

Toronto 2018 BUDGET



CAPITAL BUDGET NOTES



Fleet Services

2018 – 2027 CAPITAL BUDGET AND PLAN OVERVIEW

Fleet Services provides range of services, from acquisition to maintenance and disposal, for a diverse fleet of over 5,500 vehicles and equipment. Fleet Services also oversees 23 City-owned fuel sites and the associated fueling of over 7,100 assets, trains City vehicle and equipment operators and manages and monitors approximately 11,000 associated operator permits to ensure safe vehicle & equipment operation.

The 10-Year Preliminary Capital Plan of \$709.080 million provides funding for the replacement of vehicles and equipment, utilized by City Programs and Agencies, excluding Toronto Police Service Board and Toronto Transit Commission. Fire Services, Toronto Paramedic Services and Toronto Zoo are part of the Fleet Services' Capital Plan but these Programs and Agencies manage their own fleet replacements. The 10-Year Preliminary Capital Plan also includes funding for the Consolidated Green Fleet Plan, Fuel Site closures and the Fuel Management System projects.

The 2018 - 2027 Preliminary Capital Plan is primarily funded from Program/Agency-specific Vehicle and Equipment Replacement Reserves to which annual contributions are made by respective Programs and Agencies through their Operating Budget.

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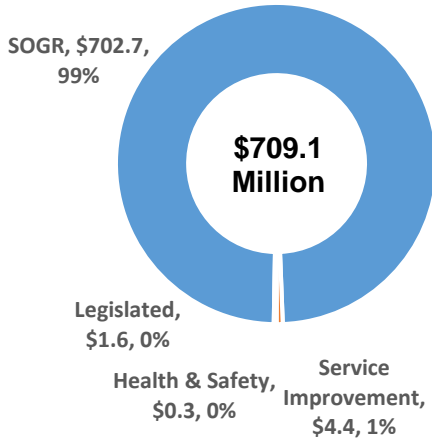
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CAPITAL SPENDING AND FINANCING

2018 - 2027 Preliminary Capital Budget and Plan By Project Category

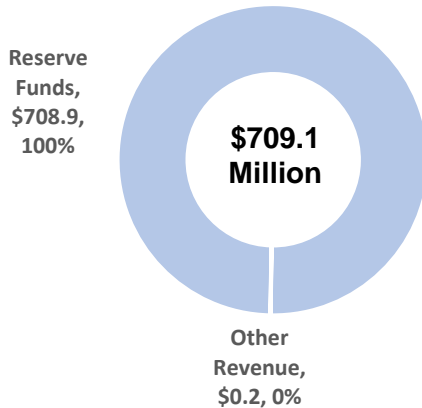


Where the money goes:

The 2018 - 2027 Preliminary Capital Budget and Plan totalling \$709.080 million provides funding for:

- Health and Safety projects of \$0.315 million for Fleet Garage Security;
- Legislated projects that represent \$1.600 million for the *Consolidated Green Fleet Plan*;
- Service Improvement projects that total \$4.419 million including *Fuel Site Closures*, *Fleet Management System integration with the Fuel Management System*, and *Fleet At-large Purchases*; and
- State of Good Repair (SOGR) projects of \$702.746 million to replace existing vehicles and equipment.

By Funding Source



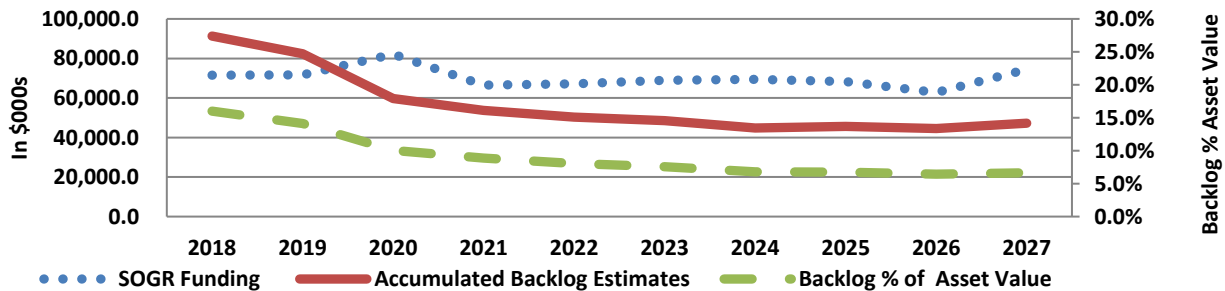
Where the money comes from:

The 10-Year Preliminary Capital Plan is funded by two major sources:

- Vehicle and Equipment Replacement Reserves will provide \$708.924 million of the required cash flow funding.
- Other Revenues consisting of Library Foundation donations for the replacement of Bookmobiles will provide \$0.156 million of the required cash flow.

State of Good Repair Backlog

The 10-Year Preliminary Capital Plan includes cash flow funding of \$702.746 million for State of Good Repair to address the City's fleet replacement backlog. The SOGR backlog as a % of asset replacement value will decrease from 16.0% in 2018 to 6.6% in 2027 based on planned investment.



OUR KEY ISSUES & PRIORITY ACTIONS

- **Capacity to Spend and Readiness to Proceed**
play a vital role when analyzing the Program's spending rate which has averaged 67.2% with noticeable improvement in the last 3 years.
 - ✓ Projects included in the 10-Year Preliminary Capital Plan have been reviewed and reprioritized and cash flows have been amended after taking vehicle delivery plans into consideration.

- **SOGR Backlog and Financial Management –**
Ensuring the City's fleet SOGR backlog is reviewed and updated; Vehicle and Equipment Replacement Reserves are adequate for the timely replacement of vehicles; and managing the associated impact of maintaining assets which are past optimum life.

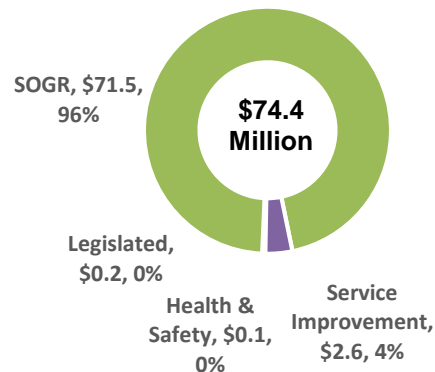


2018 CAPITAL BUDGET HIGHLIGHTS

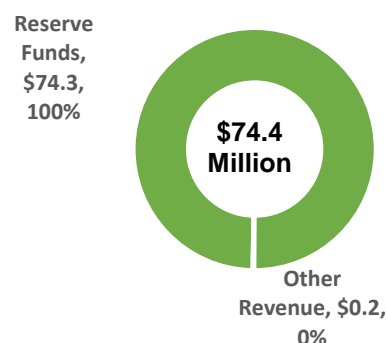
The 2018 Preliminary Capital Budget for Fleet Services of \$74.406 million, excluding carry forward funding, will:

- Provide Health and Safety for Fleet Garage Security (\$0.105 million).
- Continue the *Consolidated Green Fleet Plan* (\$0.200 million);
- Contribute to the state of good repair of the City's fleet through the replacement of vehicles (\$71.482 million), for the programs including but not limited to the following: Solid Waste (\$28.202 million), Toronto Water (\$10.436 million), Parks, Forestry & Recreation (\$9.922 million), Fire Services (\$7.203 million), and Transportation (\$5.489 million); and
- Continue fleet service improvements through enablement of projects (\$2.619 million) including the *Fleet Management System and Fuel System Integration* project (\$1.349 million), *City Fuel Site Closures* and upgrades (\$0.700 million), and *Fleet At-large Purchase* (\$0.570 million).

2018 Preliminary Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2018 Preliminary Capital Budget as presented in these notes requires that:

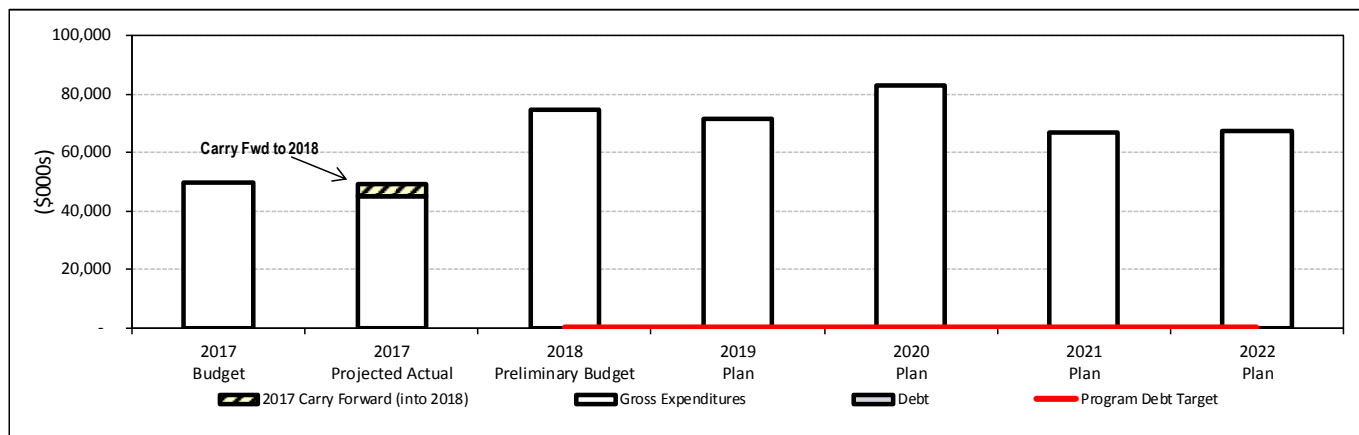
1. City Council approve the 2018 Preliminary Capital Budget for Fleet Services with a total project cost of \$70.802 million, and 2018 cash flow of \$79.010 million and future year commitments of \$74.694 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 28 new / change in scope sub-projects with a 2018 total project cost of \$70.802 million that require cash flow of \$23.925 million in 2018 and future year cash flow commitments of \$31.877 million for 2019 and \$15.000 million for 2020;
 - ii. 24 previously approved sub-projects with a 2018 cash flow of \$50.481 million; and future year cash flow commitments of \$27.817 million for 2019.
 - b) 2017 approved cash flow for 26 previously approved sub-projects with carry forward funding from 2017 into 2018 totalling \$4.604 million.
2. City Council approve the 2019 - 2027 Preliminary Capital Plan for Fleet Services totalling \$559.980 million in project estimates, comprised of \$12.013 million in 2019; \$67.676 million for 2020; \$67.066 million for 2021; \$67.576 million for 2022; \$69.327 million for 2023; \$69.738 million for 2024; \$68.551 million for 2025; \$63.291 million for 2026; and \$74.742 million in 2027.
3. The 2018 Capital Budget for Fleet Service be adjusted to agree with Programs' 2018 budgeted contributions to the vehicle reserves to reflect any changes to the contributions that may occur during the 2018 Operating Budget process, and the funding availability of the programs' vehicle reserve account.
4. Fleet Services and Financial Planning continue their work in 2018, for the 2019 Budget process, on the 3-point action plan which was approved in the 2015 Budget process, to address the State of Good Repair (SOGR) backlog for key City Divisions including Parks, Forestry and Recreation, Transportation and Toronto Water, through the review of the current inventory, replacement lifecycles, adequacy of vehicle replacement reserves and necessary contributions aligned with the annual cash flow funding and delivery plans.



Part 1:

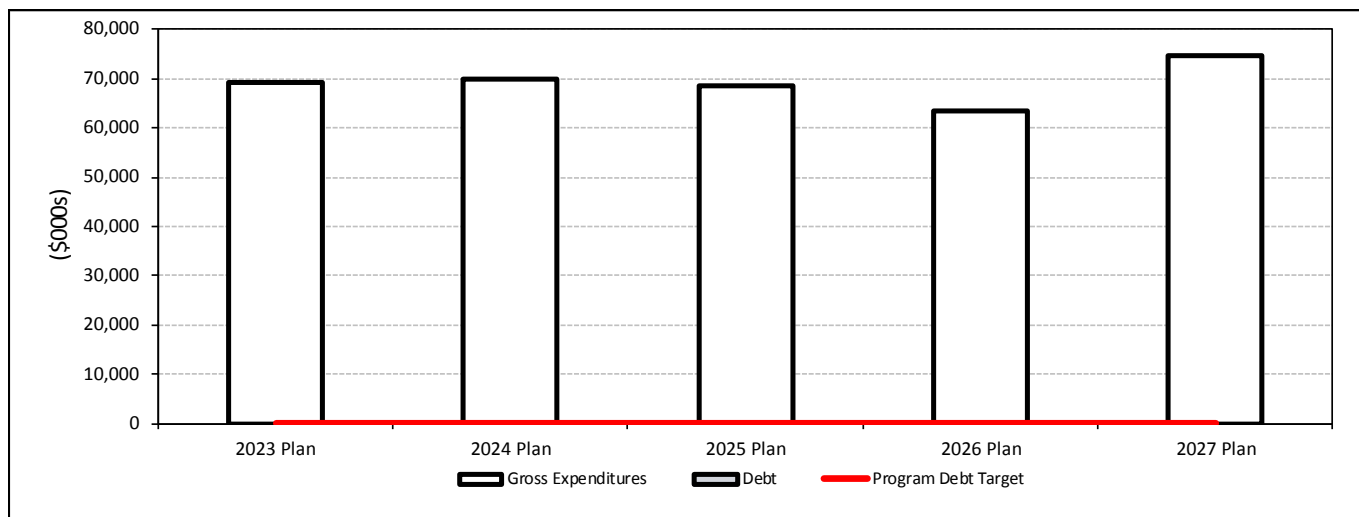
10-Year Preliminary Capital Plan

**Table 1a
10-Year Capital Plan
2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan**



	2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan								5-Year Total Percent
	2017		2018	2019	2020	2021	2022	2018 - 2022	
	Budget	Projected Actual							
Gross Expenditures:									
2017 Capital Budget & Approved FY Commitments	49,853	44,833	35,289	24,696				59,985	16.5%
Changes to Approved FY Commitments			15,192	3,121				18,313	5.0%
2018 New/Change in Scope and Future Year Commitments			23,925	31,877	15,000			70,802	19.5%
2019 - 2022 Capital Plan Estimates				12,013	67,676	67,066	67,576	214,331	59.0%
2-Year Carry Forward for Reapproval								-	
1-Year Carry Forward to 2018		4,604							
Total Gross Annual Expenditures & Plan	49,853	49,437	74,406	71,707	82,676	67,066	67,576	363,431	100.0%
Program Debt Target									
Financing:									
Debt									
Reserves/Reserve Funds	49,628	44,833	74,250	71,707	82,675	67,066	67,577	363,275	100.0%
Development Charges									
Provincial/Federal									
Debt Recoverable									
Other Revenue	225		156					156	0.0%
Total Financing	49,853	44,833	74,406	71,707	82,675	67,066	67,577	363,431	100.0%
By Project Category:									
Health & Safety			105	-	116	95	-	315	0.1%
Legislated	100	150	200	-	215	210	150	775	0.2%
SOGR	46,603	43,714	71,482	71,707	82,125	66,482	67,226	359,022	98.8%
Service Improvement	3,150	969	2,619	-	220	280	200	3,319	0.9%
Growth Related									
Total by Project Category	49,853	44,833	74,406	71,707	82,676	67,066	67,576	363,431	100.0%
Asset Value (\$) at year-end		548,769	570,720	582,284	594,027	605,159	624,044	624,044	
Yearly SOGR Backlog Estimate (not addressed by current plan)			(10,750)	(8,960)	(22,644)	(6,035)	(3,409)	(51,798)	
Accumulated Backlog Estimate (end of year)		102,057	91,307	82,347	59,703	53,668	50,259	50,259	
Backlog: Percentage of Asset Value (%)		18.6%	16.0%	14.1%	10.1%	8.9%	8.1%		
Debt Service Costs								0	
Operating Impact on Program Costs			-	-	-	-	-	-	
New Positions									

