected in Q3-2016.

Key Discussion Points:

- Budgeted cashflows for the GSR project are primarily for architecture and project management costs. Phase 2 funding will be utilized for the transition and redevelopment of Seaton House subject to Council approval of the project delivery model and related expenditures through the 2017 Capital Budget process. EX16.13 however grants SSHA authority to begin implementation of transition plan with funds available in its 2016 Approved Capital Budget.
- Cash flow spending for SOGR projects is expected to accelerate in the second half of the year as more of the purchase orders and contracts are awarded.
- The Shelter Land Acquisition is tied to contractual arrangements with a developer and will not be paid until the

Shelter, Support and Housing Administration (SSHA)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Capital Repairs/ Replacement City Owned	1.540	0.056	3.7%	1.155	75.0%	Ⓞ	Ⓡ	#1	1.600	0.116
Capital Repairs/ Replacement Leased	0.195	0.002	0.9%	0.195	100.0%	Ⓞ	Ⓡ		0.200	0.007
Sub-Total	1.735	0.058	3.4%	1.350	77.8%	-	-		1.800	0.123
Service Improvements										
George Street Redevelopment (GSR)- Phase 1	2.864	0.754	26.3%	2.864	100.0%	Ⓞ	Ⓨ	#2	15.320	13.211
GSR Project - Phase 2	8.409	0.236	2.8%	0.500	5.9%	Ⓞ	Ⓨ	#3	8.409	0.236
Shelter Land Acquisition	0.730	0.000	0.0%	0.730	100.0%	Ⓞ	Ⓨ	#4	7.300	0.000
Kingston Road	8.200	7.939	96.8%	8.200	100.0%	Ⓞ	Ⓞ	#5	8.200	7.939
Homewood Avenue	3.000	0.000	0.0%	0.000	0.0%			#6	3.000	0.000
389 Church Street	6.138	0.000	0.0%	4.604	75.0%	Ⓞ	Ⓡ	#7	10.538	0.000
Sub-Total	29.341	8.929	30.4%	16.897	57.6%	-	-		52.767	21.386
Total	31.076	8.987	28.9%	18.247	58.7%				54.567	21.509

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1

Delays in establishing the appropriate design documents for some of the more expensive work such as the elevator at Robertson House and washroom renovations at Amelie House.

Note # 2:

Costs relate to critical components of Phase 1 of the project (conceptual design and project management). These activities are on-going and remain important to the success of the project.

Note # 3:

Cashflows for Phase 2 of the GSR project are for the transition of Seaton House subject to Council approval of the overall project through the 2017 Capital budget process. Per EX16.13 (Recommendation 4), SSHA is authorized to begin implementation of the Seaton House transition plan with funds available in the 2016 Approved Capital Budget.

Note # 4:

Capital spending for this project is tied to contractual arrangements with specific developers. Release of funds is dependent upon the completion of certain milestones. SSHA expects 2016 cashflows to be fully spent by the end of the year.

Note # 5:

Property was acquired in February 2016, hence the large expense in the first quarter. Unspent money will be returned to the Land Acquisition Fund upon confirmation from facilities staff that no additional funding is required to complete the purchase transaction.

Note # 6:

Project was part of a Section 37 agreement with the developer working on a project at 175 Dundas Street East secured via a settlement prior to an OMB hearing. It required the developer to purchase the properties and turn them over to the City for an affordable housing development opportunity. Approval of this settlement was initially denied but subsequently approved by the OMB. FPD advised the Affordable Housing Office to write a report updating Council on the project and advising that the purchase of the property move forward without the use of the Section 37 funds identified in the original report.

Note # 7:

Project architects have been engaged in conceptual design work. Spending is expected to increase once detailed plans and construction timelines are determined which will be monitored and reviewed with the Q3 variance report.

Toronto Employment and Social Services (TESS)

Chart 1
2016 Approved Budget by Category (\$2.50)

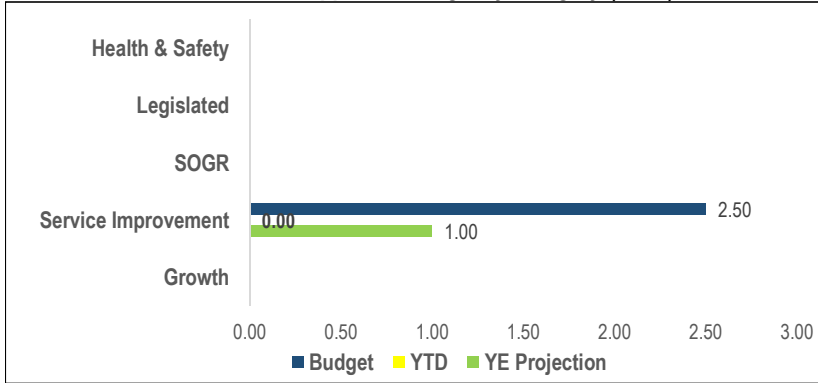


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	
Total # of Projects	1

Chart 2
Project Status (# of Projects)

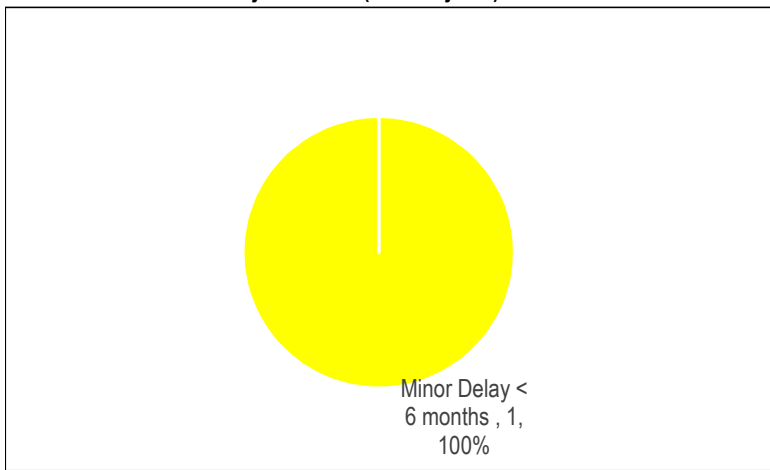


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		2.50		

Key Discussion Points:

The Wellesley Place Renovation project is expected to commence November 2016 . The project is expected to be completed on time in the summer of 2017.

Toronto Employment and Social Services (TESS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Wellesley Place Renovation	2.500	0.000	0.0%	1.000	40.0%	Ⓡ	Ⓨ	#1	5.000	5.000
Sub-Total	2.500	0.000	0.0%	2.500	40.0%	-	-		5.000	5.000
Total	2.500	0.000	0.0%	2.500	40.0%				5.000	5.000

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ

Note 1:

Delays in issuing an RFP for a design consultant will result in under-spending of cash flows in 2016.

Toronto Paramedic Services (TPS)

Chart 1
2016 Approved Budget by Category (\$19.50)

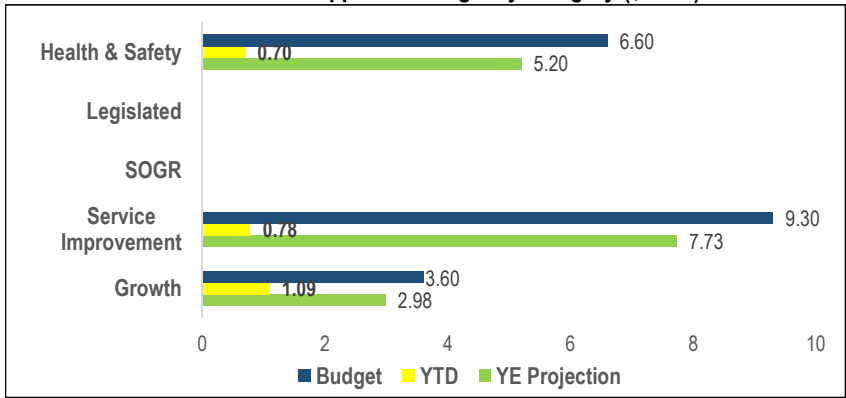


Table 1
2016 Active Projects by Category

Health & Safety	3
Legislated	
SOGR	
Service Improvement	2
Growth	6
Total # of Projects	11

Chart 2
Project Status (11)

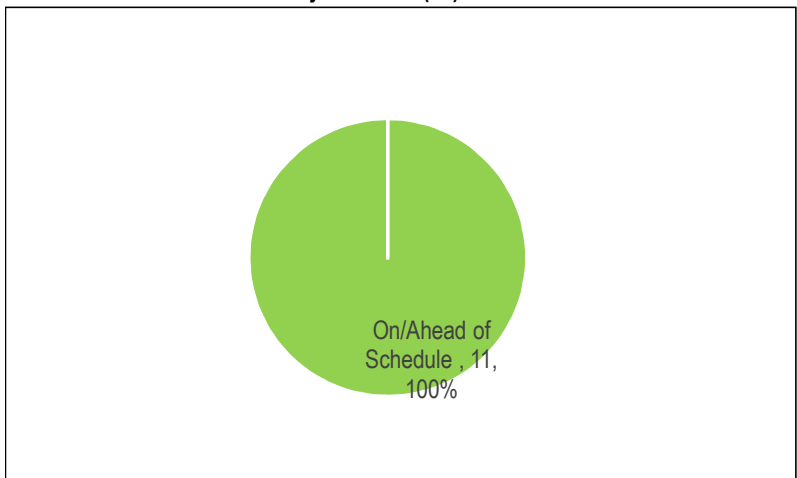


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
19.50				

Key Discussion Points:

- Procurement of defibrillators is on track and is expected to be completed by December 2016.
- Proponent meeting the requirements of Request for Proposal (RFP) for Power Stretchers has been selected. Contract negotiations are in progress.
- The construction of the North West District Facility has begun and the project is expected to be completed in early 2017 as planned.

Toronto Paramedic Services (TPS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Defibrillator Replacement Purchases 2015	3.215	0.187	5.8%	2.300	71.5%	Ⓞ	Ⓞ		7.000	3.239
Power Stretchers	2.885	0.000	0.0%	2.400	83.2%	Ⓞ	Ⓞ		5.000	0.115
Portable Radio Replacement	0.500	0.509	101.8%	0.500	100.0%	Ⓞ	Ⓞ		1.000	0.509
Sub-Total	6.599	0.696	10.5%	5.200	78.8%	-	-		13.000	3.863
Service Improvements										
Mobile Data Communications - 2015	0.230	0.188	81.6%	0.230	100.0%	Ⓞ	Ⓞ		0.300	0.258
North West District Multi- function - Facility	9.069	0.596	6.6%	7.500	82.7%	Ⓞ	Ⓞ		11.455	2.725
Sub-Total	9.299	0.783	8.4%	7.730	83.1%	-	-		11.755	2.982
Growth Related										
Medical Equipment Replacement	0.323	0.219	67.7%	0.323	100.0%	Ⓞ	Ⓞ		1.782	1.538
Mobile Data Communications 2014	0.300	0.000	0.0%	0.250	83.3%	Ⓞ	Ⓞ		0.300	0.000
40 New Defibrillators	0.081	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ	# 1	1.400	0.999
Ambulance Radio Replacement	1.000	0.509	50.9%	0.509	50.9%	Ⓞ	Ⓞ	# 2	1.500	0.509
Additional Ambulances (2016-2019)	1.800	0.363	20.1%	1.800	100.0%	Ⓞ	Ⓞ		1.800	0.455
Multifunction Station	0.100	0.000		0.100	100.0%	Ⓞ	Ⓞ		0.250	0.000
Sub-Total	3.604	1.090	30.3%	2.982	82.7%	-	-		7.032	3.501
Total	19.502	2.570	13.2%	15.912	81.6%				31.787	10.347

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓞ Between 50% and 70%
Significant Delay > 6 months	Ⓞ < 50% or >100% of Approved Cash Flow

Note # 1:

This project is complete.

Note # 2:

The Ambulance Radio Replacement project is expected to be 51% spent by year-end with the balance of purchasing to occur in 2017.

**2016 Capital Spending by Program
Cluster B**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
City Planning	Q1	10.33	0.48	7.32	70.9%		G
	Q2	10.33	2.30	7.32	70.8%	↓	G
Fire Services	Q1	21.74	1.40	15.12	69.5%		Y
	Q2	21.74	5.38	12.91	59.4%	↓	Y
Transportation	Q1	450.86	16.74	318.98	70.7%		G
	Q2	451.65	49.02	303.34	67.2%	↓	Y
Waterfront Revitalization	Q1	33.70	3.58	27.06	80.3%		G
	Q2	33.70	6.47	25.52	75.7%	↓	G
Total	Q2	517.42	63.16	349.09	67.5%		

G >70%
 Y between 50% and 70%
 R < 50% or > 100%

For the six months ended June 30, 2016, capital expenditures for this Cluster totalled \$63.163 million (12.2%) of their collective 2016 Approved Capital Budget of \$517.424 million. Spending is expected to increase to \$349.089 million (67.5%) by year-end.

Two Programs in this Cluster are projecting a year-end spending rate over 70% of their respective 2016 Approved Capital Budgets; while the spending rate for Fire Services is anticipated to be 59.4% of the 2016 Approved Capital Budget. at year-end; and Transportation Services is projecting spending rate of 67.2 %.

City Planning

Chart 1
2016 Approved Budget by Category (\$10.33)

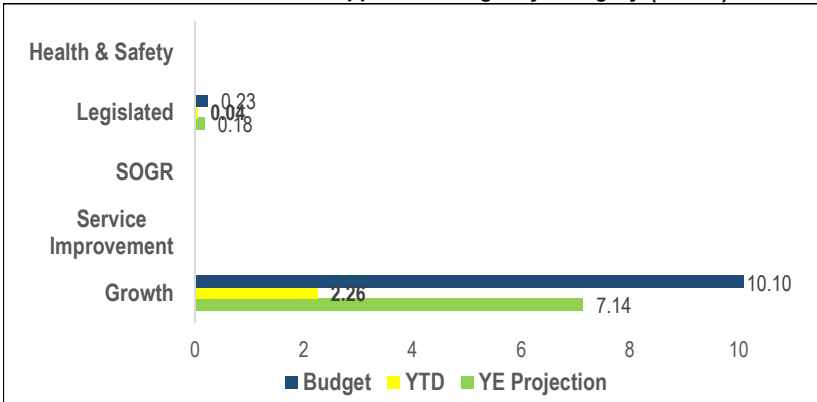


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	
Service Improvement	
Growth	6
Total # of Projects	8

Chart 2
Project Status (8)

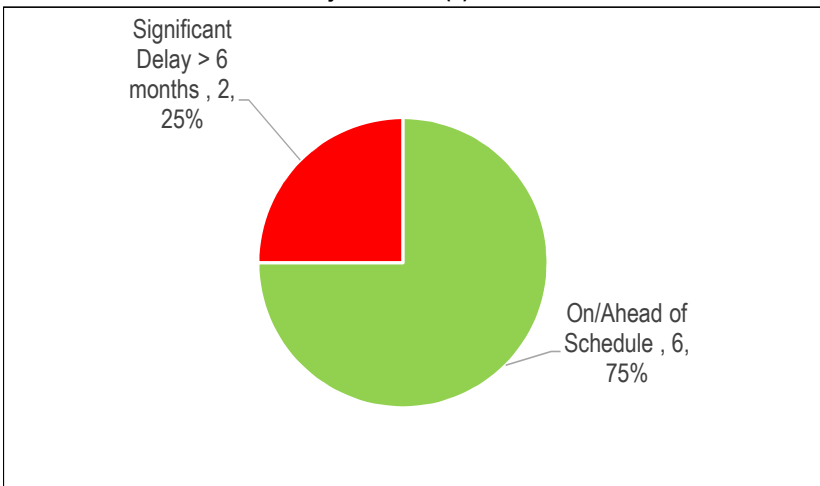


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	1
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
8.83		1.50		

Key Discussion Points:

- Program finalizing hiring of staff to proceed on capital work
- Capital spending will accelerate in the latter part of the year.
- Majority of projects are projected to be completed on time.

City Planning

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Natural Heritage Inventory Studies	0.156	0.010	6.4%	0.116	74.4%	Ⓞ	Ⓞ		0.160	0.014
Toronto Archeological Resources Plan	0.078	0.033	42.3%	0.063	80.8%	Ⓞ	Ⓞ		0.100	0.055
Sub-Total	0.234	0.043	18.4%	0.179	76.5%	-	-		0.260	0.069
Growth Related										
Development Charges Funded Studies										
Growth Studies	2.888	0.450	15.6%	2.142	74.2%	Ⓞ	Ⓞ		6.924	3.367
Transportation & Transit Studies	0.892	0.168	18.8%	0.767	86.0%	Ⓞ	Ⓞ		1.250	0.496
Avenue/ Area Studies	0.445	0.050	11.2%	0.320	71.9%	Ⓞ	Ⓞ		0.750	0.356
Heritage Conservation Dist. Studies	1.500	0.018	1.2%	0.758	50.5%	Ⓜ	Ⓜ	#1	2.500	0.301
Places	4.073	1.292	31.7%	2.851	70.0%	Ⓞ	Ⓞ	#2	17.559	12.889
John Street Revitalization	0.300	0.278	92.7%	0.300	100.0%	Ⓞ	Ⓞ		2.565	1.795
Sub-Total	10.098	2.256	22.3%	7.138	70.7%	-	-		31.548	19.204
Total	10.332	2.298	22.2%	7.316	70.8%				31.808	27.612

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓢ < 50% or > 100% of Approved Cash Flow

Note # 1:

Project delayed as a result of staff vacancies due to turnover. Process is underway to fill all vacancies, which will result in project moving forward.

Note # 2:

The Civic Improvement program is generally completed within 2 year construction cycle.

Fire Services

Chart 1
2016 Approved Budget by Category (\$21.74)

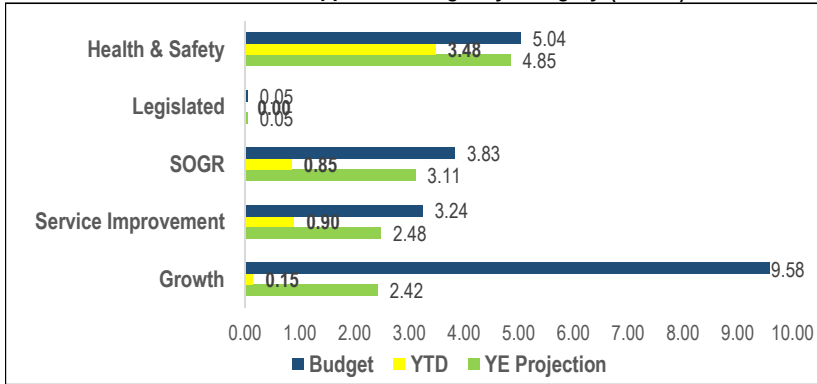


Table 1
2016 Active Projects by Category

Health & Safety	6
Legislated	1
SOGR	8
Service Improvement	3
Growth	3
Total # of Projects	21

Chart 2
Project Status (21)

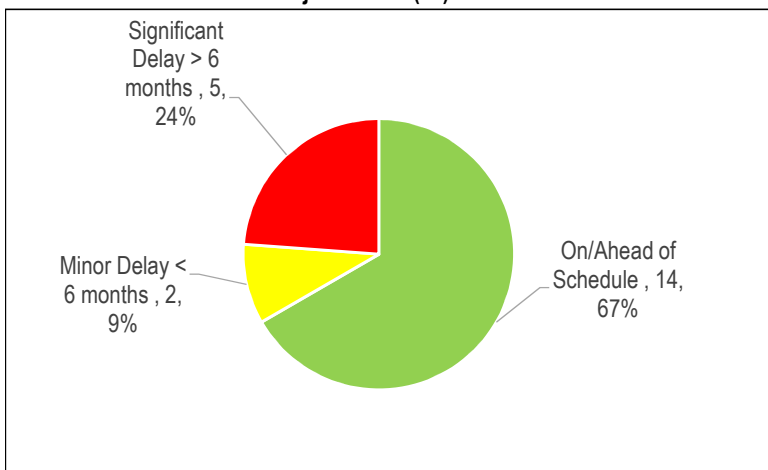


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	3	
Co-ordination with Other Proj		2
Community Consultation		
Other*	1	
Total # of Projects	6	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.91	2.00	9.83		

Reasons for "Other*" Projects Delay:

- Delivery of *Specialized Trucks* is delayed to 3rd quarter, 2017 as a result of specific and complex apparatus specifications

Key Discussion Points:

- 14 projects are moving forward as planned, reflecting significant spending in several projects in Q2
- Fire station replacements delayed primarily due to difficulties in finalizing site plan approvals; Stations A & B are scheduled for completion in Q4, 2017
- Projects often experience delays reflecting difficulty in vendors meeting complex project specifications

Fire Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Purchase Gas Meters for Fire Investigation	0.050	0.000	0.0%	0.050	100.0%	G	Y		0.070	0.000
Handheld Pulse Oximeter & Accessories	0.200	0.000	0.0%	0.200	100.0%	G	Y		0.200	0.000
Replacement of Cbrne Equipment	0.170	0.000	0.0%	0.170	100.0%	G	Y		0.510	0.000
Self-Contained Breathing Apparatus - Replacement	0.227	0.200	88.1%	0.227	100.0%	G	G		5.824	5.771
Bunker Suits Lifecycle Replacement	2.938	2.682	91.3%	2.752	93.7%	G	G		3.900	3.643
Thermal Imaging Cameras	1.450	0.596	41.1%	1.450	100.0%	G	G		1.450	0.596
Sub-Total	5.035	3.478	69.1%	4.849	96.3%	-	-		11.954	10.010
Legislated										
Replacement of HUSAR Equipment 2016	0.050	0.000	0.0%	0.050	100.0%	G	G		0.050	0.000
Sub-Total	0.050	0.000	0.0%	0.050	100.0%	-	-		0.050	0.000
State of Good Repair										
Technical Rescue Simulator Repair	0.250	0.000	0.0%	0.000	0.0%	R	R	#1	0.250	0.000
Replace Aging Propane Pumps & Vaporizers	0.250	0.000	0.0%	0.250	100.0%	G	Y		0.250	0.000
Emerg Fire Comm Workstation Console Replacement	0.050	0.000	0.0%	0.050	100.0%	G	Y		0.600	0.000
Emergency Phone System Replacement	0.590	0.032	5.4%	0.589	99.8%	G	Y		0.720	0.162
Training Simulators Rehabilitation	0.200	0.000	0.0%	0.200	100.0%	G	Y		0.200	0.000
Repair the Special Operations Water Simulators	0.250	0.005	2.0%	0.220	88.0%	G	Y		0.250	0.015
Renovating/Repurposing of Fires Station 424	1.139	0.559	49.1%	1.139	100.0%	G	G		1.230	0.650
Computer Aided Dispach Upgrade	1.103	0.256	23.2%	0.662	60.0%	Y	Y	#2	1.255	0.408
Sub-Total	3.832	0.852	22.2%	3.110	81.2%	-	-		4.755	1.235
Service Improvements										
Replacement of Fire Station #135	1.848	0.898	48.6%	1.848	100.0%	G	G		7.334	6.295
Fire Prevention South District Consolidation	0.500	0.000	0.0%	0.140	28.0%	R	R	# 3	0.500	0.000
Emergency Communication System Enhancement	0.895	0.000	0.0%	0.493	55.1%	Y	Y	#4	0.895	0.000
Sub-Total	3.243	0.898	27.7%	2.481	76.5%	-	-		8.729	6.295

Fire Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Station B (Stn 144) Keele/ Sheppard	5.412	0.000	0.0%	0.500	9.2%	Ⓜ	Ⓜ	#5	9.885	3.973
Station A (Stn 414) Hwy- 27 and Rexdale Blvd	2.097	0.108	5.2%	1.000	47.7%	Ⓜ	Ⓜ	#6	8.342	1.529
Specialized Trucks & Equipment	2.072	0.041	2.0%	0.921	44.4%	Ⓜ	Ⓜ	#7	3.250	1.219
Sub-Total	9.581	0.149	1.6%	2.421	25.3%	-	-		21.477	6.721
Total	21.741	5.377		12.911					46.965	24.261

On Time	Ⓜ	On Budget	Ⓜ
On/Ahead of Schedule	Ⓜ	Between 50% and 70%	Ⓜ
Minor Delay < 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ
Significant Delay > 6 months	Ⓜ		

Note # 1:

Due to complexity of project, the procurement process is delayed.

Note # 2:

The complexity of the project has resulted in staged implementation, with related initiatives required for project implementation currently underway.

