WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



RE: EX22.2

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
		20.1	7 On such a Dr	Jant	Increment	al Increase
	Approved Positions	2017 Operating Budget (\$000s)			2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
2017 Preliminary Operating Budget as at December 6 th , 2016	51,439.3	10,456,160.7	6,317,267.5	4,072,193.3	409,813.7	91,666.2
Budget Committee – December 20 th , 2016 - No Changes]					
2017 Preliminary Operating Budget as at December 20th, 2016	51,439.3	10,456,160.7	6,317,267.5	4,072,193.3	409,813.7	91,666.2
Budget Committee – December 12 th , 2016 - No Changes]	<u> </u>			í	
2017 Preliminary Operating Budget as at January 12 th , 2017	51,439.3	10,456,160.7	6,317,267.5	4,072,193.3	409,813.7	91,666.2

*Net excludes Assessment Growth of \$66.7 million



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies

Summary of Budget Review Process

(\$000s)

		2017	O	- 4	Incremental	al Increase	
	Approved Positions	2017	Operating Budg (\$000s)	et	2018 (\$000s)	2019 (\$000s)	
		Gross	Revenue	Net	Net	Net	
udget Committee - January 24, 2017							
Omnibus Motion from the Chair of the Budget Committee							
Minor Service Changes							
Economic Development & Culture							
Combine Cavalcade of Lights & New Year's Eve as a Larger Event	0.0	85.4	(34.6)	120.0	0.0	C	
5% Reduction to Grants, Sponsorships & Transfers funded by EDC	0.0	40.0	0.0	40.0	0.0	C	
Minor Reduction to Arts & Culture Funding	0.0	131.0	0.0	131.0	0.0	(
Parks, Forestry & Recreation							
Parks Plan-Reverse 2016 Enhanced Horticulture & Urban Agriculture	4.6	422.6	0.0	422.6	0.0	0	
Parks Plan - Reverse 2016 Enhanced Maintenance	2.1	217.1	0.0	217.1	0.0	(
Shelter, Support & Housing Administration							
Program Delivery Model Change at Adelaide Resource Centre	8.0	795.5	0.0	795.5	0.0	(
Social Development, Finance & Administration							
Reverse CPIP 2017 2% Inflationary Increase	0.0	382.0	0.0	382.0	0.0	(
Transportation Services							
Harmonize Leaf Collection - Etobicoke York	0.0	771.8	0.0	771.8	0.0	(
Reduce Grass Cutting From 7 to 6 Cuts Per Season	0.0	204.6	0.0	204.6	0.0	(
City Manager's Office							
Reverse the deletion of one health and safety position	1.0	117.9	0.0	117.9	0.0	(
Minor Service Changes Total	15.7	3,167.9	(34.6)	3,202.6	0.0	(

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

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2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies

Summary of Budget Review Process

		201			Incremental	al Increase	
	Approved Positions	2017	Operating Budg (\$000s)	et	2018 (\$000s)	2019 (\$000s)	
		Gross	Revenue	Net	Net	Net	
udget Committee - January 24, 2017							
Omnibus Motion from the Chair of the Budget Committee							
User Fee Revenue							
Transportation Services							
Right-of-Way Rental Fees for Commercial Film Productions	0.0	0.0	(2,000.0)	2,000.0	1,442.5		
User Fee Revenue Total	0.0	0.0	(2,000.0)	2,000.0	1,442.5		
Major Service Changes							
Economic Development & Culture							
Reduce Previously Budgeted Nuit Blanche Enhancements in 2016	0.0	(142.2)	0.0	(142.2)	0.0	(
Toronto Public Health							
Health Promotion Efficiencies	(2.0)	(96.7)	(72.5)	(24.2)	(25.2)		
Management Rationalization & Restructuring	(4.0)	(470.5)	(352.9)	(117.6)	(27.5)		
Transportation Services							
Reduce Street Sweeping on Arterial Roads by 50%	0.0	(2,000.0)	0.0	(2,000.0)	0.0		
Major Service Changes Total	(6.0)	(2,709.4)	(425.4)	(2,284.0)	(52.7)		



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies

Summary of Budget Review Process

(\$000s)

		2015	On another a Decile	-4	Incrementa	al Increase	
	Approved Positions	2017	Operating Budg (\$000s)	et	2018 (\$000s)	2019 (\$000s)	
		Gross	Revenue	Net	Net	Net	
Budget Committee - January 24, 2017							
Omnibus Motion from the Chair of the Budget Committee							
New and Enhanced Requests							
Children's Services							
Add 75 Child Care Subsidies as Directed by Council in 2016	0.0	750.0	0.0	750.0	0.0	0.0	
Economic Development & Culture							
Growing Toronto's Screen Industry - A Film Friendly City	0.0	180.0	0.0	180.0	0.0	0.0	
Engineering & Construction Services							
Review Impacts of Other Gov't / Agency Projects	1.0	118.3	0.0	118.3	4.8	5.0	
Fire Services							
Solicitor Required to Address Fire Code & Safety Violations	0.0	140.4	0.0	140.4	70.2	0.0	
Conveyance Clerk to process Fire Code Violations	0.0	56.1	0.0	56.1	28.1	0.0	
Legal Services							
Conveyance Clerk to support Fire Services	1.0	56.1	56.1	0.0	0.0	0.0	
Additional Solicitors for Fire Services	1.0	140.4	140.4	0.0	0.0	0.0	
Theatres							
Bring in New Leadership for Civic Theatres	1.0	633.0	0.0	633.0	(633.0)	0.0	
Toronto Public Health							
Student Nutrition Program-Strengthen Current Program	0.0	1,145.3	0.0	1,145.3	1,396.4	0.0	
Student Nutrition Program - Expansion	0.0	958.4	0.0	958.4	1,067.6	0.0	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
					Incrementa	Increase
	Approved Positions	2017	7 Operating Bud (\$000s)	lget	2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 24, 2017						
Omnibus Motion from the Chair of the Budget Committee						
New and Enhanced Requests (cont'd)						
Toronto Urban Health Fund - Year 3	0.0	150.0	112.5	37.5	150.0	150.0
Health Hazard and Food Safety Inspections	2.5	165.8	124.4	41.5	22.4	0.0
Toronto Public Library						
Internet Wi Fi hotspot lending enhancement	0.0	150.0	0.0	150.0	0.0	0.0
Sunday open hours - year round service at District branches	0.0	139.3	0.0	139.3	105.5	0.0
Toronto Transit Commission						
Fit For Duty	0.0	1,300.0	0.0	1,300.0	0.0	0.0
Transit Enforcement Officers - Increased Powers	5.0	98.0	0.0	98.0	1,200.0	0.0
Transportation Services						
Divisional Service Delivery Review	0.0	1,000.0	0.0	1,000.0	(1,000.0)	0.0
Mgmt of Contaminated Lands-Sr Environt Proj Mgr (Regulatory)	1.0	142.2	0.0	142.2	5.7	6.0
Street Lighting Assets Condition Assessment	0.0	800.0	0.0	800.0	(800.0)	0.0
New and Enhanced Requests Total	12.5	8,123.4	433.4	7,690.0	1,617.7	161.0



2017 Executive Committee Recommended Operating Budget

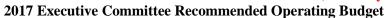
Tax Supported Programs and Agencies

Summary of Budget Review Process

(\$000s)

		2015		4	Incrementa	tal Increase	
	Approved Positions	2017	Operating Bud (\$000s)	get	2018 (\$000s)	2019 (\$000s)	
		Gross	Revenue	Net	Net	Net	
Budget Committee - January 24, 2017							
Omnibus Motion from the Chair of the Budget Committee							
New Service Priorities							
Children's Services							
Additional 225 child care subsidies to enhance access to child care	0.0	2,253.0	0.0	2,253.0	0.0	0.0	
Park, Forestry & Recreation							
Tree Canopy to maintain 2016 levels	0.0	1,200.0	0.0	1,200.0	0.0	0.0	
Tree Planting & Care on Private Lands (Private Partnerships)	0.0	1,060.0	0.0	1,060.0	0.0	0.0	
Additional Staffing Resources for Development Application Review	3.0	259.5	259.5	0.0	0.0	0.0	
Shelter, Support & Housing Administration							
For TCHC to complete Phase 3 of Regent Park Revitalization	0.0	6,000.0	0.0	6,000.0	0.0	0.0	
City Planning							
Additional Staffing Resources for Development Application Review	9.0	890.0	0.0	890.0	0.0	0.0	
Information Technology							
Open Source Data pilot	0.0	10.0	0.0	10.0	(10.0)	0.0	
Facilities, Real Estate, Environment & Energy							
TransformTO short-term strategy:							
Innovative financing	1.0	60.0	0.0	60.0	0.0	0.0	
Promote smart commute	1.0	40.0	0.0	40.0	0.0	0.0	
Enhance better buildings partnership (prorated)	4.0	233.3	0.0	233.3	0.0	0.0	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget





Tax Supported Programs and Agencies

Summary of Budget Review Process

					Incrementa	l Increase
	Approved Positions	2017	Operating Budg (\$000s)	jet	2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 24, 2017						
Omnibus Motion from the Chair of the Budget Committee						
New Service Priorities (cont'd)						
Chief Financial Officer's Office						
To provide added capacity for long term financial planning	1.0	139.6	0.0	139.6	0.0	0.0
Legal Services						
Additional Staffing Resources for Development Application Review	5.0	656.3	656.3	0.0	0.0	0.0
City Manager's Office						
To increase the city's internal audit capacity	3.0	500.0	0.0	500.0	0.0	0.0
Office of the Auditor General						
Year 1 of office budget increase to ramp up number of investigations	0.0	1,000.0	0.0	1,000.0	1,500.0	1,400.0
Toronto Public Health						
Short-term measures to prevent and respond to overdoses	4.0	297.0	223.0	74.0	0.0	0.0
New Service Priorities Total	31.0	14,598.7	2,028.8	12,569.9	1,490.0	1,400.0



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

		2017	O	- 4	Incrementa	Increase
	Approved Positions	2017 Operating Budget (\$000s)			2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
udget Committee - January 24, 2017						
Omnibus Motion from the Chair of the Budget Committee						
Bridging Strategies						
Children's Services						
2017 Reserve Draw	0.0	0.0	(2,716.8)	2,716.8	(2,716.8)	0
Parks, Forestry & Recreation						
Defer 2017 PFR Operating Impacts of Capital - BMX Operating Cost	1.0	60.2	5.9	54.3	(54.3)	C
Defer Operating Impacts of Capital - UF Trails	2.0	136.2	0.0	136.2	(136.2)	C
Defer Operating Impacts of Capital for Birchmount Community Centre	0.0	27.6	0.0	27.6	(27.6)	0
Defer Operating Impacts of Capital - Timing for Delivery	3.6	409.2	0.0	409.2	(409.2)	0
Information & Technology						
Defer Activation Network - LAN	0.0	33.0	0.0	33.0	(33.0)	C
Defer ISP Bandwidth Upgrade Strategy to 2018	0.0	35.0	0.0	35.0	(35.0)	0
Recover Time-limited Expenses from Tax Stabilization Reserve	0.0	0.0	(1,004.6)	1,004.6	(1,004.6)	C
City Clerk's Office						
1% Reduction in Benefits	0.0	238.9	0.0	238.9	(238.9)	C
Gap Positions for Staff on Secondment to Union or Other Div	0.0	201.8	0.0	201.8	(201.8)	(
One-time increase in Gapping	0.0	375.4	0.0	375.4	(375.4)	(
Toronto Transit Commission TTC Reserve Draw from TTC Stabalization Reserve	0.0	0.0	(1,518.5)	1,518.5	(1,518.5)	(
Bridging Strategies Total	6.6	1,517.3	(5,234.2)	6,751.5	(6,751.5)	(

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

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2017 Executive Committee Recommended Operating Budget



Tax Supported Programs and Agencies

Summary of Budget Review Process

			Incremental Increase			
	Approved Positions	2017	Operating Bud (\$000s)	get	2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 24, 2017			·			
Omnibus Motion from the Chair of the Budget Committee Additional Revenue Options						
Additional MLTT	0.0	0.0	15,000.0	(15,000.0)	0.0	0.0
Additional Toronto Hydro Dividend	0.0	0.0	10,000.0	(10,000.0)	(5,000.0)	(5,000.0)
MLTT Rate Harmonization	0.0	0.0	77,000.0	(77,000.0)	(8,000.0)	0.0
Increase FTHB Rebate for MLTT from \$3,725 to \$4,475	0.0	0.0	(9,000.0)	9,000.0	1,000.0	0.0
Additional TPA Revenue (75> 85% dividend)	0.0	0.0	6,300.0	(6,300.0)	(169.0)	(128.0)
Commercial Tax (1/3> 1/2)	0.0	0.0	3,800.0	(3,800.0)	0.0	0.0
Hotel Tax (20m net collection & net of GTMF)	0.0	0.0	5,000.0	(5,000.0)	(15,000)	0.0
Solid Waste Rebate reduction (M & L) \$1/bag/month	0.0	(7,300.0)	0.0	(7,300.0)	0.0	0.0
Vacancy Unit Rebate	0.0	(5,500.0)	0.0	(5,500.0)	(5,500.0)	0.0
Assessment Growth revised calculations	0.0	0.0	(2,500.0)	2,500.0	0.0	0.0
Additional Provincial Revenue for Police Services	0.0	0.0	2,100.0	(2,100.0)	0.0	0.0
Additional Revenue Options Total	0.0	(12,800.0)	107,700.0	(120,500.0)	(32.669.0)	(5,128.0)



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

		201	Owner the P	4	Incrementa	l Increase
	Approved Positions	2017	Operating Bud (\$000s)	get	2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
Budget Committee - January 24, 2017						
Choice Based Housing Access System (Motion #1a)						
Shelter, Support and Housing Administration	11.0	550.0	550.0	0.0	0.0	0.0
Regional Express Rail (RER) program (Motion #1b)						
Policy, Planning, Finance and Administration	0.0	1,930.0	1,930.0	0.0	0.0	0.0
Improving the Tendering Process for Paving Contracts (Motion #1c)						
Transportation Services	(3.0)	(204.9)	0.0	(204.9)	(4.2)	(4.0)
Engineering and Construction Services	3.0	354.9	150.0	204.9	8.3	8.6
Grant to the Toronto Wildlife Centre (Motion #1g)						
Municipal Licensing and Standards	0.0	750.0	0.0	750.0	(750.0)	0.0
Municipal Licensing and Standards (Report BU30.1ad, Motion #10)						
Add funding to increase staff for delivery of the Rental Apartment Buildings Program, consistent with the decision of Council on Dec. 14, 2016.	6.0	324.0	324.0	0.0	118.0	0.0
2017 Referred Items to Budget Committee as at January 24, 2017	17.0	3,704.0	2,954.0	750.0	(627.9)	4.6
2017 Budget Committee Rec'd Operating Budget as at January 24, 2017	51,516.1	10,471,762.6	6,422,689.5	3,982,373.3	374,262.8	88,103.8



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies

Summary of Budget Review Process

		2 01 			Incrementa	l Increas
	Approved Positions	2017	Operating Bud (\$000s)	get	2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
xecutive Committee – February 7th, 2017						
Policy, Planning, Finance and Administration (Motion #1a)						
Add funding to retain a position for coordinating the Light Rail Transit program	1.0	229.3	229.3	0.0	0.0	0.
Economic Development and Culture (Motion #3)						
Add funding to expand international trade by Toronto-based companies	0.0	1,400.0	1,400.0	0.0	0.0	0.
Internal transfer of budget to City Clerk's Office from Economic Development and Culture	0.0	(150.0)	(150.0)	0.0	0.0	0.
City Clerk's Office (Motion #3)						
Add funding to expand international trade by Toronto-based companies	0.0	150.0	150.0	0.0	0.0	0.
Children's Services (Motion #8a)						
Reinstate grant funding for occupancy costs in child care centers	0.0	1,133	0.0	0.0	0.0	0.
City Manager's Office						
To accept grant from Bloomberg Philanthropies' Innovation Teams Program	0.0	500.0	500.0	0.0	0.0	0.
017 Executive Committee Rec'd Operating Budget as at February 7 th , 2017	51,517.1	10,475,024.9	6,424,818.8	3,982,373.3	374,262.8	88,103



Budget Committee – Dec PART II : REQUESTED REF	ember 20, 2016 PORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU28.1 Corporate <u>Operating Budget</u> <u>Briefing Note - Equity</u> <u>and Economic Impacts</u> <u>of 2017 Operating</u> <u>Budget</u>	A briefing note entitled " <i>Equity and Economic Impacts of 2017</i> <i>Operating Budget</i> " was distributed on December 15 th , 2016 for the December 16 th , 2016 Budget Committee meeting which details gender equity perspective in the Budget process, and summarizes the results of social and economic impact reviews, of Council's direction to reduce the budgets of all City programs and agencies by 2.6%.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
BU28.1 Corporate <u>Operating Budget</u> <u>Briefing Note #1</u>	A briefing note entitled " <i>Contributions to and Withdrawals from</i> <i>Reserves/Reserve Funds</i> " was distributed on December 15 th , 2016 for the December 16 th , 2016 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
BU28.1 Corporate <u>Operating Budget</u> <u>Briefing Note #2</u>	A briefing note entitled " 2017 Gapping Levels " was distributed on December 15 th , 2016 for the December 16 th , 2016 Budget Committee meeting which details the proposed gapping levels for 2017 Preliminary Operating Budget.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU28.1	The City Manager and the Deputy City Manager and Chief		Adopted
Corporate	Financial Officer provide a budget briefing note on the following:		
Motion – Briefing Note Request	"The inflationary impact percentage used for calculating user fees for each division, and the inflation rate used by each division including those without user fees."		
Corporate	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:		Adopted
Motion – Briefing Note			
Request	"A review of the various granting programs which used to be part of the consolidated grants showing increases and decreases as they pertain to inflation."		
Corporate	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:		Adopted
Motion – Briefing Note			
Request	"The impacts by division of the Toronto Police Services alternative		
	deliveries (as outlined in the Toronto Police Services preliminary budget notes) on City of Toronto divisions and how the additional pressures in each budget will be met."		
Corporate	The City Manager and the Executive Director, Human Resources, in consultation with the City Solicitor, and with information to be		Adopted
Motion – Briefing Note Request	provided by each agency head, on:		
	'Progression pay' for non-union employees with details on:		
	1. The number of employees subject to progression increases 2016		
	2. The 2016 financial impact of these increases		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion – Briefing Note Request (cont'd)	 3. The number of employees by employee group (i.e. Cluster A, Cluster B, Internal Services, City Clerks, City Manager's Office, individual agencies) receiving each level of increase Exceeds expectations Meets expectations Meets most expectations/development Unsatisfactory 4. The cost of living increase given in 2016 5. The average performance increase given in 2016 6. A legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back. 		
Children's Services Motion – Briefing Note Request	 That the General Manager, Children's Services provide a budget briefing note on the following: <i>The market rent rate in Toronto District School Board schools</i> where occupancy exists <i>The provincial, municipal and parent contributions to the</i> gross and net Children's Services budget over the past 6 years, and the percentage breakdown of these contributions. An analysis of the impact of the loss of the Occupancy Grant on full fee parents, and include an analysis of the City's current rate and potential lease rates based on current school board rates for non-profit and commercial use. 		Adopted

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



Budget Committee – December 20, 2016 PART III : MOTIONS			
Children's Services	4. A summary of the net number of Directly Operated spaces that have been eliminated/added over the past 5 years.		
Motion – Briefing Note Request (cont'd)	5. The number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 5 years, and the number and cost of adding fee subsidies for 50 percent of the new spaces."		
Children's Services	That the General Manager, Children's Services provide a budget briefing note on the following:		Adopted
Motion – Briefing Note			
Request	"Detailed information on the proposed closure of Capri Child Centre, including the reasons for the recommendation, renovations required and potential locations for re-locating the program and options for maintaining the current number of licensed child care spaces in the current neighbourhood, and details on the number of families on the general waiting list as well as the subsidy list for child care in that neighbourhood."		
Long-Term Care Homes and Services	That the General Manager, Long-Term Care Homes and Services provide a budget briefing note on the following:		Adopted
Motion – Briefing Note Request	"The service impacts of the two service cuts identified in the Preliminary operating budget notes (Business Case form IDs 10934 and 111424)."		



Budget Committee – Dec	Budget Committee – December 20, 2016			
PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Parks, Forestry and Recreation Motion – Briefing Note Request	 That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following: "Welcome Policy rate of use by percentage and dollar amount by facility and how the program has been promoted locally and in collaboration with other divisions, if possible." 		Adopted	
Parks, Forestry and Recreation Motion – Briefing Note Request	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:"A list of programs and geographic areas with significant waitlists, and strategies to provide programming to address those needs."		Adopted	
Parks, Forestry and Recreation Motion – Briefing Note Request	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following: "Any client use surveys performed in the last two years to review and evaluate service quality."		Adopted	
Parks, Forestry and Recreation Motion – Briefing Note Request	 That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following: "Details on the Toronto Pan Am Sports Centre (TPASC) communications, outreach and promotion of programming and recreation services to the surrounding neighbourhoods and institutions including those north of Sheppard and details on the 36,000 hours of programming proposed to be to be cut and the work of the 43 FTEs also proposed to be cut." 		Adopted	



Budget Committee – Dece	ember 20, 2016				
PART III : MOTIONS	PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
Shelter, Support and Housing Administration Motion – Briefing Note Request	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following: "A plan and associated costs to achieve the 90 percent occupancy target in shelters for each demographic served in 2018, with options to make progress towards the target in 2017."		Adopted		
Shelter, Support and Housing Administration Motion – Briefing Note Request	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following: "The financial and service-level impacts of the complement reduction proposed within the shelter system, including the adjustment of service delivery at the Adelaide Resource Centre for Women."		Adopted		
Social Development, Finance and Administration Motion – Briefing Note Request	 The Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following: <i>General use of the Community Partnership and Investment</i> <i>Program (CPIP) inflationary increase by organizations</i> <i>receiving the grants.</i> <i>The number of FTEs CPIP grants created in community</i> <i>agencies in 2016</i> <i>The financial requirements proposed in the 2017 Preliminary</i> <i>Operating and Capital Budget to fund the initiatives included</i> <i>in the Poverty Reduction Strategy 2017 Work Plan.</i> <i>The community-level impact of a potential reduction in the</i> <i>Community Partnership Investment Program funding and</i> <i>other city granting programs.</i> 		Adopted		



Budget Committee – December 20, 2016 PART III : MOTIONS			
BU28.1 City Planning Motion – Briefing Note Request	That the Chief Planner and Executive Director, City Planning provide a budget briefing note on the following: "A breakdown of management consulting costs that will support anticipated 2017 service requirements included in the Base Budget."		Adopted
City Planning Motion – Briefing Note Request	That the Chief Planner and Executive Director, City Planning provide a budget briefing note on the following: "A line by line list of discretionary spending items and areas of potential savings."		Adopted
Municipal Licensing and Standards Motion – Briefing Note Request	That the Executive Director, Municipal Licensing and Standards provide a budget briefing note on: "Assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional FTEs or shift changes."		Adopted
Transportation Services Motion – Briefing Note Request	That the General Manager, Transportation Services provide a budget briefing note on: "A revised schedule of service levels for road and sidewalk maintenance to reflect actual achieved service levels in past years."		Adopted

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Dec	ember 20, 2016		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU28.1 Toronto Police Service Motion – Briefing Note Request	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on: " <i>The impact of presumptive illness, if any</i> "		Adopted
Toronto Police Service Motion – Briefing Note Request	 That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on: 1. The decline in Provincial Offence Tickets and a. The reasons for this decline b. The absolute change in numbers of tickets from 2006 – 2016 		Adopted
Toronto Police Service Motion – Briefing Note Request	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on: " <i>The impact of "Cap and Trade" on the Service's budget.</i> "		Adopted
Toronto Public Health Motion – Briefing Note Request	That the Medical Officer of Health provide a budget briefing note on:"Any interim urgent actions, and corresponding resources, needed to combat the growing opioid overdose crisis in Toronto, in advance of the development and implementation of the Toronto Overdose Action Plan later in 2017."		Adopted

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



Budget Committee – December 20, 2016 PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Transit Commission	That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note on the following:		Adopted
Motion – Briefing Note Request	"An outline of the impact of provincial decisions on the annual operating costs of the Toronto Transit Commission from 1990 to 2017, including changes in the annual operating subsidy received by the City from the Provincial government and any costs associated with new legislative requirements (e.g. AODA)."		

