

Toronto Building

2017 OPERATING BUDGET OVERVIEW

Toronto Building helps to make the buildings where we live, work, learn and play safe. The Program reviews permit applications, issues permits, and conducts inspections in accordance with Ontario's Building Code, City of Toronto zoning by-laws and other applicable legislation. Toronto Building also performs preliminary zoning reviews as part of the City's development approval process, and provides the public with zoning and building code information, and technical advice to City Council, Committees, Programs, and Agencies.

2017 Operating Budget Highlights

The total cost to deliver these services to Toronto residents is \$56.037 million gross with (\$10.755) million in net revenues as shown below:

(in \$000's)	2016	2017 Preliminary _	Change					
	Budget	Budget	\$	%				
Gross Expenditures	53,825.4	56,036.8	2,211.5	4.1%				
Revenues	64,579.9	66,791.4	2,211.5	3.4%				
Net Expenditures	(10,754.5)	(10,754.5)	(0.0)	0.0%				

Through operational efficiencies and inflation based revenue increases, the Program is able to fully offset \$1.424 million in operating budget pressures arising mainly from increases for staff salaries and benefits while maintaining service levels.

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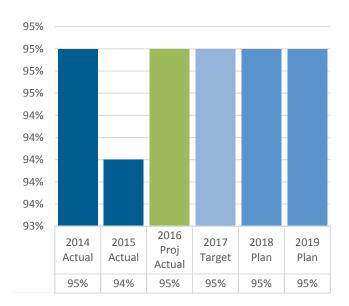
Fast Facts

- By the third quarter of 2016, over 40,000 building permits were issued at a construction value of \$5.9 billion.
- By the third quarter of 2016, over 128,000 building inspections were conducted.
- By the third quarter of 2016, over 3,700 building related service requests (complaints) were investigated and over 6,000 preliminary projects reviews were completed.

Trends

- From 2014 to 2016, complete building permit applications (all building types) were processed within legislated time frames 94% - 95% of the time.
- Toronto Building has sustained a high level of permit application intake driven by higher than anticipated construction activity.
- The volume of permit application intake, as well as staff vacancies, can impact the delivery of services.
- With the Program actively filling vacant positions, it is anticipated that in 2017, Toronto Building will meet service levels.

% of Building Permit (complete) applications reviewed within the service standard

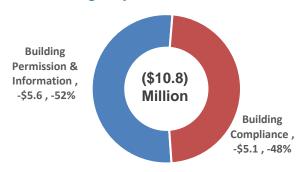


Key Service Deliverables for 2017

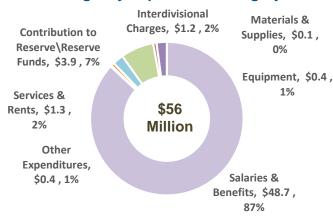
Toronto Building's 2017 Preliminary Operating Budget of \$56.037million gross and (\$10.755) million net revenue will provide funding to:

- Maintain and improve the rate of processing applications and responding to inspection requests within legislated time frames.
- Further modernization of service delivery including implementation of first stage of e-Service website.
- Address and further reduce existing dormant permit inventory.
- Implement customer service improvements, including improved response to complaints regarding infill construction sites.
- Expand Committee of Adjustment application intake in all districts including introduction of email submission
- Advance succession planning.
- Implement enhanced training program for building inspectors.
- Support delivery of further Transit Expansion.

Where the money goes: 2017 Budget by Service



2017 Budget by Expenditure Category



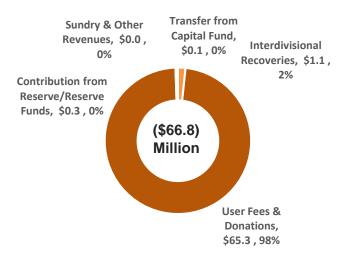
Our Key Issues & Priority Actions

- Modernization of Service Delivery, Toronto Building continues to modernize its services.
 - ✓ In 2017, Toronto Building will launch new ways for residents to access services to make applying for a permit easier and more efficient.
 - ✓ Improvements include launching the first stage of the Program's e-Service website.
- Residential Infill Strategy, Toronto Building is working to reduce the negative impact of construction in residential neighbourhoods.
 - ✓ In 2017, the Program will improve communication with residents, improve the City's complaint management strategy, and encourage good construction practices through education and more effective enforcement.

Customer Service

✓ In 2017, Toronto Building will integrate City Planning and Toronto Building customer service counters to offer a 'one-window' solution for both planning and building applications in each of the four districts, as well as introducing email submission for Committee of Adjustment applications.

Where the money comes from:



2017 Operating Budget Highlights

- The 2017 Preliminary Operating Budget for Toronto Building of \$56.037 million in gross expenditures provides funding for two services, Building Permission & Information and Building Compliance.
- The Program has achieved the -2.6% budget target decrease from the 2016 Approved Budget through \$0.397 million efficiency savings partially offset by a revenue reduction of \$0.275 million to maintain the full cost recovery in accordance with the Building Code Act (BCA).

Actions for Consideration

Approval of the 2017 Preliminary Budget as presented in these notes requires that:

1. City Council approve the 2017 Preliminary Operating Budget for Toronto Building of \$56.037 million gross, (\$10.755) million net for the following services:

Service	Gross (\$000s)	Net (\$000s)
Building Permission & Information	30,934.4	(5,637.8)
Building Compliance	25,102.4	(5,116.7)
Total Program Budget	56,036.8	(10,754.5)

2. City Council approve the 2017 service levels for Toronto Building as outlined on pages 15 and 19 of this report and associated staff complement of 468.0 positions.



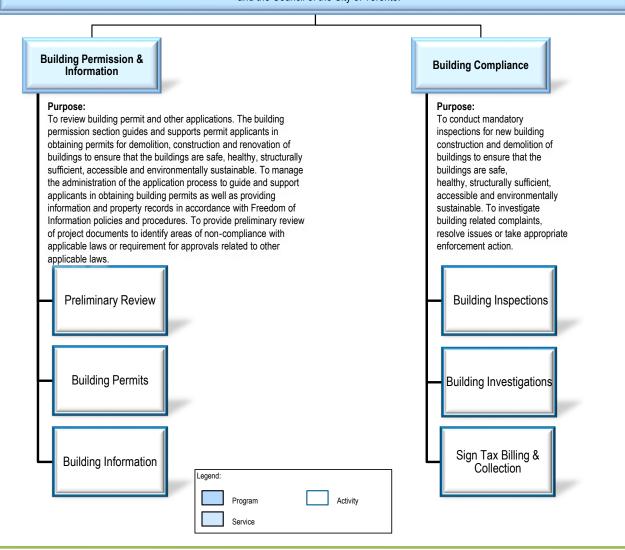
Part 1:

2017-2019 Service Overview and Plan

Program Map

Toronto Building

To enhance the quality of life in the City of Toronto for all residents, businesses and visitors, through superior services delivered with professionalism, honesty and integrity while enhancing and beautifying communities where people live, work, learn, and play. As stewards of Toronto's build environment, we will ensure the construction, renovation and demolition of buildings achieves the health, safety, accessibility, conservation and environmental provisions of the Building Code Act and other applicable law. We champion the understanding and application of Building regulations supporting innovation and creation of safe building standards and requirements. We provide excellence in City services through innovative leadership, responding to all members of the public, the development community, other City Divisions, Agencies, Boards and the Council of the City of Toronto.