Note # 3:

Delays in finalizing selection of site for Prevention and Public Education facility and for a consolidated command centre

Note # 4:

Project is moving forward, with ongoing evaluation of apparatus-based technology, in conjunction with CAD Upgrade Project

Note # 5:

Project is delayed pending site plan approvals mainly due to site development and street scape redesign; pending timely SPA approval, project completion scheduled for Q4, 2017

Note # 6:

Land has been acquired and the schematic design has been developed, with tendering for detailed design scheduled for July, August 2016. Completion scheduled for Q4, 2017

Note # 7:

Complexity of specific project requirements have delayed project delivery until Q3, 2017

Transportation Services

Chart 1
2016 Approved Budget by Category (\$451.65)

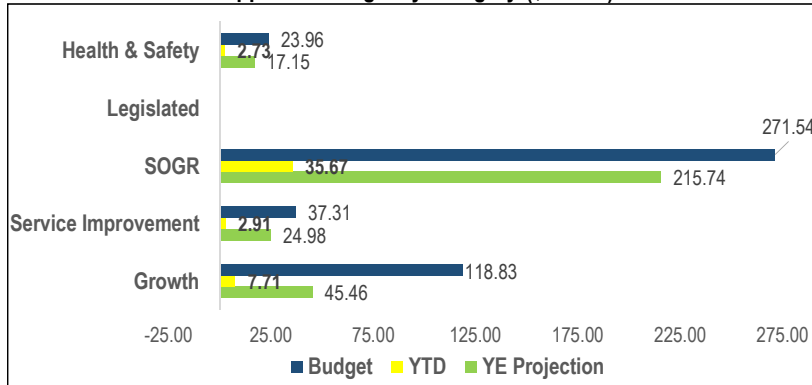


Table 1
2016 Active Projects by Category

Health & Safety	13
Legislated	
SOGR	16
Service Improvement	10
Growth	24
Total # of Projects	63

Chart 2
Project Status (63)

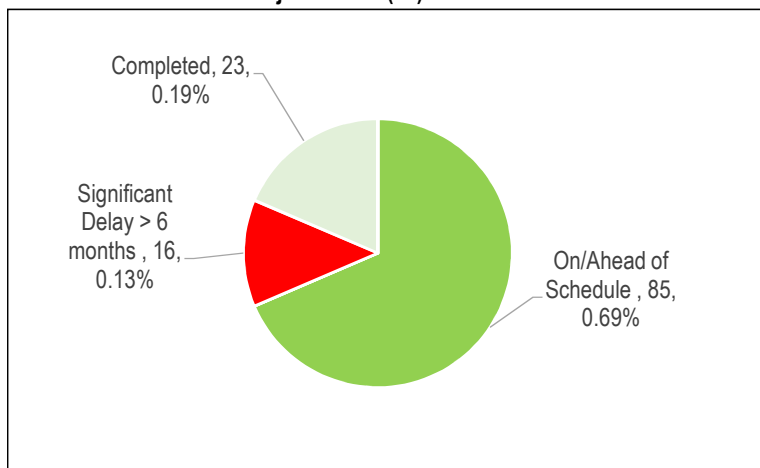


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	3	
Co-ordination with Other	2	
Community Consultation	3	
Other*	3	
Total # of Projects	12	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
397.68		41.08	12.90	

Reasons for "Other*" Projects Delay:

- Transportation Services has four sub-projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as legal issues (resolution of expropriation claims; obtaining access to private property) and postponement of a sub-project to 2018.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status.

Key Discussion Points:

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Accessible Pedestrian Signals	3.223	0.537	16.7%	2.498	77.5%	G	G			
Guide Rail Replacement	1.300	-	0.0%	1.040	80.0%	G	G		3.300	-
Local Geometric Traffic Safety Improvements	2.316	0.018	0.8%	1.310	56.6%	Y	R	# 1	4.500	0.202
Local Speed Limit Reduction	1.500	0.100	6.7%	0.750	50.0%	Y	G		1.500	0.100
New Traffic Control Signals / Devices	5.119	1.122	21.9%	3.980	77.8%	G	G			
Pedestrian Safety & Infrastructure	0.951	0.196	20.7%	0.196	20.7%	R	R	# 2		
PXO Visibility Enhancements	0.725	0.076	10.5%	0.376	51.9%	Y	G			
Salt Management Program	1.646	0.197	12.0%	1.210	73.5%	G	G			
Signal Major Modifications	3.156	0.414	13.1%	2.431	77.0%	G	G			
Tactile Domes Installation	1.000	-	0.0%	0.800	80.0%	G	G		3.000	-
Traffic Sign Structure	0.397	0.061	15.5%	0.297	74.8%	G	G			
Two Way Radio Communication	2.200	-	0.0%	1.980	90.0%	G	G		2.200	-
Upgrades to Meet New ESA Requirements	0.432	0.011	2.6%	0.286	66.3%	Y	G			
Sub-Total	23.964	2.733	11.4%	17.154	71.6%					
State of Good Repair										
Bathurst Street Bridge	0.600	0.033	5.6%	0.540	90.0%	G	G		28.313	0.348
City-Bridge Rehabilitation	52.488	6.623	12.6%	34.561	65.8%	Y	G			
Ditch Rehabilitation & Culvert Reconstruction	1.000	0.142	14.2%	0.990	99.0%	G	G			
Don Valley Parkway	2.828	0.462	16.3%	2.545	90.0%	G	G			
F.G. Gardiner** Facility Improvements	47.356	16.968	35.8%	31.256	66.0%	Y	G	# 3	2,396.626	116.878
Interim Rehabilitation Of Laneways	2.138	0.028	1.3%	1.924	90.0%	G	G			
	8.000	0.329	4.1%	7.200	90.0%	G	G		24.000	5.795
	2.088	0.402	19.3%	1.882	90.1%	G	G			

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Local Road Rehabilitation	47.421	2.912	6.1%	42.758	90.2%	G	G			
Major Road Rehabilitation	62.356	5.149	8.3%	59.511	95.4%	G	G			
Major SOGR Pooled	4.397	0.001	0.0%	0.001	0.0%	N/A	N/A	# 4		
Neighbourhood Improvements	8.085	0.581	7.2%	4.488	55.5%	Y	G			
Retaining Walls Rehabilitation	5.539	0.400	7.2%	4.985	90.0%	G	G			
Sidewalks	20.165	0.989	4.9%	18.148	90.0%	G	G			
Traffic Plant Requirements / Signal Asset Management	6.181	0.440	7.1%	4.352	70.4%	G	G			
Traffic Plant Restoration	0.899	0.213	23.7%	0.604	67.2%	Y	G		2.900	2.109
Sub-Total	271.539	35.670	13.1%	215.744	79.5%					
Service Improvements										
Advanced Traffic Signal Control	2.802	0.375	13.4%	2.355	84.0%	G	G			
Cycling Engineering	19.816	1.348	6.8%	13.191	66.6%	Y	G			
Finch LRT - Transportation	0.200	-	0.0%	0.100	50.0%	Y	G		0.200	-
LED Signal Module Conversion	1.000	0.015	1.5%	0.780	78.0%	G	G			
Participatory Budgeting Pilot	0.065	-	0.0%	0.059	90.0%	G	G		0.065	-
Signs & Markings Asset Management	1.007	0.029	2.9%	0.906	90.0%	G	G			
Traffic Calming	0.301	0.009	3.1%	0.286	95.0%	G	G			
Traffic Control - RESCU	1.600	0.140	8.8%	0.481	30.1%	R	G	# 5		
Transportation Safety & Local Improvements	1.594	0.061	3.8%	0.952	59.7%	Y	G			
Sub-Total	37.314	2.908	7.8%	24.983	67.0%					
Growth Related										
Allen Road Individual EA	0.500	-	0.0%	-	0.0%	R	R	# 2	2.500	0.179
Bloor Street Transformation	0.668	-	0.0%	-	0.0%	R	G	# 6		
Dufferin Street Jog Elimination	0.500	-	0.0%	0.450	90.0%	G	R	# 7		

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Gardiner York/Bay/Yonge Reconfiguration	11.739	0.519	4.4%	8.150	69.4%	Y	G		31.800	1.330
Georgetown South City Infrastructure Upgrade	26.840	-	0.0%	-	0.0%	R	G	# 8	67.100	-
Growth Related Capital Works	0.300	-	0.0%	0.105	35.0%	R	G	# 9		
Ingram Drive Extension	1.000	-	0.0%	0.500	50.0%	Y	R	# 7	59.600	6.904
King Liberty Cycling Pedestrian Bridge	1.350	-	0.0%	-	0.0%	R	R	# 10	11.350	-
Lawrence-Allen Revitalization	1.644	-	0.0%	0.493	30.0%	R	R	# 2	6.274	-
North York Service Road	5.018	0.862	17.2%	2.509	50.0%	Y	R	# 11	20.740	11.583
Port Union Road	0.800	-	0.0%	0.400	50.0%	Y	G		5.000	-
Redlea Avenue - Steeles to McNicoll	8.989	2.029	22.6%	4.503	50.1%	Y	G		19.400	9.060
Regent Park Revitalization	1.702	0.221	13.0%	1.532	90.0%	G	G		5.942	3.204
Rouge National Park Transfer of	0.222	-	0.0%	0.111	50.0%	Y	G		0.222	-
Scarlett / St. Clair / Dundas	4.251	-	0.0%	0.500	11.8%	R	R	# 12	50.500	1.187
Six Points Interchange Redevelopment	18.432	-	0.0%	1.770	9.6%	R	R	# 10	77.297	4.898
St. Clair West/Metrolinx Georgetown Grade Separation	2.000	-	0.0%	-	0.0%	R	R	# 10	32.000	-
Steeles Avenue East/Kennedy Rd Grade Separation	0.500	-	0.0%	0.450	90.0%	G	G		0.500	-
Steeles Widening (Tapscott Rd - Beare Rd)	1.500	-	0.0%	1.500	100.0%	G	G	# 13	40.000	-
Third Party Signals	0.900	0.192	21.3%	0.285	31.7%	R	R	# 14		
Traffic Congestion Management	11.366	2.082	18.3%	9.578	84.3%	G	G		47.240	5.348
Work for TTC & Others	14.112	1.772	12.6%	11.520	81.6%	G	G			
Yonge Street Revitalization	2.000	0.034	1.7%	1.100	55.0%	Y	G		2.000	0.034

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Yonge Street/Highway 401 Interchange Improvements	2.500	-	0.0%	-	0.0%	Ⓜ	Ⓜ	# 14	25.000	-
Sub-Total	118.833	7.710	6.5%	45.456	38.3%					
GRAND TOTAL	451.651	49.022	10.9%	303.338	67.2%					

*Project Cost is provided for specific multi-year capital projects, excluding ongoing capital projects (i.e. Major Road Rehab projects)

**The total project cost for the Gardiner reflects the 2012 - 2025 costs.

On Time	Ⓜ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓜ	Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	Ⓜ		< 50% or >100% of Approved Cash Flow

Note # 1:

Parts of this project have been postponed to 2018. In the 3rd QTR, Council approved a reallocation of \$0.893 million from this project in support of the Road Safety Plan.

Note # 2:

These projects have been delayed as they require community consultation. As well, the TCHC is the delivery agent for the Lawrence-Allen Revitalization Project and the Environmental Assessment (EA) must be completed first. The Allen Road Individual EA study will be re-focused.

Note # 3:

See Major Capital Projects section.

Note # 4:

Contingency only used if required.

Note # 5:

Structural evaluation and variable message sign design will be completed in 2016. Variable message sign installation will occur in 2017.

Note # 6:

The Bloor Street Transformation Project is complete. This is the final Section 37 funding to reimburse the local BIA.

Note # 7:

These projects have been delayed as they require legal resolution. Outstanding claims related to the Dufferin Street Jog Elimination and access to private property issues related to the Ingram Drive Extension.

Note # 8:

While the Georgetown South City Infrastructure Upgrade project is on track, the timing for accessing the related funding within the capital budget is dependent on third parties.

Note # 9:

Projects identified on an 'as needed' basis.

Note # 10:

These projects have been delayed due to the following: (i) The King Liberty Cycling Pedestrian Bridge project has had elevator installation issues, however the design phase has started; (ii) the Six Points Interchange Redevelopment project is finalizing agreements between Toronto Hydro, Build Toronto and the City, and contracts are expected to be finalized by the end of 2016; and, (iii) the St. Clair West/Metrolinx Georgetown Grade Separation may be delayed beyond 2018 due to the ongoing EA.

Note # 11:

This project has been delayed pending resolution of property acquisitions.

Transportation Services

Projects by Category (Million)	2016 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budge	On Time			

Note # 12:

Feasibility study and preliminary design have been completed (Metrolinx has proposed design modifications). Final design dependent on budget availability. Property acquisitions are required before construction can commence.

Note # 13:

This project is being delivered through a cost-sharing agreement with the Regional Municipality of York. Detailed design started in April 2016 and is expected to take 2 years.

Note # 14:

These projects have been delayed as they require co-ordination with other projects to proceed. The Yonge Street/Highway 401 Interchange Improvements project is still in the preliminary planning stage and must be co-ordinated with Ontario Ministry of Transportation (MTO) initiatives.

Waterfront Revitalization Initiative

Chart 1
2016 Approved Budget by Category (\$33.70)

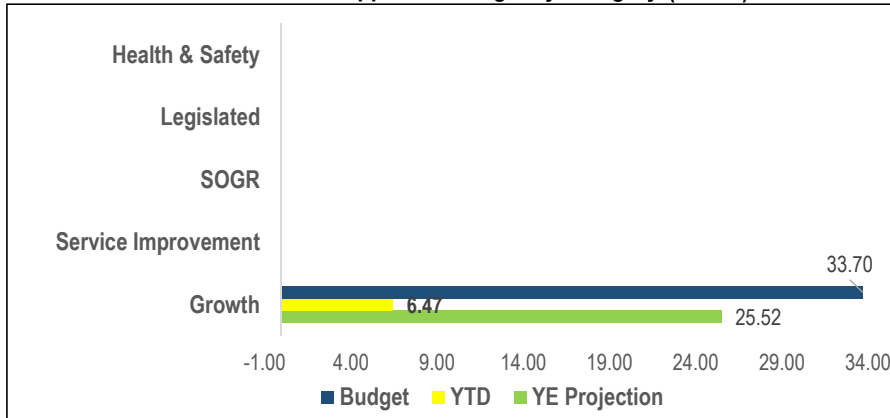


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	12
Total # of Projects	12

Chart 2
Project Status (# of Projects)

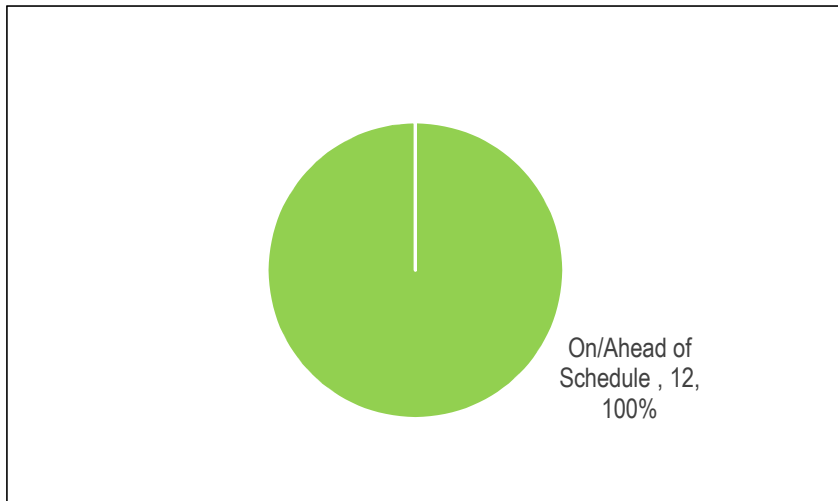


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
33.70				

Key Discussion Points:

- Capital spending will accelerate in the later part of the year. for major projects. Design drawings for Fort York Pedestrian Bridge are at the final stage of detailed design and construction is expected to start in August and the Bentway project design submission is 50% reviewed.
- Preferred design for the Hybrid option is approved and EA report is being prepared for public review and Ministry of Environment and Climate change.
- Majority of projects are projected to be completed on time.

Waterfront Revitalization Initiative

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Union Station	0.040		0.0%	0.040	100.0%	Ⓞ	Ⓞ		64.305	57.999
Port Lands Preparation	0.134		0.0%	0.134	100.0%	Ⓞ	Ⓞ		20.959	20.685
Precinct Implementation Project										
West Don Lands	0.900	0.121	13.4%	0.800	88.9%				45.259	40.820
East Bayfront Transit	0.509	0.000	0.0%	0.500	98.2%				15.414	2.747
East Bayfront	1.274	0.416	32.7%	1.200	94.2%	Ⓞ	Ⓞ		117.064	105.232
Queens Quay	1.049	0.000	0.0%	1.000	95.3%				66.632	65.584
Lower Don Flood Protection	2.000		0.0%	1.500	75.0%				7.000	5.000
Transportation Initiative										
Fort York Pedestrian Bridge	14.694	2.730	18.6%	12.220	83.2%	Ⓞ	Ⓞ		23.297	6.672
Gardiner EA	0.780	0.000	0.0%	0.780	100.0%	Ⓞ	Ⓞ		8.478	7.715
Sportsfields		-0.205	#DIV/0!	0.000					47.006	14.608
Technical Studies	0.538		0.0%	0.400	74.3%	Ⓞ	Ⓞ		6.300	5.765
Precinct Planning	0.584	0.042	7.2%	0.450	77.1%	Ⓞ	Ⓞ		3.607	2.716
East Bayfront Reserve										
Urban Planning Resources	0.308	0.113	36.7%	0.220	71.4%	Ⓞ	Ⓞ		1.866	1.671
Strategic Review	0.214		0.0%	0.150	70.1%	Ⓞ	Ⓞ		0.400	0.186
Waterfront Secretariat	0.676	0.249	36.8%	0.530	78.4%	Ⓞ	Ⓞ		7.436	5.601
Under Gardiner	10.000	3.000	30.0%	7.000	70.0%	Ⓞ	Ⓞ		25.000	3.000
Sub-Total	33.700	6.466	19.2%	26.924	79.9%	-	-		460.023	346.001
Total	33.700	6.466	19.2%	26.924	79.9%				460.023	346.001

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓣ < 50% or >100% of Approved Cash Flow

**2016 Capital Spending by Program
Internal Services**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
311 Toronto	Q1	5.61	0.27	3.38	60.4%		Y
	Q2	5.61	0.67	3.38	60.4%	□	Y
FM&RE	Q1	299.78	18.19	222.87	74.3%		G
	Q2	298.32	51.10	194.12	65.1%	↓	Y
Financial Services	Q1	28.28	1.03	21.58	76.3%		G
	Q2	28.28	2.27	17.66	62.4%	↓	Y
Fleet Services	Q1	48.22	2.79	38.70	80.2%		G
	Q2	48.22	20.42	38.70	80.2%	□	G
I&T	Q1	97.57	5.62	67.84	69.5%		Y
	Q2	97.39	18.69	63.32	65.0%	↓	Y
Total	Q2	477.83	93.15	317.18	66.4%		

G >70%
 Y between 50% and 70%
 R < 50% or > 100%

For the six months ended June 30, 2016, capital expenditures for this Cluster totalled \$93.154 million (19.5%) of their collective 2016 Approved Capital Budget of \$477.831 million. Spending is expected to increase to \$317.183 million (66.4%) by year-end.

I&T and 311 Toronto are projecting a year-end spending rate of 65% and 60.4% of their 2016 Approved Capital Budgets. Spending rate at year-end for Financial Services is projected to be 62.4%; Fleet Services are projecting spending rate at year-end of 80.2%, while anticipated spending rate at year-end for FREEE 65.1%.

Chart 1
2016 Approved Budget by Category (\$5.61)

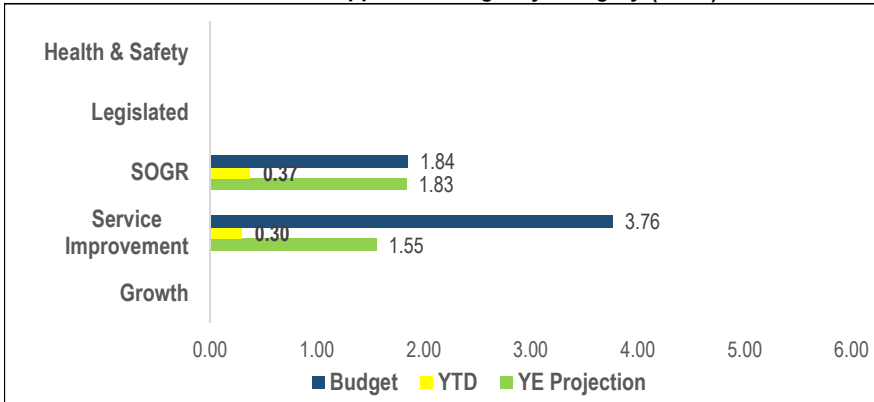


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	2
Growth	
Total # of Projects	3

Chart 2
Project Status (3)

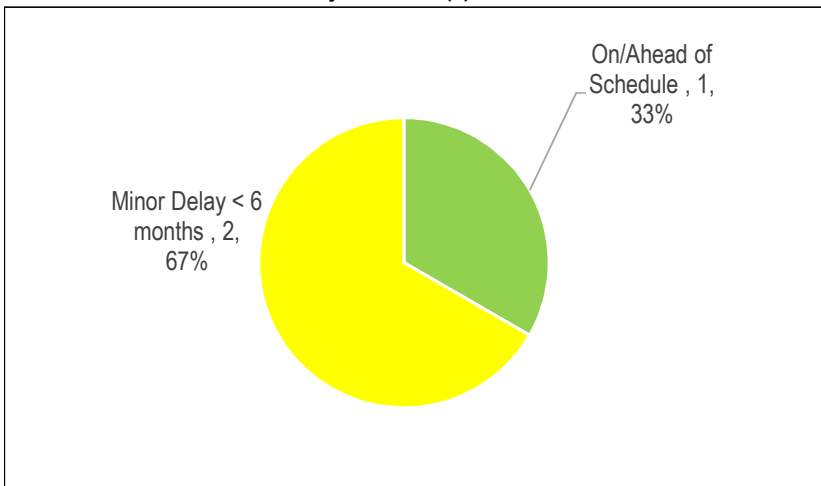


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.84	3.76			

Key Discussion Points:

- 311 Toronto is currently forecasting to spend \$3.384 million, or 60.4% of its 2016 Capital Budget. This includes SOGR projects such as the Verint, Lagan, Knowledge Base and Unified Contact Centre Enterprise (UCCE) upgrades which are projected to have a 99.5% year-end spend rate and are scheduled to be completed in 2016.
- The projected year-end spend rate of 43.1% for the Future Integration and Strategy Initiatives project is due to a delay in the finalization of the RFP documentation for acquisition and implementation of the City Booking and Scheduling Solution (\$1.69 million). In addition, a delay in the Unified Contact Centre Enterprise (UCCE) Telephony Upgrade is holding progress on the Interactive Voice Response (IVR) payment module implementation (\$1.57 million), which is dependent on the completion of the UCCE Telephony Upgrade.
- The projected year-end spend rate of 28.9% for the Integrations with Municipal Licensing and Standards (MLS) and Toronto Buildings is the result of changes to MLS project requirements. As a pilot project, 311 Toronto will partner with MLS to study various CRM solutions that could support future business models and be used for future integrations with

311 Toronto

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Verint, Lagan, Knowledge Base and UCCE Upgrades	1.842	0.374	20.3%	1.833	99.5%	Ⓞ	Ⓞ		6.982	5.765
Sub-Total	1.842	0.374	20.3%	1.833	99.5%	-	-		6.982	5.765
Service Improvements City Booking & Scheduling Solution and Payment Module	3.263	0.243	7.4%	1.407	43.1%	Ⓡ	Ⓢ	#1	9.545	6.772
Sub-Total	3.763	0.296	7.9%	1.551	41.2%	-	-		10.305	6.772
Total	5.605	0.670	12.0%	3.384	60.4%				17.287	12.536

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Future Integration and Strategy Initiatives is experiencing a minor delay resulting from the finalization of the RFP documentation relating to the City Booking and Scheduling Solution. In addition, a delay in the UCCE Telephony Upgrade is holding progress on the Interactive Voice Response (IVR) payment module implementation upon which it is dependent.

Note # 2:

The 2016 budget for the Integration with MLS will not be fully spent due to a change in project requirements. A pilot project will be conducted to study various CRM solutions that could support future business models and integrations with other City divisions.