Budget Committee – December 20, 2016 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU28.1m	The letter dated Nov 3, 2016 from the Toronto Music Industry Advisory Council entitled "2017 Toronto Music Industry Advisory		Deferred to Budget
Economic Development and Culture	Council Budget Priorities", recommends that:		Committee Wrap-up
Letter	 City Council amend the Economic Development and Culture division's 2017operating budget submission by increasing the budget by \$200,000 for the implementation of the Toronto Music Strategy and the following priorities: 		Meeting or January 12 2017
	a. Protecting the health of live music infrastructure;		
	b. Branding of Toronto music;		
	c. Reviewing and updating regulatory framework; and		
	d. Building a proposal for a music hub and supporting partnerships to further this goal.		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – December 20, 2016 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU28.1a	The letter dated Oct 28, 2016 from the Audit Committee entitled "Auditor General's Office -2017 Operating Budget", recommends		Deferred to Budget
Auditor General's Office Letter	that: "The approved 2017 operating budget for the Auditor General's		Committee Wrap-up Meeting on
<u>Report</u>	Office by the Audit Committee is forwarded to Budget Committee. The Auditor General's 2017 budget request is \$4,902,400."		January 12, 2017
BU28.1b	The report dated Dec 2, 2016 from the Integrity Commissioner entitled " <i>Office of the Integrity Commissioner - 2017 Operating</i>		Deferred to Budget
Office of the Integrity Commissioner	Budget ", recommends that:		Committee Wrap-up
<u>Report</u>	"A full-year 2017 budget of \$576.6 thousand gross and net is put forward for consideration by the Budget Committee. This includes base budget pressures of \$21.7 thousand and enhancements of \$70 thousand."		Meeting on January 12, 2017
BU28.1d	The report dated Dec 2, 2016 from the Lobbyist Registrar entitled "Office of the Lobbyist Registrar - 2017 Operating Budget		Deferred to Budget
Office of the Lobbyist Registrar	<i>Request</i> ", recommends that:		Committee Wrap-up
<u>Report</u>	"City Council to approve the Office of the Lobbyist Registrar's 2017 Operating Budget Request of \$1,154.0 thousand gross and net."		Meeting on January 12, 2017
BU28.1f	The report dated Dec 2, 2016 from the Ombudsman entitled "Office of the Ombudsman Toronto - 2017 Operating Budget",		Deferred to Budget
Office of the Ombudsman	recommends that:		Committee Wrap-up
<u>Report</u>	"A full-year 2017 operating budget of \$1,810.1 thousand gross and net to be approved by City Council."		Meeting on January 12, 2017



Budget Committee - December 20, 2016 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU28.1h Toronto Police Service <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Service - 2017 Operating Budget Request", recommends that: "Budget Committee approve the Service's 2017 net operating budget request of \$1,002.7 Million, which is a \$2.0 Million or 0.20% decrease over the 2016 approved budget."		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
BU28.1i Toronto Police Service <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Service - Parking Enforcement Unit - 2017 Operating Budget Request", recommends that:"Budget Committee approve a 2017 net Operating Budget request of \$46.7 Million, an increase of \$0.8 Million (1.72%) from the 2016 net budget."		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
BU28.1j Toronto Police Service <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Services Board - 2017 Proposed Net Operating Budget Request", recommends that: "Budget Committee approve a proposed 2017 net operating budget of \$2,309,100 which is an increase of 0.31% over a 2016 adjusted budget of \$2,301,900."		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
BU28.1k Toronto Public Health <u>Letter</u>	The letter dated Oct 31, 2016 from the Board of Health entitled " <i>Toronto Public Health 2017 Operating Budget Request</i> ", recommends that:		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



Budget Committee – December 20, 2016 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU28.1k Toronto Public Health Letter (cont'd)	 City Council approve the Toronto Public Health 2017 Operating Budget Request of \$242,104.4 thousand gross/\$59,622.6 thousand net as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission", as amended by the following: An increase of \$530.4 thousand revenue/-\$530.4 thousand net in base budget adjustments to reflect confirmed 100 percent funding from the Ministry of Health and Long Term Care as a result of a reallocation of cost-shared mandatory funding to the 100 percent provincial funded Healthy Smiles Ontario program with an increase in revenue equivalent to the City's previous 25 percent share of the funding; A reduction of \$892.1 thousand gross and \$223.0 thousand net as outlined in the confidential letter (October 21, 2016) from the Board of Health Budget Committee; An increase of \$2,103.7 thousand gross and net for the Student Nutrition Program as outlined in Table 4 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Other New and Enhanced Services" and in the report (October 6, 2016) from the Acting Medical Officer of Health, "Student Nutrition Program: 2017 Operating Budget Request and Program Update"; The addition of \$165.8 thousand gross/\$41.5 thousand net and 2.5 positions for Food Safety and Safe Water Programs to help achieve provincially prescribed service levels in these core public health programs. 		



Budget Committee – Dec	ember 20, 2016			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU28.1k Toronto Public Health <u>Letter (cont'd)</u>	 City Council approve the list of base budget adjustments, included in the Toronto Public Health 2017 Operating Budget Request and as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission" totaling a decrease of \$1,682.8 thousand gross and an increase of \$1,099.3 thousand net. 			
	 City Council approve the 2017 Reduction Options of \$1,803.9 thousand gross and \$587.0thousand net, included in the Toronto Public Health 2017 Operating Budget Request, which includes efficiency savings of \$1,861.1 thousand gross and \$587.0 thousand net and revenue changes of \$57.2 thousand gross and zero net, as outlined in Revised Attachment 2 – "Summary of Recommended Reduction Options" and Attachment 3 – "Summary of Recommended Confidential Reduction Options" to the report (October 18, 2016) from the Acting Medical Officer of Health. 			
	4. City Council approve the 2017 New and Enhanced Requests of \$750.0 thousand gross and\$187.5 thousand net, included in the Toronto Public Health 2017 Operating Budget Request and as outlined in Table 3, "Overview of 2017 Operating Budget Submission" to the report (October 18, 2016) from the Acting Medical Officer of Health.			
	 City Council approve the 2017 recommended user fee changes for Toronto Public Health, included in the Toronto Public Health 2017 Operating Budget Request and identified in Table 2, "Food Handler Certification Training User Fees" to the report (October 18, 2016) from the Acting Medical Officer of Health, for inclusion in the Municipal Code Chapter 441. 			

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



Budget Committee – Dec	ember 20, 2016				
PART IV: REFERRALS A	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU28.1k Toronto Public Health <u>Letter (cont'd)</u>	 City Council request the new Medical Officer of Health to conduct a review of the operating budget and staffing in preparation for the 2018 Operating Budget process to identify opportunities for additional savings and to assess organization design for appropriate management span of control in Toronto Public Health. City Council direct that the Confidential Attachments 3 and 4 to the report (October 18,2016) from the Acting Medical Officer of Health, the confidential presentations (October 21, 2016 and October 31, 2016) from the Acting Medical Officer of Health, and the confidential letter (October 21, 2016) from the Board of Health Budget Committee remain confidential in their entirety, as they relate to personal matters about an identifiable individual, including municipal or local board employees, and labour relations and employee negotiations. The Budget Committee consider the recommendation in the confidential letter (October 31, 2016) from the Board of Health. 				
BU28.11 Toronto Public Health <u>Report</u>	 The letter dated Nov 9, 2016 from City Council recommends that the report from the Acting Medical Officer of Health entitled "<i>Housing and Health: Unlocking Opportunity</i>" be referred to the Budget Committee for consideration during the 2017 Budget process. This report recommends that: <i>1. The Board of Health commend the Prime Minister of Canada for committing to develop a National Housing Strategy and urge the federal government to:</i> 		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017		

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



Budget Committee – Dece	ember 20, 2016		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU28.11 Toronto Public Health <u>Report (cont'd)</u>	 a. Provide, as part of the strategy, adequate, predictable, and long-term funding for affordable housing, social housing (supply and state of good repair) and homelessness prevention, including mental health services and supportive housing; b. Make explicit the goal of ending homelessness with specific timelines and targets. 2. The Board of Health commend the Ontario Minister of Housing for continuing to transform Ontario's housing system through its Long-Term Affordable Housing Strategy and urge that funding be provided for: a. A portable Ontario housing benefit; b. A permanent portable housing allowance program administered at the local level, in the absence of an Ontario housing benefit; c. Repair and maintenance of social housing stock; d. Programs including, but not limited to, financial assistance to prevent evictions; e. Housing supports to prevent youth homelessness, with particular attention to youth leaving the child welfare system. 		

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – December 20, 2016					
PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU28.11 Toronto Public Health <u>Report (cont'd</u>)	 The Board of Health commend the Government of Ontario for committing to enabling municipalities to implement inclusionary zoning through the Promoting Affordable Housing Act, 2016 and urge the provincial government to provide an effective, results-oriented legislative and regulatory framework to deliver new affordable housing opportunities for Ontario residents. The Board of Health request the Ontario Minister of Housing and the Minister of Health and Long-Term Care to increase the supply and range of supportive housing options and provide funding for supports for people with mental health and/or substance use issues and people affected by violence. The Board of Health request the Acting Medical Officer of Health to work with the Affordable Housing Office and Shelter, Support and Housing Administration to explore: a. Harm reduction housing strategies and models in the affordable, social, and private market housing sector for people with mental health and/or substance use issues; How the City could work with the federal and provincial governments to support the development of new housing stock for people with mental health and/or substance use issues; Strategies, including determining the City's role, to address the issue of discrimination against people with mental health and/or substance use issues in the private market sector, including alternatives to eviction; 				

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



Budget Committee – Dec	ember 20, 2016			
PART IV: REFERRALS A	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU28.11 Toronto Public Health	d. Strategies to increase transitional housing for homeless pregnant and parenting women and people affected by violence.			
<u>Report (cont'd)</u>	 6. The Board of Health forward this report to: a. The City of Toronto General Manager of Shelter, Support and Housing Administration; Director of the Affordable Housing Office; General Manager of Employment and Social Services; and Executive Director of Social Development, Finance and Administration; b. The Ontario Ministers of Housing; Municipal Affairs; Health and Long-Term Care; Community and Social Services; and Children and Youth Services; c. The Federal Ministers of Families, Children, and Social Development; and Health; d. The Chief Executive Officers of the Toronto Central Local Health Integration Network (LHIN), Central LHIN, Central East LHIN, Central West LHIN and Mississauga- Halton LHIN; e. The Chief Medical Officer of Health of Ontario. 			
BU28.10 Toronto Transit Commission and Wheel- Trans <u>Report</u>	The report dated Nov 21, 2016 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "2017 Toronto Transit Commission and Wheel-Trans Operating Budgets", recommends that City Council to approve the Toronto Transit Commission and Wheel-Trans 2017 Operating Budgets:		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



Budget Committee – December 20, 2016 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU28.10 Toronto Transit Commission and Wheel- Trans	1. Approve expenditure reductions totaling approximately \$91M, as detailed in this report (\$15.8M as endorsed by the TTC Budget Committee on September 21, 2016 and a further net \$75M reduction), noting this includes a \$5M unspecified budget reduction that is yet to be determined;		
Report (cont'd)	 Approve the following revenue increases totaling \$41.4M, as follows: Requesting City Council to approve a one-time draw from the TTC Stabilization Reserve in the amount of \$14.4M, noting this will bring the reserve balance to zero; and A fare increase as described in this report and as shown on Appendix B effective January 1st, 2017 generating \$27M in passenger revenues; Request the City to reconsider capitalizing hybrid bus batteries (\$8.5M) and addressing depreciation (\$29M) via City capital funding; Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (ii), the fare increase; Review the list of options shown on Appendix C as possible ways to address the remaining \$61M budget shortfall and give staff further direction; and 		

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU28.10 Toronto Transit Commission and Wheel- Trans	 6. Forward this report to the City Budget Committee and the City Manager as the official 2017 operating budget submission for the Toronto Transit Commission. And adopt the following amendments to the staff report: 		
<u>Report</u> (<u>cont'd</u>)	 Recommendation 2(a) That the TTC Board endorse a fare freeze for 2018 to balance with the \$0.10 increase in 2017, ensuring that TTC fares stay in line with the rate of inflation. That the TTC Board request TTC staff to report back to the TTC Budget Committee on the feasibility of harmonizing the TTC Adult pass discount programs (VIP, MDP) and budget implications. Recommendation 3 If the city does not agree with recommendation #3 that the TTC Board request TTC staff to: Work with City staff on a plan to transition the depreciation expense in the TTC operating budget to the TTC capital budget over a minimum 5-year period and report back to TTC Budget Committee by June 2017; and, Provide all information requested on both the TTC's operating and capital budgets to City staff. 		

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)



Budget Committee – Dece	ember 20, 2016				
PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU28.10	Recommendation 4				
Toronto Transit Commission and Wheel- Trans <u>Report</u> (cont'd)	That the following statement be added to Recommendation 4: "and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process" so such recommendation now reads as follows: "4. Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61 M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (b), the fare increase; and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process".				
BU28.1p Corporate <u>Letter from Executive</u> <u>Committee</u>	The letter dated Nov 24, 2016 from the Executive Committee entitled "Disability, Access and Inclusion Advisory Committee on Impact of 2.6 Percent Budget Reduction on People and Families Living with Disabilities", recommends that: "Budget Committee, during the 2017 budget process, to consider the impact of all service improvements and changes to individuals and families living with disabilities."		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017		

Toronto

PART II : REQUESTED RE	PORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note - Equity</u> <u>and Economic Impacts of</u> <u>2017 Operating Budget</u>	 The report dated June 8, 2016 from the City Manager and the Deputy City Manager and Chief Financial Officer entitled "2017 Budget Process - Budget Directions and Schedule" was adopted by City Council with the following items: Incorporate a gender equity perspective into the design, development, adoption and execution of all budgetary processes, in order to promote equitable, effective and appropriate resource allocation and establish adequate budgetary allocations to support gender equity and development programmes which enhance women's empowerment and develop the necessary analytical and methodological tools and mechanisms for monitoring and evaluation; Restructure and target the allocation of public expenditures to promote women's economic opportunities and equal access to productive resources and to address the basic social, educational and health needs of women, particularly those living in poverty; Make efforts to systematically review how women benefit from public sector expenditures; adjust budgets to ensure equity of access to public sector expenditures, both for enhancing productive capacity and for meeting social needs; Conduct reviews of city service delivery systems to eliminate any existing bias against women; and Facilitate, at all levels, more open and transparent budget processes. 	 A briefing note entitled "<i>Equity and Economic Impacts of 2017 Operating Budget</i>" was distributed on December 15th, 2016 for the December 16th, 2016 Budget Committee meeting which details gender equity perspective in the Budget process, and summarizes the equity and economic impacts of services changes/adjustments. The Reviewers, who signed Confidentiality Agreements, were provided with confidential Budget information outlining proposed service reductions that were deemed by Poverty Reduction Strategy Office staff to potentially have an impact on low-income residents and/or residents from equity-seeking groups, including women. The City's Equity, Diversity and Human Rights Division (EDHR) is currently developing an Intersectional Gender-Based Framework that will help determine the impacts of City programs and services on various genders. Proposed changes categorized as Efficiencies were not reviewed because of time constraints. 	Deferred to Budget Committee Wrap-up Meeting or January 24 2017



Agenda Item / Report Name	Requested Actions	Status / Response				Action Taken
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #1</u>	A briefing note entitled "Contributions to and Withdrawals from Reserves/Reserve Funds" was distributed on December 15 th , 2016 for the December 16 th , 2016 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.	This briefing note summar contributions to and withd specific and corporate rese table below details project 2017-2019 after the recond contributions and/or withd Preliminary Operating Bud Budget and Plan.	rawals fro erves and r ed year-en ciliation of rawals in	m the prog reserve fun d balances f the propo the 2017	gram ds. The s for osed	Received
		Reserve/ Reserve Funds Impacted by the 2017 Budget		ed Year-End	Balance	
		(In \$000s) Program Specific Reserves/Reserve Funds	2017 1,975,987	2018 1,723,462	2018 1,434,618	
		Corporate Reserves/Reserve Funds	1,290,410	1,188,433	1,087,904	
		TOTAL Reserves/Reserve Funds	3,266,397	2,911,895	2,522,522	
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #2</u>	A briefing note entitled "2017 Gapping Levels" was distributed on December 15 th , 2016 for the December 16 th , 2016 Budget Committee meeting which details the proposed gapping levels for 2017 Preliminary Operating Budget.	Total gapping savings incl Operating Budget is \$163. the 2016 budgeted gapping average gapping rate for 20 compared to 2.6% in 2016	109 millio g was \$13 017 increa	on. By com 1.922 milli used to 3.19	nparison, ion. The %	Received
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #3</u>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:	A briefing note entitled "C and New User Fees in the Budget" was distributed on January 12th, 2017 Budget	2017 Pre	<i>liminary (</i> 5th, 2017	Dperating for the	Received

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



Budget Committee – Ja	anuary 12, 2017		
PART II : REQUESTED	REPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #3</u> (cont'd)	"The inflationary impact percentage used for calculating user fees for each division, and the inflation rate used by each division including those without user fees."	 This briefing note details all recommended changes to existing user fees and new user fees that are incorporated in the 2017 Preliminary Operating Budget; and provides a summary of the 2017 incremental revenues that will be generated from these fees, and other user fee revenue adjustments. These changes will generate total incremental revenues of \$40.466 million in 2017. 	
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #24</u>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following: "A review of the various granting programs which used to be part of the consolidated grants showing increases and decreases as they pertain to inflation."	 A briefing note entitled "Community Partnership and Investment Programs (CPIP) and Other Grant Programs" will be distributed on January 11th, 2017 for the January 12th, 2017 Budget Committee Meeting. Table 1, Page 5 of the briefing note details that \$3.3 million in funding for inflationary increases has been provided over the 2011-2017 period for the grant programs. 	Received
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #26</u>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following: "The impacts by division of the Toronto Police Services alternative deliveries (as outlined in the Toronto Police Services preliminary budget notes) on City of Toronto divisions and how the additional pressures in each budget will be met."	 The briefing note outlines the impact on City of Toronto Divisions and how the additional pressure in each budget will be met: Arising from the City's 2011 Core Service Review Initiative, the Police Services Board proposed in 2013 to divest itself of the Lifeguard and Crossing Guard Programs, and transfer them to appropriate City Divisions to concentrate on its core functions. The City Manager undertook a review to ascertain the cost of this proposed transfer in 2014. 	Received



Budget Committee – Janu	ary 12, 2017		
PART II : REQUESTED RE	PORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Report Name BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #26</u> (cont'd)		 The results of this review were reported in the 2015 Budget process and the transfer was not recommended because of the additional cost which would arise from City delivery of these services. In February 2016, the Transformational Task Force (TTF) was created and began work on a plan to modernize the Toronto Police Service. An interim report was issued in June 2016 outlining 24 interim recommendations. Included were Interim Recommendations #13 and #14 seeking the elimination of the Lifeguard and Crossing Guard programs as non-core policing services and the transfer of them to a City division or an Alternative Service Delivery structure. At the October 20th, 2016 Toronto Police Services Board (TPSB) meeting, the Service presented the 2017-2019 Operating Budget Submission which included a reduction of \$3.8 million for the transfer of service to the City of the Lifeguard \$1.1 million and Crossing Guard Programs \$2.7 million effective July 1, 2017. To fully assess the delivery of Lifeguard and Crossing Guard services outside of the Toronto Police Service, City divisions must undertake in 2017 a full service review and develop associated costing models for a recommended future service delivery mechanism. 	



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 12, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #26</u> (cont'd)		 In the interim, the Police Service will continue to deliver these programs and assist the review process. City Manager's Office, Financial Planning, Parks Forestry & Recreation and Transportation Services, in consultation with the TPS, will conduct a detailed review of potential alternative service delivery options and develop implementation proposals to be available for consideration as part of the 2018 Budget process. 	
BU29.1 Corporate Operating Budget Briefing Note	 The City Manager and the Executive Director, Human Resources, in consultation with the City Solicitor, and with information to be provided by each agency head, on: "Progression pay' for non-union employees with details on: 1. The number of employees subject to progression increases 2016 2. The 2016 financial impact of these increases 3. The number of employees by employee group (i.e. Cluster A, Cluster B, Internal Services, City Clerks, City Manager's Office, individual agencies) receiving each level of increase Exceeds expectations Meets expectations Meets most expectations/development Unsatisfactory 	Anticipated for distribution at the final wrap-up meeting on January 24 th , 2017.	Defer to Budget Committee Wrap-up Meeting on January 24, 2017

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Ja	anuary 12, 2017					
PART II : REQUESTED REPORTS AND BRIEFING NOTES						
Agenda Item / Report Name	Requested Actions	Status / Respon	se			Action Taken
BU29.1	4. The cost of living increase given in 2016					
Corporate	5. The average performance increase given in 2016					
Operating Budget Briefing Note (cont'd)	6. A legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back."					
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #4</u>	A briefing note entitled " <i>Economic Factors</i> " was distributed on January 9 th , 2016 for the January 12 th , 2016 Budget Committee meeting which details the economic factors or inflationary percentage increases utilized in the development of the multi-year 2017 Preliminary Operating Budget and 2018 and 2019 Plans.	The briefing note the preparation of calculate service City's budget pro- fixed costs such Divisions and Ag economic factors basket of goods a requirements.	of the 2017 Bath -specific user pocess applies in as utilities, gath gencies apply s to reflect infl	se Budget, as fee inflationar inflationary ind soline and die specific divisi ationary incre	well as to ry increases. creases to sel. onal eases of a	Received
BU29.1 Corporate <u>Operating Budget</u> <u>Briefing Note #5</u>	Corporatedistributed on January 9 th , 2016 for the January 12 th , 2016 Budget Committee meeting which details the summary of position changes included in the 2017 Preliminary Operating Budget by City Program and Agency.Derating Note #5Program and Agency.		reliminary Sta 5.9 positions o t reflects chan), Delivery of gs (-217.9), So hanced Service 017 Prelimina	over the 2016 a ges arising fro Capital Projec ervice Adjustr e Priorities (1	Approved om Base cts (100.3), nents 19.9)	Received
			Permanent Positions	Temporary Positions	Total Positions	
		Operating	44,412.9	3,655.4	48,068.3	
		Capital	2,734.7	636.3	3,371.0	
		Total Positions	47,147.6	4,291.7	51,439.3	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

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Budget Committee – January 12, 2017					
PART II : REQUESTED	PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
BU29.1 Children's Services <u>Operating Budget</u> <u>Briefing Note #6</u>	 That the General Manager, Children's Services provide budget briefing note on the following on: 1. The market rent rate in Toronto District School Board schools 	 A briefing note entitled "Details on Funding Contributions, Occupancy Agreements, Toronto Early Learning and Child Care Services and Capital Expansion", was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. The market rent in Toronto District School boards 	Received		
	 The market rem rate in Foromo District School Dourd schools where occupancy exists The provincial, municipal and parent contributions to the gross and net Children's Services budget over the past 6 years, and the percentage breakdown of these contributions. 	 The market tent in Toronto District behavior bounds where occupancy exists is \$11.06 per square foot. The 6 year comparative history of municipal and parent contributions to the gross and net based on Children's Services actuals is presented on page 2 of the briefing note in Table 1, with the City's contribution ranging from 21.3% to 17.7%, respectively 			
		 Note that while the City's dollar contribution has increased over the years, the increase as a % of the gross expenditures reflects a decrease due to the additional 100% provincial funding received for the Wage Subsidy Grant in 2016. 			
	3. An analysis of the impact of the loss of the Occupancy Grant on full fee parents, and include an analysis of the City's current rate and potential lease rates based on current school board rates for non-profit and commercial use.	 The impact of the loss of the Occupancy Grant on full-fee paying parents is presented on pages 2-4, with the estimated impact of up to \$1.35 per day on the cost of service for full-fee paying parents only, based on TDSB current market occupancy cost rate. Fees for parents who receive a fee subsidy would not be impacted by this service change as the diems paid to operators on behalf of these families would be adjusted to reflect actual occupancy costs. 			

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



Budget Committee – Januar	ry 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 Children's Services <u>Operating Budget</u> <u>Briefing Note #6</u> (cont'd)	 A summary of the net number of Directly Operated spaces that have been eliminated/added over the past 5 years. The number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 5 years, and the number and cost of adding fee subsidies for 50 percent of the new spaces. 	 While the number of child care centres directly operated by the City remains constant, the introduction of Full Day Kindergarten has resulted in a shift in services provided necessitating reconfiguration of vacated space to increase service to younger age children focusing on improving access to service for parents with infants and toddlers. Consequently, the number of spaces in directly operated centres has decreased from 2,756 in 2012 to 2,713 in 2017, a decrease of 43 spaces, with a decrease of 170 in preschool and school age spaces and an increase of 127 in infant, toddler and kindergarten spaces. Over the next 10 years 2,090 new licensed child care spaces will be delivered through Children's Services Capital Budget and the Ministry of Education's capital program, with funds that flow directly to the school boards (1,966 spaces in the next 5-years). To provide fee subsidies for 50% of these spaces, at an average cost of \$10 thousand per space would cost \$10.45 million annually, with most of the new spaces available by 2019. 	Taken	



PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 Children's Services <u>Operating Budget</u> <u>Briefing Note #7</u>	That the General Manager, Children's Services provide budget briefing note on the following on: "Detailed information on the proposed closure of Capri Child Centre, including the reasons for the recommendation, renovations required and potential locations for re-locating the program and options for maintaining the current number of licensed child care spaces in the current neighbourhood, and details on the number of families on the general waiting list as well as the subsidy list for child care in that neighbourhood."	 A briefing note entitled "Information on the Proposed Closure of Capri Early Learning and Child Care Centre", was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. The service change to close the centre was based on a number of factors, including: a poor physical plant; state of good repair backlog; and low enrollment, which are discussed in the briefing note. Details on the relocation of families with children in the centre, services levels provided and demand for service in Ward 3 are included. Families with children enrolled at Capri would be relocated to a child care in the community or a location of their choice. There are currently toddler, preschool and kindergarten vacancies in existing programs in the Ward, in close proximity. 	Received	
BU29.1 Long-Term Care Homes and Services Operating Budget Briefing Note #8 (Confidential)	 That the General Manager, Long-Term Care Homes and Services provide a budget briefing note on the following: <i>The service impacts of the two service cuts identified in the Preliminary operating budget notes:</i> <i>1. Business Case Form ID 10934</i> 	Two briefing notes entitled " <i>Realignment of Staff</i> " and " <i>Reduction in Mandatory Education Budget</i> ", were distributed on January 10th, 2017 for the January 12, 2017 Budget Committee Meeting. " <i>Realignment of Staff</i> ", is a Confidential Briefing Note distributed under a separate cover (please refer to the Confidential package for this briefing note).	Received	



Budget Committee – January 12, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES				
PART II : REQUESTED RE	PUKIS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1	2. Business Case Form ID 11142	"Reduction in Mandatory Education Budget"		
Long-Term Care Homes and Services <u>Operating Budget</u> <u>Briefing Note #9</u>		• The reduction in the mandatory education budget will not result in a direct impact to service levels as the division will ensure that residents continue to receive high quality and safe care. The reduction in budget will be accommodated by providing short, but highly focused training sessions to staff.		
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #10</u>	That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on: "Welcome Policy rate of use by percentage and dollar amount by facility and how the program has been promoted locally and in collaboration with other divisions, if possible."	 A briefing note entitled "Welcome Policy Subsidy Usage", was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. This briefing note details the historical budget and spending for the Welcome Policy (WP) subsidy for the period from 2013-2016 along with usage by Facility District for 2015. The WP has been historically underspent and PF&R is projecting underspending of \$0.400 million in 2016. The 2017 Preliminary Operating Budget for the WP is \$8.997 million and includes a 2.3% inflationary rate increase to the individual subsidy rates, consistent with the 2017 user fee increase for PF&R. The proposed 2017 subsidy for children and youth is \$526 per year and the rate for seniors and adults is \$244. 	Received	



Budget Committee – Janu	1ary 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #10</u> (cont'd)		 WP utilization varies by District and location and is dependent on a number of factors including the availability of free or low cost programs within the area. WP registrations represent approximately 19% of the City's total registration for recreation programs. In 2017, registration is expected to be consistent with the 2016 levels. PF&R continues to promote and increase awareness of the WP Program through various communication channels Appendix A provides a list of locations where the total Welcome Policy subsidies used exceed \$50,000 as this threshold is considered significant. 		
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #11</u>	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following on: "A list of programs and geographic areas with significant waitlists, and strategies to provide programming to address those needs."	A briefing note entitled " <i>Program Waitlists and</i> <i>Strategies to Address the Increase</i> ", was distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting. The briefing note summarizes the waitlist demands for PF&R recreational programs by geographic area and by program category as well as describes actions taken to reduce wait lists, optimize available spaces and manage programs according to changing need and registration trends.	Received	



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Jar	Budget Committee – January 12, 2017				
PART II : REQUESTED REPORTS AND BRIEFING NOTES					
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #11</u> (cont'd)		 The demand for recreation programs has increased with the expansion of recreation centres Where Programs are Free. Waitlists have grown from 115,000 to 189,000 clients or by 64% over the past three years. Of the total waitlisted clients, 86% are children and 14% are adults. A client may be on multiple waitlists at the same time as there are no caps to the waitlist. On a continuous basis, staff review registration trends to optimize capacity utilization and address waitlists. Business processes are in place to address administrative issues such as duplicate registrations, conflicting time slots and poor attendance. In addition to registered and instructional programs, PF&R offers over 300,000 hours or 60% of drop-in leisure programming city-wide at no cost 			
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u>	That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on:	A briefing note entitled " <i>Recent Client Survey</i> <i>Evaluations</i> ", was distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting. The briefing note details the client satisfaction surveys conducted by PF&R in 2015 and 2016.	Received		
Briefing Note #12	"Any client use surveys performed in the last two years to review and evaluate service quality."	 In addition PFR Public Opinion Survey conducted annually since 2006, 13 customer service and quality satisfaction surveys were completed. 			