Table 1b
10-Year Capital Plan
2023 - 2027 Preliminary Capital Plan



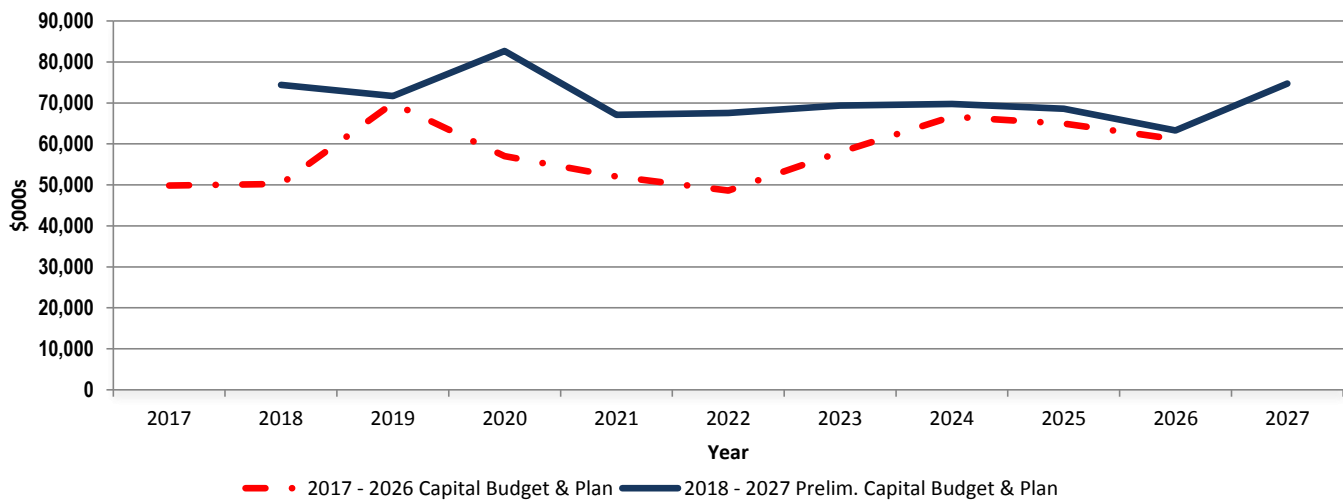
	2023 - 2027 Preliminary Capital Plan						10-Year Total Percent
	2023	2024	2025	2026	2027	2018 - 2027	
Gross Expenditures:							
2017 Capital Budget & Approved FY Commitments						59,985	8.5%
Changes to Approved FY Commitments						18,313	2.6%
2018 New/Change in Scope and Future Year Commitments						70,802	10.0%
2023 - 2027 Capital Plan Estimates	69,327	69,738	68,551	63,291	74,742	559,980	79.0%
2-Year Carry Forward for Reapproval						-	
Total Gross Annual Expenditures & Plan	69,327	69,738	68,551	63,291	74,742	709,080	100.0%
Program Debt Target							
Financing:							
Debt							
Reserves/Reserve Funds	69,327	69,738	68,551	63,291	74,742	708,924	100.0%
Development Charges						-	
Provincial/Federal						-	
Debt Recoverable						-	
Other Revenue						156	0.0%
Total Financing	69,327	69,738	68,551	63,291	74,742	709,080	100.0%
By Project Category:							
Health & Safety	-	-	-	-	-	315	0.0%
Legislated	150	150	150	225	150	1,600	0.2%
SOGR	68,977	69,388	68,201	62,766	74,392	702,746	99.1%
Service Improvement	200	200	200	300	200	4,419	0.6%
Growth Related						-	
Total by Project Category	69,327	69,738	68,551	63,291	74,742	709,080	100.0%
Asset Value(\$) at year-end	640,709	659,229	678,661	691,596	711,724	711,724	
Yearly SOGR Backlog Estimate (not addressed by current plan)	(1,766)	(3,636)	823	(1,144)	2,654	(54,867)	
Accumulated Backlog Estimate (end of year)	48,493	44,857	45,679	44,535	47,190	47,190	
Backlog: Percentage of Asset Value (%)	7.6%	6.8%	6.7%	6.4%	6.6%		
Debt Service Costs	0	0	0	0	0	0	
Operating Impact on Program Costs	-	-	-	-	-	-	
New Positions							

Key Changes to the 2017 - 2026 Approved Capital Plan

The 2018 Preliminary Capital Budget and the 2019 - 2027 Preliminary Capital Plan reflects an increase of \$130.683 million in capital funding from the 2017 - 2026 Approved Capital Plan.

The chart and table below provide a breakdown of the \$130.683 million or 22.6% increase in the Capital Program on an annual basis from 2017 - 2027.

Chart 1
Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)



(\$000s)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10-Year Total
2017 - 2026	49,853	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142		578,397
2018 - 2027		74,406	71,707	82,676	67,066	67,576	69,327	69,738	68,551	63,291	74,742	709,080
Change %		48.2%	2.6%	44.9%	28.9%	38.9%	19.5%	4.7%	5.6%	3.5%		22.6%
Change \$		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614	2,149		130,683

As shown in the chart above, the \$130.683 million increase in the Capital Program reflects the Program's commitment to maintain the City's fleet in a state of good repair and address the City's backlog of vehicle replacement on an ongoing basis. The higher funding requirement from 2020 to 2022 is mainly due to vehicle replacement for Solid Waste collection vehicles, Transportation Street Sweepers, and Parks, Forestry and Recreation vehicles.

As reflected in Table 2 on the following page, changes to the 2017 – 2026 Approved Capital Plan, specifically the \$105.793 million increase in capital funding over the nine common years of the Capital Plans (2018 – 2026) arise from the reprioritization of Fleet Services' capital projects with consideration of the following factors:

- Higher vehicle replacement costs as a result of improved future cost projections;
- Optimization of replacement cycles from a comprehensive review of the fleet inventory;
- Consideration of budget approval timelines, the procurement process, and manufacturer lead times for customized vehicles;
- Cash flow adjustments to reflect historical spending rates and alignment of capital spending with the delivery plans for Programs and Agencies.

A summary of project changes for the years 2018 - 2026 totalling \$105.793 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2026 Total
2017 - 2026 Capital Budget & Plan	48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	-	528,544
2018 - 2027 Preliminary Capital Budget & Plan	-	74,406	71,707	82,676	67,066	67,576	69,327	69,738	68,551	63,291	74,742	634,338
Capital Budget & Plan Changes (2018 - 2027)		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614	2,149		105,794

	Total Project Cost	2018	2019	2020	2021	2022	2023	2024	2025	2026	2018 - 2026	2027	Revised Total Project Cost
Changes to Previously Approved													
Arena Boards - Replacement of Ice Resurfacers		(44)	(1)	17	198	(5)	(62)	(5)	(4)	66	161	136	
Clerks - Fleet Replacement		(32)	(61)	(20)	(18)	(42)	(23)	(13)	1	(102)	(310)	31	
EDCT - Fleet Replacement		34	(64)	(39)	13	9	(4)	-	-	30	(22)	50	
Engineering & Construction Serv Fleet Replacement		(34)	(444)	349	80	11	22	(25)	(11)	(289)	(342)	113	
Exhibition Place - Fleet Replacement		(42)	299	(58)	150	144	(6)	(138)	(157)	610	802	500	
Facilities Mgmt & Real Estate - Fleet Replacement		(277)	(753)	1,050	106	30	(122)	(227)	(149)	(943)	(1,283)	2,075	
Fire-Fleet Replacement		4,322	-	-	-	-	-	-	-	-	4,322	7,203	
Fleet - Tools & Equipment		298	-	295	363	283	290	252	254	381	2,415	322	
Fleet Mgt System & Fuel System Integration		962	-	-	-	-	(600)	-	-	-	362		
Fleet Replacement - Insurance Contingency		90	(150)	15	60	-	-	-	-	75	90	150	
Fleet Services - Fleet Replacement		66	(332)	29	116	-	-	-	-	145	24	290	
Fuel Site Closures, Upgrades & Replacement		-	(200)	20	80	200	200	200	200	300	1,000	200	
Green Fleet Plan		100	(200)	65	60	-	-	-	-	75	100	150	
Human Resources - Fleet Replacement		-	-	-	-	(16)	(24)	-	-	-	(40)		
Information & Technology - Fleet Replacement		45	(33)	(49)	-	-	-	(16)	(24)	-	(77)		
Library - Fleet Replacement		170	(3)	(23)	107	(177)	(30)	(53)	(203)	358	145	899	
Municipal Licensing & Standards-Fleet Replacement		(189)	(640)	578	367	10	55	163	(95)	788	1,037		
Parks, Forestry & Recreation-Fleet Replacement		1,453	(1,016)	2,154	4,046	3,816	4,289	3,137	2,676	3,027	23,582	11,314	
PPF&A - Fleet Replacement		-	(13)	(10)	16	-	-	(18)	(6)	21	(10)	31	
Public Health - Fleet Replacement		31	(14)	11	14	(13)	39	(84)	(46)	32	(32)	32	
Purchasing & Materials Mgmt- Fleet Replacement		(14)	(5)	(11)	9	-	-	-	17	91	86	215	
Shelter, Support & Housing Admin-Fleet Replacement		-	-	-	-	-	-	(25)	(7)	47	15		
Solid Waste - Fleet Replacement		14,582	6,242	(3,474)	661	9,457	4,237	10,470	(2,696)	(9,760)	29,717	21,681	
Toronto Building - Fleet Replacement		(49)	(73)	113	-	12	(27)	(78)	(76)	52	(126)	113	
Toronto Community Housing Corp. - Fleet Replacement		129	(906)	977	63	171	15	14	285	167	914	2,028	
Toronto Water - Fleet Replacement		2,514	(4,196)	4,387	7,320	2,559	1,081	(1,644)	(829)	1,242	12,434	13,676	
TPS-Fleet Replacement		2,225	31	74	85	908	(9)	164	(59)	60	3,479	6,600	
Transportation-Fleet Replacement		(3,031)	4,323	19,063	1,064	1,582	1,999	(8,968)	4,544	5,677	26,253	6,584	
Zoo-Fleet Replacement		210	-	-	-	-	-	-	-	-	210	350	
Total Changes to Previously Approved		23,519	1,791	25,512	14,958	18,938	11,319	3,108	3,614	2,149	104,908	74,742	
New to the 10-Year Capital Plan													
Fleet - At-large Purchase		570	-	-	-	-	-	-	-	-	570		
Fleet - Garage Security		105	-	116	95	-	-	-	-	-	315		
Total New		-	675	-	116	95	-	-	-	-	885		
Total Changes		24,194	1,791	25,628	15,053	18,938	11,319	3,108	3,614	2,149	105,793	74,742	

Significant Capital Project Changes in Fleet Services:

Cash flow funding estimates for all vehicle replacements were reviewed to align with expected procurement progress and manufacturer lead times and capital spending with delivery plans, as outlined below:

Changes to Previously Approved Projects' Future Year Commitments

Project Cost Decreases:

- Fleet Services worked with City Programs to review vehicle replacement requirements and aligned cash flow funding to match the delivery plans. As a result, cash flow funding of \$1.283 million for Facilities Management and Real Estate Division has been deferred beyond the 10-year Capital Plan period.

Project Cost Increases:

- The cash flow funding increase of \$105.793 million over the 10-year replacement cycle is mainly driven by the following City Programs:
 - Solid Waste Management – is increasing the cash flow funding by \$29.717 million to address their backlog for replacement of the collection vehicles.
 - Transportation - cash flow funding has increased by \$26.253 million to clear the vehicle replacement backlog including \$20.0 million for street sweepers.
 - Parks, Forestry & Recreation – cash flow funding has increased by \$23.582 million to address the vehicle inventory backlog for ground maintenance equipment (agricultural tractors, lawn mowers, utility equipment), forestry equipment (dump trucks, loaders) and various trucks and ice resurfacers.
 - Toronto Water – one-time increase to the Contribution to Vehicle and Equipment Replacement Reserve of \$12.434 million has been provided for 2018 to addressing the current backlog of over 140 vehicles and equipment.

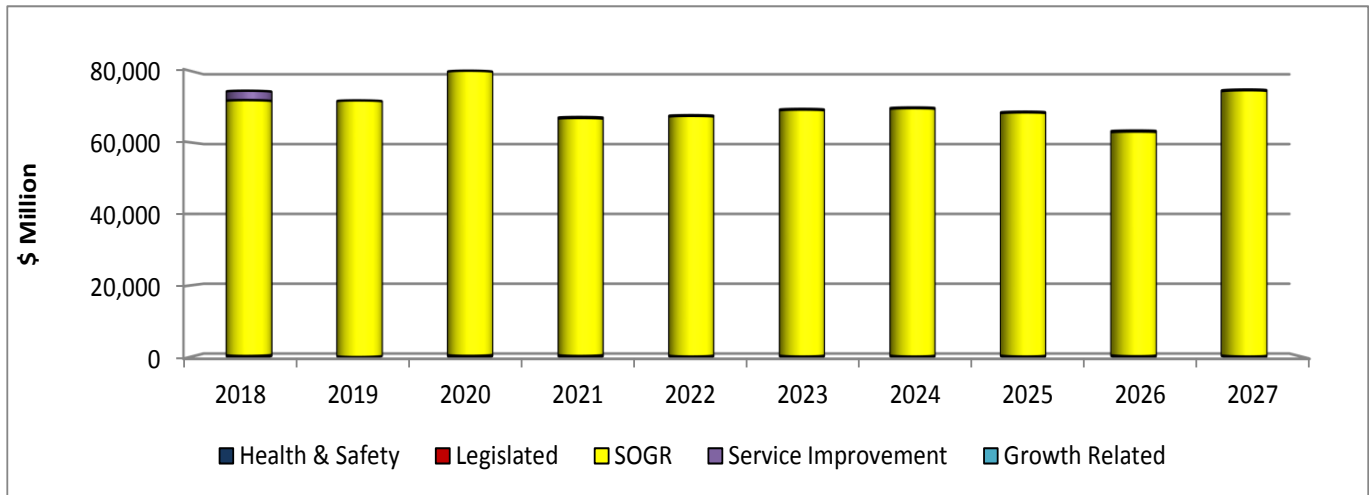
New to the 10-Year Preliminary Capital Plan

The following capital projects are new to the 10-Year Capital Plan:

- *Fleet - At-Large Purchase* – \$0.570 million has been included as a one-time new vehicle purchase for based on operational needs for Fleet Maintenance, Operations, Fleet Safety and Contracted services group, including fuel management, which will be funded from their Vehicle & Equipment Reserve.
- *Fleet - Garage Security* – additional funding of \$0.315 million has been included to enhance security at fleet garage sites, including perimeter access control (card reader access), perimeter intrusion alarms, rekeying locks, video surveillance system and other security measures.

