

APPENDIX 6
Capital Dashboard by Program/Agency

BU32.1

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2017 Capital Spending by Program
Cluster A

Program		2017 Approved Cash Flow	2017 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
CS	Q1	39.84	1.06	18.37	46.1%		Ⓡ
Court Services	Q1	1.56	0.00	1.35	86.7%		Ⓞ
EDC	Q1	31.86	1.11	23.69	74.4%		Ⓞ
LTCHS	Q1	20.45	0.77	19.69	96.3%		Ⓞ
PF&R	Q1	236.67	8.69	146.06	61.7%		Ⓜ
SS&HA	Q1	52.94	0.19	40.70	76.9%		Ⓞ
TESS	Q1	5.35	0.00	5.35	100.0%		Ⓞ
TPS	Q1	14.62	0.60	12.05	82.4%		Ⓞ
TOTAL	Q1	403.29	12.42	267.26	82.4%		Ⓞ
Ⓞ >70% Ⓜ between 50% and 70% Ⓡ < 50% or > 100%							

For the three months ended March 31, 2017, capital expenditures for this Cluster totalled \$12.42 million (3.1%) of their collective 2017 Approved Capital Budget of \$403.29 million. Spending is expected to increase to \$267.26 million (66.3%) by year-end.

Six Programs in this Cluster are projecting a year-end spending rate of over 70% of their respective 2017 Approved Capital Budgets. Court Services, Economic Development & Culture, Long Term Care Home & Services, Shelter, Support & Housing Administration, Toronto Employment & Social Services and Toronto Paramedic Services has projected spending rates of 86.7%, 74.4%, 96.3%, 76.9%, 100% and 82.4% respectively while Children's Services and Park, Forestry & Recreation projected 46.1% and 61.7% respectively.

Children's Services

Chart 1
2017 Approved Budget by Category (\$39.84)

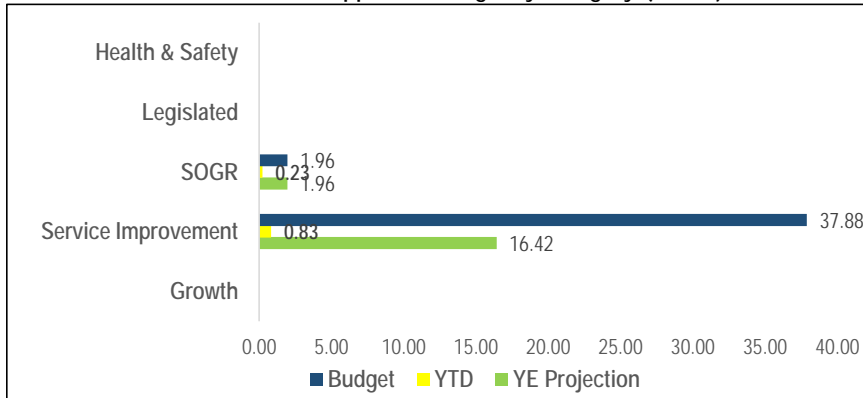


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	18
Growth	
Total # of Projects	20

Chart 2
Project Status - 20

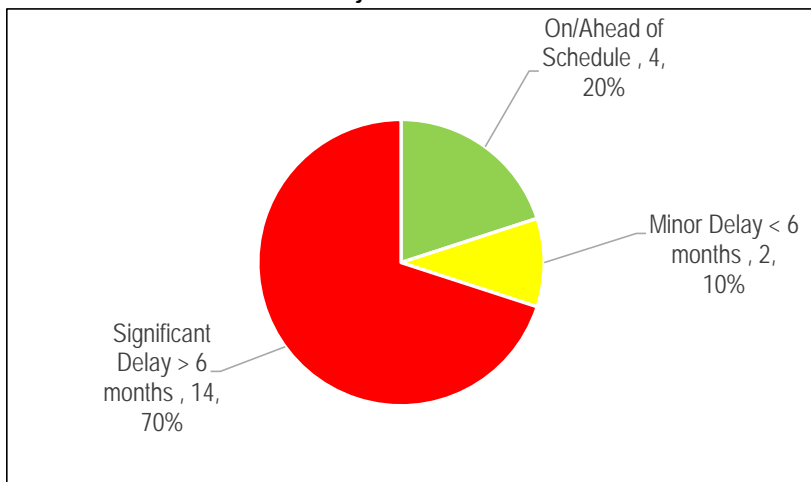


Table 2

Reason for Delay	16	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	13	
Community Consultation		
Other*	1	2
Total # of Projects	14	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
4.79	1.97	33.07		

Reasons for "Other*" Projects Delay:

- 2017 TELCCS SOGR will accelerate spending in Q2 as projects have been identified and workplan co-ordinated.
- The Mount Dennis Child Care Centre is being managed by Metrolinx as part of the cross town capital initiative; this project is delayed due to the need to expropriate property for relocation of the child care centre.
- The site for Mary David Thompson has been secured and awaiting TDSB announcement on the timing of adjacent development.

Key Discussion Points:

- Children's Services has limited control over the delivery of child care projects, as these projects are often part of a larger project involving school boards and other third parties, with planning and design jointly managed by Children's Services and the construction managed by third parties. There are 17 projects included in the plan that are impacted by 3rd party delays.

Children's Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TELCCS SOGR 2016	0.489	0.227	46.4%	0.489	100.0%	Ⓞ	Ⓞ		1.542	1.279
TELCCS SOGR 2017	1.469		0.0%	1.469	100.0%	Ⓞ	Ⓜ	#1	1.469	0.000
Sub-Total	1.958	0.227	11.6%	1.958	100.0%	-	-		3.011	1.279
Service Improvements										
St John the Evangelist Catholic School	2.300	0.000	0.0%	0.558	24.3%	Ⓡ	Ⓡ	#2	3.900	0.060
Service Efficiency Implementation	1.100	0.332	30.2%	1.100	100.0%	Ⓞ	Ⓞ		3.175	2.178
Block 31 Child Care Centre	0.805	0.104	12.9%	0.805	100.0%	Ⓞ	Ⓞ		3.628	0.292
Avondale Public School	1.864	0.000	0.0%	0.393	21.1%	Ⓡ	Ⓡ	#3	3.900	1.036
Bridletown Community Centre	2.000	0.000	0.0%	0.200	10.0%	Ⓡ	Ⓡ	#4	3.900	0.000
Advent Health Care Child Care Centre	2.210	0.000	0.0%	2.210	100.0%	Ⓞ	Ⓡ	#5	2.710	0.000
Stanley Public School	2.200	0.005	0.2%	0.250	11.4%	Ⓡ	Ⓡ	#6	3.900	0.005
St. Columba Public School	1.400	0.013	0.9%	1.000	71.4%	Ⓞ	Ⓡ	#7	1.400	0.013
St. Maurice Catholic School	1.400	0.008	0.6%	0.500	35.7%	Ⓡ	Ⓡ	#7	1.400	0.008
St. Barnabas Catholic School	2.100	0.000	0.0%	0.100	4.8%	Ⓡ	Ⓡ	#8	2.600	0.000
St. Roch Catholic School	1.700	0.000	0.0%	0.100	5.9%	Ⓡ	Ⓡ	#8	1.900	0.000
St Barholome Catholic School	2.100	0.000	0.0%	0.100	4.8%	Ⓡ	Ⓡ	#8	2.600	0.000
St. Stephen Catholic School	1.400	0.009	0.6%	0.500	35.7%	Ⓡ	Ⓡ	#5	1.400	0.009
TCH Lawrence Av Suite	2.200	0.000	0.0%	1.100	50.0%	Ⓜ	Ⓡ	#9	3.900	0.000
TCH Needle Firway	2.200	0.000	0.0%	1.100	50.0%	Ⓜ	Ⓡ	#9	3.900	0.000
George Webster Public School	2.400	0.357	14.9%	2.400	100.0%	Ⓞ	Ⓞ		2.400	0.357
Mount Dennis Child Care Centre	8.000	0.000	0.0%	3.500	43.8%	Ⓡ	Ⓡ	#10	9.000	0.000
David & Mary Thompson	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓜ		3.900	0.000
Sub-Total	37.879	0.828	2.2%	16.416	43.3%				59.513	3.958
Total	39.837	1.055	2.6%	18.374	46.1%				62.524	5.237

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Children's Services

Note # 1:

Spending anticipated to commence in Q2 as SOGR projects are identified and work-plan coordinated.

Note # 2:

Planning/ design completed in Q1, with construction to commence in Q2, with project completion scheduled for Q4, 2018.

Note # 3:

Project has been awarded by TDSB, and the building permit has been issued; construction to be completed in Q1 2018.

Note # 4:

Project planning/design to commence in Q4; awaiting confirmation on co-ordination with YMCA.

Note # 5:

Project planning/design to be completed in Q2, with construction to begin in Q3.

Note # 6:

Agreement being finalized with TDSB, planning/ design work projected to be completed in Q4.

Note # 7:

Planning/ design completed in Q2, with construction to commence in Q3.

Note # 8:

Plan/ design scheduled to begin Q4, with construction scheduled to commence in Q3, 2018.

Note # 9:

Plan/ design scheduled for completion in Q2, with construction scheduled to commence in Q4.

Note # 10:

Metrolinx - coordinated project; project delayed due to property expropriation; planning/ design scheduled for completion in Q3, with construction to begin in Q1, 2018.

Court Services

Chart 1
2016 Approved Budget by Category (\$1.56)

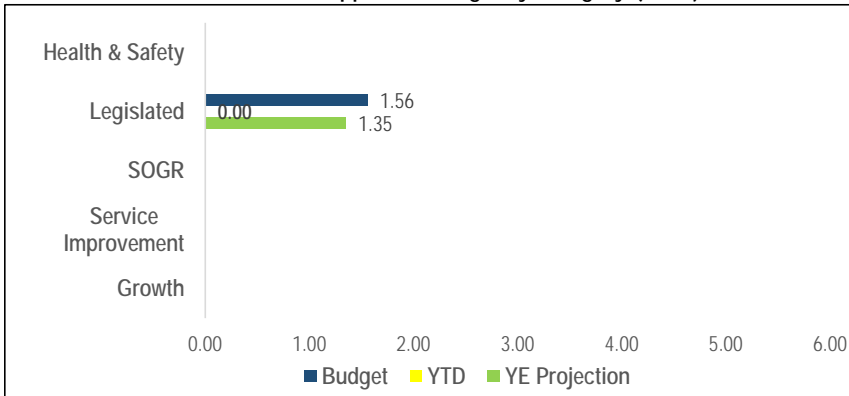


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

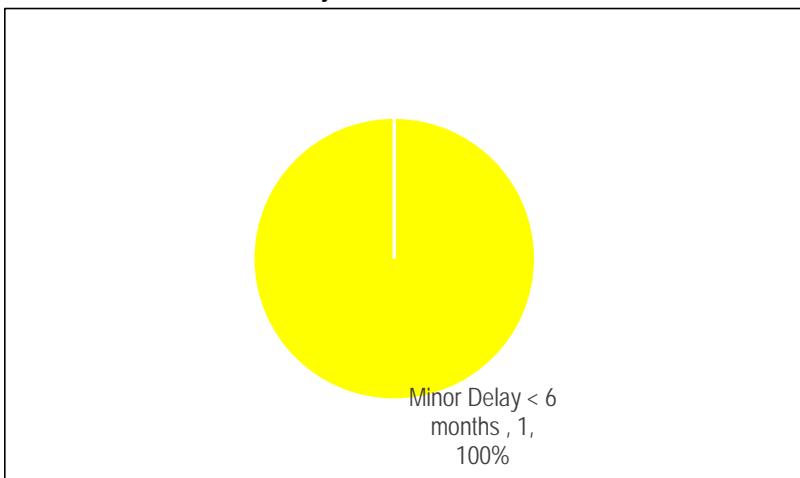


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	1.58			

Key Discussion Points:

- The RFQ for design services is issued, contract has been awarded and project is expected to be completed in February 2018. Co-location with Administrative Penalty Tribunal (APT) hearing office resulted in additional unknown requirements extending design services.

Court Services

Projects by Category (Million)	2016 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated Tribunal Facility Renovation	1.558	0.000	0.0%	1.350	86.6%	G	Y	#1	1.558	
Total	1.558	0.000		1.350					1.558	0.000

On Time	On Budget
On/Ahead of Schedule	~70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Co-location with Administrative Penalty Tribunal (APT) Hearing Office resulted in additional unknown requirements extending design services with expected completion of the project in February, 2018.

Economic Development & Culture

Chart 1
2017 Approved Budget by Category (\$31.86)

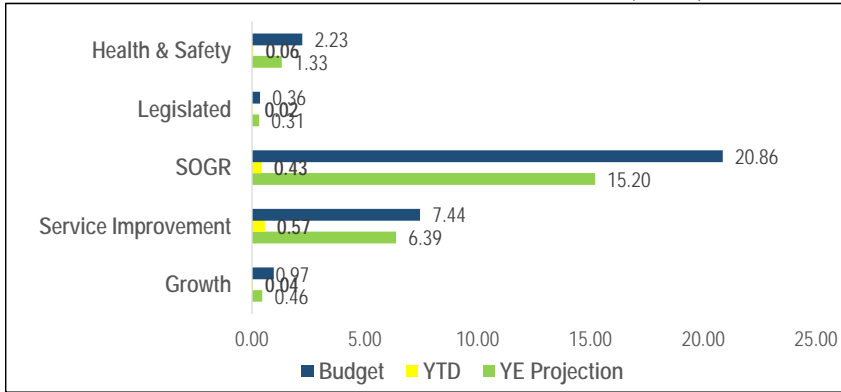


Table 1
2017 Active Projects by Category

Health & Safety	1
Legislated	1
SOGR	9
Service Improvement	7
Growth	2
Total # of Projects	20

Chart 2
Project Status - 20

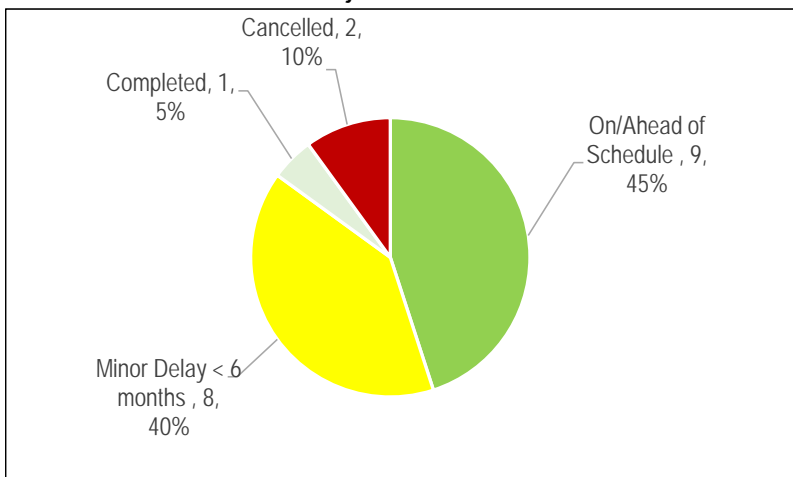


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFO/RFP Delayed		4
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		1
Other*		2
Total # of Projects		8

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
27.58	3.72			0.56

Reasons for "Other*" Projects Delay:

- There are minor delays with Equal-Share Funding for Little Italy BIA and public art development for Dundas-Islington projects. The BIA project is expected to be transferred to a new project for the same BIA and the public art development is awaiting payment.

Key Discussion Points:

- The 2017 BIA Equal Share Funding Project (\$2.783 million) is projected to be 53.9% spent by year end, as some sub-projects have been delayed by issues encountered in the design development phase and procurement issues.
- The 2017 Planning Act Revenue projects for Queen Street West and St. Lawrence Market Neighbourhood have encountered delays in the purchasing and procurement process.
- The Guild Revitalization, an EDC-directed project has been generally delayed as a result of the extended focus on the development application and approvals for the banquet hall.
- Anomalies in the design build section for the Toronto Centre for the Arts delayed completion, and final deficiencies and claims will be resolved by Q2.

Economic Development & Culture

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety Restoration and Preservation of Heritage Elements	2.226	0.063	2.8%	1.328	59.7%	Ⓢ	Ⓢ	#1	3.096	0.925
Sub-Total	2.226	0.063	2.8%	1.328	59.7%	-	-		3.096	0.925
Legislated Major Maintenance	0.361	0.021	5.7%	0.311	86.1%	Ⓢ	Ⓢ		0.448	0.108
Sub-Total	0.361	0.021	5.7%	0.311	86.1%	-	-		0.448	0.108
State of Good Repair Planning Act Revenue Projects	2.651	0.006	0.2%	0.720	27.2%	Ⓢ	Ⓢ	#2	4.126	1.479
BIA Equal Share Funding	6.333	0.086	1.4%	5.049	79.7%	Ⓢ	Ⓢ		8.706	0.694
BIA Financed Funding	3.905	0.000	0.0%	3.905	100.0%	Ⓢ	Ⓢ		4.881	0.471
BIA Streetscape Program	0.114	0.036	31.6%	0.114	100.0%	Ⓢ	Ⓢ		1.222	1.144
Collections Care	0.088	0.000	0.0%	0.075	85.2%	Ⓢ	Ⓢ		0.088	0.000
Cultural Infrastructure Development	0.395	0.001	0.2%	0.136	34.4%	Ⓢ	Ⓢ	#3	5.075	4.750
Major Maintenance Refurbishment & Rehabilitation	2.791	0.176	6.3%	2.702	96.8%	Ⓢ	Ⓢ		6.735	3.228
Restoration and Preservation of Heritage	0.321	0.027	8.5%	0.321	100.0%	Ⓢ	Ⓢ		0.500	0.206
4.258	0.093	2.2%	2.175	51.1%	Ⓢ	Ⓢ		13.205	8.561	
Sub-Total	20.857	0.425	2.0%	15.198	72.9%	-	-		44.538	20.533
Service Improvements Commercial Façade Improvement Program	0.689	0.041	6.0%	0.659	95.6%	Ⓢ	Ⓢ		1.523	0.576
Mural Program	0.055	0.000	0.0%	0.085	154.5%	Ⓢ	Ⓢ		0.100	0.045
Cultural Infrastructure Development	1.272	0.026	2.1%	0.772	60.7%	Ⓢ	Ⓢ	#4	3.600	0.384
Economic Competitiveness Data Management System	1.050	0.024	2.3%	1.050	100.0%	Ⓢ	Ⓢ		1.050	0.024
IT Projects	0.050	0.037	73.6%	0.050	100.0%	Ⓢ	Ⓢ		0.365	0.302
Refurbishment & Rehabilitation	0.050	0.000	0.0%	0.025	50.0%	Ⓢ	Ⓢ	#4	0.050	0.000
Service Enhancements	4.278	0.440	10.3%	3.746	87.6%	Ⓢ	Ⓢ		16.808	12.582
Sub-Total	7.443	0.568	7.6%	6.386	85.8%	-	-		23.496	13.912
Growth Related Cultural Infrastructure Development	0.869	0.017	2.0%	0.363	41.8%	Ⓢ	Ⓢ	#4, #5	1.117	0.265
PATH Wayfinding	0.100	0.020	20.4%	0.100	100.0%	Ⓢ	Ⓢ		0.100	0.020
Sub-Total	0.969	0.038	3.9%	0.463	47.8%	-	-		1.217	0.285
Total	31.856	1.114		23.686					72.795	35.763

Note # 1:

Debt funding for Casa Loma project will be reassigned to high-priority St Lawrence Centre Roof and this will not affect the scope of work. Budget adjustment is accompanied with this report.

Note # 2:

The 2017 Planning Act Revenue projects for Queen Street West and St. Lawrence Market Neighbourhood have encountered delays in the purchasing and procurement process.

Note # 3:

Project is delayed by receipt of the S37 funds.

Note # 4:

This is a multi-year project with an expected completion date of December, 2018.

Note # 5:

Public Art project for the Scarborough Centre has been cancelled and is included in the budget adjustment request. As well, its TTC Leslie Barns project is a multi-year project with an expected completion date of December, 2018.

Long Term Care Homes & Services

Chart 1
2017 Approved Budget by Category (\$20.45)

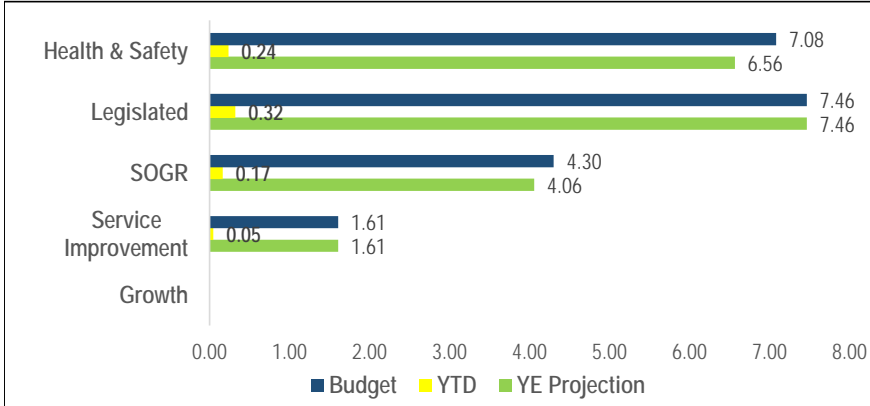


Table 1
2017 Active Projects by Category

Health & Safety	11
Legislated	1
SOGR	3
Service Improvement	1
Growth	
Total # of Projects	16

Chart 2
Project Status - 16

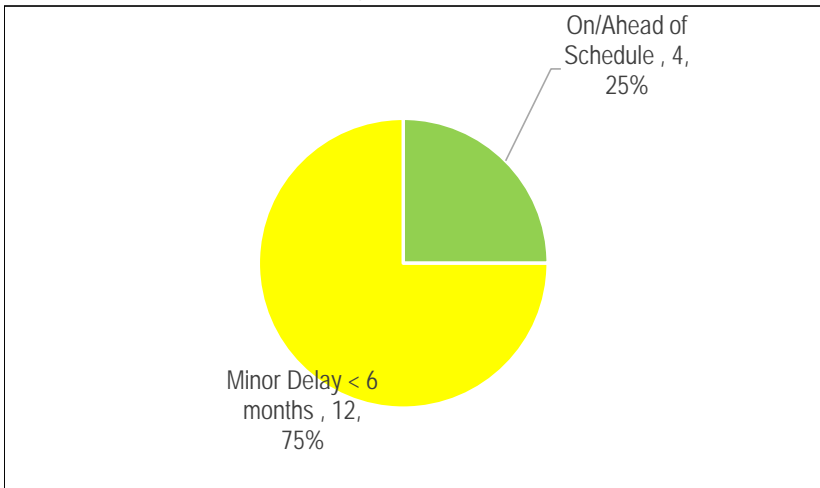


Table 2

Reason for Delay	12	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		11
Community Consultation		
Other*		
Total # of Projects		12

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.24	17.46	1.75		

Key Discussion Points:

- Capital specifications are under development for a number of capital initiatives prior to RFQ issuance. Once contracts have been awarded, spending will accelerate in Q2, with significant project completion anticipated by year-end.
- Kipling Acres Phase II will be completed in Q2, with resident accommodation commencing in the spring or early summer.

Long Term Care Homes & Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
2015 H&S Life Safety Systems	0.397	0.017	4.3%	0.397	100.0%	Ⓞ	Ⓜ	#1	1.400	1.264
2015 SOGR	0.222	0.049	22.1%	0.222	100.0%	Ⓞ	Ⓞ		1.100	0.934
2015 Health & Safety	0.174	0.044	25.3%	0.174	100.0%	Ⓞ	Ⓞ		0.735	0.605
2016 H&S HVAC	0.700	0.106	15.1%	0.700	100.0%	Ⓞ	Ⓞ		2.510	1.671
2017 H&S HVAC	1.700	0.000	0.0%	1.450	85.3%	Ⓞ	Ⓜ	#1	2.700	0.000
2015 H&S Elevator Modernization	0.300	0.000	0.0%	0.300	100.0%	Ⓞ	Ⓜ	#1	0.300	0.000
2015 H&S Security Safety Equipment	0.075	0.000	0.0%	0.075	100.0%	Ⓞ	Ⓜ	#1	0.075	0.000
2016 H&S Building Upgrades	0.927	0.000	0.0%	0.927	100.0%	Ⓞ	Ⓜ	#1	0.940	0.013
2016 H&S Specialty Systems	0.144	0.021	14.6%	0.144	100.0%	Ⓞ	Ⓞ		1.125	1.002
2017 H&S Specialty Systems	1.000	0.000	0.0%	0.875	87.5%	Ⓞ	Ⓜ	#1	1.450	0.000
2017 H&S Life Safety Systems	1.440	0.000	0.0%	1.300	90.3%	Ⓞ	Ⓜ	#1	1.440	0.000
Sub-Total	7.079	0.237	3.3%	6.564	92.7%	-	-		13.775	8.339
Legislated										
Kipling Acres 145 bed construction	7.463	0.323	4.3%	7.463	100.0%	Ⓞ	Ⓜ	#2	42.000	37.147
Sub-Total	7.463	0.323	4.3%	7.463	100.0%	-	-		42.000	37.147
State of Good Repair										
2015 SOGR Life Safety Systems	0.450	0.000	0.0%	0.450	100.0%	Ⓞ	Ⓜ	#1	0.500	0.059
2016 SOGR Building Upgrades	2.100	0.165	7.9%	2.117	100.8%	Ⓢ	Ⓜ	#1	3.390	2.698
2017 SOGR Building Upgrades	1.750	0.000	0.0%	1.490	85.1%	Ⓞ	Ⓜ	#1	3.100	0.000
Sub-Total	4.300	0.165	3.8%	4.057	94.3%	-	-		6.990	2.757
Service Improvements										
Electronic Health Care System	1.608	0.047	2.9%	1.608	100.0%	Ⓞ	Ⓜ	#3	4.398	0.255
Sub-Total	1.608	0.047	2.9%	1.608	100.0%	-	-		4.398	0.255
Total	20.450	0.772	3.8%	19.692	96.3%				67.163	48.498

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Capital specifications are under-development prior to issuing RFQs; once contracts are awarded, spending will accelerate significantly.

Note # 2:

Kipling Acres Phase II is scheduled for completion in Q2, with resident accommodation being staged in the spring and early summer.

Note # 3:

RFQ being issued in Q2, with significant spending anticipated in Q3 and Q4.

Parks, Forestry & Recreation

Chart 1
2017 Approved Budget by Category (\$236.67)

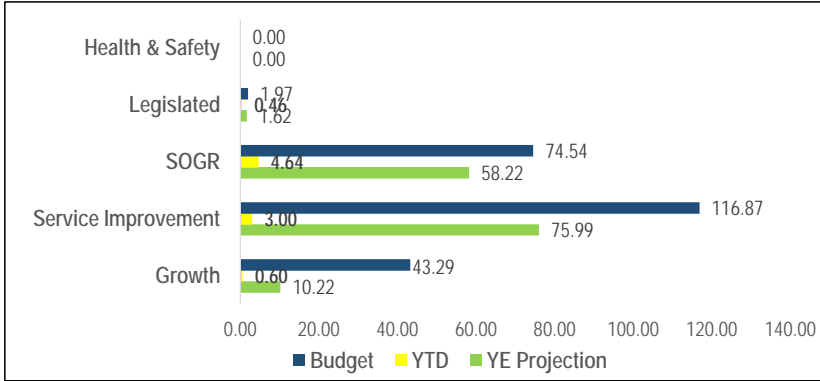


Table 1
2017 Active Projects by Category

Health & Safety	1
Legislated	6
SOGR	65
Service Improvement	288
Growth	28
Total # of Projects	388

Chart 2
Project Status - 388

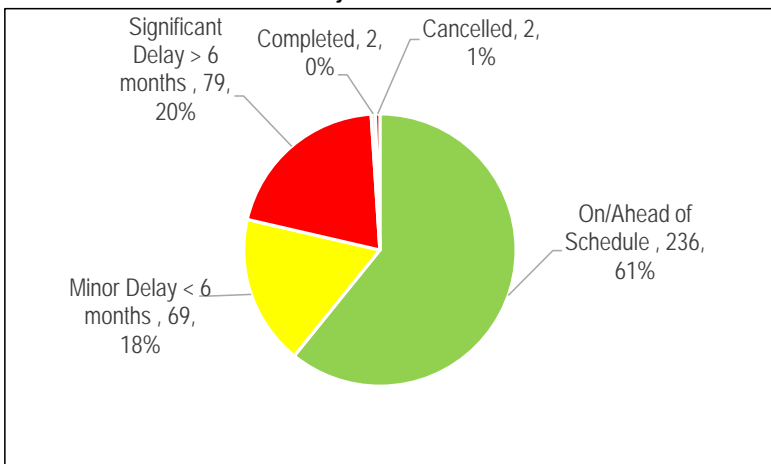


Table 2

Reason for Delay	148	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	7
Procurement Issues	5	
RFQ/RFP Delayed	11	13
Contractor Issues	2	
Site Conditions	9	11
Co-ordination with Other Projects	34	22
Community Consultation	12	13
Other*	5	3
Total # of Projects	79	69

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
83.22	76.18	75.94	1.08	0.26

Reasons for "Other*" Projects Delay:

- Project is delayed as funds may not have been secured/received; a suitable location has not been found or alternatively the project is being delivered by a third party.
- Environmental assessment and/or final approvals to proceed are still pending.
- Final design of the project is not complete.

