



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
GROSS EXPENDITURES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	2,978	2,974	(4)	(0.1%)		2,974	(4)	(0.1%)
Children's Services	473,539	479,083	5,544	1.2%	455	479,538	5,999	1.3%
Court Services	50,002	51,104	1,103	2.2%	855	51,959	1,958	3.9%
Economic Development & Culture	78,163	79,305	1,143	1.5%	55	79,360	1,198	1.5%
Toronto Paramedic Services	204,913	210,484	5,571	2.7%		210,484	5,571	2.7%
Long-Term Care Homes & Services	254,570	255,639	1,069	0.4%	1,342	256,981	2,411	0.9%
Parks, Forestry & Recreation	451,957	451,054	(904)	(0.2%)	2,482	453,536	1,578	0.3%
Shelter, Support & Housing Administration	687,288	755,961	68,673	10.0%	100	756,060	68,773	10.0%
Social Development, Finance & Administration	54,159	48,830	(5,329)	(9.8%)	259	49,089	(5,070)	(9.4%)
Toronto Employment & Social Services	1,100,880	1,083,234	(17,646)	(1.6%)		1,083,234	(17,646)	(1.6%)
Sub-Total Citizen Centred Services "A"	3,358,448	3,417,668	59,220	1.8%	5,547	3,423,215	64,767	1.9%
Citizen Centred Services "B"								
City Planning	45,752	46,808	1,055	2.3%	377	47,185	1,433	3.1%
Fire Services	433,981	439,160	5,179	1.2%	469	439,629	5,648	1.3%
Municipal Licensing & Standards	50,735	51,865	1,130	2.2%	183	52,048	1,313	2.6%
Policy, Planning, Finance & Administration	22,208	21,141	(1,066)	(4.8%)		21,141	(1,066)	(4.8%)
Engineering & Construction Services	71,416	72,279	864	1.2%	494	72,774	1,358	1.9%
Toronto Building	53,825	54,852	1,027	1.9%	1,185	56,037	2,211	4.1%
Transportation Services	388,902	395,410	6,508	1.7%	1,315	396,725	7,823	2.0%
Sub-Total Citizen Centred Services "B"	1,066,819	1,081,516	14,696	1.4%	4,023	1,085,539	18,720	1.8%
Internal Services								
Office of the Chief Financial Officer	16,731	16,673	(58)	(0.3%)	178	16,852	120	0.7%
Office of the Treasurer	76,796	70,853	(5,944)	(7.7%)	1,931	72,784	(4,012)	(5.2%)
Facilities, Real Estate, Environment & Energy	194,264	194,646	382	0.2%		194,646	382	0.2%
Fleet Services	52,088	53,907	1,819	3.5%		53,907	1,819	3.5%
311 Toronto	18,975	17,624	(1,351)	(7.1%)		17,624	(1,351)	(7.1%)
Information & Technology	125,833	127,737	1,904	1.5%		127,737	1,904	1.5%
Sub-Total Internal Services	484,689	481,440	(3,249)	(0.7%)	2,110	483,550	(1,139)	(0.2%)
City Manager								
City Manager's Office	55,309	54,014	(1,295)	(2.3%)	399	54,413	(896)	(1.6%)
Sub-Total City Manager	55,309	54,014	(1,295)	(2.3%)	399	54,413	(896)	(1.6%)
Other City Programs								
City Clerk's Office	50,279	49,622	(658)	(1.3%)		49,622	(658)	(1.3%)
Legal Services	50,921	52,847	1,926	3.8%	4,083	56,930	6,009	11.8%
Mayor's Office	2,311	2,251	(60)	(2.6%)		2,251	(60)	(2.6%)
City Council	20,938	20,435	(503)	(2.4%)		20,435	(503)	(2.4%)
Sub-Total Other City Programs	124,449	125,154	705	0.6%	4,083	129,238	4,788	3.8%
Accountability Offices								
Auditor General's Office	5,033	4,902	(131)	(2.6%)		4,902	(131)	(2.6%)
Integrity Commissioner's Office	485	507	22	4.5%		507	22	4.5%
Office of the Lobbyist Registrar	1,156	1,154	(2)	(0.2%)		1,154	(2)	(0.2%)
Office of the Ombudsman	1,834	1,810	(24)	(1.3%)		1,810	(24)	(1.3%)
Sub-Total Council Appointed Programs	8,508	8,373	(135)	(1.6%)		8,373	(135)	(1.6%)
TOTAL - CITY OPERATIONS	5,098,222	5,168,164	69,942	1.4%	16,163	5,184,327	86,105	1.7%
Agencies								
Toronto Public Health	244,079	242,518	(1,561)	(0.6%)		242,518	(1,561)	(0.6%)
Toronto Public Library	194,767	198,371	3,603	1.9%		198,371	3,603	1.9%
Association of Community Centres	7,970	8,105	135	1.7%		8,105	135	1.7%
Exhibition Place	36,575	37,282	707	1.9%		37,282	707	1.9%
Heritage Toronto	766	795	29	3.8%		795	29	3.8%
Theatres	23,123	28,425	5,302	22.9%		28,425	5,302	22.9%
Toronto Zoo	51,065	52,086	1,021	2.0%		52,086	1,021	2.0%
Arena Boards of Management	8,642	9,013	371	4.3%		9,013	371	4.3%
Yonge-Dundas Square	2,332	2,352	20	0.9%		2,352	20	0.9%
Toronto & Region Conservation Authority	43,044	43,532	488	1.1%		43,532	488	1.1%
Toronto Transit Commission - Conventional	1,736,756	1,802,885	66,128	3.8%		1,802,885	66,128	3.8%
Toronto Transit Commission - Wheel Trans	123,666	151,169	27,503	22.2%		151,169	27,503	22.2%
Toronto Police Service	1,132,208	1,127,817	(4,391)	(0.4%)		1,127,817	(4,391)	(0.4%)
Toronto Police Services Board	3,052	2,809	(243)	(8.0%)		2,809	(243)	(8.0%)
TOTAL - AGENCIES	3,608,046	3,707,159	99,113	2.7%		3,707,159	99,113	2.7%



