Toronto 2018 BUDGET

Fleet Services

2018 - 2027 CAPITAL BUDGET AND PLAN OVERVIEW

Fleet Services provides range of services, from acquisition to maintenance and disposal, for a diverse fleet of over 5,500 vehicles and equipment. Fleet Services also oversees 23 City-owned fuel sites and the associated fueling of over 7,100 assets, trains City vehicle and equipment operators and manages and monitors approximately 11,000 associated operator permits to ensure safe vehicle & equipment operation.

The 10-Year Preliminary Capital Plan of \$709.080 million provides funding for the replacement of vehicles and equipment, utilized by City Programs and Agencies, excluding Toronto Police Service Board and Toronto Transit Commission. Fire Services, Toronto Paramedic Services and Toronto Zoo are part of the Fleet Services' Capital Plan but these Programs and Agencies manage their own fleet replacements. The 10-Year Preliminary Capital Plan also includes funding for the Consolidated Green Fleet Plan, Fuel Site closures and the Fuel Management System projects.

The 2018 - 2027 Preliminary Capital Plan is primarily funded from Program/Agency-specific Vehicle and Equipment Replacement Reserves to which annual contributions are made by respective Programs and Agencies through their Operating Budget.

CAPITAL BUDGET NOTES

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CONTACTS

Program:

Fleet Services Lloyd Brierley

General Manager Tel: (416) 392-1034

Email: Lloyd.Brierley@toronto.ca

Corporate:

Marie Barcellos

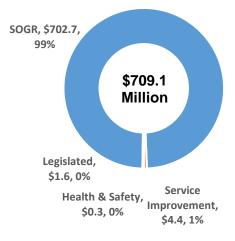
Manager, Financial Planning

Tel: (416) 392-8393

E-Mail: Marie.Barcellos@toronto.ca

CAPITAL SPENDING AND FINANCING

2018 - 2027 Preliminary Capital Budget and Plan By Project Category

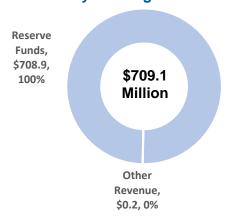


Where the money goes:

The 2018 - 2027 Preliminary Capital Budget and Plan totalling \$709.080 million provides funding for:

- Health and Safety projects of \$0.315 million for Fleet Garage Security;
- Legislated projects that represent \$1.600 million for the Consolidated Green Fleet Plan;
- Service Improvement projects that total \$4.419 million including Fuel Site Closures, Fleet Management System integration with the Fuel Management System, and Fleet At-large Purchases; and
- State of Good Repair (SOGR) projects of \$702.746 million to replace existing vehicles and equipment.

By Funding Source



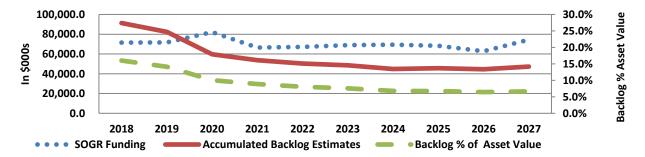
Where the money comes from:

The 10-Year Preliminary Capital Plan is funded by two major sources:

- Vehicle and Equipment Replacement Reserves will provide \$708.924 million of the required cash flow funding.
- Other Revenues consisting of Library Foundation donations for the replacement of Bookmobiles will provide \$0.156 million of the required cash flow.

State of Good Repair Backlog

The 10-Year Preliminary Capital Plan includes cash flow funding of \$702.746 million for State of Good Repair to address the City's fleet replacement backlog. The SOGR backlog as a % of asset replacement value will decrease from 16.0% in 2018 to 6.6% in 2027 based on planned investment.



OUR KEY ISSUES & PRIORITY ACTIONS

- Capacity to Spend and Readiness to Proceed play a vital role when analyzing the Program's spending rate which has averaged 67.2% with noticeable improvement in the last 3 years.
 - ✓ Projects included in the 10-Year Preliminary Capital Plan have been reviewed and reprioritized and cash flows have been amended after taking vehicle delivery plans into consideration.
- SOGR Backlog and Financial Management Ensuring the City's fleet SOGR backlog is reviewed and updated; Vehicle and Equipment Replacement Reserves are adequate for the timely replacement of vehicles; and managing the associated impact of maintaining assets which are past optimum life.

2018 CAPITAL BUDGET HIGHLIGHTS

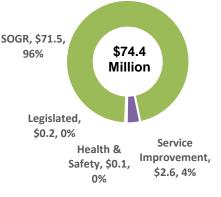
The 2018 Preliminary Capital Budget for Fleet Services of \$74.406 million, excluding carry forward funding, will:

- Provide Health and Safety for Fleet Garage Security (\$0.105 million).
- Continue the Consolidated Green Fleet Plan (\$0.200 million);
- Contribute to the state of good repair of the City's fleet through the replacement of vehicles (\$71.482 million), for the programs including but not limited to the following: Solid Waste (\$28.202 million), Toronto Water (\$10.436 million), Parks, Forestry & Recreation (\$9.922 million), Fire Services (\$7.203 million), and Transportation (\$5.489 million); and
- Continue fleet service improvements through enablement of projects (\$2.619 million) including the Fleet Management System and Fuel System Integration project (\$1.349 million), City Fuel Site Closures and upgrades (\$0.700 million), and Fleet At-large Purchase (\$0.570 million).

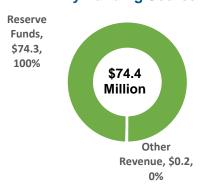




2018 Preliminary Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2018 Preliminary Capital Budget as presented in these notes requires that:

City Council approve the 2018 Preliminary Capital Budget for Fleet Services with a total project cost of \$70.802 million, and 2018 cash flow of \$79.010 million and future year commitments of \$74.694 million comprised of the following:

- a) New Cash Flow Funds for:
 - 28 new / change in scope sub-projects with a 2018 total project cost of \$70.802 million that require cash flow of \$23.925 million in 2018 and future year cash flow commitments of \$31.877 million for 2019 and \$15.000 million for 2020;
 - ii. 24 previously approved sub-projects with a 2018 cash flow of \$50.481 million; and future year cash flow commitments of \$27.817 million for 2019.
- b) 2017 approved cash flow for 26 previously approved sub-projects with carry forward funding from 2017 into 2018 totalling \$4.604 million.
- City Council approve the 2019 2027 Preliminary Capital Plan for Fleet Services totalling \$559.980 million in project estimates, comprised of \$12.013 million in 2019; \$67.676 million for 2020; \$67.066 million for 2021; \$67.576 million for 2022; \$69.327 million for 2023; \$69.738 million for 2024; \$68.551 million for 2025; \$63.291 million for 2026; and \$74.742 million in 2027.
- 3. The 2018 Capital Budget for Fleet Service be adjusted to agree with Programs' 2018 budgeted contributions to the vehicle reserves to reflect any changes to the contributions that may occur during the 2018 Operating Budget process, and the funding availability of the programs' vehicle reserve account.
- 4. Fleet Services and Financial Planning continue their work in 2018, for the 2019 Budget process, on the 3-point action plan which was approved in the 2015 Budget process, to address the State of Good Repair (SOGR) backlog for key City Divisions including Parks, Forestry and Recreation, Transportation and Toronto Water, through the review of the current inventory, replacement lifecycles, adequacy of vehicle replacement reserves and necessary contributions aligned with the annual cash flow funding and delivery plans.



Part 1:

10-Year Preliminary Capital Plan

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Table 1a 10-Year Capital Plan 2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan

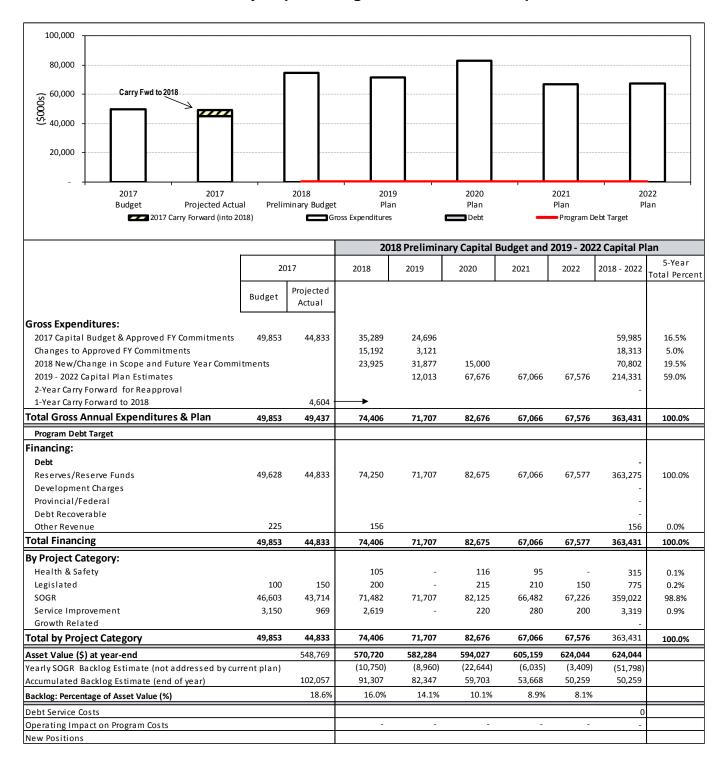
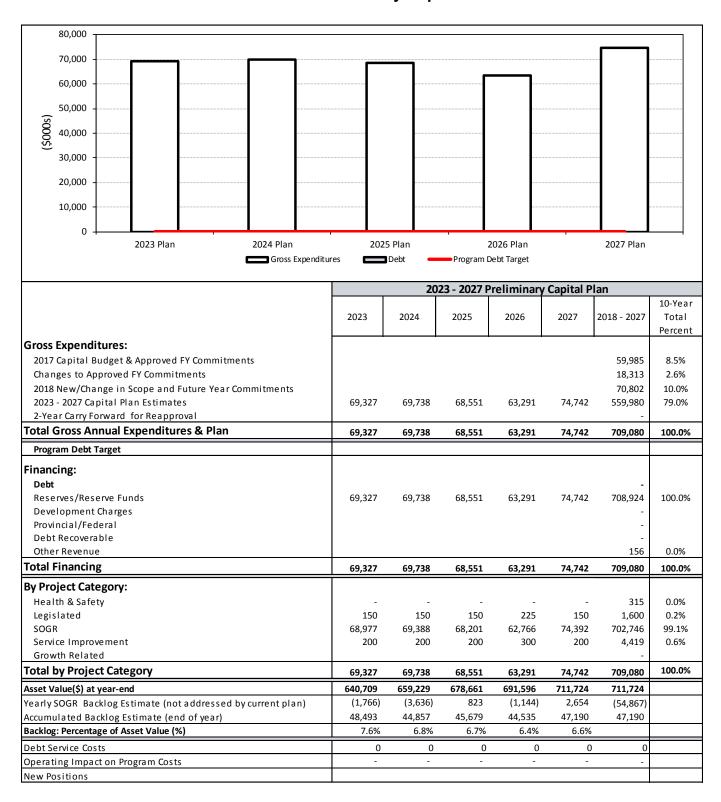


Table 1b 10-Year Capital Plan 2023 - 2027 Preliminary Capital Plan

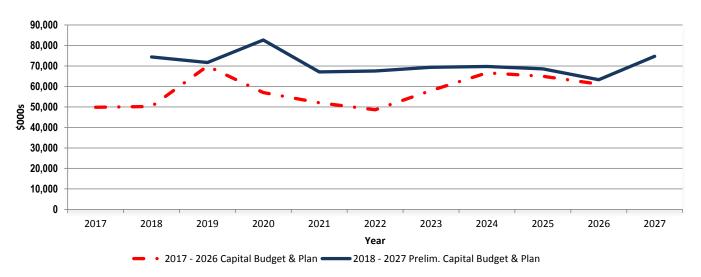


Key Changes to the 2017 - 2026 Approved Capital Plan

The 2018 Preliminary Capital Budget and the 2019 - 2027 Preliminary Capital Plan reflects an increase of \$130.683 million in capital funding from the 2017 - 2026 Approved Capital Plan.

The chart and table below provide a breakdown of the \$130.683 million or 22.6% increase in the Capital Program on an annual basis from 2017 - 2027.

Chart 1
Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)



(\$000s)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
2017 - 2026	49,853	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	
2018 - 2027		74,406	71,707	82,676	67,066	67,576	69,327	69,738	68,551	63,291	74,742
Change %		48.2%	2.6%	44.9%	28.9%	38.9%	19.5%	4.7%	5.6%	3.5%	
Change \$		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614	2,149	

_	
	10-Year
	Total
	578,397
	709,080
	22.6%
	130,683

As shown in the chart above, the \$130.683 million increase in the Capital Program reflects the Program's commitment to maintain the City's fleet in a state of good repair and address the City's backlog of vehicle replacement on an ongoing basis. The higher funding requirement from 2020 to 2022 is mainly due to vehicle replacement for Solid Waste collection vehicles, Transportation Street Sweepers, and Parks, Forestry and Recreation vehicles.

As reflected in Table 2 on the following page, changes to the 2017 – 2026 Approved Capital Plan, specifically the \$105.793 million increase in capital funding over the nine common years of the Capital Plans (2018 – 2026) arise from the reprioritization of Fleet Services' capital projects with consideration of the following factors:

- Higher vehicle replacement costs as a result of improved future cost projections;
- Optimization of replacement cycles from a comprehensive review of the fleet inventory;
- Consideration of budget approval timelines, the procurement process, and manufacturer lead times for customized vehicles;
- Cash flow adjustments to reflect historical spending rates and alignment of capital spending with the delivery plans for Programs and Agencies.

A summary of project changes for the years 2018 - 2026 totalling \$105.793 million are provided in Table 2 below:

Table 2
Summary of Project Changes (In \$000s)

\$000s	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
2017 - 2026 Capital Budget & Plan	48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	-
2018 - 2027 Preliminary Capital Budget & Plan	-	74,406	71,707	82,676	67,066	67,576	69,327	69,738	68,551	63,291	74,742
Capital Budget & Plan Changes (2018 - 2027)		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614	2,149	
Capital Budget & Plan Changes (2018 - 2027)		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614		

2018 - 2026	Total
	528,544
	634,338
	105,794

	Total Project Cost	2018	2019	2020	2021	2022	2023	2024	2025	2026	2018 - 2026	2027	Revised Total Project Cost
Changes to Previously Approved													
Arena Boards - Replacement of Ice Resurfacers		(44)	(1)	17	198	(5)	(62)	(5)	(4)	66	161	136	
Clerks - Fleet Replacement		(32)	(61)	(20)	(18)	(42)	(23)	(13)	1	(102)	(310)	31	
EDCT - Fleet Replacement		34	(64)	(39)	13	9	(4)	-	-	30	(22)	50	
Engineering & Construction Serv Fleet Replacement		(34)	(444)	349	80	11	22	(25)	(11)	(289)	(342)	113	
Exhibition Place - Fleet Replacement		(42)	299	(58)	150	144	(6)	(138)	(157)	610	802	500	1
Facilities Mgmt & Real Estate - Fleet Replacement		(277)	(753)	1,050	106	30	(122)	(227)	(149)	(943)	(1,283)	2,075	
Fire-Fleet Replacement		4,322	-	-	-	-	-	-	-	-	4,322	7,203	
Fleet - Tools & Equipment		298	-	295	363	283	290	252	254	381	2,415	322	
Fleet Mgt System & Fuel System Integration		962	-	-	-	-	(600)	-	-	-	362		
Fleet Replacement - Insurance Contingency		90	(150)	15	60		-	-	-	75	90	150	
Fleet Services - Fleet Replacement		66	(332)	29	116	-	-	-	-	145	24	290	1
Fuel Site Closures, Upgrades & Replacement		-	(200)	20	80	200	200	200	200	300	1,000	200	
Green Fleet Plan		100	(200)	65	60	-	-	-	-	75	100	150	
Human Resources - Fleet Replacement		-	-	-	-	(16)	(24)	-	-	-	(40)		
Information & Technology - Fleet Replacement		45	(33)	(49)	-	-	-	(16)	(24)	-	(77)		
Library - Fleet Replacement		170	(3)	(23)	107	(177)	(30)	(53)	(203)	358	145	899	
Municipal Licensing & Standards-Fleet Replacement		(189)	(640)	578	367	10	55	163	(95)	788	1,037		
Parks, Forestry & Recreation-Fleet Replacement		1,453	(1,016)	2,154	4,046	3,816	4,289	3,137	2,676	3,027	23,582	11,314	
PPF&A - Fleet Replacement		-	(13)	(10)	16	-	-	(18)	(6)	21	(10)	31	
Public Health - Fleet Replacement		31	(14)	11	14	(13)	39	(84)	(46)	32	(32)	32	:
Purchasing & Materials Mgmt- Fleet Replacement		(14)	(5)	(11)	9	-	-	-	17	91	86	215	,
Shelter, Support & Housing Admin-Fleet Replacement		-	-	-	-	-	-	(25)	(7)	47	15		
Solid Waste - Fleet Replacement		14,582	6,242	(3,474)	661	9,457	4,237	10,470	(2,696)	(9,760)	29,717	21,681	
Toronto Building - Fleet Replacement		(49)	(73)	113	-	12	(27)	(78)	(76)	52	(126)	113	,
Toronto Community Housing Corp Fleet Replacement		129	(906)	977	63	171	15	14	285	167	914	2,028	,
Toronto Water - Fleet Replacement		2,514	(4,196)	4,387	7,320	2,559	1,081	(1,644)	(829)	1,242	12,434	13,676	,
TPS-Fleet Replacement		2,225	31	74	85	908	(9)	164	(59)	60	3,479	6,600	
Transportation-Fleet Replacement		(3,031)	4,323	19,063	1,064	1,582	1,999	(8,968)	4,544	5,677	26,253	6,584	
Zoo-Fleet Replacement		210	-	-	-	-	-	-	-	-	210	350	,
Total Changes to Previously Approved		23,519	1,791	25,512	14,958	18,938	11,319	3,108	3,614	2,149	104,908	74,742	
New to the 10-Year Capital Plan													
Fleet - At-large Purchase		570	-	-	-	-	-	-	-	-	570		
Fleet - Garage Security		105		116	95		-	-	-		315		
Total New	-	675	-	116	95	-	-	-	-	-	885	<u> </u>	
Total Changes	-	24,194	1,791	25,627	15,053	18,938	11,319	3,108	3,614	2,149	105,793	74,742	

Significant Capital Project Changes in Fleet Services:

Cash flow funding estimates for all vehicle replacements were reviewed to align with expected procurement progress and manufacturer lead times and capital spending with delivery plans, as outlined below:

Changes to Previously Approved Projects' Future Year Commitments

Project Cost Decreases:

Fleet Services worked with City Programs to review vehicle replacement requirements and aligned cash flow funding to match the delivery plans. As a result, cash flow funding of \$1.283 million for Facilities Management and Real Estate Division has been deferred beyond the 10-year Capital Plan period.

Project Cost Increases:

- The cash flow funding increase of \$105.793 million over the 10-year replacement cycle is mainly driven by the following City Programs:
 - ➤ Solid Waste Management is increasing the cash flow funding by \$29.717 million to address their backlog for replacement of the collection vehicles.
 - > Transportation cash flow funding has increased by \$26.253 million to clear the vehicle replacement backlog including \$20.0 million for street sweepers.
 - Parks, Forestry & Recreation cash flow funding has increased by \$23.582 million to address the vehicle inventory backlog for ground maintenance equipment (agricultural tractors, lawn mowers, utility equipment), forestry equipment (dump trucks, loaders) and various trucks and ice resurfacers.
 - Toronto Water one-time increase to the Contribution to Vehicle and Equipment Replacement Reserve of \$12.434 million has been provided for 2018 to addressing the current backlog of over 140 vehicles and equipment.