Building Permission & Information

- Agent
- Applicant
 Architect /
- Architect / Firm
- Builder and Organization
- Building User Or Occupant
- Business
- Staff City DivisionsComplainant
- Contractor
- Contractor
 Contravener
- Mayor & City Council
- Designer Firm / Professional
- Developer
- Engineer
- Consultant
- Lawyer
- LicenseeOperator
- Owner's Agent
- Police

- Property Owner
- Ratepayers
- Sign Owner
- Surveyor
- Tenant

Indirect (Beneficial)

- Adjacent Property Owners
- Residents

Building Compliance

- Property Owner / Occupant
- Sign Owner
- Agent / Contractor
- Design Professional
- Developer
- Staff City Divisions

Indirect (Beneficial)

- Residents
- Council / Mayor
- Adjacent Property Owners

Table 1
2017 Preliminary Operating Budget and Plan by Service

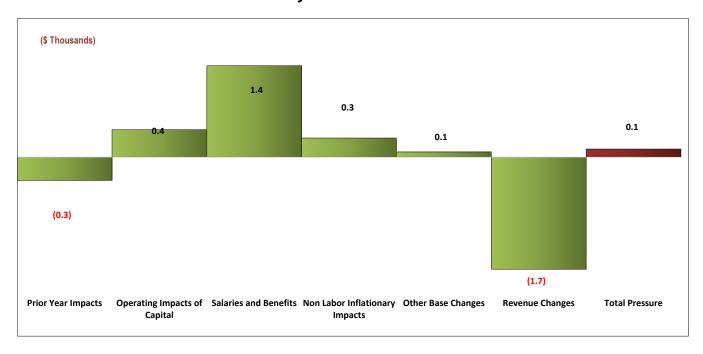
	20	16	2017 Prelim	inary Operat	ing Budget			Inc	crementa	I Change	
(In \$000s)	Budget	Projected Actual	Base	New/ Enhanced	Total Budget	2017 Preli vs. 2016 I Chan	Budget	201 Pla	_	201 Pla	
By Service	\$	\$	\$	\$	\$	\$	%	\$	%	\$	%
Building Permission & Ir	nformation										
Gross Expenditures	28,797.5	27,812.0	29,766.9	1,167.5	30,934.4	2,136.9	7.4%	750.1	2.4%	531.0	1.7%
Revenue	35,382.0	38,121.4	35,943.1	629.0	36,572.2	1,190.2	3.4%	717.1	2.0%	495.6	1.3%
Net Expenditures	(6,584.5)	(10,309.4)	(6,176.3)	538.5	(5,637.8)	946.7	(14.4%)	33.0	(0.6%)	35.4	(0.6%)
Building Compliance											
Gross Expenditures	25,027.9	24,171.4	25,085.3	17.1	25,102.4	74.6	0.3%	556.1	2.2%	371.7	1.4%
Revenue	29,197.9	31,458.5	29,663.6	555.6	30,219.2	1,021.2	3.5%	589.0	1.9%	407.1	1.3%
Net Expenditures	(4,170.1)	(7,287.2)	(4,578.2)	(538.5)	(5,116.7)	(946.7)	22.7%	(33.0)	0.6%	(35.4)	0.7%
Total											
Gross Expenditures	53,825.4	51,983.4	54,852.2	1,184.6	56,036.8	2,211.5	4.1%	1,306.1	2.3%	902.8	1.6%
Revenue	64,579.9	69,579.9	65,606.7	1,184.6	66,791.4	2,211.5	3.4%	1,306.1	2.0%	902.8	1.3%
Total Net Expenditures	(10,754.5)	(17,596.5)	(10,754.5)		(10,754.5)	(0.0)	0.0%	0.0	(0.0%)	(0.0)	0.0%
Approved Positions	456.0		456.0	12.0	468.0	12.0	2.6%		_		

The Toronto Building 2017 Preliminary Operating Budget is \$56.037 million gross and (\$10.755) million in net revenue, representing 0% net increase over the 2016 Approved Net Operating Budget. The Program was able to achieve the -2.6% reduction target through \$0.397 million in gross expenditure efficiency savings. In accordance with the Building Code Act (BCA), these savings were utilized to reduce the initial increase to permit fees of 2.68% based on inflationary increases associated with the basket of goods required to deliver this service, downward to 2.24%.

- Base pressures of \$1.803 net are mainly attributable to inflationary increases in salaries and benefits \$1.372 million, and \$0.065 million for prior year impacts associated with the operationalization of the Digitization of Building Records component of the Electronic Service Delivery initiative. These pressures are proportionately consistent across both services within Toronto Building.
- To offset the above pressures, Toronto Building was able to achieve service efficiency savings of \$0.397 million gross and \$0.122 million net through a review and realignment of program resource requirements and an increase of \$1.681 million in revenues generated from a 2.24% inflationary increase to permit fees.
- The 2017 Preliminary Operating Budget for Toronto Building includes funding of \$1.185 million gross and \$0 net for 12.0 additional staff to allow the Program to:
 - ✓ Assume responsibility for the intake of all Committee of Adjustment applications in all districts, providing a "one-window, any-counter" solution for clients (4.0 positions); as well as introduce email submission for Committee of Adjustment applications; and
 - ✓ Add 8.0 Zoning Examiner positions to address the 40% increase in workload since 2010 for zoning review services conducted in support of development application and preliminary project reviews across the City.
 - ✓ The 12 additional positions will be fully funded from an increased recovery of Development Application fees following completion of the Development Application Fee Review. The full cost recovery increase in Development Application fees will be considered by Council at its meeting of December 13 and 14, 2016.
- Approval of the 2017 Preliminary Operating Budget will result in Toronto Building increasing its total staff complement by 12.0 positions from 456.0 to 468.0.
- The 2018 and 2019 Plans reflect increases attributable to COLA, progression pay, step and other payroll gross expenditures of \$1.306 million in 2018 and \$0.903 million in 2019 that are fully offset in both years through inflationary increases to building permit fees.

The following graphs summarize the operating budget pressures for this Program and the actions taken to offset these pressures and meet the budget target.

Key Cost Drivers



Actions to Achieve Budget Reduction Target

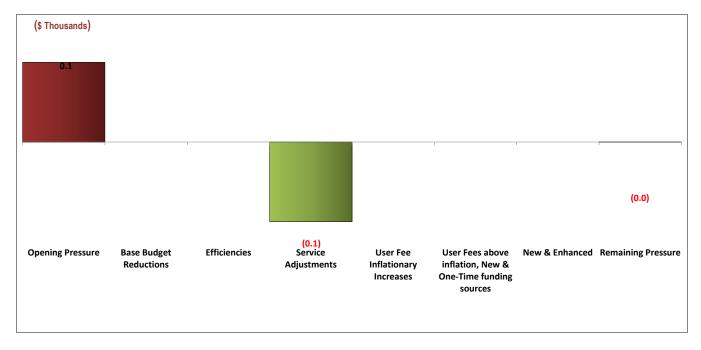


Table 2 Key Cost Drivers

	20	17 Base Op	erating Budg	et		
	& Infor	mation	Building Co	mpliance	Tot	al
(In \$000s)	\$	Position	\$	Position	\$	Position
Gross Expenditure Changes						
Prior Year Impacts						
Reversal of one-time Reserve Contribution	(192.3)		(155.5)		(347.8)	
Operationalization of Digitization Unit	259.5		207.8		467.3	
Business Analyst - Electronic Service Delivery Portal	(30.4)		(24.6)		(55.0)	
Salaries and Benefits						
Salary Increases	729.1	13.4	65.6	(13.4)	794.7	
Benefits	384.4		193.3		577.7	
Additional Gapping (Maintain the 2016 Approved Level)						
Adjustment to PEP	Ì					
Other Base Changes						
Print charges	22.1		17.9		39.9	
IT Interactive Voice Recognition Maintenance	21.0		17.0		38.0	
Inter-Departmental Charges/Recoveries	159.4		128.9		288.3	
Total Gross Expenditure Changes	1,352.8	13.4	450.4	(13.4)	1,803.2	_
Net Expenditure Changes	1,352.8	13.4	450.4	(13.4)	1,803.2	