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GROSS EXPENDITURES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	212,607	293,902	81,295	38.2%		293,902	81,295	38.2%
Technology Sustainment	17,912	17,912				17,912		
Debt Charges	486,679	529,529	42,850	8.8%		529,529	42,850	8.8%
Capital & Corporate Financing	717,198	841,343	124,145	17.3%		841,343	124,145	17.3%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	61,420	108,591	47,172	76.8%		108,591	47,172	76.8%
Assessment Function (MPAC)	40,670	42,270	1,600	3.9%		42,270	1,600	3.9%
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities	65,875	70,829	4,953	7.5%		70,829	4,953	7.5%
Tax Rebates for Registered Charities	7,157	7,157				7,157		
Programs Funded from Reserve Funds	130,435	140,881	10,447	8.0%		140,881	10,447	8.0%
Other Corporate Expenditures	51,531	50,763	(769)	(1.5%)		50,763	(769)	(1.5%)
Insurance Premiums & Claims	300	4,300	4,000	1333.3%		4,300	4,000	1333.3%
Parking Tag Enforcement & Operations Exp	65,580	65,701	121	0.2%	440	66,141	561	0.9%
Vacancy Rebate Program	23,000	23,000				23,000		
Heritage Property Taxes Rebate	2,000	1,750	(250)	(12.5%)		1,750	(250)	(12.5%)
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling		500	500	n/a		500	500	n/a
Solid Waste Management Services Rebate	153,802	151,602	(2,200)	(1.4%)		151,602	(2,200)	(1.4%)
Non-Program Expenditures	601,770	667,344	65,574	10.9%	440	667,784	66,014	11.0%
<u>Non Program Revenues</u>								
Tax Stabilization Reserve (Prior Year Surplus)				n/a				n/a
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	46,428	47,810	1,381	3.0%		47,810	1,381	3.0%
Third Party Sign Tax	1,116	1,116				1,116		
Interest/Investment Earnings	1,132	1,151	19	1.6%		1,151	19	1.6%
Other Corporate Revenues	2,092	4,762	2,670	127.7%		4,762	2,670	127.7%
Dividend Income				n/a				n/a
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues	9,380		(9,380)	(100.0%)			(9,380)	(100.0%)
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Woodbine Slots Revenues				n/a				n/a
Gaming & Registry Revenues	709	709				709		
Court Services Fine Revenue				n/a				n/a
Non-Program Revenues	60,857	55,548	(5,310)	(8.7%)		55,548	(5,310)	(8.7%)
TOTAL - CORPORATE ACCOUNTS	1,379,825	1,564,234	184,409	13.4%	440	1,564,674	184,849	13.4%
				n/a				
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	10,086,093	10,439,558	353,465	3.5%	16,603	10,456,161	370,068	3.7%
TOTAL LEVY OPERATING BUDGET	10,086,093	10,439,558	353,465	3.5%	16,603	10,456,161	370,068	3.7%
Special Levy for Scarborough Subway	40,699	40,699		0.0%		40,699		0.0%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	10,126,792	10,480,257	353,465	3.5%	16,603	10,496,860	370,068	3.7%
NON LEVY OPERATION								
Solid Waste Management Services	388,938	403,445	14,506	3.7%	117	403,562	14,623	3.8%
Toronto Parking Authority	84,743	92,637	7,894	9.3%		92,637	7,894	9.3%
Toronto Water	1,158,713	1,231,928	73,215	6.3%		1,231,928	73,215	6.3%
TOTAL NON LEVY OPERATING BUDGET	1,632,394	1,728,010	95,616	5.9%	117	1,728,127	95,733	5.9%
GRAND TOTAL	11,759,186	12,208,267	449,081	3.8%	16,720	12,224,987	465,801	4.0%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
REVENUES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	1,777	1,804	27	1.5%		1,804	27	1.5%
Children's Services	395,417	402,955	7,538	1.9%	455	403,410	7,993	2.0%
Court Services	41,457	41,858	401	1.0%	11	41,869	412	1.0%
Economic Development & Culture	19,221	18,133	(1,088)	(5.7%)	55	18,188	(1,033)	(5.4%)
Toronto Paramedic Services	125,991	132,295	6,303	5.0%		132,295	6,303	5.0%
Long-Term Care Homes & Services	206,077	208,316	2,239	1.1%	1,342	209,658	3,581	1.7%
Parks, Forestry & Recreation	135,872	135,659	(213)	(0.2%)	2,749	138,409	2,536	1.9%
Shelter, Support & Housing Administration	338,873	355,694	16,821	5.0%	100	355,794	16,921	5.0%
Social Development, Finance & Administration	22,136	17,018	(5,119)	(23.1%)	259	17,276	(4,860)	(22.0%)
Toronto Employment & Social Services	963,137	972,683	9,546	1.0%		972,683	9,546	1.0%
Sub-Total Citizen Centred Services "A"	2,249,958	2,286,415	36,457	1.6%	4,970	2,291,386	41,428	1.8%
Citizen Centred Services "B"								
City Planning	30,058	31,516	1,457	4.8%	377	31,893	1,835	6.1%
Fire Services	15,329	16,087	758	4.9%	1,015	17,101	1,773	11.6%
Municipal Licensing & Standards	30,842	31,339	497	1.6%	1,333	32,672	1,830	5.9%
Policy, Planning, Finance & Administration	12,448	12,033	(415)	(3.3%)		12,033	(415)	(3.3%)
Engineering & Construction Services	63,799	68,547	4,748	7.4%	494	69,041	5,242	8.2%
Toronto Building	64,580	65,607	1,027	1.6%	1,185	66,791	2,211	3.4%
Transportation Services	181,260	179,036	(2,223)	(1.2%)	8,905	187,941	6,682	3.7%
Sub-Total Citizen Centred Services "B"	398,315	404,164	5,849	1.5%	13,309	417,473	19,158	4.8%
Internal Services								
Office of the Chief Financial Officer	6,904	7,102	198	2.9%	178	7,280	376	5.4%
Office of the Treasurer	47,813	43,459	(4,354)	(9.1%)	1,103	44,562	(3,252)	(6.8%)
Facilities, Real Estate, Environment & Energy	124,939	127,090	2,151	1.7%		127,090	2,151	1.7%
Fleet Services	52,088	54,079	1,991	3.8%		54,079	1,991	3.8%
311 Toronto	9,080	7,986	(1,094)	(12.0%)		7,986	(1,094)	(12.0%)
Information & Technology	51,584	54,130	2,546	4.9%		54,130	2,546	4.9%
Sub-Total Internal Services	292,408	293,846	1,438	0.5%	1,281	295,127	2,719	0.9%
City Manager								
City Manager's Office	7,754	7,685	(69)	(0.9%)	399	8,084	330	4.3%
Sub-Total City Manager	7,754	7,685	(69)	(0.9%)	399	8,084	330	4.3%
Other City Programs								
City Clerk's Office	17,813	18,000	187	1.0%		18,000	187	1.0%
Legal Services	30,587	33,323	2,736	8.9%	1,216	34,539	3,952	12.9%
Mayor's Office				n/a				n/a
City Council	40	80	40	100.0%		80	40	100.0%
Sub-Total Other City Programs	48,440	51,402	2,962	6.1%	1,216	52,619	4,178	8.6%
Accountability Offices								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Council Appointed Programs				n/a				n/a
TOTAL - CITY OPERATIONS	2,996,875	3,043,513	46,637	1.6%	21,176	3,064,689	67,813	2.3%
Agencies								
Toronto Public Health	185,156	183,836	(1,320)	(0.7%)		183,836	(1,320)	(0.7%)
Toronto Public Library	17,593	19,608	2,016	11.5%		19,608	2,016	11.5%
Association of Community Centres	273	296	23	8.4%		296	23	8.4%
Exhibition Place	36,732	37,445	713	1.9%		37,445	713	1.9%
Heritage Toronto	460	497	37	8.1%		497	37	8.1%
Theatres	17,627	23,172	5,546	31.5%		23,172	5,546	31.5%
Toronto Zoo	39,180	40,512	1,332	3.4%		40,512	1,332	3.4%
Arena Boards of Management	8,652	9,033	381	4.4%		9,033	381	4.4%
Yonge-Dundas Square	1,945	1,975	30	1.5%		1,975	30	1.5%
Toronto & Region Conservation Authority	39,570	39,971	401	1.0%		39,971	401	1.0%
Toronto Transit Commission - Conventional	1,243,130	1,257,822	14,692	1.2%		1,257,822	14,692	1.2%
Toronto Transit Commission - Wheel Trans	6,954	8,492	1,538	22.1%		8,492	1,538	22.1%
Toronto Police Service	127,464	121,252	(6,212)	(4.9%)		121,252	(6,212)	(4.9%)
Toronto Police Services Board	750	500	(250)	(33.3%)		500	(250)	(33.3%)
TOTAL - AGENCIES	1,725,484	1,744,411	18,927	1.1%		1,744,411	18,927	1.1%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
REVENUES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current								n/a
Technology Sustainment								n/a
Debt Charges	23,306	24,180	874	3.7%		24,180	874	3.7%
Capital & Corporate Financing	23,306	24,180	874	3.7%		24,180	874	3.7%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	32,204	28,895	(3,309)	(10.3%)		28,895	(3,309)	(10.3%)
Assessment Function (MPAC)				n/a				n/a
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities				n/a				n/a
Tax Rebates for Registered Charities	7,157	7,157				7,157		
Programs Funded from Reserve Funds	130,435	140,881	10,447	8.0%		140,881	10,447	8.0%
Other Corporate Expenditures	7,246	6,264	(981)	(13.5%)		6,264	(981)	(13.5%)
Insurance Premiums & Claims				n/a				n/a
Parking Tag Enforcement & Operations Exp				n/a				n/a
Vacancy Rebate Program				n/a				n/a
Heritage Property Taxes Rebate				n/a				n/a
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate				n/a				n/a
Non-Program Expenditures	177,042	183,198	6,156	3.5%		183,198	6,156	3.5%
<u>Non Program Revenues</u>								
Tax Stabilization Reserve (Prior Year Surplus)				n/a				n/a
Payments in Lieu of Taxes	102,830	100,523	(2,307)	(2.2%)		100,523	(2,307)	(2.2%)
Supplementary Taxes	40,700	35,000	(5,700)	(14.0%)		35,000	(5,700)	(14.0%)
Tax Penalty Revenue	29,000	29,000				29,000		
Municipal Land Transfer Tax	532,028	632,810	100,781	18.9%		632,810	100,781	18.9%
Third Party Sign Tax	11,952	12,152	200	1.7%		12,152	200	1.7%
Interest/Investment Earnings	117,995	106,557	(11,438)	(9.7%)		106,557	(11,438)	(9.7%)
Other Corporate Revenues	11,221	8,921	(2,300)	(20.5%)		8,921	(2,300)	(20.5%)
Dividend Income	67,500	60,000	(7,500)	(11.1%)		60,000	(7,500)	(11.1%)
Provincial Gas Tax	91,600	91,600				91,600		
Parking Authority Revenues	56,327	42,734	(13,592)	(24.1%)		42,734	(13,592)	(24.1%)
Administrative Support Recoveries - Water	18,973	18,973				18,973		
Administrative Support Recoveries - Health & EMS	16,327	16,327				16,327		
Parking Tag Enforcement & Operations Rev	102,414	106,455	4,042	3.9%	6,112	112,567	10,154	9.9%
Other Tax Revenues	13,499	13,095	(405)	(3.0%)		13,095	(405)	(3.0%)
Woodbine Slots Revenues	15,500	16,000	500	3.2%		16,000	500	3.2%
Gaming & Registry Revenues	4,297	4,530	234	5.4%		4,530	234	5.4%
Court Services Fine Revenue				n/a				n/a
Non-Program Revenues	1,232,163	1,294,678	62,515	5.1%	6,112	1,300,789	68,627	5.6%
TOTAL - CORPORATE ACCOUNTS	1,432,511	1,502,056	69,545	4.9%	6,112	1,508,168	75,657	5.3%
				n/a				
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	6,154,870	6,289,980	135,110	2.2%	27,288	6,317,267	162,397	2.6%
TOTAL LEVY OPERATING BUDGET	6,154,870	6,289,980	135,110	2.2%	27,288	6,317,267	162,397	2.6%
Special Levy for Scarborough Subway								
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	6,154,870	6,289,980	135,110	2.2%	27,288	6,317,267	162,397	2.6%
NON LEVY OPERATION								
Solid Waste Management Services	388,938	403,562	14,623	3.8%		403,562	14,623	3.8%
Toronto Parking Authority	136,988	156,051	19,063	13.9%		156,051	19,063	13.9%
Toronto Water	1,158,713	1,231,928	73,215	6.3%		1,231,928	73,215	6.3%
TOTAL NON LEVY OPERATING BUDGET	1,684,640	1,791,541	106,902	6.3%	0	1,791,541	106,902	6.3%
GRAND TOTAL	7,839,510	8,081,521	242,011	3.1%	27,288	8,108,809	269,299	3.4%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
NET EXPENDITURES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	1,201	1,170	(31)	(2.6%)		1,170	(31)	(2.6%)
Children's Services	78,122	76,128	(1,994)	(2.6%)		76,128	(1,994)	(2.6%)
Court Services	8,545	9,246	701	8.2%	844	10,090	1,546	18.1%
Economic Development & Culture	58,941	61,172	2,230	3.8%		61,172	2,230	3.8%
Toronto Paramedic Services	78,922	78,189	(732)	(0.9%)		78,189	(732)	(0.9%)
Long-Term Care Homes & Services	48,493	47,323	(1,170)	(2.4%)		47,323	(1,170)	(2.4%)
Parks, Forestry & Recreation	316,085	315,395	(690)	(0.2%)	(267)	315,127	(958)	(0.3%)
Shelter, Support & Housing Administration	348,415	400,266	51,852	14.9%		400,266	51,852	14.9%
Social Development, Finance & Administration	32,023	31,812	(210)	(0.7%)		31,812	(210)	(0.7%)
Toronto Employment & Social Services	137,743	110,551	(27,192)	(19.7%)		110,551	(27,192)	(19.7%)
Sub-Total Citizen Centred Services "A"	1,108,490	1,131,252	22,762	2.1%	577	1,131,829	23,339	2.1%
Citizen Centred Services "B"								
City Planning	15,694	15,292	(402)	(2.6%)		15,292	(402)	(2.6%)
Fire Services	418,653	423,074	4,421	1.1%	(546)	422,528	3,875	0.9%
Municipal Licensing & Standards	19,893	20,526	633	3.2%	(1,150)	19,376	(517)	(2.6%)
Policy, Planning, Finance & Administration	9,759	9,108	(651)	(6.7%)		9,108	(651)	(6.7%)
Engineering & Construction Services	7,617	3,732	(3,885)	(51.0%)	0	3,732	(3,885)	(51.0%)
Toronto Building	(10,755)	(10,755)	(0)	0.0%		(10,755)	(0)	0.0%
Transportation Services	207,642	216,373	8,731	4.2%	(7,590)	208,784	1,141	0.5%
Sub-Total Citizen Centred Services "B"	668,504	677,351	8,847	1.3%	(9,286)	668,066	(438)	(0.1%)
Internal Services								
Office of the Chief Financial Officer	9,828	9,571	(256)	(2.6%)	0	9,571	(256)	(2.6%)
Office of the Treasurer	28,983	27,394	(1,590)	(5.5%)	829	28,223	(761)	(2.6%)
Facilities, Real Estate, Environment & Energy	69,326	67,556	(1,769)	(2.6%)		67,556	(1,769)	(2.6%)
Fleet Services		(172)	(172)	n/a		(172)	(172)	n/a
311 Toronto	9,895	9,638	(257)	(2.6%)		9,638	(257)	(2.6%)
Information & Technology	74,249	73,607	(642)	(0.9%)		73,607	(642)	(0.9%)
Sub-Total Internal Services	192,280	187,594	(4,686)	(2.4%)	829	188,423	(3,857)	(2.0%)
City Manager								
City Manager's Office	47,555	46,329	(1,226)	(2.6%)		46,329	(1,226)	(2.6%)
Sub-Total City Manager	47,555	46,329	(1,226)	(2.6%)		46,329	(1,226)	(2.6%)
Other City Programs								
City Clerk's Office	32,466	31,622	(844)	(2.6%)		31,622	(844)	(2.6%)
Legal Services	20,334	19,524	(810)	(4.0%)	2,867	22,391	2,057	10.1%
Mayor's Office	2,311	2,251	(60)	(2.6%)		2,251	(60)	(2.6%)
City Council	20,898	20,355	(543)	(2.6%)		20,355	(543)	(2.6%)
Sub-Total Other City Programs	76,009	73,752	(2,257)	(3.0%)	2,867	76,619	610	0.8%
Accountability Offices								
Auditor General's Office	5,033	4,902	(131)	(2.6%)		4,902	(131)	(2.6%)
Integrity Commissioner's Office	485	507	22	4.5%		507	22	4.5%
Office of the Lobbyist Registrar	1,156	1,154	(2)	(0.2%)		1,154	(2)	(0.2%)
Office of the Ombudsman	1,834	1,810	(24)	(1.3%)		1,810	(24)	(1.3%)
Sub-Total Council Appointed Programs	8,508	8,373	(135)	(1.6%)		8,373	(135)	(1.6%)
TOTAL - CITY OPERATIONS	2,101,347	2,124,652	23,305	1.1%	(5,013)	2,119,639	18,292	0.9%
Agencies								
Toronto Public Health	58,923	58,682	(241)	(0.4%)		58,682	(241)	(0.4%)
Toronto Public Library	177,175	178,762	1,588	0.9%		178,762	1,588	0.9%
Association of Community Centres	7,696	7,808	112	1.5%		7,808	112	1.5%
Exhibition Place	(157)	(163)	(6)	3.7%		(163)	(6)	3.7%
Heritage Toronto	306	298	(8)	(2.6%)		298	(8)	(2.6%)
Theatres	5,497	5,253	(244)	(4.4%)		5,253	(244)	(4.4%)
Toronto Zoo	11,885	11,574	(311)	(2.6%)		11,574	(311)	(2.6%)
Arena Boards of Management	(10)	(20)	(10)	99.7%		(20)	(10)	99.7%
Yonge-Dundas Square	387	377	(10)	(2.6%)		377	(10)	(2.6%)
Toronto & Region Conservation Authority	3,474	3,561	87	2.5%		3,561	87	2.5%
Toronto Transit Commission - Conventional	493,627	545,063	51,436	10.4%		545,063	51,436	10.4%
Toronto Transit Commission - Wheel Trans	116,712	142,678	25,965	22.2%		142,678	25,965	22.2%
Toronto Police Service	1,004,744	1,006,565	1,820	0.2%		1,006,565	1,820	0.2%
Toronto Police Services Board	2,302	2,309	7	0.3%		2,309	7	0.3%
TOTAL - AGENCIES	1,882,562	1,962,748	80,186	4.3%		1,962,748	80,186	4.3%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
NET EXPENDITURES