Facilities, Real Estate, Environment & Energy (FREEE)

Chart 1
2016 Approved Budget by Category (\$298.32)

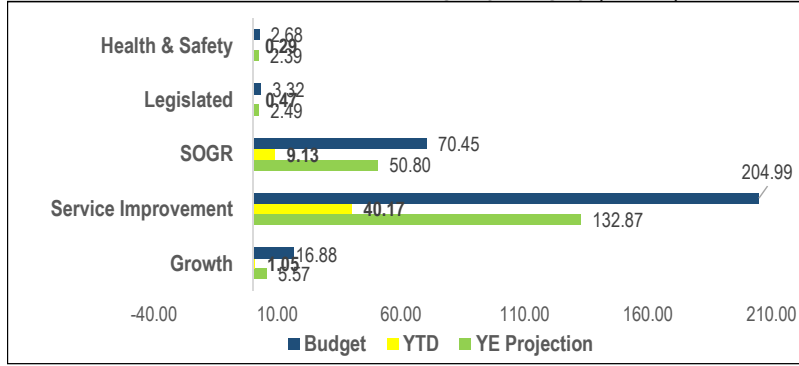


Table 1
2016 Active Projects by Category

Health & Safety	24
Legislated	9
SOGR	145
Service Improvement	85
Growth	4
Total # of Projects	267

Chart 2
Project Status (267)

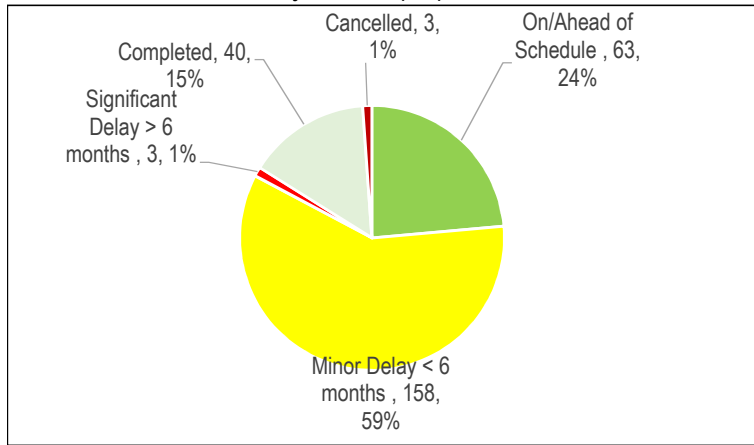


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		8
Procurement Issues		
RFQ/RFP Delayed	1	16
Contractor Issues		11
Site Conditions	1	73
Co-ordination with Other Projects		9
Community Consultation		1
Other*	1	40
Total # of Projects	3	158

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
157.53	113.72	23.25	3.64	0.18

Reasons for "Other*" Projects Delay:

- Other delays are due to changes in project scheduling, legal settlement issues, finalization of service level agreements, and project re-design changes.

Key Discussion Points:

- FREEE is currently forecasting to spend \$194.1 million, or 65% of its 2016 Capital Budget. This includes major projects (Union Station, St. Lawrence Market North) and programs such as the Home Energy Loan Program (HELP), Strategic Property Acquisitions and the residual Westwood lands funding. Excluding these initiatives, the forecasted year end spend rate would be 71%.
- The FREEE program includes both SOGR and Improvement projects and major capital initiatives. For major projects, progress to date and expected by year end includes:
 - St. Lawrence Market North - finalize design, demo the existing building, complete archaeology and tender and award the construction contract for the new facility.
 - Union Station - completion of stage 1, continued progress on stage 2/3 construction.
- On the core program over 40 projects have either been completed or are in the close out stage. A number of projects are currently in the implementation phase with construction ongoing throughout the summer months. Progress during the summer and the capacity to award contracts, will have an impact on the ability to meet the current year-end forecast.
- Over 100 SOGR and improvement projects are scheduled for completion by year-end, helping to address numerous backlog issues across the portfolio of facilities.

Facilities, Real Estate, Environment & Energy (FREEE)

Key Discussion Points (cont'd):

- Upon further investigation and analysis, some projects were cancelled and available funding is being reallocated to address alternate state-of-good-repair needs within the portfolio.
- Risks to achieving the forecasted spending include bids exceeding available funding levels, weather conditions as well as unforeseen site conditions during construction.
- Delays currently experienced are mainly the result of ongoing issues on projects that have carried over from 2015 including co-ordination of projects and site conditions for projects in the implementation stage, as well as resourcing issues for projects in the initial phases, including those requiring design work.

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	1.891	0.163	8.6%	1.708	90.3%	Ⓞ	Ⓞ		4.659	2.667
Global Corporate Security Program	0.117	-0.005	-3.9%	0.117	100.0%	Ⓞ	Ⓜ	#1	3.500	3.378
Replacement of Diesel with Natural Gas Generators for Various locations	0.675	0.016	2.4%	0.442	65.5%	Ⓜ	Ⓜ	#2	4.687	4.029
Other - Health & Safety	0.000	0.114	0.0%	0.125	0.0%	Ⓡ	Ⓜ	#3	4.938	4.791
Sub-Total	2.683	0.288	10.8%	2.392	89.2%	-	-		17.785	14.866
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	0.451	0.000	0.0%	0.361	80.0%	Ⓞ	Ⓜ	#4	6.160	0.000
Barrier Free / Equity	1.399	0.097	7.0%	1.119	80.0%	Ⓞ	Ⓜ	#5	1.887	0.590
Environmental Remediation	1.467	0.370	25.2%	1.002	68.3%	Ⓜ	Ⓜ	#6	4.178	2.106
Sub-Total	3.317	0.467	14.1%	2.482	74.8%	-	-		12.225	2.697
State of Good Repair										
Albert Campbell Square Park Rehabilitation	2.878	0.000	0.0%	0.030	1.0%	Ⓡ	Ⓡ	#7	3.144	0.117
Mechanical & Electrical	12.141	1.788	14.7%	9.823	80.9%	Ⓞ	Ⓜ		34.102	11.904
Old City Hall HVAC Upgrades	0.573	0.018	3.2%	0.573	100.0%	Ⓡ	Ⓞ		32.742	32.163
Paving	0.916	0.039	4.2%	0.809	88.4%	Ⓞ	Ⓜ		0.936	0.059
Renovations	8.047	1.083	13.5%	4.411	54.8%	Ⓜ	Ⓜ	#8	22.800	9.389
Re-Roofing	3.254	0.435	13.4%	2.982	91.7%	Ⓞ	Ⓜ		8.359	1.973
Sitework	6.223	1.038	16.7%	5.500	88.4%	Ⓞ	Ⓜ		14.224	1.831
Structural / Building Envelope	23.091	3.159	13.7%	14.734	63.8%	Ⓜ	Ⓜ	#9	61.141	11.709
Physical Security Capital Plan	1.519	0.235	15.4%	1.260	82.9%	Ⓞ	Ⓜ		2.000	0.717
Others - SOGR	11.807	1.333	11.3%	10.681	90.5%	Ⓞ	Ⓜ	#10	37.931	15.816
Sub-Total	70.449	9.129	13.0%	50.802	72.1%	-	-		217.380	85.678
Service Improvements										
CCTV Infrastructure Enhancements	1.134	0.432	38.1%	0.850	75.0%	Ⓞ	Ⓜ		7.600	5.148
Channel & Counter Strategy	2.665	0.169	6.3%	1.253	47.0%	Ⓡ	Ⓜ	#11	5.616	0.610
Combined Heat & Power	1.901	0.091	4.8%	0.768	40.4%	Ⓡ	Ⓜ	#12	1.928	0.118
Community Energy Planning	2.933	2.281	77.8%	2.427	82.8%	Ⓞ	Ⓞ		11.481	5.485
Corporate Facilities Refurbishment Program	1.317	0.845	64.2%	1.248	94.8%	Ⓞ	Ⓜ		5.944	4.704

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Demand Response Program	2.698	0.360	13.4%	1.898	70.3%	Ⓞ	Ⓨ		8.407	0.628
Energy Conservation & Demand Management	4.000	0.027	0.7%	1.807	45.2%	Ⓡ	Ⓨ	#13	4.500	0.027
Energy Retrofit Program	1.346	0.668	49.6%	1.175	87.3%	Ⓞ	Ⓨ		3.045	2.122
Facilities Preventive Maintenance Systems	0.570	0.122	21.3%	0.566	99.3%	Ⓞ	Ⓨ		4.705	3.643
Fire Hall Emergency Generators	3.019	0.493	16.3%	2.294	76.0%	Ⓞ	Ⓨ		12.957	1.131
14 John Street Expropriation	2.004	0.000	0.0%	2.004	100.0%	Ⓞ	Ⓨ	#14	2.004	0.000
Nathan Phillips Square Revitalization	0.146	0.012	8.3%	0.146	100.0%	Ⓞ	Ⓞ		51.300	50.899
Office Modernization Program	8.309	1.833	22.1%	6.750	81.2%	Ⓞ	Ⓨ	#15	9.150	2.701
Renewable Energy Program	8.563	0.135	1.6%	3.917	45.7%	Ⓡ	Ⓨ	#16	24.460	1.569
Residential Energy Retrofit Program (HELP)	8.845	0.329	3.7%	0.675	7.6%	Ⓡ	Ⓨ	#17	10.000	1.499
Resiliency Program	2.900	0.108	3.7%	2.465	85.0%	Ⓞ	Ⓨ		2.900	0.108
Solar Photovoltaic Program	1.973	0.770	39.0%	1.973	100.0%	Ⓞ	Ⓨ		8.000	6.278
St. Lawrence Market North Redevelopment	14.169	-0.426	-3.0%	3.000	21.2%	Ⓡ	Ⓡ	#18	90.583	7.042
Toronto Strong Neighbourhood Strategy	3.100	0.004	0.1%	0.453	14.6%	Ⓡ	Ⓨ	#19	3.400	0.004
Union Station Revitalization	129.244	31.470	24.3%	93.569	72.4%	Ⓞ	Ⓞ		675.128	508.290
Various IT-Related Projects	1.871	0.392	20.9%	1.810	96.7%	Ⓞ	Ⓨ	#20	6.578	2.875
Other Miscellaneous Mechanical & Electrical Work	0.032	0.004	13.8%	0.032	100.0%	Ⓞ	Ⓞ		2.454	2.447
Others - Service Improvements	2.256	0.053	2.3%	1.790	79.3%				20.400	12.246
Sub-Total	204.994	40.170	19.6%	132.870	64.8%	-	-		972.540	619.575
Growth Related 1251 Bridletowne Circle Acquisition	0.397	0.004	1.0%	0.397	100.0%	Ⓞ	Ⓨ	#21	5.942	5.549
First Parliament Site Land Acquisition	0.278	0.000	0.0%	0.278	100.0%	Ⓞ	Ⓨ	#22	1.300	1.022

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Strategic Property Acquisitions	10.000	0.625	6.3%	2.900	29.0%	Ⓡ	Ⓢ	#23	10.000	0.625
Westwood	6.207	0.417	6.7%	2.000	32.2%	Ⓡ	Ⓢ	#24	6.800	1.010
Sub-Total	16.881	1.046	6.2%	5.574	33.0%	0	0		24.042	8.207
Total	298.324	51.101	17.1%	194.121	65.1%				1243.973	731.0221

On Time	On Budget
On/Ahead of Schedule Minor Delay < 6 months	>70% of Approved Cash Flow
Ⓢ	Ⓢ
Ⓢ	Between 50% and 70%
Ⓢ	Ⓢ
Ⓡ	< 50% or >100% of Approved Cash Flow
Ⓡ	Ⓡ

Note # 1:

Delays due to co-ordination issues with other projects.

Note # 2:

Underspending and slowdown in project progress mainly due to site conditions.

Note # 3:

Final payments and reconciliation to close out projects completed in 2015.

Note # 4:

Project requirements still to be defined. Further work planning expected to be completed, including audits, with further plans to be included in the 2017 Budget.

Note # 5:

Delays due to coordination with other projects. Work to be coordinated with AODA plans going forward.

Note # 6:

Underspending and project progress on environmental work is often impeded by site conditions and analysis of these conditions.

Note # 7:

Adjacent property owner has commenced repairs at the site that has delayed the commencement of construction work until the spring of 2017.

Note # 8:

Underspending and slowdown in project progress due to contractor issues and site conditions.

Note # 9:

Underspending and slowdown in project progress due to site condition issues, RFP/RFQ delays and coordination with other

Note # 10:

Various project delays due to site conditions, contract award issues, and coordination with other projects.

Note # 11:

Projected spending lower than plan due to change in project plans which resulted in delays in hiring and overall project progress.

Note # 12:

Underspending due to issues with legal agreement sign off and client issues that have slowed progress of these initiatives.

Note # 13:

Projected spending lower than plan due to change in project requirements and approach as well as staff turnover. Project managers finalizing updated plan, but will likely carry into 2017.

Note # 14:

Waiting on owners to elect date of compensation resulting in delays in project progress.

Note # 15:

Minor delay in completing the initial project. Metro Hall 15th floor is complete, and Metro Hall 2nd Floor on track for completion in

Note # 16:

Several of the Solar Photovoltaic (PV) installation projects are issued as part of a larger Feed-In Tariff (FIT) RFP. Contract awards may be delayed due to negotiations. Some projects are also dependent on re-roofing projects' completion schedule.

Note # 17:

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			

Third party review of the program to take place this year. The program has faced a number of road blocks from lending institutions and mortgage insurance companies. Staff is currently working their way through these issues.

Note # 18:

The forecast reflects delays from archeological assessment and finalizing project design, including value engineering. 2016 spending reflects demolition. Construction contract will be awarded in early 2017. 2015 accrual to be processed once staff finalize analysis of design work completed.

Note # 19:

Delays as a result of service level agreement yet to be signed.

Note # 20:

Delays due to insufficient staff resources, project planning and RFP/RFQ delays. Cash flows to be adjusted to reflect revised scheduling in 2017.

Note # 21:

Delay due to site conditions. Outlays dependant on client and stakeholder actions.

Note # 22:

Delay due to site conditions. Outlays dependant on client and stakeholder actions.

Note # 23:

Funding is utilized as opportunities are identified. Currently staff are working on acquiring one site, no further acquisitions are forecasted as this time.

Note # 24:

Delays due to change in project plans. Real Estate Services (RES) to acquire lands on behalf of Engineering and Construction and Transportation Services to facilitate turning movements for the reconfigured road network project. Also, working with Transportation to determine funding needs for Offer to Connect with Toronto Hydro.

Financial Services

Chart 1
2016 Approved Budget by Category (\$28.28)

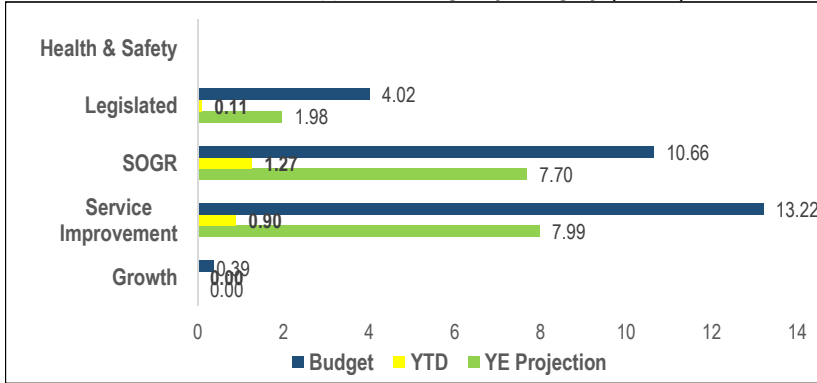


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	6
Service Improvement	5
Growth	2
Total # of Projects	16

Chart 2
Project Status (16)

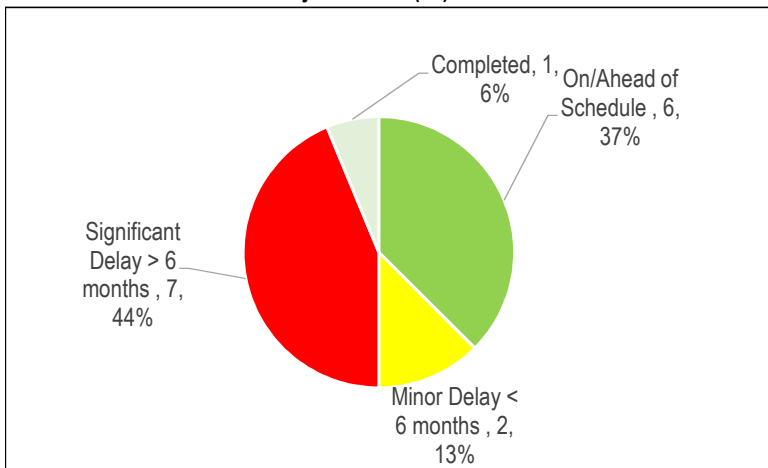


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	2
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*	4	
Total # of Projects	7	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.30	1.42	12.54	0.02	

Reasons for "Other*" Projects Delay:

- Financial Services has four projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as required coordination with other projects/programs combined with later starting dates for resources and Provincial regulations.

Key Discussion Points:

- A number of projects (*e-Procurement, Supply Chain Transformation, Accounts Payable Process Improvements*) are interrelated, where delays in one project has a ripple effect of setbacks to the other projects.
- Early planning stages of capital projects are projected to be completed on time.
- The *Cross-Application Timesheet (CATS) Implementation* project is expected to be complete under budget by \$0.3 million.

Financial Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
PCI Compliance	3.868	0.108	2.8%	1.847	47.8%	Ⓡ	Ⓨ	#1	10.362	2.602
Development Charges Background Study-2016	0.130	0.000	0.0%	0.130	100.0%	Ⓞ	Ⓞ		0.520	0.000
Development Charges Background Study	0.024	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ		0.400	0.350
Sub-Total	4.022	0.108	2.7%	1.977	49.2%	-	-		11.282	2.952
State of Good Repair										
Cross Application Timeshet (CATS)	5.670	0.468	8.3%	5.414	95.5%	Ⓞ	Ⓞ		7.540	2.382
Tax Billing System Replacement	0.710	0.000	0.0%	0.375	52.8%	Ⓨ	Ⓨ		9.922	1.073
Utility Billing System Replacement	0.710	0.000	0.0%	0.375	52.8%	Ⓨ	Ⓨ		5.971	0.000
Public Budget Formulation (PBF) 8.1 Upgrade	0.937	0.803	85.7%	0.916	97.8%	Ⓞ	Ⓞ		2.919	2.525
Integrated Asset Planning Management	1.683	0.000	0.0%	0.367	21.8%	Ⓡ	Ⓨ	#2	5.000	0.000
Risk Management Info System Upgrade	0.948	0.000	0.0%	0.250	26.4%	Ⓡ	Ⓨ	#3	2.142	0.694
Sub-Total	10.658	1.271	11.9%	7.697	72.2%	-	-		33.494	6.674
Service Improvements										
Online Payment Services Migration	0.020	0.000	0.0%	0.020	100.0%	Ⓞ	Ⓞ		0.193	0.173
Supply Chain Management Transformation	5.102	0.060	1.2%	1.640	32.1%	Ⓡ	Ⓨ	#4	8.019	0.164
Revenue System - Phase II	0.373	0.026	7.0%	0.373	100.0%	Ⓞ	Ⓞ		3.500	3.152
Electronic Self Serve Tax and Utility	0.551	0.000	0.0%	0.110	20.0%	Ⓡ	Ⓨ	#5	0.551	0.000
Financial Planning Analysis & Reporting System	7.170	0.809	11.3%	5.843	81.5%	Ⓞ	Ⓞ		60.820	48.005
Sub-Total	13.216	0.895	6.8%	7.986	60.4%	-	-		73.083	51.494
Growth Related										
Tax Increment Financing Implementation	0.138	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#6	0.160	0.022

Financial Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
DC Background Study- Port Lands	0.250	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#7	0.250	0.000
Sub-Total	0.388	0.000	0.0%	0.000	0.0%	-	-		0.410	0.022
Total	28.284	2.274	8.0%	17.660	62.4%				118.269	61.142

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1:

The *PCI Compliance* project has recently hired a new Project Manager. The project start was delayed as a result of staff turnover. With the project team now established, project plans, goals and objectives are now defined. The project team is moving ahead with the project plan.

Note # 2:

The *Integrated Asset Planning Management* project has been delayed due to co-ordination with other projects as well as a delay in hiring of resources. The project's initiation planning is underway with the project team currently connecting with asset management projects throughout the City and are looking at revising the overall plan of the project beyond 2017.

Note # 3:

The *Risk Management Information System Upgrade* project has recently hired a new Project Manager but progress on the project has been slower than expected.

Note # 4:

The *Supply Chain Management Transformation (SCMT)* project under the Purchasing and Materials Management Division project was delayed due to revisions to the project's specifications, in consultation with SAP and in identifying project roles and resources.

Note # 5:

The *Electronic Self Service Tax and Utility* project is on track to be completed in December 2017 but under spending is due to a decision to defer most of the technical solution development or consultant work to 2017.

Note # 6:

The *Tax Increment Financing* project is on hold while the City begins to renew negotiations with the Province.

Note # 7:

The *DC Background Study – Port Lands* is delayed as this project will be considered with the 2017 City-wide DC bylaw review.

Fleet Services

Chart 1
2016 Approved Budget by Category (\$48.22)

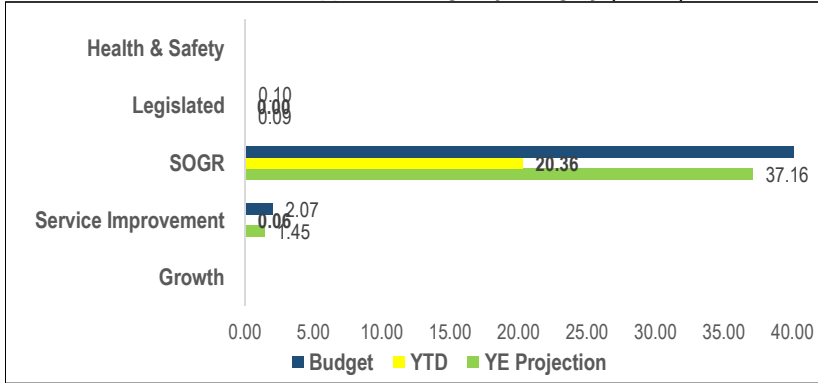


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	22
Service Improvement	2
Growth	
Total # of Projects	25

Chart 2
Project Status (# of Projects)

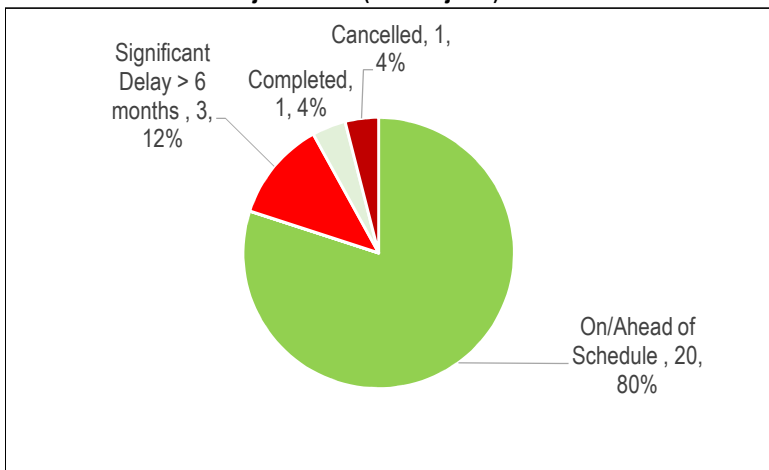


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	3	
Total # of Projects	3	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
29.75		18.25	0.15	0.07

Reasons for "Other*" Projects Delay:

- Delay in the delivery from vendors of 22 CNG garbage collection units for Solid Waste and heavy duty trucks for Toronto Water.
- Fuel System Integration project has delays in the hiring process of 8 capital positions to install the Vehicle Identification Boxes and manage the project.

Key Discussion Points:

- After the realignment of cash flow funding during the 2016 budget process, Fleets Services projected year end spending rate for 2016 is 80.2% which is above their 5 year average rate of 62%.