Key Discussion Points:

- The increased project volumes are the primary reasons for the Program's declining spending rates.
- Parks, Forestry and Recreation has a number of approved projects with unsecured funding that have been approved conditionally, subject to the receipt of such funding. Although these projects have approved 2017 cash flow, these projects cannot proceed until funding has been received.
- The Program continues to experience challenges completing many of the growth and service improvement projects due to extended public consultation, co-ordination with other community partners and unfavourable site conditions.
- Land acquisition projects are delayed due to the extended acquisition process of various properties and remediation issues on multiple sites that may not be resolved by year-end.

Parks, Forestry and Recreation

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Special Facilities	0.000	-0.002	n/a	0.000	n/a	Ⓞ	Ⓞ		0.500	0.477
Sub-Total	0.000	-0.002	n/a	0.000	n/a	-	-		0.500	0.477
Legislated										
Land Acquisition	1.066	0.028	2.7%	0.715	67.1%	Ⓜ	Ⓞ	#1	3.220	4.973
Special Facilities	0.909	0.427	47.0%	0.909	100.0%	Ⓞ	Ⓞ		2.000	1.518
Sub-Total	1.975	0.456	23.1%	1.624	82.2%	-	-		5.220	6.491
State of Good Repair										
Arena	12.535	0.407	3.2%	10.252	81.8%	Ⓞ	Ⓜ	#8	47.976	31.891
Community Centres	14.824	0.812	5.5%	11.766	79.4%	Ⓞ	Ⓞ		48.042	29.254
Environmental Initiatives	3.138	-0.176	-5.6%	2.338	74.5%	Ⓞ	Ⓜ	#11	8.050	4.006
Facility Components	10.103	0.374	3.7%	7.808	77.3%	Ⓞ	Ⓜ	#14	24.815	13.694
Outdoor Recreation Centre	3.477	0.299	8.6%	2.764	79.5%	Ⓞ	Ⓞ		10.452	5.467
Park Development	2.451	0.078	3.2%	1.951	79.6%	Ⓞ	Ⓜ	#4	13.823	11.212
Parking Lots & Tennis Courts	3.887	0.366	9.4%	2.887	74.3%	Ⓞ	Ⓜ	#5	12.845	7.877
Playgrounds/Waterplay	1.168	0.054	4.6%	1.103	94.4%	Ⓞ	Ⓞ		6.380	4.483
Pool	6.144	0.721	11.7%	4.986	81.2%	Ⓞ	Ⓜ	#7	21.851	13.948
Special Facilities	9.549	0.813	8.5%	7.049	73.8%	Ⓞ	Ⓞ		23.973	12.245
Tails & Pathways	7.266	0.889	12.2%	5.316	73.2%	Ⓞ	Ⓜ	#9	20.750	11.632
Sub-Total	74.541	4.637	6.2%	58.220	78.1%	-	-		238.957	145.709
Service Improvements										
Arena	4.362	0.015	0.4%	4.212	96.6%	Ⓞ	Ⓞ		9.250	2.773
Community Centres	11.800	0.416	3.5%	7.190	60.9%	Ⓜ	Ⓜ	#10	32.746	14.094
Environmental Initiatives	2.938	0.362	12.3%	2.122	72.2%	Ⓞ	Ⓜ	#11	13.775	4.816
Facility Components	1.199	0.081	6.8%	0.881	73.5%	Ⓞ	Ⓜ	#13	2.723	1.055
Information Technology	13.060	0.126	1.0%	9.240	70.8%	Ⓞ	Ⓜ	#12	35.505	9.437
Land Acquisition	0.000	0.000	n/a	0.000	n/a	Ⓞ	Ⓞ		0.800	0.269
Outdoor Recreation Centre	3.691	0.227	6.2%	2.187	59.2%	Ⓜ	Ⓜ	#3	19.205	3.446
Park Development	43.299	1.108	2.6%	29.288	67.6%	Ⓜ	Ⓜ	#4	154.550	77.080
Parking Lots & Tennis Courts	0.540	0.000	0.0%	0.540	100.0%	Ⓞ	Ⓞ		1.020	0.000
Playgrounds/Waterplay	11.514	0.221	1.9%	8.035	69.8%	Ⓜ	Ⓞ	#6	25.555	10.169
Pool	8.229	-0.009	-0.1%	3.045	37.0%	Ⓡ	Ⓡ	#7	19.475	0.908
Special Facilities	10.162	0.215	2.1%	5.011	49.3%	Ⓡ	Ⓡ	#2	20.699	2.599
Tails & Pathways	6.074	0.237	3.9%	4.242	69.8%	Ⓜ	Ⓜ	#9	18.559	4.981
Sub-Total	116.868	3.000	2.6%	75.992	65.0%	-	-		353.862	131.628
Growth Related										
Community Centres	22.717	0.275	1.2%	5.515	24.3%	Ⓡ	Ⓡ	#10	201.682	52.121
Land Acquisition	17.372	0.295	1.7%	3.536	20.4%	Ⓡ	Ⓡ	#1	44.753	13.221
Outdoor Recreation Centre	2.745	0.000	0.0%	0.900	32.8%	Ⓡ	Ⓡ	#3	3.500	0.182
Park Development	0.455	0.028	6.1%	0.270	59.4%	Ⓜ	Ⓜ	#4	8.904	5.047
Sub-Total	43.289	0.598	1.4%	10.221	23.6%	-	-		258.839	70.571
Total	236.673	8.688	3.7%	146.058	61.7%				857.378	354.876

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
Ⓞ >70% of Approved Cash Flow
Ⓜ Between 50% and 70%
Ⓡ < 50% or >100% of Approved Cash Flow

Parks, Forestry and Recreation

Note # 1:

Land Acquisition: Spending delayed as the acquisition and expropriation of properties are not expected to be resolved by year-end due to the protracted process for acquisition of various properties. The lower spending is also related to extended environmental approvals and remediation work at various sites including Grand Manitoba/Mystic, Edithvale, and 100 Rangleigh Ave.

Note # 2:

Special Facilities: Delayed spending relates mainly to the Allan Gardens Washroom Building Construction due to heritage preservation and additional requirements; the replacement of the ferry boat replacement due to an extended design period; and the Seawall state of good repair projects due to the specialized nature and extensive approvals process for various projects with environmental impact.

Note # 3:

Outdoor Recreation Centres: Underspending for some service improvements and growth related-sports fields projects as a result of validation and adjustment of scope and location. The Earl Bales Fieldhouse addition and expansion experienced delays with the consultation and procurement process and the Humber Bay East New Pavilion due to community consultation.

Note # 4:

Park Development: Various park development projects are forecasted to be underspent due to design work spanning over multiple years, protracted community consultation processes, coordination of other projects, and seasonal constraints. Major projects include the implementation of the Parks Plan, improvements to Queens Park (in coordination with Transportation), Corktown Parks, Riverdale Park and Ramsden Park.

Note # 5:

Parking Lots & Tennis Courts: Underspending is expected at year-end as various State of Good Repair projects may not be fully expended as a result of poor weather and site conditions.

Note # 6:

Playgrounds/Waterplay: Underspending is expected for various playground improvement projects due to extended community consultation process for various playground improvements. State of good repair work on wading pools and water play projects are expected to be delayed due to coordination with other projects approval processes and some seasonal constraints. Major projects delayed include the Morse Street Playground, Lionel Conacher Spray Pad, and Centre Island Wading Pool Conversion.

Note # 7:

Pools: Underspending is due to delays associated with community access and programming for various indoor and outdoor pool State of Good Repair projects. The construction of the Wellesley Pool experienced delays due to the contract award issues.

Note # 8:

Arena: Underspending is related to delays with various arena and outdoor artificial ice rink state of good repair projects which may not be expended by the end of the year due to co-ordination around programming requirements at facilities.

Note # 9:

Trails & Pathways: State of Good Repair projects were delayed due to public access, programming constraints, the approvals process and unfavourable site conditions. Major service improvement projects delayed include Phase 1 of the East Don Trail design and construction due to the pending approval of the environmental assessment; the Upper Highland Creek Trail which is being undertaken with TRCA and involves other City divisions; and also for the Humber Bay Shores Park which is being undertaken with Transportation Services.

Note # 10:

Community Centres: Major underspending relates to various state of good repair projects which have started but are expected to carry into next year due to community access and programming restraints. Other delays and underspending are related to the construction of the Canoe Landing CC, Child Care and Schools due to delays in awarding of the contract; the Bessarion CC due to delays associated with the RFQ; and for the Birchmount CC Double Gym due to site conditions.

Note # 11:

Environmental Initiatives: Delayed spending due to challenges with public access, approvals, and difficult site conditions associated with the various city wide projects, including Rouge Park – Beare Road, that are impacted due to delays associated with coordination with TRCA and other Divisions such as Solid Waste and Transportation.

Note # 12:

Information Technology: Underspending due to delays in finalizing the procurement of the Enterprise Work Management System and add-on design timelines in the Enterprise CATS/TASS solution.

Note # 13:

Facility Components: Underspending is expected due to the delays for Facility Rehabilitation projects due to insufficient staff resources; Capital Asset Management Planning due to delays with Request for Quotations (RFQ)/Request for Proposals (RFP); and divisional accessibility funding which may not be spent due to coordination of multiple projects and confirmation of scope.

Shelter, Support & Housing Administration

Chart 1
2017 Approved Budget by Category (\$52.94)

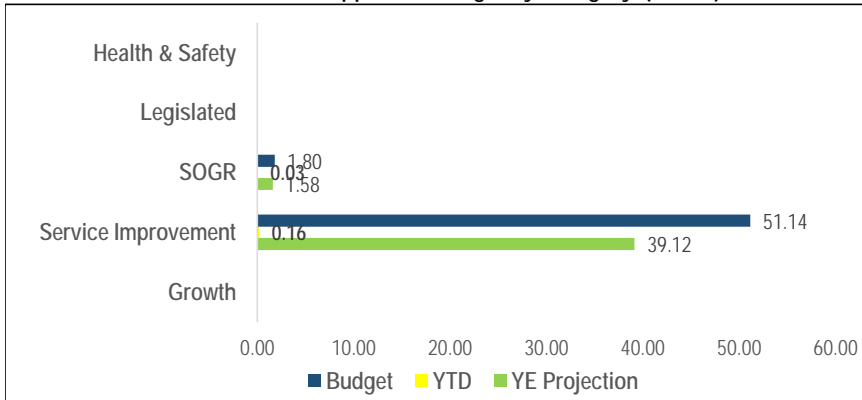


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	5
Growth	
Total # of Projects	7

Chart 2
Project Status - 7

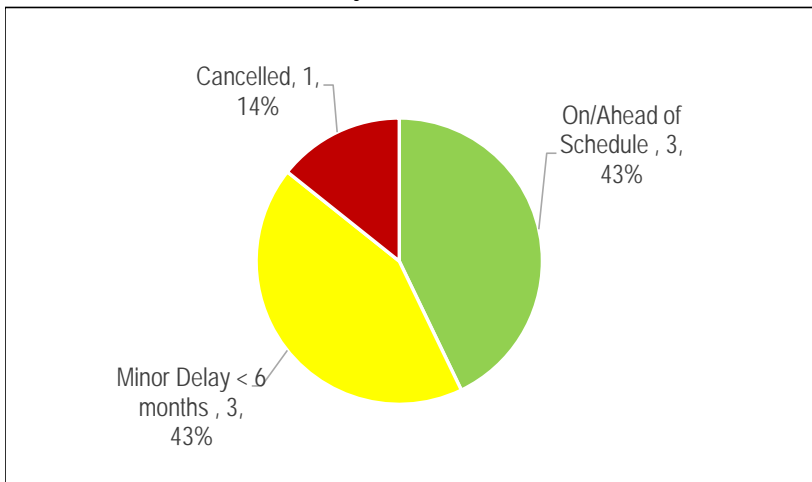


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		3
Community Consultation		
Other*		
Total # of Projects		3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
39.88	2.53			10.54

Key Discussion Points:

- **SOGR:** SOGR spending in 2017 is projected at \$1.58 million. Commitments cover a variety of work including washroom renovations, elevator replacement, building condition assessments, maintenance assessments and energy audits. Several building inspections and audits are planned in 2017 as well as work to repair identified deficiencies in City owned buildings. Spending will therefore accelerate in Q2 and Q3 of 2017 as more purchase orders and contracts are awarded.
- **George Street Revitalization - Phase II:** This phase involves the completion of the Seaton House Transition Plan as well as project management, architectural and preconstruction consulting work necessary to achieve construction readiness slated for Phase III of the project. These activities will also result in the delivery of the Project Specific Output Specifications (PSOS) required in Phase III of the project. To ensure continued progress of this phase in 2017, City Council at its meeting on December 15, 2016, authorized an 18-month extension of the consulting contracts necessary for the development of the

Shelter, Support & Housing Administration

Key Discussion Points (cont'd):

- **389 Church Street:** At its meeting on April 26, 27 and 28, 2017, City Council considered report AH6.4 *"Providing New Affordable Housing Opportunities at 389 Church Street"* which recommends the creation of new affordable housing opportunities on the property located at 389 Church Street via agreements with TCHC. The original renovation plan for 389 Church Street envisioned 132 permanent self-contained one and two bedroom housing units for women and children to accommodate the Red Door family shelter. Since Red Door has subsequently found a more suitable location, staff recommend that this project be cancelled and the approved funding for it in the 2017 - 2026 Capital Budget and Plan be redirected.
- **Choice Based Access System:** This project involves the replacement of the Toronto Area Waiting List system with a new Choice Based Housing Access System for the improved management of the Centralized Waiting List for social housing as required by the Housing Services Act. An invitation to prospective vendors for the submission of RFPs is expected to open shortly. However, spending in 2017 will be dependent on the requirements of the successful vendor and implementation requirements of the system chosen.

Shelter, Support & Housing Administration

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Capital Repairs/Repl-City Operated Hostels	1.600	0.015	0.9%	1.400	87.5%	Ⓞ	Ⓨ	#1	1.600	0.015
Capital Repairs/Repl- Leased BLDGs	0.200	0.016	8.0%	0.180	90.0%	Ⓞ	Ⓨ		0.200	0.016
Sub-Total	1.800	0.031	1.7%	1.580	87.8%	-	-		1.800	0.031
Service Improvements										
Shelter Land Acquisition	0.730		0.0%	0.730	100.0%	Ⓞ	Ⓨ		7.300	
Homewood Avenue	0.400		0.0%	0.000	0.0%	Ⓡ	Ⓞ		3.000	2.600
389 Church Street	10.538		0.0%	10.538	100.0%	Ⓞ		#2	10.538	
George Street Revitalization-Phase 2	36.683	0.156	0.4%	25.058	68.3%	Ⓨ	Ⓞ	#3	80.256	0.156
Choice Based Housing Access System	2.793		0.0%	2.793	100.0%	Ⓞ	Ⓞ	#4	4.357	
Sub-Total	51.144	0.156	0.3%	39.119	76.5%	-	-		105.451	2.757
Total	52.944	0.187		40.699					107.251	2.787

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Several building inspections and audits are planned in 2017 as well as work to repair identified deficiencies in City owned buildings. Spending on SOGR projects will therefore accelerate in Q2 and Q3 of 2017 as more purchase orders and contracts are awarded.

Note # 2:

The original renovation plan for 389 Church Street envisioned 132 permanent self-contained one and two bedroom housing units for women and children to accommodate the Red Door family shelter. Since Red Door has subsequently found a more suitable location, report AH6.4 "Providing New Affordable Housing Opportunities at 389 Church Street" which recommends the creation of new affordable housing opportunities on the property via agreements with TCHC, cancellation of the project and redirection of approved funding is before City Council for consideration at its meeting on April 26, 27 and 28, 2017. If approved, an amendment to SSHA's 2017-2026 Capital Budget and Plan will be processed in Q2 2017.

Note # 3:

The activities in this phase resulted in the delivery of the Project Specific Output Specifications (PSOS) required in Phase III of the GSR project. To ensure continued progress of this project in 2017, City Council has authorized an 18-month extension of the consulting contracts necessary for the development of the PSOS. Work and spending on this requirement are progressing.

Note # 4:

An invitation to prospective vendors for the submission of RFPs is expected to open shortly. However, spending in 2017 will be dependent on the requirements of the successful vendor and implementation requirements of the chosen system.

Toronto Employment & Social Services

Chart 1
2017 Approved Budget by Category (\$5.35)

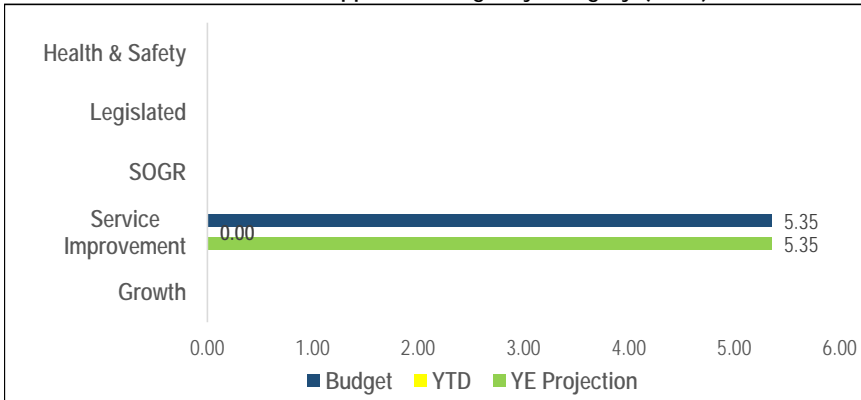


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	2
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

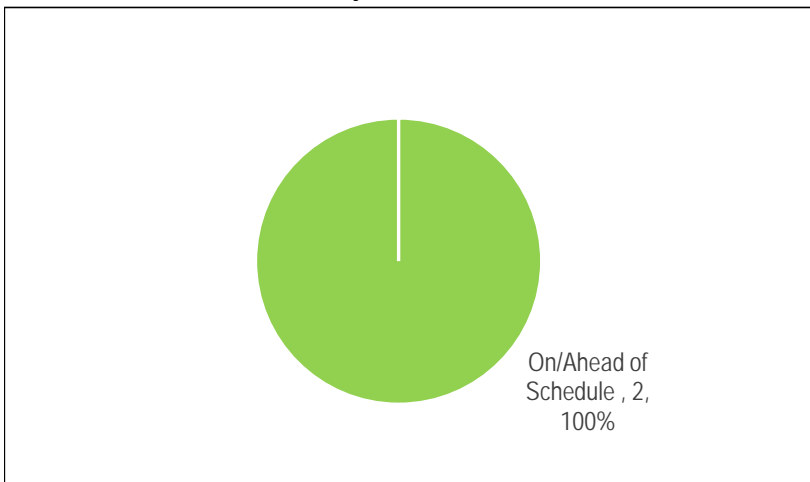


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.35				

Key Discussion Points:

- The design phase of this project is now complete and the demolition and the tendering phase is currently in-process. The project is on track for completion by the end of the year.

Toronto Employment & Social Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Wellesley Place Renovation	5.000	0.000	0.0%	5.000	100.0%	Ⓞ	Ⓞ	#1	5.000	0.012
HSI project	0.350	0.000	0.0%	0.350	100.0%	Ⓞ	Ⓞ		0.350	0.000
Sub-Total	5.350	0.000	0.0%	5.350	100.0%	-	-		5.350	0.012
Total	5.350	0.000		5.350					5.350	0.012

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓧ < 50% or >100% of Approved Cash Flow

Note # 1:

The design phase of this project is now complete and the demolition and the tendering phase is currently in-process. The project is on track for completion by the end of the year.

Toronto Paramedic Services (TPS)

Chart 1
2016 Approved Budget by Category (\$14.62)

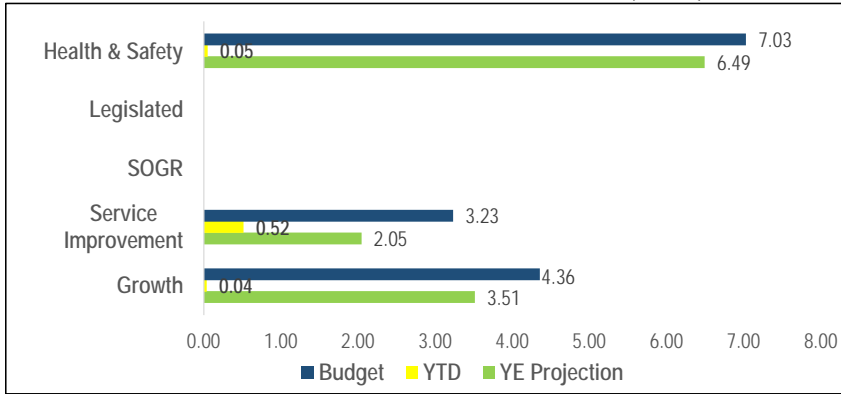


Table 1
2016 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	
Service Improvement	1
Growth	6
Total # of Projects	9

Chart 2
Project Status - 9

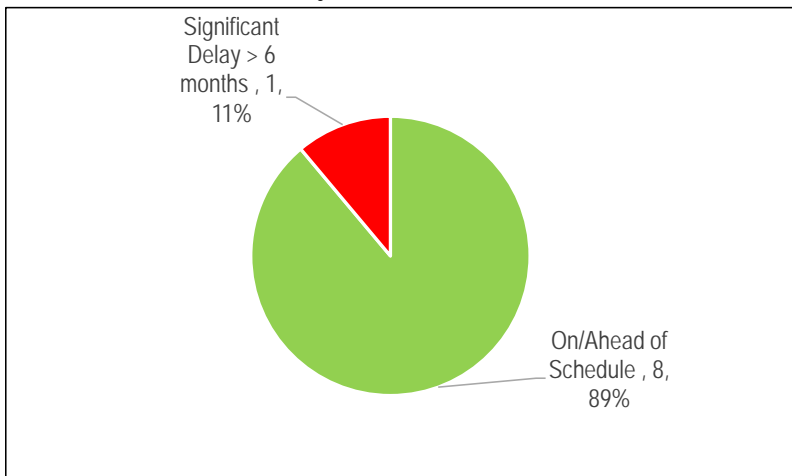


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
14.07		0.55		

Key Discussion Points:

- Dispatch Console Replacement project is delayed due to insufficient staff resources and will be completed in 2018.

Toronto Paramedic Services (TPS)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Power Stretchers	6.388	0.050	0.8%	5.954	93.2%	Ⓞ	Ⓞ		6.750	3.011
Portable Radio Replacement	0.500	0.000	0.0%	0.400	80.0%	Ⓞ	Ⓞ		1.009	0.509
Sub-Total	6.888	0.050	0.7%	6.354	92.2%	-	-		7.759	3.520
Service Improvements										
North West District Multi-function - Facility	3.233	0.516	16.0%	2.045	63.3%	Ⓜ	Ⓞ	#1	11.455	8.654
Sub-Total	3.233	0.516	16.0%	2.045	63.3%	-	-		11.455	8.654
Growth Related										
Medical Equipment Replacement	0.407	0.000	0.0%	0.406	99.8%	Ⓞ	Ⓞ		2.612	2.052
Mobile Data Communications 2014 - 2023	0.341	0.011	3.2%	0.251	73.6%	Ⓞ	Ⓞ		0.600	0.270
Public Access Defibrillator Replacements	0.140	0.000	0.0%	0.140	100.0%	Ⓞ	Ⓞ		0.140	0.000
Ambulance Radio Replacement	0.901	0.000	0.0%	0.786	87.2%	Ⓞ	Ⓞ		1.491	0.590
Additional Ambulances (2017-2019)	1.307	0.000	0.0%	1.291	98.8%	Ⓞ	Ⓞ		3.060	1.753
Multifunction Station Plan	0.250	0.027	10.8%	0.180	72.0%	Ⓞ	Ⓞ		0.250	0.027
Multifunction Station #2 - Preparation	0.600	0.000	0.0%	0.600	100.0%	Ⓞ	Ⓞ		0.600	0.000
Dispatch Console Replacement	0.550	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	1.500	0.000
Sub-Total	4.496	0.038	0.8%	3.654	81.3%	-	-		10.253	4.692
Total	14.617	0.603		12.052					29.467	16.866

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Project will be completed by July 2017 under budget. TPS will continue to monitor the expenditures and refine the project in the next quarter.

Note # 2:

Project will not start until 2018 due to workload pressures in the Central Ambulance Communication Centre (CACC) Systems Area resulting in insufficient staff resources.

2017 Capital Spending by Program
Cluster B

Program		2017 Approved Cash Flow	2017 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
City Planning	Q1	9.71	0.56	7.15	73.6%		G
Fire Services	Q1	17.98	0.33	10.37	57.7%		Y
Transportation	Q1	518.18	12.87	386.80	74.6%		G
Waterfront Revitalization	Q1	107.79	10.70	81.97	76.0%		G
TOTAL	Q1	653.67	24.46	486.29	74.4%		G
		Ⓢ >70%	Ⓜ between 50% and 70%	Ⓡ < 50% or > 100%			

For the three months ended March 31, 2017, capital expenditures for this Cluster totalled \$24.46 million (3.7%) of their collective 2017 Approved Capital Budget of \$653.67 million. Spending is expected to increase to \$486.29 million (64.2%) by year-end.

Three Programs in this Cluster are projecting a year-end spending rate of over 70% of their respective 2017 Approved Capital Budgets. City Planning, Transportation Services and Waterfront Revitalization Program are projecting a spending rate of 73.6%, 74.6% and 76.0% respectively while Fire Services is projecting a spending rate of 57.7% for 2017.

City Planning

Chart 1
2017 Approved Budget by Category (\$9.71)

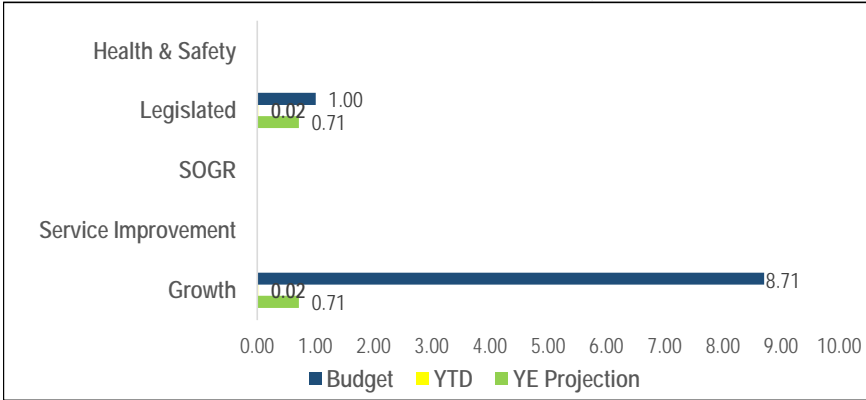


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	5
SOGR	
Service Improvement	
Growth	9
Total # of Projects	14

Chart 2
Project Status - 14

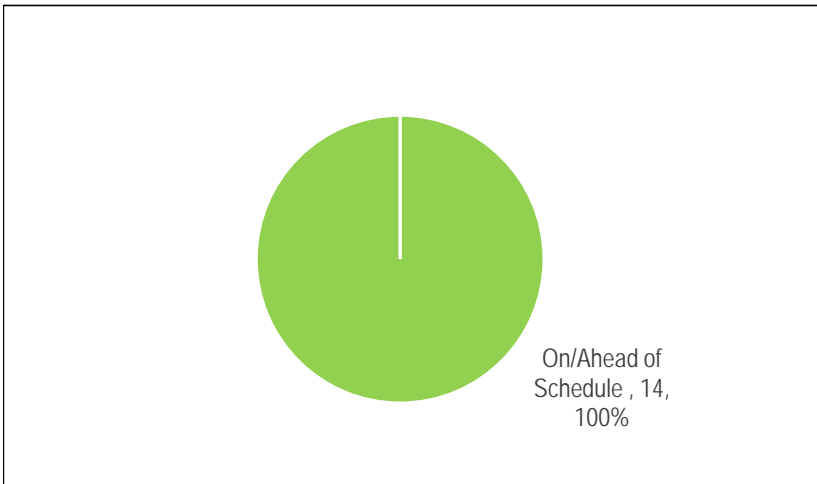


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.71				

City Planning

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Legislated										
Five Year Review of the Official Plan	0.750	0.000	0.0%	0.525	70.0%	Ⓞ	Ⓞ		0.750	0.000
Natural Heritage Inv. Evaluation System	0.160	0.017	10.4%	0.120	75.0%	Ⓞ	Ⓞ		0.240	0.017
Toronto Archaeological Resources Plan Imp.	0.095	0.000	0.0%	0.070	73.6%	Ⓞ	Ⓞ		0.100	0.004
Sub-Total	1.005	0.017	1.7%	0.715	71.1%	-	-		1.090	0.020
State of Good Repair										
Service Improvements										
Growth Related										
Civic Improvement – Places Development Charge Funded Studies	4.148	0.275	6.6%	2.904	70.0%	Ⓞ	Ⓞ		8.008	2.829
Transportation & Transit Studies	0.979	0.124	6.8%	0.763	82.9%	Ⓞ	Ⓞ		1.000	0.138
Growth Studies	2.079	0.098	25.8%	1.640	86.2%	Ⓞ	Ⓞ		3.690	0.658
Avenue / Area Studies	0.500	0.036	1.6%	0.425	85.0%	Ⓞ	Ⓞ		0.500	0.036
Heritage Conservation Dist. Studies	1.000	0.016	7.2%	0.700	85.0%	Ⓞ	Ⓞ		2.000	0.022
Sub-Total	8.707	0.548	6.3%	6.432	73.9%	-	-		15.198	3.682
Total	9.711	0.564	5.8%	7.147	73.6%				16.288	3.702

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Toronto Fire Services

Chart 1
2017 Approved Budget by Category (\$17.98)

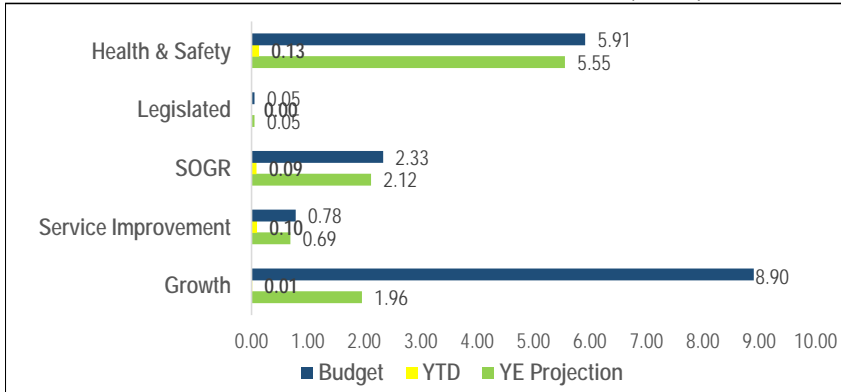


Table 1
2017 Active Projects by Category

Health & Safety	6
Legislated	2
SOGR	9
Service Improvement	2
Growth	3
Total # of Projects	22

Chart 2
Project Status - 22

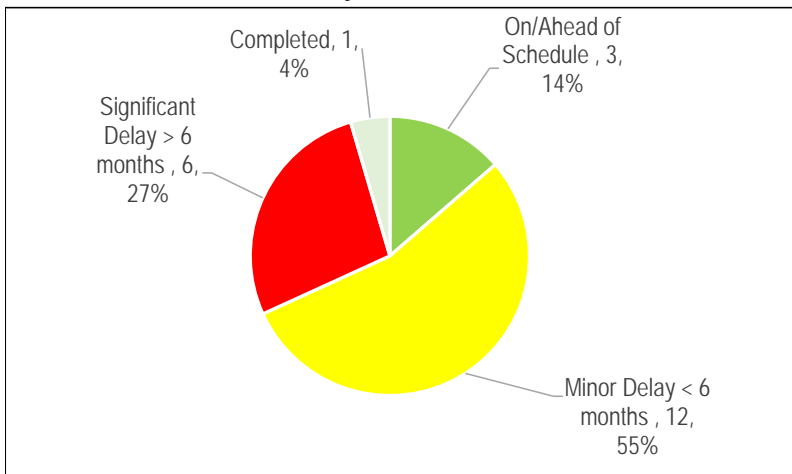


Table 2

Reason for Delay	18	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		1
RFQ/RFP Delayed		9
Contractor Issues	1	
Site Conditions	2	
Co-ordination with Other Projects		2
Community Consultation		
Other*	3	
Total # of Projects	6	12

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.57	7.50	9.84	0.07	

Reasons for "Other*" Projects Delay:

- Technical Rescue Simulator Repair: Original project scope has changed. Funding will be repurposed for other training facility repairs, and reported in Q2.
- Fire Prevention - South District Consolidation: Feasibility study completed, with engineering design to be completed in Q2. There is no schedule in place for tendering and construction at this time.
- Specialized Trucks & Equipment: 2 remaining high-rise response trucks are on order, with delivery expected by year-end.