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	212,607	293,902	81,295	38.2%		293,902	81,295	38.2%
Technology Sustainment	17,912	17,912				17,912		
Debt Charges	463,373	505,349	41,976	9.1%		505,349	41,976	9.1%
Capital & Corporate Financing	693,891	817,163	123,271	17.8%		817,163	123,271	17.8%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	29,216	79,696	50,480	172.8%		79,696	50,480	172.8%
Assessment Function (MPAC)	40,670	42,270	1,600	3.9%		42,270	1,600	3.9%
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities	65,875	70,829	4,953	7.5%		70,829	4,953	7.5%
Tax Rebates for Registered Charities				n/a				n/a
Programs Funded from Reserve Funds		(0)	(0)	n/a		(0)	(0)	n/a
Other Corporate Expenditures	44,286	44,498	213	0.5%		44,498	213	0.5%
Insurance Premiums & Claims	300	4,300	4,000	1333.3%		4,300	4,000	1333.3%
Parking Tag Enforcement & Operations Exp	65,580	65,701	121	0.2%	440	66,141	561	0.9%
Vacancy Rebate Program	23,000	23,000				23,000		
Heritage Property Taxes Rebate	2,000	1,750	(250)	(12.5%)		1,750	(250)	(12.5%)
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling		500	500	n/a		500	500	n/a
Solid Waste Management Services Rebate	153,802	151,602	(2,200)	(1.4%)		151,602	(2,200)	(1.4%)
Non-Program Expenditures	424,728	484,145	59,417	14.0%	440	484,585	59,857	14.1%
<u>Non Program Revenues</u>								
Tax Stabilization Reserve (Prior Year Surplus)				n/a				n/a
Payments in Lieu of Taxes	(102,830)	(100,523)	2,307	(2.2%)		(100,523)	2,307	(2.2%)
Supplementary Taxes	(40,700)	(35,000)	5,700	(14.0%)		(35,000)	5,700	(14.0%)
Tax Penalty Revenue	(29,000)	(29,000)				(29,000)		
Municipal Land Transfer Tax	(485,600)	(585,000)	(99,400)	20.5%		(585,000)	(99,400)	20.5%
Third Party Sign Tax	(10,836)	(11,036)	(200)	1.8%		(11,036)	(200)	1.8%
Interest/Investment Earnings	(116,863)	(105,406)	11,457	(9.8%)		(105,406)	11,457	(9.8%)
Other Corporate Revenues	(9,130)	(4,160)	4,970	(54.4%)		(4,160)	4,970	(54.4%)
Dividend Income	(67,500)	(60,000)	7,500	(11.1%)		(60,000)	7,500	(11.1%)
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(46,947)	(42,734)	4,212	(9.0%)		(42,734)	4,212	(9.0%)
Administrative Support Recoveries - Water	(18,973)	(18,973)				(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	(16,327)				(16,327)		
Parking Tag Enforcement & Operations Rev	(102,414)	(106,455)	(4,042)	3.9%	(6,112)	(112,567)	(10,154)	9.9%
Other Tax Revenues	(13,499)	(13,095)	405	(3.0%)		(13,095)	405	(3.0%)
Woodbine Slots Revenues	(15,500)	(16,000)	(500)	3.2%		(16,000)	(500)	3.2%
Gaming & Registry Revenues	(3,588)	(3,822)	(234)	6.5%		(3,822)	(234)	6.5%
Court Services Fine Revenue				n/a				n/a
Non-Program Revenues	(1,171,305)	(1,239,130)	(67,825)	5.8%	(6,112)	(1,245,242)	(73,936)	6.3%
TOTAL - CORPORATE ACCOUNTS	(52,686)	62,178	114,864	(218.0%)	(5,672)	56,506	109,192	(207.3%)
				n/a				
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	3,931,223	4,149,578	218,355	5.6%	(10,685)	4,138,893	207,671	5.3%
<u>Assessment Growth</u>								
Assessment Growth						(51,000)	(51,000)	
Assessment Adjustment per New Regulation						(15,700)	(15,700)	
TOTAL LEVY OPERATING BUDGET	3,931,223	4,149,578	218,355	5.6%	(10,685)	4,072,193	140,971	3.6%
<u>Special Levy for Scarborough Subway</u>								
Special Levy for Scarborough Subway	40,699	40,699		0.0%		40,699		0.0%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	3,971,922	4,190,277	218,355	5.5%	(10,685)	4,179,592	207,671	5.2%
<u>NON LEVY OPERATION</u>								
Solid Waste Management Services		(117)	(117)	n/a	117	0	0	n/a
Toronto Parking Authority	(52,245)	(63,414)	(11,169)	21.4%		(63,414)	(11,169)	21.4%
Toronto Water				n/a				n/a
TOTAL NON LEVY OPERATING BUDGET	(52,245)	(63,531)	(11,286)	21.6%	117	(63,414)	(11,169)	21.4%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
STAFF COMPLEMENT