Key cost drivers for Toronto Building are discussed below:

Prior Year Impacts:

- ➤ The reversal of a one-time contribution to the Building Code Act Reserve Fund for COLA provisions results in 2017 net savings if \$347.8.
- ➤ The half year capital recovery for a Business Analyst position supporting the Electronic Service Delivery Portal project increases recoveries by \$0.055 million. Effective July 1 2017, this position will be operationalized from capital resulting in no net change in total staff complement.

Operating Impacts of Capital:

Ongoing sustainment costs for the Digitization of Building Records component of the Electronic Service Delivery initiative, including operationalization of 5 staff from the digitization unit results in a pressure of \$0.467 million in 2017 with no net change in total staff complement.

Salaries and Benefits

> Salaries and benefits cost increases to accommodate step, COLA, and progression pay combined resulting in pressure of \$1.372 million.

Other Base Changes:

Increased expenditures of \$0.366 million that are mainly driven by Inter-Divisional Charges (IDC) increases of \$0.288 and \$0.078 million for Print Charges and Interactive Voice Response (IVR) Maintenance costs, respectively.

In order to achieve the budget reduction target, the 2017 service changes for Toronto Building consists of base revenue increases of \$1.681 million and service efficiency savings of \$0.122 million net, as detailed below.

Table 3 Actions to Achieve Budget Reduction Target 2017 Preliminary Service Change Summary

		Service	Changes		Total S	Service Cha	anges	Incremental Change			
	Permis	Building Permission & Information		ding liance	\$ \$		#	2018 Plan		2019 F	Plan
Description (\$000s)	Gross	Net	Gross	Net	Gross	Net	Pos.	Net	Pos.	Net	Pos.
Base Changes:											
Base Revenue Changes											
Building Permit Fee Inflation Increase (2.24%)		(758.1)		(923.0)		(1,681.2)		(1,306.1)		(902.8)	
Base Revenue Change		(758.1)		(923.0)		(1,681.2)	•	(1,306.1)		(902.8)	
Sub-Total		(758.1)		(923.0)		(1,681.2)		(1,306.1)		(902.8)	
Service Efficiencies											
Operation Revew and Re-engineering	(172.6)	(21.6)	(224.5)	(100.4)	(397.0)	(122.0)					
Sub-Total	(172.6)	(21.6)	(224.5)	(100.4)	(397.0)	(122.0)	•			_	
Total Changes	(172.6)	(779.7)	(224.5)	(1,023.4)	(397.0)	(1,803.1)		(1,306.1)		(902.8)	

Base Revenue Changes (Revenue of \$1.681 million net)

Building Permit Fee Inflationary Increase (2.24%)

- The 2017 Preliminary Operating Budget includes increased revenues of \$1.681 million to be generated from building permit fee increases effective January 1, 2017. Rates will be increased by a 2.24% inflationary adjustment in keeping with the City's user fee policy to maintain full cost recovery for these provided services.
- In accordance with the City's User Fee Policy, inflationary increases automatically apply to most user fees. Please see Appendix 7 for a detailed listing of User Fee increases resulting from inflation.
- Additional inflationary increases to permit fees may be required in 2018 and 2019 to offset inflationary increases to service costs.

Service Efficiencies (Savings of \$0.397 million gross and \$0.122 million net)

Operational Review

- Toronto Building was able to achieve service efficiency savings of \$0.397 million gross and \$0.122 million net through a review and realignment of program resource requirements. Adjustments have been made to reserve contributions based on a review of future year requirements and obligations, reduced requirements for computer hardware and software and reduced fleet vehicle acquisitions.
- In accordance with the Building Code Act (BCA), ensuring the Program maintains (and does not exceed) full cost recovery, the service efficiency savings allowed the Program to adjust the initially planned 2.68% inflationary increase to permit fees downwards to 2.24%.

Table 4 2017 Preliminary New & Enhanced Service Priorities

		New/En	hanced			Total		Incremental Change			
		Permission & Building Information Compliance		\$	\$	Position	2018	8 Plan 2019		Plan	
Description (\$000s)	Gross	Net	Gross	Net	Gross	Net	#	Net	Pos.	Net	Pos.
New Service Priorities											
Development Application Review - Service Enhancement	1,167.5	538.5	17.1	(538.5)	1,184.6		12.0				
Sub-Total	1,167.5	538.5	17.1	(538.5)	1,184.6		12.0				
Total	1,167.5	538.5	17.1	(538.5)	1,184.6		12.0				

Enhanced Service Priorities (\$1.185 million gross & \$0 net)

Development Application Review Service Enhancements

 The Toronto Building 2017 Preliminary Operating Budget includes \$1.185 million in additional gross expenditures to fund 12.0 new permanent positions to support improved service levels for Committee of Adjustment Application intake and development application zoning reviews.

Committee of Adjustment Application Intake

- Through the addition of 4 Application Examiner positions within Toronto Building, the Committee of Adjustment (C of A) application intake process will now be harmonized across all four districts in the City.
- Currently, C of A applications are submitted at the Toronto Building customer service counters in the Scarborough and North York districts and at City Planning customer service counters in Toronto and East York and Etobicoke York districts.
- As of January 1, 2017, Toronto Building will assume full responsibility for the intake of all C of A applications across the four districts which will provide a "one-window, any-counter" solution for clients, as well as introducing email submission for Committee of Adjustment applications, eliminating the need to travel across the City to submit district specific applications.
- This change will have the added benefit of allowing City Planning to utilize 4 positions previously responsible for C of A intake in Toronto and East York and Etobicoke York districts to address other C of A requirements.

Toronto Building Zoning Reviews

- There are currently 40 zoning staff within Toronto Building conducting multiple zoning reviews as part of the development application review process. Since 2010 there has been a 40% increase in zoning review workload, without any corresponding increase in staffing.
- As a result of this increased workload, the service level targets for this unit are only being achieved approximately 50% of the time.
- > The addition of 8 Zoning Examiner positions to effectively manage the increased zoning review activity will result in improved service levels for zoning reviews across the City.
- These 12 additional positions will be fully funded by increased Development Application fees following completion of the Development Application Fee Review.
- The full cost recovery increase in Development Application fees will be considered by Council at its meeting of December 13 and 14, 2016.

Approval of the 2017 Preliminary Operating Budget for Toronto Building will result in gross expenditures increases of \$1.306 million in 2018 and \$0.903 million in 2019 that are fully offset in both years through inflationary increases to building permit fees, as discussed in the following section.