Key Discussion Points:

- Site conditions and approval of the site plan continue to cause delays for Station B - 144 (Downsview) Keele/ Shepard and Station A-414 (Woodbine)- Hwy 27 and Rexdale.
- Portable Radio Replacement project is being co-ordinated by Toronto Police Services with the RFQ to be released by Q2.
- Helmet Replacement project requires extensive RFQ process which will include controlled testing and field wear trial. The award of the contract is expected January, 2018.
- Spending for projects with minor delays will accelerate in Q2 once RFQs are issued.

Toronto Fire Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Purchase Gas Meters for Fire Investigation	0.070	0.056	80.0%	0.061	87.1%	Ⓞ	Ⓞ		0.070	0.056
Replacement of CBRNE Equipment	0.179	0.000	0.0%	0.178	99.4%	Ⓞ	Ⓨ		0.510	0.178
Replacement of Portable Radios	5.000		0.0%	5.000	100.0%	Ⓞ	Ⓨ		5.000	0.000
Helmet Replacement	0.300	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.800	0.000
Bunker Suits Lifecycle Replacement	0.230	0.075	32.6%	0.180	78.3%	Ⓞ	Ⓨ		3.900	3.745
Thermal Imaging Cameras	0.135	0.000	0.0%	0.135	100.0%	Ⓞ	Ⓞ		1.450	1.315
Sub-Total	5.914	0.131	2.2%	5.554	93.9%	-	-		11.730	8.339
Legislated										
Replacement of HUSAR Equip - 2016	0.004	0.000	0.0%	0.004	100.0%	Ⓞ	Ⓨ		0.050	0.046
Replacement of HUSAR Equipment 2017	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓨ		0.050	0.000
Sub-Total	0.054	0.000	0.0%	0.054	100.0%	-	-		0.100	0.046
State of Good Repair										
Fire Prevention Office Space Accommodation	0.450	0.000	0.0%	0.450	100.0%	Ⓞ	Ⓨ		0.450	0.000
Replace Aging Propane Pumps & Vaporizers	0.250	0.000	0.0%	0.250	100.0%	Ⓞ	Ⓨ		0.250	0.000
Emerg Fire Comm Workstation Console Replacement	0.595	0.000	0.0%	0.595	100.0%	Ⓞ	Ⓨ		0.600	0.005
East/West Burn-House Wall Flame Protection	0.250	0.000	0.0%	0.250	100.0%	Ⓞ	Ⓨ		0.250	0.000
Training Simulators Rehabilitation	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓨ		0.100	0.000
Training Simulators Rehabilitation 2016	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓨ		0.100	0.000
Technical Rescue Simulator Repair	0.250	0.000	0.0%	0.100	40.0%	Ⓡ	Ⓡ	#2	0.250	
Renovating/Repurposing of Fires Station 424	0.076	0.013	17.1%	0.014	18.4%	Ⓡ	Ⓞ		1.230	1.167
Computer Aided Dispatch Upgrade	0.260	0.075	28.8%	0.260	100.0%	Ⓞ	Ⓞ		1.255	1.070
Sub-Total	2.331	0.088	3.8%	2.119	90.9%	-	-		4.485	2.242
Service Improvements										
Fire Prevention South District Consolidation	0.394	0.067	17.0%	0.300	76.1%	Ⓞ	Ⓡ	#3	0.500	0.173
Emergency Communication System Enhancement	0.387	0.030	7.8%	0.387	100.0%	Ⓞ	Ⓨ		0.895	0.538
Sub-Total	0.781	0.097	12.4%	0.687	88.0%	-	-		1.395	0.711

Toronto Fire Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Station B (Stn 144) Keele/ Sheppard	3.436	0.000	0.0%	0.237	6.9%	Ⓜ	Ⓜ	#4	9.885	3.973
Station A (Stn 414) Hwy- 27 and Rexdale Blvd	4.092	0.010	0.2%	0.361	8.8%	Ⓜ	Ⓜ	#4	8.342	1.628
Specialized Trucks & Equipment	1.372	0.000	0.0%	1.358	99.0%	Ⓞ	Ⓜ	#5	3.250	1.550
Sub-Total	8.900	0.010	0.1%	1.956	22.0%	-	-		21.477	7.151
Total	17.980	0.326		10.370					39.187	18.489

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

Extensive RFQ process includes controlled testing that will delay awarding contract.

Note # 2:

Scope change in project as cost of repairs were underestimated; TFS will fund other training centre repairs, and report funding allocations in Q2.

Note # 3:

Feasibility study completed with engineering design to commence in Q2.

Note # 4:

Site plan approvals continue to cause project delays.

Note # 5:

Two remaining high-rise response trucks are on order, with delivery expected by year-end.

Transportation (TP)

Chart 1
2017 Approved Budget by Category (\$518.18)

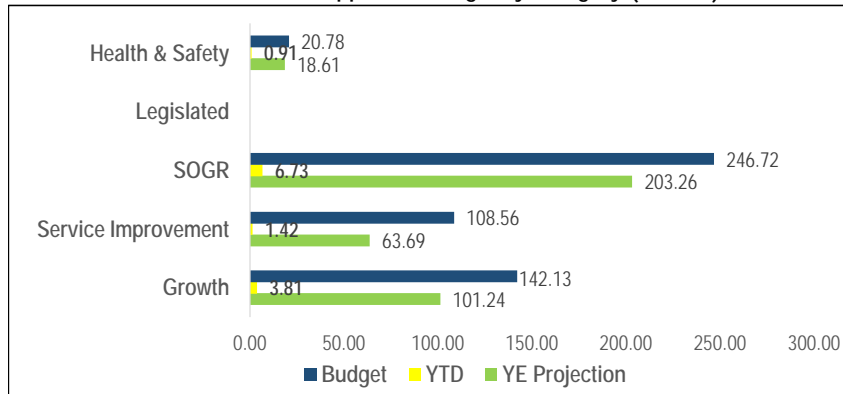


Table 1
2017 Active Projects by Category

Health & Safety	12
Legislated	
SOGR	16
Service Improvement	13
Growth	24
Total # of Projects	65

Chart 2
Project Status - 65

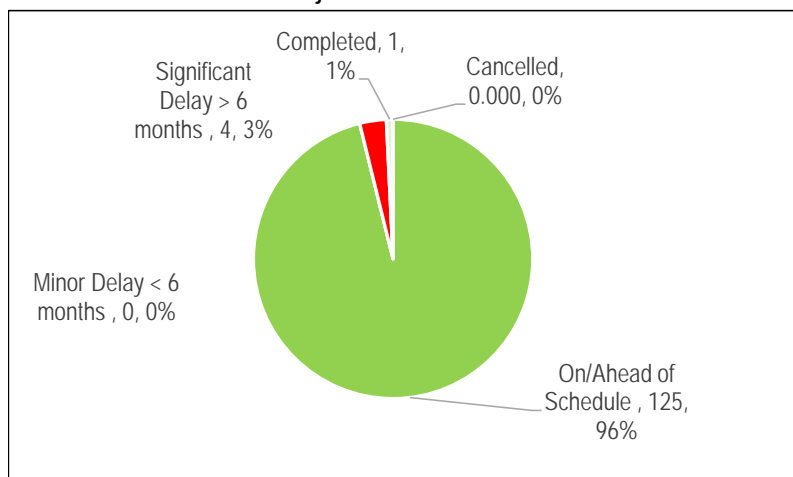


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	2	
Community Consultation	1	
Other*	1	
Total # of Projects	4	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
516.00		2.08	0.10	

Reasons for "Other*" Projects Delay:

- Transportation Services has one sub-project with "Other" reasons for delay. In this case, "Other" represents legal issues related to obtaining access to private property and resolution of expropriation claims.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status.

Key Discussion Points:

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; have issues with site conditions; and/or are development/transit dependent.

Transportation Services

Projects by Category (Million)	2017 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Accessible Pedestrian Signals (Audible)	3.571	0.141	3.9%	2.941	82.4%	Ⓞ	Ⓞ			
Guide Rail Replacement	1.439	-	0.0%	1.151	80.0%	Ⓞ	Ⓞ		3.300	0.545
Local Geometric Traffic Safety Improvements	2.445	-	0.0%	2.383	97.4%	Ⓞ	Ⓞ		3.607	0.531
Local Speed Limit Reduction	1.200	-	0.0%	1.200	100.0%	Ⓞ	Ⓞ		1.500	0.300
New Traffic Control Signals / Devices	4.080	0.627	15.4%	3.881	95.1%	Ⓞ	Ⓞ			
Pedestrian Safety & Infrastructure Prgms	0.850	0.037	4.4%	0.850	100.0%	Ⓞ	Ⓞ			
PXO Visibility Enhancements	0.100	0.003	2.6%	0.025	25.0%	Ⓡ	Ⓞ	#1		
Salt Management Program	1.582	0.032	2.0%	1.582	100.0%	Ⓞ	Ⓞ			
Signal Major Modifications	2.490	0.067	2.7%	2.227	89.5%	Ⓞ	Ⓞ			
Tactile Domes Installation	1.476	-	0.0%	1.181	80.0%	Ⓞ	Ⓞ		3.000	0.352
Two Way Radio Communication	1.200	-	0.0%	0.900	75.0%	Ⓞ	Ⓞ		2.200	-
Upgrades to Meet New ESA Requirements	0.344	0.005	1.6%	0.292	85.0%	Ⓞ	Ⓞ			
Sub-Total	20.778	0.912	4.4%	18.613	89.6%					
State of Good Repair										
Bathurst Street Bridge Rehabilitation	0.800	0.025	3.1%	0.200	25.0%	Ⓡ	Ⓞ	#2	8.082	0.406
City-Bridge Rehabilitation	36.491	3.103	8.5%	33.000	90.4%	Ⓞ	Ⓞ			
Ditch Rehabilitation & Culvert Reconstruction	1.080	0.015	1.4%	1.004	93.0%	Ⓞ	Ⓞ			
Don Valley Parkway Rehabilitation	2.435	-	0.0%	1.997	82.0%	Ⓞ	Ⓞ			
F.G. Gardiner**	26.726	0.451	1.7%	12.482	46.7%	Ⓡ	Ⓞ	#3	2,440.926	134.709
Facility Improvements	1.611	0.028	1.7%	1.208	75.0%	Ⓞ	Ⓞ			
Interim Rehabilitation Of Roads	8.700	0.008	0.1%	6.960	80.0%	Ⓞ	Ⓞ		24.000	9.146
Laneways	2.393	0.015	0.6%	2.044	85.4%	Ⓞ	Ⓞ			
Local Road Rehabilitation	59.357	0.918	1.5%	53.470	90.1%	Ⓞ	Ⓞ			
Major Road Rehabilitation	62.196	1.024	1.6%	55.332	89.0%	Ⓞ	Ⓞ			
Major SOGR Pooled Contingency	3.800	-	0.0%	-	0.0%	Ⓡ	N/A	#4		
Neighbourhood Improvements	6.904	0.240	3.5%	5.675	82.2%	Ⓞ	Ⓞ			
Retaining Walls Rehabilitation	7.065	0.213	3.0%	6.719	95.1%	Ⓞ	Ⓞ			
Sidewalks	19.962	0.322	1.6%	15.970	80.0%	Ⓞ	Ⓞ			
Traffic Plant Requirements / Signal Asset Management	7.000	0.352	5.0%	7.000	100.0%	Ⓞ	Ⓞ			
Traffic Plant Restoration	0.200	0.016	7.9%	0.200	100.0%	Ⓞ	Ⓞ		2.900	2.534
Sub-Total	246.720	6.730	2.7%	203.262	82.4%					
Service Improvements										
Advanced Traffic Signal Control	2.437	0.076	3.1%	1.879	77.1%	Ⓞ	Ⓞ			
Cycling Infrastructure	15.351	0.144	0.9%	11.138	72.6%	Ⓞ	Ⓞ			
Engineering Studies	6.437	0.454	7.1%	5.131	79.7%	Ⓞ	Ⓞ			
Finch LRT - Transportation Study	0.200	-	0.0%	0.100	50.0%	Ⓢ	Ⓞ		0.200	-
LED Signal Module Conversion	1.777	0.718	40.4%	1.688	95.0%	Ⓞ	Ⓞ			
Participatory Budgeting Pilot	0.250	-	0.0%	0.250	100.0%	Ⓞ	Ⓞ		0.250	-
PTIF Projects	76.530	-	0.0%	38.265	50.0%	Ⓢ	Ⓞ		96.980	0.562
Signs & Markings Asset Management	2.616	0.001	0.0%	2.616	100.0%	Ⓞ	Ⓞ			
System Enhancements for Road Repair & Permits	0.580	-	0.0%	0.522	90.0%	Ⓞ	Ⓞ		1.183	-
Traffic Calming	0.354	0.004	1.1%	0.354	100.0%	Ⓞ	Ⓞ			
Traffic Control - RESCU	0.350	0.008	2.2%	0.343	98.0%	Ⓞ	Ⓞ			
Transit Shelter Property Acquisition	0.100	-	0.0%	0.095	95.0%	Ⓞ	Ⓞ		0.100	-
Transportation Safety & Local Improvements	1.574	0.014	0.9%	1.306	83.0%	Ⓞ	Ⓞ			
Sub-Total	108.556	1.418	1.3%	63.688	58.7%					

Transportation Services

Projects by Category (Million)	2017 Budget	YTD Exp.		YE Projection				Notes	Total Project Cost*	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Bloor Street Transformation	0.668	-	0.0%	0.601	90.0%	Ⓞ	Ⓞ			
Design Cherry St Realignment and Bridges	4.200	-	0.0%	2.100	50.0%	Ⓜ	Ⓞ		5.600	-
Gardiner York/Bay/Yonge Reconfiguration	28.812	0.879	3.0%	26.400	91.6%	Ⓞ	Ⓞ		34.550	6.117
Georgetown South City Infrastructure Upgrade	13.420	-	0.0%	13.420	100.0%	Ⓞ	Ⓞ		67.100	-
Growth Related Capital Works	0.300	-	0.0%	-	0.0%	Ⓡ	Ⓞ	#5		
Ingram Drive Extension	0.250	-	0.0%	0.050	20.0%	Ⓡ	Ⓡ	#6	62.900	6.904
John Street Revitalization Project	2.000	-	0.0%	1.000	50.0%	Ⓜ	Ⓞ		2.000	-
King Liberty Cycling Pedestrian Bridge	0.471	0.029	6.1%	0.471	100.0%	Ⓞ	Ⓞ		6.400	0.158
Lawrence-Allen Revitalization Project	1.153	-	0.0%	0.346	30.0%	Ⓡ	Ⓡ	#7	6.274	0.525
Legion Road Extension & Grade Separation	0.490	-	0.0%	0.050	10.2%	Ⓡ	Ⓞ	#8	42.910	-
North York Service Road	0.200	0.049	24.4%	0.500	250.0%	Ⓡ	Ⓞ	#9	20.740	11.729
Port Union Road	0.900	-	0.0%	0.343	38.1%	Ⓡ	Ⓞ	#10	5.000	-
Redlea Avenue - Steeles to McNicoll	1.500	-	0.0%	0.210	14.0%	Ⓡ	Ⓞ	#11	19.400	12.068
Regent Park Revitalization	1.565	0.149	9.5%	1.409	90.0%	Ⓞ	Ⓞ		5.942	4.605
Rouge National Park Transfer of Lands	0.222	-	0.0%	0.222	100.0%	Ⓞ	Ⓞ		0.222	-
Scarlett / St. Clair / Dundas	0.300	0.002	0.8%	0.300	100.0%	Ⓞ	Ⓞ		50.500	1.291
Six Points Interchange Redevelopment	28.751	-	0.0%	20.061	69.8%	Ⓜ	Ⓞ		80.097	5.214
St. Clair West/Metrolinx Georgetown Grade Separation	4.000	-	0.0%	-	0.0%	Ⓡ	Ⓞ	#12	32.000	-
Steeles Avenue East/Kennedy Rd Grade Separation	0.391	-	0.0%	-	0.0%	Ⓡ	Ⓞ	#13	0.500	0.109
Steeles Widening (Tapscott Rd - Beare Rd)	1.998	-	0.0%	0.600	30.0%	Ⓡ	Ⓞ	#14	40.000	0.001
Third Party Signals	0.439	0.029	6.7%	0.380	86.5%	Ⓞ	Ⓞ			
Traffic Congestion Management	11.618	1.438	12.4%	6.559	56.5%	Ⓜ	Ⓞ		47.240	9.769
Work for TTC & Others	38.358	1.240	3.2%	26.089	68.0%	Ⓜ	Ⓞ			
Yonge Street Revitalization	0.125	-	0.0%	0.125	100.0%	Ⓞ	Ⓞ		2.000	0.692
Sub-Total	142.131	3.815	2.7%	101.235	71.2%					
GRAND TOTAL	518.184	12.875	2.5%	386.799	74.6%					

*Project Cost is provided for specific multi-year capital projects, excluding ongoing capital projects (i.e. Major Road Rehab projects)

**The total project cost for the Gardiner reflects the 2012 - 2026 costs.

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Transportation Services

Note # 1:

The PXO enhancement program is now complete and final invoice has been sent for processing.

Note # 2:

TTC is a stakeholder in this bridge rehabilitation project. Design for the substructure (foundations and columns/piers) is underway on the rehabilitation of the existing bridge and is expected to be done in 2017 (\$0.2M). Design for the super-structure (deck, soffits and parapet walls) of the bridge will follow in 2018 and take approximately 18 months. Construction is planned for 2020.

Note # 3:

See Major Capital Projects section.

Note # 4:

Contingency; only used if required.

Note # 5:

Projects identified on an "as needed" basis.

Note # 6:

This project has been delayed as it has issues, including need to access to private property issues, requiring legal resolution.

Note # 7:

TCHC is the delivery agent for the Lawrence-Allen Revitalization Project and the Environmental Assessment (EA) must be completed first. Completion of the EA, and hence the project, has been delayed as it requires further community consultation.

Note # 8:

Design work will begin in 2017, and will continue into 2018.

Note # 9:

Co-ordination with Re-Imagining Yonge EA is required (consideration of bike lanes on service roads), necessitating an Addendum to the EA and this is in progress. Ongoing OMB hearing regarding the expropriation of properties on Bonnington, which are needed for the extension of the south service road. Program will request Council approval for additional funding in 2017 (legal costs, maintenance of properties, demolition of out buildings deemed unsafe, etc.).

Note # 10:

Detailed design is underway and will be completed in 2017. There is a need for property acquisitions and complex utility re-locations before construction, which is planned for 2018, can begin.

Note # 11:

Phase 1 is now complete. Phase 2 was started in October 2015 and is planned to be completed in 2018.

Note # 12:

Discussions are ongoing with Metrolinx regarding the coordination of design and delivery of this project in co-ordination with SmartTrack station design and construction. Design work is expected to be initiated by Metrolinx in fall of 2017.

Note # 13:

The EA for this project was completed in January 2017. Metrolinx and Infrastructure Ontario are procuring "design-build-finance" services for the grade separation and corridor improvements to the Stouffville GO Transit corridor. Council endorsed the cost-sharing agreement with Metrolinx for SmartTrack, Regional Express Rail and the Steeles grade separation. Grade separation costs will be shared.

Note # 14:

This project is being delivered through a cost-sharing agreement with the Regional Municipality of York. Design started in April 2016. Pre-design phase to be completed in 2017, and detailed design is expected to be completed in 2018. Regional Municipality of York expected to fund 50% of the estimated cost.

Waterfront Revitalization Initiative

Chart 1
2017 Approved Budget by Category (\$107.79)

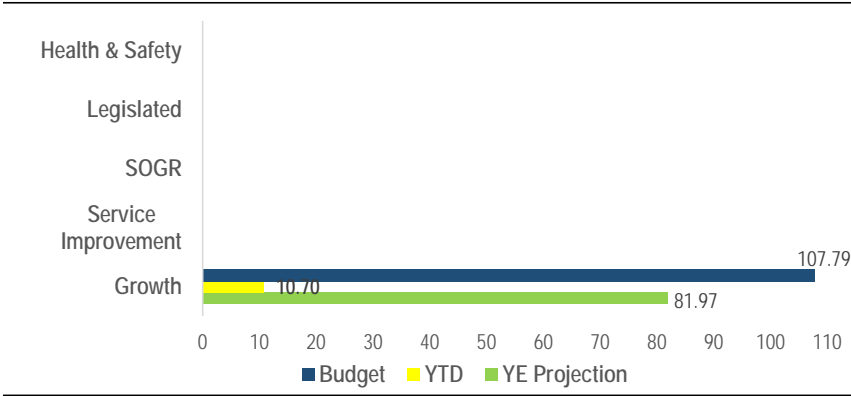


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	11
Total # of Projects	11

Chart 2
Project Status - 11

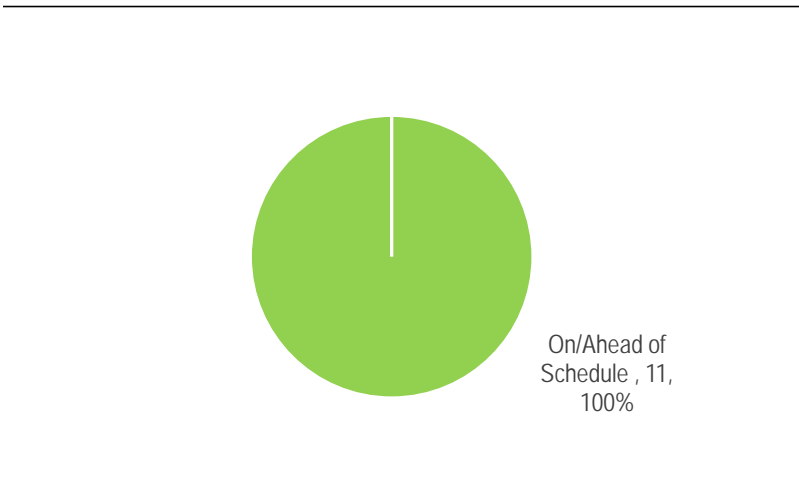


Table 2

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
107.79				

Waterfront
Revitalization Initiative

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Legislated										
State of Good Repair										
Service Improvements										
Growth Related										
Precinct Planning	0.198	0.000	0.0%	0.150	75.7%	ⓐ	ⓐ		3.060	3.607
Precinct Implementation Projects	8.125	0.000	0.0%	5.900	72.6%	ⓐ	ⓐ		217.847	248.400
Transportation Initiatives	12.039	0.000	0.0%	9.000	74.8%	ⓐ	ⓐ		17.034	31.775
Technical Studies	0.123	0.000	0.0%	0.086	70.2%	ⓐ	ⓐ		5.854	6.300
Waterfront Secretariat	0.730	0.127	19.0%	0.654	89.6%	ⓐ	ⓐ		6.172	7.375
Urban Planning Resources	0.340	0.057	14.3%	0.242	71.2%	ⓐ	ⓐ		1.854	2.136
Strategic Review	0.139	0.013	9.0%	0.139	100.0%	ⓐ	ⓐ		0.273	0.400
Lower Don Flood Protection	0.300	0.000	0.0%	0.300	100.0%	ⓐ	ⓐ		6.700	7.000
The Bentway (Project Under Gardiner)	10.500	10.500	100.0%	10.500	100.0%	ⓐ	ⓐ		20.500	23.500
Essroc Quay Lakefilling	35.000	0.000	0.0%	25.000	71.4%	ⓐ	ⓐ		0.000	65.000
Port Lands Flood Protection	40.300	0.000	0.0%	30.000	74.4%	ⓐ	ⓐ		0.000	1,185.000
Sub-Total	107.794	10.697	9.9%	81.971	76.0%	-	-		279.294	1,580.493
Total	107.794	10.697	9.9%	81.971	76.0%				279.294	1,580.493

On Time	ⓐ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	ⓑ	Between 50% and 70%	
Minor Delay < 6 months	ⓒ	< 50% or >100% of Approved Cash Flow	
Significant Delay > 6 months	ⓓ		

2017 Capital Spending by Program
Internal Services

Program		2017 Approved Cash Flow	2017 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
311 Toronto	Q1	3.12	0.39	2.54	81.6%		G
FM&RE	Q1	310.58	14.87	203.38	65.5%		Y
Financial Services	Q1	29.47	3.20	25.09	85.1%		G
Fleet Services	Q1	50.35	5.90	40.65	80.7%		G
I&T	Q1	91.86	7.12	65.36	71.2%		G
TOTAL	Q1	485.38	31.49	337.03	69.4%		⊖
⊕ >70% ⊖ between 50% and 70% Ⓡ < 50% or > 100%							

For the Three months ended March 31, 2017, capital expenditures for Internal Services totalled \$31.49 million (6.5%) of their collective 2017 Approved Capital Budget of \$485.38 million. Spending is expected to increase to \$337.03 million (69.4%) by year-end.

Three out of five Programs in Internal Services are projecting a year-end spending rate of over 70% of their respective 2017 Approved Capital Budgets. 311 Toronto, Financial Services and Fleet Services are projecting a year-end spending rate of 81.6%, 85.1% and 80.7% respectively and FREEE and Information Technology are projecting a year-end spending rate of 65.5% and 71.2% respectively.