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	19.0	19.0				19.0		
Children's Services	990.9	978.5	(12.4)	(1.3%)	4.0	982.5	(8.4)	(0.9%)
Court Services	288.0	245.0	(43.0)	(14.9%)	7.0	252.0	(36.0)	(12.5%)
Economic Development & Culture	323.5	300.5	(23.0)	(7.1%)		300.5	(23.0)	(7.1%)
Toronto Paramedic Services	1,450.3	1,446.3	(4.0)	(0.3%)		1,446.3	(4.0)	(0.3%)
Long-Term Care Homes & Services	2,372.0	2,367.0	(5.0)	(0.2%)	6.8	2,373.9	1.9	0.1%
Parks, Forestry & Recreation	4,608.7	4,412.1	(196.6)	(4.3%)	4.6	4,416.7	(192.0)	(4.2%)
Shelter, Support & Housing Administration	759.4	758.1	(1.2)	(0.2%)		758.1	(1.2)	(0.2%)
Social Development, Finance & Administration	148.5	146.0	(2.5)	(1.7%)	1.0	147.0	(1.5)	(1.0%)
Toronto Employment & Social Services	2,120.0	2,012.0	(108.0)	(5.1%)		2,012.0	(108.0)	(5.1%)
Sub-Total Citizen Centred Services "A"	13,080.3	12,684.5	(395.8)	(3.0%)	23.4	12,708.0	(372.3)	(2.8%)
Citizen Centred Services "B"								
City Planning	376.0	376.0			1.0	377.0	1.0	0.3%
Fire Services	3,168.3	3,168.3			8.0	3,176.3	8.0	0.3%
Municipal Licensing & Standards	473.0	467.5	(5.5)	(1.2%)	6.0	473.5	0.5	0.1%
Policy, Planning, Finance & Administration	196.4	188.4	(8.0)	(4.1%)		188.4	(8.0)	(4.1%)
Engineering & Construction Services	566.1	566.1			4.0	570.1	4.0	0.7%
Toronto Building	456.0	456.0			12.0	468.0	12.0	2.6%
Transportation Services	1,129.0	1,107.0	(22.0)	(1.9%)	13.0	1,120.0	(9.0)	(0.8%)
Sub-Total Citizen Centred Services "B"	6,364.8	6,329.3	(35.5)	(0.6%)	44.0	6,373.3	8.5	0.1%
Internal Services								
Office of the CFO	115.0	114.0	(1.0)	(0.9%)	2.0	116.0	1.0	0.9%
Office of the Treasurer	703.2	646.2	(57.0)	(8.1%)	9.0	655.2	(48.0)	(6.8%)
Facilities, Real Estate, Environment & Energy	1,023.5	1,000.0	(23.5)	(2.3%)		1,000.0	(23.5)	(2.3%)
Fleet Services	194.0	181.0	(13.0)	(6.7%)		181.0	(13.0)	(6.7%)
311 Toronto	185.3	173.0	(12.2)	(6.6%)		173.0	(12.2)	(6.6%)
Information & Technology	848.0	846.0	(2.0)	(0.2%)		846.0	(2.0)	(0.2%)
Sub-Total Internal Services	3,069.0	2,960.2	(108.7)	(3.5%)	11.0	2,971.2	(97.7)	(3.2%)
City Manager								
City Manager's Office	429.0	425.0	(4.0)	(0.9%)	3.0	428.0	(1.0)	(0.2%)
Sub-Total City Manager	429.0	425.0	(4.0)	(0.9%)	3.0	428.0	(1.0)	(0.2%)
Other City Programs								
City Clerk's Office	413.9	402.6	(11.3)	(2.7%)		402.6	(11.3)	(2.7%)
Legal Services	310.4	313.4	3.0	1.0%	38.5	351.9	41.5	13.4%
Mayor's Office	20.0	20.0				20.0		
City Council	180.0	180.0				180.0		
Sub-Total Other City Programs	924.3	916.0	(8.3)	(0.9%)	38.5	954.5	30.2	3.3%
Accountability Offices								
Auditor General's Office	31.5	32.0	0.5	1.6%		32.0	0.5	1.6%
Integrity Commissioner's Office	3.0	3.0				3.0		
Office of the Lobbyist Registrar	8.3	8.3				8.3		
Office of the Ombudsman	12.0	12.0				12.0		
Sub-Total Council Appointed Programs	54.8	55.2	0.5	0.9%		55.2	0.5	0.9%
TOTAL - CITY OPERATIONS	23,922.0	23,370.2	(551.8)	(2.3%)	119.9	23,490.2	(431.9)	(1.8%)
Agencies								
Toronto Public Health	1,864.6	1,830.5	(34.1)	(1.8%)		1,830.5	(34.1)	(1.8%)
Toronto Public Library	1,741.0	1,732.3	(8.7)	(0.5%)		1,732.3	(8.7)	(0.5%)
Association of Community Centres	77.9	77.9				77.9		
Exhibition Place	361.0	359.0	(2.0)	(0.6%)		359.0	(2.0)	(0.6%)
Heritage Toronto	7.0	7.0				7.0		
Theatres	171.9	186.7	14.8	8.6%		186.7	14.8	8.6%
Toronto Zoo	394.0	394.0				394.0		
Arena Boards of Management	67.7	67.7				67.7		
Yonge-Dundas Square	6.5	6.5				6.5		
Toronto & Region Conservation Authority	426.6	426.6				426.6		
TTC - Conventional	13,975.0	14,005.0	30.0	0.2%		14,005.0	30.0	0.2%
TTC - Wheel Trans	565.0	571.0	6.0	1.1%		571.0	6.0	1.1%
Toronto Police Service	7,881.0	7,881.0				7,881.0		
Toronto Police Services Board	7.0	7.0				7.0		
TOTAL - AGENCIES	27,546.2	27,552.2	6.0	0.0%		27,552.2	6.0	0.0%