2018 – 2027 Preliminary Capital Plan

Chart 2
2018 – 2027 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in Chart 2 above, the 10-Year Preliminary Capital Plan for Fleet Services of \$709.080 million is almost entirely allocated to State of Good Repair (SOGR) projects as priorities and 0.6% for Service Improvement projects. Legislated and Health & Safety Projects represent the remaining 0.3% of projects over the 10-year period.

- Healthy and Safety project accounts for \$0.315 million dedicated to enhance the security at the garages as part of the *Garage Security*.
- Legislated projects account for \$1.600 million dedicated to lowering emissions and taking advantage of innovative green technologies as part of the *Consolidated Green Fleet Plan*.
- Service Improvement projects account for \$4.419 million expenditures primarily in 2018, for *Fleet Management System & Fuel System Integrations, Fuel Site Closures, Upgrades and Replacement* projects and *Fleet At-Large Purchases*.
- SOGR projects account for \$702.746 million, which consists of vehicle replacements for Programs and Agencies. There is a higher allocation of funds in the first 5 years to address the SOGR backlog issues in Solid Waste Management and Transportation Services.

Table 3 below details all capital projects, by category, included in the 2018 - 2027 Preliminary Capital Budget and Plan for Fleet Services:

Table 3
2018 - 2027 Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total	Total Project Cost
Total Expenditures by Category													
Health & Safety													
<i>Fleet - Garage Security</i>		105	-	116	95	-	-	-	-	-	-	315	
Sub-Total		105	-	116	95	-	-	-	-	-	-	315	
Legislated													
<i>Green Fleet Plan</i>		200	-	215	210	150	150	150	150	225	150	1,600	
Sub-Total		200	-	215	210	150	150	150	150	225	150	1,600	
State of Good Repair													
<i>Arena Boards - Replacement of Ice Resurfacers</i>		108	110	130	314	115	60	122	126	196	136	1,417	
<i>Clerks - Fleet Replacement</i>		-	-	-	-	-	-	-	40	40	31	112	
<i>EDCT - Fleet Replacement</i>		60	-	-	29	49	20	-	-	50	50	257	
<i>Engineering & Construction Serv Fleet Replacement</i>		495	-	656	240	55	220	320	307	152	113	2,556	
<i>Exhibition Place - Fleet Replacement</i>		275	600	600	749	674	597	395	523	1,150	500	6,061	
<i>Facilities Mgmt & Real Estate - Fleet Replacement</i>		1,300	117	1,522	947	893	439	71	44	229	2,075	7,639	
<i>Fire-Fleet Replacement</i>		7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	72,030	
<i>Fleet - Tools & Equipment</i>		298	-	295	363	283	290	252	254	381	322	2,737	
<i>Fleet Replacement - Insurance Contingency</i>		150	-	165	210	150	150	150	150	225	150	1,500	
<i>Fleet Services - Fleet Replacement</i>		494	-	319	406	290	290	290	290	435	290	3,104	
<i>Information & Technology - Fleet Replacement</i>		45	-	-	-	-	-	-	-	-	-	45	
<i>Library - Fleet Replacement</i>		796	380	247	610	149	155	285	355	714	899	4,589	
<i>Municipal Licensing & Standards-Fleet Replacement</i>		260	-	1,174	809	487	532	680	135	1,136	-	5,213	
<i>Parks, Forestry & Recreation-Fleet Replacement</i>		9,922	5,686	10,233	11,230	11,093	11,838	11,261	11,140	13,842	11,314	107,559	
<i>PPF&A - Fleet Replacement</i>		-	-	37	57	-	-	-	21	21	31	166	
<i>Public Health - Fleet Replacement</i>		31	-	32	67	67	181	181	32	32	32	653	
<i>Purchasing & Materials Mgmt- Fleet Replacement</i>		177	120	4	32	-	-	-	17	141	215	705	
<i>Shelter, Support & Housing Admin-Fleet Replacement</i>		-	-	-	-	-	-	32	79	47	-	158	
<i>Solid Waste - Fleet Replacement</i>		28,202	26,398	11,054	17,159	24,091	19,896	29,219	19,356	11,595	21,681	208,649	
<i>Toronto Building - Fleet Replacement</i>		-	-	113	-	90	90	22	74	52	113	554	
<i>Toronto Community Housing Corp.- Fleet Replacement</i>		1,402	340	1,452	218	529	777	693	792	1,027	2,028	9,257	
<i>Toronto Water - Fleet Replacement</i>		10,436	9,807	17,462	16,413	8,333	8,516	6,734	4,952	6,597	13,677	102,927	
<i>TPS-Fleet Replacement</i>		3,989	4,460	4,584	4,726	6,240	6,225	6,498	6,400	6,500	6,600	56,222	
<i>Transportation-Fleet Replacement</i>		5,489	16,136	24,494	4,351	6,087	11,150	4,629	15,562	10,652	6,584	105,134	
<i>Zoo-Fleet Replacement</i>		350	350	350	350	350	350	350	350	350	350	3,500	
Sub-Total		-	71,482	71,707	82,125	66,481	67,226	68,977	69,388	68,201	62,766	74,393	702,746
Service Improvements													
<i>Fleet - At-large Purchase</i>		570	-	-	-	-	-	-	-	-	-	570	
<i>Fleet Mgt System & Fuel System Integration</i>		1,349	-	-	-	-	-	-	-	-	-	1,349	
<i>Fuel Site Closures, Upgrades & Replacement</i>		700	-	220	280	200	200	200	200	300	200	2,500	
Sub-Total		-	2,619	-	220	280	200	200	200	300	200	4,419	
Total Expenditures by Category (excluding carry forward)													
		-	74,406	71,707	82,675	67,066	67,576	69,327	69,738	68,551	63,291	74,743	709,080

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2017, excluding ongoing capital projects (i.e. Civic Improvement projects)

2018 - 2027 Capital Projects

The 10-Year Preliminary Capital Plan is in keeping with Fleet Services' objectives to maintain the State of Good Repair for more than 5,500 vehicles and equipment, manage and implement the Consolidated Green Fleet Plan and obtain fuel-efficient and environmentally friendly vehicles for the City Programs.

Legislated

- Legislated projects account for \$1.600 million or 0.2% of the total 10-Year Capital Plan's spending.
 - *Consolidated Green Fleet Plan* – The Green Fleet initiatives aim to employ vehicles, equipment, fuels and practices that consume less fuel and emit less Greenhouse Gas (GHG) and air pollution, meet the City's operational requirements, are sustainable, and are economically viable.
 - The 10-Year Preliminary Capital Plan provides funding to acquire fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs of the vehicle.

State of Good Repair (SOGR)

- SOGR projects account for \$702.746 million or 99.1% of the total 10-Year Preliminary Capital Plan for the replacement of vehicles and equipment for all City Programs and Agencies. The majority of SOGR project funding is allocated to the replacement of vehicles for Solid Waste Management, Toronto Water, Parks, Forestry & Recreation, Fire Services, Transportation Services and Toronto Paramedic Services.

Service Improvement

- Service Improvement projects account for \$4.419 million or 0.6% of the total 10-Year Preliminary Capital Plan comprised of the following three projects:
 - *Fleet Management and Fuel Systems Integration* – Fleet Services will continue with the Vehicle Information Box (VIB) technology deployment in a total of 4,000 vehicles and equipment for automated vehicle meter reading and authorization for fueling at the fuel sites. The integration between all City operated fuel sites and the fleet management system will provide Fleet Services with the ability to have real time monitoring; automated vehicle meter odometer data; data flow to improve security; and better customer service and information to City Divisions.
 - *Fuel Site Closures, Upgrades and Replacement* – Fleet Services oversees 23 City-owned fuel sites. Fleet's goal is to optimize the number of fuel sites to maintain a minimum fuel supply to meet the strategic and emergency requirements; reduce infrastructure costs; and minimize potential environmental risks. The upgraded sites dispense all fuel types that are in use by the City of Toronto, have above ground fuel storage tanks that will minimize the risk of soil contamination as well as real time monitoring of fuel volumes and transactions.
 - *At-Large Purchase* – Fleet Services identified the need for new vehicles to improve its service to client Programs and Agencies. This project will be funded from the Vehicle & Equipment Reserve.
 - Future operating savings are expected upon completion of these projects. Staff will monitor and reflect the savings in future year budget processes.

Health and Safety

- The one Health and Safety project to enhance security at fleet garage sites included in 2018 accounts for \$0.315 million or 0.1% of the total 10-Year Preliminary Capital Plan.

2018 Preliminary Capital Budget and Future Year Commitments

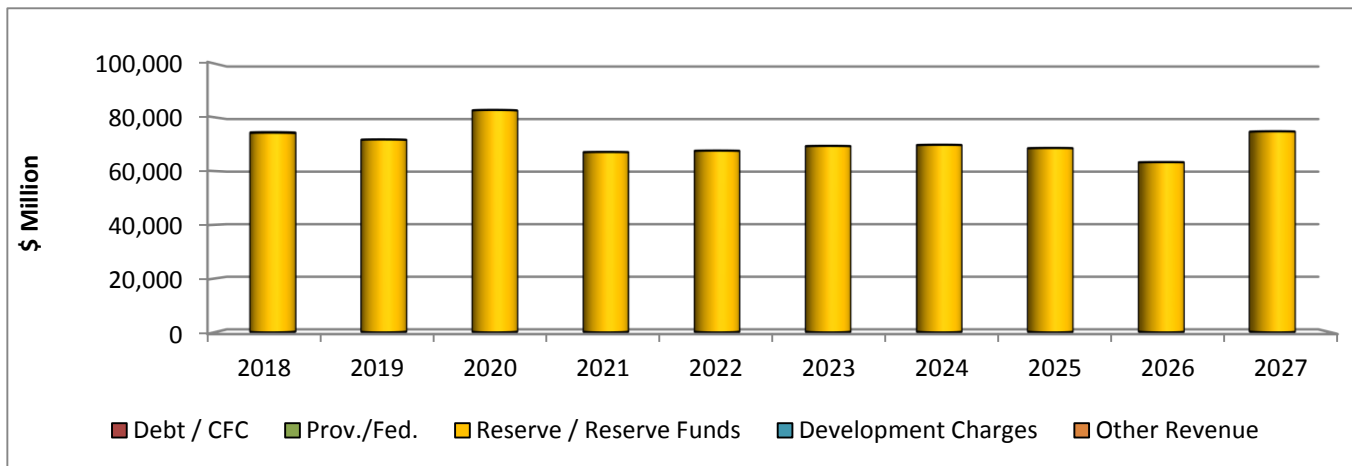
Included as a sub-set of the 10-Year Capital Plan is the 2018 Preliminary Capital Budget and Future Year Commitments, which consists of 2018 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

Table 3a below lists the capital projects to be funded by the 2018 Preliminary Capital Budget and associated Future Year Commitments for Fleet Services:

Table 3a
2018 Cash Flow & Future Year Commitments (In \$000s)

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total 2018 Cash Flow & FY Commits
Expenditures:											
Previously Approved											
<i>Arena Boards - Replacement of Ice Resurfacers</i>	108										108
<i>Engineering & Construction Serv Fleet Replacement</i>	322										322
<i>Exhibition Place - Fleet Replacement</i>	275										275
<i>Facilities Mgmt & Real Estate - Fleet Replacement</i>	1,070										1,070
<i>Fleet Mgt System & Fuel System Integration</i>	387										387
<i>Fleet Services - Fleet Replacement</i>	284										284
<i>Fuel Site Closures, Upgrades & Replacement</i>	500										500
<i>Library - Fleet Replacement</i>	382										382
<i>Municipal Licensing & Standards-Fleet Replacement</i>	220										220
<i>Parks, Forestry & Recreation-Fleet Replacement</i>	6,324										6,324
<i>Purchasing & Materials Mgmt- Fleet Replacement</i>	107										107
<i>Solid Waste - Fleet Replacement</i>	25,900	13,213									39,113
<i>Toronto Community Housing Corp.- Fleet Replacement</i>	613										613
<i>Toronto Water - Fleet Replacement</i>	8,500	5,748									14,248
<i>Transportation-Fleet Replacement</i>	5,489	8,856									14,345
Subtotal	50,481	27,817									78,298
Change in Scope											
<i>Parks, Forestry & Recreation-Fleet Replacement</i>	315	1,970									2,285
<i>Toronto Water - Fleet Replacement</i>	1,936	4,059									5,995
Subtotal	2,251	6,029									8,280
New w/Future Year											
<i>Arena Boards - Replacement of Ice Resurfacers</i>		110									110
<i>EDCT - Fleet Replacement</i>	60										60
<i>Engineering & Construction Serv Fleet Replacement</i>	173										173
<i>Exhibition Place - Fleet Replacement</i>		600									600
<i>Facilities Mgmt & Real Estate - Fleet Replacement</i>	230	117									347
<i>Fire-Fleet Replacement</i>	7,203										7,203
<i>Fleet - At-large Purchase</i>	570										570
<i>Fleet - Garage Security</i>	105										105
<i>Fleet - Tools & Equipment</i>	298										298
<i>Fleet Mgt System & Fuel System Integration</i>	962										962
<i>Fleet Replacement - Insurance Contingency</i>	150										150
<i>Fleet Services - Fleet Replacement</i>	210										210
<i>Fuel Site Closures, Upgrades & Replacement</i>	200										200
<i>Green Fleet Plan</i>	200										200
<i>Information & Technology - Fleet Replacement</i>	45										45
<i>Library - Fleet Replacement</i>	414	380									794
<i>Municipal Licensing & Standards-Fleet Replacement</i>	40										40
<i>Parks, Forestry & Recreation-Fleet Replacement</i>	3,283	3,716									6,999
<i>Public Health - Fleet Replacement</i>	31										31
<i>Purchasing & Materials Mgmt- Fleet Replacement</i>	70	120									190
<i>Solid Waste - Fleet Replacement</i>	2,302	13,185									15,487
<i>Toronto Community Housing Corp.- Fleet Replacement</i>	789	340									1,129
<i>TPS-Fleet Replacement</i>	3,989										3,989
<i>Transportation-Fleet Replacement</i>		7,280	15,000								22,280
<i>Zoo-Fleet Replacement</i>	350										350
Subtotal	21,674	25,848	15,000								62,522
Total Expenditure	74,406	59,694	15,000								149,100
Financing:											
Debt/CFC											-
Debt Recoverable											-
Other	156										156
Reserves/Res Funds	74,250	59,694	15,000								148,944
Development Charges											-
Provincial/Federal											-
Total Financing	74,406	59,694	15,000								149,100