Chart 1
2017 Approved Budget by Category (\$3.12)

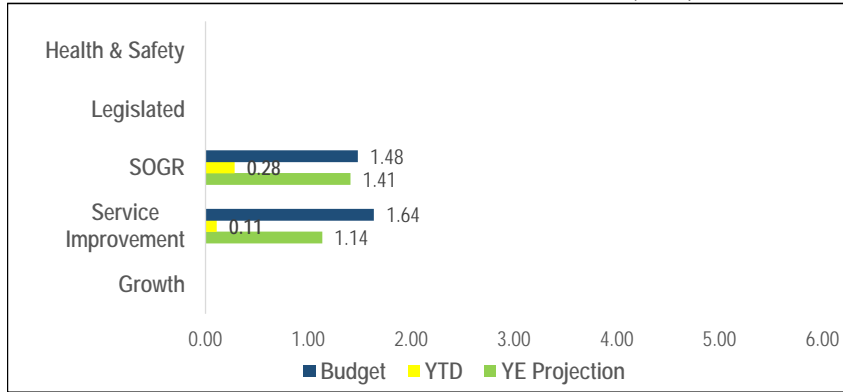


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	3
Service Improvement	2
Growth	
Total # of Projects	5

Chart 2
Project Status - 5

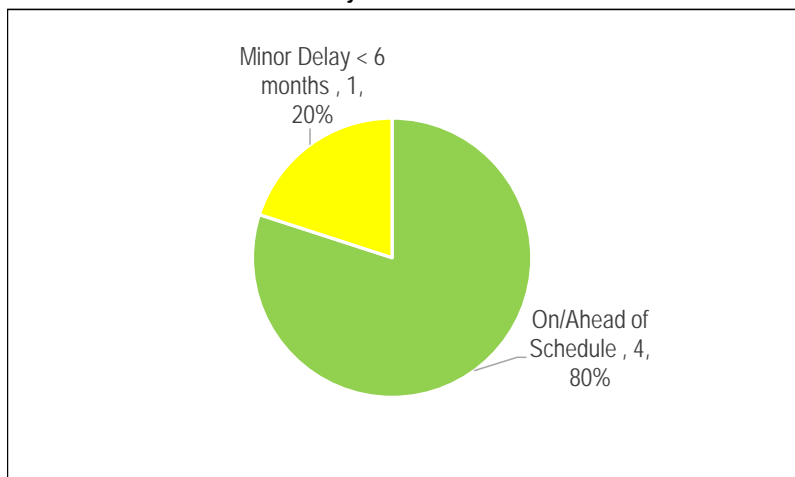


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFO/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
2.02	1.10			

Key Discussion Points:

- 311 Toronto is currently forecasting to spend \$2.544 million, or 81.6% of its 2017 Capital Budget. This includes SOGR projects such as the Verint, Lagan, Knowledge Base (KB), Sharepoint and CRM upgrades which are projected to have a combined average spend rate of 94.4% to year-end.
- The Future Integration and Strategy Initiatives is projected to have a year-end spend rate of 55.7%. These service improvement initiatives include funding for enhancements such as the Knowledge Base upgrade, City Booking and Scheduling Solutions (CBSS), and Payment Module project. The CBSS and Payment Module are currently experiencing delays from project coordination as they are enterprise-wide initiatives with implications across many divisions. These two projects are currently on hold by I&T due to system security issues relating to Cloud initiatives.

311 Toronto

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Sharepoint Upgrade	0.191	0.006	3.1%	0.175	91.6%	Ⓞ	Ⓞ		0.191	0.006
CRM Upgrade and Replacement	0.750	0.000	0.0%	0.715	95.3%	Ⓞ	Ⓞ		0.750	0.000
Verint, Lagan, and Knowledge Base Upgrades	0.540	0.277	51.3%	0.519	96.1%	Ⓞ	Ⓞ		7.693	7.150
Sub-Total	1.481	0.283	19.1%	1.409	95.1%	-	-		8.634	7.155
Service Improvements										
City Booking & Scheduling Solution and Payment Module	1.095	0.017	1.6%	0.610	55.7%	Ⓢ	Ⓢ	# 1	9.572	7.497
Integrations with MLS	0.543	0.091	16.8%	0.525	96.7%	Ⓞ	Ⓞ		0.760	0.308
Sub-Total	1.638	0.109	6.6%	1.135	69.3%	-	-		10.332	7.805
Total	3.119	0.392		2.544					18.966	14.960

On Time
 On/Ahead of Schedule
 Minor Delay < 6 months
 Significant Delay > 6 months

On Budget
 >70% of Approved Cash Flow
 Between 50% and 70%
 < 50% or >100% of Approved Cash Flow

Note # 1:

This project includes funding for enhancement initiatives such as the Knowledge Base upgrade, City Booking and Scheduling Solutions (CBSS), and Payment Module project. The CBSS and Payment Module projects have currently experienced project coordination delays as they are enterprise-wide with implications across many divisions. These two projects are currently on hold by I&T due to system security issues relating to Cloud initiatives.

Facilities, Real Estate, Environment & Energy (FREEE)

Chart 1
2017 Approved Budget by Category (\$310.58)

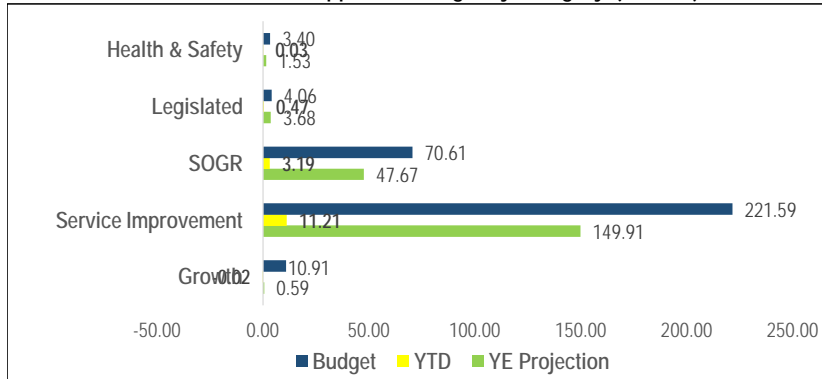


Table 1
2017 Active Projects by Category

Health & Safety	17
Legislated	10
SOGR	132
Service Improvement	102
Growth	4
Total # of Projects	265

Chart 2
Project Status - 265

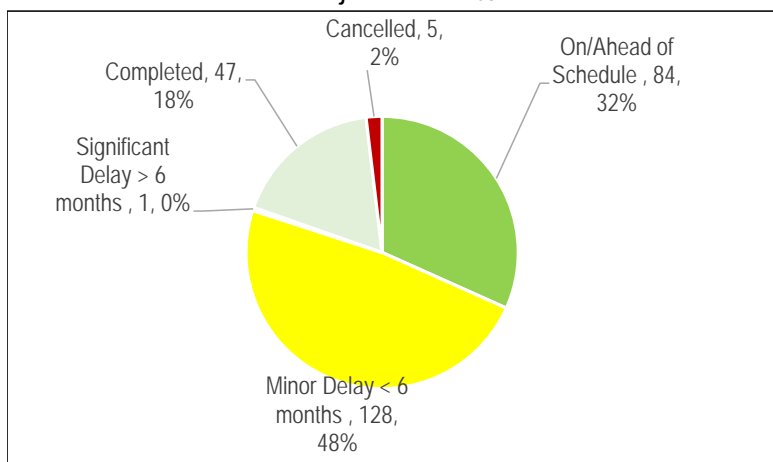


Table 2

Reason for Delay	129	
	Significant Delay	Minor Delay
Insufficient Staff Resources		2
Procurement Issues		
RFO/RFP Delayed		17
Contractor Issues		5
Site Conditions		19
Co-ordination with Other Projects		6
Community Consultation		4
Other*	1	75
Total # of Projects	1	128

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
217.52	87.43	2.93	1.95	0.76

Reasons for "Other*" Projects Delay:

- Other delays are due to changes in project design, legal agreement delays, and coordination issues with clients.

Key Discussion Points:

- The FREEE Program is currently forecasting to spend \$203.4 million, or 65.5% of its 2017 Approved Capital Budget. This includes major capital projects such as the Union Station Revitalization (2017 Budget - \$137.8M) and St. Lawrence Market Redevelopment (2017 Budget - \$27.4M) as well as Strategic Property Acquisitions (2017 Budget - \$10.0M). If these initiatives are excluded, due to their unique complexities and special purpose funding, the forecasted year-end spending rate would be 74%.
- The FREEE Program includes both SOGR and improvement projects, and major capital initiatives which the Program is committed to delivering. For major projects, progress expected by year end includes:
 - St. Lawrence Market North - completion of the 4 stage archeological process, tender and award of the construction contract for the new facility, and commencement of construction;
 - Union Station - continued progress on stage 2/3 construction, including handover of the Bay Concourse in early 2018.

Facilities, Real Estate, Environment & Energy (FREEE)

Key Discussion Points (cont'd):

- On the core SOGR program over 47 projects have either been completed or are in the close out stage, which were carried over from 2016. A number of projects are currently in the procurement phase with construction expected to commence in the summer of 2017. Results from the procurement phase of these projects will dictate the amount of spending.
- Overall, over 105 SOGR and improvement projects are scheduled for completion, helping to address numerous backlog issues across the facilities portfolio.
- Risks to achieving the forecasted spending include bids exceeding available funding levels, weather conditions as well as unforeseen site conditions during construction.
- Delays currently experienced are mainly the result of ongoing issues on projects that have carried over from 2016 including co-ordination of projects and site conditions for projects in the implementation stage, as well as resourcing issues for projects in the initial phases, including projects requiring design work.

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	1.915	0.026	1.4%	0.640	33.4%	R	Y	#1	3.761	1.308
Global Corporate Security Program	1.189	0.000	0.0%	0.789	66.4%	Y	G	#2	4.650	3.461
Replacement of Diesel with Natural Gas Generators for Various locations	0.297	0.000	0.0%	0.100	33.7%	R	G	#3	4.687	4.391
Sub-Total	3.401	0.026	0.8%	1.529	45.0%	-	-		13.099	9.159
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	1.758	0.205	11.6%	1.627	92.5%	G	G		6.160	0.407
Barrier Free / Equity	0.671	0.258	38.5%	0.613	91.3%	G	G		1.887	1.474
Environmental Remediation	1.592	0.010	0.6%	1.443	90.7%	G	G		4.604	2.598
Others - Legislated	0.038	0.000	0.0%	0.000	0.0%	R	G	#4	9.260	9.198
Sub-Total	4.059	0.472	11.6%	3.683	90.7%	-	-		21.911	13.676
State of Good Repair										
Albert Campbell Square Park Rehabilitation	2.927	0.008	0.3%	2.008	68.6%	Y	R	#5	3.144	0.213
Mechanical & Electrical	9.348	0.439	4.7%	6.936	74.2%	G	G		49.313	17.243
Office Modernization Program - 2017 Initiatives	6.300	0.000	0.0%	1.300	20.6%	R	Y	#6	9.300	0.000
Old City Hall HVAC Upgrades	0.272	-0.039	-14.2%	0.969	356.4%	R	G	#7	23.482	23.098
Paving	0.454	0.135	29.7%	0.297	65.4%	Y	Y	#8	0.781	0.462
Physical Security Capital Plan Renovations	1.007	0.207	20.5%	1.007	100.0%	R	Y	#9	2.589	1.790
Re-Roofing	8.289	0.074	0.9%	5.282	63.7%	Y	Y	#10	18.445	5.929
Sitework	3.362	0.504	15.0%	3.321	98.8%	G	Y	#11	4.846	2.238
Structural / Building Envelope	2.901	0.324	11.2%	2.336	80.5%	G	Y	#12	15.067	5.487
Structural / Building Envelope	21.957	1.213	5.5%	14.108	64.3%	Y	Y	#13	54.218	13.254
Others - SOGR	13.797	0.325	2.4%	10.104	73.2%	G	Y	#14	43.099	20.216
Sub-Total	70.613	3.190	4.5%	47.667	67.5%	-	-		224.285	89.931

Note # 1:

Underspending and slowdown in project progress due to site conditions, contractor issues and RFP/RFQ delays.

Note # 2:

Underspending in the beginning of the year expected to increase in Q2. Project status is on track to be completed in 2017.

Note # 3:

Underspending in the beginning of the year expected to increase in Q2. Project status is on track to be completed in 2017.

Note # 4:

Project is completed. Funding is no longer required.

Note # 5:

Underspending and slowdown in project progress due to delays in garage waterproofing repairs originally expected to be completed by the end of 2016 which must be done before the project can commence. Completion of these repairs is now expected by May 2017.

Note # 6:

Scope of projects and locations have now been determined and construction is planned to start in Q4 2017.

Note # 7:

Project is completed. Funding is no longer required. Technical adjustment will be made to clear out negative balance.

Note # 8:

Underspending and slowdown in project progress due to site condition issues.

Note # 9:

Underspending and slowdown in project progress due to changes in project design.

Note # 10:

Underspending and slowdown in project progress due to coordination issues with client as well changes in project design.

Note # 11:

Delays due to site conditions and RFP/RFQ delays.

Note # 12:

Delays due to site conditions and RFP/RFQ delays.

Note # 13:

Underspending and slowdown in project progress due to coordination issues with client.

Note # 14:

Delays due to site conditions, contractor issues and RFP/RFQ delays.

Facilities, Real Estate, Environment & Energy (FREEE)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
14 John Street Expropriation	0.066	0.000	0.0%	0.000	0.0%	R	G	#15	2.004	1.938
CCTV Infrastructure Enhancements	0.500	0.101	20.2%	0.500	100.0%	G	Y	#16	7.754	6.105
Channel & Counter Strategy	3.401	0.115	3.4%	2.381	70.0%	G	Y	#17	4.551	1.264
Combined Heat & Power	3.318	0.057	1.7%	2.400	72.3%	G	Y	#18	4.001	0.740
Community Energy Planning	7.759	1.035	13.3%	7.264	93.6%	G	G		18.775	9.904
Corporate Facilities Refurbishment Program	1.197	0.132	11.0%	0.874	73.0%	G	G		6.193	4.628
Demand Response Program	1.316	0.016	1.2%	0.425	32.3%	R	Y	#19	8.352	0.660
Energy Conservation & Demand Management	5.127	0.027	0.5%	4.977	97.1%	G	Y	#20	5.798	0.697
Energy Retrofit Program	0.680	0.013	1.9%	0.445	65.4%	Y	Y	#21	3.045	2.133
Facilities Preventive Maintenance Systems	0.023	-0.024	-105.9%	0.021	91.8%	G	G		4.705	4.001
Fire Hall Emergency Generators	1.680	0.553	32.9%	2.261	134.6%	R	G	#22	12.500	3.272
Nathan Phillips Square Revitalization	0.036	-0.111	-305.6%	0.000	0.0%	R	G	#23	51.300	50.886
Office Modernization Program - Pilot Projects	0.749	0.085	11.3%	0.799	106.7%	R	Y	#24	9.150	8.486
Renewable Energy Program	13.496	0.327	2.4%	11.905	88.2%	G	G		22.435	3.971
Residential Energy Retrofit Program (HELP)	1.000	0.214	21.4%	1.000	100.0%	G	G		10.000	1.991
Resiliency Program	2.178	0.183	8.4%	1.890	86.8%	G	Y	#25	3.150	1.155
Solar Photovoltaic Program	1.048	-0.014	-1.3%	0.206	19.7%	R	Y	#26	8.000	6.403
St. Lawrence Market Revitalization	27.390	0.317	1.2%	8.348	30.5%	R	G	#27	90.583	9.986
Toronto Strong Neighbourhood Strategy	5.653	-0.151	-2.7%	4.562	80.7%	G	Y	#28	6.768	0.313
Union Station Revitalization	138.959	7.877	5.7%	96.169	69.2%	Y	G	#29	675.282	567.262
Various IT-Related Projects	1.744	0.297	17.1%	1.416	81.2%	G	G		5.454	3.004
Other Miscellaneous Mechanical & Electrical Work	0.026	0.000	0.0%	0.000	0.2%	R	G	#30	2.454	2.448
Others - Service Improvements	4.242	0.155	3.7%	2.065	48.7%	R	Y	#31	23.950	13.090
Sub-Total	221.590	11.205	5.1%	149.909	67.7%	-	-		986.204	704.337
Growth Related										
1251 Bridletowne Circle Acquisition	0.151	0.000	0.0%	0.090	59.5%	Y	G	#32	5.942	5.791
First Parliament Site Land Acquisition	0.276	0.000	0.0%	0.000	0.0%	R	G	#33	1.300	1.024
Strategic Property Acquisitions	9.985	0.000	0.0%	0.000	0.0%	R	G	#34	10.000	0.015
Westwood	0.500	-0.020	-4.1%	0.500	100.0%	G	G	#35	4.000	1.030
Sub-Total	10.912	-0.020	-0.2%	0.590	5.4%	-	-		21.242	7.860
Total	310.576	14.874		203.378					1,266.741	824.963

On Time		On Budget	
On/Ahead of Schedule		>70% of Approved Cash Flow	
Minor Delay < 6 months		Between 50% and 70%	
Significant Delay > 6 months		< 50% or >100% of Approved Cash Flow	

Note # 15:

Project is completed. Funding is no longer required.

Note # 16:

Delays due to coordination issues with other projects.

Note # 17:

Delays due to insufficient staff resources.

Note # 18:

Delays due to coordination issues with client.

Note # 19:

Underspending and slowdown in project progress due to contractor issues and coordination with other projects.

Facilities, Real Estate, Environment & Energy (FREEE)

Note # 20:

Delays due to coordination issues with client.

Note # 21:

Underspending and slowdown in project progress due to coordination issues with client.

Note # 22:

Underspending in the beginning of the year expected to increase in Q2 onwards. Project status is on track to be completed in 2019.

Note # 23:

Project is completed. Funding is no longer required. Technical adjustment will be made to clear out negative balance.

Note # 24:

Underspending and slowdown in project progress due to coordination issues with client.

Note # 25:

Slowdown in project progress due to RFP/RFQ delays.

Note # 26:

Underspending and slowdown in project progress due to delays in finalizing legal agreements. Technical adjustment will be made to clear out negative balance.

Note # 27:

The forecast reflects delays from archeological assessment and finalizing project design, including value engineering. The project is on

Note # 28:

Underspending and slowdown in project progress due site condition issues, coordination with other projects, and RFP/RFQ delays.

Note # 29:

Underspending in the beginning of the year expected to increase in Q2. Project status for completion continues to be on track.

Note # 30:

Project is completed. Funding is no longer required.

Note # 31:

Underspending and slowdown in project progress due to coordination issues with client as well changes in project design.

Note # 32:

Underspending in the beginning of the year expected to increase in Q2. Project status is on track to be completed in 2017.

Note # 33:

Project is completed. Funding is no longer required.

Note # 34:

Funding is utilized as opportunities are identified. No acquisitions are forecasted as this time.

Note # 35:

Technical adjustment required to clear out negative balance.

Financial Services

Chart 1
2017 Approved Budget by Category (\$29.47)

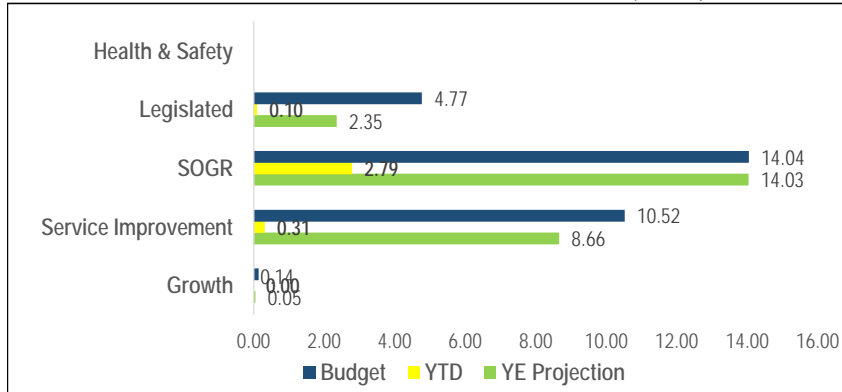
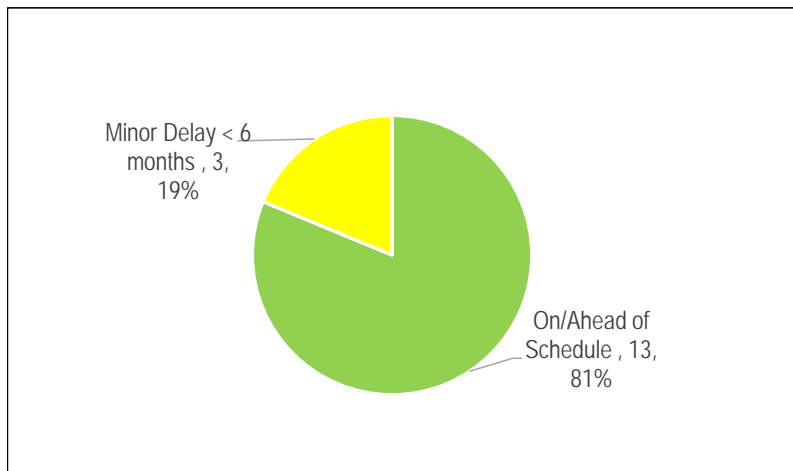


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	7
Service Improvement	6
Growth	1
Total # of Projects	16

Chart 2
Project Status - 16



Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
26.57	2.90			

Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFO/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		1
Total # of Projects		3

Reasons for "Other*" Projects Delay:

- Financial Services has one project with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as required coordination with other projects/programs combined with later starting dates for resources and Provincial regulations.

Key Discussion Points:

- A number of projects (*CATS, Supply Chain Transformation and Risk Management*), are interrelated, where delays in one project has a ripple effect of setbacks to the other projects.
- Early planning stages of capital projects are projected to be completed on time.

Financial Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Sub-Total	0.000	0.000								
Legislated										
PCI Compliance	4.000	0.097	2.4%	2.000	50.0%	Ⓚ	Ⓞ	#1	10.362	3.048
Development Charges Background Study	0.770	0.000	0.0%	0.350	45.5%	Ⓚ	Ⓞ	#2	0.770	0.000
Sub-Total	4.770	0.097	2.0%	2.350	0.493				11.132	3.048
State of Good Repair										
Cross Application Timesheet (CATS) Public Budget	1.610	0.168	10.4%	0.700	43.5%	Ⓚ	Ⓚ	#3	7.540	6.099
Formulation (PBF) 8.1 Upgrade	0.021		0.0%	0.000	0.0%	Ⓚ	Ⓞ		2.919	2.887
Tax Billing System	3.334	0.050	1.5%	3.334	100.0%	Ⓞ	Ⓞ		9.922	1.129
Utility Billing System	2.441	0.050	2.0%	2.441	100.0%	Ⓞ	Ⓞ		5.971	0.055
Integrated Asset Planning Management	1.966	0.044	2.2%	1.966	100.0%	Ⓞ	Ⓞ		5.000	0.179
Risk Management Info System Upgrade	1.151		0.0%	0.220	19.1%	Ⓚ	Ⓚ	#4	1.892	0.741
Sub-Total	10.523	0.312	3.0%	8.661	0.823				33.244	11.090

Note # 1:

The *PCI Compliance* project is waiting on a decision on the design of the cardholder data environment for procurement to proceed.

Note # 2:

Note # 3:

The *Cross-Application Timesheet (CATS)* implementation project went live for Toronto Paramedic Services on February 15, 2017.

Note # 4:

The *Risk Management Information System Upgrade* project schedule has been revised to reflect a reasonable timeline by deferring some of its initiatives to align with corporate I & T's platform upgrade plan. As a result, cash flows will be carried over to 2018 based on the project progress. The project team is currently working on a version upgrade and a Business Intelligence Module with the

Financial Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Supply Chain Management Transformation	4.677	2.097	44.8%	4.667	99.8%	Ⓞ	Ⓞ		8.019	0.668
Revenue System - Phase II	0.331		0.0%	0.331	100.0%	Ⓞ	Ⓞ		3.500	3.153
Parking Tag Management Software Upgrade	0.650		0.0%	0.650	100.0%	Ⓞ	Ⓞ		2.952	0.216
EBilling Initiative	0.469		0.0%	0.469	100.0%	Ⓞ	Ⓞ		0.469	0.000
Electronic Self Serve Tax and Utility	0.441		0.0%	0.441	100.0%	Ⓞ	Ⓞ		0.551	0.000
Financial Planning Analysis & Reporting System	5.973	0.677	11.3%	5.973	100.0%	Ⓞ	Ⓞ		60.820	51.966
Finance Accounting Systems Transformation	1.500	0.018	1.2%	1.500	100.0%	Ⓞ	Ⓞ		1.500	0.018
Sub-Total	14.041	2.792	19.9%	14.031	99.9%				77.811	56.021
Growth Related										
Tax Increment Financing Implementation	0.138	0.000	0.0%	0.050	36.2%	Ⓡ	Ⓨ	#5	0.160	0.022
Sub-Total	0.138	0.000	0.0%	0.050	36.2%				0.160	0.022
Total	29.472	3.201	10.9%	25.092	85.1%				122.347	70.181

On Time	Ⓞ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓞ	Between 50% and 70%	
Minor Delay < 6 months	Ⓨ	< 50% or >100% of Approved Cash Flow	
Significant Delay > 6 months	Ⓡ		

Note # 5:

The *Tax Increment Financing* project is proceeding to complete a detailed plan for implementation. However, the terms of reference being drafted by the consultant is taking longer than expected.

Fleet Services

Chart 1
2016 Approved Budget by Category (\$50.35)

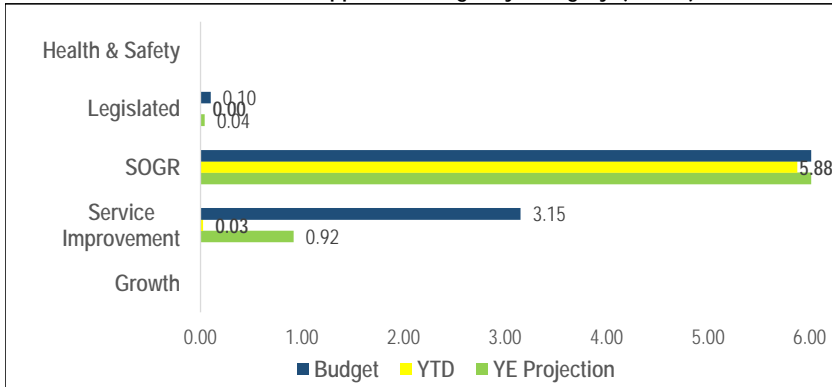


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	27
Service Improvement	2
Growth	
Total # of Projects	30

Chart 2
Project Status - 30

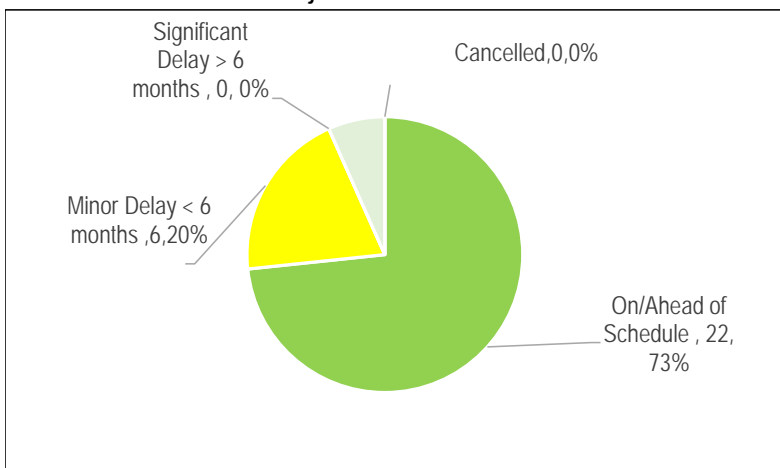


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed		5
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
41.89	8.46			0.00

Key Discussion Points:

- After the realignment of cash flow funding during the 2017 budget process, Fleets Services' projected year end spending rate for 2017 is 80.7%.