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – January 12, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #12</u> (cont'd)		 In relation to service quality, over 805 of respondents indicated that they were satisfied with PF&R programs and services. Appendix A provides an overview of the surveys conducted in 2015 and 2016. 	
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #13</u>	That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on: "Details on the Toronto Pan Am Sports Centre (TPASC) communications, outreach and promotion of programming and recreation services to the surrounding neighbourhoods and institutions including those north of Sheppard and details on the 36,000 hours of programming proposed to be to be cut and the work of the 43 FTEs also proposed to be cut."	 A briefing note entitled "<i>Toronto Pan Am Sports</i> <i>Centre Promotion of Programming</i>", was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. The briefing note describes the TPASC operating agreement; the utilization rates by program category as well as the City's Operating budget assumptions for the years 2015-2017. TPASC is co-owned and operated by the City of Toronto and the University of Toronto as a separate entity and is expected to be self-sustaining. The City's share of TPASC operation is approximately 31% of the allocated times for community accessed programs and services. In 2016, PF&R delivered 12,800 hours of drop-in leisure programming and 10,600 hours of registered instruction programming with over 200,000 participant visits. 	Received



Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #13</u> (cont'd)		 The reduction of 36,000 hours aligns the 2017 Preliminary Operating Budget to the expected use of programs and services to be offered by the City in 2017. This financial and FTE adjustment has no impact on providing current service levels, the existing positions at the facility; or the scheduled recreation hours required. 	
BU29.1 Shelter, Support and Housing Administration <u>Operating Budget</u> <u>Briefing Note #14</u>	That the General Manager, Shelter, Support and Housing Administration provide budget briefing note on the following on: "A plan and associated costs to achieve the 90 percent occupancy target in shelters for each demographic served in 2018, with options to make progress towards the target in 2017."	 A briefing note entitled "Meeting the Shelter's Occupancy Target in 2018" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. Table on Page 2 shows that two out of six sectors, the Single Women's and Single Men's are expected to be over the 90% occupancy threshold in 2017. The opening of a 60-bed women's shelter in December at 702 Kennedy Road is anticipated to bring the occupancy to 90% occupancy in the women's sector. Funding for 2 shelters, Christie Ossington (30-beds) and Salvation Army Hope Shelter (60-beds) included in the 2017 Preliminary Operating Budget will help address the occupancy in men's sector as will the addition of beds at 731 Runnymede Road transitional shelter funded through the 2017 Preliminary Capital Budget. 	Received

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



Summary of Budget Review Process

Budget Committee – Janu	ary 12, 2017		
PART II : REQUESTED RE	PORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Shelter, Support and Housing Administration Operating Budget Briefing Note #15 (Confidential)	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following on: "The financial and service-level impacts of the complement reduction proposed within the shelter system, including the adjustment of service delivery at the Adelaide Resource Centre for Women."	A Confidential Briefing note entitled " 2017 Service Adjustments " was distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting under a separate cover (please refer to the Confidential package for this briefing note).	Received
BU29.1 Social Development, Finance and Administration <u>Operating Budget</u> <u>Briefing Note #24</u>	 The Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following on: General use of the Community Partnership and Investment Program (CPIP) inflationary increase by organizations receiving the grants. The number of FTEs CPIP grants created in community agencies in 2016 The community-level impact of a potential reduction in the Community Partnership Investment Program funding and other city granting programs. 	 A briefing note entitled "Community Partnership and Investment Programs (CPIP) and Other Grant Programs" will be distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. Following disaggregation of the former CPIP budget to six program budgets by City Council in 2012, the total 2017 Preliminary budget for CPIP is \$67 million gross, \$64.5 million net with details included in Appendix A, Page 7 of the briefing note. Overall the CPIP grant programs enabled a total of 4,715 FTEs CPIP grants in 2016 The briefing note details the impact of any potential reduction to the CPIP grant program which is not included or recommended in the 2017 Preliminary Operating Budget. 	Received



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

Budget Committee – Jan	uary 12, 2017		
PART II : REQUESTED R	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Social Development, Finance and Administration <u>Operating Budget</u> <u>Briefing Note #24</u> (cont'd)		 Note that Section C, Pages 3-4 of the briefing note provide general comments on the impact of any potential reductions which, in the absence of a specific reduction value for each grant program, are difficult to assess. 	
BU29.1 Social Development, Finance and Administration <u>Operating Budget</u> <u>Briefing Note #25</u>	The Executive Director, Social Development, Finance and Administration provide budget briefing note on the following on: "The financial requirements proposed in the 2017 Preliminary Operating and Capital Budget to fund the initiatives included in the Poverty Reduction Strategy 2017 Work Plan."	 A briefing note entitled "<i>TO Prosperity: Toronto</i> <i>Poverty Reduction Strategy</i>" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. The City is considering \$5.0 million gross, \$4 million net of additional investments towards its Poverty Reduction Strategy in the 2017 Operating Budget. Annualized operating impact of initiatives started last year total \$1.2 million gross, \$0.3 million net and are included in the 2017 Preliminary Operating Budget. The remaining \$3.8 million gross and \$3.7 million net new investments are not included in the 2017 Preliminary Operating Budget but are part of the list of New/ Enhanced initiatives provided to the Budget Committee for consideration as part of the 2017 Budget process. 	Received



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Social Development, Finance and Administration <u>Operating Budget</u> <u>Briefing Note #25</u> (cont'd)		 In addition, the City is also considering \$67.9 million in additional capital investments for 2017 that are included in the 2017 Preliminary Capital Budget. 	
BU29.1 City Planning <u>Operating Budget</u> <u>Briefing Note #16</u>	That the Chief Planner and Executive Director, City Planning provide budget briefing note on the following: "A breakdown of management consulting costs that will support anticipated 2017 service requirements included in the Base Budget."	 A briefing note entitled "Breakdown of Management Consulting Costs That Will Support Anticipated 2017 Service Requirements Included in the Base Budget" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. Management consultant studies, which account for \$402,670 of the Programs 2017 Preliminary Operating Budget, will support development review, data collection and place-making activities in 2017. Most of the studies that City Planning undertakes are funded in the Capital Program (i.e. Growth; Transportation and Transit Planning; Avenue/Area; and Heritage Conservation District studies). 	Received



Budget Committee – Janu	uary 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 City Planning <u>Operating Budget</u> <u>Briefing Note #17</u>	That the Chief Planner and Executive Director, City Planning provide budget briefing note on the following: "Aline by line list of discretionary spending items and areas of potential savings."	 A briefing note entitled "Line By Line List of Discretionary Spending Items and Areas of Potential Savings" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. This briefing notes provides information on the \$441,361 million in funding included in the 2017 Preliminary Operating Budget within City Planning discretionary accounts. City Planning reduced its training budget by \$32,500 and its consulting budget by \$36,000 to satisfy the Budget Committee's 2016 decision requiring reductions in divisions' and agencies' discretionary expenses. No other cost savings opportunities have been identified for 2017. 	Received	
BU29.1 Municipal Licensing and Standards <u>Operating Budget</u> <u>Briefing Note #18</u>	That the Executive Director, Municipal Licensing and Standards provide budget briefing note on the following: "Assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional FTEs or shift changes."	A briefing note entitled " <i>Assessment of Staffing</i> <i>Complement for Overnight and Weekend Enforcement</i> <i>of Noise By-law</i> " will be distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting. This briefing note provide details regarding resources necessary for enforcement of the noise by-law, noting that since September 2015 existing staff have been utilized with adjusted shifts to address noise complaints. This includes weekdays, weekends and evenings.	Received	



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – Janua PART II : REQUESTED RE	ary 12, 2017 PORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Municipal Licensing and Standards <u>Operating Budget</u> <u>Briefing Note #18</u> (cont'd)		 The briefing note also details how the results of following two ongoing initiatives will serve to inform further resolution of noise complaint issues. A comprehensive review of the Noise By-law, due in Q4 of 2017; and The Toronto Police Service Transformational Task Force that is currently reviewing response to noise issues. 	
BU29.1 Transportation Services <u>Operating Budget</u> <u>Briefing Note #19</u>	That the General Manager, Transportation Services provide budget briefing note on the following:	A briefing note entitled " <i>Road and Sidewalk</i> <i>Maintenance – Levels of Service</i> " prepared by the General Manager, Transportation Services, was distributed on January 10th, 2017 for the Budget Committee Meeting on January 12th, 2017.	Received
	"A revised schedule of service levels for road and sidewalk maintenance to reflect actual achieved service levels in past years."	The briefing note responds to the Budget Committee's questions related to the current service levels for winter operations, road / sidewalk repairs and cleaning, and whether the funding in the 2017 Preliminary Operating Budget is sufficient to maintain the service levels.	
		 Service levels are generally achieved, although circumstances (e.g. major snowfalls) may result in some non-compliance. Funds are available in the 2017 Preliminary Operating Budget to maintain the 2016 service levels. Exceptions to this arise from the service adjustments included in the 2017 Preliminary Budget that harmonized leaf collection, reduce number of grass cuts and frequency of sweeping local roads. 	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Janu	1ary 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 Toronto Police Service	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:	A briefing note entitled " <i>Impact of Cap and Trade</i> " will be distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting.	Received	
Operating Budget Briefing Note #20	"The impact of "Cap and Trade" on the Service's budget."	The briefing note outlines the impact of "Cap & Trade" on the Toronto Police Service (TPS) budget:		
		• As part of the 2017 Budget process, the City's Environment and Energy, estimated the cost for the Police (based on consumption and 4.3 cents/litre that applies to both diesel and gasoline) to be \$340,000. This amount is included in the 2017 Preliminary Operating Budget for TPS.		
		• TPS's utilities budget is determined by the City's Facilities Management Service. The City's Facilitates Management service confirmed that the impact of Cap and Trade is estimated at \$120,000 and has been included in the TPS 2017 Preliminary Operating Budget.		
BU29.1 Toronto Police Service	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:	A briefing note entitled " <i>Provincial Offence Tickets</i> " will be distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting.	Received	
Operating Budget Briefing Note #21	 The decline in Provincial Offence Tickets and a. the reasons for this decline b. the absolute change in numbers of tickets from 2006 – 2016 	The briefing note outlines the reasons for the decline in Provincial Offences tickets issued, and the absolute change in numbers between 2006-2016 for the Toronto Police Service (TPS). The reasons for decline are the result of :		



Budget Committee – Jan	lary 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
BU29.1 Toronto Police Service		• Lower Uniform Staffing Levels: Average uniform deployment started dropping significantly starting in 2012 and continues to decline.		
Operating Budget Briefing Note #21 (cont'd)		 New Approach to Traffic Enforcement: The Service has moved from an enforcement focused approach to traffic safety, to a more balanced crime prevention and community mobilization strategy. 		
		 The objective of new approach is to achieve improvements in overall traffic safety. 		
		 Provincial Offences Act (POA) Cautions: POA cautions (warnings) were introduced in August of 2013. This process was formalized through the Service's implementation of a new police operations system (Versadex) in November 2013. When conducting traffic investigations, Officer's use cautions in lieu of charges as a method of positive interaction with members of the public to encourage changes their driving behavior. 		
BU29.1 Toronto Police Service	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:	A briefing note entitled " <i>Impact of Presumptive Illness</i> " will be distributed on January 10 th , 2017 for the January 12 th , 2017 Budget Committee Meeting.	Received	
Operating Budget Briefing Note #22	"The impact of presumptive illness, if any"	The briefing note outlines the impact of presumptive illness on the Toronto Police Service (TPS):		



PART II : REQUESTED RI	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Toronto Police Service <u>Operating Budget</u> <u>Briefing Note #22</u> (cont'd)		 For the purpose of tracking and reporting, the TPS records Injured on Duty reports resulting from traumatic mental stress, PTSD, and other related occupational stress injuries under the category heading "Emotional/Psychological". The TPS has recorded 456 total incidents in this category in 2016, with 54 of these incidents registered as claims with the WSIB due to lost time or the need for health care. Overall, the number of WSIB claims in the "Emotional/Psychological" category has increased by 43% between 2013 and 2016. The potential impact on workers' compensation costs to the TPS is not known at this time. The TPS will track, monitor and analyze the increases, so that it can better estimate the impact on 2018 and future years. 	
BU29.1 Toronto Public Health <u>Operating Budget</u> <u>Briefing Note #23</u>	That the Medical Officer of Health provide budget briefing note on the following: "Any interim urgent actions, and corresponding resources, needed to combat the growing opioid overdose crisis in Toronto, in advance of the development and implementation of the Toronto Overdose Action Plan later in 2017."	 A briefing note entitled "Short-Term Measures to Prevent and Respond to Drug Overdoses" will be distributed on January 12, 2017 for the January 12, 2017 Budget Committee Meeting. The briefing note identifies two urgent actions namely, training in overdose prevention and response and policy development support to combat the growing opioid overdose crisis in Toronto. 	Received



Budget Committee – January 12, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Toronto Public Health <u>Operating Budget</u> <u>Briefing Note #23</u> (cont'd)		 An additional four positions at a cost of \$0.297 million gross/\$0.074 million net would be required to deliver training in overdose preventions and provide policy development support. Funding for this enhanced service priority is not included in the 2017 Preliminary Operating Budget for Toronto Public Health and is not part of the list of new/enhanced requests that have been referred to the Budget Process for Budget Committee's consideration during the 2017 Budget Process. 	
BU29.1 Toronto Transit Commission	That the Chief Executive Officer, Toronto Transit Commission provide budget briefing note on the following:	A briefing note titled " <i>Impact of Provincial Decisions</i> <i>on TTC Annual Operating Costs</i> ", will be distributed on January 12, 2017 for the January 12, 2017 Budget Committee Meeting.	Received
Operating Budget Briefing Note #27	"An outline of the impact of provincial decisions on the annual operating costs of the Toronto Transit Commission from 1990 to 2017, including changes in the annual operating subsidy received by the City from the Provincial government and any costs associated with new legislative requirements (e.g. AODA)."	 The briefing note outlines the impact of Provincial decisions on the TTC annual Operating cost. Provincial legislation regarding accessibility, employment standards, and the environment have impacted the TTC's operating budget through increased cost. The briefing note also outlines funding contributions received from the Province inclusive of periodic one-time and ongoing funding during the 1990-2017 timeframe. 	



Budget Committee – Janu	uary 12, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1	The City Manager provide a budget briefing note on the following:		Adopted
Corporate Motion – Briefing Note Request	"Total breakdown of all personnel from every City division and agency with a job description which includes policy development and analysis"		
BU29.1	That the General Manager of Long Term Care Homes and Services provide a budget briefing note on:		Adopted
Long Term Care Homes and Services	"The cost reduction of \$686,000 equated to in staff hours reduced in Long Term Care."		
Motion – Briefing Note Request			
BU29.1	That the General Manager of Parks, Forestry and Recreation provide a budget briefing note on:		Adopted
Parks, Forestry and Recreation Motion – Briefing Note Request	"The rationale for the selection of Centennial Recreation Centre (York Memorial), Don Mills Collegiate Institute, and S.H. Armstrong (Duke of Connaught) pools as sites to relocate City programs from, including a program relocation plan."		
BU29.1	That the General Manager of Parks, Forestry and Recreation		Adopted
Parks, Forestry and Recreation	provide a budget briefing note on: "The lists of the City-funded swimming pools in Toronto District		
Motion – Briefing Note Request	School Boards schools and include: 1. Annual public hours		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Jan	uary 12, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1	2. Annual public usage numbers		
Parks, Forestry and Recreation	3. Annual net costs to the City"		
Motion – Briefing Note Request (cont'd)			
BU29.1 Shelter Support and	That the General Manager of Shelter Support and Housing Administration provide a budget briefing note on:		Adopted
Housing Administration	"The implications of the closure of Downsview Dells and include:		
Motion – Briefing Note Request	 What services are provided? Can these services be provided elsewhere in the area? 		
	 Can mess services be provided elsewhere in the area. How many clients are served?" 		
BU29.1	That the Fire Chief and General Manager of Toronto Fire Services provide a budget briefing note on:		Adopted
Toronto Fire Services			
Motion – Briefing Note Request	"The cost savings and impact on service delivery with the removal of one fire truck from service."		



Budget Committee – Janu	iary 12, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1	That the Chief Corporate Officer provide a budget briefing note on:		Adopted
Facilities, Real Estate, Environment & Energy Motion – Briefing Note Request	"Funding and timelines for TransformTO for the purpose of making the information more accessible on the Toronto Budget 2017 portal."		
BU29.1	That the Chief Corporate Officer provide a budget briefing note on:		Adopted
Facilities, Real Estate, Environment & Energy	"The impacts of the harmonization of cleaning services at police stations."		
Motion – Briefing Note Request			
BU29.1	That the Medical Officer of Health provide a budget briefing note		Adopted
	on:		I
Toronto Public Health	"The list of schools being given consideration for expanded		
Motion – Briefing Note Request	nutrition program funding and substantiate the expansion by providing school-wide socio-economic data."		
BU29.1	That the Medical Officer of Health provide a budget briefing note		Adopted
	on:		naoptea
Toronto Public Health	"The implications of the closure of Toronto Public Health Talk		
Motion – Briefing Note	Shop and the Jane Street Sexual Health Clinic, and include:		
Request			
	1. What services are provided?		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Janu	ary 12, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU29.1 Toronto Public Health Motion – Briefing Note Request (cont'd)	 Can these services be provided elsewhere in the area? How many clients are served?" 		

Budget Committee – Janu	1ary 12, 2017		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1m Economic Development and Culture Letter	 The letter dated Nov 3, 2016 from the Toronto Music Industry Advisory Council entitled "2017 Toronto Music Industry Advisory Council Budget Priorities", recommends that: 1. City Council amend the Economic Development and Culture division's 2017operating budget submission by increasing the budget by \$200,000 for the implementation of the Toronto Music Strategy and the following priorities: a. Protecting the health of live music infrastructure; b. Branding of Toronto music; c. Reviewing and updating regulatory framework; and d. Building a proposal for a music hub and supporting partnerships to further this goal. 	 This report summarizes partnership opportunities, leading to the creation of a "Toronto Music Hub", an arm's length not-for-profit organization to execute key items in the Music Strategy that lie beyond City of Toronto capacity or purview. If approved, the Toronto Music Strategy will build music tourism to the City, brand the City as a music destination, and enable future business opportunities for Toronto artists and music companies. 	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



Budget Committee – Janu	uary 12, 2017		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1m Economic Development and Culture <u>Letter</u> (cont'd)		 The Economic Development and Culture (EDC) Division's 2017 Preliminary Operating Budget does not include the Toronto Music Strategy initiative. It is however, included in the list of new requests for consideration by the Budget Committee during the 2017 budget process. Approval of the funding request will result in an increased operating pressures of \$200,000 gross and net. 	
BU29.1u Economic Development and Culture & City Clerk Benert	The report dated Jan 6, 2017 from the General Manager, Economic Development and Culture and the City Clerk entitled " <i>Toronto International Trade Funding Report</i> ", recommends that:	This report recommends that City Council approve an increase of \$1.400 million gross and \$0 net to Economic Development and Culture Division's 2017 Preliminary Operating Budget, fully funded by Toronto Port Lands Company dividends. This added funding will achieve the following results within five years:	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017
<u>Report</u>	1. City Council approve an increase to the 2017 Preliminary Operating Budget for Economic Development and Culture of \$1.400 million gross and \$0 net, fully funded by non-program budget revenues arising from Toronto Port Lands Company (TPLC) dividends provided to the City, and that \$0.150 million of this increase be allocated to the City Clerk's Office through internal transfer.	 Increased number of Toronto based small and medium-sized enterprises (SMEs) by 1,200 to 2,000 companies, Increased value of Toronto exports by \$1.000 to \$2.000 billion, 	2017
	2. City Council direct the General Manager, Economic Development and Culture to report to Economic Development Committee on the results of all outbound trade missions within three months of the mission and to report to the Economic Development Committee annually on all international economic and cultural development activities.	 Generated additional 10,000 to 20,000 new jobs, and Entered into an international trade development partnership with the World Trade Centre-Toronto, a subsidiary of the Toronto Region Board of Trade. 	

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1u Economic Development and Culture & City Clerk <u>Report</u> (cont'd)	 City Council authorize the General Manager, Economic Development and Culture to negotiate and sign an agreement with the World Trade Centre-Toronto to partner with the City in providing training and trade development activities with Toronto-based SME firms as well as assisting with outbound and inbound trade missions. City Council direct the General Manager, Economic Development and Culture, in consultation with the City Manager and the City Clerk, to review the City's International Alliance Program and report to the Economic Development Committee in 2017. 	 The activities recommended in this report, including the partnership with the World Trade Centre-Toronto, are anticipated to be an ongoing activity level increase which will support the focus areas of: Company-level export development and training, Outbound trade missions, Hosting and leveraging international delegations and missions, Enhancing the International Alliance Program and Market research. 	
BU29.1t Children's Services <u>Report</u>	The report dated Dec 30, 2016 from the General Manager, Children's Services entitled "Additional Fee Subsidies Needed to Maintain 2010 Proportion of Subsidies to Licensed Spaces", recommends that: "Community Development and Recreation Committee and Budget Committee receive the report for information."	 This report outlines the number of additional child care fee subsidies that would be required to achieve the same ratio of subsidies to licensed spaces as in 2010, prior to the implementation of Full-Day Kindergarten. As directed by City Council, this report is being submitted concurrently to the Budget Committee for consideration as part of the 2017 Budget Process and to the Community Development and Recreation Committee. The ratio of subsidies to licensed child care spaces was 44.8% in 2010 and stands at 37.6% as of December 2016. An additional 4,918 licensed spaces would be required to maintain the 2010 ratio. At an average cost of \$10,000 per fee subsidy, the additional subsidies would cost \$49.2 million annually. 	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



Budget Committee – January 12, 2017			
PART IV: REFERRAL Agenda Item / Report Name	AND REPORTS FOR CONSIDERATION Requested Action	Status / Response	Action Taken
BU29.1x City Planning <u>Report</u>	 The report dated Jan 6, 2017 from the Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor entitled "Additional Staffing Resources for Development Application Review - Recommendation Report ", recommends that: City Council approve an increase to the 2017 Preliminary Operating Budget of \$1,805,750 gross and \$0 net, and an increase of 17 temporary positions, fully funded by the City Planning Development Application Review Reserve Fund (Account XR1307), between the following City Programs: City Planning - An increase of \$890,000 gross and \$0 net for the 2017 part year funding of 8.0 new planner and 1.0 new support assistant positions; Legal Services - An increase of \$656,250 gross and \$0 net for the 2017 part year funding of 5.0 new solicitor positions; and Parks, Forestry and Recreation - An increase of \$259,500 gross and \$0 net for 2017 part year funding of 2.0 new Park Planner and 1.0 new Senior Landscape Architect positions. City Council direct that an end to end development process review be conducted. 	This report responds to Council's direction for staff to report to the Budget Committee through the 2017 Budget Process and concurrently to the Planning and Growth Management Committee with an analysis, on a Division by Division basis, of additional staffing resources required to meet each Division's Key Performance Indicators, Planning Act timelines and current and anticipated application volumes The report recommends that the 2017 Preliminary Operating Budget be increased by \$1.806 million gross and \$0 net to add 17.0 temporary staffing resources as detailed in the table below: $\frac{program}{($000s)} \frac{Added}{Temporary} \frac{2017}{(April 1 - 2018)} \frac{2019}{(January 1 - March 31)} \frac{Total}{-March 31} \frac{City}{Planning} \frac{8.0 Planners}{8.0 planners} \frac{899.0}{13.10} \frac{$1,130.0}{244.0} \frac{$2,260.0}{$2,260.0} \frac{1egal}{5.0 Solicitors} \frac{$656.3}{$875.0} \frac{$875.0}{$218.8} \frac{$1,750.0}{$1,750.0} \frac{Parks}{Parks} \frac{2.0 Park}{Planners} \frac{$259.5}{$346.0} \frac{$86.5}{$692.0} \frac{$692.0}{Architect} \frac{10.95.8}{$2,351.0} \frac{$545.3}{$545.3} \frac{$4,702.0}{$4,702.0}$ It is recommended that these positions be funded from the Development Application Review Reserve Fund, resulting in no change to net funding or approved development application fees.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



Budget Committee – Janu	uary 12, 2017				
PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU29.1x City Planning <u>Report</u> (cont'd)	 City Council direct the Chief Planner and Executive Director, City Planning to implement a time tracking system which will formally document staff time spent on development review matters and report to the Planning and Growth Management Committee in the second quarter of 2018 on Division's Key Performance Indicators and Planning Act timeline improvements arising from the recommended additional staff resources and any implemented process changes. Planning and Growth Management Committee forward this report and its recommendations for consideration as part of the 2017 Budget Process. 	 In addition to the new positions identified in this report, the 2017 Preliminary Operating Budget currently includes funding of \$1.835 million gross and \$0 net for the addition of 17.0 permanent positions to address development application review matters. This increase in funding has been included as follows: City Planning - An increase of \$0.202 million gross and \$0 net for 1.0 new permanent Director, Committee of Adjustment. Toronto Building - An increase of \$1.185 million gross and \$0 net for 12.0 new permanent positions (8 Zoning Examiners & 4 Application Examiners). Note: As of January 1st, Toronto Building will assume full responsibility for the intake of all CoA applications across the 4 districts, which has the added benefit of allowing City Planning to utilize 4 positions previously responsible for CoA intake to address the 30% increase of \$0.448 million gross and \$0 net for 4.0 new permanent positions (3 Solicitors and 1 Legal Assistant). 			