Table 5
2018 and 2019 Plan by Program

		2018 - Inci	remental In	crease		2019 - Incremental Increase						
	Gross		Net	%		Gross		Net	%			
Description (\$000s)	Expense	Revenue	Expense	Change	Position	Expense	Revenue	Expense	Change	Position		
Known Impacts:												
Salaries and Benefits												
PEP Projections	941.2		941.2			908.3		908.3				
Gapping	(32.3)		(32.3)			(34.7)		(34.7)				
Other Base Changes												
Inter-Divisional Charges	397.3		397.3			29.3		29.3				
Revenue												
Building Permit Fee Inflation Increase		1,306.1	(1,306.1)				902.8	(902.8)				
Sub-Total	1,306.1	1,306.1	0.0			902.8	902.8	(0.0)				

Future year incremental costs are primarily attributable to the following:

Known Impacts:

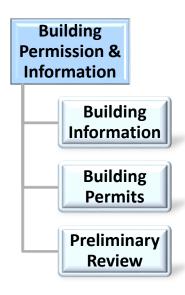
- COLA, progression pay, step and other salary adjustments are anticipated to result in increases of \$0.941 million in 2018 and \$0.908 million in 2019.
- Inter-Divisional Charges will increase due to higher information and technology licensing fees mainly due to sustainment cost relating to the Electronic Service Delivery initiative, resulting in incremental pressures of \$0.397 million in 2018 and 0.029 million in 2019.
- These future year pressures will be fully offset through inflationary increases to building permit fees in 2018 and 2019 of \$1.306 million and \$0.902 million respectively.



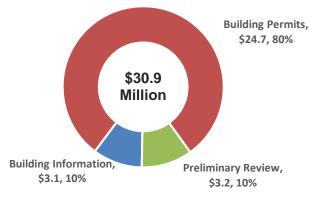
Part 2:

2017 Preliminary Operating Budget by Service

Building Permission & Information



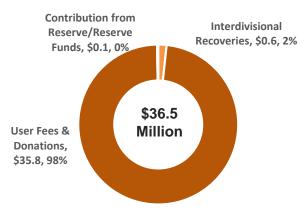
2017 Service Budget by Activity (\$Ms)



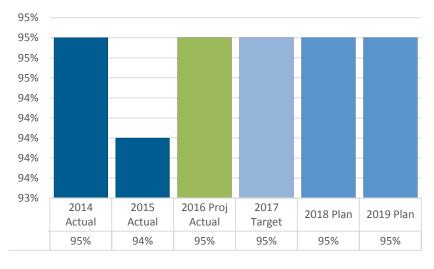
What We Do

- Review building permits and other applications including Sign By-law variances and amendments.
- Guide and support permit applicants in obtaining permits for demolition, construction and renovation of buildings, and installation of signs to ensure they are safe, healthy, structurally sufficient, accessible and environmentally sustainable.
- Manage the administration of the application process to guide and support applicants in obtaining building and sign permits as well as providing information and property records in accordance with the Freedom of Information policies and procedures.
- Provide preliminary project reviews to identify areas of non-compliance with applicable laws or requirement for approvals related to other applicable laws.

Service by Funding Source (\$Ms)



% of Building Permit (complete) applications reviewed within the legislated time frames



- This measure indicates the percentage of complete building permit applications, for all types of buildings, which are reviewed for compliance with the building code and all applicable law within legislated time frames.
- It is anticipated that the time frame to review complete applications for all types of buildings will be achieved 95% of the time in 2016 as a result of reduced vacancies and the Program's eService initiatives.
- This action will allow the target to be sustained through 2019.

2017 Service Levels

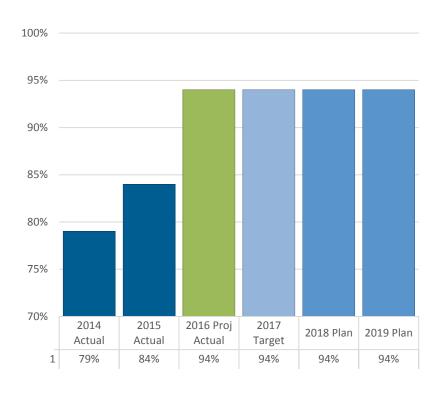
Building Permission & Information

Activity Type					iission (Service Levels							
Preliminary Review	Activity Type	Туре	Sub-Type	Standard	Status	2013	2014	2015	2016	2017			
Preliminary Review Complex Building 15 Days 1ypes 1			House	10 Days		N/A	60%	65%	65%	65%			
Preliminary Review Complex Building 30 Days Viyes 20 Days Complex Building 15 Days Small Building 15 Days Approved Complex Building 15 Days Approved Complex Building 30 Days Viyes Days Complex Building 30 Days Viyes Days Complex Building Comple			Small Building	15 Days		.,,.							
Review Complex Building 10 Days Types	D It t		Large Building	20 Days		47%	57%	57%	60%				
Review Small Building 15 Days Large Building 20 Days Complex Building 20 Days Complex Building 20 Days Complex Building Complex Building 20 Days Complex Building Complex Building 20 Days Complex Building Complex Building 20 Days Complex Building Complex Approved Complex Building Complex Approved Complex Building Complex Approved Complex App			Complex Building	30 Days									
Small Building		_	House	10 Days		N/A	55%	55%	55%	58%			
Complex Building 30 Days		Keview	Small Building	15 Days		14/1	3370	3370	3370	3676			
Construction Permit Review (Includes demolitorin) Complete Applications Complete Building 15 Days Complete Building 20 Days Complete Building			Large Building	20 Days		Under	F20/	F 40/	FF0/				
Review (Includes demolition) Complete			Complex Building	30 Days		Development	53%	54%	55%				
Complete Applications			House	10 Days		85%	82%	95%	95%	95%			
Applications		'	Small Building	15 Days		0370	0270	3370	3370	3370			
Complex Building Approved A			Large Building	20 Days		900/	0.59/	0.49/	059/				
Review (Includes demolition) Small Building 15 Days Small Building 15 Days Small Building 15 Days Small Building 15 Days Small Building 20 Days Actual Alphications Alphications Small Building 20 Days Actual Alphications Small Building Small Puilding Small Building Small Puilding Small Pui			Complex Building	30 Days		89%	95%	94%	95%				
Development			House	10 Days									
Applications		demolition)	Small Building	15 Days		N/A	65%	75%	75%	75%			
Sign Permit Review Sign Permit Review Sign Permit Review Sign Permit Review Sign Variances & By- Iaw Amendments - drafting reports for approval/refusal of sign variances and By-law amendments TBD Under Development Under Development Under Development Developmen			Large Building	20 Days		59%	75%	71%	75%				
Sign Permit Review 10 Days Actual 82% 79% 84% 94% 94% 10 Days 10 D			Complex Building	30 Days	types)								
Sign Variances & By- Iaw Amendments Iaw		Sign Permit Review	Sign Permit Review	10 Days						94%			
Permits	Building			TBD	Under				Under	Under Developmen			
Building Permit Review - FASTRACK Program Complete Application S days Approved Approved N/A S S	Permits		drafting reports for approval/refusal of sign variances and	TBD	Actual	Un	der Developn	nent					
By-law BD Actual Under Development				TBD		Un	der Developm	nent		Under Developmen			
Review - FASTRACK Program Incomplete Application S days Actual 94% 99% 98% 95% 9				TBD	Actual	Un	der Developm	nent					
Program			Complete Application	5 days						95%			
Application S days Actual 89% 94% 92% 95%			Incomplete							95%			
Zoning Review 20 Days Approved N/A 85%		_		5 days		-							
Actual N/A 93% 91% 94%				20 Dave	Approved	N/A	85%	85%	85%	95%			
Suance Stays Approved 98%				20 Days	Actual	N/A	93%	91%	94%				
Building Freedom of Information Request Routine Disclosure 30 Days Approved 99% 99% 90%				5 days	Approved	98%	98%	98%	98%	98%			
Building Information Information Request Routine Disclosure 30 Days Approved 99% 90% 90% 90% 90% 90% 90% 90				5 2475	Actual	99%	99%	98%	98%				
Actual 93% 100% 90% 90% Review Liquor License Application 10 Days	_		Routine Disclosure	30 Davs	Approved	99%	90%	90%	90%	90%			
License Application 10 Days Approved 100% 95% 95% 95%	Information				Actual	93%	100%	90%	90%				
Actual 89% 88% 87% 95%		· ·	ense Application Approv	Approved	100%	95%	95%	95%	95%				
				10 Bays		89%	88%	87%	95%				

Overall, the 2017 Service Levels will be consistent with the approved 2016 Service Levels.