Fleet Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Fleet Plan	0.100	0.000	0.0%	0.042	42.0%	R	G		0.100	0.000
Sub-Total	0.100	0.000	0.0%	0.042	42.0%				0.100	0.000
State of Good Repair										
Arena Boards - Fleet Replacement	0.095	0.000	0.0%	0.092	0.0%	R	G		0.213	0.000
Toronto Building - Fleet Replacement	0.214	0.000	0.0%	0.036	16.8%	R	Y	1	0.214	0.000
Clerks - Fleet Replacement	0.352	0.000	0.0%	0.195	55.4%	Y	G		0.424	0.034
Engineering & Construction Services - Fleet Replacement	0.696	0.000	0.0%	0.685	98.4%	G	G		1.518	0.246
Economic Development & Culture - Fleet Replacement	0.080	0.000	0.0%	0.080	100.0%	G	G		0.161	0.039
Exhibition - Fleet Replacement	0.000	0.000	0.0%	0.000	0.0%	R	G		1.319	0.615
Facility & Real Estate - Fleet Replacement	0.746	0.000	0.0%	0.575	77.1%	G	G		2.370	0.575
Fire Services - Fleet Replacement	13.842	0.155	1.1%	9.797	70.8%	G	G		45.698	30.501
Fuel Site Closures	0.463	0.000	0.0%	0.278	60.0%	Y	G		4.300	3.093
Fleet Management System & Fuel System Integration	0.000	0.000	0.0%	0.000	0.0%	R	G		0.550	0.300
Green Fleet Plan	0.235	0.000	0.0%	0.083	35.3%	R	G		0.485	0.243
Fleet Replacement - Insurance Company	0.320	0.000	0.0%	0.017	5.3%	R	G		1.218	0.872
Fleet Services - Fleet Replacement	0.240	0.000	0.0%	0.163	67.9%	Y	Y	1	0.594	0.176
Information & Technology - Fleet Replacement	0.040	0.000	0.0%	0.000	0.0%	R	Y	1	0.040	0.000
Library - Fleet Replacement	0.200	0.000	0.0%	0.200	100.0%	G	G		1.311	0.843
Municipal Licensing - Fleet Replacement	0.713	0.002	0.3%	0.713	100.0%	G	G		2.621	1.499
Toronto Paramedic - Fleet Replacement	4.680	1.008	21.5%	4.477	95.7%	G	Y	1	20.694	16.904
Parks, Forestry & Recreation - Fleet Replacement	3.017	0.494	16.4%	3.017	100.0%	G	G		28.583	18.899
Purchasing & Materials - Fleet Replacement	0.000	0.000	0.0%	0.000	0.0%	R	G		0.107	0.000
PPF&A - Fleet Replacement	0.065	0.000	0.0%	0.060	92.3%	G	G		0.065	0.000
Public Health - Fleet Replacement	0.070	0.000	0.0%	0.064	91.4%	G	G		0.072	0.000
Solid Waste - Fleet Replacement	16.336	2.914	17.8%	14.535	89.0%	G	G		89.963	36.574
Shelter, Support & Housing Admin - Fleet Replacement	0.000	0.000	0.0%	0.000	0.0%	R	G		0.070	0.051
Toronto Community Housing Corporation - Fleet Replacement	0.072	0.000	0.0%	0.072	100.0%	G	G		2.973	2.233
Transportation Services - Fleet Replacement	0.153	0.000	0.0%	0.078	51.0%	Y	Y	2	19.637	6.248
Toronto Water - Fleet Replacement	3.774	1.302	34.5%	3.774	100.0%	G	G		28.634	10.818
Zoo - Fleet Replacement	0.700	0.000	0.0%	0.700	100.0%	G	G		1.400	0.700
Sub-Total	47.103	5.875	12.5%	39.691	84.3%				255.234	131.464

Fleet Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Fuel Site Closures	0.017	0.000	0.0%	0.017	100.0%	ⓐ	ⓐ		4.850	2.973
Fleet Management System & Fuel System Integration	3.133	0.025	0.8%	0.900	28.7%	ⓑ	Ⓨ	3	4.870	1.137
Sub-Total	3.150	0.025	0.8%	0.917	29.1%				9.720	4.110
Total	50.353	5.900	11.7%	40.650	80.7%				265.054	135.573

On Time	ⓐ	On Budget	ⓐ
On/Ahead of Schedule	ⓐ	>70% of Approved Cash Flow	ⓐ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	ⓑ	< 50% or >100% of Approved Cash Flow	ⓑ

Note # 1:

Client divisions have not submitted their business cases, which caused the delayed in issuing RFQ.

Note # 2:

Transportation Division to provide instruction to issuing RFQ.

Note # 3:

Delay due to insufficient staff resources resulting from difficulty of filling the temporary mechanic positions for the VIB project.

Information & Technology

Chart 1
2017 Approved Budget by Category (\$91.86)

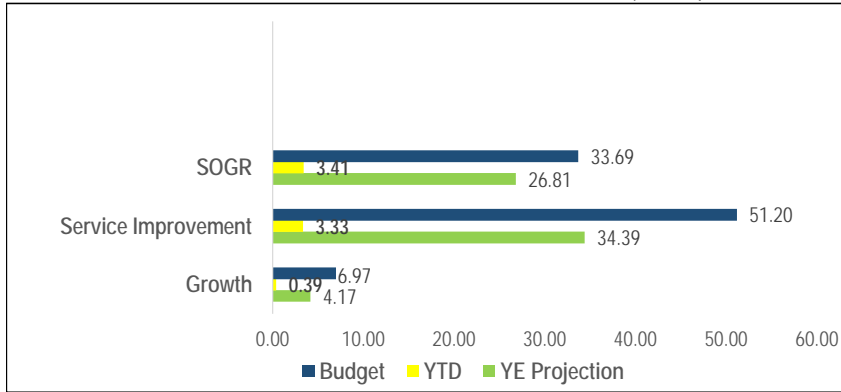


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	20
Service Improvement	51
Growth	8
Total # of Projects	79

Chart 2
Project Status - 79

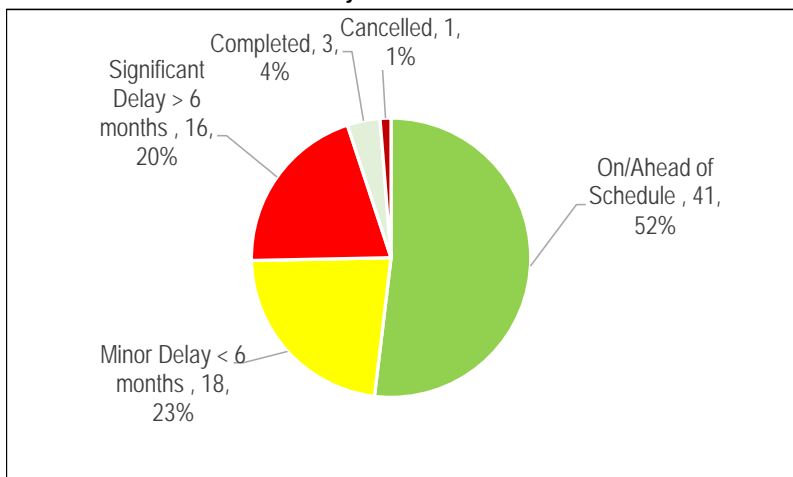


Table 2

Reason for Delay	34	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	9
Procurement Issues		
RFO/RFP Delayed	1	1
Contractor Issues		4
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	13	4
Total # of Projects	16	18

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
56.14	26.27	8.67	0.41	0.37

Reasons for "Other*" Projects Delay:

- I&T has nineteen projects with "Other" reasons for delay. In this case, "Other" represents a combination of reasons such as new projects still in the process of on-boarding resources (12) and dependencies with other projects.

Key Discussion Points:

- *The Licensing Services System Enhancement* project is reassessing requirements with the business with the assistance of a Business Analyst, who was just recently acquired.
- The support model and project go live for *Electronic Self Service Licenising project for MLS* is pending Public IDMA project readiness.
- The Public IDMA project is delayed due to Web Revitalization issues.

Information & Technology

Key Discussion Points (cont'd):

- **Enterprise eLearning:** New Shelter Support and Housing Admin. (SSHA) division specific training was added and went live March 22nd. Equity, Diversity, and Human Rights (EDHR) approved migration of divisional specific course content to production and will be going live in May 2017. Engineering Construction Services (ECS) approved scope for Division specific courses and outline requirements. Parks Forestry and Recreation (PF&R) approved scope for Division specific courses and outline requirements and the Divisional specific training web page/launch pad for training (welcome page). WebEx functionality approved in production by I&T and is ready for roll-out.
- **Web Information Portal on Development Applications:** The Committee of Adjustment online Research Request application was successfully demonstrated at the April 5th Planning & Growth Management Committee. The application was deployed to production in March 2017. The City Planning division is currently preparing for a public launch planned within the next few weeks.
- **Web Content Business Implementation & Rollout:** The Web Revitalization Project (WRP) achieved a milestone with this year's transition to a service-focused, citizen-centric website. Last week, the WRP team and divisional partners launched the [Business & Economy](#) service theme, replacing Doing Business. Information and services within the refreshed service theme are now grouped by service topics, with divisions delivering shared web pages.
- **Zoning By-Law Integration:** A new Zoning Bylaw Amendment Application was implemented successfully on March 8, 2017. City Planning signed off on March 31, 2017 and user acceptance testing is underway.

Information & Technology

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Asset Lifecycle Management	22.675	2.884	12.7%	21.596	95.2%	Ⓞ	Ⓞ		68.967	52.715
Network Upgrade	3.203	0.152	4.7%	0.152	4.7%	Ⓡ	Ⓞ	# 1	0.860	0.925
Application Systems	2.639	0.135	5.1%	1.967	74.5%	Ⓞ	Ⓞ		4.112	1.826
Corporate Planning & Management	0.952	0.122	12.8%	0.122	12.8%	Ⓡ	Ⓡ	# 2	6.501	5.033
Business Sustainment Systems	0.676	0.072	10.7%	0.482	71.3%	Ⓞ	Ⓞ		0.970	0.786
Technology Infrastructure	1.100	0.042	3.8%	0.042	3.8%	Ⓡ	Ⓡ	# 3	1.100	0.042
Resource to Deliver IT Capital Projects	2.449	0.000	0.0%	2.449	100.0%	Ⓞ	Ⓞ		10.869	5.671
Sub-Total	33.694	3.407	10.1%	26.810	79.6%				93.379	66.998
Service Improvements										
Application Systems	8.350	0.617	7.4%	6.824	81.7%	Ⓞ	Ⓞ		10.981	8.870
Corporate Planning & Management	1.049	0.047	4.5%	0.895	85.3%	Ⓞ	Ⓞ		3.210	1.728
Corporate Initiatives	11.367	0.671	5.9%	9.359	82.3%	Ⓞ	Ⓞ		9.778	6.573
Business Sustainment Systems	12.000	0.790	6.6%	6.612	55.1%	Ⓨ	Ⓨ		18.973	10.288
TAS -Electronic Communications	0.507	0.056	11.1%	0.400	79.0%	Ⓞ	Ⓞ		1.523	1.373
Intranet Refresh (Phase 1 IT WEB)	1.260		0.0%		0.0%	Ⓡ	Ⓡ	# 4	1.260	
Open Data Visualization	0.494		0.0%		0.0%	Ⓡ	Ⓡ	# 4	0.700	
Document Management Capabilities	0.200		0.0%		0.0%	Ⓡ	Ⓡ	# 4	0.400	
ECS Capital Project & Program Mgmt. Process	0.200		0.0%		0.0%	Ⓡ	Ⓡ	# 4	0.400	
TPS Prevention & Public Education Improvements	0.250		0.0%		0.0%	Ⓡ	Ⓡ	# 4	0.250	
TASS Business Readiness	0.461		0.0%		0.0%	Ⓡ	Ⓡ	# 4	0.461	
Shared Services	0.608	0.084	13.8%	0.506	83.2%	Ⓞ	Ⓞ		0.608	0.084
Work Management Solution - Transportation	4.570	0.176	3.8%	2.700	59.1%	Ⓨ	Ⓨ	#5	7.024	1.823
Short Term Business Improvements- Transportation	0.339	0.069	20.4%	0.069	20.4%	Ⓡ	Ⓨ	#6	3.472	2.225
WEB Business Continuity Refresh & Redesign	5.107	0.459	9.0%	4.599	90.1%	Ⓞ	Ⓞ		17.382	10.832
Employee Self Service Portal, Payroll -PPEB	1.494		0.0%		0.0%	Ⓡ	Ⓞ		11.936	9.639
Enterprise Time, Attendance & Scheduling Management - PPEB	2.405	0.345	14.3%	2.405	100.0%	Ⓞ	Ⓞ		20.951	12.880
Asset Management Solution - Transportation	0.536	0.017	3.2%	0.017	3.2%	Ⓡ	Ⓡ	#7	0.665	0.165
Sub-Total	51.196	3.331	6.5%	34.387	67.2%				109.974	66.479

Information & Technology

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Growth Related										
Systems Enhancements- Licencing Services	0.696	0.051	7.3%	0.360	51.7%	Ⓚ	Ⓚ	#8	1.176	0.531
E-City Strategic Planning - 2014	0.552	0.027	4.9%	0.027	4.9%	Ⓜ	Ⓜ	#9	2.336	1.027
Enterprise Architecture	0.687	0.189	27.5%	0.619	90.1%	Ⓞ	Ⓞ		4.649	3.754
IT Service Mgmt. 2013	0.541	0.059	10.9%	0.541	100.0%	Ⓞ	Ⓞ		8.604	2.443
Information Security Program	0.583	0.027	4.6%	0.550	94.3%	Ⓞ	Ⓞ		1.200	1.144
Consolidated Data Centre	2.345	0.032	1.4%	1.200	51.2%	Ⓚ	Ⓚ	#10	37.165	7.424
WAN High Speed Fire Data	0.684		0.0%	0.350	51.2%	Ⓚ	Ⓚ	#11	1.766	1.639
Applications Portfolio Tools & Rationalization	0.880		0.0%	0.520	59.1%	Ⓚ	Ⓚ	#12	3.650	0.103
Sub-Total	6.968	0.385	5.5%	4.167	59.8%				60.546	18.065
Total	91.858	7.123		65.363					263.899	151.543

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓚ	Between 50% and 70%	Ⓚ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

The *Disaster Recovery project* is on track but spending has not occurred pending completion of the strategy.

Note # 2:

The *Risk Management Framework* project has engaged a consultant to complete an assessment in 2017 and provide a roadmap to implement a framework. Completion of this project is dependent on the result of the undertaking.

Note # 3:

The *Directory Services Transition and Business Application Service Monitoring* projects have not started as the projects have experienced slower than expected progress in the first quarter.

Note # 4:

The *Intranet Refresh (Phase 1 IT WEB), Open Data Visualization, Document Management Capabilities, ECS Capital Project & Program Management Process, TPS Prevention & Public Education Improvements and Time & Attendance Self Serve Business Readiness* projects are still in the startup phase. More information will be available in second quarter 2017 when proper resources and finalizing project assessments and deliverables are finalized.

Note # 5:

The *Work Management Solution- Transportation* project was delayed due to procurement issues with the business solution which has impacted procurement and vendor's progress.

Note # 6:

The *Short Term Business Improvements- Transportation* project is on track however forecasted spending will be re-evaluated as the project team focuses on completing Mobile Phase 3 in Q2/Q3 2017.

Note # 7:

The *Asset Management Solution- Transportation* project was delayed as the project is still finalizing project assessment.

Note # 8:

The *Systems Enhancements- Licencing Services* project has been delayed as the project requirements are under development.

Note # 9:

The *E-City Strategic Planning-2014* project is on hold pending evaluation of the project in the second quarter.

Note #10:

The *Consolidated Data Centre* project is on track to complete the shared service study in 2017. Projected spending for 2017 at 51.2% is due to the levels of co-ordination with other City Divisions and the governing procurement rules.

Note # 11:

The *Wan High Speed Fibre Data Services* project is delayed with no activities undertaken in the first quarter due to contractor issues..Projected spending for 2017 at 51.1% will be further reviewed in second quarter pending legal resolution.

Note # 12:

The *Applications Portfolio Tools & Rationalization* project is delayed pending minor updates to the baseline roadmap. Projected spending for 2017 at 59.1% will be further reviewed in second quarter pending completion of the roadmap.

2017 Capital Spending by Program
Other City Programs

Program		2017 Approved Cash Flow	2017 Expenditure			Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End	
Auditor General's Office	Q1	0.24	0.00	0.24	100.0%	G
Office of the Lobbyist Registrar	Q1	0.18	0.07	0.18	100.0%	G
Office of the Ombudsman	Q1	0.38	0.04	0.38	100.0%	G
City Clerk's	Q1	11.25	1.08	10.22	90.9%	G
Corporate Initiatives	Q1	202.17	0.04	171.89	85.0%	G
TOTAL	Q1	214.23	1.24	182.93	85.4%	G
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%						

For the three ended March 31, 2017, capital expenditures for this Cluster totalled \$1.24 million (0.6%) of their collective 2017 Approved Capital Budget of \$214.23 million. Spending is expected to increase to \$182.93 million (85.4%) by year-end. All the Programs in this Cluster project spending rate of over 70% at year -end. Three programs are projecting their spending rate to reach 100% which includes Auditor's General Office and Office of the Registrar and Office of the Ombudsman. Spending rate at year-end for the for City Clerk's Office is expected to reach 90.9% and for Corporate Initiative 85.0% of their respective 2017 Council Approved Budgets.

Auditor General's Office

Chart 1
2017 Approved Budget by Category (\$0.24)

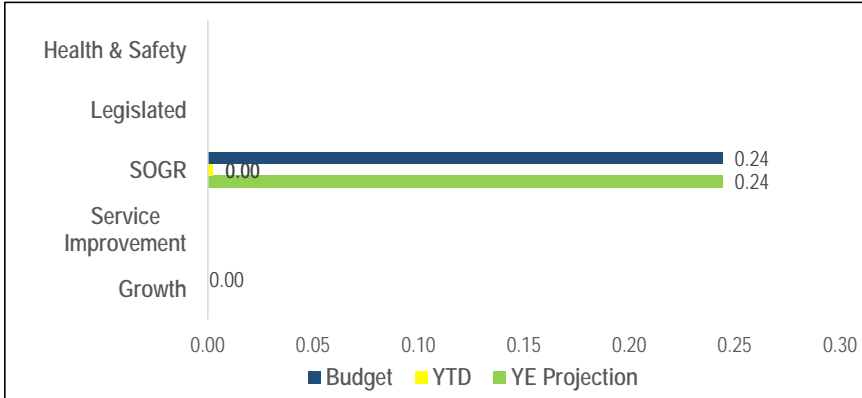


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1



Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.24			

Key Discussion Points:

- *Audit, Complaint and Investigation Management System* project is slightly delayed. Two RFP's were prepared in 2016 and both were cancelled. The first RFP was cancelled due to a change in project scope based on market mobility to meet requirements. The second RFP received only one submission but the vendor was unable to meet the threshold requirements. A new RFP is expected to be issued in June.

Auditor General's
Office

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Audit, Complaint and Investigation Management System (ACIMS)	0.244	0.002	1.0%	0.244	100.0%	Ⓒ	Ⓐ	# 1	0.695	0.269
Sub-Total	0.244	0.002	1.0%	0.244	100.0%	-	-		0.695	0.269
Total	0.244	0.002	1.0%	0.244	100.0%				0.695	0.269

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Office of the Lobbyist Registrar

Chart 1
2017 Approved Budget by Category (\$0.18)

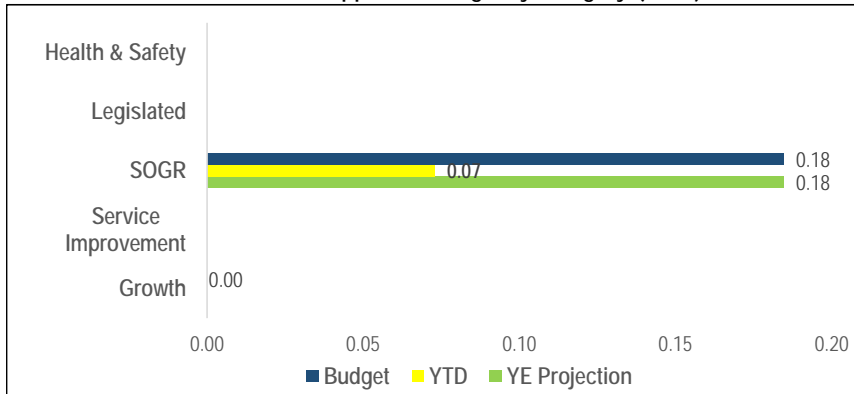


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

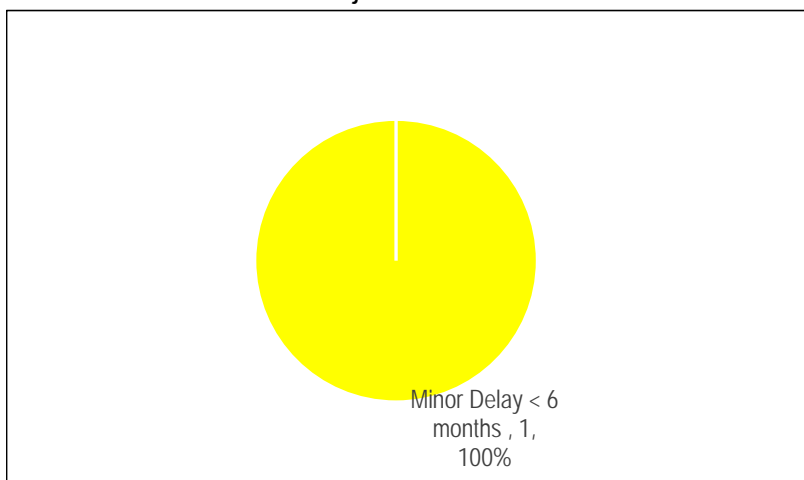


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.19			

Reasons for "Other*" Projects Delay:

- The *Lobbyist Registry Development and Maintenance* project is slightly delayed. The project was re-baselined in order to address the requirements of the new Lobbyist Registrar who began her term in September 2016. Project completion is expected in June 2017.

Office of the Lobbyist Registrar

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Lobbyist Registry Development and Maintenance	0.185	0.073	39.4%	0.185	100.0%	Ⓒ	Ⓐ	# 1	0.660	0.548
Sub-Total	0.185	0.073	39.4%	0.185	100.0%	-	-		0.660	0.548
Total	0.185	0.073	39.4%	0.185	100.0%				0.660	0.548

On Time	On Budget
On/Ahead of Schedule	Ⓒ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓐ Between 50% and 70%
Significant Delay > 6 months	Ⓓ < 50% or >100% of Approved Cash Flow

Chart 1
2017 Approved Budget by Category (\$0.38)

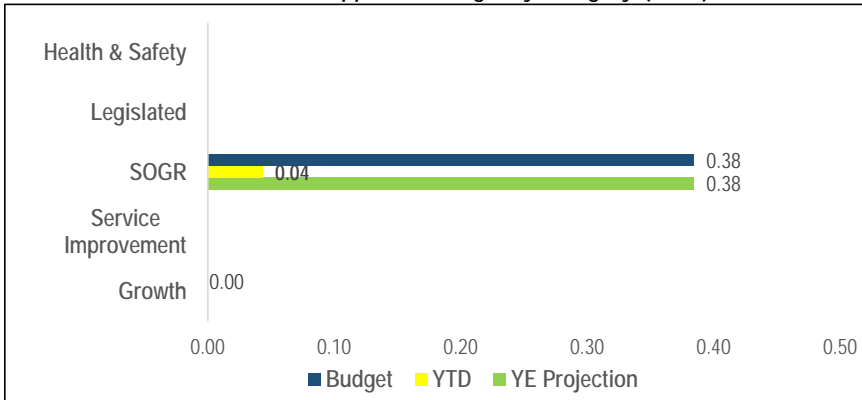


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1



Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.38			

Reasons for "Other*" Projects Delay:

- The *Case Management System for Ombudsman* project is delayed to allow project team to determine the best method of procurement and whether to procure an on-premise or cloud solution. The To-Be Assessment and vendor days were completed. The Business Requirements have been defined and the procurement, which will be an invitational RFQ, will begin in April for a cloud solution.

Office of the Ombudsman

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Case Management System for Ombudsman	0.384	0.043	11.2%	0.384	100.0%	Ⓔ	Ⓕ	# 1	0.530	0.178
Sub-Total	0.384	0.043	11.2%	0.384	100.0%	-	-		0.530	0.178
Total	0.384	0.043	11.2%	0.384	100.0%				0.530	0.178

On Time	On Budget
On/Ahead of Schedule	Ⓔ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓕ Between 50% and 70%
Significant Delay > 6 months	Ⓖ < 50% or >100% of Approved Cash Flow

Chart 1
2017 Approved Budget by Category (\$11.25)

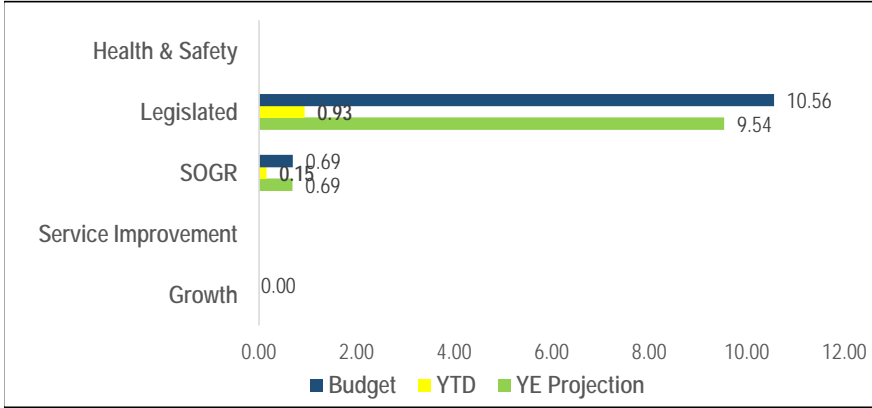


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	6
SOGR	3
Service Improvement	
Growth	
Total # of Projects	9

Chart 2
Project Status - 9

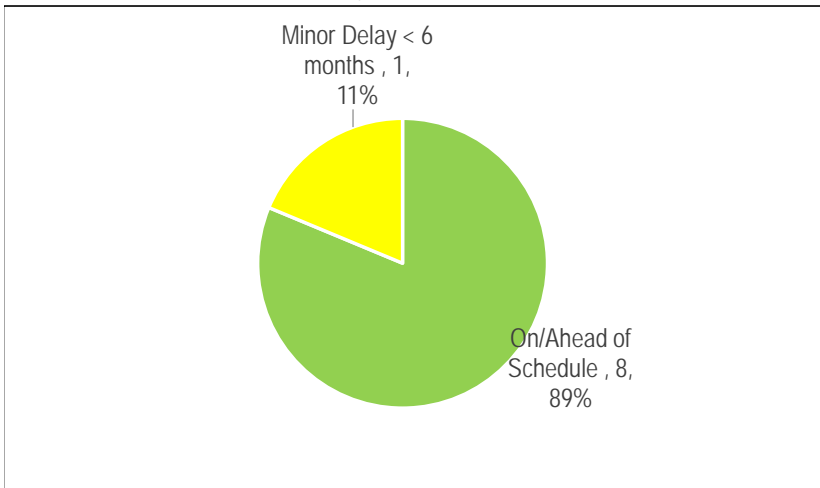


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		1
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.14	2.11			

Reasons for "Other*" Projects Delay:

- The *Enterprise Document and Records Management Solution (EDRMS)* sub-project is delayed as it will adopt a more phased in approach for the roll-out in order to recognize the immense diversity and complexity of requirements across City divisions and to provide for sufficient time to implement a comprehensive change management program to ensure a successful corporate transformation.

City Clerk's Office

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Toronto Elections Management Info System	2.933	0.621	21.2%	2.785	95.0%	Ⓞ	Ⓞ	# 1	5.977	1.663
Information Management Infrastructure: Enterprise Document & Records Mgt Solution (EDRMS)	2.105	0.116	5.5%	1.366	64.9%	Ⓜ	Ⓜ		4.829	2.289
Open Information	0.525	0.051	9.7%	0.392	74.6%	Ⓞ	Ⓞ		2.888	0.309
Vote Counting Equipment	3.564	0.000	0.0%	3.564	100.0%	Ⓞ	Ⓞ		3.714	0.000
City Clerk's Office Business Systems (2016- 2018)	1.104	0.134	12.1%	1.104	100.0%	Ⓞ	Ⓞ		1.284	0.297
Council Business Systems (2016-2018)	0.224	0.011	4.7%	0.224	100.0%	Ⓞ	Ⓞ		0.509	0.265
Council Transition Requirements 2017	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓞ		1.510	0.000
Sub-Total	10.556	0.932	8.8%	9.536	90.3%	-	-		20.711	4.823
State of Good Repair										
Archives Strategic Plan Implementation	0.515	0.151	29.3%	0.513	99.6%	Ⓞ	Ⓞ	#2	1.482	1.118
Infrastructure to Support Council Meeting	0.125	0.000	0.0%	0.125	100.0%	Ⓞ	Ⓞ		1.710	0.873
Archives Equipment Upgrade (2017-2023)	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓞ		0.260	0.000
Sub-Total	0.690	0.151	21.9%	0.688	99.7%	-	-	3.452	1.991	
Total	11.245	1.083	9.6%	10.223	90.9%			24.163	6.814	

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

Sub-project *EDRMS* is slightly delayed. Council approved proceeding with the Provincial Vendor of Record (OpenText) on December 9, 2015. The City has negotiated and signed agreements with OpenText. Work with OpenText has commenced and initial planning is complete. Work on the migration plan and detailed functional and technical solution designs are underway. The project has decided to adopt a more phased in approach for the rollout of *EDRMS*.

Note # 2:

Sub-project *Archive SOGR* is completed. Purchase of reprographic camera system is complete with all components received and paid in full.

2017 Capital Spending by Program
City Agencies

Program		2017 Approved Cash Flow	2017 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
Exhibition Place	Q1	7.21	0.88	7.21	100.0%		G
Sony Centre	Q1	9.56	1.21	8.56	89.5%		G
TRCA	Q1	15.28	2.55	15.28	100.0%		G
Toronto Police	Q1	76.17	0.96	62.31	81.8%		G
TPH	Q1	4.50	0.76	4.13	91.7%		G
TPL	Q1	32.21	4.90	24.81	77.0%		G
Toronto Zoo	Q1	7.65	0.51	7.53	98.5%		G
TTC	Q1	2,248.02	100.18	2,000.06	89.0%		G
TOTAL	Q1	2,400.59	111.93	2,129.89	88.7%		G
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the Three months ended March 31, 2017, capital expenditures for City Agencies totalled \$111.93 million (4.7%) of their collective 2017 Approved Capital Budget of \$2.401 billion. Spending is expected to increase to \$2.129 billion (88.7%) by year-end.

All the Programs in City's are projecting a year-end spending rate of over 70% of their respective 2017 Approved Capital Budgets.