Fleet Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Fleet Plan	0.285	0.000	0.0%	0.122	42.6%	R	G	1	0.435	0.000
Sub-Total	0.285	0.000	0.0%	0.122	42.6%				0.435	0.000
State of Good Repair										
Public Health - Fleet Replacement	0.072	0.000	0.0%	0.065	90.3%	G	G		0.072	0.000
Library - Fleet Replacement	0.852	0.000	0.0%	0.750	88.0%	G	G		1.235	0.101
Parks, Forestry & Recreation - Fleet Replacement	2.961	1.933	65.3%	2.961	100.0%	G	G		20.259	13.670
Purchasing & Materials - Fleet Replacement	0.067	0.000	0.0%	0.000	0.0%	R	R	2	0.140	0.073
Municipal Licensing - Fleet Replacement	0.679	0.279	41.0%	0.632	93.1%	G	G		1.195	0.395
Solid Waste - Fleet Replacement	20.000	8.846	44.2%	14.750	73.8%	G	G		48.699	19.548
Engineering & Construction Services - Fleet Replacement	0.050	0.000	0.0%	0.050	100.0%	G	G		0.266	0.000
Transportation Services - Fleet Replacement	2.020	1.748	86.5%	2.066	102.3%	R	G		13.942	5.861
Toronto Paramedic - Fleet Replacement	3.613	3.636	100.6%	3.613	100.0%	G	G		8.574	7.598
Fire Services - Fleet Replacement	7.609	1.602	21.1%	6.160	81.0%	G	G		26.200	12.989
Zoo - Fleet Replacement	0.350	0.000	0.0%	0.280	80.0%	G	G		0.350	0.000
Exhibition - Fleet Replacement	0.377	0.123	32.5%	0.266	70.6%	G	G		1.044	0.446
Arena Boards - Fleet Replacement	0.105	0.000	0.0%	0.095	90.0%	G	G		0.105	0.000
Fleet Replacement - Insurance Company	0.271	0.039	14.5%	0.185	68.5%	Y	G		0.350	0.039
Fleet Services - Fleet Replacement	0.147	0.008	5.3%	0.133	90.0%	G	G		0.210	0.070
Facilities & Real Estate - Fleet Replacement	0.100	0.000	0.0%	0.100	100.0%	G	G		0.903	0.000
Clerks - Fleet Replacement	0.132	0.000	0.0%	0.118	90.0%	G	G		0.183	0.000
Toronto Water - Fleet Replacement	5.650	1.810	32.0%	4.113	72.8%	G	G		11.968	2.819
Economic Development & Culture - Fleet Replacement	0.081	0.000	0.0%	0.073	90.0%	G	G		0.081	0.000
Toronto Community Housing Corporation - Fleet Replacement	0.560	0.243	43.5%	0.556	99.2%	G	G		1.110	0.244
Shelter, Support & Housing Admin - Fleet Replacement	0.052	0.051	98.8%	0.051	98.3%	G	G		0.070	0.051
Information & Technology - Fleet Replacement	0.025	0.000	0.0%	0.025	100.0%	G	G		0.025	0.000
Sub-Total	45.773	20.319	44.4%	37.043	80.9%				136.981	63.904

Fleet Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Fleet Management System & Fuel System Integration	1.765	0.001		1.175	66.6%	Ⓜ	Ⓢ		3.380	0.535
Fuel Site Closures	0.400	0.100		0.360	90.0%	Ⓢ	Ⓢ		6.150	1.515
Sub-Total	2.165	0.101	4.7%	1.535	70.9%				9.530	2.050
Total	48.223	20.419	42.3%	38.699	80.3%				146.946	65.95419

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓤ < 50% or >100% of Approved Cash Flow

Note # 1:

2014 Green Fleet Plan Project completed and identified for closure as part of the Q1 Variance Report. The unspent cash flow funding of \$0.150 million will be returned to funding source.

Note # 2:

Purchasing and Materials Management Division redefining requirements for vehicle replacement. Project has been cancelled. Replacement will be included in 2017 budget..

Information & Technology

Chart 1
2016 Approved Budget by Category (\$97.39)

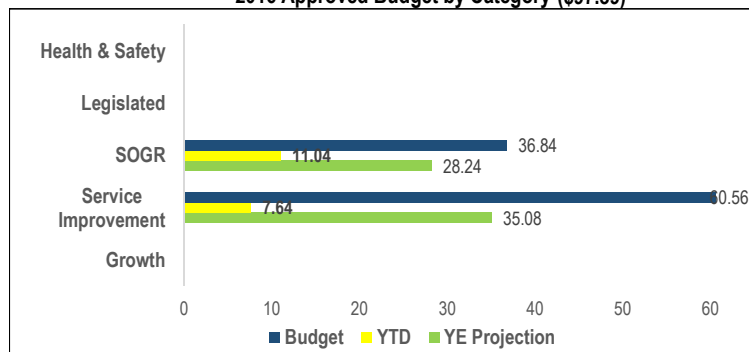


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	24
Service Improvement	50
Growth	
Total # of Projects	68

Chart 2
Project Status (68)

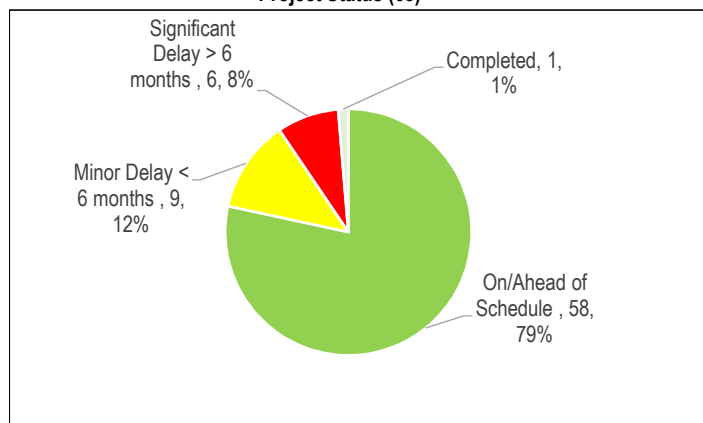


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	4
Procurement Issues		
RFQ/RFP Delayed	1	1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*	3	3
Total # of Projects	6	9

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
80.49	10.33	5.93	0.65	

Reasons for "Other*" Projects Delay:

- Information & Technology has seven projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as unavailability of vendors' product, alternative solutions to original requirements that has revised timelines and affected scheduling of resources.
- Awaiting arbitration proceeding due to legal issues.

Key Discussion Points:

- Insufficient resources continue to impact delivery of capital projects. The Program has expedited the hiring process and is ensuring that this process is in alignment with project phase and divisional objectives and goals.
- **Employee Self Service Portal:** The MSS portal has launched six new forms: Retirement, Layoff, Resignation, Termination, Contract Expiry and Contact Extensions. Wave 2 development is expected to be rolled out in September, 2016. These services could be accessible 24 hours a day, 7 days a week, without the use of paper and will increase process automation and enable re-utilization of staff.
- **Enterprise eLearning:** Certification registration was launched in Toronto Building. Toronto Water pilot completed. MLS pilot submitted for approval. Discussion and planning initiated with Parks, Forestry and Recreation, Court Services, Engineering Construction, Fleet, and Long Term Care for inclusion in ELI roll-out in 2016. These represent on-going accomplishment as part of the ELI initiative, which will modernize & continue to improve the City's learning landscape aligning to the Talent Blue Print for continuous improvement of building Workforce Capacity. This will streamline eLearning processes ensuring consistency in delivery across the organization.
- **MLS Centralized DataMart:** The project team is working with MLS business users to implement the new Vehicle-hire-Bylaw. Tasks include setting up SAP BW environment and connection with Licensing System, business requirement gathering for enforcement, compliance, audit, reporting, invoicing, payment reconciliation and integrations processes. Test plan have been created with teams testing cases and scripts. The Quality Centre Enterprise Software has been set up for defect management.

Information & Technology

Key Discussion Points (cont'd):

- **eMail Replacement:** Implementation plan for long email names agreed to and now expected to be complete by Quarter 3. User acceptance testing is now complete. Decommissioning of the legacy environment is now scheduled to occur prior to year end.
- **Domino Decommissioning:** The upgrade to Domino v9 is progressing smoothly. The Development environment has been prepared by the infrastructure team and has been handed over to the application team. Migration testing activities in the sandbox environment were finalized and development activities started with no issues to date. Client feedback is almost finished and the list of applications to retain in the new environment is almost finalized. The staging environment is currently being built by the infrastructure team
- **Short Term Business Improvements – Transportation:** Culvert Inventory and Inspection was successfully deployed in Q2. Mobile Compute Phase 3 (Winter Contracts) and Car Share Program requirements have been completed and *signed off*.
- There were a number of projects that experienced delays in Q2, primarily due to the ability to secure specialist resources required for the projects' need, and finalizing project assessments and deliverables. This includes; Toronto Animal Services eProject, ESD Portal – Building Permits, Property Information Services, Integrated Business Management System Upgrade for Planning, Blueprint Document Management for Engineering and Construction Services, Enterprise Business Intelligence, Quatrosafety Phase 1, Workflow Automation and Tracking, Quality Assurance and Testing Software, I&T PPM Solution (Cloud) Implementation, Employee Remote Access and Employee Self Service Portal.

Information & Technology

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Asset Lifecycle Management	17.407	6.515	37.4%	16.407	94.3%	Ⓞ	Ⓞ		52.413	42.259
Network Upgrade	2.125	0.568	26.7%	2.125	100.0%	Ⓞ	Ⓞ		8.892	7.327
Application Systems	2.563	0.726	28.3%	1.912	74.6%	Ⓞ	Ⓞ		3.876	1.515
Corporate Planning & Management	4.429	1.163	26.3%	3.438	77.6%	Ⓞ	Ⓞ		25.667	11.643
Business Sustainment Systems	0.660	0.050	7.6%	0.200	30.3%	Ⓡ	Ⓡ	#1	0.700	0.500
Technology Infrastructure	4.720	0.512	10.8%	1.454	30.8%	Ⓡ	Ⓨ	#2	41.594	14.798
Resource to Deliver IT Capital Projects	4.933	1.509	30.6%	2.700	54.7%	Ⓨ	Ⓨ		7.500	5.672
Sub-Total	36.837	11.043	30.0%	28.236	76.7%	-	-		140.642	83.714
Service Improvements										
Application Systems	10.934	1.665	15.2%	6.080	55.6%	Ⓨ	Ⓨ		15.166	4.704
Corporate Planning & Management	2.154	0.362	16.8%	1.304	60.5%	Ⓨ	Ⓨ		4.502	1.372
Technology Infrastructure	1.270	0.371	29.2%	1.055	83.1%	Ⓞ	Ⓞ		11.525	15.695
Corporate Initiatives	10.535	0.749	7.1%	2.605	24.7%	Ⓡ	Ⓨ	#3	13.260	3.587
Computer System Integration	0.781	0.266	34.1%	0.669	85.7%	Ⓞ	Ⓞ		1.318	1.261
Business Sustainment Systems	9.090	1.495	16.4%	4.733	52.1%	Ⓨ	Ⓨ		10.365	5.089
TAS -Electronic Communications	0.835	0.107	12.8%	0.200	24.0%	Ⓡ	Ⓨ	#4	1.304	1.064
Enterprise Time, Attendance & Scheduling Management -PPEB	10.138	0.665	6.6%	10.137	100.0%	Ⓞ	Ⓞ		12.848	5.650
Employee Self Service Portal, Payroll -PPEB	3.517	0.138	3.9%	2.200	62.6%	Ⓨ	Ⓨ		7.419	8.180
Web Business Content Refresh & Redesign	6.704	1.216	18.1%	4.310	64.3%	Ⓨ	Ⓨ		13.804	8.304
Short Term Business Improvements-Transportation	0.741	0.316	42.6%	0.590	79.6%	Ⓞ	Ⓞ		6.996	1.840
Work Management Solution -Transportation	3.193	0.294	9.2%	1.200	37.6%	Ⓨ	Ⓨ		2.598	1.054

Information & Technology

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Asset Management Solution - Transportation	0.665	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#5	0.665	0.000
Sub-Total	60.557	7.644	12.6%	35.083	57.9%	-	-		101.770	57.800
Total	97.394	18.687	19.2%	63.319	65.0%				242.412	141.514

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	

Note # 1:

The *Integrated Business Mgmt System Upgrade* for the Planning division is on hold until September 2016 due to a delay in new/revised product AMANDA 7 availability. No capital expenditures are projected for 2016 pending the availability of the new/functional product from the vendor.

Note # 2:

The *Directory Services Transition project* has not started as the project scope was not clear in the beginning of the year. The scope has been clarified in March and the PMO is working to hire a PM with the set of qualifications to initiate the project.

Note # 3:

The *Workforce Business Intelligence* project revised its baseline schedule and as such the change request is now being reviewed by the project Sponsors. Year end projected spending of 43.1% will provide for hardware as well as ELI and health and safety extracts and the resources required to execute.

The *Workflow Automation & Tracking* project was also delayed due to unavailable resources as well as a change in the original timeline which was too optimistic.

The *Organizational Management & SAP Security* project is under review and has not started. None of the 2016 cash flow of \$3.159 million will not be spent in 2016.

Note # 4:

The *Toronto Animal Services (TAS) Electronic Communications* project is on track to be completed in December 2017, however; resources were not approved and assigned until later in the last quarter of 2015. Projected spending for 2016 at 24% is due to the lack of resources for communications and process changes. The project is expecting that deliverables will be on track for planned completion by December 2017.

Note # 5:

The *Asset Management Solution- Transportation* project was delayed due to business readiness. The Division was not clear on the project scope and is now in the process of redrafting a business case with clear project scope for review and approval as part of the 2017 budget approval process.

**2016 Capital Spending by Program
Other City Programs**

Program		2016 Approved Cash Flow	2016 Expenditure			Trendin g	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year		
Auditor General's Office	Q1	0.60	0.02	0.60	100.0%		G
	Q2	0.60	0.04	0.50	82.9%	↓	G
Office of the Lobbyist Registrar	Q1	0.56	0.05	0.56	100.0%		G
	Q2	0.56	0.14	0.44	79.2%	↓	G
Office of the Ombudsman	Q1	0.53	0.00	0.53	100.0%		G
	Q2	0.53	0.02	0.37	69.8%	↓	Y
Corporate Intiatives	Q1	6.81	0.00	6.81	100.0%		G
	Q2	3.50	0.03	1.39	39.7%	↓	R
City Clerk's	Q1	8.09	0.29	7.57	93.5%		G
	Q2	8.09	0.65	5.13	63.4%	↓	Y
Pan Am Games	Q1	5.35	0.19	5.35	100.0%		G
	Q2	5.35	0.24	5.31	99.1%	↓	G
Radio Replacement	Q1	3.68	0.01	3.68	100.0%		G
	Q2	3.68	0.05	3.68	100.0%	□	G
Total	Q2	22.31	1.17	16.82	75.4%		

G >70%
 Y between 50% and 70%
 R < 50% or > 100%

For the six months ended June 30, 2016, capital expenditures for this Cluster totalled \$1.171 million (5.2%) of their collective 2016 Approved Capital Budget of \$22.314 million. Spending is expected to increase to \$16.817 million (75.4%) by year-end.

Auditor General's Office

Chart 1
2016 Approved Budget by Category (\$0.60)

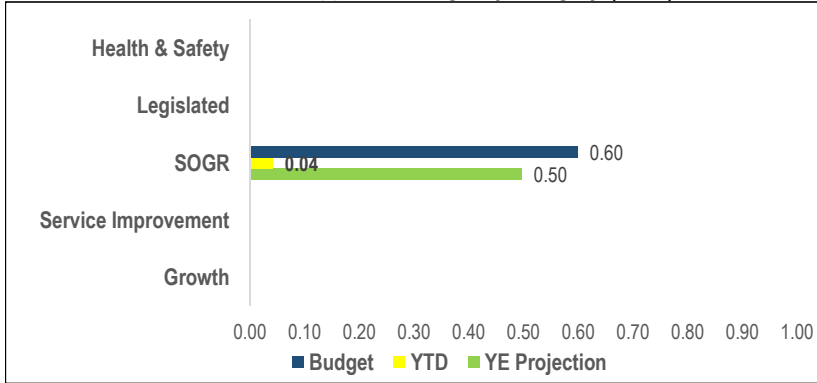


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (1)

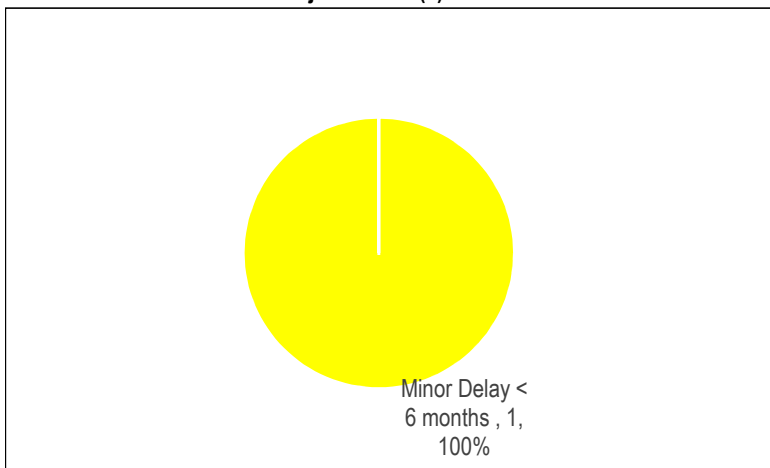


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.60			

Key Discussion Points:

- Audit, Complaint and Investigation Management System project is slightly delayed. RFP experienced delays as project team explored various options on RFP format structures. RFP closed June 20, 2016. Evaluation of proposals is in progress. Selection of proponent is expected in mid August and project implementation is expected in mid-September.

Auditor General's Office

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Audit, Complaint and Investigation Management System (ACIMS)	0.599	0.042	7.0%	0.496	82.9%	Ⓞ	Ⓜ	1	0.695	0.139
Sub-Total	0.599	0.042	7.0%	0.496	82.9%	-	-		0.695	0.139
Total	0.599	0.042	7.0%	0.496	82.9%				0.695	0.139

On Time	Ⓜ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓜ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note 1:

Audit, Complaint and Investigation Management System project is slightly delayed. RFP experienced delays as project team explored various options on RFP format structures. RFP closed June 20, 2016. Evaluation of proposals is in progress. Selection of proponent is expected in mid August and project implementation is expected in mid-September.

Office of the Lobbyist Registrar

Chart 1
2016 Approved Budget by Category (\$0.56)

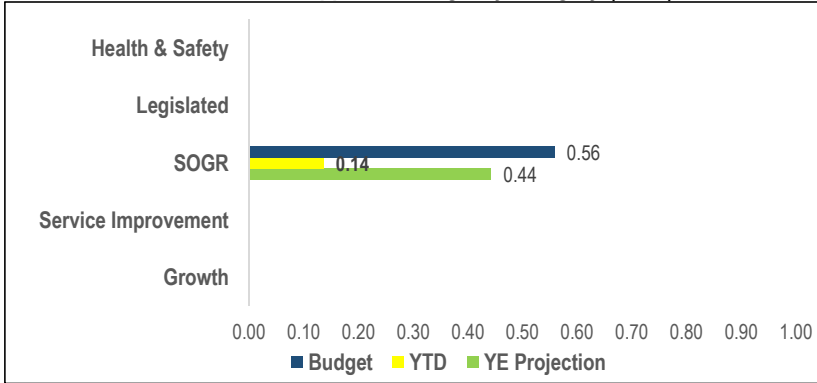


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (1)

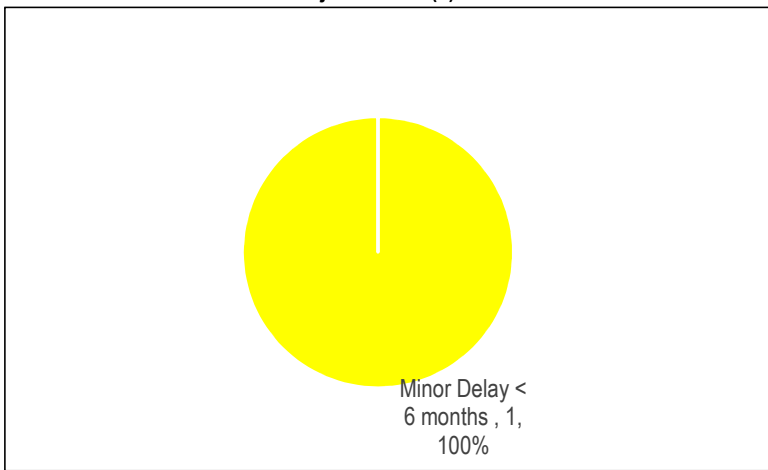


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Proj		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.56		

Reasons for "Other*" Projects Delay:

1. Lobbyist Registry Development and Maintenance project is delayed by 2 months at the Lobbyist Registrar's request in order to have prototype developed prior to focus group meetings which were deferred to September from June as

Office of the Lobbyist Registrar

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Lobbyist Registry Development and Maintenance	0.559	0.136	24.4%	0.443	79.2%	Ⓒ	Ⓐ	1	0.660	0.237
Sub-Total	0.559	0.136	24.4%	0.443	79.2%	-	-		0.660	0.237
Total	0.559	0.136	24.4%	0.443	79.2%				0.660	0.237

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note 1:

Lobbyist Registry Development and Maintenance project is delayed by 2 months at the Lobbyist Registrar's request in order to have prototype developed prior to focus group meetings which were deferred to September from June as originally scheduled.

Chart 1
2016 Approved Budget by Category (\$0.53)

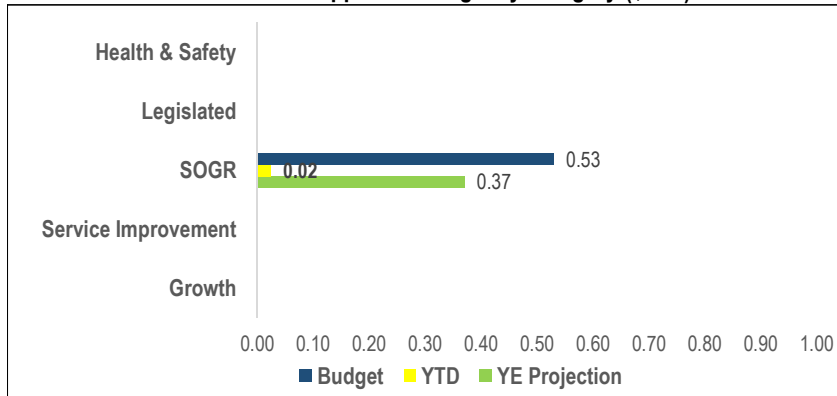


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status (1)

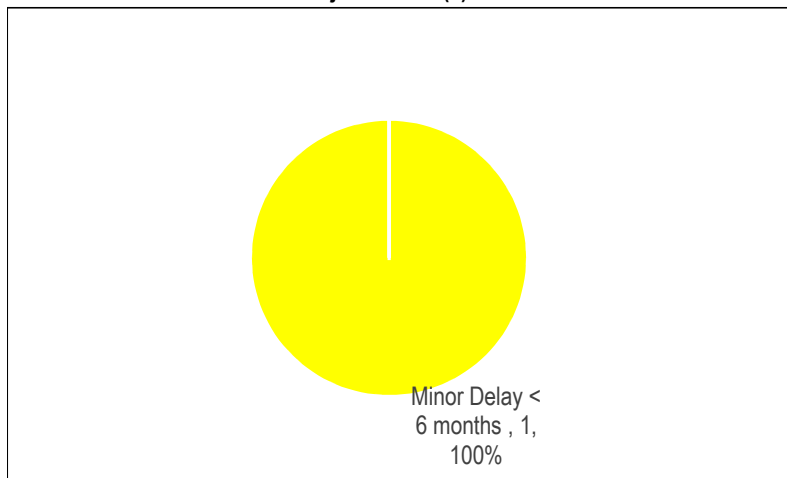


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.53		

Reasons for "Other*" Projects Delay:

1. The Case Management System for Ombudsman project is delayed to allow project team to confirm requirements of new Ombudsman. Analysis to procure a system is completed. High level requirements are being drafted for Market Scan and Vendor Day planning is in progress. Procurement of application is expected in December 2016 or January

Office of the Ombudsman

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Case Management System for Ombudsman	0.530	0.024	4.5%	0.370	69.8%	ⓐ	Ⓨ	1	0.530	0.024
Sub-Total	0.530	0.024	4.5%	0.370	69.8%	-	-		0.530	0.024
Total	0.530	0.024	4.5%	0.370	69.8%				0.530	0.024

On Time	On Budget
On/Ahead of Schedule	ⓐ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	ⓑ < 50% or >100% of Approved Cash Flow

Note 1:

The Case Management System for Ombudsman project is delayed to allow project team to confirm requirements of new Ombudsman. Analysis to procure a system is completed. High level requirements are being drafted for Market Scan and Vendor Day planning is in progress. Procurement of application is expected in December 2016 or January 2017.