CITY OF TORONTO
2017 PRELIMINARY OPERATING BUDGET SUMMARY
STAFF COMPLEMENT

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 Prelim Operating Budget	Change from 2016 Approved Budget	
			Incr / (Dcr)	%			Incr / (Dcr)	%
TOTAL - CORPORATE ACCOUNTS	397.0	397.0				397.0		
TOTAL LEVY PPOSITIONS	51,865.2	51,319.4	(545.8)	(1.1%)	119.9	51,439.3	(425.9)	(0.8%)
NON LEVY OPERATION								
Solid Waste Management Services	1,108.7	1,112.7	4.0	0.4%	1.0	1,113.7	5.0	0.5%
Toronto Parking Authority	302.4	309.0	6.6	2.2%		309.0	6.6	2.2%
Toronto Water	1,758.7	1,752.6	(6.0)	(0.3%)		1,752.6	(6.0)	(0.3%)
TOTAL NON LEVY OPERATING BUDGET	3,169.8	3,174.4	4.6	0.1%	1.0	3,175.4	5.6	0.2%
GRAND TOTAL	55,035.0	54,493.8	(541.2)	(1.0%)	120.9	54,614.7	(420.3)	(0.8%)



CITY OF TORONTO
SERVICE ADJUSTMENTS INCLUDED IN THE PRELIMINARY BUDGET

Program/Description ('000s)	2017			2018 (Incremental)		2019 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Exp	Net					
Children's Services							
Close Capri TELCCCs due to H & S issues & low enrollment	(357.9)	(357.9)	(6.5)	(315.2)	(1.5)	(15.9)	
Phase Out Occupancy Grants	(1,133.0)	(1,133.0)		(1,133.0)			
Children's Services Total	(1,490.9)	(1,490.9)	(6.5)	(1,448.2)	(1.5)	(15.9)	
City Clerk's Office							
Service Delivery Model Review	(108.1)	(108.1)	(2.0)	(36.0)			
City Clerk's Office Total	(108.1)	(108.1)	(2.0)	(36.0)			
City Manager's Office							
Delays in Addressing Audit Recommendations for e-Learning	(302.3)	(302.3)	(3.0)	(13.5)		(13.4)	
Delays in Responses to Corporate Initiatives	(110.2)	(110.2)	(1.0)	(8.5)		(4.8)	
Impact to Delivery of Governance and Govt-wide Initiatives	(130.5)	(130.5)	(1.0)	(6.6)		(6.3)	
Reduced Capacity for Early Grievance Resolution	(189.1)	(189.1)	(2.0)	(8.0)		(7.6)	
Reduced Capacity to Coord. & Lead Bus. Transformation Proj.	(33.9)	(33.9)					
Reduced Services Levels in Hiring Process for Divisions	(199.8)	(199.8)	(2.0)	(4.5)		(8.3)	
Reduced Support for Early Return to Work	(286.3)	(286.3)	(3.0)	(4.0)		(12.3)	
City Manager's Office Total	(1,252.0)	(1,252.0)	(12.0)	(45.1)		(52.9)	
Economic Development & Culture							
5% Reduction to Sponsorships and Transfers funded by EDC	(40.0)	(40.0)					
Discontinue Op. Zion Church Cultural Centre as an EDC Prog.				(30.3)			
Leverage Cavalcade of Lights/New Year's Eve as a LargerEvent	(85.4)	(120.0)					
Reduce Funding for Cultural Hotspots	(50.0)	(50.0)					
Reductions to Arts and Culture Funding for Op. Functions	(131.0)	(131.0)					
Economic Development & Culture Total	(306.4)	(341.0)		(30.3)			
Facilities, Real Estate, Environment & Energy							
Move to Standard Custodial Service Delivery-Toronto Police	(849.6)	(0.0)	(4.0)	0.0		0.0	
Facilities, Real Estate, Environment & Energy Total	(849.6)	(0.0)	(4.0)	0.0		0.0	
Information & Technology							
Reduced Capacity to Provide Critical Application Support	(1,108.3)	(1,108.3)	(11.0)				
Information & Technology Total	(1,108.3)	(1,108.3)	(11.0)				
Long-Term Care Homes & Services							
Realignment of Staff	(629.7)	(629.7)	(3.0)	(4.7)		(4.6)	
Reduction to backfill staff on Mandatory Education Training	(686.0)	(686.0)					
Long-Term Care Homes & Services Total	(1,315.7)	(1,315.7)	(3.0)	(4.7)		(4.6)	
Parks, Forestry & Recreation							
Close Toronto Island Ropes Course	(56.8)	(50.4)	(1.4)				
Parks Plan - Reverse 2016 Enhanced Maintenance	(217.1)	(217.1)	(2.1)	(3.7)		(3.6)	
Parks Plan-Reverse 2016 Enh Horticulture & Urban Agriculture	(422.6)	(422.6)	(4.6)	(30.1)		(6.3)	
Parks, Forestry & Recreation Total	(696.5)	(690.2)	(8.1)	(33.9)		(9.9)	
Policy, Planning, Finance & Administration							
Discontinue Emergency Cooling Centre Program Provided by OEM	(30.4)	(30.4)					
Policy, Planning, Finance & Administration Total	(30.4)	(30.4)					
Shelter, Support & Housing Administration							
Program Delivery Model Change at Adelaide Resource Centre	(795.5)	(795.5)	(8.0)	(29.6)		(13.6)	
Reduction of Complement Through Attrition	(1,047.8)	(1,047.8)	(10.3)	(27.8)		(28.9)	
Shelter, Support & Housing Administration Total	(1,843.3)	(1,843.3)	(18.3)	(57.4)		(42.5)	
Social Development, Finance & Administration							
Forgo CPIP 2017 2% Inflationary Increase	(382.0)	(382.0)					
Social Development, Finance & Administration Total	(382.0)	(382.0)					
Toronto Paramedic Services							
Discontinue the Public Awareness Campaign	(150.0)	(75.0)					
Toronto Paramedic Services Total	(150.0)	(75.0)					
Transportation Services							
Harmonize Leaf Collection - Etobicoke York	(771.8)	(771.8)					
Reduce Grass Cutting From 7 to 6 Cuts Per Season	(204.6)	(204.6)					
Reduce Street Sweeping - Local Roads	(315.0)	(315.0)					
Transportation Services Total	(1,291.4)	(1,291.4)					
Grand Total	(10,824.5)	(9,928.2)	(64.8)	(1,655.6)	(1.5)	(125.9)	