Chart 3
2018 – 2027 Preliminary Capital Plan by Funding Source (In \$000s)

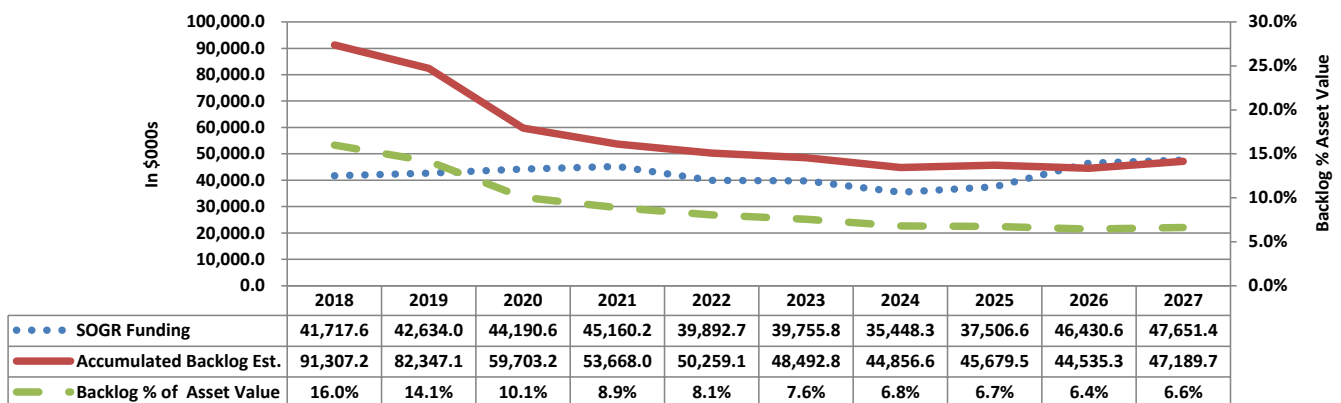


The 10-Year Preliminary Capital Plan of \$709.080 million cash flow funding will be financed by the following sources:

- Reserve and Reserve Funds provide \$708.924 million or 99.98% of required funding over the 10 year period.
 - The Reserves are financed annually by the Programs' and Agencies' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, to provide budget stabilization by moderating large fluctuations in the annual replacement of vehicles and equipment.
- Other sources, which account for \$0.156 million or 0.02% of funding is donation from the Toronto Public Library Foundation to partially fund the replacement of Bookmobiles for the Toronto Public Library.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



- The City fleet currently comprises over 5,500 assets, of which 3,200 are on-road vehicles and 1,100 are off-road driven vehicles. The remainder 1,200 assets include stationary engines, generators and attachments. The replacement value for all assets is currently estimated to be \$548.769 million.
- The 10-Year Preliminary Capital Plan dedicates \$702.746 million to SOGR spending.
- The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life. The SOGR funding and the accumulated backlog estimates to year-end fluctuate because vehicle replacements are determined on an estimated average useful life based on vehicle and equipment types.
- Due to higher vehicle replacement costs as a result of improved future cost estimation as well as the optimization of replacement cycles based on a comprehensive review of the fleet inventory, the SOGR backlog estimates have increased significantly from \$77.5 million backlog reported in 2017 Budget Process to \$91.3 million being reported now.
- The SOGR backlog of \$91.3 million which represents 16.0% of asset replacement value will decrease to \$47.190 million or 6.6% of the asset replacement value by the end of 2027 based on planned contribution to reserves. The 10-Year Preliminary Capital Plan provides an average of \$42.039 million of funding annually to reduce the backlog. The backlog will be reduced at an average of \$4.411 million annually over the 10-year period.
- Fleet Services and Financial Planning will continue to work on the three point action plan with Programs and Agencies to eliminate the backlog of vehicle replacements. The introduction of the CarShare Program, as well as working with client Programs and Agencies on rationalizing their fleet inventory will also help to reduce of the backlog.

Table 4
SOGR Backlog by Asset Category (In \$000s)

Total	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
State of Good Repair Funding	41,718	42,634	44,191	45,160	39,893	39,756	35,448	37,507	46,431	47,651
Accumulated Backlog Est. (yr end)	91,307	82,347	59,703	53,668	50,259	48,493	44,857	45,679	44,535	47,190
Backlog %Asset Value	16.0%	14.1%	10.1%	8.9%	8.1%	7.6%	6.8%	6.7%	6.4%	6.6%
Asset Value	570,720	582,284	594,027	605,159	624,044	640,709	659,229	678,661	691,596	711,724
Category 1										
State of Good Repair Funding	41,718	42,634	44,191	45,160	39,893	39,756	35,448	37,507	46,431	47,651
Accumulated Backlog Est. (yr end)	91,307	82,347	59,703	53,668	50,259	48,493	44,857	45,679	44,535	47,190
Backlog %Asset Value	16.0%	14.1%	10.1%	8.9%	8.1%	7.6%	6.8%	6.7%	6.4%	6.6%
Asset Value	570,720	582,284	594,027	605,159	624,044	640,709	659,229	678,661	691,596	711,724

- Assuming planned contributions are maintained, the SOGR backlog is anticipated to decrease to \$47.190 million by year-end 2027, representing 6.6% of the asset replacement value.



Part 2:

Issues for Discussion

Issues Impacting the 2018 Capital Budget

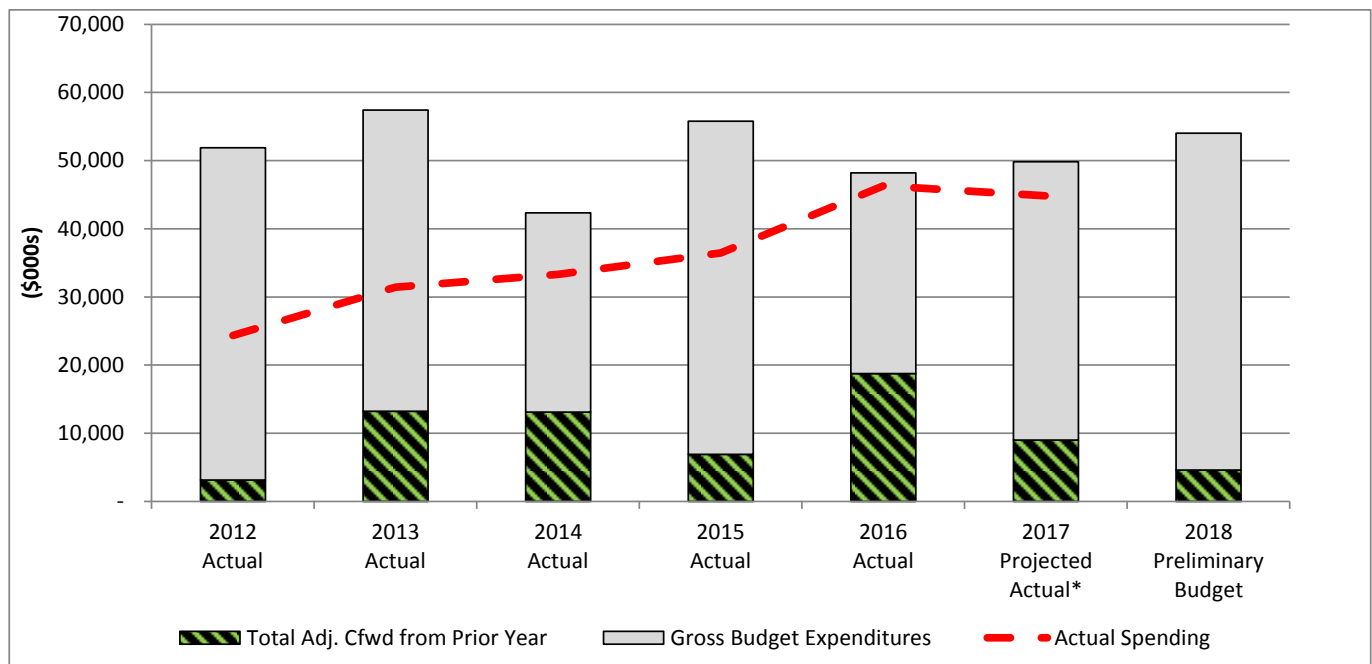
Review of Capital Projects and Spending

- City Council, at its meeting of May 25, 2017 considered the report entitled "2018 Budget Process – Budget Directions and Schedule EX25.18" and directed that City Programs and Agencies submit their 2018 – 2027 Capital Budget and Plans requiring that:
 - Annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX25.18>
- The 2018 – 2027 Preliminary Capital Budget and Plan for Fleet Services is fully funded from the Vehicle and Equipment Replacement Reserves and from Library Foundation Donation for Library vehicles, which does not require debt as a funding source. All the projects included in the 10-Year Capital Plan were reviewed and reprioritized based on Program's requirements and readiness to proceed and the cash flow estimates were better aligned with vehicle delivery plans taking historical spending rate for Fleet Services into consideration.
- The following tables illustrates Fleet Services' rate of spending from 2012 to 2016 as well as the projected year-end spending rate for 2017.

**Chart 5
Capacity to Spend – Budget vs. Actual
(In \$000s)**

Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016 Avg. %	2017		
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %		Budget	Projected Actual *	Spending Rate %
Health & Safety	775	391	50.5%	549	18	3.3%	350	172	49.1%	278	71	25.6%	100	-	0.0%	31.8%	335	150	44.8%
Legislated	47,502	23,129	48.7%	53,251	30,225	56.8%	38,788	30,760	79.3%	49,967	32,813	65.7%	46,058	45,769	99.4%	69.1%	46,197	43,714	94.6%
SOGR	3,594	834	23.2%	3,610	1,193	33.0%	3,204	2,384	74.4%	5,521	3,570	64.7%	2,065	540	26.2%	47.4%	3,321	969	29.2%
Service Improvement Growth Related																			
Total	51,871	24,354	47.0%	57,410	31,436	54.8%	42,342	33,315	78.7%	55,765	36,455	65.4%	48,223	46,309	96.0%	67.2%	49,853	44,833	89.9%

* 2017 Projection based on the 2017 Q3 Capital Variance Report



- The historical trend for Fleet Services indicates an average spending rate of 67.2% over the past 5 years with a significant improvement made in the last 3 years. The 2016 spending rate was 96% which was significant improved from the previous years. The 2017 spending rate is projected to be 89.9% at year-end. During the 2017 Budget process, effort was spent on aligning the cash flow with the vehicle delivery plans and actual spending capacity.
- For 2018, further efforts were made to better align budgeted cash flows with the Program's capacity to spend. The cash flow funding of all projects were analyzed to ensure the projects' readiness to proceed and the cash flow estimate reflects the expected vehicle delivery schedules and timelines. As a result, approximately \$50 million in cash flow was adjusted and reflected in the 2018-2027 Capital Budget and Plan for Fleet Services. Some of the major cash flow adjustments pertain to replacement of Solid Waste garbage trucks, Transportation Services street sweepers, Toronto Water vehicles and Parks, Forestry & Recreation vehicles based on delivery and payment timing.
- Fleet Services and Financial Planning Division (FPD) will continue to closely monitor the delivery of planned replacements in 2018 and will make necessary adjustments to further improve spending rates for 2019.

Adequacy of Vehicle Capital Reserve Contribution and SOGR Backlog

- The Fleet Capital Replacement Plan is funded from the respective Program and Agency Vehicle and Equipment Replacement Reserves. The Reserves are financed annually by Program/Agency Operating Budget contributions based on pre-established criteria.
- Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- Fleet Services manages the vehicle and equipment procurement for 21 City Programs and Agencies. Fleet Services is working closely with these programs on addressing their vehicle and equipment replacements and ensuring adequate funding is available in the reserves.
- The City of Toronto currently has a vehicle and equipment SOGR backlog of \$102.1 million at 2017 year-end. The major contributors to the accumulated SOGR backlog are: Transportation Services, Solid Waste Management Services, Parks, Forestry & Recreation and Toronto Water.
 - Funding to address the SOGR backlog for Solid Waste Management was contributed through the 2017 Budget process, but due to long lead times vehicle delivery extends into 2020.
 - Strategies proposed to address the Transportation Services SOGR backlog through the 2018 budget process include:
 - One-time funding of \$20.0 million from the Public Realm Reserve (XR1410) to replace street sweepers. A capital project has been included in the 2018 Preliminary Capital Budget with cash flow funding of \$5.0 million in 2019 and \$15.0 million in 2020 to align with the Sweeper's delivery plan.
 - A projected increase of the Annual Contribution to Reserve of \$5.0 million each year from 2019 to 2022 for a total \$20.0 million.
 - An additional annual contribution to reserve to meet ongoing replacement requirements. The contribution level in 2017 is \$2.209 million and Fleet projected contribution level is \$9.000 million in order to address backlog and future fleet replacement requirements. This increase will be phase-in over three years: \$1.25 million in 2018, \$1.75 million in 2019 and \$3.723 million in 2020, which will bring the contribution level to \$9.000 million by 2020.
 - Toronto Water has provided a one-time contribution of \$7.500 million as per "Operating Variance Report for the Twelve-Month Period Ended December 31, 2016 (EX26.29)". The current balance of their reserve (XQ1012), including the one-time contribution, is \$19.224 million and is sufficient to address 2017 and 2018 replacement needs, leaving \$23.6 million for 2019 and future year replacements. The recommended

capital replacement for 2019 is \$23.850 million. Toronto Water has deferred \$9.540 million or 40% based on the actual condition of the vehicles. Fleet Services will work with Toronto Water to address their backlog issues.

- Parks, Forestry & Recreation and Fleet Services are working together to undertake a comprehensive inventory review, and to confirm the requirements for the current fleet in order to identify potential opportunities for fleet consolidation.
- With the above key measures in place, the total SOGR backlog is expected to decrease over the next ten years. However, based on current expected contributions, the SOGR backlog is expected to remain at \$50.3 million by the end of 2022 and \$47.5 million by the end of 2027. The table below illustrates the SOGR backlog projection by City Programs for the next five years.