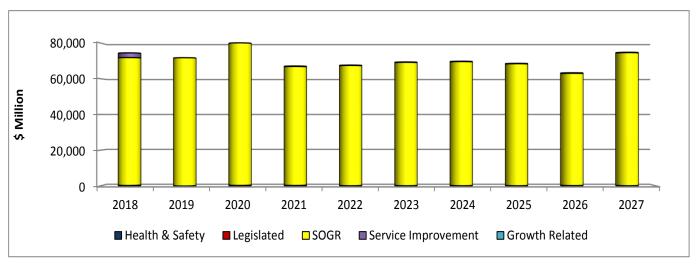
New to the 10-Year Preliminary Capital Plan

The following capital projects are new to the 10-Year Capital Plan:

- Fleet At-Large Purchase \$0.570 million has been included as a one-time new vehicle purchase for based on operational needs for Fleet Maintenance, Operations, Fleet Safety and Contracted services group, including fuel management, which will be funded from their Vehicle & Equipment Reserve.
- Fleet Garage Security additional funding of \$0.315 million has been included to enhance security at fleet garage sites, including perimeter access control (card reader access), perimeter intrusion alarms, rekeying locks, video surveillance system and other security measures.

2018 - 2027 Preliminary Capital Plan

Chart 2
2018 – 2027 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in Chart 2 above, the 10-Year Preliminary Capital Plan for Fleet Services of \$709.080 million is almost entirely allocated to State of Good Repair (SOGR) projects as priorities and 0.6% for Service Improvement projects. Legislated and Health & Safety Projects represent the remaining 0.3% of projects over the 10-year period.

- Healthy and Safety project accounts for \$0.315 million dedicated to enhance the security at the garages as part
 of the Garage Security.
- Legislated projects account for \$1.600 million dedicated to lowering emissions and taking advantage of innovative green technologies as part of the Consolidated Green Fleet Plan.
- Service Improvement projects account for \$4.419 million expenditures primarily in 2018, for Fleet Management System & Fuel System Integrations, Fuel Site Closures, Upgrades and Replacement projects and Fleet At-Large Purchases.
- SOGR projects account for \$702.746 million, which consists of vehicle replacements for Programs and Agencies. There is a higher allocation of funds in the first 5 years to address the SOGR backlog issues in Solid Waste Management and Transportation Services.

Table 3 below details all capital projects, by category, included in the 2018 - 2027 Preliminary Capital Budget and Plan for Fleet Services:

Table 3
2018 - 2027 Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total	Total Project Cost
Total Expenditures by Category													
Health & Safety													
Fleet - Garage Security		105	-	116	95	-	-	-	-	-	-	315	
Sub-Total		105	•	116	95	•	-	-	-	-	-	315	
Legislated													
Green Fleet Plan		200	-	215	210	150	150	150	150	225	150	1,600	
Sub-Total		200	-	215	210	150	150	150	150	225	150	1,600	
State of Good Repair													
Arena Boards - Replacement of Ice Resurfacers		108	110	130	314	115	60	122	126	196	136	1,417	
Clerks - Fleet Replacement		-	-	-	-	-	-	-	40	40	31	112	
EDCT - Fleet Replacement		60	_	_	29	49	20	_	-	50	50	257	
Engineering & Construction Serv Fleet Replacement		495	_	656	240	55	220	320	307	152	113	2,556	
Exhibition Place - Fleet Replacement		275	600	600	749	674	597	395	523	1,150	500	6,061	
Facilities Mgmt & Real Estate - Fleet Replacement		1,300	117	1.522	947	893	439	71	44	229	2.075	7.639	
Fire-Fleet Replacement		7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,030	
Fleet - Tools & Equipment		298	-,	295	363	283	290	252	254	381	322	2,737	
Fleet Replacement - Insurance Contingency		150	_	165	210	150	150	150	150	225	150	1,500	
Fleet Services - Fleet Replacement		494	_	319	406	290	290	290	290	435	290	3,104	
Information & Technology - Fleet Replacement		45	_	-	-					-		45	
Library - Fleet Replacement		796	380	247	610	149	155	285	355	714	899	4,589	
Municipal Licensing & Standards-Fleet Replacement		260	-	1.174	809	487	532	680	135	1,136	-	5,213	
Parks, Forestry & Recreation-Fleet Replacement		9,922	5,686	10,233	11,230	11,093	11,838	11,261	11.140	13,842	11,314	107,559	
PPF&A - Fleet Replacement		- 0,022	-	37	57	- 1,000	- 1,000	- 1,20	21	21	31	166	
Public Health - Fleet Replacement		31	_	32	67	67	181	181	32	32	32	653	
Purchasing & Materials Mgmt- Fleet Replacement		177	120	4	32	-	-	-	17	141	215	705	
Shelter, Support & Housing Admin-Fleet Replacement			.20		-	_	_	32	79	47		158	
Solid Waste - Fleet Replacement		28,202	26,398	11,054	17,159	24,091	19,896	29,219	19,356	11,595	21,681	208,649	
Toronto Building - Fleet Replacement		-0,202		113	,	90	90	22	74	52	113	554	
Toronto Community Housing Corp Fleet Replacement		1.402	340	1.452	218	529	777	693	792	1.027	2.028	9.257	
Toronto Water - Fleet Replacement		10,436	9,807	17,462	16,413	8,333	8,516	6,734	4.952	6,597	13,677	102,927	
TPS-Fleet Replacement		3,989	4,460	4,584	4,726	6,240	6,225	6,498	6,400	6,500	6,600	56,222	
Transportation-Fleet Replacement		5,489	16,136	24,494	4,351	6,087	11,150	4,629	15,562	10,652	6,584	105,134	
Zoo-Fleet Replacement		350	350	350	350	350	350	350	350	350	350	3,500	
Sub-Total	-	71.482	71.707	82.125	66.481	67.226	68.977	69.388	68.201	62.766	74.393	702,746	
Service Improvements		,	,	. , .				,		, , , ,	,		
Fleet - At-large Purchase		570	_			_	_	_				570	
Fleet Mgt System & Fuel System Integration		1,349	_									1,349	
Fuel Site Closures, Upgrades & Replacement		700	_	220	280	200	200	200	200	300	200	2,500	
Sub-Total	-	2.619	-	220	280	200	200	200	200	300	200	4,419	
Total Expenditures by Category (excluding carry		2,0.0										., 0	
forward)		74,406	71,707	82,675	67,066	67,576	69,327	69,738	68,551	63,291	74,743	709,080	

^{*}Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2017, excluding ongoing capital projects (i.e. Civic Improvement projects)

2018 - 2027 Capital Projects

The 10-Year Preliminary Capital Plan is in keeping with Fleet Services' objectives to maintain the State of Good Repair for more than 5,500 vehicles and equipment, manage and implement the Consolidated Green Fleet Plan and obtain fuel-efficient and environmentally friendly vehicles for the City Programs.

Legislated

- Legislated projects account for \$1.600 million or 0.2% of the total 10-Year Capital Plan's spending.
 - Consolidated Green Fleet Plan The Green Fleet initiatives aim to employ vehicles, equipment, fuels and practices that consume less fuel and emit less Greenhouse Gas (GHG) and air pollution, meet the City's operational requirements, are sustainable, and are economically viable.
 - The 10-Year Preliminary Capital Plan provides funding to acquire fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs of the vehicle.

State of Good Repair (SOGR)

SOGR projects account for \$702.746 million or 99.1% of the total 10-Year Preliminary Capital Plan for the replacement of vehicles and equipment for all City Programs and Agencies. The majority of SOGR project funding is allocated to the replacement of vehicles for Solid Waste Management, Toronto Water, Parks, Forestry & Recreation, Fire Services, Transportation Services and Toronto Paramedic Services.

Service Improvement

- Service Improvement projects account for \$4.419 million or 0.6% of the total 10-Year Preliminary Capital Plan comprised of the following three projects:
 - Fleet Management and Fuel Systems Integration Fleet Services will continue with the Vehicle Information Box (VIB) technology deployment in a total of 4,000 vehicles and equipment for automated vehicle meter reading and authorization for fueling at the fuel sites. The integration between all City operated fuel sites and the fleet management system will provide Fleet Services with the ability to have real time monitoring; automated vehicle meter odometer data; data flow to improve security; and better customer service and information to City Divisions.
 - ➤ Fuel Site Closures, Upgrades and Replacement Fleet Services oversees 23 City-owned fuel sites. Fleet's goal is to optimize the number of fuel sites to maintain a minimum fuel supply to meet the strategic and emergency requirements; reduce infrastructure costs; and minimize potential environmental risks. The upgraded sites dispense all fuel types that are in use by the City of Toronto, have above ground fuel storage tanks that will minimize the risk of soil contamination as well as real time monitoring of fuel volumes and transactions.
 - > At-Large Purchase Fleet Services identified the need for new vehicles to improve its service to client Programs and Agencies. This project will be funded from the Vehicle & Equipment Reserve.
 - Future operating savings are expected upon completion of these projects. Staff will monitor and reflect the savings in future year budget processes.

Health and Safety

 The one Health and Safety project to enhance security at fleet garage sites included in 2018 accounts for \$0.315 million or 0.1% of the total 10-Year Preliminary Capital Plan.

2018 Preliminary Capital Budget and Future Year Commitments

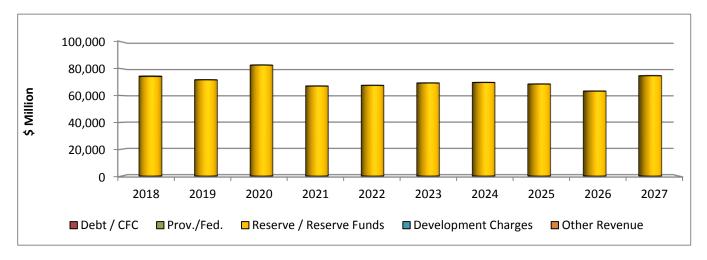
Included as a sub-set of the 10-Year Capital Plan is the 2018 Preliminary Capital Budget and Future Year Commitments, which consists of 2018 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

Table 3a below lists the capital projects to be funded by the 2018 Preliminary Capital Budget and associated Future Year Commitments for Fleet Services:

Table 3a 2018 Cash Flow & Future Year Commitments (In \$000s)

											Total 2018 Cash Flow & FY
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Commits
Expenditures:											
Previously Approved											
Arena Boards - Replacement of Ice Resurfacers	108										108
Engineering & Construction Serv Fleet Replacement	322										322
Exhibition Place - Fleet Replacement	275										275
Facilities Mgmt & Real Estate - Fleet Replacement	1,070										1,070
Fleet Mgt System & Fuel System Integration	387										387
Fleet Services - Fleet Replacement	284										284
Fuel Site Closures, Upgrades & Replacement	500										500
Library - Fleet Replacement	382										382
Municipal Licensing & Standards-Fleet Replacement	220										220
Parks, Forestry & Recreation-Fleet Replacement	6,324										6,324
Purchasing & Materials Mgmt- Fleet Replacement	107										107
Solid Waste - Fleet Replacement	25,900	13,213									39,113
Toronto Community Housing Corp Fleet Replacement		10,210									613
Toronto Water - Fleet Replacement	8,500	5,748									14,248
Transportation-Fleet Replacement	5,489	8,856									14,345
Subtotal	50,481	27,817									78,298
Change in Scope	30,401	21,011									70,290
Parks, Forestry & Recreation-Fleet Replacement	315	1,970									2,285
Toronto Water - Fleet Replacement	1,936	4,059									5,995
Subtotal	2,251	6,029									8,280
New w/Future Year	2,231	0,029									0,200
Arena Boards - Replacement of Ice Resurfacers		110									110
•		110									110
EDCT - Fleet Replacement	60										60
Engineering & Construction Serv Fleet Replacement	173	000									173
Exhibition Place - Fleet Replacement	000	600									600
Facilities Mgmt & Real Estate - Fleet Replacement	230	117									347
Fire-Fleet Replacement	7,203										7,203
Fleet - At-large Purchase	570										570
Fleet - Garage Security	105										105
Fleet - Tools & Equipment	298										298
Fleet Mgt System & Fuel System Integration	962										962
Fleet Replacement - Insurance Contingency	150										150
Fleet Services - Fleet Replacement	210										210
Fuel Site Closures, Upgrades & Replacement	200										200
Green Fleet Plan	200										200
Information & Technology - Fleet Replacement	45										45
Library - Fleet Replacement	414	380									794
Municipal Licensing & Standards-Fleet Replacement	40										40
Parks, Forestry & Recreation-Fleet Replacement	3,283	3,716									6,999
Public Health - Fleet Replacement	31										31
Purchasing & Materials Mgmt- Fleet Replacement	70	120									190
Solid Waste - Fleet Replacement	2,302	13,185									15,487
Toronto Community Housing Corp Fleet Replacement	789	340									1,129
TPS-Fleet Replacement	3,989										3,989
Transportation-Fleet Replacement		7,280	15,000								22,280
Zoo-Fleet Replacement	350										350
Subtotal	21,674	25,848	15,000								62,522
Total Expenditure	74 400	50.004	45.000								440.400
Financing:	74,406	59,694	15,000		1	 		 	 		149,100
Debt/CFC											_
Debt Recoverable											1 -
Other	156										156
Reserves/Res Funds	74,250	59.694	15.000								148,944
Development Charges	74,200	55,054	13,000								140,944
											-
Provincial/Federal	-				-		-				+
Total Financing	74,406	59,694	15,000								149,100

Chart 3
2018 – 2027 Preliminary Capital Plan by Funding Source (In \$000s)

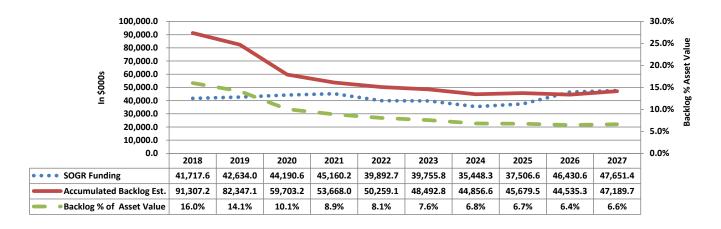


The 10-Year Preliminary Capital Plan of \$709.080 million cash flow funding will be financed by the following sources:

- Reserve and Reserve Funds provide \$708.924 million or 99.98% of required funding over the 10 year period.
 - The Reserves are financed annually by the Programs' and Agencies' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, to provide budget stabilization by moderating large fluctuations in the annual replacement of vehicles and equipment.
- Other sources, which account for \$0.156 million or 0.02% of funding is donation from the Toronto Public Library Foundation to partially fund the replacement of Bookmobiles for the Toronto Public Library.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



■ The City fleet currently comprises over 5,500 assets, of which 3,200 are on-road vehicles and 1,100 are off-road driven vehicles. The remainder 1,200 assets include stationary engines, generators and attachments. The replacement value for all assets is currently estimated to be \$548.769 million.

- The 10-Year Preliminary Capital Plan dedicates \$702.746 million to SOGR spending.
- The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life. The SOGR funding and the accumulated backlog estimates to year-end fluctuate because vehicle replacements are determined on an estimated average useful life based on vehicle and equipment types.
- Due to higher vehicle replacement costs as a result of improved future cost estimation as well as the
 optimization of replacement cycles based on a comprehensive review of the fleet inventory, the SOGR backlog
 estimates have increased significantly from \$77.5 million backlog reported in 2017 Budget Process to \$91.3
 million being reported now.
- The SOGR backlog of \$91.3 million which represents 16.0% of asset replacement value will decrease to \$47.190 million or 6.6% of the asset replacement value by the end of 2027 based on planned contribution to reserves. The 10-Year Preliminary Capital Plan provides an average of \$42.039 million of funding annually to reduce the backlog. The backlog will be reduced at an average of \$4.411 million annually over the 10-year period.
- Fleet Services and Financial Planning will continue to work on the three point action plan with Programs and Agencies to eliminate the backlog of vehicle replacements. The introduction of the CarShare Program, as well as working with client Programs and Agencies on rationalizing their fleet inventory will also help to reduce of the backlog.

Table 4
SOGR Backlog by Asset Category (In \$000s)

Total	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
State of Good Repair Funding	41,718	42,634	44,191	45,160	39,893	39,756	35,448	37,507	46,431	47,651
Accumulated Backlog Est. (yr end)	91,307	82,347	59,703	53,668	50,259	48,493	44,857	45,679	44,535	47,190
Backlog %Asset Value	16.0%	14.1%	10.1%	8.9%	8.1%	7.6%	6.8%	6.7%	6.4%	6.6%
Asset Value	570,720	582,284	594,027	605,159	624,044	640,709	659,229	678,661	691,596	711,724
Category 1										
State of Good Repair Funding	41,718	42,634	44,191	45,160	39,893	39,756	35,448	37,507	46,431	47,651
Accumulated Backlog Est. (yr end)	91,307	82,347	59,703	53,668	50,259	48,493	44,857	45,679	44,535	47,190
Backlog %Asset Value	16.0%	14.1%	10.1%	8.9%	8.1%	7.6%	6.8%	6.7%	6.4%	6.6%
Asset Value	570,720	582,284	594,027	605,159	624,044	640,709	659,229	678,661	691,596	711,724

Assuming planned contributions are maintained, the SOGR backlog is anticipated to decrease to \$47.190 million by year-end 2027, representing 6.6% of the asset replacement value.



Part 2:

Issues for Discussion

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Issues Impacting the 2018 Capital Budget

Review of Capital Projects and Spending

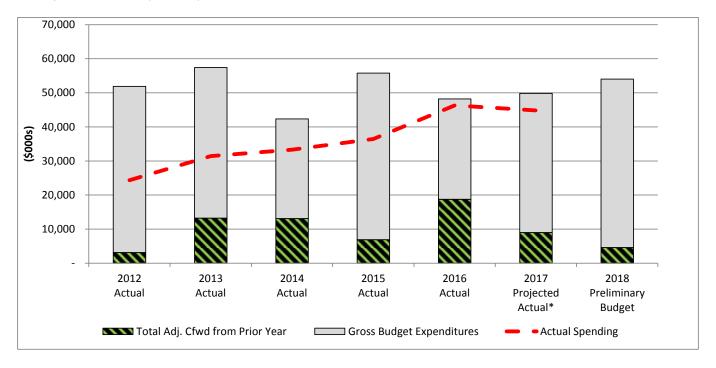
City Council, at its meeting of May 25, 2017 considered the report entitled "2018 Budget Process – Budget Directions and Schedule EX25.18" and directed that City Programs and Agencies submit their 2018 – 2027 Capital Budget and Plans requiring that:

- Annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
 http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2017.EX25.18
- The 2018 2027 Preliminary Capital Budget and Plan for Fleet Services is fully funded from the Vehicle and Equipment Replacement Reserves and from Library Foundation Donation for Library vehicles, which does not require debt as a funding source. All the projects included in the 10-Year Capital Plan were reviewed and reprioritized based on Program's requirements and readiness to proceed and the cash flow estimates were better aligned with vehicle delivery plans taking historical spending rate for Fleet Services into consideration.
- The following tables illustrates Fleet Services' rate of spending from 2012 to 2016 as well as the projected yearend spending rate for 2017.