Program/Description ('000s)	2017			2018 (Incremental)		2019 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Exp	Net					
Economic Development & Culture							
Reduce Previously Budgeted Nuit Blanche Enhancements in 201	(142.2)	(142.2)					
Major Reduction to Arts & Culture Grants	(680.0)	(680.0)					
Reduc'n of Arts&Culture Funding Conversion from Res. to Tax	(3,500.0)	(3,500.0)					
Economic Development & Culture Total	(4,322.2)	(4,322.2)					
Fire Services							
Reduction of 7 Trucks from Service	(15,356.7)	(15,356.7)	(130.0)				
Fire Services Total	(15,356.7)	(15,356.7)	(130.0)				
Information & Technology							
Inability to Sustain Needs of Cloud Gateway Foundation Proj	(149.7)	(149.7)	(1.0)				
Inability to Provide Sustainment on Employee Wi-Fi Project	(111.7)	(111.7)	(1.0)				
Inability to Provide Essential Svs to Enterpr Sys Monit Impl	(111.7)	(111.7)	(1.0)				
Increase Risk on Business Contin & Disaster Recovery Project	(111.7)	(111.7)	(1.0)				
Inability to Sustain Completed Corporate Platforms	(753.0)	(753.0)					
Inability to Provide Standby Off Hours for Critical Services	(50.0)	(50.0)					
Information & Technology Total	(1,287.8)	(1,287.8)	(4.0)				
Long-Term Care Homes & Services							
Discontinue Food Production to Meals on Wheels Agencies	(792.5)	(91.1)	(6.1)	(5.6)		(4.1)	
Long-Term Care Homes & Services Total	(792.5)	(91.1)	(6.1)	(5.6)		(4.1)	
Parks, Forestry & Recreation							
Close 16 TDSB Exclusive Use & Stand Alone Facilities	(1,979.9)	(934.9)	(36.2)	(964.7)	(20.8)	(51.1)	
Close Selected Stand-Alone Outdoor Pools (12)	(790.1)	(722.4)	(20.2)	(63.0)		(12.8)	
Close Selected Wading Pools (36)	(470.8)	(470.8)	(11.8)	(55.8)		(10.7)	
Discontinue Service at 10 TDSB Indoor Pools	(1,476.8)	(932.6)	(11.3)	(945.2)	(9.3)	(14.1)	
Reduce Turf Maintenance Flying Crews	(4,276.9)	(4,276.9)	(45.8)	(64.3)		(74.8)	
Parks, Forestry & Recreation Total	(8,994.5)	(7,337.6)	(125.2)	(2,093.0)	(30.1)	(163.5)	
Shelter, Support & Housing Administration							
Reduction of Complement Through Attrition	(351.6)	(351.6)	(3.0)	(15.5)		(14.8)	
Closure of Downsview Dells	(698.3)	(698.3)	(5.4)	(9.1)		(8.8)	
Elimination of Services that Prevent Homelessness	(18,517.9)	(17,087.6)	(8.3)	(1.1)		(1.1)	
Reversal of on-going Task Force Recs on TCH of \$4.175M	(4,175.0)	(4,175.0)					
Reduce TCHC Net Base Subsidy by 2.6% from \$153.7M to \$149.7M	(4,000.0)	(4,000.0)					
Shelter, Support & Housing Administration Total	(27,742.8)	(26,312.5)	(16.7)	(25.7)		(24.7)	
Social Development, Finance & Administration							
CPIP Grant & Community Funding Delivery Reduction	(622.2)	(622.2)	(1.0)				
Social Development, Finance & Administration Total	(622.2)	(622.2)	(1.0)				
Theatres							
TCA - Reduce Administration Costs	(284.6)	(284.6)	(1.0)				
Theatres Total	(284.6)	(284.6)	(1.0)				
Toronto & Region Conservation Authority							
Phase 2 - Eliminate Gardening Program at Black Creek PV	(90.0)	(90.0)	(1.9)				
Phase 1 - Reduce Education and Heritage Preservation	(87.0)	(87.0)	(1.4)				
Toronto & Region Conservation Authority Total	(177.0)	(177.0)	(3.3)				
Toronto Paramedic Services							
Reduce Paramedic Complement by 28 positions	(3,436.1)	(1,718.0)	(28.0)	(66.0)		(29.6)	
Toronto Paramedic Services Total	(3,436.1)	(1,718.0)	(28.0)	(66.0)		(29.6)	
Toronto Public Health							
Discontinue Vulnerable Adult and Seniors Program	(430.3)	(107.6)	(8.0)	(93.0)			
Closure of Talk Shop & Jane Sexual Health Clinics	(211.3)	(32.8)	(5.0)	(54.3)			
Student Nutrition Program Reduction	(737.3)	(737.3)					
Municipal Dental Program Reduction	(206.8)	(206.8)	(2.0)				
Vector Borne Disease Pgm Reduction	(52.0)	(13.0)					
Health Promotion Efficiencies	(96.7)	(24.2)	(2.0)	(25.2)			
Management Rationalization & Restructuring	(470.5)	(117.6)	(4.0)	(27.5)			
Dietitian Support for HBP	(44.0)	(11.0)	(1.0)	(11.3)			
Toronto Public Health Total	(2,248.9)	(1,250.3)	(22.0)	(211.5)			



CITY OF TORONTO
SERVICE CHANGES NOT INCLUDED IN PRELIMINARY BUDGET

Program/Description ('000s)	2017			2018 (Incremental)		2019 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Exp	Net					
Toronto Public Library							
Service Reduction - Hours and Collections Various Branches	(6,194.5)	(6,194.5)	(49.1)				
Toronto Public Library Total	(6,194.5)	(6,194.5)	(49.1)				
Transportation Services							
Eliminate Driveway Windrow Clearing	(3,900.0)	(3,900.0)					
Reduce Grass Cutting From 6 to 5 Cuts Per Season	(200.0)	(200.0)					
Reduce Refresh of Pavement Markings – every 2 years	(700.0)	(700.0)					
Reduce Street Sweeping on Arterial Roads to 1 per month	(2,000.0)	(2,000.0)					
Reduce Winter Mtce for Sidewalks, Bus Stops, Bikeways	(3,000.0)	(3,000.0)					
Transportation Services Total	(9,800.0)	(9,800.0)					
Grand Total	(81,259.7)	(74,754.6)	(386.4)	(2,401.8)	(30.1)	(221.8)	