Division (in millions)	Backlog Projection				
	2018	2019	2020	2021	2022
Transportation Services	\$39.71	\$29.71	\$9.71	\$4.71	\$0.00
Solid Waste Management	\$21.90	\$6.40	\$6.40	\$6.40	\$6.40
Parks, Forestry & Recreation	\$21.03	\$28.03	\$30.78	\$31.58	\$32.09
Toronto Water	\$6.24	\$15.78	\$10.39	\$8.55	\$9.34
Facilities Mgmt & Real Estate	\$0.66	\$0.66	\$0.66	\$0.66	\$0.66
Fleet Services	\$0.60	\$0.60	\$0.60	\$0.60	\$0.60
Municipal Licensing & Stds	\$0.47	\$0.47	\$0.47	\$0.47	\$0.47
Engineering & Constr. Services	\$0.30	\$0.30	\$0.30	\$0.30	\$0.30
Purchasing And Materials Mgmt	\$0.14	\$0.14	\$0.14	\$0.14	\$0.14
Shelter, Sup., & Housing Admin	\$0.08	\$0.08	\$0.08	\$0.08	\$0.08
Toronto Building	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07
Eco. Devt. & Culture	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07
Public Health	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03
Grand Total	\$91.31	\$82.35	\$59.71	\$53.67	\$50.26

- Fleet Services will work with Financial Planning in 2018 to implement the 3-point action plan and to review the current SOGR for key City Programs with the highest SOGR backlog: Parks, Forestry & Recreation, Transportation Services and Toronto Water. This comprehensive review should include confirmation of the current inventory, replacement lifecycles, adequacy of vehicle replacement reserve balance and necessary contribution aligned with the annual cash flow funding and delivery plans.
 - Inventory Review – Fleet Services to work with each program to confirm their current inventory, replacement requirements.
 - Lifecycle Analysis – Performing lifecycle analysis on the City's Fleet in order to optimize replacements and reduce ongoing maintenance and repair costs. As indicated by Toronto Water, some of their vehicles due to operational requirements and use, can be extended pass the initially estimated lifecycle. Fleet Services will work with these divisions to adjust the replacement schedule to reflect the extension in the 2019 Budget Process, and adjust for procurement/manufacture lead time to take delivery of the vehicles.
 - Contribution to Reserve – A multi-year plan will be developed based on the reviews with each Program individually and collectively to optimize replacements and minimize operating impact to tax levy while ensuring operational requirements are met. Contributions to the aligned Vehicle and Equipment Replacement Reserve accordingly.
 - Cash flow funding and spending analysis.



Appendices

Appendix 1

2017 Performance

2017 Key Accomplishments

In 2017, Fleet Services made significant progress and/or accomplished the following:

- ✓ Completed the centralization and oversight of 23 City Wide fuel sites that fuel over 7100 assets. The 23 City fuel sites now utilize 1 common software and hardware program.
- ✓ Continued to partner with Solid Waste Management to implement CNG technology on curbside residential collections vehicles. To date, approximately 40% of the collections units have been replaced by CNG vehicles.
- ✓ Continued to maintain the City of Toronto's Commercial Vehicle Operator's Registration (CVOR) rating at a satisfactory level with the Ministry of Transportation.
- ✓ Completed the installation of one DC Fast charging station which will substantially reduce electric vehicle charging time. Two new electric vehicles added to the City's fleet.
- ✓ Leveraged procurement leadership to provide Toronto Transit Commission, Toronto Parking Authority, Toronto Fire Services, Toronto Paramedic Services, Exhibition Place and the Toronto Zoo the ability to procure vehicles or equipment based on existing Fleet Services specifications.

2017 Financial Performance

2017 Budget Variance Analysis (in \$000's)

2017 Budget	As of Sept. 30, 2017		Projected Actuals at Year-End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
49,853	29,413	59.0%	44,833	89.9%	5,020	10.1%

* Based on 2017 Q3 Capital Variance Report

For additional information regarding the 2017 Q3 capital variances and year-end projections for Fleet Services, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2017*" considered by City Council at its meeting on November 27, 2017:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.BU37.1>

Impact of the 2017 Capital Variance on the 2018 Preliminary Capital Budget

- As a result of the delays in the delivery of vehicles, as described in the 2017 Q3 Capital Variance Report, funding of \$4.604 million is being carried forward to the 2018 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2018 – 2027 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as Fleet Management System & Fuel System Integration and Fire Service Vehicle Replacement, which are the major contributors to annual under expenditures.
- By deferring the cash flow funding to future years, the 2018 Preliminary Capital Budget reflects readiness to proceed and will lead to a higher spend rate.

Appendix 2

**2018 Preliminary Capital Budget;
2019 - 2027 Capital Plan Including Carry Forward Funding (\$000s)**

Project	Total Project Cost	Prior Year Carry Forward	2018	2019	2020	2021	2022	2018 - 2022	2023	2024	2025	2026	2027	2018 - 2027 Total
Health & Safety:														
<i>Fleet - Garage Security</i>			105	-	116	95		315						315
Sub-Total			-	105	-	116	95	-	315	-	-	-	-	315
Legislated:														
<i>Green Fleet Plan</i>		185	200	-	215	210	150	960	150	150	150	225	150	1,785
Sub-Total		185	200	-	215	210	150	960	150	150	150	225	150	1,785
State of Good Repair:														
<i>Arena Boards - Replacement of Ice Resurfacers</i>		3	108	110	130	314	115	780	60	122	126	196	136	1,420
<i>Clerks - Fleet Replacement</i>		185	-	-	-	-	-	185	-	-	40	40	31	297
<i>EDCT - Fleet Replacement</i>		80	60	-	-	29	49	217	20	-	-	50	50	337
<i>Engineering & Construction Serv Fleet Replacement</i>		326	495	-	656	240	55	1,771	220	320	307	152	113	2,882
<i>Exhibition Place - Fleet Replacement</i>			275	600	600	749	674	2,897	597	395	523	1,150	500	6,061
<i>Facilities Mgmt & Real Estate - Fleet Replacement</i>		278	1,300	117	1,522	947	893	5,058	439	71	44	229	2,075	7,917
<i>Fire-Fleet Replacement</i>		97	7,203	7,203	7,203	7,203	7,203	36,112	7,203	7,203	7,203	7,203	7,203	72,127
<i>Fleet - Tools & Equipment</i>		242	298	-	295	363	283	1,480	290	252	254	381	322	2,979
<i>Fleet Replacement - Insurance Contingency</i>		192	150	-	165	210	150	867	150	150	150	225	150	1,692
<i>Fleet Services - Fleet Replacement</i>			494	-	319	406	290	1,509	290	290	290	435	290	3,104
<i>Information & Technology - Fleet Replacement</i>		40	45	-	-	-	-	85	-	-	-	-	-	85
<i>Library - Fleet Replacement</i>		142	796	380	247	610	149	2,324	155	285	355	714	899	4,731
<i>Municipal Licensing & Standards-Fleet Replacement</i>			260	-	1,174	809	487	2,731	532	680	135	1,136	-	5,213
<i>Parks, Forestry & Recreation-Fleet Replacement</i>			9,922	5,686	10,233	11,230	11,093	48,164	11,838	11,261	11,140	13,842	11,314	107,559
<i>PPF&A - Fleet Replacement</i>			-	-	37	57	-	94	-	-	21	21	31	166
<i>Public Health - Fleet Replacement</i>		6	31	-	32	67	67	202	181	181	32	32	32	659
<i>Purchasing & Materials Mgmt- Fleet Replacement</i>		65	177	120	4	32	-	397	-	-	17	141	215	770
<i>Shelter, Support & Housing Admin-Fleet Replacement</i>			-	-	-	-	-	-	-	32	79	47	-	158
<i>Solid Waste - Fleet Replacement</i>			28,202	26,398	11,054	17,159	24,091	106,903	19,896	29,219	19,356	11,595	21,681	208,649
<i>Toronto Building - Fleet Replacement</i>		112	-	-	113	-	90	315	90	22	74	52	113	666
<i>Toronto Community Housing Corp.- Fleet Replacement</i>		7	1,402	340	1,452	218	529	3,948	777	693	792	1,027	2,028	9,264
<i>Toronto Water - Fleet Replacement</i>			10,436	9,807	17,462	16,413	8,333	62,451	8,516	6,734	4,952	6,597	13,677	102,927
<i>TPS-Fleet Replacement</i>		54	3,989	4,460	4,584	4,726	6,240	24,053	6,225	6,498	6,400	6,500	6,600	56,276
<i>Transportation-Fleet Replacement</i>		75	5,489	16,136	24,494	4,351	6,087	56,633	11,150	4,629	15,562	10,652	6,584	105,209
<i>Zoo-Fleet Replacement</i>		614	350	350	350	350	350	2,364	350	350	350	350	350	4,114
Sub-Total		2,518	71,482	71,707	82,125	66,481	67,226	361,539	68,977	69,388	68,201	62,766	74,393	705,264
Service Improvements:														
<i>Fleet - At-large Purchase</i>			570	-	-	-	-	570	-	-	-	-	-	570
<i>Fleet Mgt System & Fuel System Integration</i>		1,845	1,349	-	-	-	-	3,194	-	-	-	-	-	3,194
<i>Fuel Site Closures, Upgrades & Replacement</i>		56	700	-	220	280	200	1,456	200	200	200	300	200	2,556
Sub-Total		1,901	2,619	-	220	280	200	5,220	200	200	200	300	200	6,320
Total		4,604	74,406	71,707	82,675	67,066	67,576	368,034	69,327	69,738	68,551	63,291	74,743	713,684

Appendix 3

2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>FLT000491 Exhibition Place - Fleet Replacement</u>																							
2	23	Vehicle/Equipment Purchase - 2021			CW S6 03	0	0	0	299	299	597	0	597	0	0	0	597	0	0	0	0	0	597
2	24	Vehicle/Equipment Purchase - 2022			CW S6 03	0	0	0	375	375	375	0	750	0	0	0	750	0	0	0	0	0	750
0	25	Vehicle/Equipment Purchase - 2023			CW S6 03	0	0	0	0	0	0	0	443	0	0	0	443	0	0	0	0	0	443
0	26	Vehicle/Equipment Purchase - 2024			CW S6 03	0	0	0	0	0	0	0	346	0	0	0	346	0	0	0	0	0	346
0	27	Vehicle/Equipment Purchase - 2025			CW S6 03	0	0	0	0	0	0	0	700	0	0	0	700	0	0	0	0	0	700
0	28	Vehicle/Equipment Purchase - 2026			CW S6 03	0	0	0	0	0	0	0	800	0	0	0	800	0	0	0	0	0	800
0	29	Vehicle/Equipment Purchase - 2027			CW S6 03	0	0	0	0	0	0	0	500	0	0	0	500	0	0	0	0	0	500
Sub-total						275	600	600	749	674	2,897	3,164	6,061	0	0	0	6,061	0	0	0	0	0	6,061
<u>FLT000492 Fleet Replacement - Insurance Contingency</u>																							
2	18	Insurance Contingency - 2017			CW S2 03	192	0	0	0	0	192	0	192	0	0	0	192	0	0	0	0	0	192
2	19	Insurance Contingency - 2018			CW S4 03	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	150
2	20	Insurance Contingency - 2019			CW S6 03	0	0	150	0	0	150	0	150	0	0	0	150	0	0	0	0	0	150
2	21	Insurance Contingency - 2020			CW S6 03	0	0	15	135	0	150	0	150	0	0	0	150	0	0	0	0	0	150
2	22	Insurance Contingency - 2021			CW S6 03	0	0	0	75	75	150	0	150	0	0	0	150	0	0	0	0	0	150
2	23	Insurance Contingency - 2022			CW S6 03	0	0	0	0	75	75	75	150	0	0	0	150	0	0	0	0	0	150
0	24	Insurance Contingency - 2023			CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	150
0	25	Insurance Contingency - 2024			CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	150
0	26	Insurance Contingency - 2025			CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	150
0	27	Insurance Contingency - 2026			CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	150
0	28	Insurance Contingency - 2027			CW S6 03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	150
Sub-total						342	0	165	210	150	867	825	1,692	0	0	0	1,692	0	0	0	0	0	1,692
<u>FLT906279 Fuel Site Closures, Upgrades & Replacement</u>																							
2	10	Fuel Site Closure, Upgrade & Replacement - 2016			CW S2 04	2,806	0	0	0	0	2,806	0	2,806	0	0	0	2,806	0	0	0	0	0	2,806
2	11	Fuel Site Closure, Upgrade & Replacement - 2017			CW S2 04	-2,250	0	0	0	0	-2,250	0	-2,250	0	0	0	-2,250	0	0	0	0	0	-2,250

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
FLT906862 Fleet Services - Fleet Replacement																							
0	22	Vehicle/Equipment Purchase - 2027			CW S6 03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	290	
Sub-total						494	0	319	406	290	1,509	1,595	3,104	0	0	0	3,104	0	0	0	0	0	3,104
FLT906863 Facilities Mgmt & Real Estate - Fleet Replacemer																							
2	11	Vehicle/Equipment Purchase - 2016			CW S2 03	179	0	0	0	0	179	0	179	0	0	0	179	0	0	0	0	0	179
2	12	Vehicle/Equipment Purchase - 2017			CW S2 03	1,169	0	0	0	0	1,169	0	1,169	0	0	0	1,169	0	0	0	0	0	1,169
2	13	Vehicle/Equipment Purchase - 2018			CW S4 03	230	117	0	0	0	347	0	347	0	0	0	347	0	0	0	0	0	347
2	14	Vehicle/Equipment Purchase - 2019			CW S6 03	0	0	1,404	0	0	1,404	0	1,404	0	0	0	1,404	0	0	0	0	0	1,404
2	15	Vehicle/Equipment Purchase - 2020			CW S6 03	0	0	118	473	0	591	0	591	0	0	0	591	0	0	0	0	0	591
2	16	Vehicle/Equipment Purchase - 2021			CW S6 03	0	0	0	474	474	948	0	948	0	0	0	948	0	0	0	0	0	948
2	17	Vehicle/Equipment Purchase - 2022			CW S6 03	0	0	0	0	419	419	226	645	0	0	0	645	0	0	0	0	0	645
0	18	Vehicle/Equipment Purchase - 2023			CW S6 03	0	0	0	0	0	0	285	285	0	0	0	285	0	0	0	0	0	285
0	20	Vehicle/Equipment Purchase - 2025			CW S6 03	0	0	0	0	0	0	59	59	0	0	0	59	0	0	0	0	0	59
0	21	Vehicle/Equipment Purchase - 2026			CW S6 03	0	0	0	0	0	0	214	214	0	0	0	214	0	0	0	0	0	214
0	22	Vehicle/Equipment Purchase - 2027			CW S6 03	0	0	0	0	0	0	2,075	2,075	0	0	0	2,075	0	0	0	0	0	2,075
Sub-total						1,578	117	1,522	947	893	5,058	2,859	7,917	0	0	0	7,917	0	0	0	0	0	7,917
FLT906864 Clerks - Fleet Replacement																							
2	11	Vehicle/Equipment Purchase - 2016			CW S2 03	4	0	0	0	0	4	0	4	0	0	0	4	0	0	0	0	0	4
2	12	Vehicle/Equipment Purchase - 2017			CW S2 03	181	0	0	0	0	181	0	181	0	0	0	181	0	0	0	0	0	181
0	20	Vehicle/Equipment Purchase - 2025			CW S6 03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	80
0	22	Vehicle/Equipment Purchase - 2027			CW S6 03	0	0	0	0	0	0	31	31	0	0	0	31	0	0	0	0	0	31
Sub-total						185	0	0	0	0	185	112	297	0	0	0	297	0	0	0	0	0	297
FLT906865 Toronto Water - Fleet Replacement																							
2	11	Vehicle/Equipment Purchases - 2016			CW S2 03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	1,000	0	0	0	0	0	1,000
2	12	Vehicle/Equipment Purchase - 2017			CW S2 03	6,503	4,751	0	0	0	11,254	0	11,254	0	0	0	11,254	0	0	0	0	0	11,254
2	13	Vehicle/Equipment Purchase - 2018 - increased cost			CW S3 03	1,936	4,059	0	0	0	5,995	0	5,995	0	0	0	5,995	0	0	0	0	0	5,995