City Clerk's Office

Chart 1
2016 Approved Budget by Category (\$8.09)

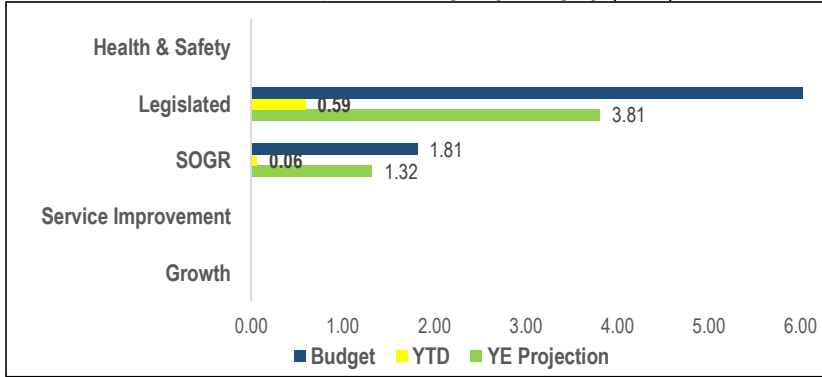


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	6
SOGR	3
Service Improvement	
Growth	
Total # of Projects	9

Chart 2
Project Status (9)

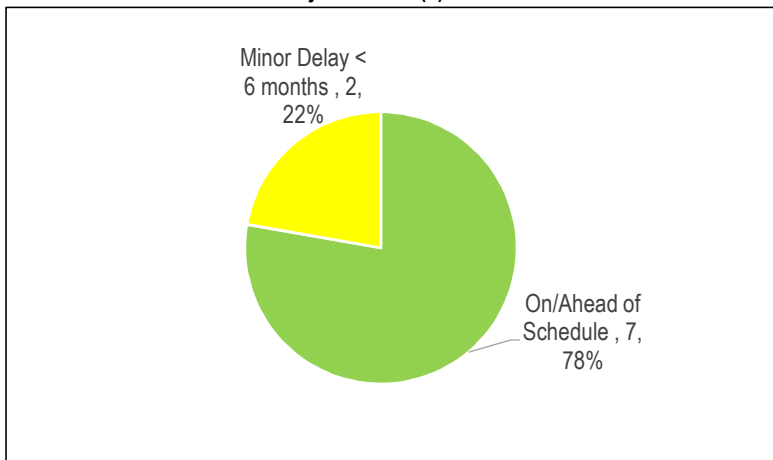


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.06	3.03			

Key Discussion Points:

- The project charter and RFP for the *Vote Counting Equipment* project are on hold following Executive committee's request that the City Clerk report back on Item EX7.3, "Feasibility of Extending Use of Current Vote Counting Equipment and Technology" with an analysis of the election technology marketplace, including all available options for vote counting equipment and including lease options. The City Clerk will report back to Executive Committee in Q4, including: Changes to the Municipal Election Act, ranked choice voting, internet voting and upgrade to existing voting equipment.
- The construction contract between the City and contractor was executed for the *Archives Strategic Plan Implementation*. The purchase order was issued July 11, 2016 with construction

City Clerk's Office

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Toronto Elections Management Info System	2.122	0.257	12.1%	1.487	70.0%	ⓐ	ⓐ		5.595	0.335
Information Management Infrastructure:										
- Enterprise Document & Records Mgt Solution (EDRMS)	0.917	0.122	13.3%	1.217	132.7%	ⓐ	ⓐ	1	4.589	1.431
- Open Information	0.863	0.094	10.9%	0.338	39.2%	Ⓨ	ⓐ		4.603	0.094
Council Transition System Changes - 2014	0.326	0.037	11.3%	0.326	100.0%	ⓐ	ⓐ		0.710	0.420
Vote Counting Equipment	1.832	0.000	0.0%	0.000	0.0%	ⓑ	ⓑ	2	3.714	0.000
City Clerk's Office Business Systems	0.102	0.027	26.9%	0.167	163.7%	ⓐ	ⓐ	3	0.542	0.027
Council Business Systems	0.115	0.054	47.0%	0.275	239.1%	ⓐ	ⓐ	4	0.350	0.054
Sub-Total	6.277	0.592	9.4%	3.809	60.7%	-	-		20.104	2.363
State of Good Repair										
Archives Strategic Plan Implementation	1.202	0.028	2.4%	0.744	61.9%	Ⓨ	Ⓨ	5	1.482	0.309
Infrastructure to Support Council Meeting	0.513	0.034	6.6%	0.513	100.0%	ⓐ	ⓐ		1.585	0.506
Printing Equipment Upgrade/Replacement Plan	0.100	0.000	0.0%	0.062	62.0%	Ⓨ	ⓐ		0.100	0.000
Sub-Total	1.815	0.062	3.4%	1.319	72.7%	-	-		3.167	0.815
Total	8.092	0.654	8.1%	5.129	63.4%				23.271	3.177

On Time
 On/Ahead of Schedule
 Minor Delay < 6 months
 Significant Delay > 6 months

On Budget
 >70% of Approved Cash Flow
 Between 50% and 70%
 < 50% or >100% of Approved Cash Flow

Note 1:

Information Management Infrastructure project consists of 2 sub-projects: (i) *Open Information* has 3 components: (a) Enterprise Classification on track; (b) Digital Asset Library upgrade and functional review experienced delay but now progressing; (c) Store and Access (Online Library) component is now integrated with EDRMS. (ii) Council approved the staff report to proceed with the procurement of the Provincial Vendor of Record for Open Text for the *Enterprise Document and Records Management Solution (EDRMS)* project. The City has signed an agreement with Open Text and work has commenced on implementing an enterprise-wide, full-life cycle record management platform using Open Text solution on Microsoft Sharepoint, which will be the City's enterprise collaboration platform. As Store and Access Information component of Open Information now integrated with EDRMS, \$0.300 million related to this component will be reallocated from sub-project Open Information to EDRMS.

Note 2:

The *Vote Counting Equipment* project is delayed. The project charter and RFP are on hold following Executive committee's request that the City Clerk report back on Item EX7.3, "Feasibility of Extending Use of Current Vote Counting Equipment and Technology" with an analysis of the election technology marketplace, including all available options for vote counting equipment and including lease options. The City Clerk will report back to Executive Committee in Q4.

Note 3:

City Clerk's Office Business Systems is on track and ready to advance its implementation schedule. As such, \$0.065 million will be reallocated from Open Information project, pending Council approval in Q2.

Note 4:

Council Business Systems project is on track and ready to advance its implementation schedule. As such, \$0.160 million will be reallocated from Open Information project, pending Council approval in Q2.

Note 5:

The construction contract between the City and contractor was executed for the *Archives Strategic Plan Implementation* project. Construction will begin in July with expected completion by February 2017.

Pan American Games (Pan Am)

Chart 1
2016 Approved Budget by Category (\$5.35)

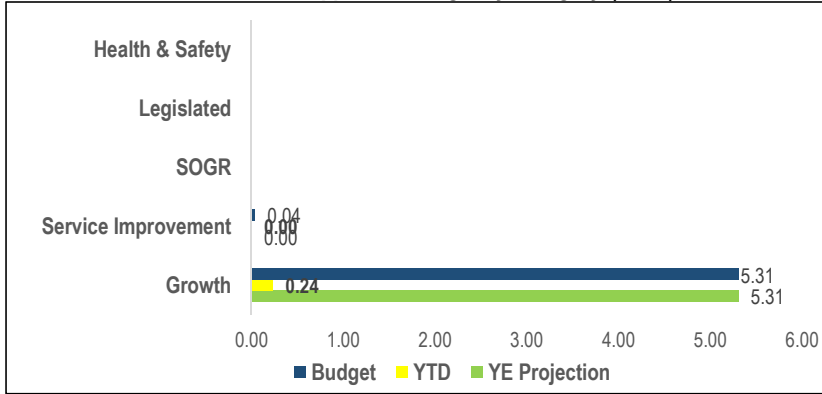


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	8
Total # of Projects	9

Chart 2
Project Status (9)

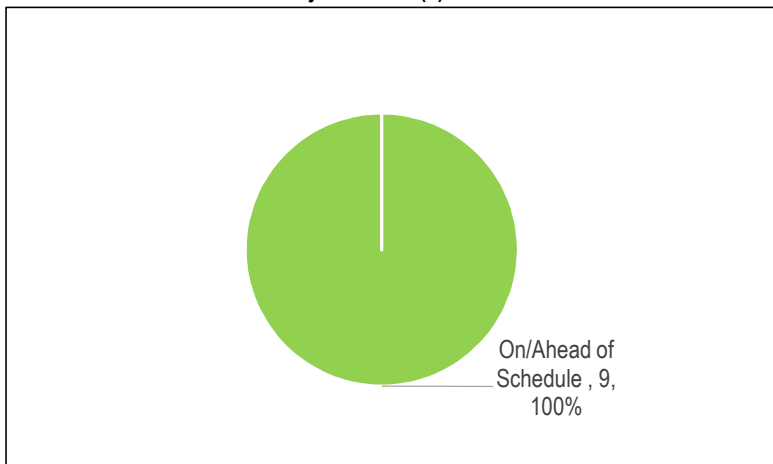


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.35				

Key Discussion Points:

- During the period ending June 30, 2016, capital expenditures for the Pan American Games were \$0.236 million or 4.4% of the 2016 approved cash flow of \$5.352 million.
- It is anticipated that at year-end, 99.1% of the approved cash flow will be spent. The balance of unspent funding is for the BMX work covered under warranty and West Channel work being under budget.
- Deficiency work at the Etobicoke Olympium and PAAC is still ongoing and is anticipated to be completed by the end of September and end of December 2016, respectively. Warranty work at the Centennial, Birchmount and York

Pan American Games (Pan Am)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
PAAC/CIO 2010 - 2014	4.134	0.132	3.2%	4.134	100.0%	Ⓞ	Ⓞ		50.841	42.018
ETOBICOKE OLYMPIUM	0.554	0.000	0.0%	0.554	100.0%	Ⓞ	Ⓞ		8.800	8.246
RETROFIT 2010-2014										
CENTENNIAL TRACK	0.445	0.000	0.0%	0.445	100.0%	Ⓞ	Ⓞ		0.730	0.285
RESURFACING 2011-2014										
BIRCHMOUNT TRACK	0.091	0.022	24.0%	0.091	100.0%	Ⓞ	Ⓞ		0.456	0.387
RESURFACING 2011-2014										
YORK TRACK RETROFIT	0.076	0.076	100.0%	0.076	100.0%	Ⓞ	Ⓞ		1.596	1.596
BMX TRACK	0.012	0.006	50.9%	0.012	100.0%	Ⓞ	Ⓞ		3.954	3.943
WEST CHANNEL 2015 PAN AM PROJECT	0.040	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ	#1	5.500	4.835
Sub-Total	5.352	0.236	4.4%	5.312	99.3%	-	-		71.877	61.310
Total	5.352	0.236	4.4%	5.312	99.3%				71.877	61.310

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1:

This project has been completed.

Radio Communication System Replacement

Chart 1
2016 Approved Budget by Category (\$3.68)

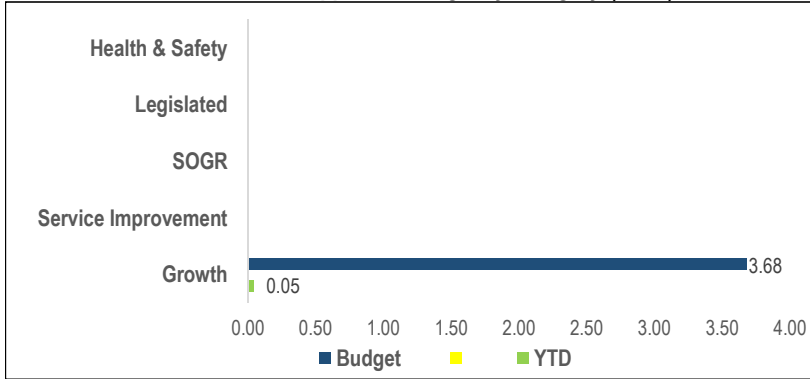


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	1
Total # of Projects	1

Chart 2
Project Status (1)

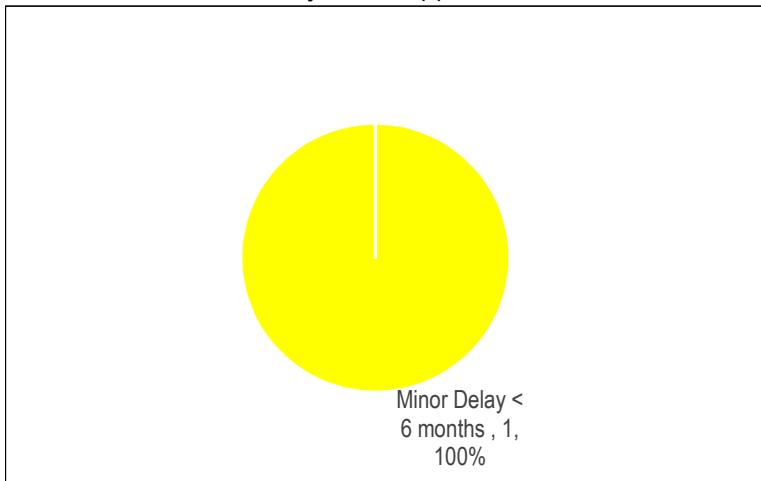


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		3.68		

Reasons for "Other*" Projects Delay:

- The project team continues to quantify the remaining costs of decommissioning the project, with the project anticipated to be fully spent by year-end.
- Toronto Police Services and Toronto Paramedic Services completed migration to the new Radio System in the spring of 2015.
- Toronto Fires Services fully migrated to the new system including the Fire Station Alerting post in the fall of 2015
- The 2016 deliverables primarily include decommissioning activities and the implementation of an alternative

Radio Communication System Replacement

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Radio Communication System Replacement	3.682	0.045	1.2%	3.682	100.0%	Ⓒ	Ⓓ	#1	55.491	51.854
Sub-Total	3.682	0.045	1.2%	3.682	100.0%	-	-		55.491	51.854
Total	3.682	0.045	1.2%	3.682	100.0%				55.491	51.854

On Time	On Budget
On/Ahead of Schedule	Ⓒ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓓ Between 50% and 70%
Significant Delay > 6 months	Ⓓ < 50% or >100% of Approved Cash Flow

Note # 1:

Project costs are being quantified for the remaining decommissioning activities, alternative wireless network training, TTC and Path redundancy. Although decommissioning is taking longer than anticipated due to the detail required to work around production environments, the project is tracking to be fully spent by year-end.

**2016 Capital Spending by Program
City Agencies**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Exhibition Place	Q1	7.15	0.81	6.19	86.6%		G
	Q2	7.15	1.39	7.15	100.0%	↑	G
Sony Centre	Q1	7.70	0.18	6.70	87.0%		G
	Q2	7.70	0.46	6.70	87.0%	□	G
TRCA	Q1	14.17	2.24	14.17	100.0%		G
	Q2	14.17	6.94	14.17	100.0%	□	G
Toronto Police	Q1	71.23	3.21	43.93	61.7%		Y
	Q2	71.23	10.88	41.34	58.0%	↓	Y
TPH	Q1	4.42	0.98	4.21	95.0%		G
	Q2	4.42	2.04	4.16	94.0%	↓	G
TPL	Q1	27.72	2.85	22.57	81.4%		G
	Q2	27.72	7.12	24.15	87.1%	↑	G
TTC	Q1	2,161.46	129.54	2,042.38	94.5%		G
	Q2	2,161.46	523.54	1,638.60	75.8%	↓	G
Toronto Zoo	Q1	12.89	2.02	12.49	96.9%		G
	Q2	12.89	6.41	12.21	94.8%	↓	G
Total	Q2	2,306.75	558.76	1,748.49	75.8%		

G >70%
 Y between 50% and 70%
 R < 50% or > 100%

For the six months ended June 30, 2016, capital expenditures for City Agencies totalled \$558.863 million (24.2%) of their collective 2016 Approved Capital Budget of \$2.306 billion. Spending is expected to increase to \$1.748 billion (75.8%) by year-end.

Majority of Agencies are projecting a year-end spending rate of over 70% of their respective 2016 Approved Capital Budgets; while the spending rate for Police Services is anticipated to be 58% of the 2016 Approved Capital Budget.

Exhibition Place

Chart 1
2016 Approved Budget by Category (\$7.15)

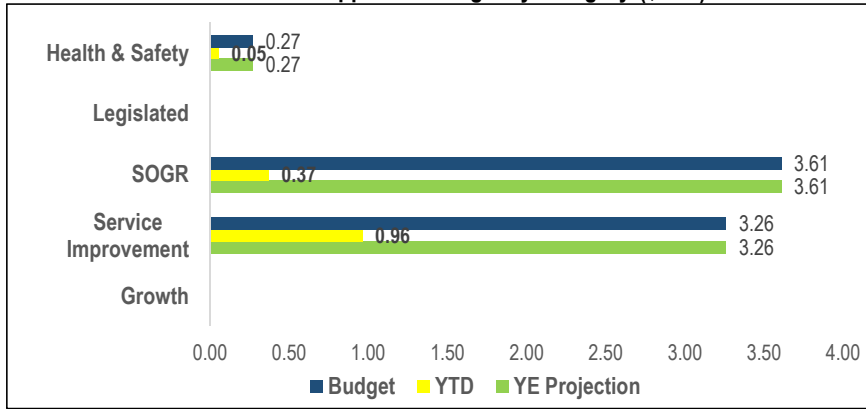


Table 1
2016 Active Projects by Category

Health & Safety	3
Legislated	0
SOGR	17
Service Improvement	8
Growth	0
Total # of Projects	28

Chart 2
Project Status (28)

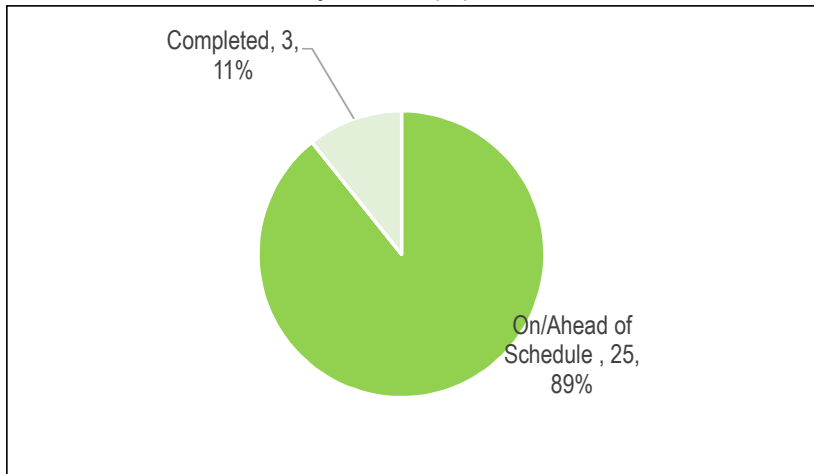


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.97			0.17	

Key Discussion Points:

- YTD spend on capital projects is \$1.4 million compared to a total budget of \$7.2 million which represents a spending of 19.5%.
- Despite the low spend % as of Q2, spending is on track. A couple of the major projects (Enercare chiller and Allstream bridge) were just getting started in the 2nd quarter and will be moving forward in the 3 to 4 quarters. Others projects are on track as well and will see invoices in the next 3 months. No delays overall.
- Three projects are on-track for completion this year: Queen Elizabeth Building, Green Energy Initiatives at Enercare

Exhibition Place

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Equipment	0.089	0.043	48.5%	0.089	100.0%	Ⓞ	Ⓞ		0.175	0.129
General Services Building	0.183	0.012	6.3%	0.183	100.0%	Ⓞ	Ⓞ		0.285	0.113
Sub-Total	0.272	0.055	20.1%	0.272	100.0%	-	-		0.460	0.242
State of Good Repair										
Pre-Engineering Program	0.106	0.000	0.4%	0.106	100.0%	Ⓞ	Ⓞ		0.200	0.094
Enercare Centre	2.555	0.082	3.2%	2.555	100.0%	Ⓞ	Ⓞ		4.130	1.657
Better Living Centre	0.140	0.014	10.2%	0.140	100.0%	Ⓞ	Ⓞ		0.275	0.149
Parks, Parking Lots & Roads	0.075	0.000	0.0%	0.075	100.0%	Ⓞ	Ⓞ		0.075	0.000
Queen Elizabeth Building	0.156	0.154	98.8%	0.156	100.0%	Ⓞ	Ⓞ		0.750	0.748
Equipment	0.578	0.121	20.9%	0.578	100.0%	Ⓞ	Ⓞ		0.950	0.493
Sub-Total	3.611	0.371	10.3%	3.611	100.0%	-	-		6.380	3.140
Service Improvements										
Equipment and General Services Building	0.629	0.462	73.4%	0.629	100.0%	Ⓞ	Ⓞ		1.245	1.093
Parks, Parking Lots & Roads	0.261	0.053	20.2%	0.261	100.0%	Ⓞ	Ⓞ		0.863	0.654
Allstream Centre - Hotel X Bridge	1.920	0.000	0.0%	1.920	100.0%	Ⓞ	Ⓞ		1.920	0.000
Special Project - Wayfinding	0.451	0.449	99.6%	0.451	100.0%	Ⓞ	Ⓞ		0.500	0.483
Sub-Total	3.262	0.964	29.6%	3.262	100.0%	-	-		4.528	2.230
Total	7.145	1.390	19.5%	7.145	100.0%				11.368	5.613

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Sony Centre for the Performing Arts

Chart 1
2016 Approved Budget by Category (\$7.70)

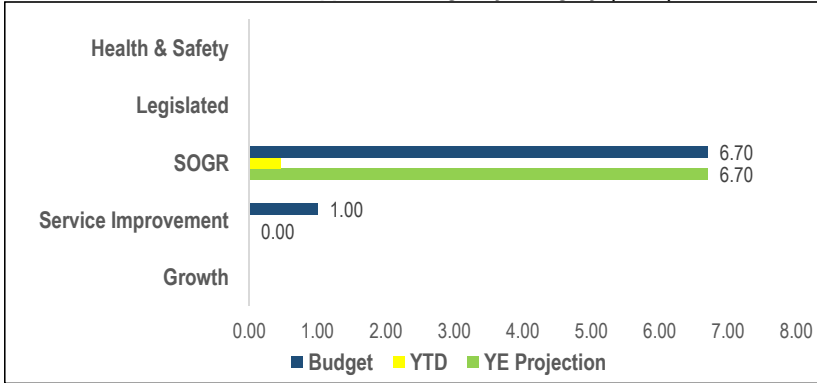


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	9
Service Improvement	1
Growth	
Total # of Projects	10

Chart 2
Project Status (10)

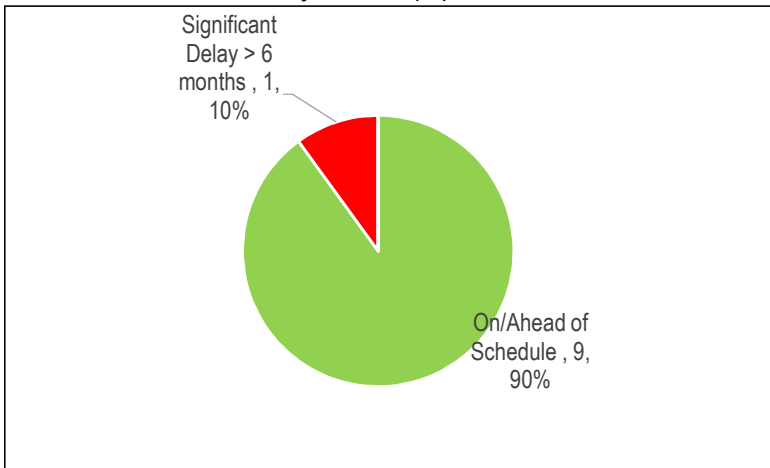


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
6.70		1.00		

Reasons for "Other*" Projects Delay:

- Legal agreement delayed.

Key Discussion Points:

- Pending completion of the nearby condo development in late summer of 2016, all projects are anticipated to

Sony Centre for the Performing Arts

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Exterior Limestones & Granite Upgrades	0.048	0.000	0.0%	0.048	100.0%	Ⓞ	Ⓞ		0.785	0.737
East Side Restoration	1.873	0.023	1.2%	1.873	100.0%	Ⓞ	Ⓞ		1.873	0.023
West Side Restoration	0.146	0.006	3.8%	0.146	100.0%	Ⓞ	Ⓞ		0.150	0.009
Mechanical - HVAC Upgrades	0.069	0.032	46.7%	0.069	100.0%	Ⓞ	Ⓞ		0.250	0.213
Electrical MCC Panels/Wiring	0.032	0.024	76.3%	0.032	100.0%	Ⓞ	Ⓞ		0.128	0.121
Orchestra Pit	0.384	0.209	54.4%	0.384	100.0%	Ⓞ	Ⓞ		0.410	0.235
Specialized Equipment	0.037	0.000	0.0%	0.037	100.0%	Ⓞ	Ⓞ		1.060	1.021
Building Envelope - Exterior Wall	1.600	0.006	0.3%	1.600	100.0%	Ⓞ	Ⓞ		1.600	0.006
Replacement of Rigging System	2.513	0.158	6.3%	2.513	100.0%	Ⓞ	Ⓞ		2.513	0.158
Sub-Total	6.701	0.456	6.8%	6.701	100.0%				8.769	2.522
Service Improvements										
Sony Centre Public Plaza	1.000	0.000	0.0%	1.000	100.0%	Ⓡ	Ⓡ	#1	1.000	0.000
Sub-Total	1.000	0.000	0.0%	1.000	100.0%				1.000	0.000
Total	7.701	0.456	5.9%	7.701	100.0%				9.769	2.522
Total	7.701	0.456		7.701					9.769	2.522

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Legal agreement delayed; Sony Centre Public Plaza is expected to be completed by the year-end unless unanticipated delays occur with the nearby condo development.