Budget Committee – Jan	uary 12, 2017			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU29.1v Facilities, Real Estate, Environment & Energy <u>Report</u>	The report dated January 9, 2017 from the Chief Corporate Officer entitled "TransformTO Short-term Strategies Financial Estimates", recommends that: "The Budget Committee receive this report for information."	 This report responds to City Council's request for the TransformTO Short-term Strategies Business Cases to be considered as part of the 2017 Budget Process, for the report entitled "<i>PE15.1 TransformTO: Climate Action for a Healthy Equitable, and Prosperous Toronto</i>", at Council meeting on December 13, 2016. There is no financial impact associated with receiving this report. However, adopting actions to accelerate GHG emission reductions would have cost implications for which funding is not included in the 2017 Preliminary Budget. Staff recommend that business cases for these Short-term Strategies be brought forward through the 2018 budget process, however if an accelerated work plan were to commence in 2017, additional funding of \$1.6 million gross and net and associated work plan requires an additional \$1.6 million gross and net in 2018 to fund full year impact. It is noted that the additional funding requirement of \$1.6 million gross and net for 2017 is neither included in the 2017 Preliminary Operating Budget for FREEE nor in the list of new items referred to the Budget Committee for its consideration. 	Deferred to Budget Committee Wrap-up Meeting or January 24 2017	



Budget Committee – Janu	ary 12, 2017				
PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU29.1v Facilities, Real Estate, Environment & Energy <u>Report</u> (cont'd)		 Capital funding has also been identified to implement TransformTO Short-term Strategies Business Cases. For details, please refer to the agenda item BU29.1v in the Capital Wrap-Up Notes. Additional incremental operating investments of \$15.8 million would also be required for future years to continue the implementation of these strategies. This funding would enable program optimization and improve the likelihood of leveraging capital from external sources, including provincial cap and trade proceeds and federal infrastructure monies. It is still to be determined the extent of Toronto's share from these sources. 			
BU29.1a Auditor General's Office <u>Letter</u> Report	The report dated October 7, 2016 from the Audit Committee entitled " <i>Auditor General's Office -2017 Operating Budget</i> ", recommends that: " <i>City Council approve the Auditor General's Office 2017</i> <i>Operating Budget Request of \$4.902 million gross and net.</i> "	Funding in the amount of \$4.902 million gross and net, representing a 2.6% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Auditor General's Office request.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017		

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget **Tax Supported Programs and Agencies**



Summary of Budget Review Process

Budget Committee – January 12, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
BU29.1b Office of the Integrity Commissioner <u>Report</u>	The report dated December 2, 2016 from the Integrity Commissioner entitled " <i>Office of the Integrity Commissioner -</i> 2017 Operating Budget", recommends that: " <i>City Council approve the Office of the Integrity Commissioner's</i> 2017 Operating Budget request of \$0.577 million gross and net."	 Funding in the amount of \$0.507 million gross and net, representing a 4.5% increase from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is \$0.070 million lower than the Office of the Integrity Commissioner's request of \$0.577 million, attributable to new request of \$0.070 million for legal and investigative expenses that is not included in the 2017 Preliminary Operating Budget. This new request is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2017 Budget process. 	Deferred to Budget Committee Wrap-up Meeting on January 24 2017	
BU29.1d Office of the Lobbyist Registrar <u>Report</u>	The report dated December 2, 2016 from the Lobbyist Registrar entitled "Office of the Lobbyist Registrar - 2017 Operating Budget Request", recommends that: "City Council approve the Office of the Lobbyist Registrar's 2017 Operating Budget of \$1.154 million gross and net."	Funding in the amount of \$1.154 million gross and net, representing a 0.2% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.	Deferred to Budget Committee Wrap-up Meeting of January 24 2017	
BU29.1f Office of the Ombudsman <u>Report</u>	The report dated December 2, 2016 from the Ombudsman entitled " <i>Office of the Ombudsman Toronto - 2017 Operating Budget</i> ", recommends that: " <i>City Council approve the Office of the Ombudsman's 2017</i> <i>Operating Budget of \$1.810 million gross and net.</i> "	Funding in the amount of \$1.810 million gross and net, representing a 1.3% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Ombudsman's request.	Deferred to Budget Committee Wrap-up Meeting on January 24 2017	



Budget Committee – January 12, 2017				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU29.1h Toronto Police Service <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Service - 2017 Operating Budget Request", recommends that: "Budget Committee approve the Service's 2017 net operating budget request of \$1,002.7 Million, which is a \$2.0 Million or 0.20% decrease over the 2016 approved budget." The Police Services Board at its meeting of October 20, 2016 also adopted the following motion: "That the Chief of Police continue to operate the Lifeguard and School Crossing Guard programs under the current operational model for a transition period of up to one year, no later than July 2018, to allow for the transfer of the programs to the appropriate responsible body for the September 2018 to June 2019 school year. That the Board request the City to fund the programs during the transition period from non-program revenue until the transition date, at which time, the cost and revenue should be transferred to the budget of the responsible body to be determined by the City and resulting from consultation between the City Manager and the Chief of Police;"	The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service in the amount of \$1,123.8 million gross and \$1,002.7 million net (0.2% decrease over 2016). The 2017 Preliminary Operating Budget for Toronto Police Service of \$1,127.8 million gross and \$1,006.5 million net (0.2% increase over 2016). The 2017 Preliminary Operating Budget for the Toronto Police Service is higher by \$3.8 million as the motion adopted on October 20th delayed the transfer of the Lifeguards and Crossing Guards until July of 2018, while requesting the City to provide full year funding of \$7.9 million to reimburse the Police Service in 2017. There are no funds available to provide this reimbursement in the City's 2017 Preliminary Operating Budget.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017	
BU29.1i Toronto Police Service Parking Enforcement <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Service - Parking Enforcement Unit - 2017 Operating Budget Request", recommends that: "Budget Committee approve a 2017 net Operating Budget request of \$46.7 Million, an increase of \$0.8 Million (1.72%) from the 2016 net budget."	The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service – Parking Enforcement Unit of \$46.7 million net which is consistent with the 2017 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1j Toronto Police Services Board <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Services Board - 2017 Proposed Net Operating Budget Request", recommends that: "Budget Committee approve a proposed 2017 net operating budget of \$2,309,100 which is an increase of 0.31% over a 2016 adjusted budget of \$2,301,900."	The 2017 Preliminary Operating Budget of \$2.809 million gross and \$2,309 million net (an increase of 0.31% increase over the 2016 budget) is consistent with the amount reported to Budget Committee in the Nov 9, 2016 staff report from the Chair of the Toronto Police Services Board.	Deferred to Budget Committee Wrap-up Meeting on January 24 2017
BU29.1k Toronto Public Health	The letter dated Oct 31, 2016 from the Board of Health entitled " <i>Toronto Public Health 2017 Operating Budget Request</i> ", recommends that:	The 2017 Preliminary Operating Budget for TPH is consistent with the BOH recommended Base Budget.	Deferred to Budget Committee
Letter	 City Council approve the Toronto Public Health 2017 Operating Budget Request of \$242,104.4 thousand gross/\$59,622.6 thousand net as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission", as amended by the following: a. an increase of \$530.4 thousand revenue/-\$530.4 thousand net in base budget adjustments to reflect confirmed 100 percent funding from the Ministry of Health and Long Term Care as a result of a reallocation of cost-shared mandatory funding to the 100 percent provincial funded Healthy Smiles Ontario program with an increase in revenue equivalent to the City's previous 25 percent share of the funding; b. a reduction of \$892.1 thousand gross and \$223.0 thousand net as outlined in the confidential letter (October 21, 2016) from the Board of Health Budget Committee; 	 The BOH recommended budget includes funding for 5 new and enhanced priorities totaling \$3.020 million gross and \$2.333 million net which are not included in the 2017 Preliminary Operating Budget for TPH. Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.150 million gross and \$0.038 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>. Immunization of School Pupils Act (ISPA) of \$0.600 million gross and \$0.150 million net and 11 positions. Health Hazard and Food Safety Inspections of \$0.166 million gross and \$0.042 million net. nflationary and enhancement/expansion increases for the Student Nutrition Program of \$2.104 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy. 	Wrap-up Meeting or January 24 2017

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1k Toronto Public Health <u>Letter (cont'd)</u>	 c. an increase of \$2,103.7 thousand gross and net for the Student Nutrition Program as outlined in Table 4 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Other New and Enhanced Services" and in the report (October 6, 2016) from the Acting Medical Officer of Health, "Student Nutrition Program: 2017 Operating Budget Request and Program Update"; d. the addition of \$165.8 thousand gross/\$41.5 thousand net and 2.5 positions for Food Safety and Safe Water Programs to help achieve provincially prescribed service levels in these core public health programs. 2. City Council approve the list of base budget adjustments, included in the Toronto Public Health 2017 Operating Budget Request and as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission" totaling a decrease of \$1,682.8 thousand gross and an increase of \$1,099.3 thousand net. 3. City Council approve the 2017 Reduction Options of \$1,803.9 thousand gross and \$587.0thousand net, included in the Toronto Public Health 2017 Operating Budget Request, which includes efficiency savings of \$1,861.1 thousand gross and \$587.0 thousand net and revenue changes of \$57.2 thousand gross and zero net, as outlined in Revised Attachment 2 – "Summary of Recommended Reduction Options" and Attachment 3 – "Summary of Recommended Confidential Reduction Options" to the report (October 18, 2016) from the Acting Medical Officer of Health. 	The above new requests are included in the list of items referred to the Budget Committee for its consideration as part of the 2017 Budget process.	

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU29.1k Toronto Public Health Letter (cont'd)	 City Council approve the 2017 New and Enhanced Requests of \$750.0 thousand gross and\$187.5 thousand net, included in the Toronto Public Health 2017 Operating Budget Request and as outlined in Table 3, "Overview of 2017 Operating Budget Submission" to the report (October 18, 2016) from the Acting Medical Officer of Health. City Council approve the 2017 recommended user fee changes for Toronto Public Health, included in the Toronto Public Health 2017 Operating Budget Request and identified in Table 2, "Food Handler Certification Training User Fees" to the report (October 18, 2016) from the Acting Medical Officer of Health, for inclusion in the Municipal Code Chapter 441. City Council request the new Medical Officer of Health to conduct a review of the operating Budget and staffing in preparation for the 2018 Operating Budget process to identify opportunities for additional savings and to assess organization design for appropriate management span of control in Toronto Public Health. City Council direct that the Confidential Attachments 3 and 4 to the report (October 18, 2016) from the Acting Medical Officer of Health, the confidential presentations (October 21, 2016 and October 31, 2016) from the Acting Medical Officer of Health, and the confidential letter (October 21, 2016) from the Board of Health Budget Committee remain confidential in their entirety, as they relate to personal matters about an identifiable individual, including municipal or local board employees, and labour relations and employee negotiations. 			



Budget Committee – Janu	uary 12, 2017				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU29.1k Toronto Public Health <u>Letter (cont'd)</u>	8. The Budget Committee consider the recommendation in the confidential letter (October 31, 2016) from the Board of Health.				
BU29.11 Toronto Public Health <u>Report</u>	 The report dated Nov 9, 2016 from City Council recommends that the report from the Acting Medical Officer of Health entitled "Housing and Health: Unlocking Opportunity" be referred to the Budget Committee for consideration during the 2017 Budget process. This report recommends that: 1. The Board of Health commend the Prime Minister of Canada for committing to develop a National Housing Strategy and urge the federal government to: a. Provide, as part of the strategy, adequate, predictable, and long-term funding for affordable housing, social housing (supply and state of good repair) and homelessness prevention, including mental health services and supportive housing; b. Make explicit the goal of ending homelessness with specific timelines and targets. 2. The Board of Health commend the Ontario Minister of Housing for continuing to transform Ontario's housing system through its Long-Term Affordable Housing Strategy and urge that funding be provided for: a. A portable Ontario housing benefit; 	This report is in response to the high cost of housing and increasing poverty in Toronto that has led to an increased demand for subsidized housing. The report identifies that new policies and program interventions are needed to promote the health of Torontonians and reduce health inequities. This report results in no immediate financial implications.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017		



Budget Committee – Jan	uary 12, 2017				
PART IV: REFERRALS A	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU29.11 Toronto Public Health	b. A permanent portable housing allowance program administered at the local level, in the absence of an Ontario housing benefit;				
<u>Report (cont'd)</u>	 c. Repair and maintenance of social housing stock; d. Programs including, but not limited to, financial assistance to prevent evictions; e. Housing supports to prevent youth homelessness, with particular attention to youth leaving the child welfare system. 3. The Board of Health commend the Government of Ontario for committing to enabling municipalities to implement inclusionary zoning through the Promoting Affordable Housing Act, 2016 and urge the provincial government to provide an effective, results-oriented legislative and regulatory framework to deliver new affordable housing opportunities for Ontario residents. 4. The Board of Health request the Ontario Minister of Housing and the Minister of Health and Long-Term Care to increase the supply and range of supports for people with mental health and/or substance use issues and people affected by violence. 5. The Board of Health request the Acting Medical Officer of Health to work with the Affordable Housing Office and Shelter, Support and Housing Administration to explore: 				



Budget Committee – Jan	uary 12, 2017		
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.11 Toronto Public Health	a. Harm reduction housing strategies and models in the affordable, social, and private market housing sector for people with mental health and/or substance use issues;		
<u>Report (cont'd)</u>	b. How the City could work with the federal and provincial governments to support the development of new housing stock for people with mental health and/or substance use issues;		
	c. Strategies, including determining the City's role, to address the issue of discrimination against people with mental health and/or substance use issues in the private market sector, including alternatives to eviction;		
	d. Strategies to increase transitional housing for homeless pregnant and parenting women and people affected by violence.		
	6. The Board of Health forward this report to:		
	a. The City of Toronto General Manager of Shelter, Support and Housing Administration; Director of the Affordable Housing Office; General Manager of Employment and Social Services; and Executive Director of Social Development, Finance and Administration;		
	b. The Ontario Ministers of Housing; Municipal Affairs; Health and Long-Term Care; Community and Social Services; and Children and Youth Services;		
	c. The Federal Ministers of Families, Children, and Social Development; and Health;		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



(\$000s)

Budget Committee – Janu	1ary 12, 2017		
PART IV: REFERRALS AN	ID REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.11 Toronto Public Health <u>Report (cont'd)</u>	 d. The Chief Executive Officers of the Toronto Central Local Health Integration Network (LHIN), Central LHIN, Central East LHIN, Central West LHIN and Mississauga- Halton LHIN; e. The Chief Medical Officer of Health of Ontario. 		
BU29.10 Toronto Transit Commission and Wheel- Trans <u>Report</u>	 The report dated Nov 21, 2016 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "2017 Toronto Transit Commission and Wheel-Trans Operating Budgets", recommends that City Council to approve the Toronto Transit Commission and Wheel-Trans 2017 Operating Budgets: 1. Approve expenditure reductions totaling approximately \$91M, as detailed in this report (\$15.8M as endorsed by the TTC Budget Committee on September 21, 2016 and a further net \$75M reduction), noting this includes a \$5M unspecified budget reduction that is yet to be determined; 2. Approve the following revenue increases totaling \$41.4M, as follows: a. Requesting City Council to approve a one-time draw from the TTC Stabilization Reserve in the amount of \$14.4M, noting this will bring the reserve balance to zero; and b. A fare increase as described in this report and as shown on Appendix B effective January 1st, 2017 generating \$27M in passenger revenues; 	 This report transmits the Board approved 2017 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee. The 2017 Operating Budgets for TTC reflected in the 2017 Preliminary Operating Budget submitted to Budget Committee for consideration by City staff on December 6, 2016 includes \$31.7 million in added funding compared to the TTC's November 24, 2016 Board report. The \$31.7 million difference in City funding between the TTC Board approved and 2017 Preliminary Operating Budget for the TTC is based on the following: Board approved reduced TTC Operating funding of \$8.5 million for hybrid battery expenses (transferred to the capital budget); Board approved reduced TTC Operating funding of \$29.0 million for depreciation expenses (transferred to the capital budget); and The City has not included these reductions as the transfer of these expenses to the Capital Budget are not eligible Capital expenses. 	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



 atus / Response Board approved increased TTC Operating funding of \$5.8 million for new/enhanced priorities. New and enhanced service priorities are not included in the (City staff) 2017 Preliminary Operating Budget, however they have been provided for budget Committees consideration 	Action Taken
 Board approved increased TTC Operating funding of \$5.8 million for new/enhanced priorities. New and enhanced service priorities are not included in the (City staff) 2017 Preliminary Operating Budget, however they have been 	
 of \$5.8 million for new/enhanced priorities. New and enhanced service priorities are not included in the (City staff) 2017 Preliminary Operating Budget, however they have been 	
as part of the 2017 Budget commutees connectation as part of the 2017 Budget process e 2016 Operating Budgets for Wheel-Trans reflected the TTC's November 24, 2016 report is consistent th the 2017 Preliminary Operating Budgets: Wheel-Trans (Net Budget of \$142.678 million, increased by \$25.965 million or 22.2% from the 2016 Approved Budget). is report also provides a list of options (Appendix C) possible ways to reduce City funding (not approved by e Board) to meet the 2.6% Budget Reduction Target.	
the th th in A uis r pos	016 Operating Budgets for Wheel-Trans reflected TTC's November 24, 2016 report is consistent he 2017 Preliminary Operating Budgets: Wheel-Trans (Net Budget of \$142.678 million, acreased by \$25.965 million or 22.2% from the 2016 approved Budget).

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.10	Recommendation 3		
Toronto Transit Commission and Wheel- Trans <u>Report</u> (cont'd)	 If the city does not agree with recommendation #3 that the TTC Board request TTC staff to: 1. Work with City staff on a plan to transition the depreciation expense in the TTC operating budget to the TTC capital budget over a minimum 5-year period and report back to TTC Budget Committee by June 2017; and, 2. Provide all information requested on both the TTC's operating and capital budgets to City staff. <u>Recommendation 4</u> That the following statement be added to Recommendation 4: "and further that TTC staff provide the City budget staff with information on TTC budget and information requests for 		
	information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process" so such recommendation now reads as follows: "4. Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61 M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (b), the fare increase; and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process".		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

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Budget Committee – Jan	uary 12, 2017		
PART IV: REFERRALS A	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU29.1p Corporate <u>Letter from Executive</u> <u>Committee</u>	The letter dated Nov 24, 2016 from the Executive Committee entitled "Disability, Access and Inclusion Advisory Committee on Impact of 2.6 Percent Budget Reduction on People and Families Living with Disabilities", recommends that: "Budget Committee, during the 2017 budget process, to consider the impact of all service improvements and changes to individuals and families living with disabilities."	This letter has no financial impact, and recommends to consider all service impacts to individuals and families with disabilities as a result of 2.6% budget reduction request.	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017
BU29.1s Corporate <u>Letter from City</u> <u>Council</u>	 The letter dated Dec 23, 2016 from City Council entitled "<i>Revenue Options</i>", recommends the following revenue options for consideration by Budget Committee as part of the 2017 Budget Process: 1. Introducing a dedicated property tax levy of 0.5 percent directed to the City Building Fund; 2. Allowing the commercial property tax rates to rise at the maximum allowed 50 percent of the residential property tax rate increase; 3. Harmonizing the Municipal Land Transfer Tax rates with the Ontario Land Transfer Tax rates, including the new graduated rate; 4. Harmonizing or increasing the Municipal Land Transfer Tax first-time homebuyer rebates with the Ontario Land Transfer Tax first-time homebuyer rebates, including the new Canadian citizenship and permanent residency test; 	 The item EX20.2, "<i>The City of Toronto's Immediate and Longer-term Revenue Strategy Direction</i>" was adopted during the City Council meeting on December 13, 14, and 15. As a result, City Council has referred various revenue options to the Budget Committee for consideration as part of the 2017 Budget Process. 	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



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Budget Committee – January 12, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU29.1s Corporate <u>Letter from City</u> <u>Council</u> (con't)	 Changing the Municipal Land Transfer Tax first-time homebuyer rebate eligibility criteria to include a maximum value of consideration; and Introducing an above inflationary increase to the Third Party Sign Tax. 		
BU29.2 Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible Capital Assets <u>Report</u>	The report dated January 4, 2017 from the Deputy City Manager and Chief Financial Officer, entitled "Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible Capital Assets" recommends that: "This report be received for information."	 This report discusses the impact of excluding amortization expenses, post-employment benefits expenses, and Solid Waste landfill closure and post-closure expenses from the 2017 Operating Budget. Ontario Regulation 286/09 "Budget Matters – Expenses" requires that the City prepare a report, prior to adoption of its budget, detailing amortization, post-employment benefits and landfill closure and post-closure expenses, if excluded from the budget. It also requires that the City adopt the report by resolution. Consistent with prior years, the City's 2017 Operating and Capital Budgets have been prepared on the modified cash basis and therefore exclude the expenses listed above. 	Deferred to Budget Committee Wrap-up Meeting on January 24, 2017



PART II : REQUESTED R	EPORTS AND BRIEFING NOTES		PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken			
BU30.1 Corporate <u>Operating Budget</u> <u>Briefing Note #31</u>	 The report dated June 8, 2016 from the City Manager and the Deputy City Manager and Chief Financial Officer entitled "2017 Budget Process - Budget Directions and Schedule" was adopted by City Council with the following items: 1. Incorporate a gender equity perspective into the design, development, adoption and execution of all budgetary processes, in order to promote equitable, effective and appropriate resource allocation and establish adequate budgetary allocations to support gender equity and development programmes which enhance women's empowerment and develop the necessary analytical and methodological tools and mechanisms for monitoring and evaluation; 2. Restructure and target the allocation of public expenditures to promote women's economic opportunities and equal access to productive resources and to address the basic social, educational and health needs of women, particularly those living in poverty; 3. Make efforts to systematically review how women benefit from public sector expenditures; adjust budgets to ensure equity of access to public sector expenditures, both for enhancing productive capacity and for meeting social needs. 4. Conduct reviews of city service delivery systems to eliminate any existing bias against women; and 5. Facilitate, at all levels, more open and transparent budget processes. 	 A briefing note entitled "Equity and Economic Impacts of 2017 Operating Budget" was distributed on December 15th, 2016 for the December 16th, 2016 Budget Committee meeting which details gender equity perspective in the Budget process, and summarizes the equity and economic impacts of service changes and adjustments. The Reviewers, who signed Confidentiality Agreements, were provided with confidential Budget information outlining proposed service reductions that were deemed by Poverty Reduction Strategy Office staff to potentially have an impact on low-income residents and/or residents from equity-seeking groups, including women. The City's Equity, Diversity and Human Rights Division (EDHR) is currently developing an Intersectional Gender-Based Framework that will help determine the impacts of City programs and services on various genders. Proposed changes categorized as Efficiencies were not reviewed because of time constraints. Any service changes submitted to Financial Planning after November 4, 2016 were not examined by the Reviewers, however detailed information about the proposed service changes was provided to the Reviewers based on the business cases submitted by the relevant divisions. 	Received			



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

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Budget Committee – Ja	nuary 24, 2017		
PART II : REQUESTED	REPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Corporate <u>Operating Budget</u> <u>Briefing Note #33</u>	A briefing note entitled " <i>Potential Impact on 2017 Energy & Fuel</i> <i>Costs Ontario Cap and Trade Program & Economic Factor</i> " was distributed on January 20th, 2017 for the January 24th, 2017 Budget Committee meeting which details potential energy and fuel costs impact based on the recent announcement by the Government of Ontario to introduce a new cap and trade program as of January 1 st , 2017.	The Cap and Trade program targets fossil fuel energy such as vehicle fuel and natural gas and will increase their cost. A preliminary analysis on the potential cost increases effective January 1, 2017 is detailed in the briefing note, based on the information posted on the Ontario government website, https://www.ontario.ca/page/cap-and-trade. The analysis also includes the forecasted economic inflation to provide a total potential cost impact for 2017 of \$1.833 million for the City managed facilities.	Received
BU30.1 Corporate <u>Operating Budget</u> <u>Briefing Note #37</u>	 The City Manager and the Executive Director, Human Resources, in consultation with the City Solicitor, and with information to be provided by each agency head, on: " 'Progression pay' for non-union employees with details on: 1. The number of employees subject to progression increases 2016 2. The 2016 financial impact of these increases 3. The number of employees by employee group (i.e. Cluster A, Cluster B, Internal Services, City Clerks, City Manager's Office, individual agencies) receiving each level of increase Exceeds expectations Meets expectations Meets most expectations/development Unsatisfactory 	 A briefing note entitled "<i>Progression Pay for Non-union Employees – City of Toronto Divisions</i>" was distributed on January 23, 2017 for the January 24, 2017 Budget Committee meeting, which details the number of non-union employees in City divisions and agencies subject to progression pay and cost of living increases in 2016. Approximately 4,400 active non-union City employees received a performance payment in 2016 for a total cost of \$11.3 million. This briefing note also provides a confidential attachment with a legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back. 	Received

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – January 24, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES			
BU30.1	4. The cost of living increase given in 2016		
Corporate	5. The average performance increase given in 2016		
Operating Budget Briefing Note #37 (cont'd)	6. A legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back."		
BU30.1 Corporate <u>Operating Budget</u> <u>Briefing Note #38</u>	The City Manager provide a budget briefing note on the following: "Total breakdown of all personnel from every City division and agency with a job description which includes policy development and analysis"	 A briefing note entitled "<i>Breakdown of City Positions that include a focus on Policy Development and Analysis</i>" was distributed on January 23, 2017 for the January 24, 2017 Budget Committee meeting, which details the number of employees in City divisions and agencies who's roles focus on policy development and analysis. As identified in this briefing note, 362 staff across various City divisions and agencies focus on policy development and analysis. 	Received
BU30.1 Long Term Care Homes and Services	That the General Manager of Long Term Care Homes and Services provide a budget briefing note on:	A briefing note entitled " <i>Reduction in Mandatory</i> <i>Education Budget Committee Follow-up</i> " was distributed on January 20th, 2017 for the January 24th, 2017 Budget Committee meeting.	Received
Operating Budget Briefing Note #29	"The cost reduction of \$686,000 equated to in staff hours reduced in Long Term Care."	• The program's mandatory education budget provides funds that are used to backfill staff positions that are operationally critical/legislated when staff attend formal training and education sessions.	