Chart 5
Capacity to Spend – Budget vs. Actual
(In \$000s)

		2012			2013			2014		2015			2016			Cnanding	2017		
			Spending Rate	Spending Rate 5 Year 2012-2016		Projected	Spending Rate												
Category	Budget	Actual	%	Avg. %	Budget	Actual *	%												
Health & Safety																			
Legislated	775	391	50.5%	549	18	3.3%	350	172	49.1%	278	71	25.6%	100	-	0.0%	31.8%	335	150	44.8%
SOGR	47,502	23,129	48.7%	53,251	30,225	56.8%	38,788	30,760	79.3%	49,967	32,813	65.7%	46,058	45,769	99.4%	69.1%	46,197	43,714	94.6%
Service Improvement	3,594	834	23.2%	3,610	1,193	33.0%	3,204	2,384	74.4%	5,521	3,570	64.7%	2,065	540	26.2%	47.4%	3,321	969	29.2%
Growth Related																			
Total	51,871	24,354	47.0%	57,410	31,436	54.8%	42,342	33,315	78.7%	55,765	36,455	65.4%	48,223	46,309	96.0%	67.2%	49,853	44,833	89.9%

^{* 2017} Projection based on the 2017 Q3 Capital Variance Report



The historical trend for Fleet Services indicates an average spending rate of 67.2% over the past 5 years with a significant improvement made in the last 3 years. The 2016 spending rate was 96% which was significant improved from the previous years. The 2017 spending rate is projected to be 89.9% at year-end. During the 2017 Budget process, effort was spent on aligning the cash flow with the vehicle delivery plans and actual spending capacity.

- For 2018, further efforts were made to better align budgeted cash flows with the Program's capacity to spend. The cash flow funding of all projects were analyzed to ensure the projects' readiness to proceed and the cash flow estimate reflects the expected vehicle delivery schedules and timelines. As a result, approximately \$50 million in cash flow was adjusted and reflected in the 2018-2027 Capital Budget and Plan for Fleet Services. Some of the major cash flow adjustments pertain to replacement of Solid Waste garbage trucks, Transportation Services street sweepers, Toronto Water vehicles and Parks, Forestry & Recreation vehicles based on delivery and payment timing.
- Fleet Services and Financial Planning Division (FPD) will continue to closely monitor the delivery of planned replacements in 2018 and will make necessary adjustments to further improve spending rates for 2019.

Adequacy of Vehicle Capital Reserve Contribution and SOGR Backlog

- The Fleet Capital Replacement Plan is funded from the respective Program and Agency Vehicle and Equipment Replacement Reserves. The Reserves are financed annually by Program/Agency Operating Budget contributions based on pre-established criteria.
- Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code,
 Chapter 227, Article II, to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- Fleet Services manages the vehicle and equipment procurement for 21 City Programs and Agencies. Fleet Services is working closely with these programs on addressing their vehicle and equipment replacements and ensuring adequate funding is available in the reserves.
- The City of Toronto currently has a vehicle and equipment SOGR backlog of \$102.1 million at 2017 year-end. The major contributors to the accumulated SOGR backlog are: Transportation Services, Solid Waste Management Services, Parks, Forestry & Recreation and Toronto Water.
 - Funding to address the SOGR backlog for Solid Waste Management was contributed through the 2017 Budget process, but due to long lead times vehicle delivery extends into 2020.
 - Strategies proposed to address the Transportation Services SOGR backlog through the 2018 budget process include:
 - One-time funding of \$20.0 million from the Public Realm Reserve (XR1410) to replace street sweepers.
 A capital project has been included in the 2018 Preliminary Capital Budget with cash flow funding of \$5.0 million in 2019 and \$15.0 million in 2020 to align with the Sweeper's delivery plan.
 - A projected increase of the Annual Contribution to Reserve of \$5.0 million each year from 2019 to 2022 for a total \$20.0 million.
 - An additional annual contribution to reserve to meet ongoing replacement requirements. The
 contribution level in 2017 is \$2.209 million and Fleet projected contribution level is \$9.000 million in
 order to address backlog and future fleet replacement requirements. This increase will be phase-in
 over three years: \$1.25 million in 2018, \$1.75 million in 2019 and \$3.723 million in 2020, which will
 bring the contribution level to \$9.000 million by 2020.
 - Toronto Water has provided a one-time contribution of \$7.500 million as per "Operating Variance Report for the Twelve-Month Period Ended December 31, 2016 (EX26.29)". The current balance of their reserve (XQ1012), including the one-time contribution, is \$19.224 million and is sufficient to address 2017 and 2018 replacement needs, leaving \$23.6 million for 2019 and future year replacements. The recommended

capital replacement for 2019 is \$23.850 million. Toronto Water has deferred \$9.540 million or 40% based on the actual condition of the vehicles. Fleet Services will work with Toronto Water to address their backlog issues.

- Parks, Forestry & Recreation and Fleet Services are working together to undertake a comprehensive inventory review, and to confirm the requirements for the current fleet in order to identify potential opportunities for fleet consolidation.
- With the above key measures in place, the total SOGR backlog is expected to decrease over the next ten years. However, based on current expected contributions, the SOGR backlog is expected to remain at \$50.3 million by the end of 2022 and \$47.5 million by the end of 2027. The table below illustrates the SOGR backlog projection by City Programs for the next five years.

Division		Back	log Proje	ction	
(in millions)	2018	2019	2020	2021	2022
Transportation Services	\$39.71	\$29.71	\$9.71	\$4.71	\$0.00
Solid Waste Management	\$21.90	\$6.40	\$6.40	\$6.40	\$6.40
Parks, Forestry & Recreation	\$21.03	\$28.03	\$30.78	\$31.58	\$32.09
Toronto Water	\$6.24	\$15.78	\$10.39	\$8.55	\$9.34
Facilities Mgmt & Real Estate	\$0.66	\$0.66	\$0.66	\$0.66	\$0.66
Fleet Services	\$0.60	\$0.60	\$0.60	\$0.60	\$0.60
Municipal Licensing & Stds	\$0.47	\$0.47	\$0.47	\$0.47	\$0.47
Engineering & Constr. Services	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30
Purchasing And Materials Mgmt	\$0.14	\$0.14	\$0.14	\$0.14	\$0.14
Shelter, Sup., & Housing Admin	\$0.08	\$0.08	\$0.08	\$0.08	\$0.08
Toronto Building	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07
Eco. Devt. & Culture	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07
Public Health	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03
Grand Total	\$91.31	\$82.35	\$59.71	\$53.67	\$50.26

- Fleet Services will work with Financial Planning in 2018 to implement the 3-point action plan and to review the current SOGR for key City Programs with the highest SOGR backlog: Parks, Forestry & Recreation, Transportation Services and Toronto Water. This comprehensive review should include confirmation of the current inventory, replacement lifecycles, adequacy of vehicle replacement reserve balance and necessary contribution aligned with the annual cash flow funding and delivery plans.
 - Inventory Review Fleet Services to work with each program to confirm their current inventory, replacement requirements.
 - Lifecycle Analysis Performing lifecycle analysis on the City's Fleet in order to optimize replacements
 and reduce ongoing maintenance and repair costs. As indicated by Toronto Water, some of their
 vehicles due to operational requirements and use, can be extended pass the initially estimated
 lifecycle. Fleet Services will work with these divisions to adjust the replacement schedule to reflect the
 extension in the 2019 Budget Process, and adjust for procurement/manufacture lead time to take
 delivery of the vehicles.
 - Contribution to Reserve A multi-year plan will be developed based on the reviews with each Program
 individually and collectively to optimize replacements and minimize operating impact to tax levy while
 ensuring operational requirements are met. Contributions to the aligned Vehicle and Equipment
 Replacement Reserve accordingly.
 - Cash flow funding and spending analysis.



Appendices

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Appendix 1

2017 Performance

2017 Key Accomplishments

In 2017, Fleet Services made significant progress and/or accomplished the following:

- ✓ Completed the centralization and oversight of 23 City Wide fuel sites that fuel over 7100 assets. The 23 City fuel sites now utilize 1 common software and hardware program.
- ✓ Continued to partner with Solid Waste Management to implement CNG technology on curbside residential collections vehicles. To date, approximately 40% of the collections units have been replaced by CNG vehicles.
- ✓ Continued to maintain the City of Toronto's Commercial Vehicle Operator's Registration (CVOR) rating at a satisfactory level with the Ministry of Transportation.
- ✓ Completed the installation of one DC Fast charging station which will substantially reduce electric vehicle charging time. Two new electric vehicles added to the City's fleet.
- ✓ Leveraged procurement leadership to provide Toronto Transit Commission, Toronto Parking Authority, Toronto Fire Services, Toronto Paramedic Services, Exhibition Place and the Toronto Zoo the ability to procure vehicles or equipment based on existing Fleet Services specifications.

2017 Financial Performance

2017 Budget Variance Analysis (in \$000's)

2017 Budget	As of Sept	t. 30, 2017	Projected Actu	als at Year-End	Unspent	Balance
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
49,853	29,413	59.0%	44,833	89.9%	5,020	10.1%

^{*} Based on 2017 Q3 Capital Variance Report

For additional information regarding the 2017 Q3 capital variances and year-end projections for Fleet Services, please refer to the attached link for the report entitled "Capital Variance Report for the Nine-Month Period Ended September 30, 2017" considered by City Council at its meeting on November 27, 2017: http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2017.BU37.1

Impact of the 2017 Capital Variance on the 2018 Preliminary Capital Budget

- As a result of the delays in the delivery of vehicles, as described in the 2017 Q3 Capital Variance Report, funding of \$4.604 million is being carried forward to the 2018 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2018 2027 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as Fleet Management System & Fuel System Integration and Fire Service Vehicle Replacement, which are the major contributors to annual under expenditures.
- By deferring the cash flow funding to future years, the 2018 Preliminary Capital Budget reflects readiness to proceed and will lead to a higher spend rate.

Appendix 2

2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan Including Carry Forward Funding (\$000s)

	Total Project	Prior Year Carry						2018 -						2018 - 2027
Project	Cost	Forward	2018	2019	2020	2021	2022	2018 -	2023	2024	2025	2026	2027	Total
Health & Safety:														
Fleet - Garage Security			105	-	116	95		315						315
Sub-Total		-	105	-	116	95	-	315			-	-	-	315
Legislated:														
Green Fleet Plan		185	200		215	210	150	960	150	150	150	225	150	1,785
Sub-Total	1	185	200	-	215	210	150	960	150	150	150	225	150	1,785
Sub-10tal	1	100	200	-	213	210	130	300	130	130	130	223	130	1,703
State of Good Repair:														
Arena Boards - Replacement of Ice Resurfacers		3	108	110	130	314	115	780	60	122	126	196	136	1,420
Clerks - Fleet Replacement		185	-	-	-	-	-	185	-	-	40	40	31	297
EDCT - Fleet Replacement		80	60	-	-	29	49	217	20	-	-	50	50	337
Engineering & Construction Serv Fleet Replacement		326	495	-	656	240	55	1,771	220	320	307	152	113	2,882
Exhibition Place - Fleet Replacement			275	600	600	749	674	2,897	597	395	523	1,150	500	6,061
Facilities Mgmt & Real Estate - Fleet Replacement		278	1,300	117	1,522	947	893	5,058	439	71	44	229	2,075	7,917
Fire-Fleet Replacement		97	7,203	7,203	7,203	7,203	7,203	36,112	7,203	7,203	7,203	7,203	7,203	72,127
Fleet - Tools & Equipment		242	298	-	295	363	283	1,480	290	252	254	381	322	2,979
Fleet Replacement - Insurance Contingency		192	150		165	210	150	867	150	150	150	225	150	1,692
Fleet Services - Fleet Replacement			494	-	319	406	290	1,509	290	290	290	435	290	3,104
Information & Technology - Fleet Replacement		40	45		-	-	-	85	-	-	-	-	-	85
Library - Fleet Replacement		142	796	380	247	610	149	2,324	155	285	355	714	899	4,731
Municipal Licensing & Standards-Fleet Replacement			260		1,174	809	487	2,731	532	680	135	1,136	-	5,213
Parks, Forestry & Recreation-Fleet Replacement			9,922	5,686	10,233	11,230	11,093	48,164	11,838	11,261	11,140	13,842	11,314	107,559
PPF&A - Fleet Replacement				-	37	57	-	94	-		21	21	31	166
Public Health - Fleet Replacement		6	31		32	67	67	202	181	181	32	32	32	659
Purchasing & Materials Mgmt- Fleet Replacement		65	177	120	4	32	-	397	-		17	141	215	770
Shelter, Support & Housing Admin-Fleet Replacement					-	-	-			32	79	47	-	158
Solid Waste - Fleet Replacement			28,202	26,398	11,054	17,159	24,091	106,903	19,896	29,219	19,356	11,595	21,681	208,649
Toronto Building - Fleet Replacement		112	-	-	113	-	90	315	90	22	74	52	113	666
Toronto Community Housing Corp Fleet Replacement		7	1,402	340	1,452	218	529	3,948	777	693	792	1,027	2,028	9,264
Toronto Water - Fleet Replacement			10,436	9.807	17,462	16,413	8.333	62,451	8,516	6.734	4.952	6.597	13,677	102,927
TPS-Fleet Replacement		54	3,989	4,460	4.584	4.726	6,240	24.053	6,225	6,498	6,400	6,500	6,600	56,276
Transportation-Fleet Replacement		75	5,489	16,136	24,494	4,351	6,087	56,633	11,150	4,629	15.562	10.652	6.584	105,209
Zoo-Fleet Replacement		614	350	350	350	350	350	2,364	350	350	350	350	350	4,114
Sub-Total		2,518	71,482	71,707	82,125	66,481	67,226	361,539	68,977	69,388	68,201	62,766	74,393	705,264
Service Improvements:														
Fleet - At-large Purchase			570	-	-	-	_	570			-	-	-	570
Fleet Mgt System & Fuel System Integration		1,845	1,349					3,194						3,194
Fuel Site Closures, Upgrades & Replacement		56	700	-	220	280	200	1,456	200	200	200	300	200	2,556
Sub-Total	1	1,901	2,619	-	220	280	200	5,220	200	200	200	300	200	6,320
Total		4,604	74,406	71,707	82,675	67,066	67,576	368,034	69,327	69,738	68,551	63,291	74,743	713,684

Appendix 3

2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Se	rvices																				
				Curre	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fu	iture Year	Cash Flov	v Commitm	ents F	inanced B	у		
PrioritySu	pject No. Project Name bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current Otl	her 1	Other2 [Deb Recove Debt	rable	Total Financing
FLT000475																					
2 18	Vehicle/Equipment Purchase - 2016	CW S2 03	6	0	0	0	0	6	0	6	C) (0	6	0	0	0	0	0	0	6
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	31	0	0	0	0	31	0	31	С) (0	31	0	0	0	0	0	0	31
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	32	0	0	32	0	32	С) (0	32	0	0	0	0	0	0	32
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	67	67	133	0	133	c) (0	133	0	0	0	0	0	0	133
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	О	0	0	0	0	0	362	362	c) (0	362	0	0	0	0	0	0	362
2 27	Vehicle/Equipment Purchase - 2025	CW S6 03	o	0	0	0	0	0	63	63	c) (0	63	0	0	0	0	0	0	63
0 29	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	32	32	С) (0	32	0	0	0	0	0	0	32
	Sub-total		37	0	32	67	67	202	457	659	0	C	0	659	0	0	0	0	0	0	659
FLT000476	Library - Fleet Replacement																			\exists	
2 18	Vehicle/Equpiment Purchase - 2016	CW S2 03	448	0	0	0	0	448	0	448	С) (0	292	0	0	0	156	0	0	448
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	76	0	0	0	0	76	0	76	c) (0	76	0	0	0	0	0	0	76
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	414	380	0	0	0	794	0	794	c) (0	794	0	0	0	0	0	0	794
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	184	0	0	184	0	184	c) (0	184	0	0	0	0	0	0	184
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	62	561	0	624	0	624	С) (0	624	0	0	0	0	0	0	624
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	48	48	97	0	97	c) (0	97	0	0	0	0	0	0	97
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	101	101	101	201	c) (0	201	0	0	0	0	0	0	201
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	108	108	c) (0	108	0	0	0	0	0	0	108
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	462	462	c) (0	462	0	0	0	0	0	0	462
0 27	Vehicle/Equipment Purchase - 2025	CW S6 03	О	0	0	0	0	0	247	247	С) (0	247	0	0	0	0	0	0	247
0 28	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	591	591	c) (0	591	0	0	0	0	0	0	591
0 29	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	899	899	c) (0	899	0	0	0	0	0	0	899
	Sub-total		938	380	247	610	149	2,323	2,408	4,731	0	C	0	4,575	0	0	0	156	0	0	4,731
FLT000478	Parks, Forestry & Recreation-Fleet Rep	<u>placement</u>																		\top	\neg
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	6,324	0	0	0	0	6,324	0	6,324	С) (0	6,324	0	0	0	0	0	0	6,324

CITY OF TORONTO

Gross Expenditures (\$000's)

				Curre	nt and Fu	ture Year (Cash Flo	w Commitn	nents			Cur	rent and Fu	ıture Year	Cash Flo	ow Comm	itments	Financed	Ву		
	oject No. Project Name oProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal (Subsidy	Development Charges	Reserves	Reserve Funds		Other 1	Other2	Reco	ebt - verable	Total Financing
FLT000478	Parks, Forestry & Recreation-Fleet Repla	cement																			
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	3,283	3,716	0	0	0	6,999	0	6,999	0	0	0	6,999	0	()	0 0	0	0	6,999
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	8,572	0	0	8,572	0	8,572	0	0	0	8,572	0	()	0 0	0	0	8,572
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	1,661	6,645	0	8,306	0	8,306	0	0	0	8,306	0	()	0 0	0	0	8,306
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	4,586	4,586	9,171	0	9,171	0	0	0	9,171	0	()	0 0	0	0	9,171
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	o	0	0	0	6,507	6,507	3,504	10,011	0	0	0	10,011	0	()	0 0	0	0	10,011
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	11,112	11,112	0	0	0	11,112	0	()	0 0	0	0	11,112
0 27	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	10,604	10,604	0	0	0	10,604	0	()	0 0	0	0	10,604
0 28	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	12,026	12,026	0	0	0	12,026	0	()	0 0	0	0	12,026
0 29	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	10,836	10,836	0	0	0	10,836	0	()	0 0	0	0	10,836
0 30	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	11,314	11,314	0	0	0	11,314	0	()	0 0	0	0	11,314
0 31	PFR-Vehicle/Euipment Purchase - 2017 Increase	CW S3 03	315	1,970	0	0	0	2,285	0	2,285	0	0	0	2,285	0	()	0 0	0	0	2,285
	Sub-total		9,922	5,686	10,233	11,230	11,093	48,164	59,395	107,559	0	0	0	107,559	0	()	0 0	0	0	107,559
FLT000479	Purchasing & Materials Mgmt- Fleet Repla	acemen																			
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	107	0	0	0	0	107	0	107	0	0	0	107	0	()	0 0	0	0	107
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	70	120	0	0	0	190	0	190	0	0	0	190	0	()	0 0	0	0	190
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	4	32	0	35	0	35	0	0	0	35	0	()	0 0	0	0	35
0 27	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	124	124	0	0	0	124	0	()	0 0	0	0	124
0 28	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	34	34	0	0	0	34	0	()	0 0	0	0	34
0 29	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	215	215	0			215	0			0 0	0	0	215
	Sub-total		177	120	4	32	0	332	373	705	0	0	0	705	0	()	0 0	0	0	705
FLT000481	Municipal Licensing & Standards-Fleet Re	eplacem																			
2 18	Vehicle/Equipment Purchase - 2016	CW S2 03	220	0	0	0	0	220	0	220	0	0	0	220	0	()	0 0	0	0	220
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	40	0	0	0	0	40	0	40	0	0	0	40	0	()	0 0	0	0	40
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	1,042	0	0	1,042	0	1,042	0	0	0	1,042	0	()	0 0	0	0	1,042