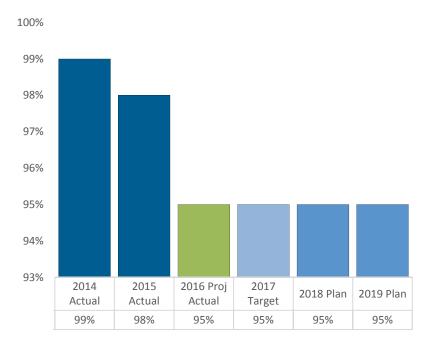
Service Performance Measures

% of Sign Permit Applications Reviewed within Legislated Time Frames



- This measure indicates the percentage of Sign Permit Applications reviewed within legislated time frames.
- Sign permit applications fluctuate with market demands. Toronto Building anticipates improving this service by maintaining the target of 94% in 2017 and future years.

% of Residential Fast Track (complete) Applications Reviewed within Service Standards



- This measure indicates the percentage of complete Residential FASTRACK applications reviewed within the service standard of 5 business days.
- Residential FASTRACK is an enhanced Building Permit service for certain types of projects in existing houses containing one or two dwelling units.
- It is anticipated that the Program will continue to review applications within 5 business days, 95% of the time in 2017 and future years

Table 6
2017 Preliminary Service Budget by Activity

	2016			2017 Prelim	inary Operatin	g Budget					Inc	crement	al Chang	je
	Budget	Base Budget	Service Changes	Preliminary Base	Prelim. Base Budget vs. 2016 Budget		New/ Enhanced	Prelim. Budget	2017 Prelir vs. 2016	Budget	20° Pla	ın		119 an
(\$000s)	\$	\$	\$	\$	\$	%	\$	\$	\$	%	\$	%	\$	%
GROSS EXP.														
Building Information	2,613.4	2,999.7	(34.3)	2,965.3	352.0	13.5%	118.5	3,083.8	470.4	18.0%	58.2	1.9%	17.4	0.6%
Building Permits	21,507.6	23,882.2	(111.7)	23,770.5	2,262.9	10.5%	922.2	24,692.7	3,185.1	14.8%	628.6	2.5%	482.2	1.9%
Preliminary Review	4,676.5	3,057.6	(26.5)	3,031.0	(1,645.5)	(35.2%)	126.8	3,157.8	(1,518.7)	(32.5%)	63.3	2.0%	31.4	1.0%
Total Gross Exp.	28,797.5	29,939.4	(172.6)	29,766.9	969.4	3.4%	1,167.5	30,934.4	2,136.9	7.4%	750.1	2.4%	531.0	1.6%
REVENUE														
Building Information	7,039.5	7,179.7	(30.0)	7,149.6	110.2	1.6%	90.0	7,239.7	200.2	2.8%	200.2	2.8%	98.6	1.3%
Building Permits	22,903.0	23,366.6	(97.8)	23,268.8	365.8	1.6%	466.7	23,735.5	832.5	3.6%	832.5	3.5%	320.9	1.3%
Preliminary Review	5,439.5	5,547.9	(23.2)	5,524.7	85.2	1.6%	72.3	5,597.0	157.5	2.9%	157.5	2.8%	76.2	
Total Revenues	35,382.0	36,094.2	(151.0)	35,943.1	561.2	1.6%	629.0	36,572.2	1,190.2	3.4%	1,190.2		495.6	1.3%
NET EXP.														
Building Information	(4,426.1)	(4,180.0)	(4.3)	(4,184.3)	241.8	(5.5%)	28.4	(4,155.9)	270.3	(6.1%)	(142.0)	3.4%	(81.2)	1.9%
Building Permits	(1,395.4)	515.6	(14.0)	501.7	1,897.1	(136.0%)	455.5	957.2	2,352.6	(168.6%)	(203.9)	-21.3%	161.3	21.4%
Preliminary Review	(762.9)	(2,490.4)	(3.3)	(2,493.7)	(1,730.7)	226.9%	54.5	(2,439.1)	(1,676.2)	219.7%	(94.2)	3.9%	(44.7)	1.8%
Total Net Exp.	(6,584.5)	(6,154.7)	(21.6)	(6,176.3)	408.2	(6.2%)	538.5	(5,637.8)	946.7	(14.4°6)	(440.1)	7.8%	35.4	(0.6%)
Approved Positions	234.6	248.0		248.0	13.4	5.7%	12.0	260.0	25.4	10.8%		0.0%		

The **Building Permission and Information Service** reviews building permits and applications, guides and supports permit applicants in obtaining building related permits, manages the administration of the application process, provides information and property records in accordance with Freedom of Information policies and procedures, and provides preliminary reviews of project documents to identify areas of non-compliance with applicable laws or requirements for approvals.

The Building Permission and Information service's 2017 Preliminary Operating Budget of \$30.934 million gross and \$5.638 million in net revenue is \$0.947 million or 14.4% above the 2016 Net Budget.

• In addition to salary and benefit base budget pressures common to all services, this service is experiencing an increase of 25.4 positions, 13.4 existing positions resulting from a service realignment, and 12 new positions related to the development application review service enhancements related to both Committee of Adjustment intake functions and zoning reviews.

The base budget and enhanced service pressures were partially offset by:

- Increased development application fee recoveries of \$0.629 million arising from the results of the Development Application Fee Review;
- Additional revenue generated from inflationary increases to Building Permit fees (\$0.758 million); and
- Efficiency savings achieved through the Toronto Building operational review (\$0.022 million).

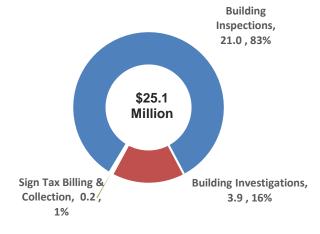
Building Compliance



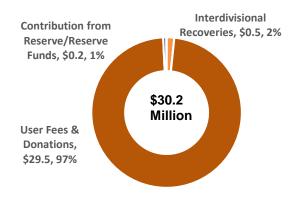
What We Do

- Conduct mandatory inspections for building construction and demolition of buildings to ensure that the buildings and signs are safe, healthy, structurally sufficient, accessible and environmentally sustainable.
- Investigate building and sign related complaints, resolve issues or take appropriate enforcement action.
- Administer, bill, and collect the Third Party Sign Tax levied on all third-party signs in the City of Toronto.