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT906865 Toronto Water - Fleet Replacement																							
2 14	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	14,310	0	0	14,310	0	14,310	0	0	0	14,310	0	0	0	0	0	0	14,310
2 15	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	3,152	12,607	0	15,759	0	15,759	0	0	0	15,759	0	0	0	0	0	0	15,759
2 17	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	3,806	3,806	7,612	0	7,612	0	0	0	7,612	0	0	0	0	0	0	7,612
2 18	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	4,526	4,526	2,437	6,964	0	0	0	6,964	0	0	0	0	0	0	6,964
0 19	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	8,105	8,105	0	0	0	8,105	0	0	0	0	0	0	8,105
0 20	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	5,885	5,885	0	0	0	5,885	0	0	0	0	0	0	5,885
0 21	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	5,033	5,033	0	0	0	5,033	0	0	0	0	0	0	5,033
0 22	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	5,339	5,339	0	0	0	5,339	0	0	0	0	0	0	5,339
0 23	Vehicle/Equipment Purchase - 2018 Pre-approved	CW	S2	03	997	997	0	0	0	1,994	0	1,994	0	0	0	1,994	0	0	0	0	0	0	1,994
0 24	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	13,677	13,677	0	0	0	13,677	0	0	0	0	0	0	13,677
Sub-total					10,436	9,807	17,462	16,413	8,333	62,451	40,477	102,928	0	0	0	102,927	0	0	0	0	0	0	102,927
FLT907266 EDCT - Fleet Replacement																							
2 10	Vehicle/Equipment Purchase - 2017	CW	S2	03	80	0	0	0	0	80	0	80	0	0	0	80	0	0	0	0	0	0	80
2 11	Vehicle/Equipment Purchase - 2018	CW	S4	03	60	0	0	0	0	60	0	60	0	0	0	60	0	0	0	0	0	0	60
2 14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	29	29	57	0	57	0	0	0	57	0	0	0	0	0	0	57
2 15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	20	20	20	40	0	0	0	40	0	0	0	0	0	0	40
0 17	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	50	50	0	0	0	50	0	0	0	0	0	0	50
0 18	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	50	50	0	0	0	50	0	0	0	0	0	0	50
Sub-total					140	0	0	29	49	217	120	337	0	0	0	337	0	0	0	0	0	0	337
FLT907268 Toronto Building - Fleet Replacement																							
2 10	Vehicle/Equipment Purchase - 2017	CW	S2	03	112	0	0	0	0	112	0	112	0	0	0	112	0	0	0	0	0	0	112
2 12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	113	0	0	113	0	113	0	0	0	113	0	0	0	0	0	0	113
2 15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	90	90	90	181	0	0	0	181	0	0	0	0	0	0	181
0 17	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	43	43	0	0	0	43	0	0	0	0	0	0	43

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By										
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing		
<u>FLT907268 Toronto Building - Fleet Replacement</u>																								
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	104	104	0	0	0	104	0	0	0	0	0	0	0	104
0 20	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	113	113	0	0	0	113	0	0	0	0	0	0	0	113
Sub-total					112	0	113	0	90	315	351	666	0	0	0	666	0	0	0	0	0	0	0	666
<u>FLT907269 PPF&A - Fleet Replacement</u>																								
0 10	Vehicle/Equipment Purchase - 2017	CW	S2	03	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	0	0	65
2 12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	31	0	0	31	0	31	0	0	0	31	0	0	0	0	0	0	0	31
2 13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	6	57	0	64	0	64	0	0	0	63	0	0	0	0	0	0	0	63
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	42	42	0	0	0	42	0	0	0	0	0	0	0	42
0 20	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	31	31	0	0	0	31	0	0	0	0	0	0	0	31
Sub-total					65	0	37	57	0	159	73	232	0	0	0	231	0	0	0	0	0	0	0	231
<u>FLT907271 Shelter, Support & Housing Admin-Fleet Replace</u>																								
0 17	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	65	65	0	0	0	65	0	0	0	0	0	0	0	65
0 18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	93	93	0	0	0	93	0	0	0	0	0	0	0	93
Sub-total					0	0	0	0	0	0	158	158	0	0	0	158	0	0	0	0	0	0	0	158
<u>FLT907272 Fleet Mgt System & Fuel System Integration</u>																								
2 8	Fleet Mgt System & Fuel System Integration - 2015	CW	S2	04	1,847	0	0	0	0	1,847	0	1,847	0	0	0	1,847	0	0	0	0	0	0	0	1,847
2 11	Fleet Mgt System & Fuel System Integration - 2018	CW	S4	04	962	0	0	0	0	962	0	962	0	0	0	962	0	0	0	0	0	0	0	962
0 16	Fleet Mgt Sys & Fuel Sys Integration 2016	CW	S2	04	387	0	0	0	0	387	0	387	0	0	0	387	0	0	0	0	0	0	0	387
Sub-total					3,196	0	0	0	0	3,196	0	3,196	0	0	0	3,196	0	0	0	0	0	0	0	3,196
<u>FLT907602 Information & Technology - Fleet Replacement</u>																								
0 10	Vehicle/Equipment Purchase - 2016	CW	S2	03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	0	0	25
2 11	Vehicle/Equipment Purchase - 2017	CW	S2	03	15	0	0	0	0	15	0	15	0	0	0	15	0	0	0	0	0	0	0	15
0 13	Vehicle/Equipment Purchase - 2018	CW	S4	03	45	0	0	0	0	45	0	45	0	0	0	45	0	0	0	0	0	0	0	45
Sub-total					85	0	0	0	0	85	0	85	0	0	0	85	0	0	0	0	0	0	0	85
<u>FLT907912 Toronto Community Housing Corp.- Fleet Replac</u>																								

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.						Total	Total	Total	Provincial	Federal	Development	Reserves	Reserve	Capital			Debt -	Total			
Priority	SubProj No.	Sub-project Name				2018	2019	2020	2021	2022	2018-2022	2023-2027	2018-2027	Grants and Subsidies	Subsidy	Charges	Funds	from Current	Other 1	Other2	Recoverable Debt	Financing			
<u>FLT907912 Toronto Community Housing Corp.- Fleet Replac</u>																									
1	5	Vehicle/Equipment Purchase - 2017	CW	S2	03	620	0	0	0	0	620	0	620	0	0	0	620	0	0	0	0	0	0	620	
1	6	Vehicle/Equipment Purchase - 2018	CW	S4	03	789	340	0	0	0	1,129	0	1,129	0	0	0	1,129	0	0	0	0	0	0	1,129	
1	7	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	1,406	0	0	1,406	0	1,406	0	0	0	1,406	0	0	0	0	0	0	1,406	
1	8	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	46	185	0	231	0	231	0	0	0	231	0	0	0	0	0	0	231	
1	9	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	33	33	66	0	66	0	0	0	66	0	0	0	0	0	0	66	
1	10	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	496	496	267	763	0	0	0	763	0	0	0	0	0	0	763	
0	11	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	679	679	0	0	0	679	0	0	0	0	0	0	679	
0	13	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	655	655	0	0	0	655	0	0	0	0	0	0	655	
0	14	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	881	881	0	0	0	881	0	0	0	0	0	0	881	
0	15	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	806	806	0	0	0	806	0	0	0	0	0	0	806	
0	16	Vehicle/Equipment Purchase - 2027	CW	S6	03	0	0	0	0	0	0	2,028	2,028	0	0	0	2,028	0	0	0	0	0	0	2,028	
Sub-total						1,409	340	1,452	218	529	3,948	5,317	9,264	0	0	0	9,264	0	0	0	0	0	0	9,264	
<u>FLT908479 Fleet - Garage Security</u>																									
0	1	Fleet - Garage Security - 2018	CW	S4	01	105	0	0	0	0	105	0	105	0	0	0	105	0	0	0	0	0	0	105	
0	2	Fleet - Garage Security - 2019	CW	S6	01	0	0	105	0	0	105	0	105	0	0	0	105	0	0	0	0	0	0	105	
0	3	Fleet - Garage Security - 2020	CW	S6	01	0	0	11	95	0	105	0	105	0	0	0	105	0	0	0	0	0	0	105	
Sub-total						105	0	116	95	0	315	0	315	0	0	0	315	0	0	0	0	0	0	315	
<u>FLT908481 Fleet - Tools & Equipment</u>																									
0	1	Fleet - Tools & Equipment - 2018	CW	S4	03	298	0	0	0	0	298	0	298	0	0	0	298	0	0	0	0	0	0	298	
0	2	Fleet - Tools & Equipment - 2019	CW	S6	03	0	0	268	0	0	268	0	268	0	0	0	268	0	0	0	0	0	0	268	
0	3	Fleet - Tools & Equipment - 2020	CW	S6	03	0	0	27	240	0	267	0	267	0	0	0	267	0	0	0	0	0	0	267	
0	4	Fleet - Tools & Equipment - 2021	CW	S6	03	0	0	0	123	123	245	0	245	0	0	0	245	0	0	0	0	0	0	245	
0	5	Fleet - Tools & Equipment - 2022	CW	S6	03	0	0	0	0	160	160	160	321	0	0	0	321	0	0	0	0	0	0	321	
0	6	Fleet - Tools & Equipment - 2023	CW	S6	03	0	0	0	0	0	0	258	258	0	0	0	258	0	0	0	0	0	0	258	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																				
<u>FLT908481 Fleet - Tools & Equipment</u>																									
0	7	Fleet - Tools & Equipment - 2024	CW	S6	03	0	0	0	0	0	0	247	247	0	0	0	247	0	0	0	0	0	0	247	
0	8	Fleet - Tools & Equipment - 2025	CW	S6	03	0	0	0	0	0	0	261	261	0	0	0	261	0	0	0	0	0	0	261	
0	9	Fleet - Tools & Equipment - 2026	CW	S6	03	0	0	0	0	0	0	251	251	0	0	0	251	0	0	0	0	0	0	251	
0	10	Fleet - Tools & Equipment - 2027	CW	S6	03	0	0	0	0	0	0	322	322	0	0	0	322	0	0	0	0	0	0	322	
0	11	Fleet Tools & Equipment - 2017	CW	S2	03	242	0	0	0	0	242	0	242	0	0	0	242	0	0	0	0	0	0	242	
Sub-total						540	0	295	363	283	1,480	1,499	2,979	0	0	0	2,979	0	0	0	0	0	0	2,979	
<u>FLT908534 Fleet - At-large Purchase</u>																									
0	1	Fleet - At-large Purchase - 2018	CW	S4	04	570	0	0	0	0	570	0	570	0	0	0	570	0	0	0	0	0	0	570	
Sub-total						570	0	0	0	0	570	0	570	0	0	0	570	0	0	0	0	0	0	0	570
Total Program Expenditure						79,010	71,707	82,676	67,066	67,576	368,035	345,649	713,685	0	0	0	693,527	20,000	0	0	156	0	0	0	713,683

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat. Cat.																			
Financed By:																							
		Reserves (Ind. "XQ" Ref.)			78,854	66,707	67,675	67,066	67,576	347,878	345,649	693,527	0	0	0	693,527	0	0	0	0	0	0	693,527
		Reserve Funds (Ind."XR" Ref.)			0	5,000	15,000	0	0	20,000	0	20,000	0	0	0	0	20,000	0	0	0	0	0	20,000
		Other2 (External)			156	0	0	0	0	156	0	156	0	0	0	0	0	0	156	0	0	0	156
Total Program Financing					79,010	71,707	82,675	67,066	67,576	368,034	345,649	713,683	0	0	0	693,527	20,000	0	0	156	0	0	713,683