Exhibition Place

Chart 1
2017 Approved Budget by Category (\$7.21)

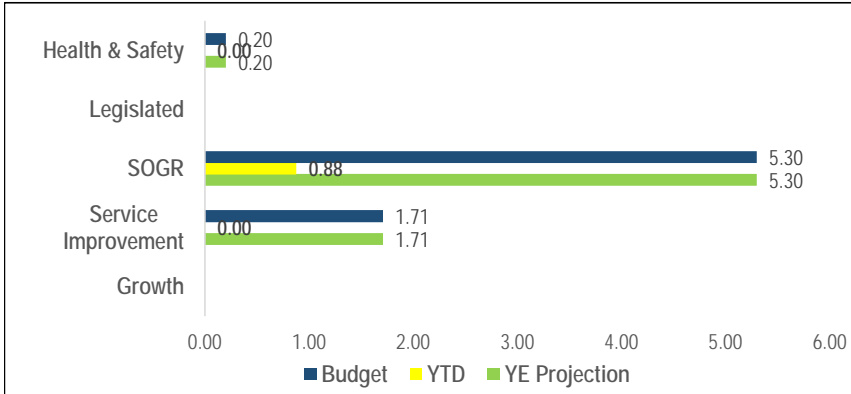


Table 1
2017 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	14
Service Improvement	1
Growth	
Total # of Projects	16

Chart 2
Project Status - 16

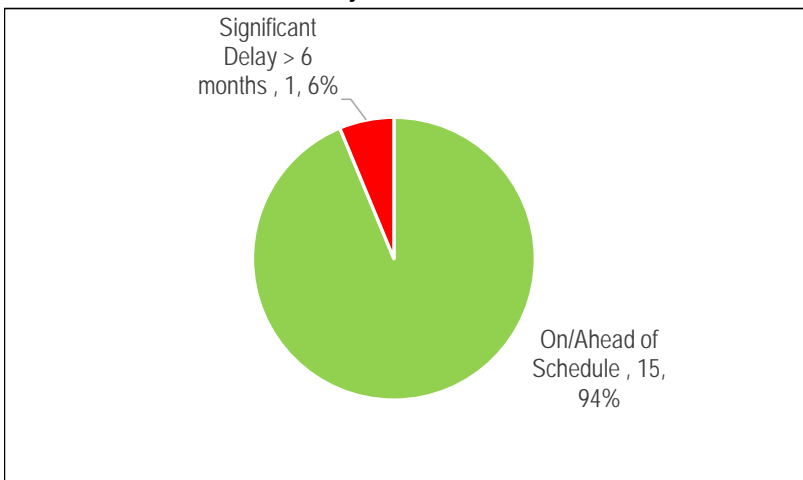


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
5.50		1.71		

Reasons for "Other*" Projects Delay:

- Hotel X Bridge project delayed due to delays in the construction of Hotel X resulting from existing contractor issues which are outside the purview of Exhibition Place.

Key Discussion Points:

- The YTD spend on capital projects is \$0.877 million compared to a total budget of \$7.207 million which represents a spend % of 12.2%. Exhibition Place is looking to improve its spend percentage by year-end taking into consideration the delay in the construction of the Hotel X Bridge (as described previously) which accounts for 23.7% of the capital budget for 2017.

Exhibition Place

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Horse Palace	0.200	0.000	0.0%	0.200	100.0%	Ⓞ	Ⓞ		0.200	0.000
Sub-Total	0.200	0.000	0.0%	0.200	100.0%	-	-		0.200	0.000
State of Good Repair										
Pre-Engineering Program	0.190	0.003	1.5%	0.190	100.0%	Ⓞ	Ⓞ		0.190	0.000
Queen Elizabeth Building - Roofs and Mechanical Room AHU	2.150	0.000	0.0%	2.150	100.0%	Ⓞ	Ⓞ		2.150	0.000
Other Building Equipment - Transformers, Fibre Optic Cables and Automation Systems	0.240	0.000	0.1%	0.240	100.0%	Ⓞ	Ⓞ		0.240	0.000
Enercare Centre - Chiller Replacement	1.957	0.791	40.4%	1.957	100.0%	Ⓞ	Ⓞ		1.957	3.079
Parks, Parking Lots & Roads	0.407	0.004	0.9%	0.407	100.0%	Ⓞ	Ⓞ		0.407	0.000
Sub-Total	5.298	0.876	16.5%	5.298	100.0%	-	-		5.298	3.079
Service Improvements										
Hotel X - Bridge	1.709	0.001	0.0%	1.709	100.0%	Ⓞ	Ⓡ	#1	2.789	0.212
Sub-Total	1.709	0.001	0.0%	1.709	100.0%	-	-		2.789	0.212
Total	7.207	0.877		7.207					8.287	3.291

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project on hold due to delays in the construction of Hotel X.

Sony Centre for the Performing Arts

Chart 1
2017 Approved Budget by Category (\$9.56)

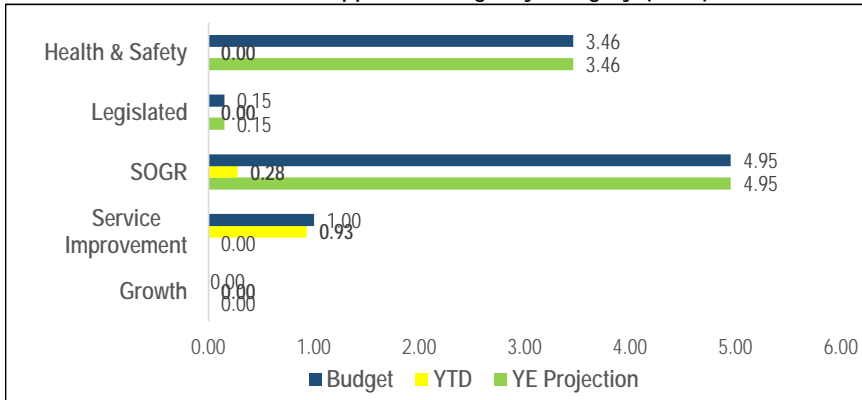


Table 1
2017 Active Projects by Category

Health & Safety	6
Legislated	1
SOGR	5
Service Improvement	1
Growth	
Total # of Projects	13

Chart 2
Project Status - 13

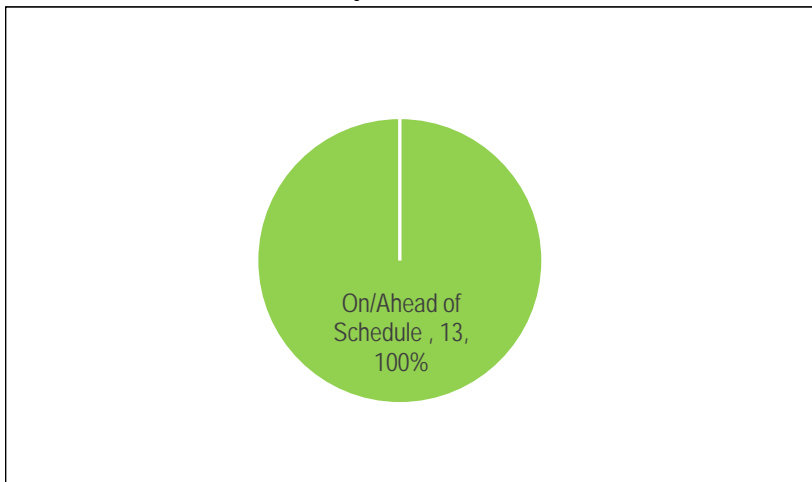


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.56				

Sony Centre for the Performing Arts

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Fall Arrest System - Front of House	0.577	0.000	0.0%	0.577	100.0%	Ⓞ	Ⓞ		0.577	0.000
As-Built Documentation	0.321	0.000	0.0%	0.321	100.0%	Ⓞ	Ⓞ		0.321	0.000
Theatrical Performance Power Infrastructure	0.729	0.000	0.0%	0.729	100.0%	Ⓞ	Ⓞ		0.729	0.000
Fire Curtain	0.261	0.000	0.0%	0.261	100.0%	Ⓞ	Ⓞ		0.261	0.000
Stage Floor	0.919	0.000	0.0%	0.919	100.0%	Ⓞ	Ⓞ		0.919	0.000
Back of House Systems - Loading Dock	0.652	0.000	0.0%	0.652	100.0%	Ⓞ	Ⓞ		0.652	0.000
Sub-Total	3.459	0.000	0.0%	3.459	100.0%	-	-		3.459	0.000
Legislated										
AODA Audit	0.150	0.000	0.0%	0.150	100.0%	Ⓞ	Ⓞ		0.150	0.000
Sub-Total	0.150	0.000	0.0%	0.150	100.0%	-	-		0.150	0.000
State of Good Repair										
East Side Restoration	0.823	0.000	0.0%	0.823	100.0%	Ⓞ	Ⓞ		1.873	1.050
West Side Restoration	0.134	0.000	0.0%	0.134	100.0%	Ⓞ	Ⓞ		0.146	0.013
Exterior Wall	2.533	0.000	0.0%	2.533	100.0%	Ⓞ	Ⓞ		2.539	0.006
Rigging Replacement	0.051	0.000	0.0%	0.051	100.0%	Ⓞ	Ⓞ		2.513	2.462
Porte-Cochere Lighting Restoration	1.413	0.277	19.6%	1.413	100.0%	Ⓞ	Ⓞ		1.471	0.335
Sub-Total	4.955	0.277	5.6%	4.955	100.0%	-	-		8.542	3.864
Service Improvements										
Sony Centre Public Plaza	1.000	0.930	93.0%	0.000	0.0%	Ⓜ	Ⓜ	#1	1.000	0.930
Sub-Total	1.000	0.930	93.0%	0.000	0.0%	-	-		1.000	0.930
Total	9.564	1.206		8.564					13.151	4.794

On Time	Ⓞ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓞ	Between 50% and 70%	
Minor Delay < 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	
Significant Delay > 6 months	Ⓜ		

Note # 1:

It was agreed upon in advance between The Sony Centre and Financial Planning Division to issue funds temporarily from this project for Porte-Cochere Lighting project. Technical adjustments will be made to reverse the actuals for this project in Q2'17.

The City was notified that the actual improvement work for its public plaza is now completed. Soft opening for the plaza took place in late-2016. The relevant cash disbursements for this project will occur in Q2'17.

Toronto & Region Conservation Authority

Chart 1
2017 Approved Budget by Category (\$15.28)

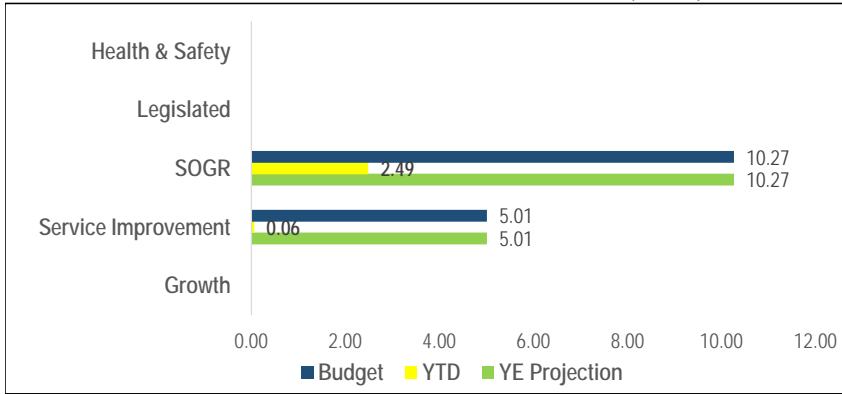


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	24
Service Improvement	2
Growth	
Total # of Projects	26

Chart 2
Project Status - 26

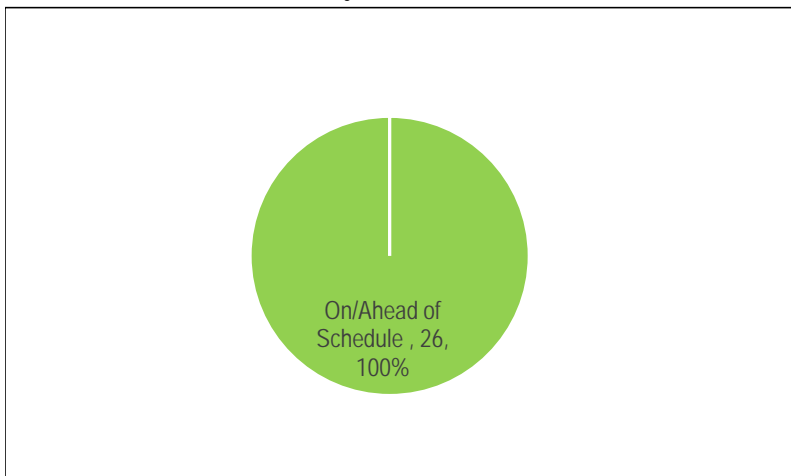


Table 2

Reason for Delay	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
15.28				

Key Discussion Points:

- The majority of the TRCA capital projects are ongoing or phased projects which arise from multi-year planning. Feasibility studies or needs assessments have been completed and engineering estimates form the basis of costs.
- Historically, TRCA receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years due to incomplete projects.

Toronto & Region Conservation Authority

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date																
		\$	%	\$	%	On Budget	On Time																			
State of Good Repair																										
Greenspace Land Acquisition	0.064	0.016	25.0%	0.064	100.0%	Ⓞ	Ⓞ		0.556	0.513																
TRCA Administrative Infrastructure	0.644	0.081	12.5%	0.644	100.0%	Ⓞ	Ⓞ		1.960	1.459																
Waterfront & Valley Erosion Control	1.550	0.388	25.0%	1.550	100.0%	Ⓞ	Ⓞ		8.630	7.597																
Black Creek Pioneer Village Retrofit	0.371	0.093	25.0%	0.371	100.0%	Ⓞ	Ⓞ		2.121	1.874																
Living City Action Plan	2.916	0.729	25.0%	2.916	100.0%	Ⓞ	Ⓞ		15.430	13.486																
Waterfront Development	1.233	0.308	25.0%	1.233	100.0%	Ⓞ	Ⓞ		7.712	6.890																
TRCA Information Technology	0.257	0.064	25.0%	0.257	100.0%	Ⓞ	Ⓞ		1.577	1.406																
Critical Erosion-Water Funded Enhancements	3.230	0.808	25.0%	3.230	100.0%	Ⓞ	Ⓞ		17.580	15.077																
Sub-Total	10.265	2.486	24.2%	10.265	100.0%	-	-		55.566	48.301																
Service Improvements																										
Waterfront Development	0.240	0.060	25.0%	0.240	100.0%	Ⓞ	Ⓞ		1.440	1.280																
Critical Erosion and Floodworks - Phase 2	4.770	0.000	0.0%	4.770	100.0%	Ⓞ	Ⓞ		9.770	5.530																
Sub-Total	5.010	0.060	1.2%	5.010	100.0%	-	-		11.210	6.810																
Total	15.275	2.546		15.275					66.776	55.111																
<table border="0"> <tr> <td>On Time</td> <td>Ⓞ</td> <td>On Budget</td> <td>Ⓞ</td> </tr> <tr> <td>On/Ahead of Schedule</td> <td>Ⓞ</td> <td>>70% of Approved Cash Flow</td> <td>Ⓞ</td> </tr> <tr> <td>Minor Delay < 6 months</td> <td>Ⓞ</td> <td>Between 50% and 70%</td> <td>Ⓞ</td> </tr> <tr> <td>Significant Delay > 6 months</td> <td>Ⓞ</td> <td>< 50% or >100% of Approved Cash Flow</td> <td>Ⓞ</td> </tr> </table>											On Time	Ⓞ	On Budget	Ⓞ	On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ	Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ	Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ
On Time	Ⓞ	On Budget	Ⓞ																							
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ																							
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ																							
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ																							

Toronto Police Service (TPS)

Chart 1
2017 Approved Budget by Category (\$76.17)

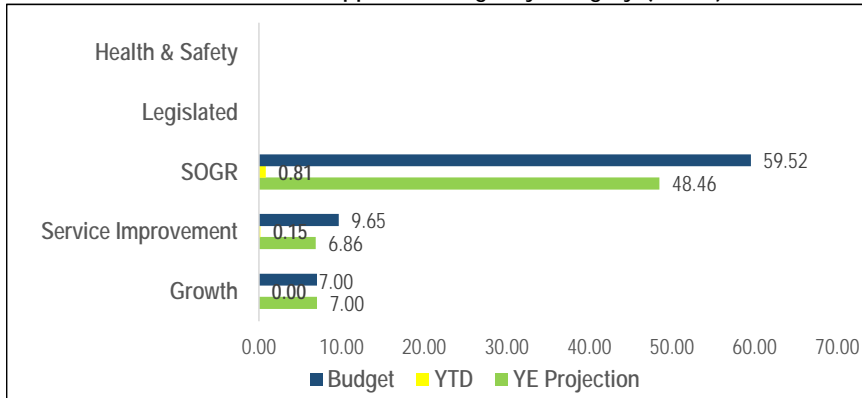


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	28
Service Improvement	4
Growth	1
Total # of Projects	33

Chart 2
Project Status - 33

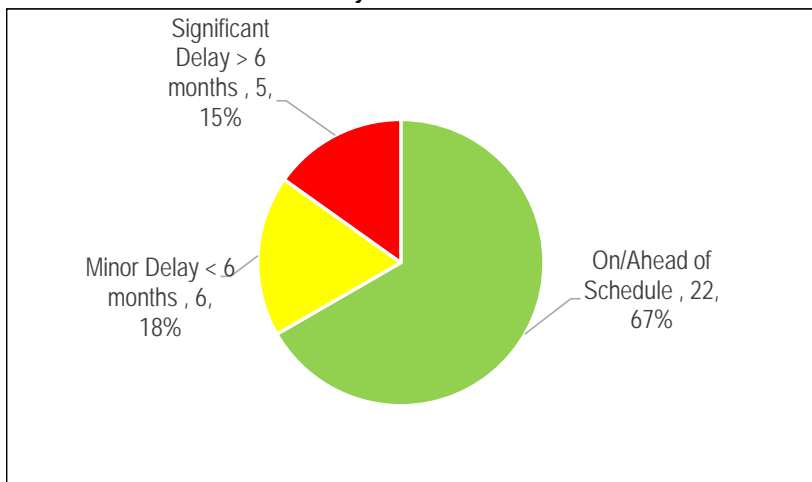


Table 2

Reason for Delay	11	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		4
Contractor Issues	2	
Site Conditions		
Co-ordination with Other Projects	2	
Community Consultation	1	1
Other*		1
Total # of Projects	5	6

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
52.29	13.30	10.58		

Reasons for "Other*" Projects Delay:

- Only immediate needs are currently being addressed for any SOGR-related requirements. The facility realignment review currently underway by Environics which will identify needs as well as address the Transformational Task force recommendations related to the Facilities realignments.

Key Discussion Points:

- TPS's 2017 - 2026 Capital Budget and plan is subject to change as a result of the Transformational Task Force final recommendations as well as its Full Divisional Facility Reassessment.

Toronto Police Service (TPS)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
State-of-Good-Repair - Police	5.747	0.172	3%	4.697	81.7%	Ⓞ	Ⓢ	#1		
Peer to Peer Site	4.840	0.019	0%	4.565	94.3%	Ⓞ	Ⓞ		8.665	3.844
Transforming Corporate Support	3.025	0.135	4%	1.500	49.6%	Ⓢ	Ⓢ	#3	4.742	1.852
52 Division Renovations	0.734	0.109	15%	0.734	100.0%	Ⓞ	Ⓞ		9.268	8.643
Electronic Document Management (Proof of Concept)	0.274	0.000	0%	0.274	100.0%	Ⓞ	Ⓞ		0.500	0.226
Radio Replacement	14.054	0.095	1%	14.054	100.0%	Ⓞ	Ⓞ		14.141	0.182
TPS Archiving	0.050	0.000	0%	0.050	100.0%	Ⓞ	Ⓞ		0.050	0.000
Vehicle Replacement	6.770	0.232	3%	6.769	100.0%	Ⓞ	Ⓞ		57.805	51.268
Furniture Lifecycle Replacement	1.623	0.000	0%	0.405	25.0%	Ⓢ	Ⓢ	#2	11.080	9.457
Workstation, Laptop, Printer- Lifecycle plan	3.216	0.000	0%	2.209	68.7%	Ⓢ	Ⓢ		32.001	28.785
Servers - Lifecycle Plan	2.718	0.000	0%	2.718	100.0%	Ⓞ	Ⓞ		33.916	31.198
IT Business Resumption	2.640	0.000	0%	0.260	9.9%	Ⓢ	Ⓢ	#4	16.997	14.357
Locker Replacement	0.322	0.000	0%	0.080	24.9%	Ⓢ	Ⓢ	#2	3.465	3.143
Network Equipment	2.900	0.000	0%	2.900	100.0%	Ⓞ	Ⓞ		13.856	10.956
AVLS Replacement Lifecycle	0.090	0.003	4%	0.090	100.0%	Ⓞ	Ⓞ		1.498	1.411
In-car Camera	4.178	0.000	0%	4.178	100.0%	Ⓞ	Ⓞ		4.263	0.085
Voice logging lifecycle Replacement	0.016	0.000	0%	0.016	100.0%	Ⓞ	Ⓞ		1.127	1.111
Digital Photography	0.052	0.002	4%	0.052	100.0%	Ⓞ	Ⓞ		0.758	0.708
DVAM I, II (LR)	0.519	0.000	0%	0.519	100.0%	Ⓞ	Ⓞ		2.730	2.211
Call Centre Application Lifecycle Replacement	0.507	0.000	0%	0.507	100.0%	Ⓞ	Ⓞ		0.853	0.346
Small Equipment Replacement	0.133	0.000	0%	0.089	67.3%	Ⓢ	Ⓢ		2.951	2.813
Fleet Equipment	0.090	0.024	26%	0.090	100.0%	Ⓞ	Ⓞ		0.500	0.433
CCTV	0.180	0.000	0%	0.180	100.0%	Ⓞ	Ⓞ		0.752	0.572
Security System Replacement	0.237	0.017	7%	0.237	100.0%	Ⓞ	Ⓞ		1.600	1.381
Radar Unit Replacement	0.246	0.000	0%	0.246	100.0%	Ⓞ	Ⓞ		0.860	0.614
Electronic Surveillance	0.900	0.000	0%	0.550	61.1%	Ⓢ	Ⓢ	#5	1.705	0.805
Wireless Parking System	2.973	0.000	0%	0.000	0.0%	Ⓢ	Ⓢ	#6	4.238	1.265
Marine Vessel Electronics Replacement	0.485	0.000	0%	0.485	100.0%	Ⓞ	Ⓞ		0.485	0.000
Sub-Total	59.518	0.809	1.4%	48.455	81.4%	-	-		230.807	177.668
Service Improvements										
Enterprise Business Intelligence	5.847	0.148	3%	4.900	83.8%	Ⓞ	Ⓞ		9.216	3.517
Conducted Energy Weapon (CEW)	0.750	0.000	0%	0.000	0.0%	Ⓢ	Ⓢ	#7	0.750	0.000
Body Worn Camera - Initial phase	0.500	0.000	0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.000
Parking Handheld APS	2.550	0.000	0%	1.455	57.0%	Ⓢ	Ⓢ	#8	2.550	0.000
Sub-Total	9.647	0.148	1.5%	6.855	71.1%	-	-		244.308	3.517
Growth Related										
Facilities Realignment	7.000	0.000	0%	7.000	100.0%	Ⓞ	Ⓞ		7.451	0.451
Sub-Total	7.000	0.000	0.0%	7.000	100.0%	-	-		7.451	0.451
Total	76.165	0.957		62.309					238.258	181.636

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note #1:

Only immediate needs are currently being addressed for SOGR. The project on hold as a result of the Transformational Task Force recommendations. The facility realignment review currently underway by Envirionics which will identify needs.

Note # 2:

The Vendor of Record for Furniture Replacement and Locker Replacements declared bankruptcy and new purchases have not occurred. A New Vendor of record may be established in 2017, and purchases will take place once the vendor has been secured.

Note # 3:

System Upgrade has been completd. A Scope change has been identified in order to improve efficiencies between the HR and Payroll systems.

Note # 4:

IT Business Resumption Equipment lifecycle replacements are made as needed and expenditures are delayed to 2017 as project is related to Peer To Peer Site relocation.

Note # 5:

This project is currently undergoing a strategic review. It is anticipated that electronic surveillance equipment replacement will be complete in 2018.

Note # 6:

The Wireless Parking System and the Parking Handheld - APS Projects are related projects. The RFP closed in January 2017 and submissions are currently being reviewed. Pilot tests are required and will be conducted prior to the contract being awarded to a successful vendor.

Note # 7:

Public consultation will be conducted prior to any decision to move forward with the acquisition of any additional Conducted Energy Weapons.

Note # 8:

Pilot tests are required and will be conducted prior to the contract being awarded to a successful vendor.

Toronto Public Health (TPH)

Chart 1
2016 Approved Budget by Category (\$4.50)

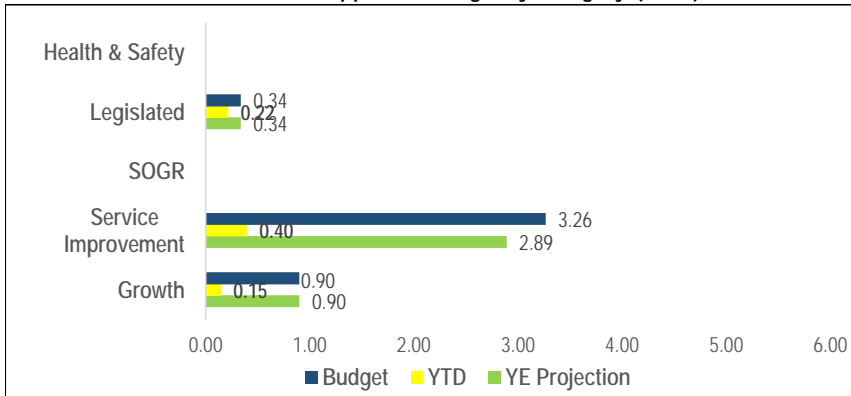


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	9
Growth	1
Total # of Projects	11

Chart 2
Project Status - 11

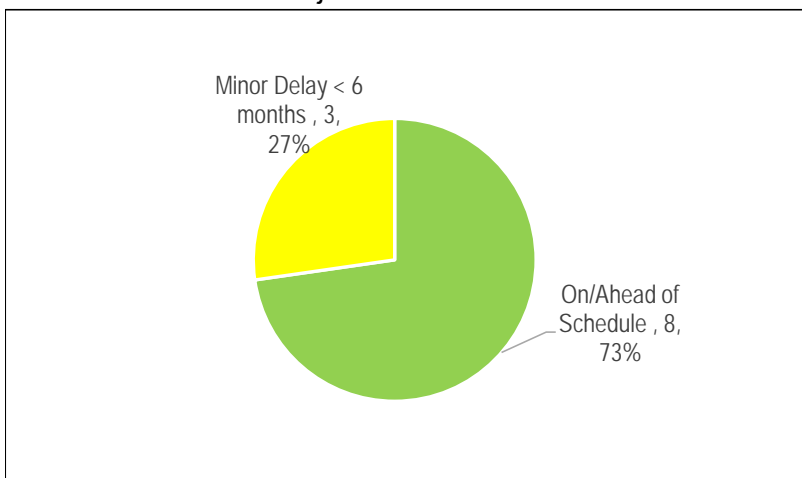


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		1
Contractor Issues		2
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.37	1.13			

Toronto Public Health (TPH)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes:	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Infectious Disease Control Information System	0.337	0.216	64.1%	0.337	100.0%	Ⓞ	Ⓞ		3.490	3.362
Sub-Total	0.337	0.216	64.1%	0.337	100.0%	-	-		3.490	3.362
Service Improvements										
HF/HL Point of Care	0.053	0.015	28.3%	0.053	100.0%	Ⓞ	Ⓞ		5.373	5.335
CDC Wireless Rollout	0.025	0.024	96.0%	0.025	100.0%	Ⓞ	Ⓞ		1.965	1.965
Healthy Environment Inspection System (Mobile)	0.271	0.110	40.6%	0.271	100.0%	Ⓞ	Ⓞ		2.176	2.014
TPH Datamart Data Warehouse Phase 2	0.868	0.191	22.0%	0.868	100.0%	Ⓞ	Ⓞ		2.013	1.355
Electronic Medical Record Phase 1	0.014	0.000	0.0%	0.014	100.0%	Ⓞ	Ⓞ		0.232	0.218
Dental & Oral Health Information Systems	0.084	0.000	0.0%	0.084	100.0%	Ⓞ	Ⓞ		0.404	0.000
Electronic Medical Record Phase 2	0.418	0.054	12.9%	0.418	100.0%	Ⓞ	Ⓞ		1.724	0.054
Relocation and Expansion of Scarborough Dental Clinic	1.067	0.000	0.0%	0.693	64.9%	Ⓜ	Ⓜ	#1	1.067	0.000
Supervised Injection Site	0.465	0.000	0.0%	0.465	100.0%	Ⓞ	Ⓞ		0.465	0.000
Sub-Total	3.265	0.394	12.1%	2.891	88.5%	-	-		15.419	10.941
Growth Related										
Community Health Information System	0.900	0.145	16.1%	0.900	100.0%	Ⓞ	Ⓞ		2.854	0.000
Sub-Total	0.900	0.145	16.1%	0.900	100.0%	-	-		2.854	0.000
Total	4.501	0.756	16.8%	4.127	91.7%				21.763	14.305

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

Project delayed due to RFQ award, awarded in February 2017. Spending is expected to accelerate in Q2 and Q3 of 2017.