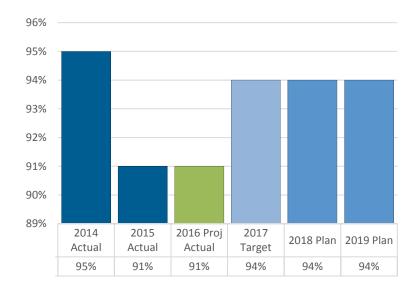
2017 Service Budget by Activity (\$Ms)



Service by Funding Source (\$Ms)



% of Mandatory Building Inspections Conducted Within Legislated Time Frames



- This measure indicates the percentage of requested mandatory inspections that are completed within 2 business days of receiving requests for inspections.
- It is a requirement of the Ontario Building Code that an inspection be conducted within the prescribed time frames.
- The actual performance in 2016 increased slightly to meet target. It is anticipated that the target of 94% will be achieved in 2017 and onwards.

2017 Service Levels Building Compliance

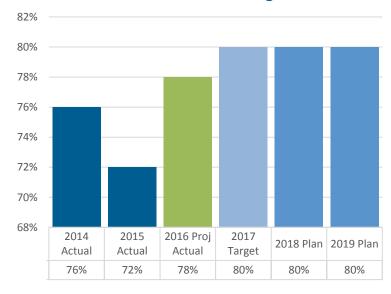
					Service Levels							
Activity Type	Туре	Sub-Type	Standard	Status	2013	2014	2015	2016	2017			
Sign Tax Billing	Billing, Collection and Administration of the Third Party		TBD	Approved	Invoiced	and Payable	Annually	Under Development	Under Development			
& Collection	Sign Tax (TPST)		TBD	Actual	Und	der Developm	ent					
	Construction (Mandatory			Approved	95%	94%	94%	94%	94%			
Building	inspections for building permits, includes demolition)		48 Hours	Actual	92%	95%	91%	91%				
Inspections	Sign (mandatory			Approved	95%	95%	95%	95%	95%			
	inspections for Sign Permits)		48 Hours	Actual	95%	95%	98%	95%				
	Sign Investigation		2.0.	Approved	N/A	95%	95%	95%	95%			
	Request		2 Days	Actual	91%	95%	98%	95%				
	Emergency/ Unsafe		1 Day	Approved	95%	95%	95%	95%	95%			
				Actual	94%	96%	76%	95%				
Building	Response to Construction without	Non-Emergency	2 Days	Approved	Under _ Development	80%	80%	80%	80%			
Investigations	a Permit	Non Emergency	2 Days	Actual	75%	76%	72%	78%				
	Response to Building			Approved	N/A	85%	90%	90%	90%			
	Permit Related Service Request (Complaint)		5 Days	Actual	86%	86%	80%	85%				

^{*}Actuals based on 2016 Year End Projections

Overall, the 2017 Service Levels are consistent with the approved 2016 Service Levels.

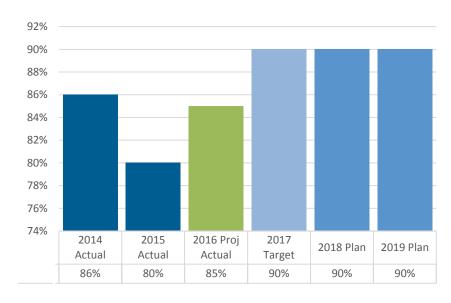
Service Performance Measures

% of Reports of Construction Without Permit (non emergency) Responded to within Legislated Time Frames



- This measure indicates the percentage of reports of construction without a permit (non-emergency) responded to within 2 business days of receiving the request for inspection.
- Under the Building Code Act, no person is permitted to construct, demolish or alter a building without first obtaining a building permit.
 Where reports of construction or demolition have been received by the building division, an inspector will attend the construction site to determine if a permit is required.
- Based on the expected volume of service requests to investigate construction without a permit, it is projected that the Program will achieve a service level of 80% in 2017 and onwards.

% of Building Permit Related Complaints Responded to within Service Standard



- This measure indicates the percentage of building related service requests (complaints) responded to within 5 business days of receiving the request.
- The volumes of service requests remained fairly consistent in 2015 and 2016.
- It is expected that the service target of 90% will be achieved in 2017 and onwards.

Table 6
2017 Preliminary Service Budget by Activity

	2016			2017 Prelim	inary Operatin	g Budget					In	crement	al Chang	je
(\$000s)	Budget	Base Budget	Service Changes	Preliminary Base	Prelim. Base Budget vs. 2016 Budget	% Change	New/ Enhanced	Prelim. Budget	2017 Prelir vs. 2016		20 ⁻ Pla		20 Pla	
GROSS EXP.	*	¥	Ť	Ť	.	,,,	*	•	•	,0	•	,,,	Ţ	,,,
Building Inspections	20,810.0	21,182.8	(198.9)	20,983.9	173.9	0.8%	10.2	20,994.2	184.1	0.9%	465.3	2.2%	309.8	1.4%
Building Investigations	3,870.7	3,948.5	(23.1)	3,925.4	54.7	1.4%	5.8	3,931.2	60.5	1.6%	87.2	2.2%	60.4	1.5%
Sign Tax Billing & Collection	347.2	178.5	(2.5)	176.0	(171.2)	(49.3%)	1.1	177.1	(170.1)	(49.0%)	3.6	2.0%	1.5	0.8%
Total Gross Exp.	25,027.9	25,309.8	(224.5)	25,085.3	57.5	0.2%	17.1	25,102.4	74.6	0.3%	556.1	2.2%	371.7	1.4%
REVENUE														
Building Inspections	23,956.9	24,435.5	(101.7)	24,333.9	377.0	1.6%	331.7	24,665.6	708.7	3.0%	482.7	2.0%	333.6	1.3%
Building Investigations	4,730.3	4,830.0	(20.2)	4,809.8	79.5	1.7%	188.4	4,998.1	267.8	5.7%	96.0	1.9%	66.3	1.3%
Sign Tax Billing & Collection	510.7	522.2	(2.2)	520.0	9.2	1.8%	35.5	555.5	44.8	8.8%	10.4	1.9%	7.2	
Total Revenues	29,197.9	29,787.6	(124.0)	29,663.6	465.7	1.6%	555.6	30,219.2	1,021.2	3.5%	589.0		407.1	1.3%
NET EXP.														
Building Inspections	(3,146.9)	(3,252.7)	(97.2)	(3,349.9)	(203.1)	6.5%	(321.5)	(3,671.4)	(524.5)	16.7%	(17.4)	0.5%	(23.8)	0.6%
Building Investigations	(859.6)	(881.5)	(2.9)	(884.3)	(24.7)	2.9%	(182.6)	(1,066.9)	(207.3)	24.1%	(8.7)	0.8%	(5.9)	0.6%
Sign Tax Billing & Collection	(163.6)	(343.7)	(0.3)	(344.0)	(180.4)	110.3%	(34.4)	(378.4)	(214.9)	131.4%	(6.8)	1.8%	(5.7)	1.5%
Total Net Exp.	(4,170.1)	(4,477.8)	(100.4)	(4,578.2)	(408.2)	9.8%	(538.5)	(5,116.7)	(946.7)	22.7%	(33.0)	0.6%	(35.4)	0.7%
Approved Positions	221.4	208.0		208.0	(13.4)	(6.0%)		208.0	(13.4)	(6.0%)		0.0%		

The *Building Compliance Service* conducts mandatory building inspections, investigates building related complaints, resolves issues and takes appropriate enforcement action, as well as administers, bills, and collects the Third Party Sign Tax levied on all third-party signs in the City of Toronto.