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

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Budget Committee – Janu PART II : REQUESTED RE	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Long Term Care Homes and Services <u>Operating Budget</u> <u>Briefing Note #29</u> (cont'd)		• While the average salary and hours of work vary between positions, the reduction of \$686,000 in the program's education budget equates to about 17,000 staff hours per annum or roughly 8.8 full-time equivalent positions.	
BU30.1 Parks, Forestry and Recreation <u>Operating Budget</u> <u>Briefing Note #39</u>	 That the General Manager of Parks, Forestry and Recreation provide a budget briefing note on: <i>"The lists of the City-funded swimming pools in Toronto District School Boards schools and include:</i> 1. Annual public hours 2. Annual public usage numbers 3. Annual net costs to the City" 	 A briefing note entitled "Toronto District School Board (TDSB) Pools Annual Public Usage and Net Costs" was distributed on January 23rd for the January 24th, 2017 Budget Committee meeting. Appendix A provides a listing of 29 TDSB pools and the corresponding usage and is summarized as follows: The total annual leasing cost for the 29 pools is \$5.709 million per year. Approximately 61,000 program hours provided for instructional and drop-in programs generating over 547,000 program visits; Annual permit bookings are approximately 7,000 hours with over 100,000 expected attendees at all 29 locations; and On average, TDSB pools are used for 2,100 program hours of direct City programming annually. 	Received



Budget Committee – Jan	uary 24, 2017		
PART II : REQUESTED R	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Parks, Forestry and Recreation	That the General Manager of Parks, Forestry and Recreation provide a budget briefing note on:	A briefing note entitled " <i>Relocate Programming from 3</i> <i>Toronto District School Board (TDSB) Pools</i> " was distributed on January 23 rd for the January 24th, 2017 Budget Committee meeting.	Received
Operating Budget Briefing Note #40	"The rationale for the selection of Centennial Recreation Centre (York Memorial), Don Mills Collegiate Institute, and S.H. Armstrong (Duke of Connaught) pools as sites to relocate City programs from, including a program relocation plan."	 The following criteria was used to evaluate whether or not the programming at the TDSB pool could be relocated to City-owned recreation facilities: The percentage of available pool time the City is using in TDSB pools; The capacity to absorb registrations at nearby City programmed pools; and Demand for aquatic programming at TDSB pools. The 3 recommended pools have lower than average utilization of available pool time relative to the city average for TDSB pools; and/or have other City-owned and TDSB pools with sufficient capacity to absorb registered participants within close proximity and can add programs / instructors as required. 	
BU30.1 Shelter Support and Housing Administration <u>Operating Budget</u> <u>Briefing Note #30</u>	That the General Manager of Shelter Support and Housing Administration provide a budget briefing note on: <i>"The implications of the closure of Downsview Dells and include:</i>	A briefing note titled " <i>Downsview Dells</i> ", was distributed on January 20 th , 2017 for the January 24 th , 2017 Budget Committee Meeting.	Received



Budget Committee – Janu	uary 24, 2017		
PART II : REQUESTED RE	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Shelter Support and Housing Administration <u>Operating Budget</u> <u>Briefing Note #30</u> (cont'd)	 What services are provided? Can these services be provided elsewhere in the area? How many clients are served?" 	 Downsview Dells provides supportive, transitional housing, training in life and social skills and employment supports to men attending addiction treatment programming off-site at the Humber River Regional Hospital and other facilities. There are no other shelters in the area around Downsview Dells offering an abstinence program. Downsview Dells provides transitional shelter for up to 28 residents for a maximum stay of 6 months. 	
BU30.1 Social Development, Finance and Administration <u>Revised Operating</u> <u>Budget Briefing Note</u> <u>#25</u>	The Executive Director, Social Development, Finance and Administration provide budget briefing note on the following on: "The financial requirements proposed in the 2017 Preliminary Operating and Capital Budget to fund the initiatives included in the Poverty Reduction Strategy 2017 Work Plan."	 A briefing note entitled "<i>TO Prosperity: Toronto</i> <i>Poverty Reduction Strategy</i>" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting. A revised briefing note that details the initiatives with the updated tables and charts for the 2017 Poverty Reduction Work Plan was distributed on January 24st, 2017. The City is considering \$36.2 million gross, \$35.2 million net of additional investments towards its Poverty Reduction Strategy in the 2017 Operating Budget. The 2017 Preliminary Operating Budget includes additional operating subsidy paid to TCHC as well as the annualized operating impact of initiatives started last year for a combined total of \$32.4 million gross, \$31.5 million net. 	Received

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

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Budget Committee – Jan	uary 24, 2017		
PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Social Development, Finance and Administration <u>Revised Operating</u> <u>Budget Briefing Note</u> <u>#25 (cont'd)</u>		 The remaining \$3.8 million gross and \$3.7 million net represents new investments in 2017, which are not included in the 2017 Preliminary Operating Budget but are part of the list of New/ Enhanced initiatives provided to the Budget Committee for consideration as part of the 2017 Budget process. In addition, the City is also considering \$93.1 million in additional capital investments for 2017 that are included in the 2017 Preliminary Budget. 	
BU30.1 Toronto Fire Services <u>Operating Budget</u> <u>Briefing Note #32</u>	That the Fire Chief and General Manager of Toronto Fire Services provide a budget briefing note on: "The cost savings and impact on service delivery with the removal of one fire truck from service."	 A briefing note entitled "Cost Savings and Service Level Impacts Associated with Removing One Toronto Fire Service Crew/ Truck from Service" was distributed on January 20th, 2017 for the January 24th, 2017 Budget Committee Meeting. The cost savings of \$2.499 million gross and net has been identified with the removal of 1 crew /truck from service, based on an analysis that identified the crew/ truck that would represent the least overall impact if service levels are adjusted. The analysis was based on the impact on the NFPA Benchmarks of Total Response Time; and Effective Fire Fighting Force, as well as on an analysis of the number of emergency responses by each fire station location. 	Received



Budget Committee – January 24, 2017 PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Facilities, Real Estate, Environment & Energy	That the Chief Corporate Officer provide a budget briefing note on:	A briefing note titled " <i>Harmonizing Custodial Services</i> <i>at Police Stations</i> ", was distributed on January 20 th , 2017 for the January 24 th , 2017 Budget Committee Meeting.	Received
<u>Operating Budget</u> <u>Briefing Note #34</u>	"The impacts of the harmonization of cleaning services at police stations."	 The briefing note outlines the impacts of harmonizing custodial services at Toronto Police stations to reflect the current standardized level of service provided to all client Divisions, as recommended by the Auditor General (AG) in its report "Opportunities to Control Costs, Improve Productivity and Enhance the Quality of Cleaning Services" (2016.AU6.9) dated June 14, 2016. 	
BU30.1 Facilities, Real Estate, Environment & Energy	That the Chief Corporate Officer provide a budget briefing note on:	A briefing note titled " <i>TransformTO: Short Term</i> <i>Strategies Financial Estimates</i> ", was distributed on January 20 th , 2017 for the January 24 th , 2017 Budget Committee Meeting.	Received
<u>Operating Budget</u> <u>Briefing Note #35</u>	"Funding and timelines for TransformTO for the purpose of making the information more accessible on the Toronto Budget 2017 portal."	• The briefing note outlines the funding impacts and timelines of TransformTO for the purpose of bringing awareness to the public of the staff report and making the information more accessible on the Toronto 2017 Budget website.	
BU30.1 Transportation Services <u>Revised Operating</u> <u>Budget Briefing Note</u> #19	That the General Manager, Transportation Services provide budget briefing note on the following: "A revised schedule of service levels for road and sidewalk maintenance to reflect actual achieved service levels in past years."	A revised briefing note entitled " <i>Road and Sidewalk</i> <i>Maintenance – Levels of Service</i> " prepared by the General Manager, Transportation Services, was distributed on January 20th, 2017 for the Budget Committee Meeting on January 24th, 2017.	Received



Budget Committee – Janu	uary 24, 2017		
PART II : REQUESTED RE	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Transportation Services <u>Revised Operating</u> <u>Budget Briefing Note</u> <u>#19 (cont'd)</u>		The revised briefing note now includes a Road and Sidewalk Management Service table (attachment 3) that reflects the current service levels for Cycling Infrastructure and Programs, as well as actual delivery or response times (on average) for the Road and Sidewalk Management Service, as requested by the Budget Committee.	
BU30.1 Toronto Public Health <u>Operating Budget</u> <u>Briefing Note #41</u>	That the Medical Officer of Health provide a budget briefing note on: "The list of schools being given consideration for expanded nutrition program funding and substantiate the expansion by providing school-wide socio-economic data."	 A briefing note entitled "<i>Proposed Expansion of the Student Nutrition Program</i>" was distributed on January 20, 2017 for the January 24, 2017 Budget Committee Final wrap up meeting. 48 public schools are proposed for new municipal funding in 2017 and are drawn from the list of 218 public schools for expansion based on factors used to determine eligibility such as: Provincial designation based on socioeconomic data, Indices of need produced by Toronto district school boards, French schools with students of diverse socioeconomic status, Neighbourhood Improvement Areas (NIA) and; Program readiness. 	Received



Budget Committee – Janu	iary 24, 2017		
PART II : REQUESTED RE	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Toronto Public Health Operating Budget Briefing Note #42 (Confidential)	 That the Medical Officer of Health provide a budget briefing note on: "The implications of the closure of Toronto Public Health Talk Shop and the Jane Street Sexual Health Clinic, and include: 1. What services are provided? 2. Can these services be provided elsewhere in the area? 3. How many clients are served?" 	A confidential briefing note entitled " <i>Impact of Closure</i> of Talk Shop and Jane Street Sexual Health Clinics" was distributed on January 23 rd for the January 24th, 2017 Budget Committee Meeting.	Received
BU30.1 Non-Program Revenue Budget <u>Operating Budget</u> <u>Briefing Note #28</u>	A briefing note entitled " <i>Toronto Hydro Corporation Capital</i> <i>Contribution</i> " was distributed on January 20 th , 2017 for the January 24 th , 2017 Budget Committee meeting which details Toronto Hydro Corporation equity contribution, to allow the dividend to the City to be restored by the Board to 50% of the prior year's net income of Toronto Hydro.	Toronto Hydro released its 3rd quarter financial results in late November. Based on a review of these results, City staff anticipate that 2016 net income will be approximately \$150 million. In accordance with the current dividend policy, the expected dividend payments would be \$75 million in 2017. The preliminary budget estimate for 2017 dividends is currently \$60 million. It is proposed that the budget be increased by \$15 million to reflect the City's revised net income expectations for Toronto Hydro Corporation. The first \$5 million of this additional revenue will be allocated to compensate the investment fund for foregone earnings on the \$250 million. The resulting net budget impact is a net non-program revenue increase of \$10 million.	Received



Budget Committee – Janu	uary 24, 2017		
PART II : REQUESTED RE	EPORTS AND BRIEFING NOTES		
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
BU30.1 Non-Program Revenue Budget <u>Operating Budget</u> <u>Briefing Note #36</u>	A briefing note entitled " <i>Municipal Land Transfer Tax (MLTT)</i> <i>Harmonization</i> " was distributed on January 20 th , 2017 for the January 24 th , 2017 Budget Committee meeting which details harmonization of MLTT and streamlining of the MLTT policy.	 This briefing note, in addition to other matters, responds to Council's direction which referred the following revenue options to Budget Committee for consideration as part of the 2017 budget process: Council referred the following revenue options to the Budget Committee for consideration as part of the 2017 budget process: Harmonizing the Municipal Land Transfer Tax (MLTT) rates with the Ontario Land Transfer Tax (LTT) rates, including the new graduated rate; Harmonizing the MLTT first-time homebuyer (FTHB) rebates with the Ontario LTT FTHB rebates, including the new Canadian citizenship and permanent residency test; Changing the MLTT FTHB rebate eligibility criteria to include a maximum value of consideration. Council also directed the City Manager, in consultation with the Province, to examine the potential impacts and the possibility of the City of Toronto levying an additional land transfer tax on purchase and/or sale of homes to non-Canadian residents (this comprises of foreign nationals that are not Canadian citizens or permanent residents of Canada) of up to 5 percent of the value of the sale of the house. 	Received



The combined revenue impact (excluding residency test) from rate harmonization, rebate harmonization (at	
\$4,000 maximum) and a new rebate eligibility price cap (at \$1,000,000), based on 2015 results, is an estimated \$75 million increase in 2017 City revenue, as	
Summary of Revenue Impacts (\$M) Part-year Annualized	
Rate harmonization+77+85FTHB rebate• Full harmonization with Province (\$4,000 for-5-5	
 Increasing rebate to \$4,475 for -9 -10 VOC\$400,000 	
FTHB Rebate price limit (\$1M) +3 +3 Net from +71 from +78 to +75 to +83	
	\$75 million increase in 2017 City revenue, as summarized in the table below: Summary of Revenue Impacts (\$M) Part-year Annualized 2017* Annualized Rate harmonization +77 +85 FTHB rebate -5 -5 • Full harmonization with -5 -5 Province (\$4,000 for VOC\$368,000) -9 -10 • Increasing rebate to \$4,475 for -9 -10 VOC\$400,000 +3 +3 Net from +71 from +78



Budget Committee – Ja	nuary 24, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget	 That the 2017 Preliminary Operating Budget be amended as follows: 1. That the 2017 Preliminary Operating Budget be increased by \$24.698 million gross and \$29.930 million net, with associated increases in the total staff complement of 57.8 positions and service level changes based on approval of the following: a. An increase of \$3.168 million gross and \$3.203 million net in 2017 and associated increase in the staff complement of 15.7 positions and service levels to reflect the reversal of service adjustments included in the 2017 Preliminary Operating Budget. b. A decrease in new user fee revenue of \$2.0 million in 2017 and an incremental \$1.443 million in 2018 to reflect the reversal of the new rental fees for commercial film productions included in Transportation Services's 2017 Preliminary Operating Budget c. A decrease in the 2017 Preliminary Operating Budget of \$2.709 million gross and \$2.284 million net and an associated reduction in the staff complement of 6 positions and changes to service levels in 2017, resulting an incremental reduction of \$.053 million in 2018 to reflect the addition of service changes in the 2017 Preliminary Operating Budget of \$2.709 million gross and \$2.284 million in 2018 to reflect the addition of service changes in the 2017 Preliminary Operating Budget of \$2.709 million gross and \$2.017, resulting an incremental reduction of \$.053 million in 2018 to reflect the addition of service changes in the 2017 Preliminary Operating Budget not currently included but distributed in a list to the Budget Committee for consideration with the 2017 Operating Budget. 		Adopted



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

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Budget Committee – Jan	uary 24, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 d. An increase in the 2017 Preliminary Operating Budget of \$8.123 million gross and \$7.690 million net and associated increases in the staff complement of 12.5 positions and service levels, with an incremental increase of \$1.607 million net in 2018 and \$0.150 million net in 2019, based on the addition of funding for new and/or enhanced services not currently included but distributed to Budget Committee for consideration with the 2017 Preliminary Operating Budget. e. A further increase in the 2017 Preliminary Operating Budget of \$14.599 million gross and \$12.570 million net and associated increases in staff complement of 29 positions and service levels to reflect the addition of funding to advance the following new service priorities: i. An increase of \$2.253 million in the Children Services' 2017 Preliminary Operating Budget to enhance access to childcare by adding 225 new childcare subsidies; ii. An increase of \$6.0 million in Shelter, Support and Housing Administration's 2017 Preliminary Operating Budget as an increase in the subsidy for Toronto Community Housing to complete Phase 3 of Regent Park Revitalization in accordance with the recommendations in the report entitled "City Funding Request for Regent Park Phase 3 – Rental Blocks 16 North and 17 North" from the Deputy City Manager and Chief Financial Officer and Deputy City Manager Cluster A (BU30.1ac) 		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 iii. A total increase of \$1.640 million to strengthen the City's financial oversight and accountability by providing the following: a. A temporary increase of \$1.0 million in the Auditor General's 2017 Preliminary Operating Budget and for the 3-year period from 2017 to 2019 to provide additional capacity to undertake value for money audits and investigations subject to a report back to Audit and Executive Committees from the Auditor General on a revised 2017 audit work plan and that temporary planned increases of up to \$1.5 million in 2019 be subject to consideration in future year budget processes together with revised audit work plans; b. An increase of \$0.500 million in the City Manager Office's 2017 Preliminary Operating Budget to provide additional internal audit capacity to improve management and operational controls and risk management practices in the City; and 		



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 c. An increase of \$0.140 million in the Chief Financial Officer's 2017 Preliminary Operating Budget for 1 position to provide added capacity in the Financial Planning Division to undertake the City's long-term financial planning, analytics and performance reporting initiatives. iv. An increase in Parks, Forestry and Recreation's 2017 Preliminary Operating Budget of \$2.26 million comprised of \$1.2 million to expand the City's tree canopy by increasing tree plantings by 17,000 from 103,000 to 120,000 in 2017 and \$1.06 million for the development of private partnerships for new tree planting and tree care on private lands, subject to a report back from the General Manager, Parks, Forestry and Recreation to the Parks and Environment Committee on a strategy and plan on how the City can expand its tree canopy on private lands; 		



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 v. A total increase of \$1.806 million gross and \$0 net, to be funded from the Development Application Review Reserve and an associated increase in the staff complement of 17 temporary positions for a 2 year period to meet current development application review service levels, as recommended in the report entitled "Additional Staffing Resources for Development Application Review – Recommendation Report" from the Deputy City Managers Cluster A, B; Deputy City Manager and Chief Financial Officer and the Interim City Solicitor (BU30.1x) requiring the following budget adjustments: a. An increase of \$0.260 million gross and \$0 net in Parks, Forestry and Recreation's 2017 Preliminary Operating Budget and an associated increase of 3 temporary positions to March 31, 2019; b. An increase of \$0.890 million gross and \$0 net in City Planning's 2017 Preliminary Operating Budget and an associated increase of 9 temporary positions to March 31, 2019; and, c. An increase of \$0.656 million gross and \$0 net in Legal Services' 2017 Preliminary Operating Budget and an associated increase of 5 temporary positions to March 31, 2019; and, 		



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January 24, 2017				
PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Corporate Motion #1 – Amend Budget (cont'd)	 vi. An increase of \$0.333 million in the Faa Real Estate, Environment and Energy 2 Preliminary Operating Budget and an as increase of 6 positions and service level progress on the following key Transforr priorities: innovative financing, promote commuting and enhance better building partnerships, as outlined in the report er TransformTO Short-term Strategies Fin Estimates" from the Chief Corporate Of strategies 1.2; 4.5 and 1.1, respectively; vii. A one-time increase of \$0.010 million in Information and Technology's 2017 Pre Operating Budget to undertake an Open Data pilot; viii. An increase of \$0.297 million gross and million net in Toronto Public Health's 2 Preliminary Operating Budget and an as increase of 4 positions and service level implement urgent actions to begin respo training and prevention of opioid overde City of Toronto in accordance with the recommendations in the report entitled ' Overdose Action Plan Update" from the Medical Officer of Health (BU30.1ah) f. That the 2017 Preliminary Operating Budgets, st complement and service levels of the specified C Programs and Agencies by amended as detailed i Financial Impacts. 	017 ssociated s to make nTO e smart ntitled " ancial ficer for n eliminary Source 1 \$0.074 017 ssociated s to onse oses in the "Toronto e Acting aff fity		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

Budget Committee – Jan	uary 24, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 g. That the following bridging strategies included in the 2017 Preliminary Operating Budget totalling \$1.517 million gross and \$6.752 million net with a staff complement reduction of 6.6 positions be reversed and/or replaced with property tax funding to improve the City's financial sustainability thereby increasing the 2017 Preliminary Operating Budget of the Divisions and Agencies, as specified in Table 6 below, and reducing the equivalent budget pressure in 2018 accordingly. 2. That the above net increase to the 2017 Preliminary Operating Budget of \$29.930 million as well as the remaining operating budget pressure of \$90.570 million as outlined in the 2017 Budget Presentation on December 6, 2016 be offset by the following expenditure and revenue adjustments to the 2017 Preliminary Operating Budget totalling \$120.5 million net: a. Increase the 2017 commercial property tax rates to the maximum allowed 50 percent of the residential property tax rate increase, that will result in an estimated net revenue of \$3.8 million; b. In respect of the City's Municipal Land Transfer Tax (MLTT) and effective for all transactions registered or upon which MLTT otherwise becomes payable on or after March 1, 2017, i. Harmonize rates with the current Ontario Land Transfer Tax (LTT) rates, so that the MLTT tax rates will be as follows, with an estimated net revenue of \$77 million in 2017: 		



2017 Executive Committee Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

PART III : MOTIONS							
Agenda Item / Report Name	Requested Actions					Status / Response	Action Taken
Corporate	Value of Consideration	Residential	(SFR)*	All other pro (non-SFR)	operties		
Motion #1 Amond		Current	Proposed	Current	Proposed		
Motion #1 – Amend	\$0-\$55,000.00	0.50%	0.50%	0.50%	0.50%		
Budget	\$55,000.01 - \$250,000.00	1.00%	1.00%	1.00%	1.00%		
cont'd)	\$250,000.01 - \$400,000.00	1.00%	1.50%	1.00%	1.50%		
	>\$400,000.00		2.00%	1.50%			
	>\$2 million	2.00%	2.50%		2.00%		
	>\$40 million			1.00%			
	* Residential = properties w All other properties = non-		han 2 sıngle-fam	ily residences (S	SFR).		
		first-tim to \$4,47 transact to \$400, estimate Amend make th Ontario rebate re	5 so as to put ons with va 000 for elig d net cost o the FTHB p em consiste Land Trans iles by restr n citizens o	ers (FTHB) rovide a reb lues of con ible FTHBs f \$9 millior rogram elig nt with the fer Tax (LT icting rebat	from \$3,725 pate for sideration up s, with an n in 2017. gibility rules to current		
	iv.	Chapter Transfer in Recor Chief Fi Collecti Teranet	760, Taxati Tax to refl mmendation nancial Off on Agreeme	on, Munici ect the char (2(b) and a icer to ame ont with Ter	nicipal Code pal Land nges detailed uthorize the nd the City's ranet to allow accordance		

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1 – Amend Budget (cont'd)	 v. Increase the 2017 Preliminary Non-Program Revenue Budget by \$77 million net. c. Increase the 2017 Preliminary Non-Program Revenue Budget for net MLTT revenue budget by \$15 million, to reflect an increase in the projected actual 2016 net revenue from \$625 million to \$640 million. d. Increase the 2017 Preliminary Non-Program Revenue Budget by \$10 million net to reflect i) a \$15 million increase to the Toronto Hydro Corporation dividend expectation from \$60 million to \$75 million, and ii) foregone investment revenue of \$5 million due to the Council approved equity contribution of approximately \$250 million to Toronto Hydro Corporation. e. Subject to receiving the necessary legislative authority; i. Endorse the creation of a Hotel and Lodging Tax in the City of Toronto, at rates of 4% of hotel accommodation revenues; ii. Increase the 2017 Preliminary Non-Program Revenue Budget by \$5 million to reflect the estimated 2017 revenue from a Hotel and Lodging Tax as soon as practical in 2017; and, 		



Budget Committee – Janu	iary 24, 2017				
PART III : MOTIONS					
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
Corporate Motion #1 – Amend Budget (cont'd)	 iii. Direct staff to report back on the proposed design features and implementation authorities, including a revenue allocation policy, and status of the required legislative authority, for implementation effective as soon as practical in 2017. f. Increase the 2017 Preliminary Non-Program Revenue Budget by \$6.3 million to reflect the increase in the income-sharing between the City and the Toronto Parking Authority from 75% to 85% of net income, as recommended in the report entitled "Net Income Sharing Agreement Renewal with the Toronto Parking Authority" from the Deputy City Manager and Chief Financial Officer and the President of the Toronto Parking Authority (BU30.1af); g. With respect to the Vacancy Rebate Program: i. Request the Minister of Finance by regulation, to allow the City to reduce the allowable rebate percentage for vacant commercial and industrial properties under the program by half for 2017 effective July 1, 2017, and to eliminate the program in its entirety for future years, 				



Budget Committee – Janu	uary 24, 2017				
PART III : MOTIONS					
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken		
Corporate Motion #1 – Amend Budget (cont'd)	 ii. Subject to receiving the necessary regulation, request the Deputy City Manager and Chief Financial Officer to report back on the proposed design, re-investment priorities based on Council's previously approved motions, timing, implementation requirements and any by-laws as may be required, as soon as practical. iii. Reduce the 2017 Preliminary Non-Program Expenditure Budget by \$5.5 million to reflect the change to the vacancy rebate program requested in 2f (i) above. h. Reduce the Non-Program Expenditure Budget by \$7.3 million for the Solid Waste Rebate Program to advance the City's waste diversion targets by reducing the rebate for medium and large bins by \$1 per bag per month, and i. Reduce Assessment Growth by \$2.5 million to adjust the current estimate to reflect revised calculations based on new provincial regulations. 				



PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Corporate Motion #1 – Amend Budget (cont'd)	j. Reduce to the Toronto Police Service's 2017 Preliminary Operating Budget by \$2.1 million net to reflect the confirmation of \$8.5 million in provincial funding, which will reduce the 2017 Operating Budget for the Toronto Police Service to \$1,004.4 billion, and has the further effect of reducing the City's bridging strategy total by \$6.4 million, when combined with the reversal in Table 6, reducing bridging strategies from \$100.5 million to \$87.8 million.			
Corporate Motion #1p – Amend Budget	 City Council approve the net income sharing agreement between the City and the Toronto Parking Authority for a three year period, effective January 1, 2017 based on the following terms and conditions: the net income available for distribution be defined as net income based on the Toronto Parking Authority's annually audited financial statements, which includes gains on the sale of properties and air rights but excludes income earned on rented properties which is paid into the Rented Properties Fund held by the City; the Toronto Parking Authority pay to the City annually the greater of \$38.0 million or 85 percent of net income earned by the Toronto Parking Authority, subject to unforeseen circumstances which result in interruptions of service, any other unplanned occurrence or Council decision, which may have an adverse and material effect on the net income as defined under the Income Sharing Agreement; 		Adopted	



Budget Committee – Janu	1ary 24, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Corporate Motion #1p – Amend Budget (cont'd)	 c. the 85 percent portion of gains on the sale of properties/air rights payable to the City be adjusted when necessary, to ensure retained Toronto Parking Authority funding is available for the cost of replacement facilities (new and expanded parking spaces and/or commercial space) required under the purchase/sale agreement that exceeds the 15 percent portion retained by the Toronto Parking Authority; d. the Toronto Parking Authority make monthly progress payments in the amount of \$3.167 million to the City, for a total of \$38.0 million annually; e. final settlement between the Toronto Parking Authority and the City of the amount payable for the year (the difference between the City's 85 percent share of net income and progress payments made by Toronto Parking Authority) will occur once the Authority's actual net income for the year is confirmed by external Auditors and the audited financial statements are approved by the Toronto Parking Authority's Board of Directors; f. the Toronto Parking Authority, in consultation with the Deputy City Manager and Chief Financial Officer, review the Toronto Parking Authority's capital funding requirements annually as part of the Capital Budget process. 		



PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Corporate Motion #1p – Amend Budget (cont'd)	 City Council amend the 2017 Preliminary Budget for Non- Program to include additional revenue of \$6.322 million resulting from the revised income sharing formula, reflecting an increase in the City's share of Toronto Parking Authority net income from 75 percent to 85 percent. City Council authorize appropriate City staff to prepare an income sharing agreement between the Toronto Parking Authority and the City of Toronto, based on Recommendation 1 listed above and subject to the approval of the Toronto Parking Authority's Board of Directors. 			
Corporate Motion #1q – Policy Framework	The Deputy City Manager, Cluster B be directed in consultation with Strategic and Corporate Policy, City Planning, Transportation Services, the Deputy City Manager and Chief Financial Officer, the City Solicitor and the Toronto Parking Authority to develop a policy framework with respect to the development of a revised payment-in-lieu of parking policy including a proposed implementation framework and report back to Executive Committee by the end of 2017.		Adopted	
Corporate Motion #4 – Report	 That: 1. City Council request the City Manager report back to the Executive Committee in the Spring of 2017 on a 3-year plan that restrains spending and reforms programs for City Divisions and Agencies that would include a targeted reduction of positions by attrition similar to 2017, inclusive of a 10% reduction of management positions, beginning in 2018 that: 		Adopted	



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Budget Committee – Janu
PART III : MOTIONS
Agenda Item / Report Name
Corporate Motion #4 – Report



Budget Committee – Janu				
PART III : MOTIONS				
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken	
Economic Development and Culture Motion #1e – Amend Budget	 That: City Council achieve its commitment to increasing culture funding by \$2 million in 2017, thus meeting the \$25 per capita funding target, by allocating \$2 million from the Major Special Events Reserve Fund to Canada 150 funding for arts programming in 2017 City Council direct that an increase in permanent tax-based funding for arts and culture grants of minimum of \$2 million be included in the 2018 budget. City Council direct the General Manager, Economic Development and Culture to review all the arts and culture funding changes since 2012, and report on the impacts of the increased funding commitments and make recommendations for the future as part of the 2018 budget process. 		Adopted	
Shelter Support and Housing Administration (TCHC) Motion #1n – Amend Budget	 City Council, in its capacity as Shareholder of Toronto Community Housing Corporation (TCHC): a. approve, pursuant to subsection 7.4.1(a) of its Shareholder Direction, Toronto Community Housing Corporation incurring additional indebtedness of up to \$101.7 million to fund the construction of rental blocks 16 North and 17 North as well as the costs associated with servicing and site works for Phase 3 of the Regent Park Revitalization (the "Loans"); and 		Amended as Adopted by the Foregoing	



Budget Committee – Janu	ary 24, 2017						
PART III : MOTIONS	ART III : MOTIONS						
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken				
Shelter Support and Housing Administration (TCHC) Motion #1n – Amend Budget	 b. authorize the Deputy City Manager and Chief Financial Officer or delegate to execute on behalf of the shareholder an amendment to the agreement among the City, Toronto Community Housing Corporation and its lender(s) which will provide for an amended City guarantee for the payment of all periodic principal and interest payments payable by Toronto Community Housing Corporation to its lender(s) for the Loans on conditions satisfactory to the Deputy City Manager and Chief Financial Officer or delegate and in a form approved by the City Solicitor. 2. City Council deem the foregoing guarantee to be in the interests of the City. 3. City Council, in its capacity as Service Manager under the Housing Services Act, 2011 (the HSA): a. direct the General Manager, Shelter, Support and Housing Administration to increase the Service Manager's subsidy to Toronto Community Housing Corporation by the amount necessary to: i. make a \$6.0 million capital contribution to Toronto Community Housing Corporation in 2017 towards the unfunded costs associated with Phase 3 of the Regent Park Revitalization; and 						



Budget Committee – January 24, 2017 PART III : MOTIONS				
Shelter Support and Housing Administration (TCHC) Motion #1n – Amend Budget	 fund all periodic principal and interest payments payable by Toronto Community Housing Corporation to its lenders for the loans for the balance of the unfunded capital costs, in an amount not to exceed \$6.0 million annually commencing in 2018 and for a term not to exceed 30 years; and 			
	 b. authorize the Deputy City Manager and Chief Financial Officer or delegate to execute on behalf of the City its consent to lender security over the additional City subsidies authorized by the adoption of Recommendation 3 and all such other notices, consents, authorizations, approvals and agreements on behalf of the City in order to facilitate the transactions authorized by the adoption of these recommendations, on terms and conditions satisfactory to the Deputy City Manager and Chief Financial Officer or his delegate and in a form approved by the City Solicitor. 			
	 4. City Council: a. increase the Shelter, Support and Housing Administration 2017 Operating Budget by the amount identified in Recommendation 3; and b. fund the required project through a \$6.0 million direct capital contribution in 2017 and \$6.0 million in annual debt repayments thereafter, from increased Municipal Land Transfer Tax (MLTT) revenues within the 2017 City Budget, with such funds raised to be allocated to the Shelter, Support and Housing Administration Operating Budget commencing in 2017 and for the following 30 			



Budget Committee – Jar	nuary 24, 2017						
PART III : MOTIONS	PART III : MOTIONS						
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken				
City Planning Motion #1t – Amend Budget	 City Council approve an increase to the 2017 Preliminary Operating Budget of \$1,805,750 gross and \$0 net, and an increase of 17 temporary positions, fully funded by the City Planning Development Application Review Reserve Fund (Account XR1307), between the following City Programs: City Planning - An increase of \$890,000 gross and \$0 net for the 2017 part year funding of 8.0 new planner and 1.0 ne support assistant positions; Legal Services - An increase of \$656,250 gross and \$0 ne for the 2017 part year funding of 5.0 new solicitor positions; and Parks, Forestry and Recreation - An increase of \$259,500 gross and \$0 net for 2017 part year funding of 2.0 new Park Planner and 1.0 new Senior Landscape Architect positions. City Council direct that an end to end development process review be conducted. City Council direct the Chief Planner and Executive Director City Planning to implement a time tracking system which wi formally document staff time spent on development review matters and report to the Planning and Growth Management Committee in the second quarter of 2018 on Division's Key Performance Indicators and Planning Act timeline improvements arising from the recommended additional staff resources and any implemented process changes. 	w t r, 11	Adopted				

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Engineering and Construction Services Motion #1c – Amend Budget	City Council increase the 2017 Preliminary Operating Budget for Engineering and Construction Services by \$354,900 gross and \$204,890 net within the Municipal Infrastructure Construction service to fund 3.0 additional Engineer positions that will enable the transfer of the Local Road Resurfacing function from Transportation Services to Engineering and Construction Services, addressing issues identified by the Auditor General in the report titled "Improving the Tendering Process for Paving Contracts" (AU6.11 – July 2016).		Adopted
Municipal Licensing and Standards Motion #1g – Amend Budget	That the 2017 Preliminary Operating Budget for Municipal Licensing and Standards by increased by \$750,000 gross, \$0 net, to be funded from the balance of the Beare Road Fund (Account 220380) for the purposes of a grant to the Toronto Wildlife Centre, as a contribution towards the construction of a new wildlife hospital, subject to the City of Toronto Grants Policy.		Adopted
Municipal Licensing and Standards Motion #10 – Amend Budget	City Council adjust the 2017 Preliminary Operating Budget for Municipal Licensing and Standards to reflect City Council's decision on LS15.3, resulting in an increase of \$0.324 million in gross expenditures and \$0 net for an additional 6 full time equivalent positions.		Adopted
Policy, Planning, Finance and Administration Motion #1b – Amend Budget	 That: City Council approve an increase of \$1,930,000 gross and \$0 net in the 2017 Operating Budget for Policy, Planning, Finance and Administration within the Major Capital Infrastructure Coordination (MCIC) Office to advance the City's review of design submissions and permit approvals submitted by Metrolinx in support of the Regional Express Rail (RER) program, with the full amount to be fully recovered from Metrolinx. 		Adopted

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Policy, Planning, Finance and Administration Motion #1b – Amend Budget	2. City Council authorize staff in the Major Capital Infrastructure Coordination Office to enter into an agreement with Metrolinx to secure the funds outlined above.		
Transportation Services Motion #1c – Amend Budget	 City Council reduce the 2017 Preliminary Operating Budget for Transportation Services by \$204,890 (gross and net) and 3.0 positions within the Road and Sidewalk Management service, through the deletion of 3.0 vacant Labourer 2 positions City Council increase the 2017 Preliminary Operating Budget for Engineering and Construction Services by \$354,900 gross and \$204,890 net within the Municipal Infrastructure Construction service to fund 3.0 additional Engineer positions that will enable the transfer of the Local Road Resurfacing function from Transportation Services to Engineering and Construction Services, addressing issues identified by the Auditor General in the report titled "Improving the Tendering Process for Paving Contracts" (AU6.11 – July 2016). 		Adopted
Toronto Public Health Motion #1r – Amend Budget	City Council approve, as part of the 2017 budget process, a New and Enhanced Request for the Toronto Public Health 2017 Operating Budget of \$0.297 million gross/\$0.074 million net and four permanent positions for comprehensive, evidence-based overdose prevention and response training to City and community agencies that work with clients at increased risk for drug overdose, and people who use opioids, their family and friends.		Adopted

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



Budget Committee – Janu	ary 24, 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Health Motion #1s – Amend Budget	City Council request the new Medical Officer of a review of the operating budget and staffing in 2018 Operating Budget process to identify oppo additional savings and to assess organization des management span of control in Toronto Public I	preparation for the ortunities for esign for appropriate	Adopted
Toronto Police Services Board Motion #1k – Amend Budget	That City Council request the Toronto Police Se request the Chief of Police to report on the curre Traffic Services Officers on a Ward by Ward ba of addressing enforcement of speed limits in res neighbourhoods.	ent deployment of asis for the purposes	Adopted



Budget Committee – Janu	uary 24, 2017		
PART IV: REFERRALS AN	D REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
EX20.28 Shelter, Support and Housing Administration & Affordable Housing Office Report	 At is meeting on December 13, 2016, City Council adopted the following budget adjustment: "The General Manager, Shelter, Support and Housing Administration and Director, Affordable Housing Office, recommend that: 1. City Council authorize an increase to the City Operating Budget for Shelter, Support and Housing Administration of \$7,331,846 gross, \$0 net for 2016, with a future year impact of \$66,177,301 gross, \$0 net for 2017, and \$19,563,339 gross, \$0 net for 2018 to 2024, based on the funding allocation from the Ministry of Housing Social Infrastructure Fund. 2. City Council authorize an increase to the City Operating Budget for the Affordable Housing Office of \$42,000 gross, \$0 net for 2016, with a future year impact of \$500,000 gross, \$0 net for 2017, and \$1,808,157 gross, \$0 net for 2018 and beyond, based on the funding allocation from the Ministry of Housing, Social Infrastructure Fund. 3. City Council authorize the General Manager, Shelter, Support and Housing Administration to utilize funds to allocate IAH Rent Supplements, in the amount of \$21,600 for 2016, \$129,600 for 2017, and \$810,000 for 2018 to 2024. 4. City Council authorize the General Manager, Shelter, Support and Housing Administration to utilize funds for SHIP project capital costs, in the amount of \$7,225,083 for 2016 and \$65,025,742 for 2017. 	 This budget adjustment adds 13 full time position to Shelter, Support and Housing Administration and the Affordable Housing Office to ensure capacity to fully deliver the additional federal-provincial funding allocated to the City under the new Social Infrastructure Fund (SIF). This adjustment was adopted by City Council at its meeting on December 13, 2016. Adoption of this motion has been reflected in the 2017 Preliminary Operating Budget and is presented here for Budget Committee's information. This motion: Adds 9 positions and \$66.177 million gross and \$0 net to Shelter, Support and Housing Administration's 2017 Operating Budget Adds 4 positions and \$0.500 million gross and \$0 net to the Affordable Housing Office 2017 Operating Budget 	Received



(\$000s)

Budget Committee – January 24, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
 5. City Council authorize the General Manager, Shelter, Support and Housing Administration to utilize administrative funds to hire nine (9) full-time temporary staff, for the amount of \$85,163 for 2016, and \$1,021,959 for 2017, and \$4,255,295 for 2018 to 2024, to administer and deliver the housing allowance and rent supplement operating components. City Council authorize the Director of the Affordable Housing Office, to utilize administrative funds to hire four (4) full-time temporary staff, to administer and deliver the Social Infrastructure Fund and other related programs, in the amount of \$42,000 for 2016, \$500,000 for 2017 and \$1,808,157 for 2018 to 2024." 			
The report dated Dec 30, 2016 from the General Manager, Children's Services entitled " <i>Additional Fee Subsidies Needed to</i> <i>Maintain 2010 Proportion of Subsidies to Licensed Spaces</i> " was considered by Community Development and Recreation Committee on January 16, 2017, and recommends that:	The report outlines the number of additional child care fee subsidies that would be required to achieve the same ratio of subsidies to licensed spaces as in 2010, prior to the implementation of Full-Day Kindergarten.	Adopted	
 "Community Development and Recreation Committee and Budget Committee receive the report for information." The letter dated January 16, 2017 from the Community Development and Recreation Committee entitled "Additional Fee Subsidies Needed to Maintain 2010 Proportion of Subsidies to Licensed Spaces" recommends that: 1. City Council amend the Children's Services budget to: a. add 340 new fee subsidies (75 approved in 2016; plus 265 new subsidies for 50 percent of new licensed spaces built 	 As directed by City Council on December 13th, 2016, this report is being submitted concurrently to the Budget Committee for consideration as part of the 2017 Budget Process and to the Community Development and Recreation Committee. The 2017 Preliminary Operating Budget does not include new funding for additional child care subsidies. However, funding of \$0.750 million for 75 new child care subsidies is included in the list of New/ Enhanced Service Priorities referred to the Budget Committee's consideration in the 2017 		
	 D REPORTS FOR CONSIDERATION Requested Action 5. City Council authorize the General Manager, Shelter, Support and Housing Administration to utilize administrative funds to hire nine (9) full-time temporary staff, for the amount of \$85,163 for 2016, and \$1,021,959 for 2017, and \$4,255,295 for 2018 to 2024, to administer and deliver the housing allowance and rent supplement operating components. City Council authorize the Director of the Affordable Housing Office, to utilize administrative funds to hire four (4) full-time temporary staff, to administer and deliver the Social Infrastructure Fund and other related programs, in the amount of \$42,000 for 2016, \$500,000 for 2017 and \$1,808,157 for 2018 to 2024." The report dated Dec 30, 2016 from the General Manager, Children's Services entitled "Additional Fee Subsidies Needed to Maintain 2010 Proportion of Subsidies to Licensed Spaces" was considered by Community Development and Recreation Committee and Budget Committee receive the report for information." The letter dated January 16, 2017 from the Community Development and Recreation Committee entitled "Additional Fee Subsidies to Licensed Spaces" recommends that: 1. City Council amend the Children's Services budget to: a. add 340 new fee subsidies (75 approved in 2016; plus 265 	D REPORTS FOR CONSIDERATION Requested Action Status / Response 5. City Council authorize the General Manager, Shelter, Support and Housing Administration to utilize administrative funds to hire nine (9) full-time temporary staff, for the amount of \$85,163 for 2016, and \$1,021,959 for 2017, and \$4,255,295 for 2018 to 2024, to administer and deliver the housing allowance and rent supplement operating components. Full City Council authorize the Director of the Affordable Housing Office, to utilize administrative funds to hire four (4) full-time temporary staff, to administer and deliver the Social Infrastructure Fund and other related programs, in the amount of \$42,000 for 2016, \$500,000 for 2017 and \$1,808,157 for 2018 to 2024." The report outlines the number of additional child care fee subsidies that would be required to achieve the same ratio of subsidies to Licensed Spaces' was considered by Community Development and Recreation Committee on January 16, 2017, and recommends that: The report outlines the number of additional child care fee subsidies to licensed spaces as in 2010, prior to the implementation of Full-Day Kindergarten. • As directed by Community Development and Recreation Committy Development and Recreation Committee "Additional Fee Subsidies Needed to Maintain 2010 Proportion of Subsidies to Licensed Spaces" recommends that: • The 2017 Preliminary Operating Budget does not include new funding for additional for 75 new child care subsidies for 50 percent of new licensed spaces bailt	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Janu	uary 24, 2017			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU30.1ae Children's Services <u>Letter</u> (cont'd)	 b. maintain School Occupancy Grant funding for 2017 and request the Province, along with all school boards, to provide the funding in the future (\$1.13 million); c. include Year 2 funding for the 5 year sustainability plan approved by Council through the budget process in 2016 (\$2 million); d. continue to operate the Capri Child Care and request the General Manager, Children's Services to look at off-site options in the same neighbourhood to provide the same number of directly operated spaces and retain the \$150,000 to operate this service at another location; and Direct that \$6.68 million additional funds be allocated from a combination of Municipal Land Transfer Tax Harmonization, Commercial Tax changes and Assessment Growth to offset the additional costs; 	 The 2017 Preliminary Operating Budget includes a service adjustment to phase-out the occupancy agreements with 4 district school boards where the City provides grants to occupancy costs for 350 child care centres located in public schools resulting in savings of \$1.113 million gross and net. The 2017 Preliminary Operating Budget includes a service adjustment to close the Capri Child Care Centre (TELCCC) with savings of \$0.358 million gross and net primarily attributed to the reduction/redeployment of staff. 		
BU30.1m Economic Development and Culture Letter	 The letter dated Nov 3, 2016 from the Toronto Music Industry Advisory Council entitled "2017 Toronto Music Industry Advisory Council Budget Priorities", recommends that: 1. City Council amend the Economic Development and Culture division's 2017operating budget submission by increasing the budget by \$200,000 for the implementation of the Toronto Music Strategy and the following priorities: a. Protecting the health of live music infrastructure; b. Branding of Toronto music; c. Reviewing and updating regulatory framework; and 	 This report summarizes partnership opportunities, leading to the creation of a "Toronto Music Hub", an arm's length not-for-profit organization to execute key items in the Music Strategy that lie beyond City of Toronto capacity or purview. If approved, the Toronto Music Strategy will build music tourism to the City, brand the City as a music destination, and enable future business opportunities for Toronto artists and music companies. 	Received	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Janu	lary 24, 2017		
PART IV: REFERRALS AN	ND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1m Economic Development and Culture <u>Letter</u> (cont'd)	d. Building a proposal for a music hub and supporting partnerships to further this goal.	 The Economic Development and Culture (EDC) Division's 2017 Preliminary Operating Budget does not include the Toronto Music Strategy initiative. It is however, included in the list of new requests for consideration by the Budget Committee during the 2017 budget process. Approval of the funding request will result in an increased operating pressures of \$200,000 gross and net. 	
BU30.1u Economic Development and Culture & City Clerk <u>Report</u>	 The report dated Jan 6, 2017 from the General Manager, Economic Development and Culture and the City Clerk entitled "<i>Toronto International Trade Funding Report</i>", recommends that: 1. City Council approve an increase to the 2017 Preliminary Operating Budget for Economic Development and Culture of \$1.400 million gross and \$0 net, fully funded by non-program budget revenues arising from Toronto Port Lands Company (TPLC) dividends provided to the City, and that \$0.150 million of this increase be allocated to the City Clerk's Office through internal transfer. 2. City Council direct the General Manager, Economic Development and Culture to report to Economic Development Committee on the results of all outbound trade missions within three months of the mission and to report to the Economic Development Committee annually on all international economic and cultural development activities. 	 This report recommends that City Council approve an increase of \$1.400 million gross and \$0 net to Economic Development and Culture Division's 2017 Preliminary Operating Budget, fully funded by Toronto Port Lands Company dividends, and that \$0.150 million gross and \$0 net of this increase be allocated to the City Clerk's Office 2017 Preliminary Operating Budget through interdivisional recovery from EDC. This added funding will achieve the following results within five years: Increased number of Toronto based small and medium-sized enterprises (SMEs) by 1,200 to 2,000 companies, Increased value of Toronto exports by \$1.000 to \$2.000 billion, Generated additional 10,000 to 20,000 new jobs, and 	Without Recommend ation



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Budget Committee – Janu	uary 24, 2017			
PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU30.1u Economic Development and Culture & City Clerk <u>Report</u> (cont'd)	 City Council authorize the General Manager, Economic Development and Culture to negotiate and sign an agreement with the World Trade Centre-Toronto to partner with the City in providing training and trade development activities with Toronto-based SME firms as well as assisting with outbound and inbound trade missions. City Council direct the General Manager, Economic Development and Culture, in consultation with the City Manager and the City Clerk, to review the City's International Alliance Program and report to the Economic Development Committee in 2017. 	 Entered into an international trade development partnership with the World Trade Centre-Toronto, a subsidiary of the Toronto Region Board of Trade. The activities recommended in this report, including the partnership with the World Trade Centre-Toronto, are anticipated to be an ongoing activity level increase which will support the focus areas of: Company-level export development and training, Outbound trade missions, Hosting and leveraging international delegations and missions, Enhancing the International Alliance Program and Market research. 		
BU30.1ac Shelter, Support & Housing Administration <u>Report</u>	 The report dated January 17, 2017 from the Deputy City Manager and Chief Financial Officer and the Deputy City Manager, Cluster A entitled "<i>City Funding Request for Regent Park Phase 3 - Rental Blocks 16 North and 17 North</i>", recommends that: 1. <i>City Council, in its capacity as Shareholder of Toronto Community Housing Corporation (TCHC):</i> a. approve, pursuant to subsection 7.4.1(a) of its Shareholder Direction, Toronto Community Housing Corporation incurring additional indebtedness of up to \$101.7 million to fund the construction of rental blocks 16 North and 17 North as well as the costs associated with servicing and site works for Phase 3 of the Regent Park Revitalization (the "Loans"); and 	 This report responds to a resolution of TCHC's Board of Directors for Phase 3 (Block 16N and Block 17N) of the Regent Park Revitalization which is facing a funding shortfall of \$107.7 million. The further development of the phase is contingent on TCHC obtaining debt financing paid for by the City (or other levels of government). By agreeing to this request, City Council will be committing to \$107.7 million capital project with \$101.7 million in new indebtedness. 	Adopted	



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Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1ac Shelter, Support & Housing Administration <u>Report</u> (cont'd)	 b. authorize the Deputy City Manager and Chief Financial Officer or delegate to execute on behalf of the shareholder an amendment to the agreement among the City, Toronto Community Housing Corporation and its lender(s) which will provide for an amended City guarantee for the payment of all periodic principal and interest payments payable by Toronto Community Housing Corporation to its lender(s) for the Loans on conditions satisfactory to the Deputy City Manager and Chief Financial Officer or delegate and in a form approved by the City Solicitor. 2. City Council deem the foregoing guarantee to be in the interests of the City. 3. City Council, in its capacity as Service Manager under the Housing Services Act, 2011 (the HSA): a. direct the General Manager, Shelter, Support and Housing Administration to increase the Service Manager's subsidy to Toronto Community Housing Corporation by the amount necessary to: i. make a \$6.0 million capital contribution to Toronto Community Housing Corporation in 2017 towards the unfunded costs associated with Phase 3 of the Regent Park Revitalization; and 	A capital contribution of \$6 million will be required in 2017, and payments of \$6 million annually thereafter for 30 years to repay the debt financing for these projects. The report recommends that City Council, in its capacity as Service Manager under the Housing Services Act, 2011 (the HSA) direct the General Manager, Shelter, Support and Housing Administration to increase TCHC's annual subsidy payments by \$6.0 million gross, \$0 net as a capital contribution to TCHC in 2017 and \$6.0 million in annual debt repayments thereafter, from increased MLTT revenues within the 2017 City Budget, and that such funds raised be allocated to the Shelter, Support and Housing Administration Operating Budget commencing in 2017 and for the following 30 years for the unfunded costs associated with Phase 3 of the Regent Park Revitalization. The report also recommends that the 2017 Preliminary Operating Budget for Shelter, Support and Housing Administration to give effect to the above.	