CITY OF TORONTO

Gross Expenditures (\$000's)

rieet Se	IVICES																				
				Curre	ent and Fu	ıture Year	Cash Flov	w Commitn	nents			Cui	rrent and Fu	ture Year Cas	sh Flov	v Commitme	nts Fina	anced B	/		
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fui	serve	Capital from Current Oth	er1 O	ther2 D	Debt - Recoverab	le Tota Financ	
FLT000481	Municipal Licensing & Standards-Fleet					-	-				Subsidies	,									<u></u>
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	132	528	0	660	0	660	0	0	0	660	0	0	0	0	0	0 6	660
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	281	281	563	0	563	0	0	0	563	0	0	0	0	0	0 5	563
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	206	206	111	316	0	0	0	316	0	0	0	0	0	ه ا	316
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	561	561	0	0	0	561	0	0	0	0	0	o !	561
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	675	675	0	0	0	675	0	0	0	0	0	0 6	675
0 28	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	1,136	1,136	0	0	0	1,136	0	0	0	0	0	0 1,1	,136
	Sub-total		260	0	1,174	809	487	2,731	2,483	5,213	0	0	0	5,213	0	0	0	0	0	0 5,2	213
FLT000482	Solid Waste - Fleet Replacement																				
2 18	Vehicle/Equipment Purchase - 2016	CW S2 03	6,000	0	0	0	0	6,000	0	6,000	0	0	0	6,000	0	0	0	0	0	0 6,0	,000
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	19,900	13,213	0	0	0	33,113	0	33,113	0	0	0	33,113	0	0	0	0	0	0 33,	,113
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	2,302	13,185	0	0	0	15,487	0	15,487	0	0	0	15,487	0	0	0	0	0	0 15,4	487
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	8,259	0	0	8,259	0	8,259	0	0	0	8,259	0	0	0	0	0	0 8,2	,259
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	2,795	11,179	0	13,974	0	13,974	0	0	0	13,974	0	0	0	0	0	0 13,9	,974
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	5,979	5,979	11,959	0	11,959	0	0	0	11,959	0	0	0	0	0	0 11,9	,959
2 26	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	18,111	18,111	9,752	27,864	0	0	0	27,864	0	0	0	0	0	0 27,8	864
0 27	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	13,524	13,524	0	0	0	13,524	0	0	0	0	0	0 13,5	524
0 28	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	32,297	32,297	0	0	0	32,297	0	0	0	0	0	0 32,2	297
0 29	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	17,195	17,195	0	0	0	17,195	0	0	0	0	0	0 17,1	,195
0 30	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	7,296	7,296	0	0	0	7,296	0	0	0	0	0	0 7,2	,296
0 32	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	21,681	21,681	0	0	0	21,681	0	0	0	0	0	0 21,6	,681
	Sub-total		28,202	26,398	11,054	17,159	24,091	106,903	101,746	208,649	0	0	0	208,649	0	0	0	0	0	0 208,6	649
FLT000483	Engineering & Construction Serv Fleet	Replacem																			\Box
2 17	Vehicle/Equipment Purchase - 2016	CW S2 03	1	0	0	0	0	1	0	1	0	0	0	1	0	0	0	0	0	2	1
2 18	Vehicle/Equipment Purchase - 2017	CW S2 03	647	0	0	0	0	647	0	647	0	0	0	647	0	0	0	0	0	0 6	647

Gross Expenditures (\$000's)

				Curre	ent and Fu	iture Year	Cash Flo	w Commitn	nents			Cui	rent and Fut	ure Year	Cash Flow	Commitme	ents Fi	inanced B	Ву		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges F	Reserves	Reserve f	apital from urrent Oth	ner 1	Other2 I	Debt - Recovera		Total Financing
FLT000483	Engineering & Construction Serv Fleet I										Guborardo										
2 19	Vehicle/Equipment Purchase - 2018	CW S4 03	173	0	0	0	0	173	0	173	С	0	0	173	0	0	0	0	0	0	173
2 20	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	629	0	0	629	0	629	c	0	0	629	0	0	0	0	0	0	629
2 21	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	27	240	0	266	0	266	С	0	0	266	0	0	0	0	0	0	266
2 23	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	55	55	55	110	С	0	0	110	0	0	0	0	0	0	110
0 24	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	330	330	C	0	0	330	0	0	0	0	0	0	330
0 25	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	310	310	С	0	0	310	0	0	0	0	0	0	310
0 26	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	303	303	C	0	0	303	0	0	0	0	0	0	303
0 28	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	113	113	С			113	0	0	0	0	0	0	113
	Sub-total		821	0	656	240	55	1,771	1,111	2,882	0	0	0	2,882	0	0	0	0	0	0	2,882
FLT000484	Transportation-Fleet Replacement																				
2 16	Vehicle/Equipment Purchase - 2014	CW S2 03	1,000	1,000	0	0	0	2,000	0	2,000	c	0	0	2,000	0	0	0	0	0	0	2,000
2 17	Vehicle/Equipment Purchase - 2015	CW S2 03	1,500	1,500	0	0	0	3,000	0	3,000	c	0	0	3,000	0	0	0	0	0	0	3,000
2 18	Vehicle/Equipment Purchase - 2016	CW S2 03	2,000	2,000	0	0	0	4,000	0	4,000	C	0	0	4,000	0	0	0	0	0	0	4,000
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	1,064	989	0	0	0	2,053	0	2,053	С	0	0	2,053	0	0	0	0	0	0	2,053
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	8,730	0	0	8,730	0	8,730	С			8,730	0	0	0	0	0	0	8,730
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	764	3,056	0	3,821	0	3,821	С			3,821	0	0	0	0	0	0	3,821
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	1,295	1,295	2,590	0	2,590	C) 0	0	2,590	0	0	0	0	0	0	2,590
2 25	Vehicle/Equipment Purchae - 2022	CW S6 03	0	0	0	0	4,792	4,792	2,580	7,372	c	0	0	7,372	0	0	0	0	0	0	7,372
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	11,426	11,426	c	0	0	11,426	0	0	0	0	0	0	11,426
0 27	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	2,215	2,215	С	0	0	2,215	0	0	0	0	0	0	2,215
0 28	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	20,159	20,159	С	0	0	20,159	0	0	0	0	0	0	20,159
0 29	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	5,612	5,612	С	0	0	5,612	0	0	0	0	0	0	5,612
0 30	Vehicle/Equipment Purchase - 2018 Pre-approved	CW S2 03	0	3,367	0	0	0	3,367	0	3,367	С			3,367	0	0	0	0	0	0	3,367
0 31	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	6,583	6,583	c	0	0	6,583	0	0	0	0	0	0	6,583

CITY OF TORONTO

Gross Expenditures (\$000's)

				Curre	nt and Fu	ture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year	Cash Flov	w Commit	ments F	Financed	Ву		
	<u>iject No. </u>	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal (Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FLT000484 0 32	<u>Transportation-Fleet Replacement</u> Vehicle/Equipment Purchase - True up -	CW S4 03	0	5,000	15,000	0	0	20,000	0	20,000	0	0	0	0	20,000	0	C	0	0	0	20,000
0 33	2018 Vehicle/Equipment Purchase - 2018 - increased cost	CW S3 03	0	2,280	0	0	0	2,280	0	2,280	0	0	0	2,280	0	0	C	0	0	0	2,280
	Sub-total		5,564	16,136	24,494	4,351	6,087	56,632	48,575	105,208	0	0	0	85,208	20,000	0	C	0	0	0	105,208
FLT000486	TPS-Fleet Replacement																				
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	54	0	0	0	0	54	0	54	0	0	0	54	0	0	C	0	0	0	54
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	3,989	0	0	0	0	3,989	0	3,989	0	0	0	3,989	0	0	C	0	0	0	3,989
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	4,460	0	0	0	4,460	0	4,460	0	0	0	4,460	0	0	C	0	0	0	4,460
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	4,584	0	0	4,584	0	4,584	0	0	0	4,584	0	0	C	0	0	0	4,584
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	4,726	0	4,726	0	4,726	0	0	0	4,726	0	0	C	0	0	0	4,726
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	6,240	6,240	0	6,240	0	0	0	6,240	0	0	C	0	0	0	6,240
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	6,225	6,225	0	0	0	6,225	0	0	C	0	0	0	6,225
0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	6,498	6,498	0	0	0	6,498	0	0	C	0	0	0	6,498
0 27	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	6,400	6,400	0	0	0	6,400	0	0	C	0	0	0	6,400
0 28	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	6,500	6,500	0	0	0	6,500	0	0	C	0	0	0	6,500
0 29	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	6,600	6,600	0	0	0	6,600	0	0	C	0	0	0	6,600
	Sub-total		4,043	4,460	4,584	4,726	6,240	24,053	32,223	56,276	0	0	0	56,276	0	0	C	0	0	0	56,276
FLT000487	Fire-Fleet Replacement																				
2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	97	0	0	0	0	97	0	97	0	0	0	97	0	0	C	0	0	0	97
2 20	Vehicle/Equipment Purchase - 2018	CW S4 03	7,203	0	0	0	0	7,203	0	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	7,203	0	0	0	7,203	0	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	7,203	0	0	7,203	0	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	7,203	0	7,203	0	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	7,203	7,203	0	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203

Gross Expenditures (\$000's)

Part	icci oci v	1000																				
Sale: Digisal Manifes Digisa					Curre	ent and F	uture Year	Cash Flov	v Commitn	nents			Cur	rent and Fu	iture Year C	ash Flow	Commi	itments I	Financed	Ву		
State Stat			Ward Stat. Cat.	2018	2019	2020	2021	2022				Provincial Grants and Subsidies	Federal Subsidy	Development Charges	R Reserves	(leserve Funds (from	Other 1	Other2	Recov		Total Financing
Note Section	_T000487	Fire-Fleet Replacement																				
Note Part	0 27	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
Note 1	0 28 '	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
Sub-bolati	0 29	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0	0	C	0	0	0	7,203
Property	0 30	Vehicle/Equipment Purchase - 2027	CW S6 03								7,203				7,203	0	0	(0		0	7,203
2 18		Sub-total		7,300	7,203	7,203	7,203	7,203	36,112	36,015	72,127	0	0	0	72,127	0	0	(0	0	0	72,127
2 19 Vehicle Equipment Purchase - 2017	T000489	Zoo-Fleet Replacement																				
2 20 Vehicle Equipment Purchase - 2018	2 18	Vehicle/Equipment Purchase - 2016	CW S2 03	264	0	0	0	0	264	0	264	0	0	0	264	0	0	C	0	0	0	264
2 21 Vehicle/Equipment Purchase - 2019																					0	350
2 22 Vehicle/Equipment Purchase - 2020								· ·													0	350
2 23 Vehicle/Equipment Purchase - 2021 CW S6 03 0 0 0 0 350 0 0 350 0 0 350 0 0 0 0	2 21 '	Vehicle/Equipment Purchase - 2019	CW S6 03	0	350	0	0	0	350	0	350	0	0	0	350	0	0	C	0	0	0	350
2 24 Vehicle/Equipment Purchase - 2022 CW S6 03 0 0 0 0 350 0 0 0 0 350 0 0 0 0 0 0	2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	350	0	0	350	0	350	0	0	0	350	0	0	(0	0	0	350
Note Control	2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	350	0	350	0	350	0	0	0	350	0	0	(0	0	0	350
Note of the content	2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	350	350	0	350	0	0	0	350	0	0	(0	0	0	350
Vehicle/Equipment Purchase - 2025	0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350	0	0	(0	0	0	350
Note of the content	0 26	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350	0	0	C	0	0	0	350
0 29 Vehicle/Equipment Purchase - 2027 CW S6 03 0 0 0 0 0 0 0 0 350 350 0 0 0 0 350 0 0 0	0 27	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350	0	0	C	0	0	0	350
Sub-total 964 350 350 350 350 2,364 1,750 4,114 0 0 0 4,114 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 28 '	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350	0	0	(0	0	0	350
ELT000491 Exhibition Place - Fleet Replacement 2	0 29	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350	0	0	(0	0	0	350
2 19 Vehicle/Equipment Purchase - 2017 CW S2 03 275 0 0 0 0 275 0 0 0 0 275 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Sub-total		964	350	350	350	350	2,364	1,750	4,114	0	0	0	4,114	0	0	(0	0	0	4,114
2 20 Vehicle/Equipment Purchase - 2018 CW S4 03 0 600 0 0 600 0 600 0 0 0 600 0 0 0	T000491	Exhibition Place - Fleet Replacement																				
2 21 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 550 0 0 550 0 0 550 0 0 0 0 0 0	2 19	Vehicle/Equipment Purchase - 2017	CW S2 03	275	0	0	0	0	275	0	275	0	0	0	275	0	0	C	0	0	0	275
	2 20 '	Vehicle/Equipment Purchase - 2018	CW S4 03	0	600	0	0	0	600	0	600	0	0	0	600	0	0	C	0	0	0	600
2 22 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 50 450 0 500 0 500 0 0 500 0 0 0 0	2 21 '	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	550	0	0		0	550	0	0	0	550	0	0	C	0	0	0	550
	2 22 '	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	50	450	0	500	0	500	0	0	0	500	0	0	(0	0	0	500

Gross Expenditures (\$000's)

					Curre	ent and Fu	ıture Year	Cash Flov	v Commitn	nents			Cur	rent and Fu	ture Year C	Cash Flow	/ Comm	itments	inanced	Ву		
	<u>eject No. Project Name</u> DProj No. Sub-project Name	Ward S	Stat. Ca	at. 2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	F Reserves	(Reserve Funds (Capital from Current	Other 1	Other2	Del Recov Debt		Total Financing
FLT000491	Exhibition Place - Fleet Replacement																				\neg	
2 23	Vehicle/Equipment Purchase - 2021	CW	S6 0	3 0	0	0	299	299	597	0	597	0	0	0	597	0	0) (0	0	0	597
2 24	Vehicle/Equpment Purchase - 2022	CW	S6 0	3 0	0	0	0	375	375	375	750	0	0	0	750	0	0) (0	0	0	750
0 25	Vehicle/Equipment Purchase - 2023	CW	S6 0	3 0	0	0	0	0	0	443	443	0	0	0	443	0	0) (0	0	0	443
0 26	Vehicle/Equipment Purchase - 2024	CW	S6 0	3 0	0	0	0	0	0	346	346	0	0	0	346	0	0) (0	0	0	346
0 27	Vehicle/Equipment Purchase - 2025	CW	S6 0	3 0	0	0	0	0	0	700	700	0	0	0	700	0	0) (0	0	0	700
0 28	Vehicle/Equipment Purchase - 2026	CW	S6 0	3 0	0	0	0	0	0	800	800	0	0	0	800	0	0) (0	0	0	800
0 29	Vehicle/Equipment Purchase - 2027	CW	S6 0	3 0	0	0	0	0	0	500	500	0	0	0	500	0	0) (0	0	0	500
	Sub-total			275	600	600	749	674	2,897	3,164	6,061	0	0	0	6,061	0	0) (0	0	0	6,061
FLT000492	Fleet Replacement - Insurance Continger	ncy																				
2 18	Insurance Contingency - 2017	CW	S2 0	3 192	0	0	0	0	192	0	192	0	0	0	192	0	0) (0	0	0	192
2 19	Insurance Contingency - 2018	CW	S4 0	3 150	0	0	0	0	150	0	150	0	0	0	150	0	0) (0	0	0	150
2 20	Insurance Contingency - 2019	CW	S6 0	3 0	0	150	0	0	150	0	150	0	0	0	150	0	0) (0	0	0	150
2 21	Insurance Contingency - 2020	CW	S6 0	3 0	0	15	135	0	150	0	150	0	0	0	150	0	0) (0	0	0	150
2 22	Insurance Contingency - 2021	CW	S6 0	3 0	0	0	75	75	150	0	150	0	0	0	150	0	0) (0	0	0	150
2 23	Insurance Contingency - 2022	CW	S6 0	3 0	0	0	0	75	75	75	150	0	0	0	150	0	0) (0	0	0	150
0 24	Insurance Contingency - 2023	CW	S6 0	3 0	0	0	0	0	0	150	150	0	0	0	150	0	0) (0	0	0	150
0 25	Insurance Contingency - 2024	CW			0	0	0	0	0	150	150	0		0	150	0	0			0	0	150
0 26	Insurance Contingency - 2025	CW			0	0	0	0	0		150	0	0	0	150	0	0			0	0	150
0 27	Insurance Contingency - 2026	CW			0	0	0	0	0	150	150	0		0	150	0	0			0	0	150
0 28	Insurance Contingency - 2027	CW	S6 0		0	0	0	0	0		150	0		0	150	0	0			0	0	150
	Sub-total			342	0	165	210	150	867	825	1,692	0	0	0	1,692	0	0	(0	0		1,692
FLT906279	Fuel Site Closures, Upgrades & Replacer	ment_																				
2 10	Fuel Site Closure, Upgrade & Replacem - 2016	ent CW	S2 0	2,806	0	0	0	0	2,806	0	2,806	0	0	0	2,806	0	0) (0	0	0	2,806
2 11	Fuel Site Closure, Upgrade & Replaceme 2017	ent - CW	S2 0	-2,250	0	0	0	0	-2,250	0	-2,250	0	0	0	-2,250	0	0) (0	0	0	-2,250

CITY OF TORONTO

Gross Expenditures (\$000's)

						ĺ		Curr	ent and Fi	ıture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	itura Vasi	Cach Flox	v Commi	tmonte F	inancad	Rv		
								- Culi		1041	200.1110					Cui	TOTAL MINU FL	uic icai			ioiita I	manceu	-	Ţ	
Sub-	<u>Proj</u>	ect No.	Project Name									Total	Total	Total	Provincial Grants and	Federal	Development Charges	D	Reserve	Capital from			Debt Recover		Total
			Sub-project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	2018-2022	2023-2027	2018-2027	Subsidies	Subsidy	Charges	Reserves	Funds	Current	Other 1	Other2	Debt		Financing
FLT90	6279	Fuel Site (Closures, Upgrades & Replaceme	<u>ent</u>																					
2	12	Fuel Site 0 2018	Closure, Upgrade & Replacement	- CW	S4	04	200	0	0	0	0	200	0	200	C	0	0	200	0	0	C	0	0	0	200
2		Fuel Site 0 2019	Closure, Upgrade & Replacement	- CW	S6	04	0	0	200	0	0	200	0	200	C	0	0	200	0	0	C	0	0	0	200
2		Fuel Site 0 2020	Closure, Upgrade & Replacement	- CW	S6	04	0	0	20	180	0	200	0	200	c	0	0	200	0	0	C	0	0	0	200
2	15	Fuel Site 0 2021	Closure, Upgrade & Replacement	- CW	S6	04	0	0	0	100	100	200	0	200	C	0	0	200	0	0	C	0	0	0	200
2	16	Fuel Site 0 2022	Closure, Upgrade & Replacement	- CW	S6	04	0	0	0	0	100	100	100	200	C	0	0	200	0	0	C	0	0	0	200
0	17		Closures/Upgrade & ents - 2023	CW	S6	04	0	0	0	0	0	0	200	200	C	0	0	200	0	0	C	0	0	0	200
0	18		Closures/Upgrade & ents - 2024	CW	S6	04	0	0	0	0	0	0	200	200	C	0	0	200	0	0	C	0	0	0	200
0	19		Closures/Upgrade & ents - 2025	CW	S6	04	0	0	0	0	0	0	200	200	C	0	0	200	0	0	C	0	0	0	200
0	20		Closures/Upgrade & ents - 2026	CW	S6	04	0	0	0	0	0	0	200	200	C	0	0	200	0	0	C	0	0	0	200
0	21		Closures/Upgrade & ents - 2027	CW	S6	04	0	0	0	0	0	0	200	200	c	0	0	200	0	0	C	0	0	0	200
			Sub-total				756	0	220	280	200	1,456	1,100	2,556	0	0	0	2,556	0	0	C	0	0	0	2,556
FLT90	6593	Arena Boa	ards - Replacement of Ice Resurfa	acers																					
2	13	Vehicle/Ed	quipment Purchase - 2016	CW	S2	03	3	0	0	0	0	3	0	3	С	0	0	3	0	0	C	0	0	0	3
2	14	Vehicle/Ed	quipment Purchase - 2017	CW	S2	03	108	0	0	0	0	108	0	108	c	0	0	108	0	0	C	0	0	0	108
2	15	Vehicle/Ed	quipment Purchase - 2018	CW	S4	03	0	110	0	0	0	110	0	110	c	0	0	110	0	0	C	0	0	0	110
2	16	Vehicle/Ed	quipment Purchase - 2019	CW	S6	03	0	0	108	0	0	108	0	108	C	0	0	108	0	0	C	0	0	0	108
2	17	Vehicle/Ed	quipment Purchase - 2020	CW	S6	03	0	0	22	200	0	222	0	222	c	0	0	222	0	0	C	0	0	0	222
2	18	Vehicle/Ed	quipment Purchase - 2021	CW	S6	03	0	0	0	115	115	229	0	229	c	0	0	229	0	0	C	0	0	0	229
0	20	Vehicle/Ed	quipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	120	120	c	0	0	120	0	0	C	0	0	0	120
1	21	Vehicle/Ed	quipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	124	124	c	0	0	124	0	0	C	0	0	0	124
0	22	Vehicle/Ed	quipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	128	128	c	0	0	128	0	0	C	0	0	0	128
0	23	Vehicle/Ed	quipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	132	132	c	0	0	132	0	0	C	0	0	0	132
0	24	Vehicle/Ed	quipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	136	136	c	0	0	136	0	0	C	0	0	0	136
			Sub-total				111	110	130	314	115	780	640	1,420	0	0	0	1,420	0	0	C	0	0	0	1,420