Toronto and Region Conservation Authority (TRCA)

Chart 1
2016 Approved Budget by Category (\$14.17)

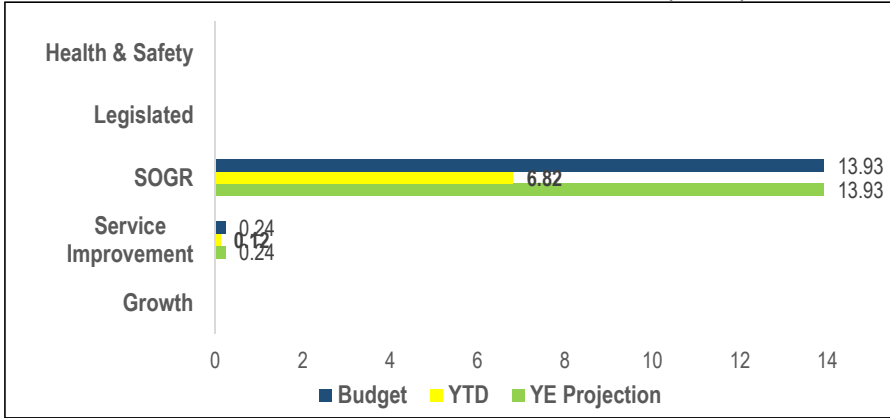


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	25
Service Improvement	1
Growth	
Total # of Projects	26

Chart 2
Project Status (# of Projects)

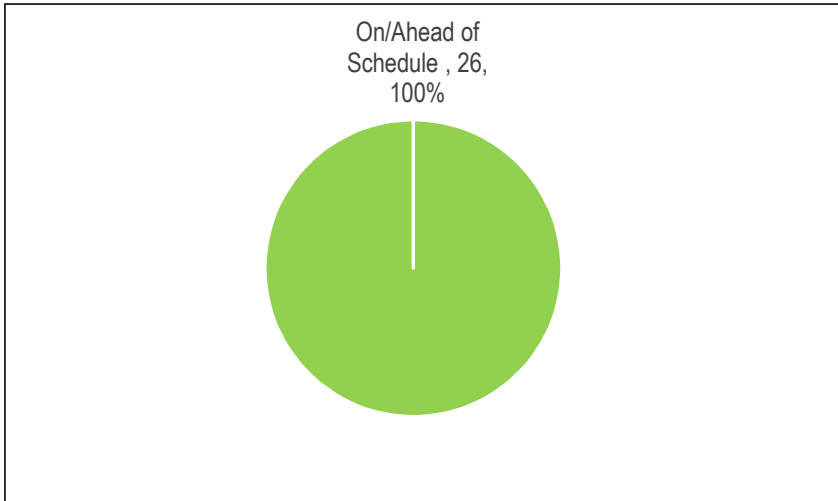


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.17				

Key Discussion Points:

- The majority of the TRCA capital projects are ongoing or phased projects which arise from multi-year planning. Feasibility studies or needs assessments have been completed and engineering estimates form the basis of costs.
- Historically, TRCA receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years due to incomplete projects.

Toronto and Region Conservation Authority (TRCA)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Greenspace Land Acquisition	0.100	0.050	50.0%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.050
Waterfront & Valley Erosion Control	1.550	0.775	50.0%	1.550	100.0%	Ⓞ	Ⓞ		1.550	0.775
Black Creek Pioneer Village Retrofit	0.350	0.175	50.0%	0.350	100.0%	Ⓞ	Ⓞ		0.350	0.175
Living City Action Plan	2.776	1.388	50.0%	2.776	100.0%	Ⓞ	Ⓞ		2.776	1.388
Waterfront Development	1.233	0.617	50.0%	1.233	100.0%	Ⓞ	Ⓞ		1.233	0.617
TRCA Information Technology	0.264	0.132	50.0%	0.264	100.0%	Ⓞ	Ⓞ		0.264	0.132
Critical Erosion Control & Floodworks	2.000	1.000	50.0%	2.000	100.0%	Ⓞ	Ⓞ		2.000	1.000
TRCA Administrative Infrastructure	0.658	0.329	50.0%	0.658	100.0%	Ⓞ	Ⓞ		0.658	0.329
Critical Erosion-Water Funded Enhancements	5.000	2.350	47.0%	5.000	100.0%	Ⓞ	Ⓞ		5.000	2.350
Sub-Total	13.931	6.816	48.9%	13.931	100.0%	-	-		13.931	6.816
Service Improvements										
Waterfront Development Tommy Thompson Park	0.240	0.120	50.0%	0.240	100.0%	Ⓞ	Ⓞ		0.240	0.120
Sub-Total	0.240	0.120	50.0%	0.240	100.0%	-	-		0.240	0.120
Total	14.171	6.936	48.9%	14.171	100.0%				14.171	6.936
On Time On/Ahead of Schedule Minor Delay < 6 months Significant Delay > 6 months		On Budget >70% of Approved Cash Flow Between 50% and 70% < 50% or >100% of Approved Cash Flow								

Toronto Police Service

Chart 1
2016 Approved Budget by Category (\$71.23)

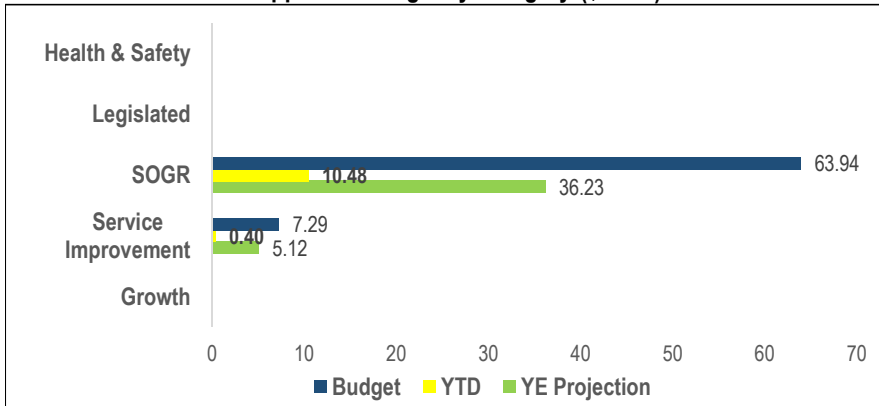


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	26
Service Improvement	4
Growth	
Total # of Projects	30

Chart 2
Project Status (30)

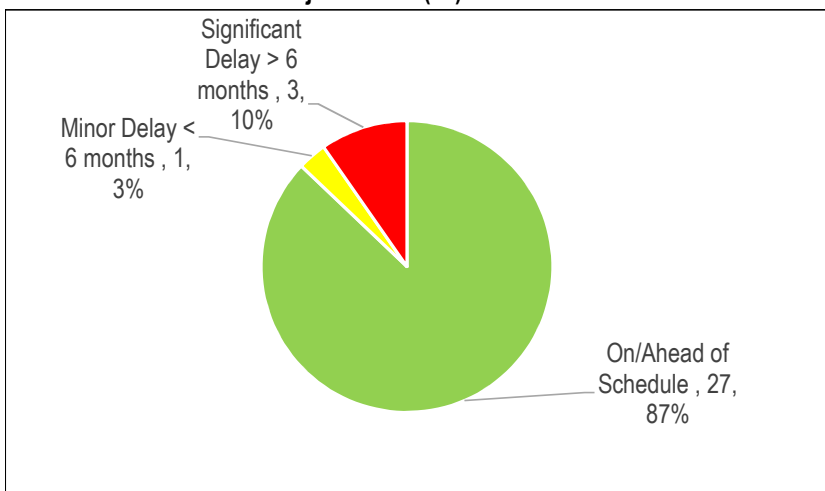


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	1
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other P		
Community Consultation	1	
Other*		
Total # of Projects	3	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
39.22	4.63	27.38		

Key Discussion Points:

- TPS's 2016 - 2025 Capital Budget and plan is subject to change pending recommendations from the KPMG Review Task Force as well as its Full Divisional Facility Reassessment.

Toronto Police Service

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
State-of-Good-Repair - Police	3.600	0.786	21.8%	3.480	96.7%	Ⓞ	Ⓞ		on-going	on-going
Peer to Peer Site	4.629	0.030	0.7%	3.780	81.7%	Ⓞ	Ⓜ	#1	5.879	0.066
HRMS Upgrade	1.675	0.213	12.7%	1.505	89.9%	Ⓞ	Ⓜ	#2	1.935	0.473
52 Division Renovations	5.262	1.016	19.3%	4.736	90.0%	Ⓞ	Ⓜ	#3	8.868	4.622
Facilities Realignment (includes land)	7.000	0.072	1.0%	1.000	14.3%	Ⓡ	Ⓡ	#4	7.003	0.093
TRMS Upgrade	0.600	0.000	0.0%	0.400	66.7%	Ⓜ	Ⓜ		0.600	0.000
Radio Replacement	14.141	0.000	0.0%	0.100	0.7%	Ⓡ	Ⓜ	#5	14.141	0.000
Vehicle Replacement	7.491	3.915	52.3%	7.491	100.0%	Ⓞ	Ⓞ		52.112	48.639
Furniture Lifecycle Replacement	1.728	0.040	2.3%	0.047	2.7%	Ⓡ	Ⓜ	#6	11.080	9.393
Workstation, Laptop, Printer-Lifecycle plan	3.202	1.624	50.7%	2.370	74.0%	Ⓞ	Ⓞ		29.727	25.876
Servers - Lifecycle Plan	4.026	0.303	7.5%	3.500	86.9%	Ⓞ	Ⓞ		31.716	27.992
IT Business Resumption	3.514	0.188	5.3%	1.500	42.7%	Ⓡ	Ⓜ	#7	16.373	13.047
Locker Replacement	0.512	0.104	20.3%	0.190	37.1%	Ⓡ	Ⓜ	#8	3.417	3.009
Network Equipment	1.600	1.224	76.5%	1.600	100.0%	Ⓞ	Ⓞ		10.956	10.580
AVLS Replacement Lifecycle	0.348	0.181	52.0%	0.291	83.6%	Ⓞ	Ⓞ		1.476	1.331
In-car Camera	2.202	0.083	3.8%	1.883	85.5%	Ⓞ	Ⓞ		3.678	1.233
Voice logging lifecycle Replacement	0.040	0.000	0.0%	0.000	0.0%	Ⓞ	Ⓞ		1.127	1.087
Digital Photography	0.297	0.073	24.5%	0.297	100.2%	Ⓞ	Ⓞ		0.758	0.533
DVAM I, II (LR)	0.919	0.536	58.4%	0.919	100.0%	Ⓞ	Ⓞ		1.822	1.339
Call Centre Application Lifecycle Replacement	0.038	0.008	19.9%	0.038	100.5%	Ⓞ	Ⓞ		0.353	0.323
Small Equipment Replacement	0.174	0.032	18.4%	0.167	96.2%	Ⓞ	Ⓞ		2.859	2.711
Fleet Equipment	0.314	0.052	16.4%	0.303	96.6%	Ⓞ	Ⓞ		0.500	0.237
Security System Replacement	0.501	0.001	0.2%	0.501	100.0%	Ⓞ	Ⓞ		1.600	1.100
Radar Unit Replacement	0.096	0.000	0.0%	0.096	100.5%	Ⓞ	Ⓞ		0.614	0.518
Conducted Energy Weapon (CEW) Replacement	0.018	0.000	0.0%	0.018	99.0%	Ⓞ	Ⓞ		1.320	1.302
AED's	0.012	0.000	0.0%	0.012	100.0%	Ⓞ	Ⓞ		0.012	0.000
Sub-Total	63.939	10.480	16.4%	36.225	56.7%	-	-		209.926	155.504
Service Improvements										
Enterprise Business Intelligence	6.243	0.332	5.3%	4.069	65.2%	Ⓜ	Ⓜ	#9	10.474	0.494
Electronic Document Management (Proof of Concept)	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.000
TPS Archiving	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.050	0.000
CCTV	0.500	0.068	13.5%	0.500	100.0%	Ⓞ	Ⓞ		0.752	0.320
Sub-Total	7.293	0.400	5.5%	5.119	70.2%	-	-		11.776	0.814
Total	71.232	10.880	15.3%	41.344	58.0%				221.702	156.318

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1, 7:

Peer to Peer Site project has experienced procurement delays - land acquisition is expected in Q3 and fibre/optic requirements need to be established .
IT Business Resumption Equipment lifecycle replacements are made as needed and expenditures are delayed to 2017 as project is related to Peer To

Note # 2:

Technical upgrade expected to be complete by end of year

Note # 3:

Project experienced a delayed start due to resourcing issues

Note # 4:

\$1M will be used for facility realignment review to be conducted by Environics as well as other expenditures related to realignment. \$6M funding will be returned due to 1 year carryforward rule.

Note # 5:

Radio Project Manager to be hired in 2016 and the radio procurement is planned for 2017.

Note # 6, 8:

The Vendor of Record for Furniture Replacement and Locker Replacements declared bankruptcy and new purchases have not occurred. A New Vendor has been established and it is expected the purchases will take place in 2017.

Note #9:

Project delays resulted from the development of the comprehensive Request for Proposal. The contract award was approved at the April 20, 2016 Police Services Board meeting. The vendor is currently working on Scope of Work and technology requirements expected to be complete by end of July, 2016.

Toronto Public Health (TPH)

Chart 1
2016 Approved Budget by Category (\$4.42)

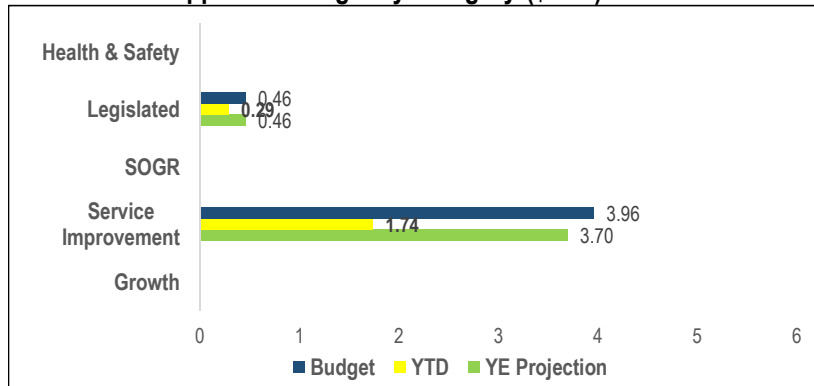


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	5
Growth	
Total # of Projects	6

Chart 2
Project Status (6)

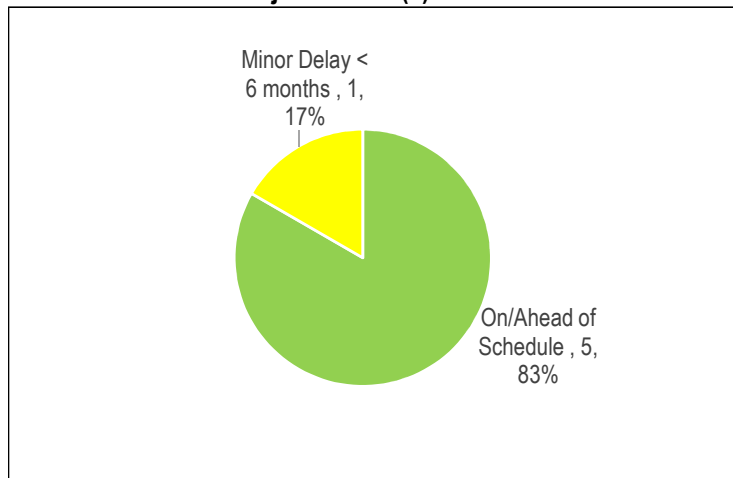


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Res		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with O		
Community Consulta		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.48	0.94			

Reasons for "Other*" Projects Delay:

- A review of sequencing of future rollouts, necessitates some 2016 planned enhancements and the acquisition of associated contracted developer resources to be deferred to 2017 for the Healthy Environment Inspection System project.

Toronto Public Health (TPH)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Infectious Disease Control Information System	0.461	0.293	63.5%	0.461	100.0%	Ⓞ	Ⓞ		3.099	2.928
Sub-Total	0.461	0.293	63.5%	0.461	100.0%				3.099	2.928
Service Improvements										
HF/HL Point of Care	0.847	0.437	51.6%	0.847	100.0%	Ⓞ	Ⓞ		5.373	4.963
CDC Wireless Rollout	1.136	0.431	38.0%	1.136	100.0%	Ⓞ	Ⓞ		1.965	1.261
Healthy Environment Inspection System (Mobile)	0.942	0.366	38.9%	0.679	72.1%	Ⓞ	Ⓜ	#1	2.176	1.599
TPH Datamart Data Warehouse Phase 2	0.807	0.437	54.2%	0.807	100.0%	Ⓞ	Ⓞ		2.080	0.847
Total	4.425	2.036	46.0%	4.162	94.1%				14.9254	11.67

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓢ

Note # 1:

A review of sequencing of future rollouts, necessitates some planned enhancements and the acquisition of associated contracted developer resources and project staff resources to be deferred to 2017.

Toronto Public Library (TPL)

Chart 1
2016 Approved Budget by Category (\$27.72)

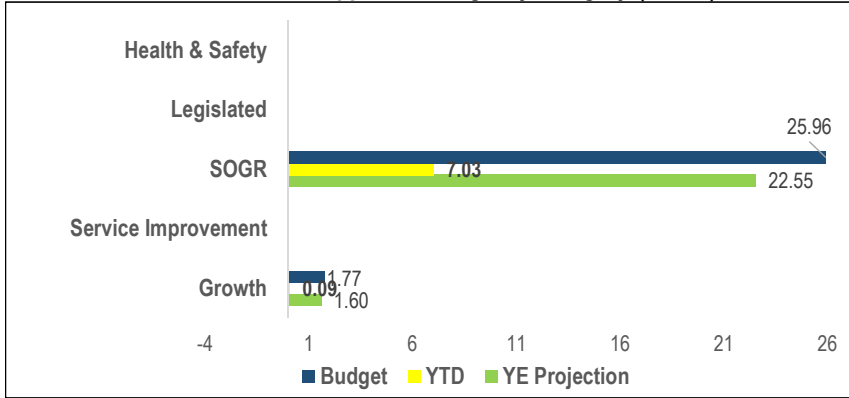


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	15
Service Improvement	
Growth	4
Total # of Projects	19

Chart 2
Project Status (19)

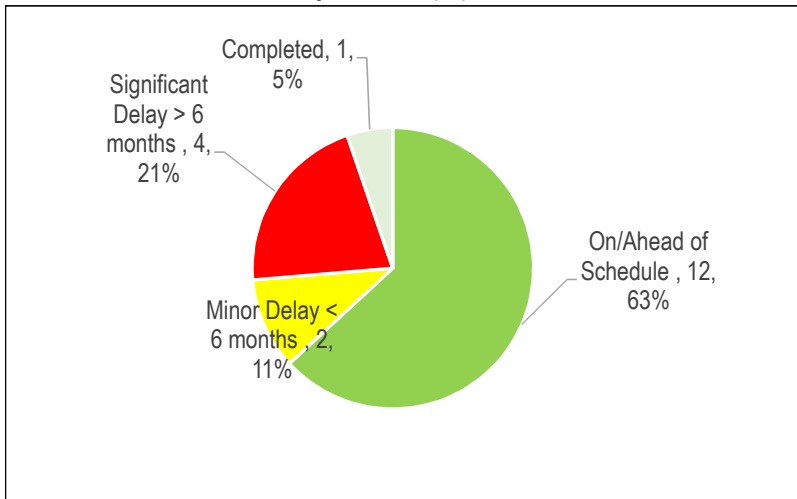


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*	2	2
Total # of Projects	4	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
19.87	6.12	1.03	0.70	

Reasons for "Other*" Projects Delay:

- For Wychwood and St. Clair/Silverthorn branches site plans applications have been submitted. Due to the length of the approval process, construction will be delayed until 2017.
- A delay in securing a portion of Sec 37 funding for Agincourt Branch is causing a minor delay. An In-Year cash flow deferral to 2019 is requested in Appendix 3 and is reflected in the 2017-2026 Capital Plan .

Key Discussion Points:

- Construction has been completed and the Fort York, Scarborough Civic Centre and Library Processing centre are open but some outstanding deficiencies are still to be addressed.
- The Eglinton Square Expansion project design is complete. The tender has closed and construction is underway
- .An architect has been hired for the Downsview Renovation and the Albert Campbell Renovation. Planning is currently underway.

Toronto Public Library (TPL)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Albion Library Renovation	6.026	1.646	27.3%	6.026	100.0%	Ⓒ	Ⓒ		15.007	5.092
Library Processing Centre Relocation	0.041	0.008	20.0%	0.041	100.0%	Ⓒ	Ⓒ		10.725	10.692
Multi-Branch Minor Reno Prog: 2014-2016	0.700	0.700	100.0%	0.700	100.0%	Ⓒ	Ⓒ		9.969	9.969
Wychwood Library Renovation	0.300	0.105	35.1%	0.105	35.1%	Ⓓ	Ⓓ	#1	8.868	0.244
Technology Asset Mgmt Prog: 2015-2017	4.187	1.057	25.2%	4.187	100.0%	Ⓒ	Ⓒ		9.052	2.022
Virtual Branch Services -2015- 2017	1.360	0.646	47.5%	1.360	100.0%	Ⓒ	Ⓒ		3.250	1.636
Multi-branch Minor Reno Prog (accessibility): 2015-2016	1.442	0.477	33.1%	1.442	100.0%	Ⓒ	Ⓒ		1.750	0.785
Agincourt Building Element	2.111	0.045	2.2%	0.986	46.7%	Ⓒ	Ⓒ	#2	2.297	0.231
St. Clair/Silverthorn Renovation	0.411	0.027	6.5%	0.050	12.2%	Ⓓ	Ⓓ	#3	2.247	0.083
North York Central Library	4.013	0.211	5.2%	2.500	62.3%	Ⓒ	Ⓒ	#4	14.974	1.112
Dawes Road Construction & Expansion	1.706	0.002	0.1%	1.706	100.0%	Ⓒ	Ⓒ		13.263	0.006
Multi-Branch Minor Reno Prog: 2016-2018	2.567	2.101	81.8%	2.567	100.0%	Ⓒ	Ⓒ		7.443	2.101
Multi-branch Minor Reno Prog (accessibility): 2016-2018	0.387	0.000	0.0%	0.387	100.0%	Ⓒ	Ⓒ		2.337	0.000
Albert Campbell Renovation	0.265	0.000	0.0%	0.050	18.9%	Ⓓ	Ⓓ	#5	12.165	0.000
Downsview Renovation	0.437	0.002	0.5%	0.437	100.0%	Ⓒ	Ⓒ		0.437	0.002
Sub-Total	25.955	7.028	27.1%	22.546	86.9%	-	-		113.784	33.976
Growth Related										
Fort York New Library Construction	0.443	0.055	12.4%	0.443	100.0%	Ⓒ	Ⓒ		9.192	8.804
Scarborough Civic Centre Library Construction	0.099	0.037	37.5%	0.099	100.0%	Ⓒ	Ⓒ		10.276	10.214
Bayview Library Relocation	0.050	0.000	0.0%	0.000	0.0%	Ⓓ	Ⓓ	#6	12.622	0.192
Eglinton Square Renovation & Expansion	1.178	0.000	0.0%	1.060	90.0%	Ⓒ	Ⓒ		1.242	0.065
Sub-Total	1.769	0.092	5.2%	1.602	90.5%	-	-		33.332	19.275
Total	27.724	7.121	25.7%	24.147	87.1%				147.117	53.251

On Time	Ⓒ	On Budget	Ⓒ
On/Ahead of Schedule	Ⓒ	>70% of Approved Cash Flow	Ⓒ
Minor Delay < 6 months	Ⓒ	Between 50% and 70%	Ⓒ
Significant Delay > 6 months	Ⓒ	< 50% or >100% of Approved Cash Flow	Ⓒ

Note # 1:

Site plan approval under City review. Due to length of approval process anticipated construction will begin 2017.

Note # 2:

Not all the Section 37 Funds have been secured. Work will be delayed until funds are received.