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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1ac Shelter, Support & Housing Administration Report (cont'd)	 ii. fund all periodic principal and interest payments payable by Toronto Community Housing Corporation to its lenders for the loans for the balance of the unfunded capital costs, in an amount not to exceed \$6.0 million annually commencing in 2018 and for a term not to exceed 30 years; and b. authorize the Deputy City Manager and Chief Financial Officer or delegate to execute on behalf of the City its consent to lender security over the additional City subsidies authorized by the adoption of Recommendation 3 and all such other notices, consents, authorizations, approvals and agreements on behalf of the City in order to facilitate the transactions authorized by the adoption of these recommendations, on terms and conditions satisfactory to the Deputy City Manager and Chief Financial Officer or his delegate and in a form approved by the City Solicitor. 4. City Council: a. increase the Shelter, Support and Housing Administration 2017 Operating Budget by the amount identified in Recommendation 3; and 		



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Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1ac Shelter, Support & Housing Administration <u>Report</u> <u>(cont'd)</u>	 b. fund the required project through a \$6.0 million direct capital contribution in 2017 and \$6.0 million in annual debt repayments thereafter, from increased Municipal Land Transfer Tax (MLTT) revenues within the 2017 City Budget, with such funds raised to be allocated to the Shelter, Support and Housing Administration Operating Budget commencing in 2017 and for the following 30 years to fund the amount identified in Recommendation 3. 		
BU30.1x City Planning <u>Report</u>	 The report dated Jan 6, 2017 from the Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor entitled "Additional Staffing Resources for Development Application Review - Recommendation Report ", recommends that: 1. City Council approve an increase to the 2017 Preliminary Operating Budget of \$1,805,750 gross and \$0 net, and an increase of 17 temporary positions, fully funded by the City Planning Development Application Review Reserve Fund (Account XR1307), between the following City Programs: a. City Planning - An increase of \$890,000 gross and \$0 net for the 2017 part year funding of 8.0 new planner and 1.0 new support assistant positions; b. Legal Services - An increase of \$656,250 gross and \$0 net for the 2017 part year funding of 5.0 new solicitor positions; and 	This report responds to Council's direction for staff to report to the Budget Committee through the 2017 Budget Process and concurrently to the Planning and Growth Management Committee with an analysis, on a Division by Division basis, of additional staffing resources required to meet each Division's Key Performance Indicators, Planning Act timelines and current and anticipated application volumes. The report recommends that the 2017 Preliminary Operating Budget be increased by \$1.806 million gross and \$0 net to add 17.0 temporary staffing resources as in the table below:	Adopted



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Budget Committee –	January 24, 2017		
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1x City Planning	c. Parks, Forestry and Recreation - An increase of \$259,500 gross and \$0 net for 2017 part year funding of 2.0 new Park Planner and 1.0 new Senior Landscape Architect positions.	Program (\$000s) Added Temporary Resources 2017 (April 1 - December 31) 2018 (Full Year) 2019 (January 1 - March 31) Total	
Report (cont'd)	 <i>City Council direct that an end to end development process</i> 	City 6.0 Planners 8890.0 \$1,130.0 \$240.0 \$2,260.0 Planning 1.0 Admin \$890.0 \$1,130.0 \$240.0 \$2,260.0 Legal 5.0 Solicitors \$655.2 \$675.0 \$218.8 \$1,750.0	
	 review be conducted. 3. City Council direct the Chief Planner and Executive Director, City Planning to implement a time tracking system which will 	Legal Services 5.0 Solicitors \$656.3 \$875.0 \$218.8 \$1,750.0 Parks, Forestry & Recreation 2.0 Park Planners 2.0 Park Planners \$346.0 \$86.5 \$692.0 Ladscape Architect Architect \$346.0 \$86.5 \$692.0	
 City Flaming to implement a time tracking system which will formally document staff time spent on development review matters and report to the Planning and Growth Management Committee in the second quarter of 2018 on Division's Key Performance Indicators and Planning Act timeline improvements arising from the recommended additional staff resources and any implemented process changes. 4. Planning and Growth Management Committee forward this report and its recommendations for consideration as part of the 2017 Budget Process. 	Total Gross\$1,805.8\$2,351.0\$545.3\$4,702.0It is recommended that these positions be funded from the Development Application Review Reserve Fund, resulting in no change to net funding or approved development application fees.In addition to the new positions identified in this report, the 2017 Preliminary Operating Budget currently includes funding of \$1.835 million gross and \$0 net for the addition of 17.0 permanent positions to address development application review matters. This increase in funding has been included as follows:		
	The letter dated January 11, 2017 from Planning and Growth Management Committee entitled " <i>Additional Staffing Resources for Development Application Review - Item PG17.4</i> ", recommends that:	 City Planning - An increase of \$0.202 million gross and \$0 net for 1.0 new permanent Director, Committee of Adjustment. 	
	1. City Council direct the Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor to:	 Toronto Building - An increase of \$1.185 million gross and \$0 net for 12.0 new permanent positions (8 Zoning Examiners & 4 Application Examiners). 	



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PART IV: REFERRALS AN	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU30.1y City Planning <u>Letter</u> (cont'd)	 a. Conduct an end to end development process review and report to the Planning and Growth Management Committee by September 7, 2017 on the results; and b. Report to the Planning and Growth Management Committee at its April 5, 2017 meeting on the steps for conducting the review, including information on which divisions involved in the Development Application Review process have Key Performance Indicators. 2. City Council direct the Chief Planner and Executive Director, City Planning to: a. Implement a time tracking system which will formally document staff time spent on development review matters and report to the Planning and Growth Management Committee no later than the second quarter of 2018 on Division's Key Performance Indicators and Planning Act timeline improvements arising from the recommended additional staff resources and any implemented process changes; and b. Report to Planning and Growth Management Committee at its February 23, 2017 meeting with an implementation plan, including the procurement process, for the proposed time tracking system. Additional PGMC decisions were as follows: The Planning and Growth Management Committee : 	 Note: As of January 1st, Toronto Building will assume full responsibility for the intake of all CoA applications across the 4 districts, which has the added benefit of allowing City Planning to utilize 4 positions previously responsible for CoA intake to address the 30% increase CoA applications. Legal Services - An increase of \$0.448 million gross and \$0 net for 4.0 new permanent positions (3 Solicitors and 1 Legal Assistant). The Planning and Growth Management Committee: referred recommendation 1 to the Budget Committee for consideration with the 2017 Budget process, forwarded the balance of the remaining recommendations to the January 31st, 2017 City Council meeting for its consideration, noted here are the recommendations 1 and 2. Also requested following action from staff outlined in the recommendations 3 and 4. 			



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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken	
BU30.1y City Planning <u>Letter</u> (cont'd)	 Requested the Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor to report to the Planning and Growth Management Committee at its February 23, 2017 meeting: On the 2015 and 2016 Key Performance Indicators relating to the Development Application Review process for all the divisions involved in this process; With an analysis, previously requested by City Council as part of Item PG16.1, on a Division by Division basis, of additional staffing resources required to meet each Division's Key Performance Indicators, Planning Act timelines and current and anticipated application volumes; and On the list of proposed staffing increases from each of the divisions involved in the Development Application Review process. Requested the Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor to report to the Planning and Growth Management Committee, on a quarterly basis, on all of the Key Performance Indicators for staff working on Development Application Reviews, including the KPI target and performance. 			



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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
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BU30.1v Facilities, Real Estate, Environment & Energy <u>Report</u>	The report dated January 9, 2017 from the Chief Corporate Officer entitled " <i>TransformTO Short-term Strategies Financial</i> <i>Estimates</i> ", recommends that: " <i>The Budget Committee receive this report for information.</i> "	 This report responds to City Council's request for the TransformTO Short-term Strategies Business Cases to be considered as part of the 2017 Budget Process, for the report entitled "<i>PE15.1 TransformTO: Climate Action for a Healthy Equitable, and Prosperous Toronto</i>", at Council meeting on December 13, 2016. There is no financial impact associated with receiving this report. However, adopting actions to accelerate GHG emission reductions would have cost implications for which funding is not included in the 2017 Preliminary Budget. Staff recommend that business cases for these Short-term Strategies be brought forward through the 2018 budget process, however if an accelerated work plan were to commence in 2017, additional funding of \$1.6 million gross and net and associated staff complement of 24.0 positions would be required to be added to the 2017 Operating Budget. The 2017 annualization impact of this accelerated work plan requires an additional \$1.6 million gross and net in 2018 to fund full year impact. It is noted that the additional funding requirement of \$1.6 million gross and net for 2017 is neither included in the 2017 Preliminary Operating Budget for FREEE nor in the list of new items referred to the Budget Committee for its consideration. 	Adopted	

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



Budget Committee – January 24, 2017				
Agenda Item / Report Name	D REPORTS FOR CONSIDERATION Requested Action	Status / Response	Action Taken	
BU30.1v Facilities, Real Estate, Environment & Energy <u>Report</u> (cont'd)		 Capital funding has also been identified to implement TransformTO Short-term Strategies Business Cases. For details, please refer to the agenda item BU30.1v in the Capital Wrap-Up Notes. Additional incremental operating investments of \$15.8 million would also be required for future years to continue the implementation of these strategies. This funding would enable program optimization and improve the likelihood of leveraging capital from external sources, including provincial cap and trade proceeds and federal infrastructure monies. It is still to be determined the extent of Toronto's share from these sources. 		
BU30.1a Auditor General's Office Letter <u>Report</u>	The report dated October 7, 2016 from the Audit Committee entitled " <i>Auditor General's Office -2017 Operating Budget</i> ", recommends that: " <i>City Council approve the Auditor General's Office 2017</i> <i>Operating Budget Request of \$4.902 million gross and net.</i> "	Funding in the amount of \$4.902 million gross and net, representing a 2.6% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Auditor General's Office request.	Adopted	



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
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BU30.1b Office of the Integrity Commissioner <u>Report</u>	The report dated December 2, 2016 from the Integrity Commissioner entitled " <i>Office of the Integrity Commissioner -</i> 2017 Operating Budget", recommends that: " <i>City Council approve the Office of the Integrity Commissioner's</i> 2017 Operating Budget request of \$0.577 million gross and net."	 Funding in the amount of \$0.507 million gross and net, representing a 4.5% increase from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is \$0.070 million lower than the Office of the Integrity Commissioner's request of \$0.577 million, attributable to new request of \$0.070 million for legal and investigative expenses that is not included in the 2017 Preliminary Operating Budget. This new request is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2017 Budget process. 	Received
BU30.1d Office of the Lobbyist Registrar <u>Report</u>	The report dated December 2, 2016 from the Lobbyist Registrar entitled "Office of the Lobbyist Registrar - 2017 Operating Budget Request", recommends that: "City Council approve the Office of the Lobbyist Registrar's 2017 Operating Budget of \$1.154 million gross and net."	Funding in the amount of \$1.154 million gross and net, representing a 0.2% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.	Adopted
BU30.1f Office of the Ombudsman <u>Report</u>	The report dated December 2, 2016 from the Ombudsman entitled "Office of the Ombudsman Toronto - 2017 Operating Budget", recommends that: "City Council approve the Office of the Ombudsman's 2017 Operating Budget of \$1.810 million gross and net."	Funding in the amount of \$1.810 million gross and net, representing a 1.3% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Ombudsman's request.	Adopted



Budget Committee – January 24, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU30.1h Toronto Police Service	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled <i>"Toronto Police Service - 2017 Operating Budget Request"</i> , recommends that:	The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service in the amount of \$1,123.8 million gross and \$1,002.7 million net (0.2% decrease over 2016).	Received
Report	 "Budget Committee approve the Service's 2017 net operating budget request of \$1,002.7 Million, which is a \$2.0 Million or 0.20% decrease over the 2016 approved budget." The Police Services Board at its meeting of October 20, 2016 also adopted the following motion: "That the Chief of Police continue to operate the Lifeguard and School Crossing Guard programs under the current operational model for a transition period of up to one year, no later than July 2018, to allow for the transfer of the programs to the appropriate responsible body for the September 2018 to June 2019 school year. That the Board request the City to fund the programs during the transition period from non-program revenue until the transition date, at which time, the cost and revenue should be transferred to the budget of the responsible body to be determined by the City and resulting from consultation between the City Manager and the Chief of Police;" 	The 2017 Preliminary Operating Budget for Toronto Police Service of \$1,127.8 million gross and \$1,006.5 million net (0.2% increase over 2016). The 2017 Preliminary Operating Budget for the Toronto Police Service is higher by \$3.8 million as the motion adopted on October 20th delayed the transfer of the Lifeguards and Crossing Guards until July of 2018, while requesting the City to provide full year funding of \$7.9 million to reimburse the Police Service in 2017. There are no funds available to provide this reimbursement in the City's 2017 Preliminary Operating Budget.	
BU30.1i Toronto Police Service Parking Enforcement <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Service - Parking Enforcement Unit - 2017 Operating Budget Request", recommends that: "Budget Committee approve a 2017 net Operating Budget request of \$46.7 Million, an increase of \$0.8 Million (1.72%) from the 2016 net budget."	The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service – Parking Enforcement Unit of \$46.7 million net which is consistent with the 2017 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	Adopted



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
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BU30.1j Toronto Police Services Board <u>Report</u>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "Toronto Police Services Board - 2017 Proposed Net Operating Budget Request", recommends that: "Budget Committee approve a proposed 2017 net operating budget of \$2,309,100 which is an increase of 0.31% over a 2016 adjusted budget of \$2,301,900."	The 2017 Preliminary Operating Budget of \$2.809 million gross and \$2.309 million net (an increase of 0.31% increase over the 2016 budget) is consistent with the amount reported to Budget Committee in the Nov 9, 2016 staff report from the Chair of the Toronto Police Services Board.	Adopted
BU30.1k Toronto Public Health	The letter dated Oct 31, 2016 from the Board of Health entitled " <i>Toronto Public Health 2017 Operating Budget Request</i> ", recommends that:	The 2017 Preliminary Operating Budget for TPH is consistent with the BOH recommended Base Budget.	Received
Letter	 City Council approve the Toronto Public Health 2017 Operating Budget Request of \$242,104.4 thousand gross/\$59,622.6 thousand net as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission", as amended by the following: an increase of \$530.4 thousand revenue/-\$530.4 thousand net in base budget adjustments to reflect confirmed 100 percent funding from the Ministry of Health and Long Term Care as a result of a reallocation of cost-shared mandatory funding to the 100 percent provincial funded Healthy Smiles Ontario program with an increase in revenue equivalent to the City's previous 25 percent share of the funding; a reduction of \$892.1 thousand gross and \$223.0 thousand net as outlined in the confidential letter (October 21, 2016) from the Board of Health Budget Committee; 	 The BOH recommended budget includes funding for 5 new and enhanced priorities totaling \$3.020 million gross and \$2.333 million net which are not included in the 2017 Preliminary Operating Budget for TPH. Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.150 million gross and \$0.038 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>. Immunization of School Pupils Act (ISPA) of \$0.600 million gross and \$0.150 million net and 11 positions. Health Hazard and Food Safety Inspections of \$0.166 million gross and \$0.042 million net. Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$2.104 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy. 	



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
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BU30.1k Toronto Public Health Letter (cont'd)	 c. an increase of \$2,103.7 thousand gross and net for the Student Nutrition Program as outlined in Table 4 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Other New and Enhanced Services" and in the report (October 6, 2016) from the Acting Medical Officer of Health, "Student Nutrition Program: 2017 Operating Budget Request and Program Update"; d. the addition of \$165.8 thousand gross/\$41.5 thousand net and 2.5 positions for Food Safety and Safe Water Programs to help achieve provincially prescribed service levels in these core public health programs. 2. City Council approve the list of base budget adjustments, included in the Toronto Public Health 2017 Operating Budget Request and as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission" totaling a decrease of \$1,682.8 thousand gross and an increase of \$1,099.3 thousand net. 3. City Council approve the 2017 Reduction Options of \$1,803.9 thousand gross and \$587.0thousand net, included in the Toronto Public Health 2017 Operating Budget Request, which includes efficiency savings of \$1,861.1 thousand gross and \$587.0 thousand net and revenue changes of \$57.2 thousand gross and zero net, as outlined in Revised Attachment 2 – "Summary of Recommended Reduction Options" and Attachment 3 – "Summary of Recommended Confidential Reduction Options" to the report (October 18, 2016) from the Acting Medical Officer of Health. 	The above new requests are included in the list of items referred to the Budget Committee for its consideration as part of the 2017 Budget process.	



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Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
Report Name BU30.1k Toronto Public Health Letter (cont'd)	 City Council approve the 2017 New and Enhanced Requests of \$750.0 thousand gross and\$187.5 thousand net, included in the Toronto Public Health 2017 Operating Budget Request and as outlined in Table 3, "Overview of 2017 Operating Budget Submission" to the report (October 18, 2016) from the Acting Medical Officer of Health. City Council approve the 2017 recommended user fee changes for Toronto Public Health, included in the Toronto Public Health 2017 Operating Budget Request and identified in Table 2, "Food Handler Certification Training User Fees" to the report (October 18, 2016) from the Acting Medical Officer of Health, for inclusion in the Municipal Code Chapter 441. City Council request the new Medical Officer of Health to conduct a review of the operating Budget and staffing in preparation for the 2018 Operating Budget process to identify opportunities for additional savings and to assess organization design for appropriate management span of control in Toronto Public Health. City Council direct that the Confidential Attachments 3 and 4 to the report (October 18, 2016) from the Acting Medical Officer of Health, the confidential presentations (October 21, 2016 and October 31, 2016) from the Acting Medical Officer of Health, and the confidential letter (October 21, 2016) from the Board of Health Budget Committee remain confidential in their entirety, as they relate to personal matters about an identifiable individual, including municipal or local board employees, and labour relations and employee negotiations. 		



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PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
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BU30.1k Toronto Public Health <u>Letter (cont'd)</u>	8. The Budget Committee consider the recommendation in the confidential letter (October 31, 2016) from the Board of Health.			
BU30.11 Toronto Public Health <u>Report</u>	 The report dated Nov 9, 2016 from City Council recommends that the report from the Acting Medical Officer of Health entitled "Housing and Health: Unlocking Opportunity" be referred to the Budget Committee for consideration during the 2017 Budget process. This report recommends that: 1. The Board of Health commend the Prime Minister of Canada for committing to develop a National Housing Strategy and urge the federal government to: a. Provide, as part of the strategy, adequate, predictable, and long-term funding for affordable housing, social housing (supply and state of good repair) and homelessness prevention, including mental health services and supportive housing; b. Make explicit the goal of ending homelessness with specific timelines and targets. 2. The Board of Health commend the Ontario Minister of Housing for continuing to transform Ontario's housing system through its Long-Term Affordable Housing Strategy and urge that funding be provided for: a. A portable Ontario housing benefit; 	This report is in response to the high cost of housing and increasing poverty in Toronto that has led to an increased demand for subsidized housing. The report identifies that new policies and program interventions are needed to promote the health of Torontonians and reduce health inequities. This report results in no immediate financial implications.	Received	



Budget Committee – Jan	uary 24, 2017			
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BU30.11 Toronto Public Health	b. A permanent portable housing allowance program administered at the local level, in the absence of an Ontario housing benefit;			
<u>Report (cont'd)</u>	 c. Repair and maintenance of social housing stock; d. Programs including, but not limited to, financial assistance to prevent evictions; e. Housing supports to prevent youth homelessness, with particular attention to youth leaving the child welfare system. 3. The Board of Health commend the Government of Ontario for committing to enabling municipalities to implement inclusionary zoning through the Promoting Affordable Housing Act, 2016 and urge the provincial government to provide an effective, results-oriented legislative and regulatory framework to deliver new affordable housing opportunities for Ontario residents. 4. The Board of Health request the Ontario Minister of Housing and the Minister of Health and Long-Term Care to increase the supply and range of supportive housing options and provide funding for supports for people with mental health and/or substance use issues and people affected by violence. 5. The Board of Health request the Acting Medical Officer of Health to work with the Affordable Housing Office and Shelter, Support and Housing Administration to explore: 			



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PART IV: REFERRALS A	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU30.11 Toronto Public Health	a. Harm reduction housing strategies and models in the affordable, social, and private market housing sector for people with mental health and/or substance use issues;				
<u>Report (cont'd)</u>	b. How the City could work with the federal and provincial governments to support the development of new housing stock for people with mental health and/or substance use issues;				
	c. Strategies, including determining the City's role, to address the issue of discrimination against people with mental health and/or substance use issues in the private market sector, including alternatives to eviction;				
	d. Strategies to increase transitional housing for homeless pregnant and parenting women and people affected by violence.				
	6. The Board of Health forward this report to:				
	a. The City of Toronto General Manager of Shelter, Support and Housing Administration; Director of the Affordable Housing Office; General Manager of Employment and Social Services; and Executive Director of Social Development, Finance and Administration;				
	b. The Ontario Ministers of Housing; Municipal Affairs; Health and Long-Term Care; Community and Social Services; and Children and Youth Services;				
	c. The Federal Ministers of Families, Children, and Social Development; and Health;				

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Jan			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.11 Toronto Public Health <u>Report (cont'd)</u>	 d. The Chief Executive Officers of the Toronto Central Local Health Integration Network (LHIN), Central LHIN, Central East LHIN, Central West LHIN and Mississauga- Halton LHIN; e. The Chief Medical Officer of Health of Ontario. 		
BU30.1ah Toronto Public Health	The report dated January 10, 2017 from Acting Medical Officer of Health entitled " <i>Toronto Overdose Action Plan Update</i> ", recommends that:	The Board of Health at its meeting of January 23, 2017 considered the report entitled " <i>Toronto Overdose Action</i> <i>Plan</i> " from the Acting Medical Officer of Health and recommended to the Budget Committee to consider	Adopted
<u>Report</u>	 "The Board of Health recommend that City Council approve, as part of the 2017 budget process, a New and Enhanced Request for the Toronto Public Health 2017 Operating Budget of \$0.297 million gross/\$0.074 million net and four permanent positions for comprehensive, evidence-based overdose prevention and response training to City and community agencies that work with clients at increased risk for drug overdose, and people who use opioids, their family and friends; and The Board of Health forward the above request to the Budget Committee for consideration as part of in the 2017 Budget process." 	 funding of \$0.297 million gross/\$0.074 million net and four permanent positions for comprehensive, evidence-based overdose prevention and response training to City and community agencies that work with clients at increased risk for drug overdose, and people who use opioids, their family and friends. Funding for this enhanced service priority is not included in the 2017 Preliminary Operating Budget for Toronto Public Health and is not part of the list of new/enhanced requests that have been referred to the Budget Process for Budget Committee's consideration during the 2017 Budget Process. 	
BU30.10 Toronto Transit Commission and Wheel- Trans Report	The report dated Nov 21, 2016 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "2017 Toronto Transit Commission and Wheel-Trans Operating Budgets", recommends that City Council to approve the Toronto Transit Commission and Wheel-Trans 2017 Operating Budgets:	This report transmits the Board approved 2017 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee.	Received



Budget Committee – Janu	uary 24, 2017		
PART IV: REFERRALS AN	ID REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.10 Toronto Transit Commission and Wheel- Trans	1. Approve expenditure reductions totaling approximately \$91M, as detailed in this report (\$15.8M as endorsed by the TTC Budget Committee on September 21, 2016 and a further net \$75M reduction), noting this includes a \$5M unspecified budget reduction that is yet to be determined;	The 2017 Operating Budgets for TTC reflected in the 2017 Preliminary Operating Budget submitted to Budget Committee for consideration by City staff on December 6, 2016 includes \$31.7 million in added funding compared to the TTC's November 24, 2016 Board report.	
Report (cont'd)	 Approve the following revenue increases totaling \$41.4M, as follows: Requesting City Council to approve a one-time draw from the TTC Stabilization Reserve in the amount of \$14.4M, noting this will bring the reserve balance to zero; and A fare increase as described in this report and as shown on Appendix B effective January 1st, 2017 generating \$27M in passenger revenues; Request the City to reconsider capitalizing hybrid bus batteries (\$8.5M) and addressing depreciation (\$29M) via City capital funding; Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (ii), the fare increase; Review the list of options shown on Appendix C as possible ways to address the remaining \$61M budget shortfall and give staff further direction; and 	 The \$31.7 million difference in City funding between the TTC Board approved and 2017 Preliminary Operating Budget for the TTC is based on the following: Board approved reduced TTC Operating funding of \$8.5 million for hybrid battery expenses (transferred to the capital budget); Board approved reduced TTC Operating funding of \$29.0 million for depreciation expenses (transferred to the capital budget); and The City has not included these reductions as the transfer of these expenses to the Capital Budget are not eligible Capital expenses. Board approved increased TTC Operating funding of \$5.8 million for new/enhanced priorities. New and enhanced service priorities are not included in the (City staff) 2017 Preliminary Operating Budget, however they have been provided for budget Committees consideration as part of the 2017 Budget process. 	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Janu	uary 24, 2017		
PART IV: REFERRALS AN	ID REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.10 Toronto Transit Commission and Wheel- Trans <u>Report</u> (cont'd)	 Forward this report to the City Budget Committee and the City Manager as the official 2017 operating budget submission for the Toronto Transit Commission. And adopt the following amendments to the staff report: <u>Recommendation 2(a)</u> That the TTC Board endorse a fare freeze for 2018 to balance with the \$0.10 increase in 2017, ensuring that TTC fares stay in line with the rate of inflation. That the TTC Board request TTC staff to report back to the TTC Budget Committee on the feasibility of harmonizing the TTC Adult pass discount programs (VIP, MDP) and budget implications. <u>Recommendation 3</u> If the city does not agree with recommendation #3 that the TTC Board request TTC staff to: Work with City staff on a plan to transition the depreciation expense in the TTC operating budget to the TTC capital budget over a minimum 5-year period and report back to TTC Budget Committee by June 2017; and, Provide all information requested on both the TTC's operating and capital budgets to City staff. 	 The 2016 Operating Budgets for Wheel-Trans reflected in the TTC's November 24, 2016 report is consistent with the 2017 Preliminary Operating Budgets: 2. Wheel-Trans (Net Budget of \$142.678 million, increased by \$25.965 million or 22.2% from the 2016 Approved Budget). This report also provides a list of options (Appendix C) as possible ways to reduce City funding (not approved by the Board) to meet the 2.6% Budget Reduction Target. 	