Gross Expenditures (\$000's)

				Curre	ent and Fu	ture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year	Cash Flo	w Comm	itments	Financed	Ву		
	oject No. Project Name oProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal (Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2		ot - erable	Total Financing
FLT906672 2 12	Green Fleet Plan Green Fleet Plan - 2016	CW S2 02	185	0	0	0	0	185	0	185	0	0	0	185	0	0	. () 0	0		185
2 14	Green Fleet Plan - 2018	CW S4 02	200	0	0	0	0	200	0	200				200	0	0			0	0	200
2 15	Green Fleet Plan - 2019	CW S6 02	0	0	200	0	0	200	0	200	0	0	0	200	0	0	. (0	0	0	200
2 16	Green Fleet Plan - 2020	CW S6 02	0	0	15	135	0	150	0	150	0	0	0	150	0	0	(0	0	0	150
2 17	Green Fleet Plan - 2021	CW S6 02	0	0	0	75	75	150	0	150	0	0	0	150	0	0	(0	0	0	150
2 18	Green Fleet Plan - 2022	CW S6 02	0	0	0	0	75	75	75	150	0	0	0	150	0	0	(0	0	0	150
2 19	Green Fleet Plan - 2023	CW S6 02	0	0	0	0	0	0	150	150	О	0	0	150	0	0	(0	0	0	150
2 20	Green Fleet Plan - 2024	CW S6 02	0	0	0	0	0	0	150	150	o	0	0	150	0	0	(0	0	0	150
0 21	Green Fleet Plan - 2025	CW S6 02	0	0	0	0	0	0	150	150	O	0	0	150	0	0	(0	0	0	150
0 22	Green Fleet Plan - 2026	CW S6 02	0	0	0	0	0	0	150	150	O	0	0	150	0	0	(0	0	0	150
0 23	Green Fleet Plan - 2027	CW S6 02	0	0	0	0	0	0	150	150	0			150	0				0	0	150
	Sub-total		385	0	215	210	150	960	825	1,785	0	0	0	1,785	0	0	(0	0	0	1,785
FLT906862	Fleet Services - Fleet Replacement																				
2 12	Vehicle/Equipment Purchase - 2017 Vehicle/Equipment Purchase - 2018	CW S2 03	284	0	0	0	0	284 210	0	284 210	0		0	284	0	0			0	0	284
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	290	0	0	290	0	290				290	0	0			0	0	290
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	29	261	0	290	0	290	0	0	0	290	0	0	. (0	0	0	290
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	145	145	290	0	290	0	0	0	290	0	0	(0	0	0	290
2 17	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	145	145	145	290	0	0	0	290	0	0	(0	0	0	290
0 18	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	290	290	0	0	0	290	0	0	(0	0	0	290
0 19	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	290	290	0	0	0	290	0	0	(0	0	0	290
0 20	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	290	290	0	0	0	290	0	0	(0	0	0	290
0 21	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	290	290	0	0	0	290	0	0	(0	0	0	290

Gross Expenditures (\$000's)

Vehicle/Equipment Purchase - 2018 -

increased cost

			1																		
Fleet Se	ervices										ii .										
				Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By									
	oject No. Project Name ubProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	R Reserves	eserve Funds	Capital from Current	Other 1	Other2		Debt - Recoverable t	Total
FLT906862		Ward Clat. Cat.						2010 2022		2010 2027	Subsidies									•	1
0 22	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	290	290	C) (0	290	0	0)	0 (0	0 (290
	Sub-total		494	0	319	406	290	1,509	1,595	3,104	0	(0	3,104	0	0)	0	0	0 (3,104
FLT906863	Facilities Mgmt & Real Estate - Fleet R	<u>leplacemer</u>																			
2 11	Vehicle/Equipment Purchase - 2016	CW S2 03	179	0	0	0	0	179	0	179	c) (0	179	0	0)	0 (0	0 (179
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	1,169	0	0	0	0	1,169	0	1,169	C) (0	1,169	0	0)	0 (0	0 0	1,169
2 13	Vehicle/Equipment Purchase - 2018	CW S4 03	230	117	0	0	0	347	0	347	C) (0	347	0	0)	0 (0	0 0	347
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	1,404	0	0	1,404	0	1,404	C) (0	1,404	0	0)	0 (0	0 (1,404
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	118	473	0	591	0	591	c) (0	591	0	0)	0 (0	0 (59
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	474	474	948	0	948	C) (0	948	0	0)	0 (0	0 (948
2 17	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	419	419	226	645	C) (0	645	0	0)	0 (0	0 0	64
0 18	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	285	285	C) (0	285	0	0)	0 (0	0 0	28
0 20	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	59	59	C) (0	59	0	0)	0 (0	0 (5
0 21	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	214	214	C) (0	214	0	0)	0 (0	0 (214
0 22	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	2,075	2,075	C) (0	2,075	0	0)	0 (0	0 (2,07
	Sub-total		1,578	117	1,522	947	893	5,058	2,859	7,917	0	(0	7,917	0	0)	0	0	0 (7,917
FLT906864	Clerks - Fleet Replacement																				
2 11	Vehicle/Equipment Purchase - 2016	CW S2 03	4	0	0	0	0	4	0	4	C) (0	4	0	0)	0 (0	0 0	,
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	181	0	0	0	0	181	0	181	C) (0	181	0	0)	0 (0	0 (18
0 20	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	80	80	C) (0	80	0	0)	0 (0	0 (8
0 22	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	31	31	C) (0	31	0	0)	0 (0	0 (3
	Sub-total		185	0	0	0	0	185	112	297	0	(0	297	0	0)	0	0	0 (297
FLT906865	Toronto Water - Fleet Replacement																				
2 11	Vehicle/Eqipment Purchases - 2016	CW S2 03	1,000	0	0	0	0	1,000	0	1,000	C) (0	1,000	0	0)	0 (0	0 0	1,000
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	6,503	4,751	0	0	0	11,254	0	11,254	C) (0	11,254	0	0)	0 (0	0 0	11,254

Gross Expenditures (\$000's)

		ĺ	Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By										
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Ca Reserve f Funds Cu	apital from urrent C	Other 1	Other2	Debt Recove	rable	Total Financing
FLT906865	Toronto Water - Fleet Replacement																				
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	14,310	0	0	14,310	0	14,310	o	0	0	14,310	0	0	0	0	0	0	14,310
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	3,152	12,607	0	15,759	0	15,759	o	0	0	15,759	0	0	0	0	0	0	15,759
2 17	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	3,806	3,806	7,612	0	7,612	o	0	0	7,612	0	0	0	0	0	0	7,612
2 18	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	4,526	4,526	2,437	6,964	o	0	0	6,964	0	0	0	0	0	0	6,964
0 19	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	8,105	8,105	О	0	0	8,105	0	0	0	0	0	0	8,105
0 20	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	5,885	5,885	o	0	0	5,885	0	0	0	0	0	0	5,885
0 21	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	5,033	5,033	o	0	0	5,033	0	0	0	0	0	0	5,033
0 22	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	5,339	5,339	0	0	0	5,339	0	0	0	0	0	0	5,339
0 23	Vehicle/Equipment Purchase - 2018 Pre-approved	CW S2 03	997	997	0	0	0	1,994	0	1,994	О	0	0	1,994	0	0	0	0	0	0	1,994
0 24	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	13,677	13,677	О	0	0	13,677	0	0	0	0	0	0	13,677
	Sub-total		10,436	9,807	17,462	16,413	8,333	62,451	40,477	102,928	0	0	0	102,927	0	0	0	0	0	0	102,927
FLT907266	EDCT - Fleet Replacement																				
2 10	Vehicle/Equipment Purchase - 2017	CW S2 03	80	0	0	0	0	80	0	80	0	0	0	80	0	0	0	0	0	0	80
2 11	Vehicle/Equipment Purchase - 2018	CW S4 03	60	0	0	0	0	60	0	60	o	0	0	60	0	0	0	0	0	0	60
2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	29	29	57	0	57	0	0	0	57	0	0	0	0	0	0	57
2 15	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	20	20	20	40	О	0	0	40	0	0	0	0	0	0	40
0 17	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	50	50	О	0	0	50	0	0	0	0	0	0	50
0 18	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	50	50	О	0	0	50	0	0	0	0	0	0	50
	Sub-total		140	0	0	29	49	217	120	337	0	0	0	337	0	0	0	0	0	0	337
FLT907268	Toronto Building - Fleet Replacement	Í																			
2 10	Vehicle/Equipment Purchase - 2017	CW S2 03	112	0	0	0	0	112	0	112	0	0	0	112	0	0	0	0	0	0	112
2 12	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	113	0	0	113	0	113	0	0	0	113	0	0	0	0	0	0	113
2 15	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	90	90	90	181	0	0	0	181	0	0	0	0	0	0	181
0 17	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	43	43	σ	0	0	43	0	0	0	0	0	0	43

Gross Expenditures (\$000's)

Fleet Se	rvices																						
				Curr	ent and Fu	uture Yea	r Cash Flo	w Commitn	nents		Current and Future Year Cash Flow Commitments Financed By												
	oject No. Project Name IbProj No. Sub-project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	eserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FLT907268	Toronto Building - Fleet Replacement																						
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	104	104	0	C	0	104	0	O)	0 0	0	0	104
0 20	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	113	113	0	C	0	113	0	C)	0 0	0	0	113
	Sub-total				112	0	113	0	90	315	351	666	0	C	0	666	0	O)	0 0	0	0	666
FLT907269	PPF&A - Fleet Replacement																						
0 10	Vehicle/Equipment Purchase - 2017	CW	S2	03	65	0	0	0	0	65	0	65	0	C	0	65	0	O)	0 0	0	0	65
2 12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	31	0	0	31	0	31	0	C	0	31	0	0)	0 0	0	0	31
2 13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	6	57	0	64	0	64	0	C	0	63	0	0)	0 0	0	0	63
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	42	42	0	C	0	42	0	0)	0 0	0	0	42
0 20	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	31	31	0	C	0	31	0	0)	0 0	0	0	31
	Sub-total				65	0	37	57	0	159	73	232	0	C	0	231	0	C)	0 0	0	0	231
FLT907271	Shelter, Support & Housing Admin-Fleet Re	placei																					
0 17	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	65	65	0	C	0	65	0	O)	0 0	0	0	65
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	93	93	0	C	0	93	0	O)	0 0	0	0	93
	Sub-total				0	0	0	0	0	0	158	158	0	C	0	158	0	C)	0 0	0	0	158
FLT907272	Fleet Mgt System & Fuel System Integration	<u>1</u>										ĺ											
2 8	Fleet Mgt System & Fuel System Integration - 2015	n CW	S2	04	1,847	0	0	0	0	1,847	0	1,847	0	C	0	1,847	0	O)	0 0	0	0	1,847
2 11	Fleet Mgt System & Fuel System Integration - 2018	n CW	S4	04	962	0	0	0	0	962	0	962	0	C	0	962	0	0)	0 0	0	0	962
0 16	Fleet Mgt Sys & Fuel Sys Integration 2016	CW	S2	04	387	0	0	0	0	387	0	387	0	C	0	387	0	O)	0 0	0	0	387
	Sub-total				3,196	0	0	0	0	3,196	0	3,196	0	C	0	3,196	0	C)	0 0	0	0	3,196
FLT907602	Information & Technology - Fleet Replacement	ent																					
0 10	Vehicle/Equipment Purchase - 2016	CW	S2	03	25	0	0	0	0	25	0	25	0	C	0	25	0	O)	0 0	0	0	25
2 11	Vehicle/Equipment Purchase - 2017	CW	S2	03	15	0	0	0	0	15	0	15	0	C	0	15	0	O)	0 0	0	0	15
0 13	Vehicle/Equipment Purchase - 2018	CW	S4	03	45	0	0	0	0	45	0	45	0	C	0	45	0	O)	0 0	0	0	45
	Sub-total				85	0	0	0	0	85	0	85	0	C	0	85	0	0)	0 0	0	0	85
FLT907912	Toronto Community Housing Corp Fleet Re	eplace																					

CITY OF TORONTO

Gross Expenditures (\$000's)

				Curre	ent and Fu	iture Year	Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year	Cash Flow C	ommitments	Financed	Ву		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Cap Reserve fro Funds Cur	oital om rent Other	1 Other2	Deb Recove	rable	Total Financing
FLT907912	Toronto Community Housing Corp Flee		20.0		2020			2010 2022		2010 2027	Subsidies	Cabbia						2001		- manong
1 5	Vehicle/Equipment Purchase - 2017	CW S2 03	620	0	0	0	0	620	0	620	0	0	0	620	0	0	0 0	0	0	620
1 6	Vehicle/Equipment Purchase - 2018	CW S4 03	789	340	0	0	0	1,129	0	1,129	О	0	0	1,129	0	0	0 0	0	0	1,129
1 7	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	1,406	0	0	1,406	0	1,406	o	0	0	1,406	0	0	0 0	0	0	1,406
1 8	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	46	185	0	231	0	231	0	0	0	231	0	0	0 0	0	0	231
1 9	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	33	33	66	0	66	0	0	0	66	0	0	0 0	0	0	66
1 10	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	496	496	267	763	0	0	0	763	0	0	0 0	0	0	763
0 11	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	679	679	0	0	0	679	0	0	0 0	0	0	679
0 13	Vehicle/Equipment Purchase - 2024	CW S6 03	0	0	0	0	0	0	655	655	0	0	0	655	0	0	0 0	0	0	655
0 14	Vehicle/Equipment Purchase - 2025	CW S6 03	0	0	0	0	0	0	881	881	0	0	0	881	0	0	0 0	0	0	881
0 15	Vehicle/Equipment Purchase - 2026	CW S6 03	0	0	0	0	0	0	806	806	0			806	0	0	0 0		0	806
0 16	Vehicle/Equipment Purchase - 2027	CW S6 03	0	0	0	0	0	0	2,028	2,028	0			2,028	0	0	0 0		0	2,028
	Sub-total		1,409	340	1,452	218	529	3,948	5,317	9,264	0	0	0	9,264	0	0	0 0	0	0	9,264
FLT908479	Fleet - Garage Security	•																	İ	
0 1	Fleet - Garage Security - 2018	CW S4 01	105	0	0	0	0	105	0	105	0	0	0	105	0	0	0 0	0	0	105
0 2	Fleet - Garage Security - 2019	CW S6 01	0	0	105	0	0	105	0	105	0	0	0	105	0	0	0 0	0	0	105
0 3	Fleet - Garage Security - 2020	CW S6 01	0	0	11	95	0	105	0	105	0			105	0	0	0 0		0	105
FI T000404	Sub-total	-	105	0	116	95	0	315	0	315	0	0	0	315	0	0	0 0	0	0	315
FLT908481	Fleet - Tools & Equipment																			
0 1	Fleet - Tools & Equipment - 2018	CW S4 03	298	0	0	0	0	298	0	298	0			298	0	0	0 0	0	0	298
0 2	Fleet - Tools & Equipment - 2019	CW S6 03	0	0	268	0	0	268	0	268	0	0	0	268	0	0	0 0	0	0	268
0 3	Fleet - Tools & Equipment - 2020	CW S6 03	0	0	27	240	0	267	0	267	O	0	0	267	0	0	0 0	0	0	267
0 4	Fleet - Tools & Equipment - 2021	CW S6 03	0	0	0	123	123	245	0	245	0	0	0	245	0	0	0 0	0	0	245
0 5	Fleet - Tools & Equipment - 2022	CW S6 03	0	0	0	0	160	160	160	321	0	0	0	321	0	0	0 0	0	0	321
0 6	Fleet - Tools & Equipment - 2023	CW S6 03	0	0	0	0	0	0	258	258	0	0	0	258	0	0	0 0	0	0	258

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

				Curr	ent and Fu	ture Year	Cash Flo	w Commitm	ents			Cu	rrent and Fu	ture Year	Cash Flo	w Comm	itments	Finance	d By		
	<u>pject No.</u> <u>Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2		Debt - lecoverable	Total Financing
FLT908481	Fleet - Tools & Equipment																				
0 7	Fleet - Tools & Equipment - 2024	CW S6 03	0	0	0	0	0	0	247	247	c) (0	247	0	0)	0	0	0 0	247
0 8	Fleet - Tools & Equipment - 2025	CW S6 03	0	0	0	0	0	0	261	261	c) (0	261	0	0)	0	0	0 0	261
0 9	Fleet - Tools & Equipment - 2026	CW S6 03	0	0	0	0	0	0	251	251	c) (0	251	0	0)	0	0	0 0	251
0 10	Fleet - Tools & Equipment - 2027	CW S6 03	0	0	0	0	0	0	322	322	c) (0	322	0	O)	0	0	0 0	322
0 11	Fleet Tools & Equipment - 2017	CW S2 03	242	0	0	0	0	242	0	242	С) (0	242	0	O)	0	0	0 0	242
	Sub-total		540	0	295	363	283	1,480	1,499	2,979	0	(0	2,979	0	0)	0	0	0 (2,979
FLT908534	Fleet - At-large Purchase																				
0 1	Fleet - At-large Purchase - 2018	CW S4 04	570	0	0	0	0	570	0	570	c) (0	570	0	0)	0	0	0 0	570
	Sub-total		570	0	0	0	0	570	0	570	0	(0	570	0	C)	0	0	0 (570
Total P	rogram Expenditure		79,010	71,707	82,676	67,066	67,576	368,035	345,649	713,685	0	(0	693,527	20,000	0)	0 15	6	0 (713,683

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Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services																			
		C	Current and	Future Ye	ar Cash Fl	ow Comr	nitments ar	nd Estimate	s		Current	and Futu	e Year Ca	sh Flow C	Commitme	nts and	Estimate	s Financed By	
<u>Sub- Project No. Project Name</u> Priority SubProj No. Sub-project Name Wa	rd Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal De	evelopmen Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Financed By: Reserves (Ind. "XQ" Ref.)		78 854	66 707	67.675	67.066	67 576	347 878	3/15 6/19	693 527) 0	0	693 527	() 0		0 () 0	693 527

Filotity Supproj No. Sub-project Name	ward Stat. Cat.	2010	2013	2020	2021	2022	2018-2022	2023-2021	2018-2027	Subsidies	Subsidy	Charges	s neserve	s i uiius	Current	Other	Otherz	Dept		Tillalicing
Financed By:																				
Reserves (Ind. "XQ" Ref.)		78,854	66,707	67,675	67,066	67,576	347,878	345,649	693,527	0	0	0	693,52	7 0	0	0	C) (0	693,527
Reserve Funds (Ind."XR" Ref.)		0	5,000	15,000	0	0	20,000	0	20,000	0	0	0)	20,000	0	0	C) (0	20,000
Other2 (External)		156	0	0	0	0	156	0	156	0	0	0)) 0	0	0	156	5 (0	156
Total Program Financing		79,010	71,707	82,675	67,066	67,576	368,034	345,649	713,683	0	0	0	693,52	7 20,000	0	0	156	6 (0	713,683
	•						•													