Note # 3:

Site plan approval under City review. Due to length of approval process anticipated construction will begin 2017.

Note # 4:

Minor delay due to requirement of building permit.

Note # 5:

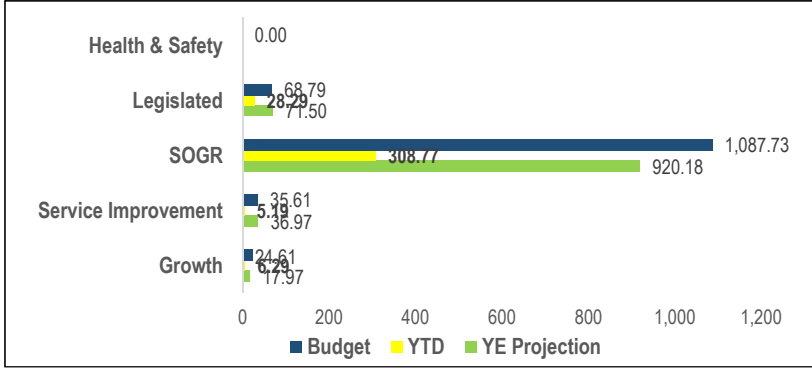
The Architech has been hired and planning is underway

Note # 6:

This is a joint project with timelimes managed by Parks, Forestry and Recreation. Delays are related to City approval process.

Toronto Transit Commission (TTC)

**Chart 1
2016 Approved Budget by Category (\$1,216.73)**



**Table 1
2016 Active Projects by Category**

Health & Safety	
Legislated	41
SOGR	9
Service Improvement	12
Growth	6
Total # of Projects	68

**Chart 2
Project Status (68)**

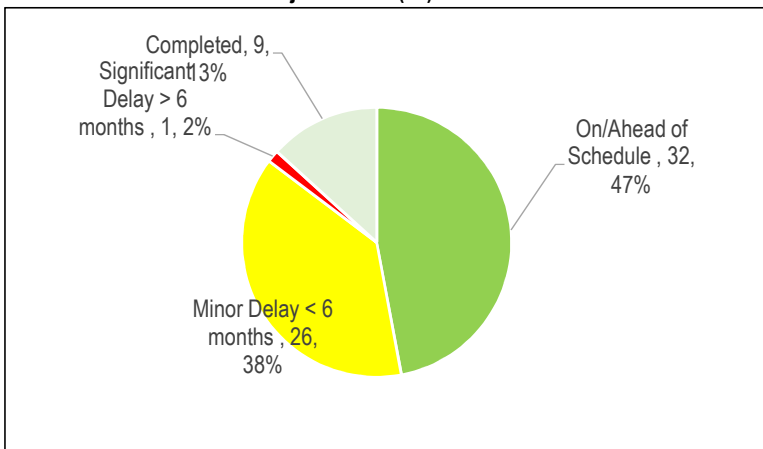


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		5
Community Consultation		
Other*	1	21
Total # of Projects	1	27

**Table 3
Projects Status (\$Million)**

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
794.62	417.34	1.06	3.70	

Reasons for "Other*" Projects Delay:

- "Other" represents construction deficiency.

Key Discussion Points:

- *Base Capital Program*

The capital spend rate for the Toronto Transit Commission's base program for six months of the year is consistent with prior year spending and typically accelerates in the latter half of the year. The TTC is projecting a capital spend rate of 93.5% of its budget. The capital spend rate will continue to be monitored and is subject to change as the budgetary needs are refined.

Toronto-York Spadina Subway Extension (TYSSE)

On January 26, 2016, City Council approved the increase to the YYSSE's total project cost by \$400 million, the TTC report identifies additional estimated project reset cost of \$400 million, bringing the total project budget to \$3.184. Projected spend rate is 68.5% of budget primarily due to deferral of facilities and systems construction work and timing of commercial settlements.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Bus Heavy Rebuild Program - Legislated	7.741	6.083	78.6%	6.868	88.7%	Ⓞ	Ⓞ		7.515	6.691
Communications- Legislated	3.604	0.565	15.7%	2.879	79.9%	Ⓞ	Ⓞ		15.466	8.324
Easier Access-Phase III Equipment-Legislated	34.439	14.335	41.6%	35.014	101.7%	Ⓡ	Ⓞ	#1	655.170	240.733
Other Buildings - Legislated	3.690	1.557	42.2%	3.630	98.4%	Ⓞ	Ⓞ		23.038	13.814
Other Service Planning - Legislated	2.198	0.275	12.5%	1.991	90.6%	Ⓞ	Ⓞ		32.523	5.037
Streetcar Network- Legislated	0.200	0.007	3.5%	0.200	100.0%	Ⓞ	Ⓞ		2.000	0.007
Streetcar Overhaul - Legislated (AODA)	4.110	0.875	21.3%	4.958	120.6%	Ⓡ	Ⓞ	#1	78.657	37.038
Subway Asbestos Removal	2.255	0.178	7.9%	5.730	254.1%	Ⓡ	Ⓞ	#2	9.353	0.178
	10.552	4.418	41.9%	10.233	97.0%	Ⓞ	Ⓞ		118.096	73.897
Sub-Total	68.789	28.293	41.1%	71.504	103.9%	-	-		941.819	385.719
State of Good Repair										
ATC Resignalling - Bloor/Danforth Line	1.500	0.317	21.1%	1.500	100.0%	Ⓞ	Ⓞ		300.687	0.505
ATC Resignalling - YUS Line	51.193	27.481	53.7%	56.330	110.0%	Ⓡ	Ⓞ	#1	562.835	293.844
Automotive Non-Revenue Vehicle Replace	9.328	1.014	10.9%	11.411	122.3%	Ⓡ	Ⓞ	#4	31.244	8.902
Bridges And Tunnels- Various	51.846	12.983	25.0%	47.538	91.7%	Ⓞ	Ⓞ		506.163	387.572
Bus Heavy Rebuild Program - SOGR	70.900	29.680	41.9%	68.698	96.9%	Ⓞ	Ⓞ		312.482	168.993
Communications-SOGR	21.666	5.130	23.7%	15.997	73.8%	Ⓞ	Ⓞ		155.803	79.439
Computer Equipment And Software	88.930	18.389	20.7%	72.466	81.5%	Ⓞ	Ⓞ		524.404	238.705
Equipment-SOGR	27.938	7.667	27.4%	25.818	92.4%	Ⓞ	Ⓞ		289.193	144.652
Finishes-SOGR	13.938	5.890	42.3%	16.071	115.3%	Ⓡ	Ⓞ	#5	139.315	90.785
Fire Ventilation Upgrade Islington Station Improvements	23.687	7.674	32.4%	23.687	100.0%	Ⓞ	Ⓞ		342.888	236.246
Leslie Barns	0.000	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		3.838	3.487
On-Grade Paving Rehabilitation	50.757	43.841	86.4%	68.316	134.6%	Ⓡ	Ⓞ	#6	516.674	473.438
Other Buildings - SOGR	8.802	0.955	10.8%	4.758	54.1%	Ⓢ	Ⓞ		83.420	54.711
Other Furniture And Office Equipment	32.250	7.544	23.4%	26.171	81.2%	Ⓞ	Ⓞ		557.108	225.369
Other Maintenance Equipment	0.209	0.088	42.3%	0.593	283.7%	Ⓡ	Ⓞ	#1	3.837	2.814
Other Service Planning - SOGR	7.600	0.507	6.7%	6.249	82.2%	Ⓞ	Ⓞ		19.683	6.034
POP Legacy Fare Collection	3.364	0.072	2.1%	2.000	59.5%	Ⓢ	Ⓞ		2.000	0.072
Power Dist. SOGR	1.075	-0.069	-6.4%	1.075	100.0%	Ⓞ	Ⓞ		3.557	1.073
	7.884	3.892	49.4%	8.898	112.9%	Ⓡ	Ⓞ	#7	115.501	93.122

Toronto Transit Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Purchase of Wheel Trans	0.000	0.000	0.0%	0.000	0.0%		Ⓞ		62.913	62.911
Purchase of Buses - SOGR	73.081	28.227	38.6%	68.312	93.5%	Ⓞ	Ⓞ		945.803	536.443
Purchase Of Legacy LRVs	193.889	17.866	9.2%	66.551	34.3%	Ⓡ	Ⓞ	#8	1,186.504	527.167
Purchase Of Subway Cars	59.489	17.618	29.6%	58.028	97.5%	Ⓞ	Ⓞ		1,166.948	1,108.379
Queensway Garage Expansion	0.523	0.052	9.9%	0.659	126.1%	Ⓡ	Ⓞ	#1	24.226	23.454
Rail Non Revenue Vehicle Overhaul	2.184	0.263	12.1%	1.232	56.4%	Ⓢ	Ⓞ		23.309	8.582
Rail Non-Revenue Vehicle Purchase - SOGR	11.783	1.647	14.0%	7.336	62.3%	Ⓢ	Ⓞ		45.764	6.043
Revenue & Fare Handling Equipment -SOGR	38.147	7.447	19.5%	37.389	98.0%	Ⓞ	Ⓞ		61.153	22.777
Signal Systems	18.290	1.720	9.4%	16.830	92.0%	Ⓞ	Ⓞ		197.923	117.290
Streetcar Overhaul - SOGR	9.772	3.860	39.5%	10.638	108.9%	Ⓡ	Ⓞ	#1	117.888	70.016
Subway Car Overhaul	77.687	8.531	11.0%	48.333	62.2%	Ⓢ	Ⓞ		377.035	117.126
Subway Track - SOGR	28.516	9.197	32.3%	31.198	109.4%	Ⓡ	Ⓞ	#1	189.025	118.998
Surface Track - SOGR	24.038	9.205	38.3%	27.607	114.8%	Ⓡ	Ⓞ	#9	252.327	176.025
Tools And Shop Equipment	10.588	0.974	9.2%	10.771	101.7%	Ⓡ	Ⓞ	#1	35.342	10.996
TR Yard And Tail Track Accommodation	38.972	20.051	51.4%	46.582	119.5%	Ⓡ	Ⓞ	#10	514.295	135.527
Traction Power-Variou s	27.499	8.991	32.7%	30.652	111.5%	Ⓡ	Ⓞ	#11	248.665	202.508
Transit Shelters & Loops - SOGR	0.338	0.000	0.1%	0.365	108.0%	Ⓡ	Ⓞ	#1	1.601	0.675
Wilson Complex- Modifications	0.063	0.068	106.9%	0.117	184.3%	Ⓡ	Ⓞ	#12	95.324	94.934
Sub-Total	1,087.727	308.773	28.4%	920.178	84.6%				10,183.619	6,016.691
Service Improvements										
Communications-Service Improvement	0.269	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	#13	0.899	0.617
Finishes-Service Improvement	0.742	0.177	23.8%	0.742	100.0%	Ⓞ	Ⓞ	#1	42.306	41.541
Kipling Station Improvements	0.306	0.000	0.0%	0.306	100.2%	Ⓡ	Ⓡ	#14	13.392	13.081
Other Buildings - Service Improvement	9.179	3.854	42.0%	15.909	173.3%	Ⓡ	Ⓞ	#1	58.242	33.729
Other Service Planning - Service Improvement	6.570	0.259	3.9%	10.846	165.1%	Ⓡ	Ⓞ	#1	50.245	9.141
Power Dist. Service Improvement	0.201	0.075	37.2%	0.211	105.0%	Ⓡ	Ⓞ	#1	0.603	0.266
Purchase of 50 40' Buses - Service Improvement	14.072	0.583	4.1%	3.767	26.8%	Ⓡ	Ⓞ	#15	30.822	27.548

Toronto Transit Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.070	-0.036	-51.4%	0.000	0.4%	Ⓡ	Ⓢ	#15	26.008	6.747
Subway Track - Service Improvement	1.690	0.204	12.1%	3.690	218.3%	Ⓡ	Ⓢ	#1	20.662	14.417
Surface Track - Service Improvement	2.007	0.000	0.0%	0.997	49.7%	Ⓡ	Ⓢ	#16	57.908	55.654
Transit Shelters & Loops - SI	0.500	0.075	15.0%	0.500	100.0%	Ⓢ	Ⓢ		2.435	2.010
Sub-Total	35.605	5.190	14.6%	36.968	103.8%				311.102	212.330
Growth Related										
McNicoll New Bus Garage Facility	2.308	0.972	42.1%	2.130	92.3%	Ⓢ	Ⓢ		181.000	8.051
Other Buildings - Growth	1.480	0.452	30.5%	2.093	141.4%	Ⓡ	Ⓡ	#1	12.507	8.399
PRESTO Farecard Implementation	16.053	4.885	30.4%	12.700	79.1%	Ⓢ	Ⓢ		44.000	25.410
Revenue Operations	1.060	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#15	1.060	0.000
Business Continuity Sheppard Subway	3.704	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#17	968.856	965.151
Sub-Total	24.605	6.287	25.6%	17.970	73.0%				1,242.942	1,042.523
Total	1,216.727	348.543	29.6%	1,046.620	86.0%				12,679.482	7,665.603

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

There are various projects that are projected to be over-spent at year end as a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects

Note # 2:

Variance is due to: 30 CLRV overhaul - 2016 new project approved budget by the Board that is recoverable from Bombardier due to delayed deliveries of the new LFLRVs (\$4.4M); slippage of 3 ALRVs from 2015; advancement of work from future years for the AODA project to complete the vehicle installations (the exact number of vehicle installations is under review).

Note # 3:

Variance is due to advanced construction work for contract to extend the TTC network fiber-optic backbone to McNicoll Garage site, and legal

Note # 4:

Variance is due to slippage and delivery delays from 2015; vehicles deferred from 2016 to future years. Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 5:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 6:

The variance is due to prior year slippage and delays of substantial performance for Leslie Street Connection Track and delays in commissioning which impacted the value of progress payments for Leslie Barns

Note # 7:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection			Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget			

Note # 8:

Staff are working with Bombardier to address the issues and delays surrounding the LRV order. It is difficult to determine with high level of confidence the projected cash flows for 2016 due to the lack of a detailed production schedule from Bombardier at this time. Nevertheless, the cash flows and projections for this project have been adjusted to reflect what is currently known based on Bombardier's revised, unsubstantiated delivery schedule and other projected expenditures.

Note # 9:

The variance is due to procurement deferrals (to 2018) of the Harvey Shop Tracks Beneath Transfer Table which is awaiting EC&E space utilization study; Roncesvalles Pit Track deferral (to 2017) to coordinate with Carhouse modification project and Roncesvalles Carhouse to 2019 to align with the Queensway Modification project. Any Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 10:

Variance is due to increase in estimated expenditures for Keele Yard Retrofit, Wilson Yard Tie in Tracks 33 to 43 and Wilson Yard System works, Site Services Stage I, Rail Amalgamation Study and Wilson Yard System works.

Note # 11:

The variance is mainly due to: Negative Bonding Switches slipped to 2016 due to manufacturing delays, and Rebuild TTC Cable Chambers – outstanding Waterfront charges slipped to 2016.

Note # 12:

Work advanced for Wilson Carhouse Training Centre with a total cost saving of \$340K.

Note # 13:

Co-ordination with Other Projects

Note # 14:

Remedy construction deficiencies is underway in Kipling Station - East entrance.

Note # 15:

Other

Note # 16:

The variance is due to procurement deferrals (to 2018) of the Harvey Shop Tracks Beneath Transfer Table which is awaiting EC&E space utilization study; Roncesvalles Pit Track deferral (to 2017) to coordinate with Carhouse modification project and Roncesvalles Carhouse to 2019 to align with the Queensway Modification project. Any Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note #17

Claim resolution.

Toronto Zoo

Chart 1
2016 Approved Budget by Category (\$12.89)

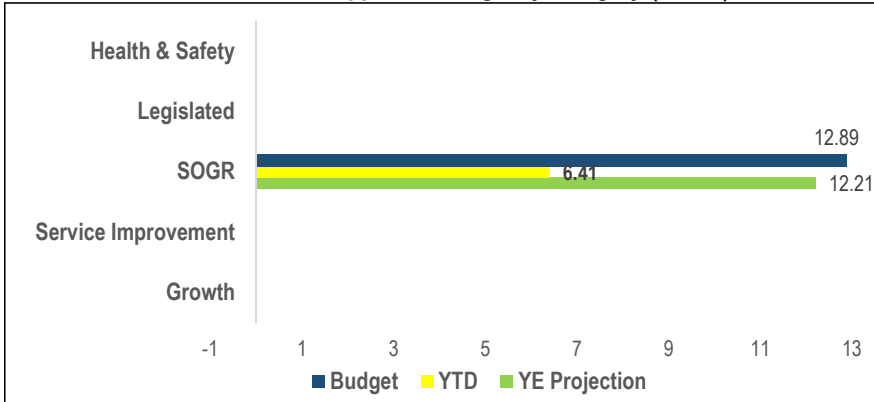


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	6
Service Improvement	
Growth	
Total # of Projects	6

Chart 2
Project Status (# of Projects)

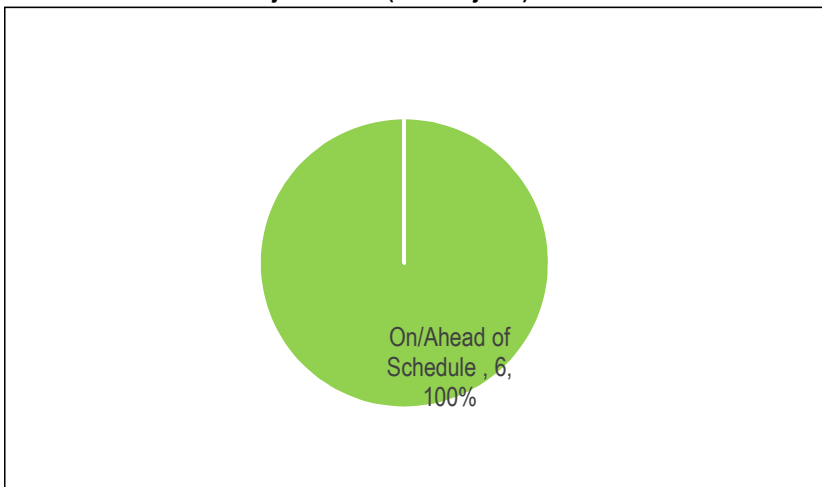


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
12.89				

Key Discussion Points:

- The Toronto Zoo's new Master Plan and building condition of audit of current facilities are anticipated to be completed in the third quarter of 2016, impacting its 10-Year Capital Plan.
- The Animal Health Centres, originally planned to complete in 2017, may be completed in 2016 which will adjust the 2016 Capital Budget.

Toronto Zoo

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Wildlife Health Centre	10.004	6.083	60.8%	10.004	100.0%	Ⓞ	Ⓞ		18.035	9.612
Buildings & Services Refurbishment	0.887	0.090	10.2%	0.687	77.5%	Ⓞ	Ⓞ		1.391	0.594
Exhibit Refurbishment	0.838	0.060	7.2%	0.738	88.1%	Ⓞ	Ⓞ		0.838	0.060
Orangutan II Outdoor	0.350	0.000	0.0%	0.250	71.4%	Ⓞ	Ⓞ		3.530	0.000
Information Systems	0.433	0.071	16.3%	0.233	53.8%	Ⓞ	Ⓞ		0.650	0.287
Grounds & Visitor Improvements	0.376	0.104	27.7%	0.301	80.1%	Ⓞ	Ⓞ		0.376	0.104
Total	12.889	6.409	49.7%	12.214	94.8%			#1	24.821	10.658
Total	12.889	6.409	49.7%	12.214	94.8%			#1	24.821	10.658

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Toronto Zoo is projecting that all projects will be completed on or ahead of schedule. As well, the Toronto Zoo is projecting a 95% spending rate (with the Wildlife Health Centre comprising 78% of the Zoo's 2016 Capital Budget, projecting a 100% spending rate).

**2016 Capital Spending by Program
Rate Supported Programs**

Program		2016 Approved Cash Flow	2016 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWM	Q1	96.67	2.46	73.92	76.5%		G
	Q2	96.67	10.83	72.77	75.3%	↓	G
TPA	Q1	86.04	1.20	82.91	96.4%		G
	Q2	86.04	12.45	73.03	84.9%	↓	G
TW	Q1	851.65	61.88	724.38	85.1%		G
	Q2	851.65	176.17	695.95	81.7%	↓	G
Total		1,034.36	199.45	841.74	81.4%		

Ⓢ >70%
 Ⓢ between 50% and 70%
 Ⓢ < 50% or > 100%

For the six months ended June 30, 2016, capital expenditures for this Rate Supported Programs totalled \$199.449 million (19.3%) of their collective 2016 Approved Capital Budget of \$1.034 billion. Spending is expected to increase to \$841.745 million (81.4%) by year-end.

All Rate Supported Programs are projecting a year-end spending rate of over 70% of their 2016 Approved Capital Budgets.

Solid Waste Management Services (SWMS)

Chart 1
2016 Approved Budget by Category (\$96.67)

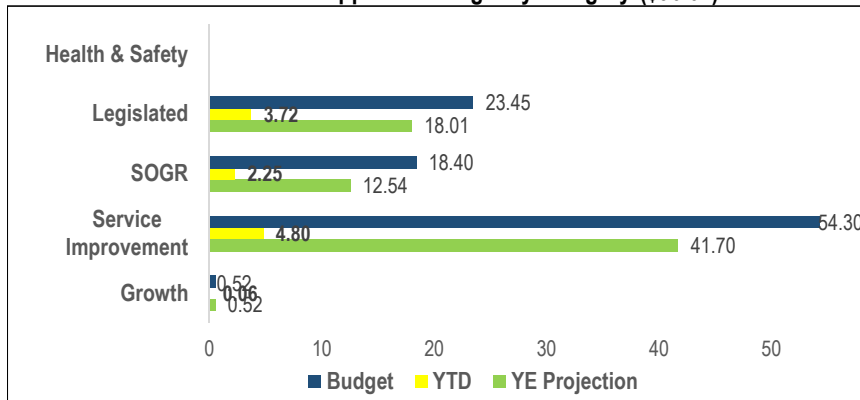


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	3
Service Improvement	13
Growth	1
Total # of Projects	19

Chart 2
Project Status (19)

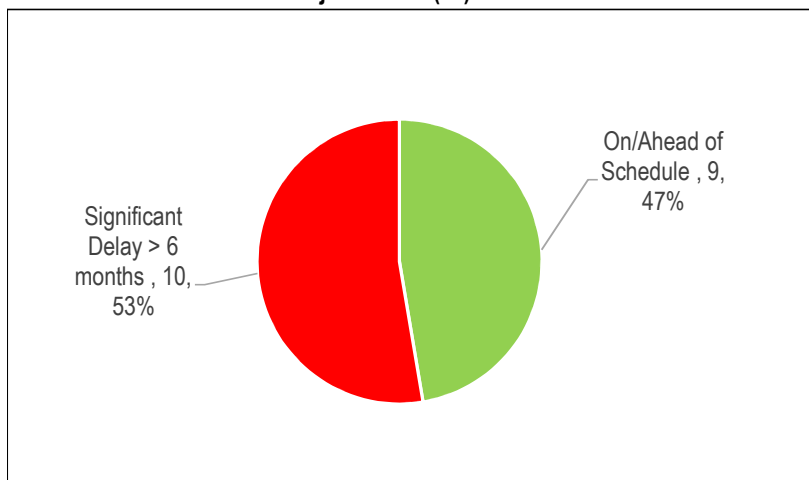


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	3	
RFQ/RFP Delayed	4	
Contractor Issues	2	
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*		
Total # of Projects	10	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
27.90		68.77		

Key Discussion Points:

- As of the second quarter, SWMS is expecting to **underspend** the Capital budget by \$23.9M or 24%.
- SWMS has no Health & Safety related projects. Legislated projects comprise \$23.5M or 24.3% of the budget for 2016. SOGR projects contain \$18.4M or 19%; Service Improvement projects account for 56.2% or \$54.3M and one Growth Expansion project for the PAAC Site Remediation is \$0.5M or 0.5% of the 2016 budget.
- Projects that are on track comprise 47% of all projects while projects that are delayed comprise 53%.
- Most projects for SWMS are multi-year projects. The Delayed projects are all delayed by more than 6 months and are generally expected to be completed 1 to 2 years after their planned completion dates. 69% of Service Improvement projects are facing delays.
- At the project level, reasons for delay include contract award issues, contractor issues, delays in the RFP/RFQ process and coordination with other projects.