Status Code	Description
S2	S2 Prior Year (With 2018 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2019 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2018 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT000482 Solid Waste - Fleet Replacement																							
2	20	Vehicle/Equipment Purchase - 2018	CW	S4	03	2,302	13,185	0	0	0	15,487	0	15,487	0	0	0	15,487	0	0	0	0	0	15,487
Sub-total						28,202	26,398	0	0	0	54,600	0	54,600	0	0	0	54,600	0	0	0	0	0	54,600
FLT000483 Engineering & Construction Serv Fleet Replacem																							
2	17	Vehicle/Equipment Purchase - 2016	CW	S2	03	1	0	0	0	0	1	0	1	0	0	0	1	0	0	0	0	0	1
2	18	Vehicle/Equipment Purchase - 2017	CW	S2	03	647	0	0	0	0	647	0	647	0	0	0	647	0	0	0	0	0	647
2	19	Vehicle/Equipment Purchase - 2018	CW	S4	03	173	0	0	0	0	173	0	173	0	0	0	173	0	0	0	0	0	173
Sub-total						821	0	0	0	0	821	0	821	0	0	0	821	0	0	0	0	0	821
FLT000484 Transportation-Fleet Replacement																							
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	1,000	1,000	0	0	0	2,000	0	2,000	0	0	0	2,000	0	0	0	0	0	2,000
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	1,500	1,500	0	0	0	3,000	0	3,000	0	0	0	3,000	0	0	0	0	0	3,000
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	2,000	2,000	0	0	0	4,000	0	4,000	0	0	0	4,000	0	0	0	0	0	4,000
2	19	Vehicle/Equipment Purchase - 2017	CW	S2	03	1,064	989	0	0	0	2,053	0	2,053	0	0	0	2,053	0	0	0	0	0	2,053
0	30	Vehicle/Equipment Purchase - 2018 Pre-approved	CW	S2	03	0	3,367	0	0	0	3,367	0	3,367	0	0	0	3,367	0	0	0	0	0	3,367
0	32	Vehicle/Equipment Purchase - True up - 2018	CW	S4	03	0	5,000	15,000	0	0	20,000	0	20,000	0	0	0	20,000	0	0	0	0	0	20,000
0	33	Vehicle/Equipment Purchase - 2018 - increased cost	CW	S3	03	0	2,280	0	0	0	2,280	0	2,280	0	0	0	2,280	0	0	0	0	0	2,280
Sub-total						5,564	16,136	15,000	0	0	36,700	0	36,700	0	0	0	16,700	20,000	0	0	0	0	36,700
FLT000486 TPS-Fleet Replacement																							
2	19	Vehicle/Equipment Purchase - 2017	CW	S2	03	54	0	0	0	0	54	0	54	0	0	0	54	0	0	0	0	0	54
2	20	Vehicle/Equipment Purchase - 2018	CW	S4	03	3,989	0	0	0	0	3,989	0	3,989	0	0	0	3,989	0	0	0	0	0	3,989
Sub-total						4,043	0	0	0	0	4,043	0	4,043	0	0	0	4,043	0	0	0	0	0	4,043
FLT000487 Fire-Fleet Replacement																							
2	19	Vehicle/Equipment Purchase - 2017	CW	S2	03	97	0	0	0	0	97	0	97	0	0	0	97	0	0	0	0	0	97
2	20	Vehicle/Equipment Purchase - 2018	CW	S4	03	7,203	0	0	0	0	7,203	0	7,203	0	0	0	7,203	0	0	0	0	0	7,203
Sub-total						7,300	0	0	0	0	7,300	0	7,300	0	0	0	7,300	0	0	0	0	0	7,300
FLT000489 Zoo-Fleet Replacement																							

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT000489 Zoo-Fleet Replacement																							
2 18	Vehicle/Equipment Purchase - 2016	CW	S2	03	264	0	0	0	0	264	0	264	0	0	0	264	0	0	0	0	0	264	
2 19	Vehicle/Equipment Purchase - 2017	CW	S2	03	350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
2 20	Vehicle/Equipment Purchase - 2018	CW	S4	03	350	0	0	0	0	350	0	350	0	0	0	350	0	0	0	0	0	350	
Sub-total					964	0	0	0	0	964	0	964	0	0	0	964	0	0	0	0	0	964	
FLT000491 Exhibition Place - Fleet Replacement																							
2 19	Vehicle/Equipment Purchase - 2017	CW	S2	03	275	0	0	0	0	275	0	275	0	0	0	275	0	0	0	0	0	275	
2 20	Vehicle/Equipment Purchase - 2018	CW	S4	03	0	600	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	600	
Sub-total					275	600	0	0	0	875	0	875	0	0	0	875	0	0	0	0	0	875	
FLT000492 Fleet Replacement - Insurance Contingency																							
2 18	Insurance Contingency - 2017	CW	S2	03	192	0	0	0	0	192	0	192	0	0	0	192	0	0	0	0	0	192	
2 19	Insurance Contingency - 2018	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	150	
Sub-total					342	0	0	0	0	342	0	342	0	0	0	342	0	0	0	0	0	342	
FLT906279 Fuel Site Closures, Upgrades & Replacement																							
2 10	Fuel Site Closure, Upgrade & Replacement - 2016	CW	S2	04	2,806	0	0	0	0	2,806	0	2,806	0	0	0	2,806	0	0	0	0	0	2,806	
2 11	Fuel Site Closure, Upgrade & Replacement - 2017	CW	S2	04	-2,250	0	0	0	0	-2,250	0	-2,250	0	0	0	-2,250	0	0	0	0	0	-2,250	
2 12	Fuel Site Closure, Upgrade & Replacement - 2018	CW	S4	04	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	200	
Sub-total					756	0	0	0	0	756	0	756	0	0	0	756	0	0	0	0	0	756	
FLT906593 Arena Boards - Replacement of Ice Resurfacers																							
2 13	Vehicle/Equipment Purchase - 2016	CW	S2	03	3	0	0	0	0	3	0	3	0	0	0	3	0	0	0	0	0	3	
2 14	Vehicle/Equipment Purchase - 2017	CW	S2	03	108	0	0	0	0	108	0	108	0	0	0	108	0	0	0	0	0	108	
2 15	Vehicle/Equipment Purchase - 2018	CW	S4	03	0	110	0	0	0	110	0	110	0	0	0	110	0	0	0	0	0	110	
Sub-total					111	110	0	0	0	221	0	221	0	0	0	221	0	0	0	0	0	221	
FLT906672 Green Fleet Plan																							
2 12	Green Fleet Plan - 2016	CW	S2	02	185	0	0	0	0	185	0	185	0	0	0	185	0	0	0	0	0	185	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>FLT908534 Fleet - At-large Purchase</u>																							
0	1	Fleet - At-large Purchase - 2018			CW S4 04	570	0	0	0	0	570	0	570	0	0	0	0	0	0	0	570		
Sub-total						570	0	0	0	0	570	0	570	0	0	0	0	0	0	0	570		
Total Program Expenditure						79,010	59,694	15,000	0	0	153,704	0	153,704	0	0	0	133,548	20,000	0	0	156	0	153,704

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By							
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.														
Financed By:																			
		Reserves (Ind. "XQ" Ref.)				78,854	54,694	0	0	0	133,548	0	133,548	0	0	0	0	0	133,548
		Reserve Funds (Ind."XR" Ref.)				0	5,000	15,000	0	0	20,000	0	20,000	0	0	0	0	0	20,000
		Other2 (External)				156	0	0	0	0	156	0	156	0	0	156	0	0	156
Total Program Financing						79,010	59,694	15,000	0	0	153,704	0	153,704	0	0	156	0	0	153,704

Status Code	Description
S2	S2 Prior Year (With 2018 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2018 Preliminary Capital Budget with Financing Detail

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

**Fleet Services
Sub-Project Summary**

Project/Financing Priority Project Project Name		Start Date	Completion Date	2018	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 <u>FLT000476</u> Library - Fleet Replacement														
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	448	0	0	0	292	0	0	0	156	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	76	0	0	0	76	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2019	414	0	0	0	414	0	0	0	0	0	0
Project Sub-total:				938	0	0	0	782	0	0	0	156	0	0
0 <u>FLT000482</u> Solid Waste - Fleet Replacement														
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	6,000	0	0	0	6,000	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	19,900	0	0	0	19,900	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2019	2,302	0	0	0	2,302	0	0	0	0	0	0
Project Sub-total:				28,202	0	0	0	28,202	0	0	0	0	0	0
0 <u>FLT000483</u> Engineering & Construction Serv Fleet Replacement														
2	17 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	1	0	0	0	1	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	647	0	0	0	647	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	173	0	0	0	173	0	0	0	0	0	0
Project Sub-total:				821	0	0	0	821	0	0	0	0	0	0
0 <u>FLT000484</u> Transportation-Fleet Replacement														
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	1,000	0	0	0	1,000	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	1,500	0	0	0	1,500	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	2,000	0	0	0	2,000	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	1,064	0	0	0	1,064	0	0	0	0	0	0
Project Sub-total:				5,564	0	0	0	5,564	0	0	0	0	0	0
0 <u>FLT000486</u> TPS-Fleet Replacement														
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	54	0	0	0	54	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	3,989	0	0	0	3,989	0	0	0	0	0	0
Project Sub-total:				4,043	0	0	0	4,043	0	0	0	0	0	0
0 <u>FLT000489</u> Zoo-Fleet Replacement														
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	264	0	0	0	264	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	350	0	0	0	350	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	350	0	0	0	350	0	0	0	0	0	0
Project Sub-total:				964	0	0	0	964	0	0	0	0	0	0
0 <u>FLT000491</u> Exhibition Place - Fleet Replacement														
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	275	0	0	0	275	0	0	0	0	0	0
Project Sub-total:				275	0	0	0	275	0	0	0	0	0	0

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

**Fleet Services
Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing													
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable				
1	<u>FLT906863</u>	<u>Facilities Mgmt & Real Estate - Fleet Replacement</u>																
2	13 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2019	230	0	0	0	230	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			1,578	0	0	0	1,578	0	0	0	0	0	0	0	0	0	0
1	<u>FLT906864</u>	<u>Clerks - Fleet Replacement</u>																
2	11 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	4	0	0	0	4	0	0	0	0	0	0	0	0	0	0
2	12 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	181	0	0	0	181	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			185	0	0	0	185	0	0	0	0	0	0	0	0	0	0
1	<u>FLT907912</u>	<u>Toronto Community Housing Corp.- Fleet Replacement</u>																
1	5 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	620	0	0	0	620	0	0	0	0	0	0	0	0	0	0
1	6 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2019	789	0	0	0	789	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			1,409	0	0	0	1,409	0	0	0	0	0	0	0	0	0	0
2	<u>FLT000475</u>	<u>Public Health - Fleet Replacement</u>																
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	6	0	0	0	6	0	0	0	0	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	31	0	0	0	31	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			37	0	0	0	37	0	0	0	0	0	0	0	0	0	0
2	<u>FLT000479</u>	<u>Purchasing & Materials Mgmt- Fleet Replacement</u>																
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	107	0	0	0	107	0	0	0	0	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	70	0	0	0	70	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			177	0	0	0	177	0	0	0	0	0	0	0	0	0	0
2	<u>FLT000487</u>	<u>Fire-Fleet Replacement</u>																
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	97	0	0	0	97	0	0	0	0	0	0	0	0	0	0
2	20 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	7,203	0	0	0	7,203	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			7,300	0	0	0	7,300	0	0	0	0	0	0	0	0	0	0
2	<u>FLT907602</u>	<u>Information & Technology - Fleet Replacement</u>																
0	10 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	25	0	0	0	25	0	0	0	0	0	0	0	0	0	0
0	13 Vehicle/Equipment Purchase - 2018	01/01/2018	12/31/2018	45	0	0	0	45	0	0	0	0	0	0	0	0	0	0
2	11 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	15	0	0	0	15	0	0	0	0	0	0	0	0	0	0
	Project Sub-total:			85	0	0	0	85	0	0	0	0	0	0	0	0	0	0
Program Total:				79,010	0	0	0	78,854	0	0	0	156	0	0				

Status Code Description
 S2 S2 Prior Year (With 2018 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)

Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1101	Beginning Balance	253	239	313	418	492	531	569	494	418	492	565	239
	(Withdrawals)												
	Public Health - Fleet Replacement	(70)	(31)	-	(32)	(67)	(67)	(181)	(181)	(32)	(32)	(32)	(653)
	Total Withdrawals	(70)	(31)	-	(32)	(67)	(67)	(181)	(181)	(32)	(32)	(32)	(653)
	Contributions												
	Vehicle Reserve	55	105	105	105	105	105	105	105	105	105	105	1,053
	Total Contributions	55	105	105	105	105	105	105	105	105	105	105	1,053
Total Reserve Fund Balance at Year-End		239	313	418	492	531	569	494	418	492	565	639	639

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1700	Beginning Balance	694	836	382	344	440	172	365	552	609	596	224	836
	(Withdrawals)												
	Library - Fleet Replacement	(200)	(796)	(380)	(247)	(610)	(149)	(155)	(285)	(355)	(714)	(899)	(4,589)
	Total Withdrawals	(200)	(796)	(380)	(247)	(610)	(149)	(155)	(285)	(355)	(714)	(899)	(4,589)
	Contributions												
	Vehicle Reserve	342	342	342	342	342	342	342	342	342	342	342	3,420
	Total Contributions	342	342	342	342	342	342	342	342	342	342	342	3,420
Total Reserve Fund Balance at Year-End		836	382	344	440	172	365	552	609	596	224	(333)	(333)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1201	Beginning Balance	8,553	11,729	8,001	8,508	4,469	(567)	(5,466)	(11,110)	(16,178)	(21,124)	(28,773)	11,729
	(Withdrawals)												
	Parks, Forestry & Recreation - Fleet Replacement	(3,017)	(9,922)	(5,686)	(10,233)	(11,230)	(11,093)	(11,838)	(11,261)	(11,140)	(13,842)	(11,314)	(107,559)
	Total Withdrawals	(3,017)	(9,922)	(5,686)	(10,233)	(11,230)	(11,093)	(11,838)	(11,261)	(11,140)	(13,842)	(11,314)	(107,559)
	Contributions												
	Vehicle Reserve	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	61,937
	Total Contributions	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	6,194	61,937
Total Reserve Fund Balance at Year-End		11,729	8,001	8,508	4,469	(567)	(5,466)	(11,110)	(16,178)	(21,124)	(28,773)	(33,893)	(33,893)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1204	Beginning Balance	376	427	301	231	278	297	348	398	449	483	392	427
	(Withdrawals)												
	Purchasing & Materials Mgmt - Fleet Replacement	-	(177)	(120)	(4)	(32)	-	-	-	(17)	(141)	(215)	(705)
	Total Withdrawals	-	(177)	(120)	(4)	(32)	-	-	-	(17)	(141)	(215)	(705)
	Contributions												
	Vehicle Reserve	51	51	51	51	51	51	51	51	51	51	51	506
	Total Contributions	51	51	51	51	51	51	51	51	51	51	51	506
Total Reserve Fund Balance at Year-End		427	301	231	278	297	348	398	449	483	392	228	228

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1202	Beginning Balance	1,465	1,185	1,366	1,807	1,074	706	661	570	331	637	(58)	1,185
	(Withdrawals)												
	Municipal Licensing & Standards - Fleet Replacement	(713)	(260)	-	(1,174)	(809)	(487)	(532)	(680)	(135)	(1,136)	-	(5,213)
	Total Withdrawals	(713)	(260)	-	(1,174)	(809)	(487)	(532)	(680)	(135)	(1,136)	-	(5,213)
	Contributions												
	Vehicle Reserve	433	441	441	441	441	441	441	441	441	441	441	4,412
	Total Contributions	433	441	441	441	441	441	441	441	441	441	441	4,412
Total Reserve Fund Balance at Year-End		1,185	1,366	1,807	1,074	706	661	570	331	637	(58)	384	384