Status Code Description S2

S3

S6

S2 Prior Year (With 2018 and\or Future Year Cashflow)

S3 Prior Year - Change of Scope 2018 and/or Future Year Cost\Cashflow)
S4 New - Stand-Alone Project (Current Year Only)

S4 S5

S5 New (On-going or Phased Projects)

S6 New - Future Year (Commencing in 2019 & Beyond)

Category Code Description

01 Health and Safety C01 02 Legislated C02

State of Good Repair C03 04

Service Improvement and Enhancement C04

05 Growth Related C05 06 Reserved Category 1 C06 07 Reserved Category 2 C07

Appendix 4

2018 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet	Services																							
						Curre	ent and F	uture Year	r Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year	Cash Fl	ow Comm	itments	Financ	ed By			
	Project No. Project Name SubProj No. Sub-project Name 75 Public Health - Fleet Replaceme	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Othe	r2 De	Debt - Recoverab bt		Total ancing
2 18		_	S2	03	6	0	0	0	0	6	0	6	0	. () 0	6	() (1	0	0	0	٥	6
							-																	
2 20	Vehicle/Equipment Purchase - 2	018 CW	S4	03	31	0	0	0	0	31	0	31	0	(0	31	() ()	0	0	0	0	31
	Sub-total				37	0	0	0	0	37	0	37	0	(0	37	() ()	0	0	0	0	37
FLT0004	76 <u>Library - Fleet Replacement</u>																							
2 18	Vehicle/Equpiment Purchase - 20	016 CW	S2	03	448	0	0	0	0	448	0	448	0	(0	292	() ()	0 1	56	0	0	448
2 19	Vehicle/Equipment Purchase - 20	017 CW	S2	03	76	0	0	0	0	76	0	76	0	(0	76	() ()	0	0	0	o	76
2 20	Vehicle/Equipment Purchase - 2	018 CW	S4	03	414	380	0	0	0	794	0	794	0	(0	794	() ()	0	0	0	0	794
	Sub-total				938	380	0	0	0	1,318	0	1,318	0	(0	1,162	() ()	0 1	156	0	0	1,318
FLT0004	78 Parks, Forestry & Recreation-Fle	et Replacement																						
2 19	Vehicle/Equipment Purchase - 2	017 CW	S2	03	6,324	0	0	0	0	6,324	0	6,324	0	(0	6,324	() ()	0	0	0	o	6,324
2 20	Vehicle/Equipment Purchase - 20	018 CW	S4	03	3,283	3,716	0	0	0	6,999	0	6,999	0	(0	6,999	() ()	0	0	0	0	6,999
0 31	PFR-Vehicle/Euipment Purchase Increase	e - 2017 CW	S3	03	315	1,970	0	0	0	2,285	0	2,285	0	(0	2,285	() ()	0	0	0	0	2,285
	Sub-total				9,922	5,686	0	0	0	15,608	0	15,608	0	(0	15,608	() ()	0	0	0	0 1	15,608
FLT0004	79 Purchasing & Materials Mgmt- Fl	eet Replacemen																						
2 19	Vehicle/Equipment Purchase - 20	017 CW	S2	03	107	0	0	0	0	107	0	107	0	(0	107	() ()	0	0	0	0	107
2 20	Vehicle/Equipment Purchase - 20	018 CW	S4	03	70	120	0	0	0	190	0	190	О	(0	190	() ()	0	0	0	0	190
	Sub-total				177	120	0	0	0	297	0	297	0	(0	297	() ()	0	0	0	0	297
FLT0004	81 Municipal Licensing & Standards	-Fleet Replacem																						
2 18	Vehicle/Equipment Purchase - 2	016 CW	S2	03	220	0	0	0	0	220	0	220	0	(0	220	() ()	0	0	0	0	220
2 20	Vehicle/Equipment Purchase - 20	018 CW	S4	03	40	0	0	0	0	40	0	40	О	(0	40	() ()	0	0	0	0	40
	Sub-total				260	0	0	0	0	260	0	260	0	() 0	260	() ()	0	0	0	0	260
FLT0004	82 Solid Waste - Fleet Replacement	į																						
2 18	Vehicle/Equipment Purchase - 20	016 CW	S2	03	6,000	0	0	0	0	6,000	0	6,000	o	(0	6,000	() ()	0	0	0	o	6,000
2 19	Vehicle/Equipment Purchase - 20	017 CW	S2	03	19,900	13,213	0	0	0	33,113	0	33,113	α	(0	33,113	() ()	0	0	0	0 3	33,113

CITY OF TORONTO

Gross Expenditures (\$000's)

			Curre	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and F	uture Yea	Cash Flo	w Commi	tments F	inanced	Ву		
	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco		Total Financing
Solid Waste - Fleet Replacement																				
Vehicle/Equipment Purchase - 2018	CW S4 03	2,302	13,185	0	0	0	15,487	0	15,487	C) (0	15,487	0	0	C	0	0	0	15,487
Sub-total		28,202	26,398	0	0	0	54,600	0	54,600	0	C	0	54,600	0	0	C	0	0	0	54,600
Engineering & Construction Serv Fleet Re	eplacem																			
Vehicle/Equipment Purchase - 2016	CW S2 03	1	0	0	0	0	1	0	1	C) (0	1	0	0	C	0	0	0	1
Vehicle/Equipment Purchase - 2017	CW S2 03	647	0	0	0	0	647	0	647	C) (0	647	0	0	C	0	0	0	647
Vehicle/Equipment Purchase - 2018	CW S4 03	173	0	0	0	0	173	0	173	C) (0	173	0	0	C	0	0	0	173
Sub-total		821	0	0	0	0	821	0	821	0	C	0	821	0	0	C	0	0	0	821
Transportation-Fleet Replacement																				
Vehicle/Equipment Purchase - 2014	CW S2 03	1,000	1,000	0	0	0	2,000	0	2,000	C) (0	2,000	0	0	C	0	0	0	2,000
Vehicle/Equipment Purchase - 2015	CW S2 03	1,500	1,500	0	0	0	3,000	0	3,000	C) (0	3,000	0	0	C	0	0	0	3,000
Vehicle/Equipment Purchase - 2016	CW S2 03	2,000	2,000	0	0	0	4,000	0	4,000	C) (0	4,000	0	0	C	0	0	0	4,000
Vehicle/Equipment Purchase - 2017	CW S2 03	1,064	989	0	0	0	2,053	0	2,053	C) (0	2,053	0	0	C	0	0	0	2,053
Vehicle/Equipment Purchase - 2018 Pre-approved	CW S2 03	0	3,367	0	0	0	3,367	0	3,367	C) (0	3,367	0	0	C	0	0	0	3,367
Vehicle/Equipment Purchase - True up - 2018	CW S4 03	0	5,000	15,000	0	0	20,000	0	20,000	C) (0	0	20,000	0	C	0	0	0	20,000
Vehicle/Equipment Purchase - 2018 - increased cost	CW S3 03	0	2,280	0	0	0	2,280	0	2,280	C) (0	2,280	0	0	C	0	0	0	2,280
Sub-total		5,564	16,136	15,000	0	0	36,700	0	36,700	0	C	0	16,700	20,000	0	C	0	0	0	36,700
TPS-Fleet Replacement																				
Vehicle/Equipment Purchase - 2017	CW S2 03	54	0	0	0	0	54	0	54	C) (0	54	0	0	C	0	0	0	54
Vehicle/Equipment Purchase - 2018	CW S4 03	3,989	0	0	0	0	3,989	0	3,989	C) (0	3,989	0	0	C	0	0	0	3,989
Sub-total		4,043	0	0	0	0	4,043	0	4,043	0	C	0	4,043	0	0	C	0	0	0	4,043
Fire-Fleet Replacement																				
Vehicle/Equipment Purchase - 2017	CW S2 03	97	0	0	0	0	97	0	97	C) (0	97	0	0	C	0	0	0	97
Vehicle/Equipment Purchase - 2018	CW S4 03	7,203	0	0	0	0	7,203	0	7,203	C) (0	7,203	0	0	С	0	0	0	7,203
Sub-total		7,300	0	0	0	0	7,300	0	7,300	0	C	0	7,300	0	0	C	0	0	0	7,300
Zoo-Fleet Replacement																				
	oject No. Project Name JoProj No. Sub-project Name Solid Waste - Fleet Replacement Vehicle/Equipment Purchase - 2018 Sub-total Engineering & Construction Serv Fleet Revenue	oject No. Project Name ubProj No. Sub-project Name Solid Waste - Fleet Replacement Vehicle/Equipment Purchase - 2018 CW S4 03 Sub-total Engineering & Construction Serv Fleet Replacem Vehicle/Equipment Purchase - 2016 CW S2 03 Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2018 CW S4 03 Sub-total Transportation-Fleet Replacement Vehicle/Equipment Purchase - 2014 CW S2 03 Vehicle/Equipment Purchase - 2014 CW S2 03 Vehicle/Equipment Purchase - 2016 CW S2 03 Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2018 CW S2 03 Vehicle/Equipment Purchase - True up - CW S4 03 2018 Vehicle/Equipment Purchase - 2018 - CW S3 03 increased cost Sub-total TPS-Fleet Replacement Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2018 CW S4 03 Sub-total Eire-Fleet Replacement Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2017 CW S2 03 Vehicle/Equipment Purchase - 2018 CW S4 03 Sub-total	Solict No. Project Name	Curr	Solict No. Project Name Ward Stat. Cat. 2018 2019 2020	Current and Future Year Signature Si	Current and Future Year Cash Floor Current and Future Year Cash Floor Current Current	Current and Future Year Cash Flow Commitmolect No. Project Name Ward Stat. Cat. 2018 2019 2020 2021 20222	Current and Future Year Cash Flow Commitments Digital No. Project Name Ward Stat. Cat. 2018 2019 2020 2021 2022 2023 2022 2023 2022 2023 202	Diject No. Project Name	Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current and Future Year Cash Flow Commitment Purchase - 2018 Current Anderson Cash Flow Commitme	Current and Future Year Cash Flow Commitments	Current and Future Year Cash Flow Commitments	Control Cont	Coline Mode Project Name Project Name Project Name Project Name Project Name Project Name N	Company Comp	Current and Purity - Very Cash Prow Committee Current and Purity - Very Cash Prow Cash Prow Committee Current and Purity - Very Cash Prow Cash Pro	Companies Comp	Proposed Name Proposed Nam	Propert Name Prop

CITY OF TORONTO

Gross Expenditures (\$000's)

						Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cur	rent and Fu	ıture Year	Cash Flo	w Commi	tments F	inanced	Ву		
	oject No. Project Name oProj No. Sub-project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt Recover Debt	able	Total Financing
FLT000489	Zoo-Fleet Replacement																						
2 18	Vehicle/Equipment Purchase - 2016	CW	S2	03	264	0	0	0	0	264	0	264	c	0	0	264	0	0	0	0	0	0	264
2 19	Vehicle/Equipment Purchase - 2017	CW	S2	03	350	0	0	0	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
2 20	Vehicle/Equipment Purchase - 2018	CW	S4	03	350	0	0	0	0	350	0	350	C	0	0	350	0	0	0	0	0	0	350
	Sub-total				964	0	0	0	0	964	0	964	0	0	0	964	0	0	0	0	0	0	964
FLT000491	Exhibition Place - Fleet Replacement																						
2 19	Vehicle/Equipment Purchase - 2017	CW	S2	03	275	0	0	0	0	275	0	275	C	0	0	275	0	0	0	0	0	0	275
2 20	Vehicle/Equipment Purchase - 2018	CW	S4	03	0	600	0	0	0	600	0	600	C	0	0	600	0	0	0	0	0	0	600
	Sub-total				275	600	0	0	0	875	0	875	0	0	0	875	0	0	0	0	0	0	875
FLT000492	Fleet Replacement - Insurance Contingence	<u>Y</u>																					
2 18	Insurance Contingency - 2017	CW	S2	03	192	0	0	0	0	192	0	192	C	0	0	192	0	0	0	0	0	0	192
2 19	Insurance Contingency - 2018	CW	S4	03	150	0	0	0	0	150	0	150	C	0	0	150	0	0	0	0	0	0	150
	Sub-total				342	0	0	0	0	342	0	342	0	0	0	342	0	0	0	0	0	0	342
FLT906279	Fuel Site Closures, Upgrades & Replaceme	<u>ent</u>																					
2 10	Fuel Site Closure, Upgrade & Replacemer - 2016	t CW	S2	04	2,806	0	0	0	0	2,806	0	2,806	C	0	0	2,806	0	0	0	0	0	0	2,806
2 11	Fuel Site Closure, Upgrade & Replacement 2017	t- CW	S2	04	-2,250	0	0	0	0	-2,250	0	-2,250	C	0	0	-2,250	0	0	0	0	0	0	-2,250
2 12	Fuel Site Closure, Upgrade & Replacemen 2018	t - CW	S4	04	200	0	0	0	0	200	0	200	C	0	0	200	0	0	0	0	0	0	200
	Sub-total				756	0	0	0	0	756	0	756	0	0	0	756	0	0	0	0	0	0	756
FLT906593	Arena Boards - Replacement of Ice Resurfa	acers																					
2 13	Vehicle/Equipment Purchase - 2016	CW	S2	03	3	0	0	0	0	3	0	3	C	0	0	3	0	0	0	0	0	0	3
2 14	Vehicle/Equipment Purchase - 2017	CW	S2	03	108	0	0	0	0	108	0	108	C	0	0	108	0	0	0	0	0	0	108
2 15	Vehicle/Equipment Purchase - 2018	CW	S4	03	0	110	0	0	0	110	0	110	C	0	0	110	0	0	0	0	0	0	110
	Sub-total				111	110	0	0	0	221	0	221	0	0	0	221	0	0	0	0	0	0	221
FLT906672	Green Fleet Plan																					\Box	
2 12	Green Fleet Plan - 2016	CW	S2	02	185	0	0	0	0	185	0	185	C	0	0	185	0	0	0	0	0	0	185

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Se	rvices																				
				Curr	ent and F	uture Year	r Cash Flo	w Commitn	nents			Cı	irrent and F	uture Year (Cash Flow	Commitm	ents Fi	nanced	Ву		
	oject No. Project Name oProj No. Sub-project Name Green Fleet Plan	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	F Reserves	Ca Reserve f Funds Cu	apital rom urrent Ot	her 1	Other2	Reco	ebt - verable	Total Financing
2 14	Green Fleet Plan - 2018	CW S4 02	200	0	0	0	0	200	0	200	C)	0 0	200	0	0	0	0	0	0	200
	Sub-total		385	0	0	0	0	385	0	385	0		0 0	385	0	0	0	0	0		385
FLT906862	Fleet Services - Fleet Replacement																				
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	284	0	0	0	0	284	0	284	C)	0 0	284	0	0	0	0	0	0	284
2 13	Vehicle/Equipment Purchase - 2018	CW S4 03	210	0	0	0	0	210	0	210	C)	0 0	210	0	0	0	0	0	0	210
	Sub-total		494	0	0	0	0	494	0	494	0		0 0	494	0	0	0	0	0	0	494
FLT906863	Facilities Mgmt & Real Estate - Fleet Re	<u>eplacemer</u>																			
2 11	Vehicle/Equipment Purchase - 2016	CW S2 03	179	0	0	0	0	179	0	179	C)	0 0	179	0	0	0	0	0	0	179
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	1,169	0	0	0	0	1,169	0	1,169	c)	0 0	1,169	0	0	0	0	0	0	1,169
2 13	Vehicle/Equipment Purchase - 2018	CW S4 03	230	117	0	0	0	347	0	347	C)	0 0	347	0	0	0	0	0	0	347
	Sub-total		1,578	117	0	0	0	1,695	0	1,695	0	1	0 0	1,695	0	0	0	0	0	0	1,695
FLT906864	Clerks - Fleet Replacement																				
2 11	Vehicle/Equipment Purchase - 2016	CW S2 03	4	0	0	0	0	4	0	4	C)	0 0	4	0	0	0	0	0	0	4
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	181	0	0	0	0	181	0	181	C)	0 0	181	0	0	0	0	0	0	181
	Sub-total		185	0	0	0	0	185	0	185	0		0 0	185	0	0	0	0	0	0	185
FLT906865	Toronto Water - Fleet Replacement																				
2 11	Vehicle/Eqipment Purchases - 2016	CW S2 03	1,000	0	0	0	0	1,000	0	1,000	C)	0 0	1,000	0	0	0	0	0	0	1,000
2 12	Vehicle/Equipment Purchase - 2017	CW S2 03	6,503	4,751	0	0	0	11,254	0	11,254	C)	0 0	11,254	0	0	0	0	0	0	11,254
2 13	Vehicle/Equipment Purchase - 2018 - increased cost	CW S3 03	1,936	4,059	0	0	0	5,995	0	5,995	C)	0 0	5,995	0	0	0	0	0	0	5,995
0 23	Vehicle/Equipment Purchase - 2018 Pre-approved	CW S2 03	997	997	0	0	0	1,994	0	1,994	C)	0 0	1,994	0	0	0	0	0	0	1,994
	Sub-total		10,436	9,807	0	0	0	20,243	0	20,243	0	ı	0 0	20,243	0	0	0	0	0	0	20,243
FLT907266	EDCT - Fleet Replacement																				
2 10	Vehicle/Equipment Purchase - 2017	CW S2 03	80	0	0	0	0	80	0	80	c)	0 0	80	0	0	0	0	0	0	80
2 11	Vehicle/Equipment Purchase - 2018	CW S4 03	60	0	0	0	0	60	0	60	C)	0 0	60	0	0	0	0	0	0	60
	Sub-total		140	0	0	0	0	140	0	140	0		0 0	140	0	0	0	0	0	0	140
FLT907268	Toronto Building - Fleet Replacement																				

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Gross Expenditures (\$000's)