Toronto Public Library (TPL)

Chart 1
2017 Approved Budget by Category (\$32.21)

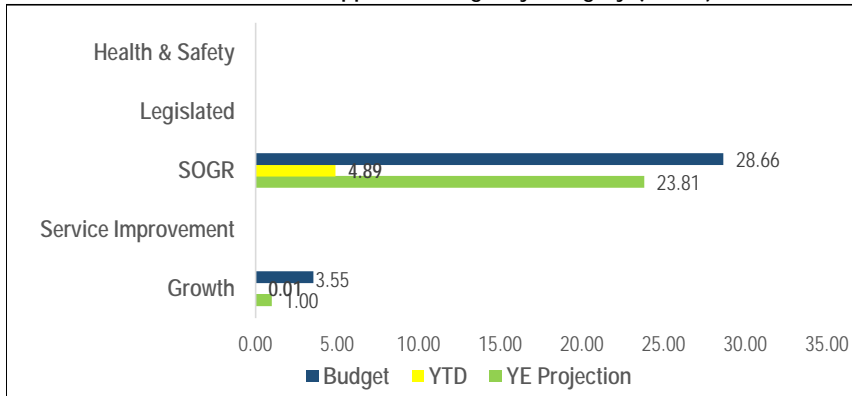


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	18
Service Improvement	
Growth	3
Total # of Projects	21

Chart 2
Project Status - 21

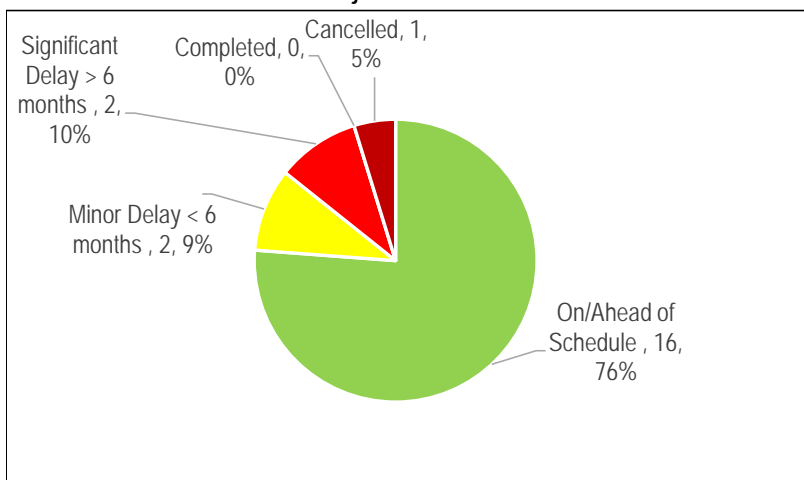


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions	1	2
Co-ordination with Other Projects	1	
Community Consultation		
Other*		
Total # of Projects	2	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
24.29	3.48	4.34		0.10

Key Discussion Points:

- Bayview Bessarion is a joint project Managed by Parks, Forestry and Recreation , timelines are also Managed by PF&R
- Contract awards are dependant upon site plan approval. The lengthy site plan approval process continue to impact construction schedules.of various projects.

Toronto Public Library (TPL)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Agincourt Building Elements	0.062	0.062	100%	0.062	100.0%	Ⓞ	Ⓞ		1.172	1.389
Albert Campbell Renovation	0.225	0.004	2%	0.150	66.7%	Ⓜ	Ⓞ		12.165	0.044
Albion District Library Renovation	3.921	1.420	36%	3.162	80.6%	Ⓞ	Ⓞ	#1	15.007	13.064
St. Clair/Silverthorn Reconstruction	1.584	0.031	2%	1.000	63.1%	Ⓜ	Ⓜ	#2	2.247	0.194
North York Central Library Renovation	5.486	1.666	30%	3.897	71.0%	Ⓞ	Ⓞ	#3	14.974	6.419
Virtual Branch Services	1.500	0.190	13%	1.439	95.9%	Ⓞ	Ⓞ		6.842	2.643
Technology Asset Management Program	3.654	0.458	13%	3.654	100.0%	Ⓞ	Ⓞ		17.252	6.057
Dawes Road Neighbourhood Library	2.786	0.005	0%	1.000	35.9%	Ⓜ	Ⓜ	#4	13.263	0.011
Intergrated Payment Solutions	1.150	0.000	0%	1.150	100.0%	Ⓞ	Ⓞ		2.250	0.000
Equipment for Operational Efficiencies	1.456	0.000	0%	1.456	100.0%	Ⓞ	Ⓞ		1.806	0.000
MB Renovation Pgm Accessibility Retrofit 2017 - 2026	0.500	0.000	0%	0.500	100.0%	Ⓞ	Ⓞ		1.450	0.000
MB Renovation Pgm Accessibility Retrofit 2017 - 2026	0.968	0.000	0%	0.968	100.0%	Ⓞ	Ⓞ		2.337	0.419
Multi-Branch Renovation 2017- 2026	0.500	0.000	0%	0.500	100.0%	Ⓞ	Ⓞ		1.300	0.000
Multi-Branch Renovation 2016 - 2018	3.689	0.603	16%	3.689	100.0%	Ⓞ	Ⓞ		9.952	3.640
Fort York Library Construction	0.351	0.000	0%	0.351	100.0%	Ⓞ	Ⓞ		9.192	8.840
Scarborough Civic Library Construction	0.045	0.001	1%	0.045	100.0%	Ⓞ	Ⓞ		10.276	10.231
Eglinton Square Renovation & Expansion	0.754	0.430	57%	0.754	100.0%	Ⓞ	Ⓞ		1.242	0.919
Downsview Renovation	0.030	0.025	82%	0.030	100.0%	Ⓞ	Ⓞ		0.437	0.431
Sub-Total	28.661	4.893	17.1%	23.807	83.1%	-	-		123.164	54.303
Growth Related										
Bayview - Bessarion Library Relocation	1.552	0.000	0%	0.000	0.0%	Ⓜ	Ⓜ	#5	12.622	0.192
St. Lawrence Neighbourhood Library Relocation	0.100	0.000	0%	0.000	0.0%	Ⓜ	Ⓞ		0.100	0.000
Wychwood Renovation and Expansion	1.899	0.008	0%	1.000	52.7%	Ⓜ	Ⓜ	#6	9.533	0.398
Sub-Total	3.551	0.008	0.2%	1.000	28.2%	-	-		22.255	0.590
Total	32.212	4.901		24.807					145.419	54.892

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1 & # 3:

Project over expenditures reported in the 2016 Q4 variance for both Albion and North York Central. Projects progressed ahead of schedule. In 2017 Year End expenditure projections will reflect under spending in the current year, there are no overexpenditures on a Life to Date basis.

Note # 2 & # 6:

Site plan approval is currently under City review.

Note # 4:

City Facilities and Real estate continue to work on site negotiations.

Note # 5:

This is a joint project Managed by Parks, Forestry and Recreation.

Toronto Zoo

Chart 1
2017 Approved Budget by Category (\$7.65)

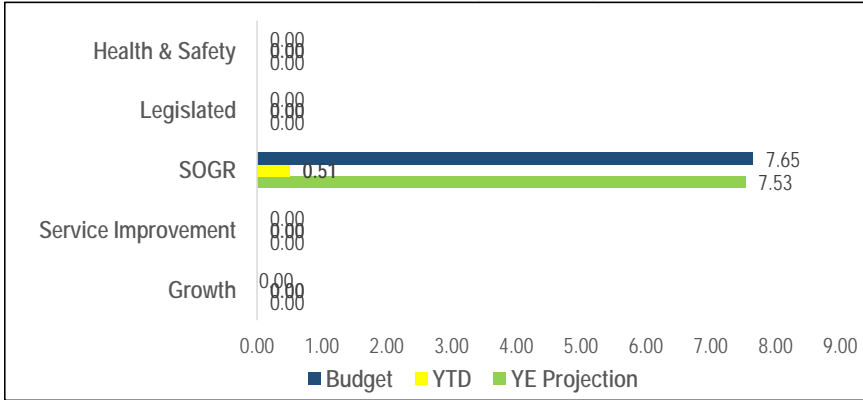


Table 1
2017 Active Projects by Category

Health & Safety	
Legislated	
SOGR	6
Service Improvement	
Growth	
Total # of Projects	6

Chart 2
Project Status - 6

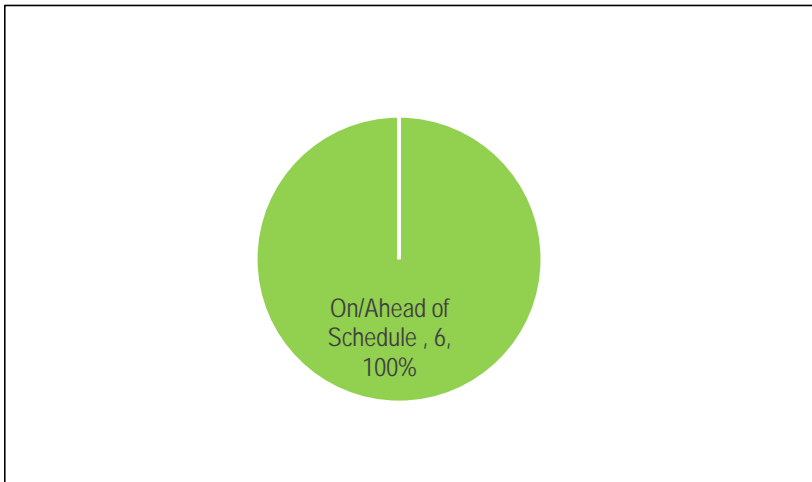


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.65				

Toronto Zoo

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Building and Services	1.779	0.006	0.3%	1.779	100.0%	Ⓞ	Ⓞ		2.350	0.577
Exhibit Refurbishment	0.800	0.000	0.0%	0.800	100.0%	Ⓞ	Ⓞ		0.800	0.000
Orangutan II Outdoor Exhibit	1.306	0.039	2.9%	1.306	100.0%	Ⓞ	Ⓞ		1.350	0.083
Grounds & Visitor Improvements	0.643	0.013	2.0%	0.643	100.0%	Ⓞ	Ⓞ		0.800	0.170
Information Systems	0.623	0.069	11.1%	0.623	100.0%	Ⓞ	Ⓞ		0.850	0.297
Wildlife Health Centre	2.500	0.381	15.2%	2.383	95.3%	Ⓞ	Ⓞ		2.383	0.381
Sub-Total	7.650	0.508	6.6%	7.533	98.5%	-	-		8.533	1.507
Total	7.650	0.508	6.6%	7.533	98.5%				8.533	1.507

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Toronto Transit Commission (TTC)

Chart 1
2016 Approved Budget by Category (\$1,487.33)

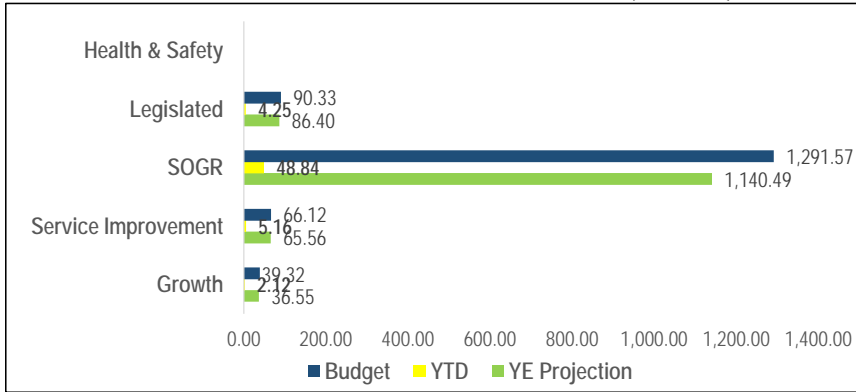


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	10
SOGR	41
Service Improvement	12
Growth	7
Total # of Projects	70

Chart 2
Project Status - 70

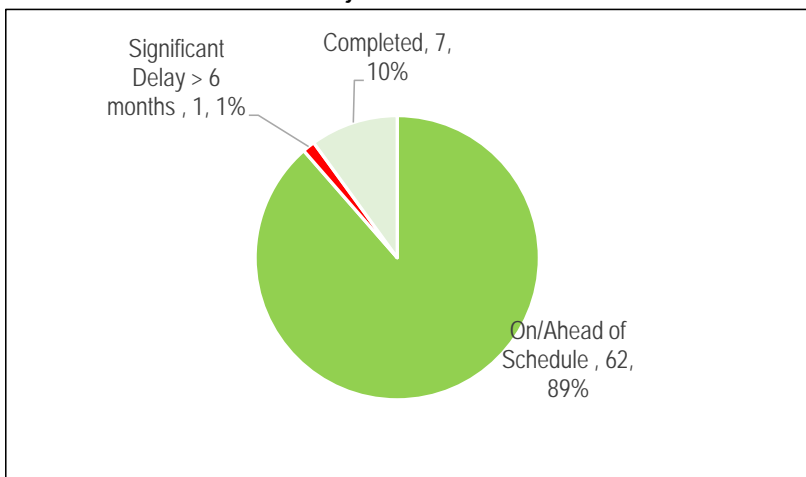


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,451.55		32.08	3.71	

Key Discussion Points:

- **Base Capital Program:** The Toronto Transit Commission (TTC) spent \$60.4 million or 4.1% of its 2017 Base Capital Budget of \$1.487 billion (including \$223.5 million additional carry forward as approved by Council on April 26, 2017) for the two months period ended February 25, 2017 with a projection to year end estimated at \$1.329 billion or 89.4% of the budget.
- **Toronto-York Spadina Subway Extension (TYSSE):** During the first two months of 2017, TYSSE spent \$37.7 million or 6.2% of the 2017 Capital Budget of \$608.6 million (including \$63.5 million additional carry forward funding as approved by Council on April 26, 2017) for the period ended February 25, 2017 with a projection to year end estimated at \$551.6 million or 90.6% of the budget.
- **Scarborough Subway Project (SSE):** The Scarborough Subway Extension project spent \$2.1 million or 1.4% of its approved budget of \$152.1 million (including \$26.9 million additional carry forward funding as approved by Council on April 26, 2017) for the two months period ended February 25, 2017 with a projection to year end estimated at \$119.5 million or 78.5% of the budget.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
ATC Resignalling - Bloor/Danforth Line	0.160	0.000	0.0%	0.200	125.0%	R	G	7	257.370	0.660
ATC Resignalling - YUS Line	60.012	6.780	11.3%	60.149	100.2%	R	G	7	562.836	329.639
Automotive Non- Revenue Vehicle Replace	5.705	0.057	1.0%	8.971	157.3%	R	G	7	31.244	14.369
Birchmount Garage Renovations	0.000	0.000	0.0%	0.000	0.0%	N/A	G		29.768	29.696
Birchmount Garage Repair Bay Modification	0.000	0.000	0.0%	0.000	0.0%	N/A	G		22.909	22.896
Bridges And Tunnels- Various	47.698	2.803	5.9%	48.703	102.1%	R	G	10	505.436	412.710
Bus Heavy Rebuild Program - SOGR	54.590	8.645	15.8%	54.349	99.6%	G	G		312.482	197.869
Communications-SOGR	27.717	0.593	2.1%	24.259	87.5%	G	G		162.719	89.177
Computer Equipment And Software	103.248	3.610	3.5%	81.962	79.4%	G	G		625.032	282.183
Equipment-SOGR	36.084	1.168	3.2%	30.751	85.2%	G	G		295.030	160.533
Finishes-SOGR	17.593	-0.137	-0.8%	18.816	107.0%	R	G	11	153.774	101.320
Fire Ventilation Upgrade	14.032	1.501	10.7%	10.918	77.8%	G	G		350.168	250.645
Islington Station Improvements	0.000	0.000	0.0%	0.000	0.0%	N/A	G		3.838	3.487
Leslie Barns	28.038	0.063	0.2%	20.411	72.8%	G	G		523.489	484.764
New Bus Garage Property	0.001	0.000	0.0%	0.000	0.0%	R	G	12	95.578	95.461
On-Grade Paving Rehabilitation	12.049	0.763	6.3%	10.530	87.4%	G	G		85.579	60.341
Other Buildings - SOGR	55.345	1.830	3.3%	45.175	81.6%	G	G		581.466	247.366
Other Furniture And Office Equipment	0.570	0.000	-0.1%	0.491	86.1%	G	G		4.001	2.874
Other Maintenance Equipment	5.557	0.046	0.8%	4.131	74.3%	G	G		19.683	7.205
Other Service Planning - SOGR	16.761	0.002	0.0%	17.480	104.3%	R	G	7	22.000	0.521
POP Legacy Fare Collection	0.253	-0.119	-47.1%	0.175	69.0%	Y	G	13	2.180	1.334
Power Dist. SOGR	8.897	0.519	5.8%	7.924	89.1%	G	G		118.950	97.813
Purchase of Wheel Trans	6.920	0.000	0.0%	6.920	100.0%	G	G		76.745	62.911
Purchase of Buses - SOGR	247.822	-5.181	-2.1%	227.285	91.7%	G	G		1,255.448	568.902
Purchase Of Legacy LRVs	163.567	3.126	1.9%	140.216	85.7%	G	G		1,186.504	555.628
Purchase Of Subway Cars	48.205	6.134	12.7%	44.128	91.5%	G	G		1,166.948	1,124.877
Queensway Garage Expansion	0.317	0.005	1.7%	0.294	92.7%	G	G		24.226	23.938
Rail Non Revenue Vehicle Overhaul	5.252	0.030	0.6%	3.778	71.9%	G	G		28.398	8.703

Toronto Transit Commission (TTC)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Bus Heavy Rebuild Program - Legislated	0.335	-0.032	-9.6%	0.017	5.1%	Ⓡ	Ⓢ	1	7.812	7.203
Communications- Legislated	2.288	0.120	5.3%	2.288	100.0%	Ⓢ	Ⓢ	2	15.466	9.497
Easier Access-Phase III	42.655	2.037	4.8%	39.576	92.8%				774.315	263.565
Equipment-Legislated	2.344	0.095	4.0%	2.073	88.4%	Ⓢ	Ⓢ		23.038	15.115
Other Service Planning - Legislated	16.538	-0.052	-0.3%	16.538	100.0%	Ⓢ	Ⓢ		21.910	0.010
Streetcar Network- Legislated	2.133	0.073	3.4%	1.238	58.0%	Ⓢ	Ⓢ	3	78.157	42.098
Streetcar Overhaul - Legislated (AODA)	1.052	0.283	26.9%	1.379	131.1%	Ⓡ	Ⓢ	4	2.385	5.821
Subway Asbestos Removal	7.349	0.449	6.1%	7.780	105.9%	Ⓡ	Ⓢ	5	118.096	79.613
Other Buildings - Legislated (Backflow Preventers)	9.454	0.768	8.1%	9.335	98.7%	Ⓢ	Ⓢ		77.814	6.820
Subway Car Overhaul - Legislated (AODA)	6.180	0.511	8.3%	6.180	100.0%	Ⓢ	Ⓢ		12.062	6.393
Sub-Total	90.328	4.251	4.7%	86.404	95.7%	-	-		1,131.056	436.135

Note # 1:

Deferral of 1274 A/B Hybrid system overhaul from 2016 into 2017 . Delayed start of 1336 6 year overhaul resulting in an increases number of midlife buses being completed.

Note # 2:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 3:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 4:

Upgrades for LRV - Work advanced to 2016 for St. clair Platforms & curb Cuts.

Note # 5:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 6:

N/A

Note # 7:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 8:

N/A

Note # 9:

N/A

Note # 10:

Primarily Bridges/Structures Maintenance Program - slippage of Union Platform transfer, new estimates for Spadina LRT Bridge, Osgoode Fan Shaft #2, McBrien Building.

Note # 11:

Roofing rehabilitation Program - new estimate for kipling station and Overhead Doors - rescheduled to reflect revised procurement strategy for Wilson Garage Ventilation Upgrade. Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 12:

N/A

Note # 13:

N/A

Note # 14:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Rail Non-Revenue Vehicle Purchase - SOGR	15.455	0.162	1.0%	9.198	59.5%	Ⓚ	Ⓢ	14	58.760	8.938
Revenue & Fare Handling Equipment - SOGR	32.076	0.019	0.1%	8.000	24.9%	Ⓚ	Ⓢ	15	61.153	30.480
Signal Systems	25.098	1.258	5.0%	18.729	74.6%	Ⓢ	Ⓢ		197.923	122.209
SRT Car Overhaul	0.000	0.000	0.0%	0.000	0.0%	N/A	Ⓢ		18.687	19.022
Streetcar Overhaul - SOGR	11.515	1.715	14.9%	12.154	105.6%	Ⓚ	Ⓢ	16	119.160	78.712
Subway Car Overhaul - SOGR	69.754	3.910	5.6%	47.992	68.8%	Ⓚ	Ⓢ		394.006	149.970
Subway Track - SOGR	35.096	1.779	5.1%	30.809	87.8%	Ⓢ	Ⓢ		211.514	132.900
Surface Track - SOGR	54.444	1.311	2.4%	57.070	104.8%	Ⓚ	Ⓢ	17	288.014	199.070
Tools And Shop Equipment	7.520	-0.569	-7.6%	10.482	139.4%	Ⓚ	Ⓢ	18	35.342	13.338
TR Yard And Tail Track Accommodation	47.149	5.151	10.9%	49.049	104.0%	Ⓚ	Ⓢ	19	502.135	173.144
Traction Power-Variou Transit Shelters & Loops - SOGR	26.612	1.533	5.8%	28.466	107.0%	Ⓚ	Ⓢ	20	258.180	218.402
Wilson Complex- Modifications	0.419	0.328	78.1%	0.527	125.7%	Ⓚ	Ⓢ	7	2.101	1.003
	0.033	0.002	5.0%	0.002	5.1%	Ⓚ	Ⓢ	21	95.324	94.952
Sub-Total	1,291.565	48.838	3.8%	1,140.495	88.3%			-	10,746.100	6,479.963
Service Improvements										
Communications-Service Improvement	0.259	0.000	0.0%	0.259	100.0%	Ⓢ	Ⓢ		0.302	0.617
Commuter Parking Expansion	0.000	0.000	0.0%	0.000	0.0%	N/A	Ⓢ		7.579	7.578
Finishes-Service Improvement	0.200	0.006	3.0%	0.200	100.0%	Ⓢ	Ⓢ		42.306	41.874
Kipling Station Improvements	0.293	0.001	0.3%	0.293	100.0%	Ⓢ	Ⓚ		13.392	13.095
Other Buildings - Service Improvement	25.105	3.289	13.1%	24.355	97.0%	Ⓢ	Ⓢ		116.099	43.222
Other Service Planning - Power Dist. Service Improvement	32.518	0.181	0.6%	32.518	100.0%	Ⓢ	Ⓢ		62.759	10.521
Purchase of 30 40 Buses - Service Improvement	0.142	0.005	3.4%	0.333	234.2%	Ⓚ	Ⓢ	7	0.813	0.275
Purchase of 30 40 Buses - Service Improvement	2.700	0.066	2.4%	2.696	99.9%	Ⓢ	Ⓢ		120.810	27.776
Rail Non-Revenue Vehicle Purchase - Service Imp.	0.127	0.000	0.0%	0.127	100.0%	Ⓢ	Ⓢ		26.000	6.747
Subway Track - Service Improvement	3.247	1.489	45.9%	3.247	100.0%	Ⓢ	Ⓢ		21.242	17.764
Surface Track - Service Improvement	1.257	0.000	0.0%	1.257	100.0%	Ⓢ	Ⓢ		64.961	55.654
Transit Shelters & Loops - SI	0.271	0.126	46.5%	0.271	100.0%	Ⓢ	Ⓢ		2.435	2.368
Sub-Total	66.119	5.163	7.8%	65.556	99.1%			-	478.699	227.491
Growth Related										
Bus Rapid Transit- Growth	1.233	0.002	0.2%	1.809	146.7%	Ⓚ	Ⓢ	27	35.278	35.743
McNicol New Bus Garage Facility	14.833	0.467	3.1%	14.780	99.6%	Ⓢ	Ⓢ		181.000	9.905
Other Buildings - Growth PRESTO Farecard Implementation	9.731	0.099	1.0%	10.146	104.3%	Ⓚ	Ⓢ	28	27.527	9.076
Other Service Planning - Growth	8.616	1.550	18.0%	8.616	100.0%	Ⓢ	Ⓢ		44.000	36.839
Revenue Operations Business Continuity	1.200	0.000	0.0%	1.200	100.0%	Ⓢ	Ⓢ		2.711	0.311
Sheppard Subway	0.000	0.000	0.0%	0.000	0.0%	N/A	Ⓢ		1.060	0.000
	3.704	0.000	0.0%	0.000	0.0%	Ⓚ	Ⓢ	30	968.856	965.151
Sub-Total	39.318	2.118	5.4%	36.551	93.0%			-	1,260.432	1,057.025
Total	1,487.331	60.370		1,329.005					13,616.287	8,200.614

On Time
On/Ahead of Schedule
Minor Delay < 6 months
Significant Delay > 6 months

On Budget
>70% of Approved Cash Flow
Between 50% and 70%
< 50% or >100% of Approved Cash Flow

**Toronto Transit
Commission (TTC)**

Note # 15:

N/A

Note # 16:

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note #17

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note #18

Streetcar: - Carry forward from 2016 regarding Heghenscheidt Wheel Lathe purchase. Bus Maintenance & Shops Department: - Equipment that was expected to be received in 2016, will now be received in 2017 due to delays in procurement process. - Purchases received in 2016 to be paid in 2017 due to delays in billings.

Note #19

Increase in estimated expenditures for Wilson Site Services and Systems Contracts, Keele Yard Retrofit and Kipling Track Expansion.

Note #20

Funds brought forward for material purchase. Cashflow adjusted to align with revised construction schedule and Humber Loop closure in 2017. Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note # 21:

N/A

Note # 22:

N/A

Note #23

N/A

Note #24

N/A

Note #25

N/A

Note #26

N/A

Note #27

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

Note #28

Keele Yard Retrofit and Kipling Track Expansion; Building Facility Renewal Program - Old Eglinton Garage project cancelled; Bus Garage/Shops Facility Renewal Program - funds transferred to Duncan Shop Ventilation Upgrade Project; Subway Facility Renewal Program - start of construction delayed to address design comments; Duncan Shop Ventilation Upgrade - Forecast adjustment as per contract award value; Revenue Operations Facility - project cancelled; Wilson ITS/TC Backup Centres - work delayed to reflect change in scope requirements by sponsor; Wilson Garage Ventilation Upgrades - rescheduled to reflect revised procurement strategy for Wilson Garage Ventilation Upgrade; Union Station New Platform - project closeout slipped to 2018.

Note #29

N/A

Note #30

Anticipated year-end over spending is a result of timing of annual cash flows. An in-year adjustment requiring Council authority will be necessary to reallocate cash flows between projects.

2017 Capital Spending by Program
Rate Supported Programs

Program		2017 Approved Cash Flow	2017 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWM	Q1	129.78	7.85	127.11	97.9%		G
TPA	Q1	158.47	23.66	138.55	87.4%		G
TW	Q1	843.53	72.82	718.40	85.2%		G
TOTAL	Q1	1,131.79	104.34	984.06	86.9%		G
☺		☹		Ⓜ			
>70%		between 50% and 70%		< 50% or > 100%			

For the Three months ended March 31, 2017, capital expenditures for Rate Supported Programs totalled \$104.34 million (9.2%) of their collective 2017 Approved Capital Budget of \$1.131 billion. Spending is expected to increase to \$984.06 million (86.9%) by year-end.

Solid Waste Management Services, TPA and Water are all projecting a year-end spending rate of over 70% of its 2017 Approved Capital Budgets.