CITY OF TORONTO
NEW / ENHANCED NOT INCLUDED IN PRELIMINARY BUDGET

Type/Program/Description ('000s)	2017			2018 (Incremental)		2019 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Exp	Net					
Council Directed							
Children's Services							
Tax Levy							
Add 75 Child Care Subsidies as Directed by Council in 2016	750.0	750.0					
Children's Services Total	750.0	750.0					
Council Directed Total	750.0	750.0					
Poverty Reduction							
Toronto Public Health							
Tax Levy							
Student Nutrition Program-Strengthen Current Pgm	1,145.3	1,145.3		1,396.4			
Student Nutrition Program - Expansion	958.4	958.4		1,067.6			
Toronto Public Health Total	2,103.7	2,103.7		2,464.0			
Toronto Public Library							
Tax Levy							
Internet Wi Fi hotspot lending enhancement	300.0	300.0					
Expansion of Youth Hubs Program	234.0	234.0	2.0	208.2	2.0	212.4	2.0
Youth Hubs Programming Costs	153.0	153.0		52.1		53.1	
Sunday open hours - year round service at District branches	139.3	139.3		105.5			
Toronto Public Library Total	826.3	826.3	2.0	365.8	2.0	265.5	2.0
Poverty Reduction Total	2,930.0	2,930.0	2.0	2,829.8	2.0	265.5	2.0
Referred to the Budget Process							
Economic Development & Culture							
Tax Levy							
2017 TMAC - Toronto Music Strategy	200.0	200.0					
Growing Toronto's Screen Industry - A Film Friendly City	180.0	180.0					
Economic Development & Culture Total	380.0	380.0					
Social Development, Finance & Administration							
Tax Levy							
Toronto Newcomer Office Permanent Positions	267.1	267.1	2.0	10.8		11.2	
Social Development, Finance & Administration Total	267.1	267.1	2.0	10.8		11.2	
Toronto Public Health							
Other							
Toronto Urban Health Fund - Year 3	150.0	37.5		150.0		150.0	
Toronto Public Health Total	150.0	37.5		150.0		150.0	
Referred to the Budget Process Total	797.1	684.6	2.0	160.8		161.2	
Staff Initiated							
Engineering & Construction Services							
Tax Levy							
Review Impacts of Other Gov't / Agency Projects	118.3	118.3	1.0	4.8		5.0	
Engineering & Construction Services Total	118.3	118.3	1.0	4.8		5.0	
Fire Services							
Tax Levy							
Conveyance Clerk to process Fire Code Violations	56.1	56.1		28.1			
Solicitor Required to Address Fire Code & Safety Violations	140.4	140.4		70.2			
Fire Services Total	196.6	196.6		98.3			
Integrity Commissioner's Office							
Tax Levy							
Enhancements in Legal and Investigative Service Budgets	70.0	70.0					
Integrity Commissioner's Office Total	70.0	70.0					
Legal Services							
Other							
Conveyance Clerk to support Fire Services	56.1		1.0				
Additional Solicitors for Fire Services	140.4		1.0				
Tax Levy							
Budget Analyst	70.1	70.1	1.0	27.8		4.7	
Legal Services Total	266.6	70.1	3.0	27.8		4.7	



CITY OF TORONTO
NEW / ENHANCED NOT INCLUDED IN PRELIMINARY BUDGET

Type/Program/Description ('000s)	2017			2018 (Incremental)		2019 (Incremental)	
	\$		Positions	\$ Net	Positions	\$ Net	Positions
	Exp	Net					
Office of the Treasurer							
Other							
Additional dedicated PMMD positions for PFR	133.8		2.0	(0.0)		0.0	
2018 Supply Chain Management Transformation Sustainment				213.3	2.0	19.3	
Office of the Treasurer Total	133.8		2.0	213.3	2.0	19.3	
Parks, Forestry & Recreation							
Other							
Ravines & Watercourse Service Enhancement	31.6	31.6	0.3	1.6		3.3	
Tax Levy							
Additional Purchasing Support (PMMD) for Capital Delivery	133.8	133.8		52.8		9.0	
Parks, Forestry & Recreation Total	165.4	165.4	0.3	54.4		12.3	
Theatres							
Tax Levy							
Bring in New Leadership for Civic Theatres	633.0	633.0	1.0	(633.0)	(1.0)		
Theatres Total	633.0	633.0	1.0	(633.0)	(1.0)		
Toronto Public Health							
Other							
ISPA (Immunization of School Pupils Act)	600.0	150.0	11.0	150.0	4.0	30.7	
Health Hazard and Food Safety Inspections	165.8	41.5	2.5	22.4			
Toronto Public Health Total	765.8	191.5	13.5	172.4	4.0	30.7	
Transportation Services							
Tax Levy							
Divisional Service Delivery Review	1,000.0	1,000.0		(1,000.0)			
Mgmt of Contaminated Lands-Sr Environ Proj Mgr (Regulatory)	142.2	142.2	1.0	5.7		6.0	
Street Lighting Assets Condition Assessment	800.0	800.0		(800.0)			
Transportation Services Total	1,942.2	1,942.2	1.0	(1,794.3)		6.0	
Toronto Transit Commission - Conventional							
Tax Levy							
Fit for Duty	1,300.0	1,300.0					
Transit Enforcement Officers - Increased Powers	97.6	97.6	5.0	428.0			
Track, Signal and Traction Power Reliability	1,228.0	1,228.0	13.0				
Stations Transformation Training	1,855.8	1,855.8		(1,855.8)			
Track Safety Plan	1,330.2	1,330.2	18.0	447.6			
2018-2019 Service Initiatives				800.0		5,000.0	
Toronto Transit Commission - Conventional Total	5,811.6	5,811.6	36.0	(180.2)		5,000.0	
Staff Initiated Total	10,103.3	9,198.6	57.8	(2,036.5)	5.0	5,077.9	
Grand Total	14,580.4	13,563.2	61.8	954.1	7.0	5,504.7	2.0



CITY OF TORONTO
REVENUE OPETIONS TO BE CONSIDERED

Operating Budget

Revenue Option	Assumed Rate	Estimated 2017 Incremental Revenue	Estimated Incremental Revenue Annualized	Assumed Implementation Timing
Allow commercial property tax rates to increase by 50% of the residential increase	1% commercial property tax rate increase for every 2% residential rate increase	\$3.8M	\$3.8M	Upon budget approval
MLTT rate harmonization ¹	See below ²	\$77M	\$85M	March 1, 2017
MLTT FTHB rebate harmonization ¹	Increased from \$3,725 to \$4,000, or from \$3,725 to \$4,475	From -\$5M to -\$9M	From -\$5M to -\$10M	
MLTT FTHB eligibility criteria (Price/VOC Limit) ¹	Maximum VOC of \$700,000, above which FTHB would not be eligible for a rebate	\$9M	\$10M	
Personal vehicle tax re-introduction	\$120 per vehicle annually	\$75M	\$100M	April 1, 2017
Above-inflationary increases to the Third Party Sign Tax rates	25% increase	\$2M	\$2.5M	Upon approval
TPA Income Share	Increase from 75% to 85%	\$6.3M	\$6.3M	Upon budget approval
Vacancy Rebate	TBD	\$11M	\$23M	TBD
Hotel tax	TBD	\$5M	TBD	TBD

Capital Budget

Revenue Option	Assumed Rate	Revenue Stream (Annual)	Supportable Debt	Time to Implement
Dedicated capital levy (property tax) ³	5%	\$126M	\$1,800M	Phase-in over 5 years
Expressway tolling ⁴	Under \$2.00/trip	Up to \$166M in 2016\$	Up to \$4,976 M	3 to 7 years depending on phasing

(1) Preliminary estimates based on 2015 actual data

(2) MLTT revenue estimates based on the following changes in order to harmonize with the Provincial LTT rates that are effective January 1, 2017:

- For one or two single-family residences, increasing MLTT rates for value of consideration (VOC) above \$2 million, from 2% to 2.5%;
- For all other types of properties, increasing MLTT rates for VOC between \$250,000 and \$400,000 from 1% to 1.5%; and
- For all other types of properties, increasing MLTT rates for VOC between \$400,000 and \$40 million from 1.5% to 2.0%, and for VOC over \$40 million from 1.0% to 2.0%.

(3) A 1% residential property tax rate increase raises approximately \$25.2 million annually, assuming commercial and industrial tax rates increase at one-third of the residential increase. Supportable debt assumes 20-year debt at 3.5% interest.

(4) Supportable debt assumes 30-year debt at 4% interest.