Solid Waste Management Services (SWMS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	14.198	1.047	7.4%	11.780	83.0%	Ⓞ	Ⓞ		118.867	7.165
Perpetual Care of Landfills	9.249	2.669	28.9%	6.278	67.9%	Ⓢ	Ⓞ		18.283	17.736
Sub-Total	23.447	3.716	15.8%	18.058	77.0%				137.151	24.901
State of Good Repair										
Collection Yard Asset Management	1.030	0.051	4.9%	0.120	11.7%	Ⓢ	Ⓞ		1.587	0.782
Transfer Station Asset Management	16.167	2.085	12.9%	12.219	75.6%	Ⓞ	Ⓢ	#1	30.973	12.341
Diversion Facilities Asset Management	1.200	0.071	5.9%	0.202	16.8%	Ⓢ	Ⓞ		3.677	0.401
Sub-Total	18.397	2.207	12.0%	12.540	68.2%				36.237	13.524
Service Improvements										
CNG Refuel Station Installation	1.100	0.000	0.0%	1.100	100.0%	Ⓞ	Ⓞ		1.100	0.000
Diversion Systems	18.227	1.366	7.5%	17.800	97.7%	Ⓞ	Ⓢ		63.592	28.325
Landfill Gas Utilization	0.050	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓞ		35.000	0.266
Dufferin Single Stream Recycling Facility	0.050	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓞ		3.561	1.947
Dufferin SSO Facility	18.000	2.251	12.5%	11.911	66.2%	Ⓢ	Ⓢ	#2	54.272	4.756
Disco SSO Facility	1.000	0.059	5.9%	0.559	55.9%	Ⓢ	Ⓢ		84.492	79.410
Long Term Waste Management Strategy	3.391	0.524	15.4%	3.391	100.0%	Ⓞ	Ⓢ		4.767	2.548
Construction of Biogas Utilization	2.511	0.019	0.7%	0.039	1.6%	Ⓢ	Ⓢ	#3	12.000	0.531
SWM IT Application Initiatives	2.607	0.300	11.5%	1.495	57.3%	Ⓢ	Ⓢ		8.929	2.125
IT Corporate Initiatives	3.129	0.256	8.2%	1.689	54.0%	Ⓢ	Ⓢ		9.878	0.954
Two-Way Radio Replacement	2.235	0.000	0.0%	2.235	100.0%	Ⓞ	Ⓢ		2.235	0.000
Engineering Planning Studies	1.500	0.027	1.8%	1.232	82.1%	Ⓞ	Ⓢ		1.500	0.027
Renewable Natural Gas	0.500	0.000	0.0%	0.200	40.0%	Ⓢ	Ⓞ	#4	0.500	0.000
Sub-Total	54.300	4.803	8.8%	41.652	76.7%				281.828	120.888

Solid Waste Management Services (SWMS)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
PAAC Site Remediation	0.524	0.058	11.1%	0.524	100.0%	ⓐ	ⓐ		0.524	0.058
Sub-Total	0.524	0.058	11.1%	0.524	100.0%	ⓐ	ⓐ		0.524	0.058
Total	96.669	10.784	11.2%	72.774	75.3%				455.738	167.710

On Time		On Budget	
On/Ahead of Schedule	ⓐ	>70% of Approved Cash Flow	
Minor Delay < 6 months	ⓑ	Between 50% and 70%	
Significant Delay > 6 months	ⓒ		

Note # 1:

Work represents various state of good repair projects such as roofing, paving, drainage systems, sprinkler systems and repairs to tipping floors. Includes multi-year projects. Year-end forecast includes \$10M worth of project phases awarded, \$2M worth of project phases to be tendered in Q3 & Q4. Project delayed due to coordination with other projects and procurement issues.

Note # 2:

Design-Build-Commission and Operate and Maintain agreements were signed in early 2016. Order to Commence was issued. 70% design package received July 12, 2016. Working towards 100% design completion by Jan 2017. Initiated demolition and site construction preparation. Expected completion Dec 2018.

Note # 3:

On June 7 & 8th, 2016 City Council approved the report recommending the General Manager, Solid Waste Management Services be given delegated authority to explore and enter into Renewable Natural Gas Projects and agreements up to December 31, 2021, (Item PW13.8). With MOECC Approvals, work continues with various utilities to determine the best application for the use of biogas and future of this project. Current expected completion date is Dec 2020 vs original plan of Dec 2017.

Note # 4:

SWMS is currently exploring alternatives to flaring landfill/biogas in Q3/Q4. Funds necessary to support various reports, including Eng. Studies, validating the necessary business case and driving out a strategy forward. While expected to be complete as planned in 2016, underspending of \$0.3M or 60% is forecast.

Toronto Parking Authority

Chart 1
2016 Approved Budget by Category (\$86.04)

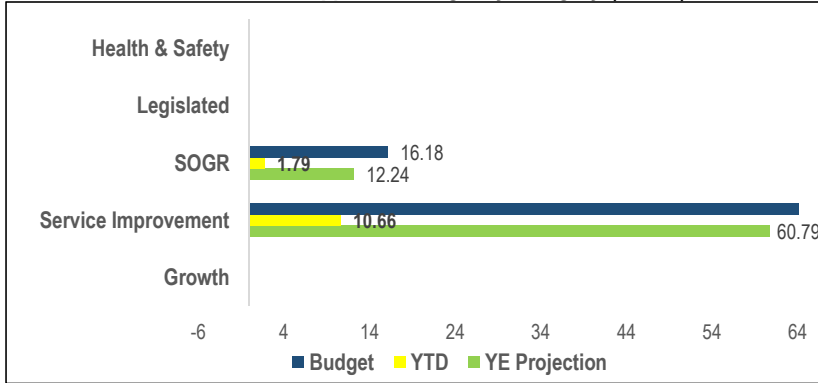


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	55
Service Improvement	27
Growth	
Total # of Projects	82

Chart 2
Project Status (82)

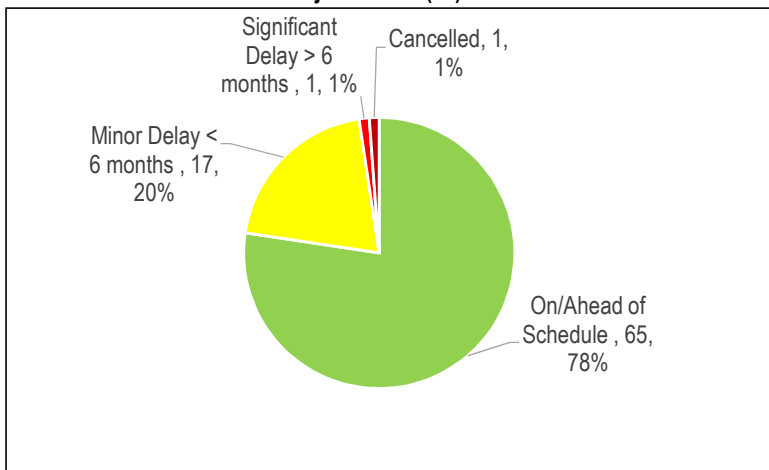


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	17
Community Consultation		
Other*		
Total # of Projects	1	17

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
62.81	20.60	0.50		2.13

Key Discussion Points:

- TPA anticipates that 2 projects totalling \$2.63 million or 3.% of the 2016 Approved Capital Budget will be significantly delayed or cancelled, predominantly due to the unavailability and/or going negotiations of appropriate sites for off street parking facilities, as well as conditions of some site requiring SOGR work. Another 17 projects totalling \$20.6 million will experience minor delays with the expected completion in 2017.
- Remaining spending will be accelerated in the later part of the year. TPA will continue to monitor its capital spending and adjust year-end spending projections as appropriate in the subsequent variance reports .

Toronto Parking Authority

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Structural maintenance & Technology Green Plus (45 projects)	16.182	1.794	11.1%	12.238	75.6%	G	G	# 1	18.711	2.381
Sub-Total	16.182	1.794	11.1%	12.238	75.6%	-	-		18.711	2.381
Service Improvements										
2204, 2212 Eglinton W. (CP 673)	1.130	0.011	1.0%	1.130	100.0%	G	G		2.960	2.126
242 Danforth, E. of Broadview CP 78 expansion	0.449	0.001	0.2%	0.449	100.0%	G	G		0.449	2.807
Pay & Display Upgrade	0.460		0.0%	0.460	100.0%	G	G		2.000	
On-line Credit Card Authorization	0.500		0.0%	0.000	0.0%	R	R	# 2	0.500	
CP 505 Cliveden Expansion	0.500		0.0%	0.500	100.0%	G	G		0.500	
Parking Guidance System	0.977	0.001	0.1%	0.977	100.0%	G	G		0.977	2.874
1220-1222 Wilson Ave P&D 3G Modem & Emulation Board	3.084	0.383	12.4%	3.084	100.0%	G	G		3.084	0.383
St. Clair/ Oakwood 287 Rushton	1.713		0.0%	1.713	100.0%	G	G		3.100	
Rosedale/Woodlawn	3.500		0.0%	3.500	100.0%	G	G		3.500	
Bikeshare Expansion	4.900	3.033	61.9%	4.900	100.0%	G	G		4.900	3.033
Metrolinx	12.240	0.744	6.1%	12.240	100.0%	G	G		12.240	1.810
CP 1 - Addition of 2 Levels	0.319		0.0%	0.319	100.0%	G	G		0.319	-
CP 1 - Addition of 2 Levels 2011	6.000		0.0%		0.0%	Y	Y		6.000	-
775 King Street (CP 272)	9.800		0.0%	9.800	100.0%	Y	Y		9.800	0.014
Chinahouse (CP 655)						Y	Y			
935 Eglinton Ave. East Garage	4.160		0.0%	4.160	100.0%	G	G		4.160	-
Carpark Provisions 2016	0.142	0.283	199.4%	0.285	200.7%	G	G		4.100	1.482
St. Clair - BIA - Oakwood	0.698		0.0%	0.698	100.0%	G	G		2.000	1.901
2300 Lakeshore	0.750		0.0%	0.750	100.0%	G	G		0.750	-
Oakwood E of Eglinton (#2)	0.850		0.0%		0.0%	Y	Y		0.850	-
Pay & Display Machines	0.332	0.005	1.6%	0.332	100.0%	G	G		1.500	1.172
186 Caribou	7.950	0.004	0.1%	7.950	100.0%	G	G		8.000	0.021
30 Roehampton (150 space garage)						G	G			

Toronto Parking Authority

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
CP 15 Redevelopment (JV)	1.000		0.0%	1.000	100.0%	Ⓞ	Ⓞ	# 2	1.000	-
2623 Eglinton Ave. West	0.094	0.001	0.7%	0.094	100.0%	Ⓞ	Ⓞ		2.780	2.687
8 Abitibi	2.130		0.0%	0.000	0.0%	Ⓡ	Ⓡ		2.130	-
437 Rogers Road	0.022	0.003	14.0%	0.022	100.0%	Ⓞ	Ⓞ		0.700	0.681
Forest Hill Village (CP 164 Expansion)	0.237	0.488	205.8%	0.500	211.0%	Ⓞ	Ⓞ		0.750	2.225
Chinahouse (CP 655)	0.086		0.0%	0.086	100.0%				0.100	-
935 Eglinton Ave. East Garage						Ⓞ	Ⓞ			
838 Broadview	3.382	3.287	97.2%	3.382	100.0%	Ⓞ	Ⓞ		3.382	3.287
	2.458	2.414	98.2%	2.458	100.0%	Ⓞ	Ⓞ		2.458	2.414
592 and 598 Gerard East						Ⓞ	Ⓞ			
Sub-Total	69.861	10.658	15.3%	60.787	87.0%	-	-	84.988	28.917	
Total	86.043	12.452	14.5%	73.025	84.9%			103.699	31.298	

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

SOGR projects totalling (\$3.955 million) have been deferred to 2017 in order to coordinate work with the completion of other projects at the same facilities.

Note # 2:

The Carpark 505 (Cliveden) Expansion projects has been deferred to 2018. The Abitibi Carpark project has been cancelled, since an agreement on terms and conditions of purchase/sale could not be reached.

Toronto Water (TW)

Chart 1
2016 Approved Budget by Category (\$851.65)

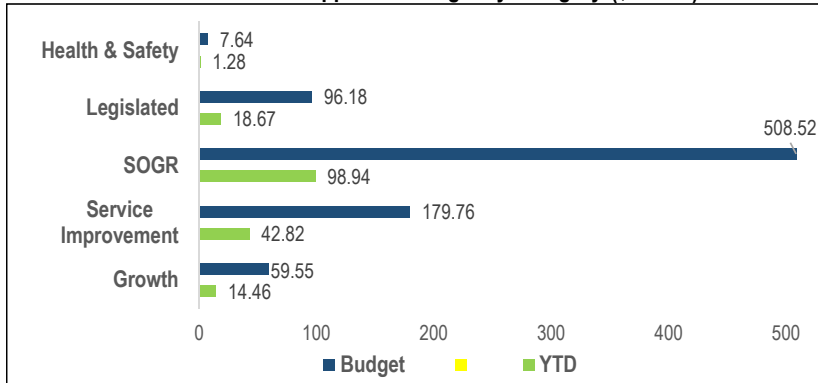


Table 1
2016 Active Projects by Category

Health & Safety	4
Legislated	9
SOGR	21
Service Improvement	20
Growth	11
Total # of Projects	65

Chart 2
Project Status (65)

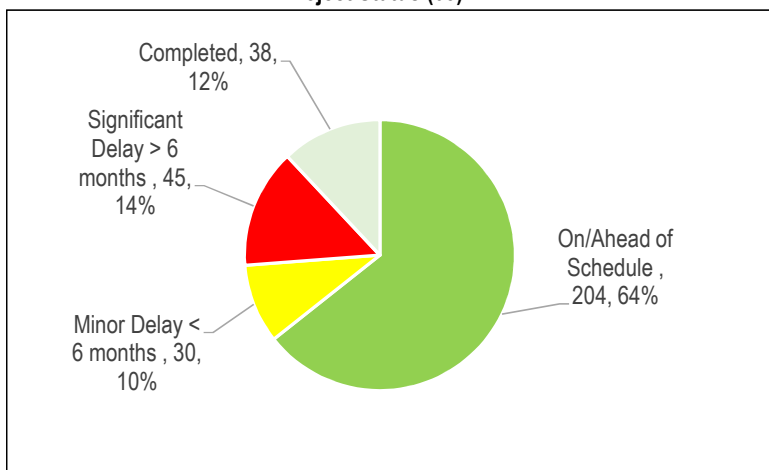


Table 2

Reason for Delay	# of Projects	
	Significant Delay	Minor Delay
Insufficient Staff Resources	9	2
Procurement Issues	4	1
RFQ/RFP Delayed	19	9
Contractor Issues	2	3
Site Conditions	10	8
Co-ordination with Other Projects		
Community Consultation		
Other*	1	7
Total # of Projects	45	30

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
612.28	148.25	84.14	6.98	

Reasons for "Other*" Projects Delay:

It is anticipated that about 8 projects, 7 of which completed, will be delayed pending resolution of legal claims.

Key Discussion Points:

- As of June 30, for year-end, Toronto Water is projecting to be \$695.946 million or 81.7% spent of the approved total 2016 Capital Budget of \$851.653 million. The projected year-end spending rate is consistent with the 10-Year Rate Model completion target for 2016 of 85% for projects funded from the Toronto Water Capital Financing Reserve Fund.
- 72% or \$612.341 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2016.
- \$612.284 million or 64% of projects are on track for scheduled completion. Most capital projects are multi-year or on-going expenditures with completion dates in future years. Current spending is consistent with construction schedules.
- The following multi-year projects account for approximately 69.4% of the year-to-date spending: *Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers* projects (\$68.520 million or 19.3% of the 2016 Approved Capital Budget); *Improvements at Ashbridges Bat Treatment Plant* (\$15.459 million or 15.1% of the 2016 Approved Capital Budget); *Improvements at Highland Creek Treatment Plant* (\$15.504 million or 31.1% of the 2016 Approved Capital Budget); *Wet Weather Flow* (\$17.695 million or 28.3% of the 2016 Approved Capital Budget); and *Automated Meter Reading (AMR) Program* (\$5.071 million or 61.1% of the 2016 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Water Treatment - Storage & Pumping Stations	0.026	0.001	3.8%	0.001	3.8%	G	G		0.635	0.610
Ashbridges Bay Treatment Plant (ABTP)	4.880	1.132	23.2%	4.015	82.3%	G	G		31.010	17.152
Humber Treatment Plant (HTP)	2.462	0.100	4.1%	1.560	63.4%	Y	Y		21.154	12.687
Yards & Facilities	0.272	0.043	15.8%	0.250	91.9%	G	G		0.300	0.071
Sub-Total	7.640	1.276	16.7%	5.826	76.3%	-	-		53.099	30.520
Legislated										
Water Service Replacement	41.557	2.834	6.8%	24.663	59.3%	Y	Y		224.928	141.725
Pumping Stations	4.493	0.413	9.2%	2.286	50.9%	Y	Y		40.857	13.135
Water Treatment - Storage & Pumping Stations	0.797	0.087	10.9%	0.229	28.7%	Y	Y		11.660	10.550
Ashbridges Bay Treatment Plant (ABTP)	7.610	0.765	10.1%	4.940	64.9%	Y	Y		58.808	6.544
Highland Creek Treatment Plant (HCTP)	18.025	7.016	38.9%	12.673	70.3%	G	G		83.785	35.096
Humber Treatment Plant (HTP)	21.130	4.713	22.3%	15.100	71.5%	G	G		51.616	31.814
R.L. Clark Treatment Plant	0.200	0.030	15.0%	0.153	76.5%	G	G		1.870	0.584
Island Treatment Plant	2.270	2.813	123.9%	8.238	362.9%	G	G		27.475	3.184
Yards & Facilities	0.100	0.001	1.0%	0.005	5.0%	R	R		0.812	0.513
Sub-Total	96.182	18.672	19.4%	68.287	71.0%	-	-		501.811	243.145
State of Good Repair										
Business & Technology	1.778	0.043	2.4%	1.643	92.4%	G	G		7.704	5.968
Linear Engineering	56.578	21.831	38.6%	54.859	97.0%	G	G		338.123	156.148
Sewer Rehabilitation	57.163	12.227	21.4%	51.793	90.6%	G	G		242.886	139.919
Sewer Replacment	21.062	3.927	18.6%	25.465	120.9%	R	R		148.478	84.412
Watermain Cleaning & Lining	53.965	2.682	5.0%	48.758	90.4%	G	G		350.940	223.360
Watermain Replacement	62.520	7.651	12.2%	62.276	99.6%	G	G		330.787	232.541
Water Service Replacement	6.977	3.073	44.0%	6.978	100.0%	G	G		27.490	18.821
Pumping Stations	1.758	0.509	29.0%	2.247	127.8%	R	R		29.142	27.885
Trunk Watermains	14.957	2.488	16.6%	13.674	91.4%	G	G		188.701	153.209
Water Treatment - Storage & Pumping Stations	13.969	1.970	14.1%	7.529	53.9%	Y	Y		98.207	21.306
Trunk Sewers	34.190	4.193	12.3%	20.864	61.0%	Y	Y		239.193	138.662
Ashbridges Bay Treatment Plant (ABTP)	87.739	13.162	15.0%	51.922	59.2%	Y	Y		675.036	329.840
Highland Creek Treatment Plant (HCTP)	27.705	7.553	27.3%	13.954	50.4%	Y	Y		257.851	137.141
Humber Treatment Plant (HTP)	25.861	4.772	18.5%	22.971	88.8%	G	G		420.976	112.406

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
R.L. Clark Treatment Plant	10.159	7.053	69.4%	12.537	123.4%	R	R		103.070	63.109
R.C. Harris Treatment Plant	12.960	3.608	27.8%	11.129	85.9%	G	G		68.638	34.994
F.J. Horgan Treatment Plant	3.097	0.343	11.1%	1.872	60.4%	Y	Y		11.591	3.235
Island Treatment Plant	5.340	0.900	16.9%	2.021	37.8%	R	R		23.953	5.596
Wet Weather Flow	3.940	0.125	3.2%	2.834	71.9%	G	G		30.564	4.078
Wet Weather Flow - Stream Restoration	6.464	0.830	12.8%	5.345	82.7%	G	G		102.249	45.547
Yards & Facilities	0.338	0.002	0.6%	0.393	116.3%	R	R		2.548	1.817
Sub-Total	508.520	98.942	19.5%	421.064	82.8%	-	-		3,698.127	1,939.994
Service Improvements										
Automated Meter Reading System (AMR)	8.299	5.071	61.1%	6.817	82.1%	G	G		221.230	207.562
Basement Flooding	65.957	10.416	15.8%	40.239	61.0%	Y	Y		773.919	238.309
Basement Flooding - Subsidy	5.500	2.395	43.5%	5.500	100.0%	G	G		49.093	34.988
Business & Technology	12.592	2.515	20.0%	8.556	67.9%	Y	Y		79.374	15.830
Linear Engineering	0.600	0.002	0.3%	0.500	83.3%	G	G		11.282	2.684
Watermain Replacement	1.457	0.306	21.0%	0.795	54.6%	Y	Y		9.064	7.576
Pumping Stations	0.833	0.168	20.2%	0.418	50.2%	Y	Y		3.208	2.356
Trunk Watermains	2.853	0.099	3.5%	0.200	7.0%	R	R		6.352	0.184
Water Treatment - Storage & Pumping Stations	13.207	0.616	4.7%	11.483	86.9%	G	G		62.646	9.991
Trunk Sewers	0.118			0.059	50.0%	G	G		6.989	6.871
New Sewers	0.001					G	G		36.841	36.840
Ashbridges Bay Treatment Plant (ABTP)	2.220	0.399	18.0%	1.205	54.3%	Y	Y		80.786	69.661
Highland Creek Treatment Plant (HCTP)	3.585	0.935	26.1%	2.024	56.5%	Y	Y		98.354	17.587
Humber Treatment Plant (HTP)	2.247	0.541	24.1%	1.380	61.4%	Y	Y		58.386	50.300
R.C. Harris Treatment Plant	0.452	0.012	2.7%	0.253	56.0%	Y	Y		6.495	2.119
F.J. Horgan Treatment Plant	1.710	0.030	1.8%	1.515	88.6%	G	G		8.214	0.063
Island Treatment Plant	0.757	0.014	1.8%	0.185	24.4%	R	R		30.905	26.549
Waterfront	2.621	2.132	81.3%	7.017	267.7%	R	R		24.858	24.369
Wet Weather Flow	52.205	16.740	32.1%	51.720	99.1%	G	G		279.872	139.898
Yards & Facilities	2.550	0.430	16.9%	1.977	77.5%	G	G		25.571	20.377
Sub-Total	179.764	42.821	23.8%	141.843	78.9%	-	-		1,873.439	914.114
Growth Related										
Linear Engineering	0.863	0.027	3.1%	0.455	52.7%	Y	Y		2.705	0.144
New Connections	27.100	11.342	41.9%	36.000	132.8%	R	R		202.507	152.249
New Sewers	5.740	0.003	0.1%	5.683	99.0%	G	G		38.537	7.310
Watermain Replacement	19.244	2.614	13.6%	14.413	74.9%	G	G		74.347	23.010
Pumping Stations	2.936	0.099	3.4%	0.602	20.5%	R	R		26.694	4.136
Trunk Watermains	0.650	0.023	3.5%	0.450	69.2%	Y	Y		2.121	0.246

Toronto Water (TW)

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Water Treatment - Storage & Pumping Stations	0.535	0.028	5.2%	0.256	47.9%	Ⓡ	Ⓡ		6.444	5.689
Trunk Sewers	1.053	0.191	18.1%	0.582	55.3%	Ⓨ	Ⓨ		4.031	2.416
Ashbridges Bay Treatment Plant (ABTP)	0.250					Ⓡ	Ⓡ		2.000	
F.J. Horgan Treatment Plant	0.135		0.0%	0.023	17.0%	Ⓡ	Ⓡ		209.177	209.042
Water Efficiency Plan	0.541	0.130	24.0%	0.460	85.0%	Ⓞ	Ⓞ		11.418	10.487
Highland Creek Treatment Plant (HCTP)	0.500					Ⓡ	Ⓡ		8.640	7.140
Sub-Total	59.547	14.457	24.3%	58.924	99.0%	-	-		588.621	421.869
Total	851.653	176.168	20.7%	695.944	81.7%				6,715.097	3,549.642

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Table above provides a summary of projects by category on a program area basis. The 2016 cashflows presented in this table will be adjusted to reflect the fact that some of the projects are being delivered ahead of schedule in 2016, while others may be deferred to 2017 and subsequent years. Toronto Water is preparing a reallocation report to align 2016 cashflows with remaining value of the contracts.

Note # 2:

The projected year-end spending rate on a program area basis is consistent with the 10-Year Rate Model completion target for 2016 of 85% for projects funded from the Toronto Water Capital Financing Reserve Fund, as well as Toronto Water's spending rates in 2015 and 2016.