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1014	Beginning Balance (Withdrawals)	23,593	21,029	6,600	(6,026)	(3,307)	(6,693)	(17,011)	(23,134)	(38,581)	(44,164)	(41,987)	21,029
	Solid Waste - Fleet Management	(16,336)	(28,202)	(26,398)	(11,054)	(17,159)	(24,091)	(19,896)	(29,219)	(19,356)	(11,595)	(21,681)	(208,649)
	Total Withdrawals	(16,336)	(28,202)	(26,398)	(11,054)	(17,159)	(24,091)	(19,896)	(29,219)	(19,356)	(11,595)	(21,681)	(208,649)
	Contributions Vehicle Reserve	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	137,725
	Total Contributions	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	13,773	137,725
Total Reserve Fund Balance at Year-End		21,029	6,600	(6,026)	(3,307)	(6,693)	(17,011)	(23,134)	(38,581)	(44,164)	(41,987)	(49,895)	(49,895)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1016	Beginning Balance (Withdrawals)	1,596	1,086	776	962	492	438	569	535	400	279	313	1,086
	Engineering and Construction Services - Fleet Replacement	(696)	(495)	-	(656)	(240)	(55)	(220)	(320)	(307)	(152)	(113)	(2,556)
	Total Withdrawals	(696)	(495)	-	(656)	(240)	(55)	(220)	(320)	(307)	(152)	(113)	(2,556)
	Contributions Vehicle Reserve	186	186	186	186	186	186	186	186	186	186	186	1,857
	Total Contributions	186	186	186	186	186	186	186	186	186	186	186	1,857
Total Reserve Fund Balance at Year-End		1,086	776	962	492	438	569	535	400	279	313	387	387

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1015	Beginning Balance (Withdrawals)	9,794	11,791	9,703	(3,032)	(24,126)	(25,077)	(27,763)	(35,512)	(36,741)	(48,902)	(56,154)	11,791
	Transportation Services - Fleet Replacement	(153)	(5,489)	(16,136)	(24,494)	(4,351)	(6,087)	(11,150)	(4,629)	(15,562)	(10,652)	(6,584)	(105,134)
	Total Withdrawals	(153)	(5,489)	(16,136)	(24,494)	(4,351)	(6,087)	(11,150)	(4,629)	(15,562)	(10,652)	(6,584)	(105,134)
	Contributions Vehicle Reserve	2,151	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	34,006
	Total Contributions	2,151	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	3,401	34,006
Total Reserve Fund Balance at Year-End		11,791	9,703	(3,032)	(24,126)	(25,077)	(27,763)	(35,512)	(36,741)	(48,902)	(56,154)	(59,337)	(59,337)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1018	Beginning Balance (Withdrawals)	1,808	1,688	3,541	4,923	6,181	7,297	6,899	6,516	5,860	5,302	4,644	1,688
	Emergency Medical Services - Fleet Replacement	(4,680)	(3,989)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(6,500)	(6,600)	(56,222)
	Total Withdrawals	(4,680)	(3,989)	(4,460)	(4,584)	(4,726)	(6,240)	(6,225)	(6,498)	(6,400)	(6,500)	(6,600)	(56,222)
	Contributions Vehicle Reserve	4,560	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	58,420
	Total Contributions	4,560	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	5,842	58,420
Total Reserve Fund Balance at Year-End		1,688	3,541	4,923	6,181	7,297	6,899	6,516	5,860	5,302	4,644	3,886	3,886

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1017 & XQ1020	Beginning Balance (Withdrawals)	5,337	3,695	5,042	6,379	7,716	9,053	10,390	11,727	13,064	14,401	15,738	3,695
	Fire Services - Fleet Replacement	(2,864)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(72,030)
	Total Withdrawals	(2,864)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(72,030)
	Contributions Vehicle Reserve	1,222	8,550	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	85,410
	Total Contributions	1,222	8,550	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	85,410
Total Reserve Fund Balance at Year-End		3,695	5,042	6,379	7,716	9,053	10,390	11,727	13,064	14,401	15,738	17,075	17,075

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1703	Beginning Balance (Withdrawals)	956	589	572	555	538	521	504	487	470	453	436	589
	Zoo - Fleet Replacement	(700)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
	Total Withdrawals	(700)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500)
	Contributions Vehicle Reserve	333	333	333	333	333	333	333	333	333	333	333	3,330
	Total Contributions	333	333	333	333	333	333	333	333	333	333	333	3,330
Total Reserve Fund Balance at Year-End		589	572	555	538	521	504	487	470	453	436	419	419

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1702	Beginning Balance (Withdrawals)	405	405	480	230	(20)	(419)	(742)	(989)	(1,033)	(1,206)	(2,006)	405
	Exhibition Place - Fleet Replacement	-	(275)	(600)	(600)	(749)	(674)	(597)	(395)	(523)	(1,150)	(500)	(6,061)
	Total Withdrawals	-	(275)	(600)	(600)	(749)	(674)	(597)	(395)	(523)	(1,150)	(500)	(6,061)
	Contributions Vehicle Reserve	-	350	350	350	350	350	350	350	350	350	350	3,500
	Total Contributions	-	350	350	350	350	350	350	350	350	350	350	3,500
Total Reserve Fund Balance at Year-End		405	480	230	(20)	(419)	(742)	(989)	(1,033)	(1,206)	(2,006)	(2,156)	(2,156)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1705	Beginning Balance (Withdrawals)	267	267	258	248	221	10	(2)	41	22		(93)	267
	Arena Boards Vehicles - Fleet Replacement	(95)	(108)	(110)	(130)	(314)	(115)	(60)	(122)	(126)	(196)	(136)	(1,417)
	Total Withdrawals	(95)	(108)	(110)	(130)	(314)	(115)	(60)	(122)	(126)	(196)	(136)	(1,417)
	Contributions Vehicle Reserve	95	99	100	103	103	103	103	103	103	103	103	1,023
	Total Contributions	95	99	100	103	103	103	103	103	103	103	103	1,023
Total Reserve Fund Balance at Year-End		267	258	248	221	10	(2)	41	22	(1)	(93)	(126)	(127)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1503	Beginning Balance (Withdrawals)	813	573	79	79	(240)	(646)	(936)	(1,226)	(1,516)	(1,806)	(2,241)	573
	Fleet Services - Fleet Replacement	(240)	(494)	-	(319)	(406)	(290)	(290)	(290)	(290)	(435)	(290)	(3,104)
	Total Withdrawals	(240)	(494)	-	(319)	(406)	(290)	(290)	(290)	(290)	(435)	(290)	(3,104)
	Contributions Vehicle Reserve	-	-	-	-	-	-	-	-	-	-	-	-
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Fund Balance at Year-End		573	79	79	(240)	(646)	(936)	(1,226)	(1,516)	(1,806)	(2,241)	(2,531)	(2,531)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1502	Beginning Balance (Withdrawals)	2,507	2,057	903	931	(445)	(1,247)	(1,994)	(2,288)	(2,214)	(2,112)	(2,196)	2,057
	Facilities and Real Estate - Fleet Replacement	(746)	(1,300)	(117)	(1,522)	(947)	(893)	(439)	(71)	(44)	(229)	(2,075)	(7,639)
	Total Withdrawals	(746)	(1,300)	(117)	(1,522)	(947)	(893)	(439)	(71)	(44)	(229)	(2,075)	(7,639)
	Contributions Vehicle Reserve	296	146	146	146	146	146	146	146	146	146	146	1,457
	Total Contributions	296	146	146	146	146	146	146	146	146	146	146	1,457

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1504	Beginning Balance (Withdrawals)	438	97	103	110	116	122	128	134	140	106	72	97
	Clerk's - Fleet Replacement	(352)	-	-	-	-	-	-	-	(40)	(40)	(31)	(112)
	Total Withdrawals	(352)	-	-	-	-	-	-	-	(40)	(40)	(31)	(112)
	Contributions Vehicle Reserve	11	6	6	6	6	6	6	6	6	6	6	61
	Total Contributions	11	6	6	6	6	6	6	6	6	6	6	61
Total Reserve Fund Balance at Year-End		97	103	110	116	122	128	134	140	106	72	47	47

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1012	Beginning Balance (Withdrawals)	11,713	13,815	9,168	5,150	(6,522)	(17,146)	(19,689)	(22,416)	(23,361)	(22,524)	(23,332)	13,815
	Toronto Water Services - Fleet Replacement	(3,774)	(10,436)	(9,807)	(17,462)	(16,413)	(8,333)	(8,516)	(6,734)	(4,952)	(6,597)	(13,677)	(102,927)
	Total Withdrawals	(3,774)	(10,436)	(9,807)	(17,462)	(16,413)	(8,333)	(8,516)	(6,734)	(4,952)	(6,597)	(13,677)	(102,927)
	Contributions Vehicle Reserve	5,876	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	57,893
	Total Contributions	5,876	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	5,789	57,893
Total Reserve Fund Balance at Year-End		13,815	9,168	5,150	(6,522)	(17,146)	(19,689)	(22,416)	(23,361)	(22,524)	(23,332)	(31,220)	(31,220)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1200	Beginning Balance (Withdrawals)	242	184	145	166	187	180	153	154	175	196	168	184
	EDCT - Fleet Replacement	(80)	(60)	-	-	(29)	(49)	(20)	-	-	(50)	(50)	(257)
	Total Withdrawals	(80)	(60)	-	-	(29)	(49)	(20)	-	-	(50)	(50)	(257)
	Contributions Vehicle Reserve	21	21	21	21	21	21	21	21	21	21	21	212
	Total Contributions	21	21	21	21	21	21	21	21	21	21	21	212
Total Reserve Fund Balance at Year-End		184	145	166	187	180	153	154	175	196	168	139	139

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1301	Beginning Balance (Withdrawals)	675	511	585	659	620	695	679	663	715	716	738	511
	Toronto Building - Fleet Replacement	(214)	-	-	(113)	-	(90)	(90)	(22)	(74)	(52)	(113)	(554)
	Total Withdrawals	(214)	-	-	(113)	-	(90)	(90)	(22)	(74)	(52)	(113)	(554)
	Contributions Vehicle Reserve	49	74	74	74	74	74	74	74	74	74	74	743
	Total Contributions	49	74	74	74	74	74	74	74	74	74	74	743
Total Reserve Fund Balance at Year-End		511	585	659	620	695	679	663	715	716	738	699	699

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1401	Beginning Balance (Withdrawals)	616	616	637	659	644	609	630	652	674	674	675	616
	PPF&A - Fleet Replacement	-	-	-	(37)	(57)	-	-	-	(21)	(21)	(31)	(166)
	Total Withdrawals	-	-	-	(37)	(57)	-	-	-	(21)	(21)	(31)	(166)
	Contributions Vehicle Reserve	-	22	22	22	22	22	22	22	22	22	22	217
	Total Contributions	-	22	22	22	22	22	22	22	22	22	22	217

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1100	Beginning Balance (Withdrawals)	128	136	145	153	162	170	179	187	164	93	55	136
	Shelter, Support & Housing Admin - Fleet Replacement	-	-	-	-	-	-	-	(32)	(79)	(47)	-	(158)
	Total Withdrawals	-	-	-	-	-	-	-	(32)	(79)	(47)	-	(158)
	Contributions												
	Vehicle Reserve	9	9	9	9	9	9	9	9	9	9	9	86
	Total Contributions	9	9	9	9	9	9	9	9	9	9	9	86
Total Reserve Fund Balance at Year-End		136	145	153	162	170	179	187	164	93	55	63	63

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1505	Beginning Balance (Withdrawals)	57	87	123	158	194	194	194	194	194	194	194	87
	Human Resources - Fleet Replacement	-	-	-	-	-	-	-	-	-	-	-	-
	Total Withdrawals	-	-	-	-	-	-	-	-	-	-	-	-
	Contributions												
	Vehicle Reserve	31	36	36	36	-	-	-	-	-	-	-	107
	Total Contributions	31	36	36	36	-	-	-	-	-	-	-	107
Total Reserve Fund Balance at Year-End		87	123	158	194	194	194	194	194	194	194	194	194

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1509	Beginning Balance (Withdrawals)	82	53	18	28	38	48	59	69	79	89	99	53
	Information & Technology - Fleet Replacement	(40)	(45)	-	-	-	-	-	-	-	-	-	(45)
	Total Withdrawals	(40)	(45)	-	-	-	-	-	-	-	-	-	(45)
	Contributions												
	Vehicle Reserve	10	10	10	10	10	10	10	10	10	10	10	102
	Total Contributions	10	10	10	10	10	10	10	10	10	10	10	102
Total Reserve Fund Balance at Year-End		53	18	28	38	48	59	69	79	89	99	110	110

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve XQ1707	Beginning Balance (Withdrawals)	705	1,433	1,131	1,891	1,539	2,421	2,992	3,315	3,722	4,030	4,104	1,433
	Toronto Community Housing Corp. - Fleet Replacement	(72)	(1,402)	(340)	(1,452)	(218)	(529)	(777)	(693)	(792)	(1,027)	(2,028)	(9,257)
	Total Withdrawals	(72)	(1,402)	(340)	(1,452)	(218)	(529)	(777)	(693)	(792)	(1,027)	(2,028)	(9,257)
	Contributions												
	Vehicle Reserve	800	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	11,000
	Total Contributions	800	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	11,000
Total Reserve Fund Balance at Year-End		1,433	1,131	1,891	1,539	2,421	2,992	3,315	3,722	4,030	4,104	3,175	3,175

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle & Equipment Reserve - XQ0003	Beginning Balance (Withdrawals)	6,813	4,652	3,167	4,501	5,400	6,244	7,228	8,212	9,196	10,180	10,990	4,652
	Green Fleet Plan	(335)	(200)	-	(215)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,600)
	Fuel Sites Closures and Upgrades	(481)	(700)	-	(220)	(280)	(200)	(200)	(200)	(200)	(300)	(200)	(2,500)
	Fleet Management System and Fuel System Integration	(3,133)	(1,349)	-	-	-	-	-	-	-	-	-	(1,349)
	Fleet - At-large Purchase	(570)	-	-	-	-	-	-	-	-	-	-	-
	Total Withdrawals	(3,948)	(2,819)	-	(435)	(490)	(350)	(350)	(350)	(350)	(525)	(350)	(5,449)
	Contributions												
	Vehicle Reserve	1,787	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	13,341
	Total Contributions	1,787	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	1,334	13,341
Total Reserve Fund Balance at Year-End		4,652	3,167	4,501	5,400	6,244	7,228	8,212	9,196	10,180	10,990	11,974	12,544

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions /
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Vehicle Reserve - Insurance XQ1601	Beginning Balance (Withdrawals)	4,319	4,299	4,274	4,398	4,357	4,271	4,245	4,219	4,193	4,167	4,066	4,299
	Fleet Replacement - Insurance Contingency	(320)	(150)	-	(165)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,500)
	Total Withdrawals	(320)	(150)	-	(165)	(210)	(150)	(150)	(150)	(150)	(225)	(150)	(1,500)
	Contributions												
	Vehicle Reserve	300	124	124	124	124	124	124	124	124	124	124	1,240
	Total Contributions	300	124	124	124	124	124	124	124	124	124	124	1,240
Total Reserve Fund Balance at Year-End		4,299	4,274	4,398	4,357	4,271	4,245	4,219	4,193	4,167	4,066	4,040	4,040

* Based on the 2017 Q3 Variance Report