The 2017 Operating Budget for Building Compliance of \$25.102 million gross and \$5.117 million in net revenue is (\$0.947) million or 22.7% under than the 2016 Approved Net Budget.

The base budget pressures within this service were more than offset by:

- The transfer of 13.4 existing positions and associated salary and benefits costs from Building Compliance to Building Permission and Information following a service realignment;
- Increased development application fee recoveries of \$0.556 million arising from the results of the Development Application Fee Review;
- Additional revenue generated from inflationary increases to Building Permit fees (\$0.923 million); and
- Efficiency savings achieved through the Toronto Building operation review (\$0.100 million).



Part 3:

Issues for Discussion

Issues Impacting the 2017 Budget

Budget Reduction Target

- At its meeting on July 12, 2016, the "2017 Budget Process: Budget Directions and Schedule" staff report (EX16.37) was submitted for consideration and adopted by City Council regarding the establishment of the 2017 Budget Process and the scheduling of the review and approval of the Tax and Rate Supported 2017 Operating Budget and 2017-2026 Capital Budget and Plan for the City of Toronto. (http://www.toronto.ca/legdocs/mmis/2016/ex/bgrd/backgroundfile-94519.pdf)
- City Council adopted an across the board budget reduction target of -2.6% net below the 2016 Approved Net
 Operating Budgets for all City Programs and Agencies utilizing strategies including but not limited to
 controlling expenditures through cost saving measures, and exploring all services for efficiency savings
 including opportunities from business process reengineering, streamlining, transformation and innovation to
 service delivery.
- Toronto Building was able to achieve the -2.6% reduction target or \$0.280 million based on the 2016 (\$10.754) million net budget along with identifying efficiencies to absorb prior year impacts and inflationary expenditure increases. This was achieved by conducting a detailed review of their operating budget to assess future year requirements and obligations.
- As a result, \$0.397 million in efficiency savings were identified. The savings are partially offset by a revenue reduction of \$0.275 million to maintain the overall full cost recovery in accordance with the Building Code Act (BCA). The impact of the savings measures taken led to the initial 2.68% inflationary increase to permit fees being adjusted downwards to 2.24%.



Appendices

2016 Service Performance

Key Service Accomplishments

In 2016, Toronto Building accomplished the following:

- ✓ Processed and managed a high volume of permit application intake and permit issuance
- ✓ Reduced the inventory of dormant permits through completion of first phase of the Division's Open Permit Pilot Project
- ✓ Strategy to minimize negative impacts of residential infill construction adopted by City Council
- ✓ Advanced further modernization of service delivery through the Division's Electronic Customer Service Initiative
- ✓ Developed and implemented a Divisional Succession Planning Program
- ✓ Participated in the development of legislative and Building Code changes related to the regulation of existing signs, fire safety for mid-rise wood construction and climate change resiliency and energy efficiency
- ✓ Supported transit expansion through facilitation of permit review and issuance process.

2017 Preliminary Operating Budget by Expenditure Category

Program Summary by Expenditure Category

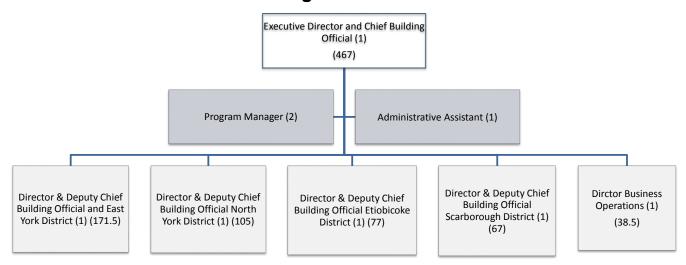
	2014	2015	2016	2016 Projected	2017 Preliminary	2017 Change from 2016		Pla	ın
Category of Expense	Actual	Actual	Budget	Actual *	Budget	Budg	jet	2018	2019
(\$000's)	\$	\$	\$	\$	\$	\$	%	\$	\$
Salaries and Benefits	42,352.4	43,442.3	46,535.2	44,693.2	48,708.0	2,172.7	4.7%	49,616.9	50,490.4
Materials and Supplies	131.3	110.6	152.9	152.9	134.2	(18.7)	(12.2%)	134.2	134.2
Equipment	232.9	236.6	563.5	563.5	396.5	(167.0)	(29.6%)	396.5	396.5
Services & Rents	912.7	1,086.6	1,177.9	1,177.9	1,282.0	104.1	8.8%	1,282.0	1,282.0
Contributions to Capital							-		
Contributions to Reserve/Res Funds	3,170.6	3,303.6	4,076.0	4,076.0	3,908.0	(168.0)	(4.1%)	3,908.0	3,908.0
Other Expenditures	385.8	585.5	398.5	398.5	398.5			398.5	398.5
Interdivisional Charges	553.1	729.7	921.4	921.4	1,209.7	288.3	31.3%	1,606.9	1,636.2
Total Gross Expenditures	47,738.7	49,495.0	53,825.4	51,983.4	56,036.8	2,211.5	4.1%	57,342.9	58,245.7
Interdivisional Recoveries	920.1	740.3	1,116.1	1,116.1	1,116.1			1,116.1	1,116.1
Provincial Subsidies							-		
Federal Subsidies							-		
Other Subsidies							-		
User Fees & Donations	65,807.9	70,758.9	62,730.0	67,730.0	65,320.7	2,590.7	4.1%	66,626.9	67,529.6
Transfers from Capital Fund	215.3	434.5	434.3	434.3	55.0	(379.3)	(87.3%)	55.0	55.0
Contribution from Reserve/Reserve Funds	140.9		259.6	259.6	259.6			259.6	259.6
Sundry Revenues	2.3	16.3	40.0	40.0	40.0			40.0	40.0
Total Revenues	67,086.5	71,950.0	64,579.9	69,579.9	66,791.4	2,211.5	3.4%	68,097.5	69,000.2
Total Net Expenditures	(19,347.8)	(22,455.0)	(10,754.5)	(17,596.5)	(10,754.5)	(0.0)	0.0%	(10,754.5)	(10,754.5)
Approved Positions			456.0	427.0	468.0	12.0	2.6%	468.0	468.0

The year-end projected favourable net variance of \$6.842 million due to underspending related to vacant positions and permit revenue will be contributed to Building Code Act Service Improvement Reserve Fund in accordance with the Building Code Act (BCA).

For additional information regarding the 2016 Q3 operating variances and year-end projections, please refer to the attached link for the report entitled "Operating Variance Report for the Nine-Month Period Ended September 30, 2016" considered by City Council at its meeting on December 13, 2016.

http://app.toronto.ca/tmmis/viewAgendaltemHistory.do?item=2016.BU26.4

2017 Organization Chart



2017 Total Complement

Category	Senior Management	Management	Exempt Professional & Clerical	Union	Total
Permanent	1.0	38.0	40.0	382.0	461.0
Temporary			2.0	5.0	7.0
Total	1.0	38.0	42.0	387.0	468.0

Summary of 2017 Service Changes



2017 Operating Budget - Preliminary Service Changes Summary by Service (\$000's)

Form ID	Citizen Focused Services B		Adjustm				
Category Priority	Program - Toronto Building	Gross Expenditure	Revenue	Net	Approved Positions	2018 Plan Net Change	2019 Plan Net Change
2017 Preliminary Base Budget Before Service Changes:		55,249.2	65,881.8	(10,632.6)	456.00	0.0	(0.0)
10237	Re-engineering operation to reduce cost						
51 1	Description:						

The 2017 Operating Budget includes \$0.397 million in base expenditure savings from service efficiencies including; \$0.168 million from adjustments to reserve contributions based on a review of future year requirements and obligations, \$0.117 million from reduced requirements for computer hardware and software, \$0.050 million from reduced fleet vehicle acquisitions and \$0.062 million from a line by line review of discretionary expenditure costs. Due to the full cost recovery model stipulated in the Building Code Act (BCA), \$275.1K revenue reduction is proposed to balance the overall 2017 budget.