CITY OF TORONTO
2017 - 2026 PRELIMINARY CAPITAL BUDGET AND PLAN SUMMARY

(In 000s)	2017				2017 - 2026			
	Preliminary		Debt Target	Over/ (Under)	Preliminary		Debt Target	Over/ (Under)
	Gross	Debt/CFC			Gross	Debt/CFC		
Citizen Centred Services - A								
Children's Services	26,386	2,469	2,469		69,131	16,002	16,002	
Court Services								
Economic Development and Culture	17,640	10,482	9,334	1,148	167,254	97,744	96,634	1,110
Long Term Care Homes Services	10,298	7,565	7,565		84,789	68,299	68,299	
Parks, Forestry & Recreation	142,715	49,504	62,882	(13,378)	1,204,111	684,736	684,736	
Shelter, Support & Housing Administration	33,732	21,032	21,032		96,317	77,047	77,837	(790)
Toronto Employment & Social Services	2,850				2,850			
Toronto Paramedic Services	11,680	8,954	8,954		65,617	32,686	32,686	
Citizen Centred Services - A	245,301	100,006	112,236	(12,230)	1,690,069	976,514	976,194	320
Citizen Centred Services - B								
City Planning	7,098	4,355	4,003	352	62,432	40,274	38,674	1,600
Fire Services	9,802	5,278	4,528	750	45,987	16,273	15,038	1,235
Transportation Services	420,283	272,586	255,714	16,872	5,293,783	4,159,110	3,315,864	843,246
Waterfront Revitalization Initiative	95,942	4,968	11,233	(6,265)	1,381,662	77,236	37,564	39,672
Citizen Centred Services - B	533,125	287,187	275,478	11,709	6,783,864	4,292,893	3,407,140	885,753
Internal Services								
311 Toronto	1,201	1,201	3,925	(2,724)	20,331	20,331	20,331	
Facilities Management, Real Estate & Environment	184,134	75,090	92,801	(17,712)	1,030,316	677,072	708,094	(31,023)
Financial Services	15,193	12,287	10,518	1,769	52,552	39,406	37,906	1,500
Fleet Services	48,050				576,594			
Information & Technology	54,992	29,448	25,778	3,670	437,660	195,156	176,545	18,611
Internal Services	303,570	118,026	133,022	(14,997)	2,117,453	931,965	942,876	(10,912)
Other City Programs								
Accountability Offices					1,400	1,400	1,400	
City Clerk's Office	7,447	5,248	5,608	(360)	52,604	41,393	41,393	
Pan Am Games								
Radio Replacement Project								
Corporate Initiatives	208,066	39,433	1,500	37,933	4,019,250	1,817,010	1,500	1,815,510
IT Related Projects	(3,544)	(3,544)	(3,544)		(10,636)	(10,636)	(10,636)	
Other City Programs	211,969	41,137	3,564	37,573	4,062,618	1,849,167	33,657	1,815,510
Total - City Operations	1,293,965	546,356	524,300	22,056	14,654,004	8,050,539	5,359,867	2,690,672
Agencies								
Exhibition Place	4,390	4,390	4,390		97,263	97,263	96,763	500
GO Transit	60,000	60,000		60,000	60,000	60,000		60,000
Sony Centre (Hummingbird)	5,884	5,209	2,800	2,409	8,634	7,959	5,550	2,409
Toronto & Region Conservation Authority	15,275	3,000	3,000		183,897	38,000	38,000	
Toronto Police Service	46,811	17,511	21,411	(3,900)	521,006	222,276	232,459	(10,183)
Toronto Public Health	3,516	2,217	2,217		27,322	26,023	26,023	
Toronto Public Library	29,525	19,967	16,565	3,402	275,367	182,312	159,432	22,880
Toronto Zoo	6,500	6,000	6,000		61,000	60,000	60,000	
Yonge-Dundas Square			50	(50)	450	450	500	(50)
Sub-Total Agencies	171,901	118,294	56,433	61,861	1,234,939	694,283	618,727	75,556
Tax Supported before TTC	1,465,866	664,650	580,733	83,917	15,888,943	8,744,822	5,978,594	2,766,228
Toronto Transit Commission								
Toronto Transit Commission	1,100,258	376,563	524,818	(148,255)	6,841,741	2,576,745	2,142,358	434,387
Scarborough Subway Extension	22,807		146,000	(146,000)	3,397,850	439,004	439,000	4
Spadina Subway Extension	183,543	20,463	20,462	1	343,798	34,425	34,424	1
Toronto Transit Commission	1,306,608	397,026	691,280	(294,254)	10,583,389	3,050,174	2,615,782	434,392
Tax Supported Programs	2,772,475	1,061,676	1,272,013	(210,337)	26,472,333	11,794,996	8,594,376	3,200,620
Rate Supported Programs								
Solid Waste Management	103,777				667,096			
Toronto Parking Authority	99,049				519,094			
Toronto Water	729,565				12,080,155			
Total Rate Supported Programs	932,391				13,266,345			
Total - All Programs	3,704,866	1,061,676	1,272,013	(210,337)	39,738,678	11,794,996	8,594,376	3,200,620



CITY OF TORONTO
\$5.8 BILLION UNMET NEEDS
FUNDED IN THE 2017-2026 PRELIMINARY CAPITAL BUDGET AND PLAN

\$M	10-Year Gross	10-Year Debt
SmartTrack	3,842.3	1,840.0
<i>Preliminary SmartTrack Estimates</i>	<i>3,720.3</i>	<i>1,718.0</i>
<i>Grade Separation (SmartTrack)</i>	<i>62.0</i>	<i>62.0</i>
<i>Go Transit Ten-Year Expansion Program</i>	<i>60.0</i>	<i>60.0</i>
F.G. Gardiner	14.0	863.1
<i>F.G. Gardiner (Plan B / Loss Fed Fund)</i>	<i>14.0</i>	<i>863.1</i>
PTIF	709.2	513.4
<i>TTC PTIF_ Capital Adjustment Impact</i>	<i>432.9</i>	<i>432.9</i>
<i>PTIF Projects Non-TTC</i>	<i>276.3</i>	<i>80.5</i>
Transportation Cycling	83.9	42.0
Relief Line	55.5	27.8
Transportation Road Safety	10.2	5.1
Transportation Surface Track Ops.	5.3	2.7
Waterfront Transit	3.6	1.8
CCOO - Union Station (FREEE)	1.5	0.8
Ontario Place / Exhibition Place	0.9	0.5
CCOO - Real Time Transit Screens	0.1	0.0
MX Cost Sharing	115.0	0.0
SSE	0.3	0.0
Port Lands Flood Protection	1,192.1	47.1
<i>Port Lands Flood Protection</i>	<i>1,185.0</i>	<i>40.0</i>
<i>Design Cherry St Realignment and Bridges</i>	<i>5.6</i>	<i>5.6</i>
<i>Yards Consolidation Study</i>	<i>1.5</i>	<i>1.5</i>
Modernization & Transformation	36.2	36.1
<i>Technology</i>	<i>25.4</i>	<i>25.3</i>
MLS Modernization-Phase 2	12.1	12.1
OCC HEALTH & SAFETY APP 2016-2019	2.5	2.5
OnLine Portal Services for City Planning	2.2	2.2
Capital Investment - Integrated Payment Processing	2.3	2.2
Capital Investment - Operational Efficiencies	1.8	1.7
Finance Accounting Systems Transformation (FAST)	1.5	1.5
Business Sys Improvements - ECS Phase 2	0.8	0.8
Customer Relationship Management Solution	0.5	0.5
TASS Business Readiness	0.5	0.5
ECS Capital Project and Program Management Process	0.4	0.4
Review and Improve Document Management Capabilitie	0.4	0.4
Online Permitting - Implementation	0.4	0.4
SDFA - Wellbeing Toronto (WT)	0.1	0.1
<i>Office Modernization Program</i>	<i>9.3</i>	<i>9.3</i>
Office Modernization Program	9.3	9.3
<i>Channel & Counter - Future</i>	<i>1.5</i>	<i>1.5</i>
Channel & Counter - Future	1.5	1.5
Toronto Public Library SOGR Backlog	20.9	19.0
<i>North York Central Renovation Phase 2</i>	<i>10.9</i>	<i>9.9</i>
<i>MB Renovation Accessibility Retrofit 2017-2026 (S7</i>	<i>5.0</i>	<i>4.6</i>
<i>Multi-Branch SOGR 2017-2026 (S7)</i>	<i>5.0</i>	<i>4.6</i>
Administrative Penalty System	5.6	5.6
<i>Administrative Penalty System-Facilities Req'mt for 4 screening offices</i>	<i>3.0</i>	<i>3.0</i>
<i>Administrative Penalty System - Digital Photography for Parking Enforcement</i>	<i>2.6</i>	<i>2.6</i>
Other	10.4	9.9
<i>Sony Centre (Hummingbird)</i>	<i>2.4</i>	<i>2.4</i>
<i>1049 Ellesmere Building Enhancements</i>	<i>2.0</i>	<i>2.0</i>
<i>Ontario Place Development Plans 2017</i>	<i>1.7</i>	<i>1.7</i>
<i>Helmet Replacement/Space Accommodation</i>	<i>1.3</i>	<i>1.3</i>
<i>St. Lawrence Centre - Roof</i>	<i>1.1</i>	<i>1.1</i>
<i>Development Charge Funded Studies</i>	<i>1.4</i>	<i>0.9</i>
<i>Greek Gods Relocation</i>	<i>0.5</i>	<i>0.5</i>
Grand Total	5,830.7	3,334.2