Budget Committee – January 24, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU30.10	Recommendation 4		
Toronto Transit Commission and Wheel- Trans <u>Report</u> (cont'd)	That the following statement be added to Recommendation 4: "and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process" so such recommendation now reads as follows: "4. Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61 M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (b), the fare increase; and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process".		
BU30.1ad Municipal Licensing and Standards <u>Report</u>	The report dated Jan 12, 2017 from the Executive Director, Municipal Licensing and Standards entitled " <i>Municipal Licensing</i> & Standards Budget Update - Rental Apartment Buildings Program", recommends that: "Budget Committee adjust the 2017 Preliminary Operating Budget for Municipal Licensing and Standards to reflect City Council's decision on LS15.3, resulting in an increase of \$0.324 million in gross expenditures and \$0 net for an additional 6 full time equivalent positions."	 This report discusses the impact of Council's decision to increase staff for delivery of the Rental Apartment Buildings Program. At its meeting of December 13, 14 and 15, 2016, City Council directed that the total program budget be \$5.182M and be funded 53% from registration fees; 12% recovered through enforcement activities and 35% from property taxes. 	Adopted

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



PART IV: REFERRAL	S AND REPORTS FOR CONSIDERATION	
Agenda Item / Report Name	Requested Action	Status / Response Actio Take
BU30.1ad Municipal Licensing : Standards <u>Report</u> (cont'd)	and	 The 2017 Preliminary Operating Budget includes a gross expenditure increase of \$0.183 million for an additional six full time equivalent positions and the respective operating costs for mid-year implementation in 2017. The incremental Council approved increase in December of \$0.324 million for 2017 reflects increased expenditures for six more full time equivalent positions so that total staff complement for this program will increase by 12 positions from 24 to 36 approved positions. The 2017 Preliminary Operating budget reflects net incremental revenues of \$0.374 million in 2018. The revised program will result in 2018 incremental revenues totalling \$0.256 million, a decrease of \$0.118 million, compared to the original annual estimate included in the 2017 Preliminary Operating Budget. Adoption of this report will facilitate updating the 2017 Preliminary Operating Budget to reflect the decision of Council.



	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1ab Non-Program Expenditure Budget	The report dated Jan 16, 2017 from the General Manager, Solid Waste Management Services and the Deputy City Manager and Chief Financial Officer entitled " <i>Recommended Approach to</i> <i>Single Family Solid Waste Rebates 2017-2023</i> ", recommends that:	Consideration of Single Family Solid Waste Rebates is part of the Corporate Non-Program Budget discussion. This report proposes a continuation of the planned reduction of the rebate over time.	Received
<u>Report</u>	"City Council authorize the progressive phasing out of Single Family Solid Waste Rebates in accordance with the proposed schedule attached as Appendix A to this report."	 The plan is to progressively phase out, over seven years beginning in 2017, the rebates on every Single Family curbside collection garbage bin. This would continue the transition of Solid Waste Management Services (SWMS) to a sustainable utility where the net fees paid by Single Family customers reflect the actual cost of service delivery. 	
		 It is recommended that the rebate will be slowly phased-out so that by 2023 there will be no rebate available for solid waste services. Including the \$2.2 million reduction associated with the elimination of the rebate for the XL Bin that is already included in the 2017 Preliminary Operating Budget, the savings for 2017 are estimated to be \$13.4M, and \$16.4M in 2018 and \$16.5M in 2019. 	
BU30.1af Non-Program Revenue Budget <u>Report</u>	The report dated The report dated Jan 19, 2017 from the Deputy City Manager and Chief Financial Officer and the President of the Toronto Parking Authority entitled " <i>Net Income Sharing</i> <i>Agreement Renewal with the Toronto Parking Authority</i> ", recommends that:	This report updates the net income sharing agreement between the City of Toronto (City) and the Toronto Parking Authority (TPA) for net income generated from off-street and on-street parking operations and net gains on the sale of air rights for City properties managed by the TPA.	Adopted



Budget Committee – January 24, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU30.1af Non-Program Revenue Budget <u>Report</u> (cont'd)	 City Council approve the net income sharing agreement between the City and the TPA for a three year period, effective January 1, 2017 based on the following terms and conditions: The net income available for distribution be defined as net income based on the TPA's annually audited financial statements, which includes gains on the sale of properties and air rights but excludes income earned on rented properties which is paid into the Rented Properties Fund held by the City; The TPA pay to the City annually the greater of \$38.0 million or 85% of net income earned by the TPA, subject to unforeseen circumstances which result in interruptions of service, any other unplanned occurrence or Council decisions, which may have an adverse and material effect on the net income as defined under the Income Sharing Agreement; The 85% portion of gains on the sale of properties/air rights payable to the City be adjusted when necessary, to ensure retained TPA funding is available for the cost of replacement facilities (new and expanded parking spaces and/or commercial space) required under the purchase/sale agreement that exceeds the 15% portion retained by the TPA. The TPA make monthly progress payments in the amount of \$3.167 million to the City, for a total of \$38.0 million annually; 	 Based on the revised income sharing formula (from 75% to 85%) the City will receive \$53.7 million in 2017 through income sharing with the TPA, with anticipated future year payments of \$55.0 million and \$56.1 million in 2019. This represents an increase of \$6.3 million, \$6.5 million and \$6.6 million in 2017, 2018 and 2019 respectively, compared to the existing Income Sharing Agreement. An increase in the TPA's net income share was outlined as a sustainable revenue measure in the Presentation from the City Manager, the Deputy City Manager and Chief Financial Officer, and the Executive Director, Financial Planning on the 2017 Preliminary Operating Budget and 2017-2026 Capital Budget and Plan, to the Budget Committee on December 6, 2016 (page 43). 	



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1af Non-Program Revenue Budget <u>Report</u> (cont'd)	 e. Final settlement between the TPA and the City of the amount payable for the year (the difference between the City's 85% share of net income and progress payments made by TPA) will occur once the Authority's actual net income for the year is confirmed by external Auditors and the audited financial statements are approved by the Toronto Parking Authority's Board of Directors. f. The TPA, in consultation with the Deputy City Manager & Chief Financial Officer, review the TPA's capital funding requirements annually as part of the Capital Budget process; 2. City Council amend the 2017 Preliminary Budget for Non-Program to include additional revenue of \$6.322 million resulting from the revised income sharing formula, reflecting an increase in the City's share of TPA net income from 75% to 85%; and, City Council authorize appropriate City staff to prepare an income sharing agreement between the TPA and the City of Toronto, based on Item 1 listed above and subject to the approval of the TPA's Board of Directors. 		



017 Executive Committee Recommended Operating Budge Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRAL	S AND REPORTS FOR CONSIDERATION		
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU30.1ag Corporate	The report dated Jan 19, 2017 from Deputy City Manager, Cluster B, Deputy City Manager and Chief Financial Officer and the Interim City Solicitor, Legal Services entitled " <i>Revisions to</i>	This report responds to City Council's December 2016 request for a report on policy options for accepting payments where it is not possible for a developer to	Adopted
<u>Report</u>	Payment-in-Lieu of Parking Policies to Permit Funding of Transit and Cycling Capital Improvements ", recommends that:	satisfy the Zoning by-law's parking requirements for new residential development. The request stipulates that, rather than using the payments to fund parking, (as has	
	"The Deputy City Manager, Cluster B be directed in consultation with Strategic and Corporate Policy, City Planning, Transportation Services, the Deputy City Manager & Chief Financial Officer, the City Solicitor and the Toronto Parking Authority to develop a	been done with payments in lieu for non-residential developments since 2004) funding would be directed to transit and cycling infrastructure.	
	policy framework with respect to the development of a revised payment-in-lieu of parking policy including a proposed implementation framework and report back to Executive Committee by the end of 2017."	Staff are looking to conduct legal research, develop a policy and an implementation plan, including a financial administration framework, and propose introducing a policy by the end of 2017.	
BU30.1p	The letter dated Nov 24, 2016 from the Executive Committee entitled "Disability, Access and Inclusion Advisory Committee on	This letter has no financial impact, and recommends to consider all service impacts to individuals and families	Received
Corporate	<i>Impact of 2.6 Percent Budget Reduction on People and Families Living with Disabilities</i> ", recommends that:	with disabilities as a result of 2.6% budget reduction request.	
<u>Letter from Executiv</u> <u>Committee</u>	e "Budget Committee, during the 2017 budget process, to consider the impact of all service improvements and changes to individuals and families living with disabilities."		
BU30.1s	The letter dated Dec 23, 2016 from City Council entitled " <i>Revenue Options</i> ", recommends the following revenue options for	The item EX20.2, " <i>The City of Toronto's Immediate</i> and Longer-term Revenue Strategy Direction" was	Received
Corporate	consideration by Budget Committee as part of the 2017 Budget Process:	adopted during the City Council meeting on December 13, 14, and 15.	
<u>Letter from City</u> <u>Council</u>	1. Introducing a dedicated property tax levy of 0.5 percent directed to the City Building Fund;	 As a result, City Council has referred various revenue options to the Budget Committee for consideration as part of the 2017 Budget Process. 	

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget

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Budget Committee – Jan	Budget Committee – January 24, 2017				
PART IV: REFERRALS A	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU30.1s Corporate	2. Allowing the commercial property tax rates to rise at the maximum allowed 50 percent of the residential property tax rate increase;				
Letter from City Council (cont'd)	3. Harmonizing the Municipal Land Transfer Tax rates with the Ontario Land Transfer Tax rates, including the new graduated rate;				
	4. Harmonizing or increasing the Municipal Land Transfer Tax first-time homebuyer rebates with the Ontario Land Transfer Tax first-time homebuyer rebates, including the new Canadian citizenship and permanent residency test;				
	5. Changing the Municipal Land Transfer Tax first-time homebuyer rebate eligibility criteria to include a maximum value of consideration; and				
	6. Introducing an above inflationary increase to the Third Party Sign Tax.				
BU30.1z Corporate Letter(s) from Budget Subcommittee	The letters dated Jan 10, 2017 from Budget Subcommittee for City Hall, Scarborough, and East York Civic Centre Consultation entitled "Report from the Budget Subcommittee - City Hall, Scarborough, and East York Civic Centre Consultation", provide the summary on:"The information received from the public presentations and the communications submitted by members of the public, at its meetings of:	It is recommended that these letters be received for information.	Received		
	 January 5, 2017 (Scarborough Civic Centre) January 9, 2017 (East York Civic Centre) January 10, 2017 (City Hall)" 				

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



Budget Committee – Jan	uary 24, 2017	Budget Committee – January 24, 2017			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken		
BU30.1aa Corporate Letter(s) from Budget Subcommittee	 The letters dated Jan 10, 2017 from Budget Subcommittee for Etobicoke, North York and York Civic Centres Consultation entitled "<i>Report from the Budget Subcommittee - Etobicoke,</i> <i>North York and York Civic Centres Consultation</i>", provide the summary on: "The information received from the public presentations and the communications submitted by members of the public, at its meetings of: 1. January 5, 2017 (Etobicoke Civic Centre) 2. January 9, 2017 (North York Civic Centre) 3. January 10, 2017 (York Civic Centre)" 	It is recommended that these letters be received for information.	Received		
BU30.1 Corporate Motion 2017 Tax Supported Operating Budget	That the action items in the Operating Budget Notes for Tax Supported Programs be adopted as amended by the foregoing.	The Operating Budget Notes for Tax Supported Program and Agencies present the 2017 Preliminary Operating Budget and reflect Budget Committee's decisions up to and including its meeting of January 24 th , 2017	Adopted as amended by the foregoing		
BU30.1 Corporate Motion 2017 Operating Budget Corporate Report	That the Deputy City Manager and Chief Financial Officer submit to Executive Committee as its meeting of February 7 th , 2017 a corporate report outlining the 2017 Operating Budget, as recommended by the Budget Committee.		Adopted		



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Budget Committee – January 24, 2017 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
BU30.2 Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible Capital Assets <u>Report</u>	The report dated January 4, 2017 from the Deputy City Manager and Chief Financial Officer, entitled " <i>Additional City of Toronto</i> <i>Act Reporting Requirements as a Result of Recording of Tangible</i> <i>Capital Assets</i> " recommends that: " <i>This report be received for information.</i> "	 This report discusses the impact of excluding amortization expenses, post-employment benefits expenses, and Solid Waste landfill closure and post-closure expenses from the 2017 Operating Budget. Ontario Regulation 286/09 "Budget Matters – Expenses" requires that the City prepare a report, prior to adoption of its budget, detailing amortization, post-employment benefits and landfill closure and post-closure expenses, if excluded from the budget. It also requires that the City adopt the report by resolution. Consistent with prior years, the City's 2017 Operating and Capital Budgets have been prepared on the modified cash basis and therefore exclude the expenses listed above. 	Adopted

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017) 2017 Executive Committee Recommended Operating Budget Tax Supported Programs and Agencies



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2	That:		Adopted
Corporate Motion #2 – Report	 Given the current child care crisis in Toronto, City Council request the Provincial Government to review the funding formula that relates Subsidies to Spaces, whereas the numb of fee subsidies has grown by 8.6%, while the number of licenced spaces has grown by 29.1% since the spring of 20 and therefore, an additional 4,918 subsidies, or \$49.2 millie are required to achieve the 2010 Ratio of Subsidies to Space City Council reaffirm and convey its decision of July 12, 2 [EX16.21] to the Minister of Education in support of a continuum of learning and the stabilization of early years a child care programs located in school buildings by undertaking the following five actions which have been developed collaboratively by the City of Toronto and the TDSB, the TCDSB, Conseil scolaire Viamonde, and Conse scolaire de district catholique Centre-Sud: Improve the funding formula in order to fully fund the occupancy cost of early learning and child care space is schools directly to the school boards; Ensure the funding formula takes into account the higl cost of building, operating and maintaining spaces for young children; Ensure the funding formula for early learning space is a per person rate, but a per room rate; 	er 10, n b 10 10 10 10 10 10 10 10 10 10	



ebruary 7 th , 2017		
Requested Actions	Status / Response	Action Taken
d. Ensure the funding formula accounts for the incrementally higher costs of operating before and after school programs in share spaces, and		
e. Ensure that the school utilization formula reflects the improved funding formula and fully accounts for early learning space in schools.		
 City Council request the City Manager to start discussions with Provincial counterparts on their recent Provincial announcements to create 100,000 day care spaces in Ontario, including Toronto. The discussions should include but not be limited to: 		
a. A planning process by which capital projects in Toronto are prioritized by the City, it is imperative that the Province address these issues before substantial Provincial expansion projects are implemented, and		
b. The lack of operating support systems, such as, the School Occupancy Grant funding.		
4. City Council request the City Manager to report on the number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 10 year capital cycle, including a close analysis on how many day care spaces will be created and the cost of adding fee subsidies at least for 25% of the new spaces.		
	Requested Actions d. Ensure the funding formula accounts for the incrementally higher costs of operating before and after school programs in share spaces, and e. Ensure that the school utilization formula reflects the improved funding formula and fully accounts for early learning space in schools. 3. City Council request the City Manager to start discussions with Provincial counterparts on their recent Provincial announcements to create 100,000 day care spaces in Ontario, including Toronto. The discussions should include but not be limited to: a. A planning process by which capital projects in Toronto are prioritized by the City, it is imperative that the Province address these issues before substantial Provincial expansion projects are implemented, and b. The lack of operating support systems, such as, the School Occupancy Grant funding. 4. City Council request the City Manager to report on the number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 10 year capital cycle, including a close analysis on how many day care spaces will be created and the cost of adding fee	Requested Actions Status / Response d. Ensure the funding formula accounts for the incrementally higher costs of operating before and after school programs in share spaces, and e. Ensure that the school utilization formula reflects the improved funding formula and fully accounts for early learning space in schools. 3. City Council request the City Manager to start discussions with Provincial counterparts on their recent Provincial announcements to create 100,000 day care spaces in Ontario, including Toronto. The discussions should include but not be limited to: a. A planning process by which capital projects in Toronto are prioritized by the City, it is imperative that the Provinci adress these issues before substantial Provincial expansion projects are implemented, and b. The lack of operating support systems, such as, the School Occupancy Grant funding. 4. City Council request the City Manager to report on the number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 10 year capital cycle, including a close analysis on how many day care spaces will be created and the cost of adding fee

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2 Corporate	5. City Council request that the City Manager to report to the Executive Committee on his findings on the above at the earliest possible time.		
Motion #2 – Report (cont'd)			
EX22.2 Corporate Motion #5b – Report	That with respect to EX22.2ac - City Funding Request for Regent Park Phase 3 - Rental Blocks 16 North and 17 North, the Deputy City Manager and Chief Financial Officer and the Deputy City Manager, Cluster A report directly to City Council for its meeting of February 15 and 16, 2017 on details of the original funding model for the social housing revitalization in Regent Park and explain in more detail on how the model has fallen short and what is needed to get the Regent Park Revitalization project back to its original projections.		Adopted
EX22.2 Corporate Motion #6b – Report	That the City Manager be requested to meet with Build Toronto and the TRCA to explore all options to accommodate administration offices within City-owned properties and report directly to City Council at its meeting of February 15 and 16, 2017 on the outcomes of these discussions.		Adopted
EX22.2 Corporate Motion #7 – Report	That City Council request the City Manager to review the overlapping of services provided by the City of Toronto and the Province of Ontario as a result of the Child Care and Early Years Act and report back in the third quarter of 2017. The review should include consultation with the relevant city divisions and child care providers, including City-operated child care centres and independent and/or non-profit child care providers.		Adopted



Executive Committee – February 7 th , 2017 PART III : MOTIONS			
EX22.2 Corporate	That the Information and Technology, Toronto Police Service, Toronto Transit Commission and Toronto Community Housing 2017 Operating Budgets as they pertain to funds allocated to expansion and provision of telephone, wireless, internet and		Adopted
Motion #9a – Amend Budget	television services, as amended, be adopted.		
EX22.2	That the Strategic Communications 2017 Operating Budget as it pertains to funds allocated to the provision of news summary		Adopted
Corporate	services provided by Canada News Wire be adopted.		
Motion #9b			
EX22.2	That the Toronto Public Library 2017 Operating Budget as amended, be adopted.		Adopted
Corporate			
Motion #10a – Amend Budget			
EX22.2	That the adjustments to the Solid Waste Rebates as set out in Recommendations 276, 277 and 278 be adopted.		Adopted
Corporate			
Motion #10b			
EX22.2	That Recommendation 272 respecting the Municipal Land Transfer Tax be adopted.		Adopted
Corporate			
Motion #10c			



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Executive Committee – F	February 7 th , 2017		
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2 Corporate	That the 2017 Operating Budget for the Toronto Police Service, as amended, be adopted.		Adopted
Motion #10d – Amend Budget			
EX22.2 Children's Services Motion #8a – Amend Budget	That City Council increase the 2017 Budget Committee Recommended Operating Budget for Children's Services by \$1.133 million gross and net to reinstate for 2017 only, grant funding for occupancy costs in child care centres located in the 4 district school boards to enable the City to enter into discussions with the Province on the inclusion of childcare occupancy costs in the Provincial funding formula, such increase to be funded by amending the Budget Committee recommended increased tax funding towards the TTC's 2017 Net Operating Budget so that the final 2017 one-time draw from the TTC Stabilization Reserve be reduced from the original amount of \$14.4 million included in the Preliminary Budget to \$14.014 million.		Adopted
EX22.2 Economic Development and Culture Motion #3 – Amend Budget	 That the recommendations in EX22.2u -Toronto International Trade Funding Report - be adopted with the following amendments: 1. City Council approve a one-time increase to the 2017 Budget Committee recommended Economic Development and Culture of \$1.400 million gross and \$0 net, fully funded by non-program budget revenues arising from Toronto Port Lands Company (TPLC) dividends provided to the City, and that \$0.150 million of this increase be allocated to the City Clerk's Office through internal transfer. 		Adopted

WRAP-UP NOTES TO City Council 2017 EC Recommended Operating Budget



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2 Economic Development and Culture Motion #3 – Amend Budget	 City Council direct the General Manager, Economic Development and Culture to report to Economic Development Committee on the results of all outbound trade missions within three months of the mission and to report to the Economic Development Committee annually on all international economic and cultural development activities. City Council authorize the General Manager, Economic Development and Culture to negotiate and sign an agreement with the World Trade Centre-Toronto for one year to partner with the City in providing training and trade development activities with Toronto-based SME firms as well as assisting with outbound and inbound trade missions. City Council direct the General Manager, Economic Development and Culture, in consultation with the City Manager and the City Clerk, to review the City's International Alliance Program and report to the Economic Development committee in 2017. 		
EX22.2 Parks, Forestry, and Recreation Motion #4b – Report	That City Council direct the General Manager, Parks, Forestry, and Recreation to establish a working committee with representatives of Toronto District School Board, school community, and city staff to review and develop a plan that increases the utilization of the pool's capacity and report to Community Development and Recreation Committee on the pool's performance by 4th quarter 2017.		Adopted

WRAP-UP NOTES UPDATED FOR THE CITY COUNCIL (February 15th, 2017)



Executive Committee – February 7 th , 2017 PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2 Policy, Planning, Finance and Administration Motion #1a – Amend Budget	 City Council approve an increase of \$229,320 gross and \$0 net, and 1.0 new position, in the 2017 Operating Budget for Policy, Planning, Finance and Administration, for the Major Capital Infrastructure Coordination (MCIC) Office to retain an engineer who would support the role of Major Capital Infrastructure Coordination in coordinating the Light Rail Transit program, with the full amount to be recovered from Metrolinx. City Council authorize staff in the Major Capital Infrastructure Coordination Office to enter into an agreement with Metrolinx to secure the funds outlined above in Recommendation 1. 		Adopted
EX22.2 Toronto and Regional Conservation Authority Motion #5a – Report	That the City Manager report directly to City Council for its meeting of February 15 and 16, 2017 with details and breakdown on the historical regional operational funding and representation formula of the Toronto and Regional Conservation Authority, along with the decision making timeline, including site selection and design which led to recommending the construction of the Toronto and Region Conservation Authority \$70 million administrative office.		Adopted



Executive Committee – February 7 th , 2017 PART IV : REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
EX22.2ai	The City Manager recommends that:	In January 2017, the City of Toronto was notified that it was successful in its application for the Bloomberg	Received
City Manager's Office	1. City Council authorize the City Manager to establish a City of Toronto Innovation Team consistent with the requirements of	Philanthropies' Innovation Teams (i-Teams) Program.	
<u>Report</u>	the City's partnership with Bloomberg Philanthropies' Innovation Teams Program, and authorize the City Manager to accept a grant from Bloomberg Philanthropies' Innovation Teams Program that provides funding to cover the costs of the Innovation Team.	The i-Teams Program is administered by Bloomberg Philanthropies, an international organization founded by former New York City Mayor Michael R. Bloomberg as a philanthropic venture. The i-Teams Program provides cities with \$500,000 per year for up to three years to establish a dedicated innovation team to help city leaders	
	2. City Council authorize the City Manager to sign an agreement with the Bloomberg Philanthropies' Innovation Teams Program in a form acceptable to the City Solicitor.	resolve pressing issues though innovation, technology, new approaches, collaboration and partnerships.	
	3. City Council approve an increase of \$500,000 gross and \$0 net to the 2017 Budget Committee Recommended Operating Budget for the City Manager's Office within the Executive Management service, with the full amount to be recovered from the Blomberg Philanthropies' Innovation Teams Program grant.	This report seeks Council approval to establish a City of Toronto Innovation Team consistent with the requirements of the City's partnership with Bloomberg Philanthropies' i-Teams Program. The costs associated with a City of Toronto Innovation Team will be offset by the grant provided by the i-Teams Program.	