Fleet Se	nvisos																					
rieet Se	TVICES				Cur	rent and F	uture Vea	r Cash Flo	w Commitr	nents			Cı	ırrent and Fı	ıtııra Vaar	Cash Flow	Commitm	onte Ein	nancod F	2v		
	<u>oject No.</u> <u>Project Name</u> bProj No. Sub-project Name Toronto Building - Fleet Replacement	Ward S	Stat. Ca	t. 2018	2019	2020	2021	2022	Total	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Endoud			C	apital			Debt Recove	able	Total Financing
2 10	Vehicle/Equipment Purchase - 2017	CW	S2 03	112	0	O	0) 0	112	0	112	C)	0 0	112	0	0	0	0	0	0	112
	Sub-total			112	0	C	0) 0	112	0	112	0)	0 0	112	0	0	0	0	0	0	112
FLT907269	PPF&A - Fleet Replacement																					
0 10	Vehicle/Equipment Purchase - 2017	CW	S2 03	65	0	O	0	0	65	0	65	C)	0 0	65	0	0	0	0	0	0	65
	Sub-total			65	0	0	0) 0	65	0	65	0)	0 0	65	0	0	0	0	0	0	65
FLT907272	Fleet Mgt System & Fuel System Integration	<u>on</u>																				
2 8	Fleet Mgt System & Fuel System Integratio - 2015	on CW	S2 04	1,847	0	C	0	0	1,847	0	1,847	C)	0 0	1,847	0	0	0	0	0	0	1,847
2 11	Fleet Mgt System & Fuel System Integratio - 2018	on CW	S4 04	962	0	C	0	0	962	0	962	C)	0 0	962	0	0	0	0	0	0	962
0 16	Fleet Mgt Sys & Fuel Sys Integration 2016	CW	S2 04	387	0	C	0	0	387	0	387	C)	0 0	387	0	0	0	0	0	0	387
	Sub-total			3,196	0	C	0) 0	3,196	0	3,196	0)	0 0	3,196	0	0	0	0	0	0	3,196
FLT907602	Information & Technology - Fleet Replacen	nent																				
0 10	Vehicle/Equipment Purchase - 2016	CW	S2 03	25	0	0	0	0	25	0	25	C)	0 0	25	0	0	0	0	0	0	25
2 11	Vehicle/Equipment Purchase - 2017	CW	S2 03	15	0	0	0	0	15	0	15	C)	0 0	15	0	0	0	0	0	0	15
0 13	Vehicle/Equipment Purchase - 2018	CW	S4 03	45	0	C	0	0	45	0	45	C)	0 0	45	0	0	0	0	0	0	45
	Sub-total			85	0	C	0) 0	85	0	85	0)	0 0	85	0	0	0	0	0	0	85
FLT907912	Toronto Community Housing Corp Fleet F	Replace																				
1 5	Vehicle/Equipment Purchase - 2017	CW	S2 03	620	0	C	0	0	620	0	620	C)	0 0	620	0	0	0	0	0	0	620
1 6	Vehicle/Equipment Purchase - 2018	CW	S4 03	789	340	O	0	0	1,129	0	1,129	C)	0 0	1,129	0	0	0	0	0	0	1,129
	Sub-total			1,409	340	O	0) 0	1,749	0	1,749	0)	0 0	1,749	0	0	0	0	0	0	1,749
FLT908479	Fleet - Garage Security																					
0 1	Fleet - Garage Security - 2018	CW	S4 01	105	0	0	0	0	105	0	105	c)	0 0	105	0	0	0	0	0	0	105
	Sub-total			105	0	C	0) 0	105	0	105	0)	0 0	105	0	0	0	0	0	0	105
FLT908481	Fleet - Tools & Equipment																					
0 1	Fleet - Tools & Equipment - 2018	CW	S4 03	298	0	0	0	0	298	0	298	C)	0 0	298	0	0	0	0	0	0	298
0 11	Fleet Tools & Equipment - 2017	CW	S2 03	242	0	O	0	0	242	0	242	C)	0 0	242	0	0	0	0	0	0	242
	Sub-total			540	0	C	0) 0	540	0	540	0)	0 0	540	0	0	0	0	0	0	540

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Report Phase 2 - Program 28 Fleet Services Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

			Curre	ent and Fu	uture Year	Cash Flo	w Commitm	ents			Cu	irrent and F	uture Year	Cash Flo	w Comm	itments	Financed	I By	
Sub- Project No. Project Name PrioritySubProj No. Sub-project Name	Ward Stat. Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverab Debt	le Total Financing
FLT908534 Fleet - At-large Purchase 0 1 Fleet - At-large Purchase - 2018	CW S4 04	570	0	0	0	0	570	0	570	() (0 0	570	0	C	,	0 0	0	0 570
Sub-total		570	0	0	0	0	570	0	570	C) (0 0	570	0	O)	0 (0	0 570
Total Program Expenditure		79,010	59,694	15,000	0	0	153,704	0	153,704	C)	0 0	133,548	20,000	C		0 156	6 0	0 153,704

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Report 7Ca

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services		

	(urrent and	Future Ye	ear Cash I	Flow Com	nitments ar	nd Estimate	s		Currer	nt and Futur	e Year Ca	sh Flow C	ommitme	nts and	Estimates	Finance	d By	
<u>Sub- Project No. Project Name</u> Priority SubProj No. Sub-project Name Ward Stat. Cat	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal D Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
Financed By:																			
Reserves (Ind. "XQ" Ref.)	78,854	54,694	0	0	0	133,548	0	133,548	0	0	0	133,548	0	0	(0	0	0	133,548
Reserve Funds (Ind."XR" Ref.)	0	5,000	15,000	0	0	20,000	0	20,000	0	0	0	0	20,000	0	(0	0	0	20,000
Other2 (External)	156	0	0	0	0	156	0	156	0	0	0	0	0	0	(156	0	0	156
Total Program Financing	79,010	59,694	15,000	0	0	153,704	0	153,704	0	0	0	133,548	20,000	0	() 156	0	0	153,704

O-4	Description
S5	S5 New (On-going or Phased Projects)
S4	S4 New - Stand-Alone Project (Current Year Only)
S3	S3 Prior Year - Change of Scope 2018 and\or Future Year Cost\Cashflow)
S2	S2 Prior Year (With 2018 and\or Future Year Cashflow)
Status Code	Description

01 Health and Safety C01 02 Legislated C02 03 04 05 State of Good Repair C03

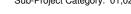
Status Code Description

Service Improvement and Enhancement C04

Growth Related C05 06 07 Reserved Category 1 C06 Reserved Category 2 C07

Appendix 5

2018 Preliminary Capital Budget with Financing Detail





CITY OF TORONTO

Fleet Services **Sub-Project Summary**

Project/F	Financing		2018	1				Financ	ing				
Priority		Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 FLT	C000476 Library - Fleet Replacement												
2	18 Vehicle/Equpiment Purchase - 2016	01/01/2016 12/31/2016	448	0	0	0	292	0	0	0	156	(0 0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	76	0	0	0	76	0	0	0	0	(0 0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2019	414	. 0	0	0	414	0	0	0	0	(0 0
		Project Sub-total:	938	0	0	0	782	0	0	0	156	(0 0
<u>0</u> FLT	000482 Solid Waste - Fleet Replacement												
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	6,000	0	0	0	6,000	0	0	0	0	(0 0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	19,900	0	0	0	19,900	0	0	0	0	(0 0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2019	2,302	0	0	0	2,302	0	0	0	0	(0 0
		Project Sub-total:	28,202	0	0	0	28,202	0	0	0	0	(0 0
0 FLT	000483 Engineering & Construction Serv Fleet Repl	acement											
2	17 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	1	0	0	0	1	0	0	0	0	(0 0
2	18 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	647	0	0	0	647	0	0	0	0	(0 0
2	19 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	173	0	0	0	173	0	0	0	0	(0 0
		Project Sub-total:	821	0	0	0	821	0	0	0	0	(0 0
0 FLT	7000484 Transportation-Fleet Replacement												
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014 12/31/2014	1,000	0	0	0	1,000	0	0	0	0	(0 0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015 12/31/2015	1,500	0	0	0	1,500	0	0	0	0	(0 0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	2,000	0	0	0	2,000	0	0	0	0	(0 0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	1,064	. 0	0	0	1,064	0	0	0	0	(0 0
		Project Sub-total:	5,564	0	0	0	5,564	0	0	0	0	(0
0 FLT	TO00486 TPS-Fleet Replacement												
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	54	. 0	0	0	54	0	0	0	0	(0 0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	3,989	0	0	0	3,989	0	0	0	0	(0 0
		Project Sub-total:	4,043	0	0	0	4,043	0	0	0	0	(0 0
0 FLT	000489 Zoo-Fleet Replacement			İ									
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	264	. 0	0	0	264	0	0	0	0	(0 0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	350	0	0	0	350	0	0	0	0		0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	350	0	0	0	350	0	0	0	0	(0
		Project Sub-total:	964	0	0	0	964	0	0	0	0	(0 0
0 FLT	000491 Exhibition Place - Fleet Replacement												
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	275	0	0	0	275	0	0	0	0	(0 0
	• •	Project Sub-total:	275	0	0	0	275	0	0	0	0	(0 0
		•		1				-					

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CITY OF TORONTO

Fleet Services **Sub-Project Summary**

Droject/Eineneing			2018					Financ	ina				
Project/Financing Priority Project	Project Name	Start Date Completion		Provincial	Federal		Reserves	Reserve	Capital	Other 1	Other 2	Debt	Debt -
, , , , , , , , , , , , , , , , , , , ,		Date		Grants Subsidies	Subsidy	Charges		Funds	From Current				Recoverable
0 FLT000492	Fleet Replacement - Insurance Contingency												
2 18 lns	urance Contingency - 2017	01/01/2017 12/31/2017	192	0	0	0	192	0	0	0	0		0 0
2 19 lns	urance Contingency - 2018	01/01/2018 12/31/2018	150	0	0	0	150	0	0	0	0		0 0
		Project Sub-total:	342	0	0	0	342	0	0	0	0		0 0
0 FLT906593	Arena Boards - Replacement of Ice Resurfacers												
	nicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	3	0	0	0	3	0	0	0	0		0 0
	nicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	108	0	0	0	108	0	0	0	0		0 0
	• •	Project Sub-total:	111	0	0	0	111	0	0	0	0		0 0
0 FLT906865	Toronto Water - Fleet Replacement	•											
	hicle/Equipment Purchase - 2018 Pre-approved	01/01/2017 12/31/2018	997	0	0	0	997	0	0	0	0		0 0
	nicle/Eqipment Purchases - 2016	01/01/2016 12/31/2016		0	0	0	1,000	0	0	0	0		0 0
	nicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	6,503	0	0	0	6,503	0	0	0	0		0 0
	nicle/Equipment Purchase - 2018 - increased cost	01/01/2018 12/31/2019	1,936	0	0	0	1,936	0	0	0	0		0 0
	• •	Project Sub-total:	10,436	0	0	0	10,436	0	0	0	0		0 0
0 FLT907266	EDCT - Fleet Replacement	•											
_	nicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	80	0	0	0	80	0	0	0	0		0 0
	nicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	60	0	0	0	60	0	0	0	0		0 0
		Project Sub-total:	140	0	0	0	140	0	0	0	0		0 0
0 FLT907268	Toronto Building - Fleet Replacement	•											
	nicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	112	0	0	0	112	0	0	0	0		0 0
2 10 Vei	ilide/Equipment Furchase - 2017	Project Sub-total:	112	0	0	0	112	0	0	0	0		0 0
o 51 TooToo	DDEGA EL LO L	Froject Sub-total.	112				112						
	PPF&A - Fleet Replacement												
0 10 Veh	nicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	65	0	0	0	65	0	0	0	0		0 0
		Project Sub-total:	65	0	0	0	65	0	0	0	0		0 0
	Fleet Mgt System & Fuel System Integration												
0 16 Fle	et Mgt Sys & Fuel Sys Integration 2016	01/01/2017 12/31/2017	387	0	0	0	387	0	0	0	0		0 0
	et Mgt System & Fuel System Integration - 2015	01/01/2015 12/31/2015		0	0	0	1,847	0	0	0	0		0 0
2 11 Fle	et Mgt System & Fuel System Integration - 2018	01/01/2018 12/31/2018	962	0	0	0	962	0	0	0	0		0 0
		Project Sub-total:	3,196	0	0	0	3,196	0	0	0	0		0 0
<u>0</u> FLT908479	Fleet - Garage Security												
0 1 Fle	et - Garage Security - 2018	06/10/2017 12/31/2018	105	0	0	0	105	0	0	0	0		0 0
		Project Sub-total:	105	0	0	0	105	0	0	0	0		0 0

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CITY OF TORONTO

Fleet Services **Sub-Project Summary**

inancing		2018					Financ	ina				
	Start Date Completion Date		Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves		Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
908481 Fleet - Tools & Equipment												
1 Fleet - Tools & Equipment - 2018	06/11/2017 12/31/2018	298	0	0	0	298	0	0	0	0	(0
11 Fleet Tools & Equipment - 2017	06/23/2017 12/31/2018	242	0	0	0	242	0	0	0	0	(0
	Project Sub-total:	540	0	0	0	540	0	0	0	0	(0
908534 Fleet - At-large Purchase												
	08/01/2017 08/01/2017	570	0	0	0	570	0	0	0	0	(0
		ł	-				0					
000/78 Parks Forestry & Recreation-Fleet Replacement												
	01/01/2017 12/31/2010	315	0	0	0	315	0	0	0	0	() 0
•				-	•				_			
				-	•		-	•	•	_		
20 Vollidio Equipment Furdidade 2010		·										
200404 Monitoire I Lieuwin a Oberndende Flesh Benlessen	•	0,022 	<u> </u>			0,022						
				_								
• •												
20 Venicle/Equipment Purchase - 2018		ł										
	Project Sub-total:	260	0	0	0	260	0	0	0	0	(0
				0	0		-		0			
				-			_		_			
12 Fuel Site Closure, Upgrade & Replacement - 2018		•										
	Project Sub-total:	756	0	0	0	756	0	0	0	0	(0
906672 Green Fleet Plan												
12 Green Fleet Plan - 2016	01/01/2016 12/31/2016	185	0	0	0	185	0	0	0	0	(0
14 Green Fleet Plan - 2018	01/01/2018 12/31/2018	200	0	0	0	200	0	0	0	0	(0
	Project Sub-total:	385	0	0	0	385	0	0	0	0	(0
906862 Fleet Services - Fleet Replacement												
12 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	284	0	0	0	284	0	0	0	0	(0
13 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	210	0	0	0	210	0	0	0	0	(0
	Project Sub-total:	494	0	0	0	494	0	0	0	0	(0
906863 Facilities Mgmt & Real Estate - Fleet Replacement			İ									
	01/01/2016 12/31/2016	179	0	0	0	179	0	0	0	0	(0
12 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	1,169	0	0	0	1,169	0	0	0	0	(0
	1 Fleet - Tools & Equipment 1 Fleet - Tools & Equipment - 2018 11 Fleet Tools & Equipment - 2017 11 Fleet Tools & Equipment - 2017 12 Fleet - At-large Purchase 1 Fleet - At-large Purchase - 2018 12 PFR-Vehicle/Euipment Purchase - 2017 Increase 19 Vehicle/Equipment Purchase - 2017 20 Vehicle/Equipment Purchase - 2018 13 PFR-Vehicle/Equipment Purchase - 2018 14 Vehicle/Equipment Purchase - 2018 15 Vehicle/Equipment Purchase - 2018 16 Vehicle/Equipment Purchase - 2016 20 Vehicle/Equipment Purchase - 2018 17 Vehicle/Equipment Purchase - 2018 18 Vehicle/Equipment Purchase - 2018 19 Fuel Site Closure, Upgrade & Replacement 10 Fuel Site Closure, Upgrade & Replacement - 2016 11 Fuel Site Closure, Upgrade & Replacement - 2017 12 Fuel Site Closure, Upgrade & Replacement - 2018 18 Vehicle/Equipment Purchase - 2017 13 Vehicle/Equipment Purchase - 2017 13 Vehicle/Equipment Purchase - 2018 19 Vehicle/Equipment Purchase - 2018 18 Vehicle/Equipment Purchase - 2018 19 Vehicle/Equipment Purchase - 2018 19 Vehicle/Equipment Purchase - 2016	Project Project Name	Project Project Name Start Date Completion Cash Flow Date Completion Cash Flow Date Cash Flo	Project Project Name	Project Name	Project Name	Project Project Project Name Start Date D	Project Name		Project Name	Project Name	Project Name Proj

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Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services **Sub-Project Summary**

Project/Financing		2018					Financ	ing				
Priority Project Project Name	Start Date Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1 FLT906863 Facilities Mgmt & Real Estate - Fleet Replacen	<u>nent</u>											
2 13 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2019	230	0	0	0	230	0	0	0	0	0	0
	Project Sub-total:	1,578	0	0	0	1,578	0	0	0	0	0	0
1 FLT906864 Clerks - Fleet Replacement												
2 11 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	4	0	0	0	4	0	0	0	0	0	0
2 12 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	181	0	0	0	181	0	0	0	0	0	0
	Project Sub-total:	185	0	0	0	185	0	0	0	0	0	0
1 FLT907912 Toronto Community Housing Corp Fleet Rep	acement											
1 5 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	620	0	0	0	620	0	0	0	0	0	0
1 6 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2019	789	0	0	0	789	0	0	0	0	0	0
	Project Sub-total:	1,409	0	0	0	1,409	0	0	0	0	0	0
2 FLT000475 Public Health - Fleet Replacement												
2 18 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	6	0	0	0	6	0	0	0	0	0	0
2 20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	31	0	0	0	31	0	0	0	0	0	0
	Project Sub-total:	37	0	0	0	37	0	0	0	0	0	0
2 FLT000479 Purchasing & Materials Mgmt- Fleet Replacem	ent											
2 19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	107	0	0	0	107	0	0	0	0	0	0
2 20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	70	0	0	0	70	0	0	0	0	0	0
	Project Sub-total:	177	0	0	0	177	0	0	0	0	0	0
2 FLT000487 Fire-Fleet Replacement												
2 19 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	97	0	0	0	97	0	0	0	0	0	0
2 20 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	7,203	0	0	0	7,203	0	0	0	0	0	0
	Project Sub-total:	7,300	0	0	0	7,300	0	0	0	0	0	0
2 FLT907602 Information & Technology - Fleet Replacement												
0 10 Vehicle/Equipment Purchase - 2016	01/01/2016 12/31/2016	25	0	0	0	25	0	0	0	0	0	0
0 13 Vehicle/Equipment Purchase - 2018	01/01/2018 12/31/2018	45	0	0	0	45	0	0	0	0	0	0
2 11 Vehicle/Equipment Purchase - 2017	01/01/2017 12/31/2017	15	0	0	0	15	0	0	0	0	0	0
	Project Sub-total:	85	0	0	0	85	0	0	0	0	0	0
Program Total:		79,010	0	0	0	78,854	0	0	0	156	0	0

Status Code Description

S2 Prior Year (With 2018 and\or Future Year Cashflow)
S3 Prior Year - Change of Scope 2018 and\or Future Year Cost\Cashflow)

Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific (\$000s)

								Contrib	outions / (Witl	ndrawals)				
														2018 - 2027
														Total
			Projected											Contributions
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	/
Reserve / Reserve F	Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	XQ1101	Beginning Balance	253	239	313	418	492	531	569	494	418	492	565	239
		(Withdrawals)												
		Public Health - Fleet												
		Replacement	(70)	(31)	-	(32)	(67)	(67)	(181)	(181)	(32)	(32)	(32)	(653)
		Total Withdrawals	(70)	(31)	-	(32)	(67)	(67)	(181)	(181)	(32)	(32)	(32)	(653)
		Contributions												
		Vehicle Reserve	55	105	105	105	105	105	105	105	105	105	105	1,053
		Total Contributions	55	105	105	105	105	105	105	105	105	105	105	1,053
Total Reserve Fund I	Balance at \	rear-End	239	313	418	492	531	569	494	418	492	565	639	639

								Contrib	utions / (Wit	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve	Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1700	Beginning Balance	694	836	382	344	440	172	365	552	609	596	224	836
		(Withdrawals)												
		Library - Fleet Replacement	(200)	(796)	(380)	(247)	(610)	(149)	(155)	(285)	(355)	(714)	(899)	(4,589)
		Total Withdrawals	(200)	(796)	(380)	(247)	(610)	(149)	(155)	(285)	(355)	(714)	(899)	(4,589)
		Contributions												
		Vehicle Reserve	342	342	342	342	342	342	342	342	342	342	342	3,420
		Total Contributions	342	342	342	342	342	342	342	342	342	342	342	3,420
Total Reserve Fund	Balance at \	/ear-End	836	382	344	440	172	365	552	609	596	224	(333)	(333)

								Contrib	utions / (Witl	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fi	und Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1201	Beginning Balance	8,553	11,729	8,001	8,508	4,469	(567)	(5,466)	(11,110)	(16,178)	(21,124)	(28,773)	11,729
		(Withdrawals)												
		Parks, Forestry & Recreation -												
		Fleet Replacement	(3,017)	(9,922)	(5,686)	(10,233)	(11,230)	(11,093)	(11,838)	(11,261)	(11,140)	(13,842)	(11,314)	(107,559)
		Total Withdrawals	(3,017)	(9,922)	(5,686)	(10,233)	(11,230)	(11,093)	(11,838)	(11,261)	(11,140)	(13,842)	(11,314)	(107,559)
		Contributions												
		Vehicle Reserve	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	61,937
		Total Contributions	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	61,937
Total Reserve Fund B	Balance at \	/ear-End	11,729	8,001	8,508	4,469	(567)	(5,466)	(11,110)	(16,178)	(21,124)	(28,773)	(33,893)	(33,893)