Solid Waste Management Services

Chart 1
2017 Approved Budget by Category (\$129.78)

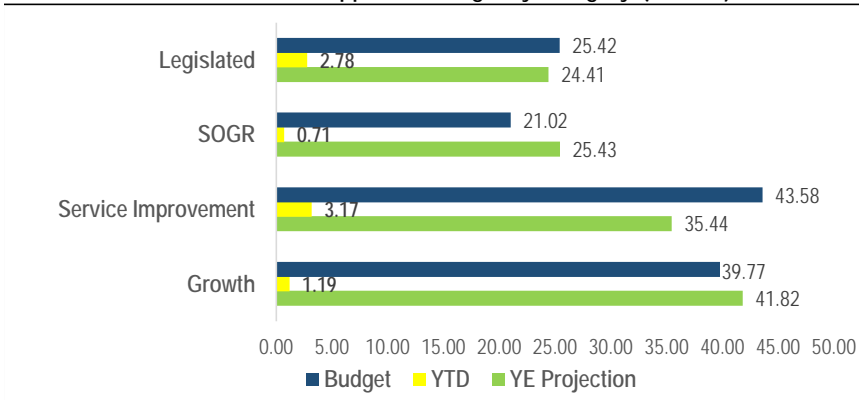


Table 1
2017 Active Projects by Category

Legislated	2
SOGR	3
Service Improvement	33
Growth	3
Total # of Projects	41

Chart 2
Project Status - 41

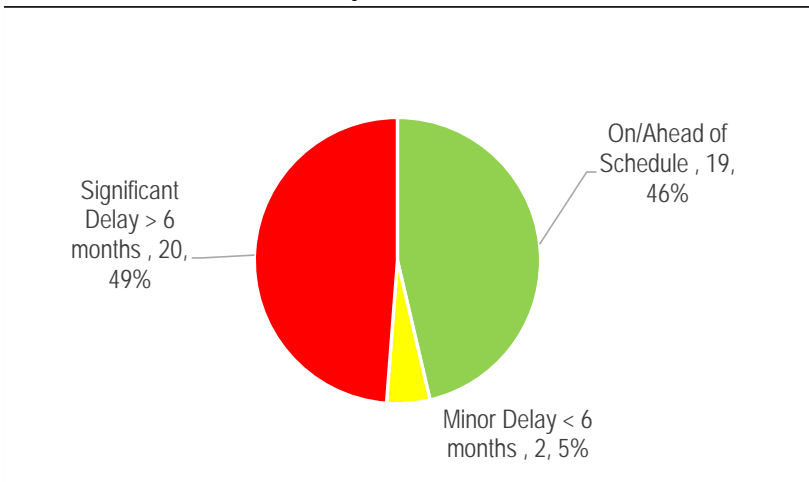


Table 2

Reason for Delay	22	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues	1	2
RFQ/RFP Delayed	8	
Contractor Issues	2	
Site Conditions	1	
Co-ordination with Other Projects	7	
Community Consultation		
Other*		
Total # of Projects	20	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
37.85	0.24	91.69		

Key Discussion Points:

- Chart 1 & 2 represents distribution by category and status detail respectively on Projects as well as significant activity budgeted at the subproject level.
- Two IT subprojects have experienced minor delays due to contractor issues and are expected to be complete by mid-year.
- Significant delay has been experienced on 20 projects/subprojects mainly due to delay in awarding RFQs, issues with contractors and coordination with other projects. This includes large projects such as Diversion Systems (Waste Bins, Green Bins); Gas Utilization projects, Transfer Station Asset Management, mobile radio replacements, IT projects and the Dufferin SSO Facility.
- 46% of Projects are considered as being on-schedule and include on-going work at Green Lane, perpetual care of old landfills, Diversion Facility Asset Management, Engineering Planning Studies and the Dufferin Waste Facility.

Solid Waste Management Services

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	13.374	1.922	14.4%	13.201	98.7%	Ⓞ	Ⓞ		129.661	47.152
Perpetual Care of Landfills	12.045	0.861	7.1%	11.209	93.1%	Ⓞ	Ⓞ		54.017	24.710
Sub-Total	25.419	2.782	10.9%	24.411	96.0%	-	-		183.678	71.862
State of Good Repair										
Collection Yard Asset Management	0.956	0.215	22.5%	0.862	90.2%	Ⓞ	Ⓡ		0.487	1.221
Transfer Station Asset Management	17.145	0.434	2.5%	21.507	125.4%	Ⓡ	Ⓡ	1	42.114	21.761
Diversion Facilities Asset Management	2.000	0.018	0.9%	2.054	102.7%	Ⓡ	Ⓞ		10.112	0.480
Sub-Total	20.100	0.668	3.3%	24.423	121.5%	-	-		52.713	23.463
Service Improvements										
CNG Refuel Station Installation	0.915	0.046	5.1%	1.009	110.2%	Ⓡ	Ⓡ	2	1.100	0.231
Diversion Systems	26.434	2.876	10.9%	25.841	97.8%	Ⓞ	Ⓡ	3	76.402	43.859
Landfill Gas Utilization	0.462	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	4	35.000	0.266
Long Term Waste Management Strategy	6.224	0.058	0.9%	2.900	46.6%	Ⓡ	Ⓡ		17.288	2.864
Construction of Biogas Utilization at Disco	2.632	0.003	0.1%	0.003	0.1%	Ⓡ	Ⓡ	5	9.600	0.582
SWM IT Application Initiatives	1.464	0.156	10.7%	1.265	86.4%	Ⓞ	Ⓡ		9.797	2.882
IT Corporate Initiatives	2.133	0.057	2.7%	2.133	100.0%	Ⓞ	Ⓡ		9.441	1.245
Two-Way Radio Replacement	2.235	0.000	0.0%	1.200	53.7%	Ⓢ	Ⓡ	6	2.235	0.000
Engineering Planning Studies	2.000	0.018	0.9%	2.104	105.2%	Ⓡ	Ⓢ		2.200	0.558
Sub-Total	44.499	3.215	7.2%	36.454	81.9%	-	-		163.064	52.486
Growth Related										
Dufferin SSO Facility	38.957	1.041	2.7%	40.568	104.1%	Ⓡ	Ⓡ	7	54.272	19.089
Disco SSO Facility	0.311	0.144	46.4%	0.751	241.8%	Ⓡ	Ⓡ	8	84.492	80.184
Dufferin Waste Facility	0.500	0.000	0.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.000
Sub-Total	39.767	1.185	3.0%	41.819	105.2%	-	-		139.264	99.273
Total	129.785	7.850		127.107					538.720	247.084

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Solid Waste Management Services

Note # 1:

Involves coordination with other projects. Planned cash flow budgets under review. Work represents various state of good repair projects such as roofing, paving, drainage systems, sprinkler systems and repairs to tipping floors. Includes multi-year projects. 50% of year-end forecast represents consultant or construction in procurement or award phase, 39% construction awarded, 6% in engineering phase, 3% in warranty or completed phase, 1% in studies/assessment and 1% in project initiation phase.

Note # 2:

Project still in initial phases, re-organizing management and hiring a Design/Build/Operate/Maintenance contractor.

Note # 3:

Project mainly consists of providing garbage, green and kitchen bins. Various RFQs delayed but expected to be awarded mid to late 2017. Also includes project for TCHC organics with staff training, signage, tenant engagement, lighting and security. Includes IT project for online sale of bag tags carried forward from 2016.

Note # 4 & 5:

Multi year projects, one for Green Lane and one for Disco SSO facility with initial consult phases completed in 2015. Consultant contract awarded in December 2016 and site specific RNG study has started, recommendations report expected in 2017 Q2.

Note # 6:

Two Way Radio project is multi-divisonal and was awarded to service provider in April 2017. Projected cost reflects savings over original estimate carried forward into 2017. Project was originally approved in 2015 and has experienced delays with the award of the RFQ.

Note # 7:

Design of Dufferin SSO Facility 95% reviewed, construction started 2017 Q1. Build includes caissons, tip floor, containment tanks, foundations, water supply, power duct, digester roof and perimeter road. Delay in RFQ process means original estimated completion Dec 2016 revised to Dec 2018.

Note # 8:

Commissioning of Disco SSO Facility completed. Plant processing 75,000 tonnes/year of organics. Contractor making plant modifications to address remaining deficiencies.

Toronto Parking Authority

Chart 1
2016 Approved Budget by Category (\$158.47)

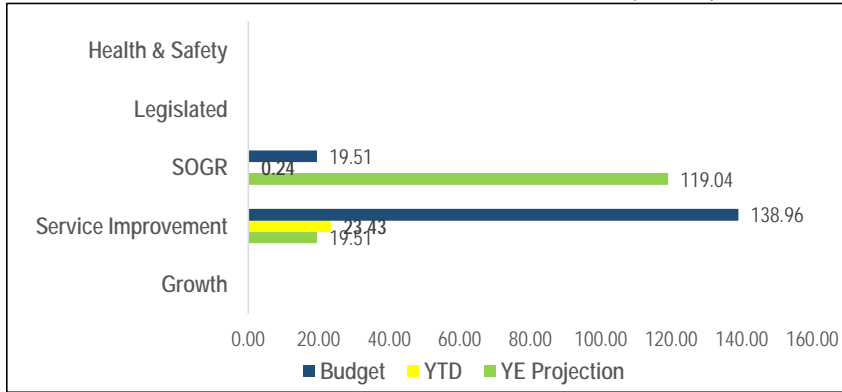


Table 1
2016 Active Projects by Category

Health & Safety	
Legislated	
SOGR	34
Service Improvement	57
Growth	
Total # of Projects	91

Chart 2
Project Status - 91

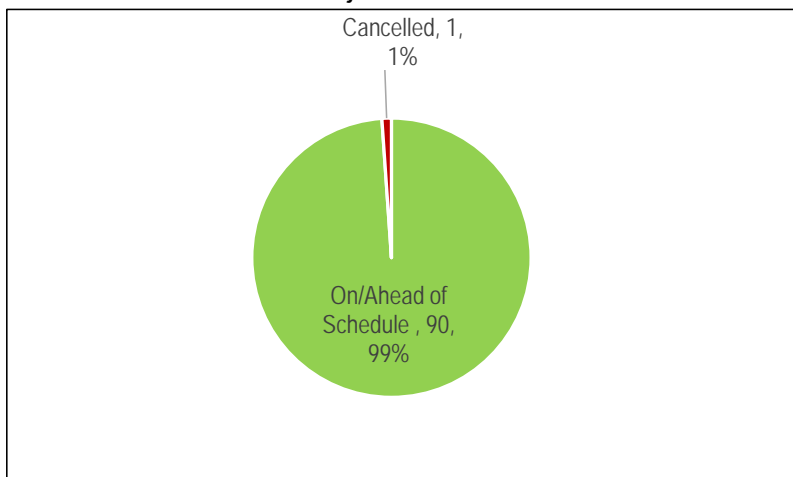


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFO/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
138.47				20.00

Key Discussion Points:

- TPA anticipates that one project (Destilery/West Donlands) totalling \$20.0 million or 12.6% of the 2017 Approved Capital Budget will be cancelled, predominantly due to the unsuccessful site acquisition negotiations.
- Remaining spending will be accelerated in the later part of the year. TPA will continue to monitor its capital spending and adjust year-end spending projections as appropriate in the subsequent variance reports.

Toronto Parking Authority

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair Structural maintenance & Technology Green Plus (57 projects)	19.508	0.237	1.2%	19.508	100.0%	⊕	⊕		22.095	2.229
Sub-Total	19.508	0.237	1.2%	19.508	100.0%	-	-		22.095	2.229
Service Improvements St. Clair/ Oakwood 287 Rushton	2.013		0.0%	2.013	100.0%	⊕	⊕		2.013	
CP 1 - Addition of 2 Levels	4.455	0.744	16.7%	4.455	100.0%	⊕	⊕		13.719	9.594
Pay & Display Upgrade On-line Credit Card Authorization	0.485	0.118	24.4%	0.485	100.0%	⊕	⊕		0.485	0.118
Chinahouse (CP 655) 935 Eglinton Ave. East Garage	9.800	0.014	0.1%	9.800	100.0%	⊕	⊕		9.800	0.014
Chinahouse (CP 655) 935 Eglinton Ave. East	0.086		0.0%	0.086	100.0%	⊕	⊕		0.100	0.014
Redevelopment of CP 217 (1445 Bathurst)	10.600	0.009	0.1%	10.600	100.0%	⊕	⊕		10.600	0.009
Redevelopment of CP 5 (15 Wellesley)	0.100	0.177	176.6%	0.180	180.0%	⊖	⊕	#1	0.100	0.177
2300 Lakeshore	0.740	0.005	0.6%	0.740	100.0%	⊕	⊕		2.700	1.964
242 Danforth, E. of Broadview CP 78 expansion	0.449		0.0%	0.449	100.0%	⊕	⊕		3.225	2.806
242 Danforth, E. of Broadview CP 78 expansion	0.300		0.0%	0.300	100.0%	⊕	⊕		0.300	
Oakwood E of Eglinton (#2)	0.750		0.0%	0.750	100.0%	⊕	⊕		0.750	
Pay & Display Machines 2204, 2212 Eglinton W. (CP 673)	1.091	0.013	1.2%	1.091	100.0%	⊕	⊕		3.245	2.167
186 Caribou	0.717	0.006	0.9%	0.717	100.0%	⊕	⊕		1.918	1.207
30 Roehampton (150 space garage)	7.928	6.000	75.7%	7.928	100.0%	⊕	⊕		8.000	6.038
Upgrades To Retail and Other Components	1.000		0.0%	1.000	100.0%	⊕	⊕		1.000	
P&D 3G Modem & Emulation Board	2.284		0.0%	2.284	100.0%	⊕	⊕		3.084	0.800
CP 15 Redevelopment (JV)	1.000		0.0%	1.000	100.0%	⊕	⊕		1.000	
2623 Eglinton Ave. West	0.094		0.0%	0.094	100.0%	⊕	⊕		2.780	2.686
1220-1222 Wilson Ave	2.152		0.0%	2.152	100.0%	⊕	⊕		6.000	2.898
8 Abitibi	1.291		0.0%	1.291	100.0%	⊕	⊕		2.130	
437 Rogers Road	0.219	0.184	84.0%	0.219	100.0%	⊕	⊕		0.900	0.865
Rosedale/Woodlawn	3.500		0.0%	3.500	100.0%	⊕	⊕		3.500	
Carpark Provisions 2016	3.329		0.0%	3.329	100.0%	⊕	⊕		3.329	
775 King Street (CP 272)	6.000		0.0%	6.000	100.0%	⊕	⊕		6.000	
592 and 598 Gerard East	0.044		0.0%	0.044	100.0%	⊕	⊕		2.458	2.414
5 Chartwell Road	0.017		0.0%	0.017	100.0%	⊕	⊕		0.831	0.814
Arrow/Finch	5.000		0.0%	5.000	100.0%	⊕	⊕		5.000	
Maintenance Facility	5.000		0.0%	5.000	100.0%	⊕	⊕		5.000	
Distillery/West Donlands	20.000		0.0%		0.0%	⊖	⊖	# 2	20.000	
Caprpark Provisions 2017	10.000		0.0%	10.000	100.0%	⊕	⊕		10.000	
Pace Portfolios	21.000		0.0%	21.000	100.0%	⊕	⊕		21.000	
51 Dockside Drive	16.400	16.156	98.5%	16.400	100.0%	⊕	⊕		16.400	16.156
Davisville/Yonge CP 280	0.300		0.0%	0.300	100.0%	⊕	⊕		0.300	
Sub-Total	138.960	23.425	16.9%	119.040	85.7%	-	-		168.517	50.773
Total	158.469	23.663	14.9%	138.549	87.4%				190.612	53.002

On Time	⊕	On Budget	⊕
On/Ahead of Schedule	⊕	>70% of Approved Cash Flow	⊕
Minor Delay < 4 months	⊖	Between 50% and 70%	⊖
Significant Delay > 6 months	⊖	< 50% or >100% of Approved Cash Flow	⊖

Note # 1:

The project will be completed on time, but over the budget.

Note # 2:

Anticipated acquisition of lands in Distillery District has been cancelled, since negotiations did not result in a favourable price.

Chart 1
2016 Approved Budget by Category (\$843.53)

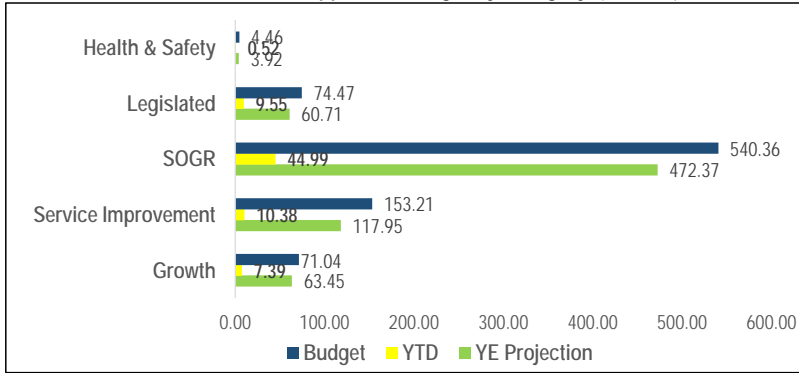


Table 1
2016 Active Projects by Category

Health & Safety	3
Legislated	8
SOGR	21
Service Improvement	20
Growth	11
Total # of Projects	63

Chart 2
Project Status - 63

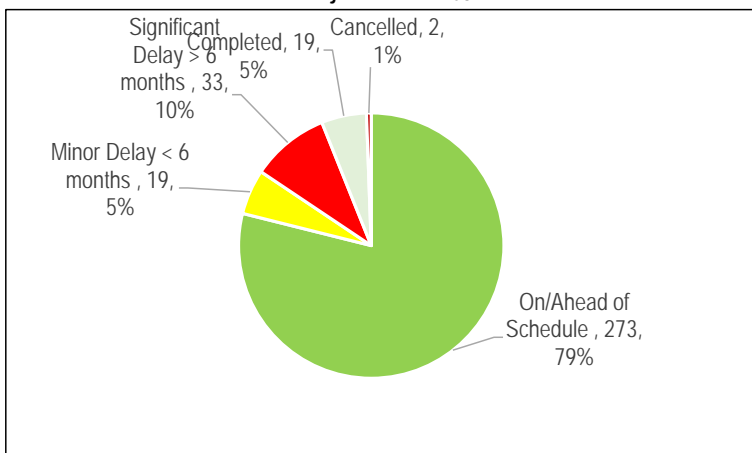


Table 2

Reason for Delay	52	
	Significant Delay	Minor Delay
Insufficient Staff Resources	4	2
Procurement Issues	2	3
RFQ/RFP Delayed	11	6
Contractor Issues	2	
Site Conditions	9	8
Co-ordination with Other Projects		
Community Consultation		
Other*	5	
Total # of Projects	33	19

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
783.96	19.22	37.56	0.80	2.00

Reasons for "Other*" Projects Delay:

- It is anticipated that about 5 projects will be delayed pending resolution of legal claims and approval of additional funding resources.

Key Discussion Points:

- As of March 31, for year-end, Toronto Water is projecting to be \$718.404 million or 85.2% spent of the approved total 2017 Capital Budget of \$843.534 million. The projected year-end spending rate is consistent with the 10-Year Rate Model completion target for 2017 of 85% for projects funded from the Toronto Water Capital Financing Reserve Fund.
- 73% or \$619.279 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2017.
- \$783.958 million or 79% of projects are on track for scheduled completion. Most capital projects are multi-year or on-going expenditures with completion dates in future years. Current spending is consistent with construction schedules.
- The following multi-year projects account for approximately 88.5% of the year-to-date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$33.807 million or 8.2% of the 2017 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant (\$71.908 million or 12.2% of the 2017 Approved Capital Budget); Improvements at Highland Creek Treatment Plant (\$5.680 million or 16.9% of the 2017 Approved Capital Budget); Wet Weather Flow (\$35.195 million or 13.5% of the 2017 Approved Capital Budget); Transmission and Storage Facilities (\$7.387 million or 15.8% of the 2017 Approved Capital Budget); and Basement Flooding Program (\$3.613 million or 5.0% of the 2017 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

Toronto Water

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant (ABTP)	2.711	0.503	18.6%	2.304	85.0%	Ⓞ	Ⓞ		32.822	21.015
Humber Wastewater Treatment Plant (HTP)	0.015	0.000	0.0%	0.013	86.7%	Ⓞ	Ⓞ		0.043	0.028
Yards & Facilities	1.731	0.017	1.0%	1.607	92.8%	Ⓞ	Ⓞ		23.416	15.816
Sub-Total	4.457	0.520	11.7%	3.924	88.0%	-	-		56.281	36.859
Legislated										
Ashbridges Bay Treatment Plant (ABTP)	4.486	0.794	17.7%	4.609	102.7%	Ⓡ	Ⓞ		283.198	11.718
R.L. Clark Treatment Plant	0.435	0.008	1.8%	0.369	84.8%	Ⓞ	Ⓞ		4.411	0.444
Highland Creek Treatment Plant (HCTP)	13.501	3.734	27.7%	11.301	83.7%	Ⓞ	Ⓞ		86.909	45.886
Humber Treatment Plant (HTP)	6.470	1.385	21.4%	6.438	99.5%	Ⓞ	Ⓞ		53.149	40.069
Island Treatment Plant	11.551	0.432	3.7%	7.706	66.7%	Ⓢ	Ⓞ		65.687	10.659
Pumping Stations & Force mains	2.084	0.404	19.4%	1.737	83.3%	Ⓞ	Ⓞ		45.765	14.919
Water Service Replacement	35.824	2.767	7.7%	28.452	79.4%	Ⓞ	Ⓞ		260.910	173.126
Water Treatment - Storage & Treatment	0.116	0.024	20.7%	0.098	84.5%	Ⓞ	Ⓞ		10.929	10.613
Sub-Total	74.467	9.548	12.8%	60.710	81.5%	-	-		810.958	307.434
State of Good Repair										
Ashbridges Bay Treatment Plant (ABTP)	62.016	7.361	11.9%	51.161	82.5%	Ⓞ	Ⓞ		1,363.299	422.527
Business & Technology	0.513	0.000	0.0%	0.311	60.6%	Ⓢ	Ⓞ		7.885	5.972
R.L. Clark Treatment Plant	10.780	0.628	5.8%	9.457	87.7%	Ⓞ	Ⓞ		111.073	72.435
R.C. Harris Treatment Plant	12.415	0.539	4.3%	8.989	72.4%	Ⓞ	Ⓞ		74.262	39.683
Highland Creek Treatment Plant (HCTP)	15.883	1.841	11.6%	14.007	88.2%	Ⓞ	Ⓞ		253.055	147.849
F.J. Horgan Treatment Plant	3.057	0.744	24.3%	2.547	83.3%	Ⓞ	Ⓞ		12.728	6.126
Humber Treatment Plant (HTP)	51.770	0.907	1.8%	47.097	91.0%	Ⓞ	Ⓞ		359.796	82.588
Island Treatment Plant	3.965	0.840	21.2%	3.094	78.0%	Ⓞ	Ⓞ		24.011	5.086
Linear Engineering	71.427	9.605	13.4%	65.284	91.4%	Ⓞ	Ⓞ		407.051	188.808
Pumping Stations & Force mains	1.085	0.071	6.5%	1.131	104.2%	Ⓡ	Ⓞ		52.475	29.402
Sewer Rehabilitation	64.064	6.273	9.8%	55.674	86.9%	Ⓞ	Ⓞ		320.637	170.729
Sewer Replacement	14.102	3.488	24.7%	12.401	87.9%	Ⓞ	Ⓞ		139.491	104.780
Trunk Sewers	29.634	0.314	1.1%	25.945	87.6%	Ⓞ	Ⓞ		293.621	93.427
Trunk Water mains	16.819	5.654	33.6%	13.353	79.4%	Ⓞ	Ⓞ		108.515	77.941
Watermain Rehabilitation	77.764	0.868	1.1%	76.778	98.7%	Ⓞ	Ⓞ		469.598	280.419
Watermain Replacement	78.082	3.527	4.5%	66.537	85.2%	Ⓞ	Ⓞ		398.147	281.450
Water Service Replacement	1.500	0.000	0.0%	1.275	85.0%	Ⓞ	Ⓞ		17.281	14.281
Water Treatment - Storage & Pumping Stations	17.353	1.233	7.1%	11.758	67.8%	Ⓢ	Ⓢ	#1	118.826	28.818
Wet Weather Flow - Implementation Projects	1.735	0.097	5.6%	0.866	49.9%	Ⓡ	Ⓡ	#2	43.600	6.908
Wet Weather Flow - Stream Restoration	6.146	0.999	16.3%	4.494	73.1%	Ⓞ	Ⓞ		65.916	33.616
Yards & Facilities	0.245	0.000	0.0%	0.208	84.9%	Ⓞ	Ⓞ		3.345	1.827
Sub-Total	540.355	44.989	8.3%	472.367	87.4%	-	-		4,644.612	2,094.672

Note # 1:

Progress on Rosehill Reservoir delayed to allow for extended public consultation.

Note # 2:

Project delays are due to one or combination of the following reasons: additional site condition issues including contaminated soil and equipment function (Water Treatment - Storage & Treatment), issues with equipment preselection (Highland Creek Treatment Plant), consultant performance (Island Treatment Plant) and extended time required for preparation of RFP for multiple contracts (Zebra Mussel Control project and Standby Power project).

Toronto Water

Projects by Category (Million)	2017 Approved Cash Flow	YTD Exp.		YE Projection				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Ashbridges Bay Treatment Plant (ABTP)	2.445	0.110	4.5%	1.892	77.4%	Ⓞ	Ⓞ		73.636	48.326
Automated Meter Reading System (AMR)	4.040	0.371	9.2%	4.040	100.0%	Ⓞ	Ⓞ		218.425	210.359
Business & Technology	13.802	0.648	4.7%	9.078	65.8%	Ⓢ	Ⓢ	#3	88.244	20.981
Basement Flooding Program	72.137	3.613	5.0%	50.962	70.6%	Ⓞ	Ⓞ		1,539.543	302.523
R.C. Harris Treatment Plant	1.125	0.094	8.4%	0.579	51.5%	Ⓢ	Ⓢ	#3	7.771	0.168
Highland Creek Treatment Plant (HCTP)	4.257	0.105	2.5%	1.921	45.1%	Ⓡ	Ⓡ	#2	107.203	24.286
F.J. Horgan Treatment Plant	1.834	0.235	12.8%	1.205	65.7%	Ⓢ	Ⓞ		8.437	1.728
Humber Treatment Plant (HTP)	2.110	0.419	19.9%	2.097	99.4%	Ⓞ	Ⓞ		61.179	51.304
Island Treatment Plant	0.682	0.056	8.2%	0.117	17.2%	Ⓡ	Ⓡ	#2	5.243	2.773
Linear Engineering	0.862	0.037	4.3%	0.765	88.7%	Ⓞ	Ⓞ		12.059	2.897
Pumping Stations & Forcemains	0.343	0.074	21.6%	0.292	85.1%	Ⓞ	Ⓞ		3.189	2.632
Sewer Replacements	5.442	0.000	0.0%	4.626	85.0%	Ⓞ	Ⓞ		30.673	25.231
Trunk Watermains	0.302	0.058	19.2%	0.295	97.7%	Ⓞ	Ⓞ		5.724	0.266
Trunk Sewers	0.012	0.000	0.0%	0.010	83.3%	Ⓞ	Ⓞ		6.883	6.871
Water Treatment - Storage & Pumping Stations	9.336	0.361	3.9%	8.645	92.6%	Ⓞ	Ⓞ		47.133	15.546
Water Treatment - Plantwide	1.683	0.000	0.0%	0.815	48.4%	Ⓡ	Ⓡ	#2	16.674	0.695
Wet Weather Flow - Implementation Projects	17.329	1.030	5.9%	15.741	90.8%	Ⓞ	Ⓞ		233.830	106.391
Wet Weather Flow - Stream Restoration	0.028	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ		13.963	13.935
Wet Weather Flow - TRCA	13.360	3.069	23.0%	13.197	98.8%	Ⓞ	Ⓞ		71.384	56.674
Yards & Facilities	2.082	0.097	4.7%	1.670	80.2%	Ⓞ	Ⓞ		44.016	39.332
Sub-Total	153.211	10.377	6.8%	117.947	77.0%	-	-		2,595.209	932.918
Growth Related										
Ashbridges Bay Treatment Plant (ABTP)	0.250	0.000	0.0%		0.0%	Ⓡ	Ⓢ	#3	2.000	0.000
Highland Creek Treatment Plant (HCTP)	0.010	0.000	0.0%		0.0%	Ⓡ	Ⓢ	#3	8.640	7.140
F.J. Horgan Treatment Plant	0.051	0.000	0.0%	0.015	29.4%	Ⓡ	Ⓞ		15.988	15.862
Linear Engineering	1.115	0.010	0.9%	0.948	85.0%	Ⓞ	Ⓞ		2.988	1.073
New Service Connections	35.000	6.124	17.5%	35.000	100.0%	Ⓞ	Ⓞ		247.326	177.126
New Sewers	7.645	0.014	0.2%	5.314	69.5%	Ⓢ	Ⓢ	#3	50.540	12.425
Trunk Sewers & Pumping Stations	3.400	0.014	0.4%	2.890	85.0%	Ⓞ	Ⓞ		23.021	1.000
Trunk Sewers & Pumping Stations	0.755	0.000	0.0%	0.642	85.0%	Ⓞ	Ⓞ		3.896	2.686
Trunk Watermains	2.458	0.057	2.3%	1.389	56.5%	Ⓢ	Ⓢ	#3	36.173	0.635
Water Efficiency Plan	0.520	0.075	14.4%	0.442	85.0%	Ⓞ	Ⓞ		12.247	10.652
Watermain Replacement	19.387	1.094	5.6%	16.446	84.8%	Ⓞ	Ⓞ		104.084	42.796
Water Treatment - Storage & Pumping Stations	0.425	0.001	0.2%	0.369	86.8%	Ⓞ	Ⓞ		36.410	35.667
Wet Weather Flow - Implementation Projects	0.025	0.000	0.0%		0.0%	Ⓡ	Ⓞ		0.500	0.000
Sub-Total	71.041	7.389	10.4%	63.455	89.3%	-	-		543.813	307.062
Total	843.530	72.823	8.6%	718.403	85.2%				8,650.873	3,678.945

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Table above provides a summary of projects by category on a program area basis.

Note # 3:

Project delays are due to technical issues/extended design phase to address the need to work around active construction projects, coordinate work across various facilities (Business and Technology Support - Process Control Systems across WWTP) as well as complexity of site requirements (RC Harris Treatment Plant - Standby Power Project), issues related to integrated basement flooding recommendations (New Sewers - the Downsview site) and easement/property requirements (various trunk sewer projects).