								Contril	outions / (Wit	hdrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fund	d Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve X	Q1204	Beginning Balance	376	427	301	231	278	297	348	398	449	483	392	427
		(Withdrawals)												
		Purchasing & Materials Mgmt -												
		Fleet Replacement	-	(177)	(120)	(4)	(32)	-	-	-	(17)	(141)	(215)	(705)
		Total Withdrawals	-	(177)	(120)	(4)	(32)	-	-	-	(17)	(141)	(215)	(705)
		Contributions												
		Vehicle Reserve	51	51	51	51	51	51	51	51	51	51	51	506
		Total Contributions	51	51	51	51	51	51	51	51	51	51	51	506
Total Reserve Fund Bala	ance at Y	/ear-End	427	301	231	278	297	348	398	449	483	392	228	228

								Contrib	outions / (Wit	hdrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve F	und Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1202	Beginning Balance	1,465	1,185	1,366	1,807	1,074	706	661	570	331	637	(58)	1,185
		(Withdrawals)												
		Municipal Licensing &												
		Standards - Fleet Replacement	(713)	(260)	-	(1,174)	(809)	(487)	(532)	(680)	(135)	(1,136)	-	(5,213)
		Total Withdrawals	(713)	(260)	-	(1,174)	(809)	(487)	(532)	(680)	(135)	(1,136)	-	(5,213)
		Contributions												
		Vehicle Reserve	433	441	441	441	441	441	441	441	441	441	441	4,412
		Total Contributions	433	441	441	441	441	441	441	441	441	441	441	4,412
Total Reserve Fund E	Balance at \	/ear-End	1,185	1,366	1,807	1,074	706	661	570	331	637	(58)	384	384

								Contrib	utions / (With	ndrawals)				
Reserve / Reserve F		Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve		Beginning Balance (Withdrawals)	23,593	21,029	6,600	(6,026)	(3,307)	(6,693)	(17,011)	(23,134)	(38,581)	(44,164)	(41,987)	21,029
		Solid Waste - Fleet Management	(16,336)	(28,202)	(26,398)	(11,054)	(17,159)	(24,091)	(19,896)	(29,219)	(19,356)	(11,595)	(21,681)	(208,649)
		Total Withdrawals	(16,336)	(28,202)	(26,398)	(11,054)	(17,159)	(24,091)	(19,896)	(29,219)	(19,356)	(11,595)	(21,681)	(208,649)
		Contributions Vehicle Reserve	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	137,725
		Total Contributions	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	137,725
Total Reserve Fund B	Balance at \	/ear-End	21,029	6,600	(6,026)	(3,307)	(6,693)	(17,011)	(23,134)	(38,581)	(44,164)	(41,987)	(49,895)	(49,895)

								Contrib	utions / (Witl	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve F	Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	1
Vehicle Reserve	XQ1016	Beginning Balance	1,596	1,086	776	962	492	438	569	535	400	279	313	1,086
		(Withdrawals)												
		Engineering and Construction												
		Services - Fleet Replacement	(696)	(495)	-	(656)	(240)	(55)	(220)	(320)	(307)	(152)	(113)	(2,556)
		Total Withdrawals	(696)	(495)	-	(656)	(240)	(55)	(220)	(320)	(307)	(152)	(113)	(2,556)
		Contributions												
		Vehicle Reserve	186	186	186	186	186	186	186	186	186	186	186	1,857
		Total Contributions	186	186	186	186	186	186	186	186	186	186	186	1,857
Total Reserve Fund I	Balance at \	/ear-End	1,086	776	962	492	438	569	535	400	279	313	387	387

								Contrib	utions / (With	ndrawals)				
Reserve / Reserve I		Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve	XQ1015	Beginning Balance	9,794	11,791	9,703	(3,032)	(24,126)	(25,077)	(27,763)	(35,512)	(36,741)	(48,902)	(56,154)	11,791
		(Withdrawals)												
		Transportation Services - Fleet												
		Replacement	(153)	(5,489)	(16,136)	(24,494)	(4,351)	(6,087)	(11,150)	(4,629)	(15,562)	(10,652)	(6,584)	(105,134)
		Total Withdrawals	(153)	(5,489)	(16,136)	(24,494)	(4,351)	(6,087)	(11,150)	(4,629)	(15,562)	(10,652)	(6,584)	(105,134)
		Contributions												
		Vehicle Reserve	2,151	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	34,006
		Total Contributions	2,151	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	34,006
Total Reserve Fund	Balance at \	/ear-End	11,791	9,703	(3,032)	(24,126)	(25,077)	(27,763)	(35,512)	(36,741)	(48,902)	(56,154)	(59,337)	(59,337)

								Contrib	utions / (Witl	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve F	und Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1018	Beginning Balance	1,808	1,688	3,541	4,923	6,181	7,297	6,899	6,516	5,860	5,302	4,644	1,688
		(Withdrawals)												
		Emergency Medical Services -												
		Fleet Replacement	(4,680)	(3,989)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(6,500)	(6,600)	(56,222)
		Total Withdrawals	(4,680)	(3,989)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(6,500)	(6,600)	(56,222)
		Contributions												
		Vehicle Reserve	4,560	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	58,420
		Total Contributions	4,560	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	58,420
Total Reserve Fund E	Balance at \	/ear-End	1,688	3,541	4,923	6,181	7,297	6,899	6,516	5,860	5,302	4,644	3,886	3,886

							Contrib	outions / (Witl	ndrawals)				
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve XQ1017 &													
XQ1020	Beginning Balance	5,337	3,695	5,042	6,379	7,716	9,053	10,390	11,727	13,064	14,401	15,738	3,695
	(Withdrawals)												
	Fire Services - Fleet												
	Replacement	(2,864)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(72,030)
	Total Withdrawals	(2,864)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(72,030)
	Contributions												
	Vehicle Reserve	1,222	8,550	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	85,410
	Total Contributions	1,222	8,550	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	85,410
Total Reserve Fund Balance at Y	/ear-End	3,695	5,042	6,379	7,716	9,053	10,390	11,727	13,064	14,401	15,738	17,075	17,075

								Contrib	utions / (Witl	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve I	Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1703													
		Beginning Balance	956	589	572	555	538	521	504	487	470	453	436	589
		(Withdrawals)												
		Zoo - Fleet Replacement	(700)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
		Total Withdrawals	(700)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
		Contributions												
		Vehicle Reserve	333	333	333	333	333	333	333	333	333	333	333	3,330
		Total Contributions	333	333	333	333	333	333	333	333	333	333	333	3,330
Total Reserve Fund	Balance at \	/ear-End	589	572	555	538	521	504	487	470	453	436	419	419

							Contrib	outions / (Wit	hdrawals)				
													2018 - 2027
		Projected											Total
	Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fund Na	ne Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve XQ17	02												
	Beginning Balance	405	405	480	230	(20)	(419)	(742)	(989)	(1,033)	(1,206)	(2,006)	405
	(Withdrawals)												
	Exhibition Place - Fleet												
	Replacement	-	(275)	(600)	(600)	(749)	(674)	(597)	(395)	(523)	(1,150)	(500)	(6,061)
	Total Withdrawals	-	(275)	(600)	(600)	(749)	(674)	(597)	(395)	(523)	(1,150)	(500)	(6,061)
	Contributions												
	Vehicle Reserve	-	350	350	350	350	350	350	350	350	350	350	3,500
	Total Contributions	-	350	350	350	350	350	350	350	350	350	350	3,500
Total Reserve Fund Balance	at Year-End	405	480	230	(20)	(419)	(742)	(989)	(1,033)	(1,206)	(2,006)	(2,156)	(2,156)

								Contrib	outions / (Wit	hdrawals)				
Reserve / Reserve Fun		Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve >	XQ1705													
		Beginning Balance	267	267	258	248	221	10	(2)	41	22		(93)	267
		(Withdrawals)												
		Arena Boards Vehicles - Fleet												
		Replacement	(95)	(108)	(110)	(130)	(314)	(115)	(60)	(122)	(126)	(196)	(136)	(1,417)
	ŀ	Total Withdrawals	(95)	(108)	(110)	(130)	(314)	(115)	(60)	(122)	(126)	(196)	(136)	(1,417)
		Contributions	, ,	, ,	, ,	, , , ,	, ,	, ,	(,	` ,	, ,,	,,	, , , ,	` ' '
		Vehicle Reserve	95	99	100	103	103	103	103	103	103	103	103	1,023
	Į.													
		Total Contributions	95	99	100	103	103	103	103	103	103	103	103	1,023
Total Reserve Fund Bal	lance at Y	ear-End	267	258	248	221	10	(2)	41	22	(1)	(93)	(126)	(127)

							Contrib	outions / (Wit	ndrawals)				
	Project / SubProject Name and	Projected Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2027 Total Contributions
Reserve / Reserve Fund	Name Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve XQ	Beginning Balance (Withdrawals) Fleet Services - Fleet Replacement	813	573 (494)	79	79 (319)	(240)	(646) (290)		(1,226)	(1,516)			
	Total Withdrawals	(240)	(494)	-	(319)	(406)	(290)	(290)	(290)	(290)	(435)	(290)	(3,104)
	Contributions Vehicle Reserve	-	-										-
	Total Contributions	-	-	-	-	-	-	-	-		-	-	-
Total Reserve Fund Balar	nce at Year-End	573	79	79	(240)	(646)	(936)	(1,226)	(1,516)	(1,806)	(2,241)	(2,531)	(2,531)

								Contrib	outions / (Wit	ndrawals)				
Reserve / Reserve I		Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve	XQ1502	Beginning Balance (Withdrawals)	2,507	2,057	903	931	(445)	(1,247)	(1,994)	(2,288)	(2,214)	(2,112)	(2,196)	2,057
		Facilities and Real Estate - Fleet Replacement	(746)	(1,300)	(117)	(1,522)	(947)	(893)	(439)	(71)	(44)	(229)	(2,075)	(7,639)
		Total Withdrawals	(746)	(1,300)	(117)	(1,522)	(947)	(893)	(439)	(71)	(44)	(229)	(2,075)	(7,639)
		Contributions Vehicle Reserve	296	146	146	146	146	146	146	146	146	146	146	1,457
		Total Contributions	296	146	146	146	146	146	146	146	146	146	146	1,457

								Contrib	outions / (Wit	hdrawals)				
		Project / SubProject Name and	Projected Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2027 Total Contributions
Reserve / Reserve Fund			Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
	(Q1504	Beginning Balance (Withdrawals) Clerk's - Fleet Replacement	438	97	103	110	116	122	128	134	140	106	72 (31)	97
	Ī	Total Withdrawals Contributions Vehicle Reserve	(352) 11	- 6	- 6	- 6	- 6	- 6	- 6	- 6	(40)	(40)	(31)	(112)
Total Reserve Fund Bala		Total Contributions ear-End	11 97	6 103	6 110	6 116	6 122	6 128	6 134	6 140	6 106	6 72	6 47	61 47

								Contrib	utions / (Witl	ndrawals)				
														2018 - 2027
			Projected											Total
		Project / SubProject Name and		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fu	und Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve	XQ1012													
		Beginning Balance	11,713	13,815	9,168	5,150	(6,522)	(17,146)	(19,689)	(22,416)	(23,361)	(22,524)	(23,332)	13,815
		(Withdrawals)												
		Toronto Water Services - Fleet												
		Replacement	(3,774)	(10,436)	(9,807)	(17,462)	(16,413)	(8,333)	(8,516)	(6,734)	(4,952)	(6,597)	(13,677)	(102,927)
		Total Withdrawals	(3,774)	(10,436)	(9,807)	(17,462)	(16,413)	(8,333)	(8,516)	(6,734)	(4,952)	(6,597)	(13,677)	(102,927)
		Contributions												
		Vehicle Reserve	5,876	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	57,893
		Total Contributions	5,876	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	57,893
Total Reserve Fund B	alance at \	/ear-End	13,815	9,168	5,150	(6,522)	(17,146)	(19,689)	(22,416)	(23,361)	(22,524)	(23,332)	(31,220)	(31,220)

								Contrib	outions / (Wit	hdrawals)				
		Project / SubProject Name and		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2027 Total Contributions
Reserve / Reserve F		Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve		Beginning Balance (Withdrawals) EDCT - Fleet Replacement	242	184	145	166	187	180	153	154	175	196 (50)	168	184 (257)
		Total Withdrawals	(80)	(60)	-	-	(29)	(49)	(20)	-	-	(50)	(50)	(257)
		Contributions Vehicle Reserve	21	21	21	21	21	21	21	21	21	21	21	212
		Total Contributions	21	21	21	21	21	21	21	21	21	21	21	212
Total Reserve Fund I	Balance at \	ear-End	184	145	166	187	180	153	154	175	196	168	139	139

								Contrib	outions / (Witl	ndrawals)				
Reserve / Reserve Fun		Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve	XQ1301													
		Beginning Balance	675	511	585	659	620	695	679	663	715	716	738	511
		(Withdrawals)												
		Toronto Building - Fleet												
		Replacement	(214)	-	-	(113)	-	(90)	(90)	(22)	(74)	(52)	(113)	(554)
		Total Withdrawals	(214)	-	-	(113)	-	(90)	(90)	(22)	(74)	(52)	(113)	(554)
		Contributions												
		Vehicle Reserve	49	74	74	74	74	74	74	74	74	74	74	743
		Total Contributions	49	74	74	74	74	74	74	74	74	74	74	743
Total Reserve Fund Bal	lance at \	'ear-End	511	585	659	620	695	679	663	715	716	738	699	699

							Contrib	outions / (Wit	hdrawals)				
Reserve / Reserve	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve	Beginning Balance (Withdrawals)	616	616	637	659	644	609	630	652	674	674	675	616
	PPF&A - Fleet Replacement	-		-	(37)	(57)		=		(21)	(21)	(31)	(166)
	Total Withdrawals	-		-	(37)	(57)	-	-	-	(21)	(21)	(31)	(166)
	Contributions Vehicle Reserve	-	22	22	22	22	22	22	22	22	22	22	217
	Total Contributions	-	22	22	22	22	22	22	22	22	22	22	217

					Contributions / (Withdrawals)										
														2018 - 2027	
			Projected											Total	
		Project / SubProject Name and		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions	
Reserve / Reserve Fund	Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/	
Vehicle Reserve XC	Q1100														
		Beginning Balance	128	136	145	153	162	170	179	187	164	93	55	136	
		(Withdrawals)													
	I	Shelter, Support & Housing													
		Admin - Fleet Replacement	-	-	-	-	-	-	-	(32)	(79)	(47)	-	(158)	
		Total Withdrawals	-	-	-					(32)	(79)	(47)	-	(158)	
		Contributions													
		Vehicle Reserve	9	9	9	9	9	9	9	9	9	9	9	86	
	L														
		Total Contributions	9	9	9	9	9	9	9	9	9	9	9	86	
Total Reserve Fund Balance at Year-End 136		136	145	153	162	170	179	187	164	93	55	63	63		

				Contributions / (Withdrawals)										
		Don't start											2018 - 2027 Total	
	Project / SubProject Name and	Projected Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions	
Reserve / Reserve Fund		Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/	
	Q1505	Dec 31, 2017	buuget	Fiaii	FIGII	Fiaii	Fiaii	Fidii	Fiaii	FIGII	Fidii	FIGII	/	
venicie neserve X	Beginning Balance	57	87	123	158	194	194	194	194	194	194	194	87	
	(Withdrawals)													
	Human Resources - Fleet													
	Replacement	-	-	-	-	-	-	-	-	-	-	-	-	
	Total Withdrawals	-	-	-	5	-	-	-	-	5	-	-	-	
	Contributions													
	Vehicle Reserve	31	36	36	36	-	-	-	-	-	-	-	107	
	Total Contributions	31	36	36	36	-	-	-	-	-	-	-	107	
Total Reserve Fund Bala	ance at Year-End	87	123	158	194	194	194	194	194	194	194	194	194	

							Contril	outions / (Wit	ndrawals)				
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions
Vehicle Reserve XQ1509	Beginning Balance (Withdrawals) Information & Technology - Fleet Replacement	82	53	18	28	38	48	59	69	79	89	99	53
	Total Withdrawals Contributions	(40)	(45)		-	-	-	-	-	-	-	-	(45)
Total Reserve Fund Balance at	Vehicle Reserve Total Contributions Year-End	10 10 53	10 10 18	10 10 28	10 10 38	10 10 48	10 10 59	10 10 69	10 10 79	10 10 89	10 10 99	10 10 110	102 102 110

				Contributions / (Withdrawals)										
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total Contributions	
Vehicle Reserve XQ1707	Beginning Balance (Withdrawals) Toronto Community Housing	705	1,433	1,131	1,891	1,539	2,421	2,992	3,315	3,722	4,030	4,104	1,433	
	Corp Fleet Replacement	(72)	(1,402)	(340)	(1,452)	(218)	(529)	(777)	(693)	(792)	(1,027)	(2,028)	(9,257)	
	Total Withdrawals	(72)	(1,402)	(340)	(1,452)	(218)	(529)	(777)	(693)	(792)	(1,027)	(2,028)	(9,257)	
	Contributions Vehicle Reserve	800	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	11,000	
	Total Contributions	800	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	11,000	
Total Reserve Fund Balance at	Year-End	1,433	1,131	1,891	1,539	2,421	2,992	3,315	3,722	4,030	4,104	3,175	3,175	

							Contrib	outions / (Witl	hdrawals)				
		Projected											2018 - 2027 Total
	Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle & Equipment Reserve -	Beginning Balance												
XQ0003		6,813	4,652	3,167	4,501	5,400	6,244	7,228	8,212	9,196	10,180	10,990	4,652
	(Withdrawals)												
	Green Fleet Plan	(335)	(200)	-	(215)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,600)
	Fuel Sites Closures and												
	Upgrades	(481)	(700)	-	(220)	(280)	(200)	(200)	(200)	(200)	(300)	(200)	(2,500)
	Fleet Management System and												
	Fuel System Integration	(3,133)	(1,349)	-	-	-	-	-	-	-	-	-	(1,349)
	Fleet - At-large Purchase		(570)	-	-		-	-	-	-	-	-	
	Total Withdrawals	(3,948)	(2,819)	-	(435)	(490)	(350)	(350)	(350)	(350)	(525)	(350)	(5,449)
	Contributions												
	Vehicle Reserve	1,787	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	13,341
	Total Contributions	1,787	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	13,341
Total Reserve Fund Balance at Y	Year-End	4,652	3,167	4,501	5,400	6,244	7,228	8,212	9,196	10,180	10,990	11,974	12,544

							Contrib	utions / (Wit	hdrawals)				
													2018 - 2027
		Projected											Total
	Project / SubProject Name and	Balance as at	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Contributions
Reserve / Reserve Fund Name	Number	Dec 31, 2017 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	/
Vehicle Reserve - Insurance													
XQ1601	Beginning Balance	4,319	4,299	4,274	4,398	4,357	4,271	4,245	4,219	4,193	4,167	4,066	4,299
	(Withdrawals)												
	Fleet Replacement - Insurance												
	Contingency	(320)	(150)	-	(165)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,500)
	Total Withdrawals	(320)	(150)	-	(165)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,500)
	Contributions												
	Vehicle Reserve	300	124	124	124	124	124	124	124	124	124	124	1,240
1													
	Total Contributions	300	124	124	124	124	124	124	124	124	124	124	1,240
Total Reserve Fund Balance at Y	/ear-End	4,299	4,274	4,398	4,357	4,271	4,245	4,219	4,193	4,167	4,066	4,040	4,040

^{*} Based on the 2017 Q3 Variance Report