Service Level Impact:

	/ A
N	/Δ

Total Preliminary Base Budget:	54,852.2	65,606.7	(10,754.5)	456.00	0.0	(0.0)
Summary: Total Preliminary Service Changes	(397.0)	(275.1)	(122.0)	0.00	0.0	0.0
Total Preliminary Service Changes:	(397.0)	(275.1)	(122.0)	0.00	0.0	0.0
Service: BL-Building Permission & Information Preliminary Service Changes	(172.6)	(151.0)	(21.6)	0.00	0.0	0.0
Service: BL-Building Compliance Preliminary Service Changes	(224.5)	(124.0)	(100.4)	0.00	0.0	0.0
N/A						

Summary of 2017 New / Enhanced Service Priorities



2017 Operating Budget - Preliminary New and Enhanced Services Summary by Activity (\$000's)

Form ID	Citizen Focused Services B		Adjustr							
Category	Priority	Program - Toronto Building	Gross Expenditure	Revenue	Net	Approved Positions	2018 Plan Net Change	2019 Plan Net Change		
11	649	Support new CA requirement - Support zoning incr. volumes								

4 1 Description:

Addition of four (4)Application Examiners for expansion Committee of Adjustment application intake in Toronto and East York and Etobicoke districts and eight (8) Zoning Examiners to address sustained high volumes of zoning review activity across the City. The proposed changes will be fully funded by a \$1.18 million allocation of Development Application fees to Toronto Building, as outlined in the City Planning staff report to the October 26, 2016 meeting of the Executive Committee "Development Application Review Fee Update" to recover the costs of service levels associated with the intake and review of development applications.

Service Level Impact:

1. Currently, Committee of Adjustment applications are submitted at the Toronto Building customer service counter in the Scarborough and North York districts only. A client who is required to submit multiple applications would need to travel and attend each district depending on the location of the subject lands. The addition of 4 Application Examiners for the harmonization of service delivery in all district customer service counters will allow for the implementation of an email submission channel for Committee of Adjustment applications. Clients can submit applications via email or attend any customer service counter regardless of the location of the subject lands. 2. Currently there are 40 zoning staff conducting multiple zoning reviews on a 40% higher workload compared to 2010 with the same level of staffing. As a result, service level targets are only being achieved approximately 50% of the time. The addition of 8 Zoning Examiners to effectively manage the increased zoning review activity will result in improved service levels for zoning reviews across the City.

Service/Activity: BL-Building Compliance / Building	Inspections					
Preliminary New / Enhanced Services:	10.2	331.7	(321.5)	0.00	0.0	0.0
Service/Activity: BL-Building Compliance / Building	Investigations					
Preliminary New / Enhanced Services:	5.8	188.4	(182.6)	0.00	0.0	0.0
Service/Activity: BL-Building Compliance / Sign Tax	Billing & Collection					
Preliminary New / Enhanced Services:	1.1	35.5	(34.4)	0.00	0.0	0.0
Service/Activity: BL-Building Permission & Informat	ion / Building Informa	ation				
Preliminary New / Enhanced Services:	118.5	90.0	28.4	1.30	(0.3)	(0.4)
Service/Activity: BL-Building Permission & Informat	ion / Building Permits	S				

Category:

71 - Operating Impact of New Capital Projects72 - Enhanced Services-Service Expansion

74 - New Services

Page 1 of 2

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2017 Operating Budget - Preliminary New and Enhanced Services **Summary by Activity (\$000's)**

Form	Citizen Focused Services B		Adjustm	nents			2019 Plan Net Change					
Category	Program - Toronto Building	Gross Expenditure	Revenue	Net	Approved Positions	2018 Plan Net Change						
O i	Preliminary New / Enhanced Services:	922.2	466.7	455.5	9.30	0.6						
	Service/Activity: BL-Building Permission & Information / Preliminary Review											
	Preliminary New / Enhanced Services:	126.8	72.3	54.5	1.40	(0.3)	(0.5)					
	Total Preliminary New / Enhanced Services:	1,184.6	1,184.6	0.0	12.00	0.0	(0.0)					
Summ	nary:											
Total	Preliminary New / Enhanced Services	1,184.6	1,184.6	0.0	12.00	0.0	(0.0)					

72 - Enhanced Services-Service Expansion

75 - New Revenues

Inflows/Outflows to/from Reserves & Reserve Funds

Program Specific Reserve / Reserve Funds

	Reserve /	Projected	Withdrawa	ls (-) / Contribu	tions (+)
	Reserve	Balance as of			
Reserve / Reserve Fund Name	Fund	Dec. 31, 2016 *	2017	2018	2019
(In \$000s)	Number	\$	\$	\$	\$
Projected Beginning Balance		52,432.8	65,701.9	67,060.4	66,360.4
Building Code Act Serv Improvement RF	XR1305				
Proposed Withdrawls (-)		(850.0)	(700.0)	(700.0)	-
Contributions (+)		14,119.1	2,058.5	-	-
Total Reserve / Reserve Fund Draws / Contrib	outions	65,701.9	67,060.4	66,360.4	66,360.4
Other Program / Agency Net Withdrawals & C					
Balance at Year-End	65,701.9	67,060.4	66,360.4	66,360.4	

^{*} Based on 9-month 2016 Reserve Fund Variance Report

Corporate Reserve / Reserve Funds

		Projected	Withdrawa	ls (-) / Contribu	tions (+)
	Reserve /	Balance as of			
Reserve / Reserve Fund Name	Reserve	Dec. 31, 2016	2017	2018	2019
(In \$000s)	Fund Number	\$	\$	\$	\$
Projected Beginning Balance		553.5	673.5	573.5	498.5
Vehicle Reserve- Toronto Building	XQ1301				
Proposed Withdrawls (-)			(150.0)	(125.0)	(175.0)
Contributions (+)		120.0	50.0	50.0	50.0
Total Reserve / Reserve Fund Draws / 0	Contributions	673.5	573.5	498.5	373.5
Other Program / Agency Net Withdraw	ions				
Balance at Year-End	673.5	573.5	498.5	373.5	

^{*} Based on 9-month 2016 Reserve Fund Variance Report

	Reserve /	Projected	Withdrawa	tions (+)	
Reserve / Reserve Fund Name	Reserve	Balance as of	2017	2018	2019
(In \$000s)	Fund Number	\$	\$	\$	\$
Projected Beginning Balance		25,335.2	26,734.7	28,134.2	29,533.7
Insurance Reserve Fund	XR1010				
Proposed Withdrawls (-)					
Contributions (+)		1,399.5	1,399.5	1,399.5	1,399.5
Total Reserve / Reserve Fund Draws /	Contributions	26,734.7	28,134.2	29,533.7	30,933.2
Other Program / Agency Net Withdraw	ions				
Balance at Year-End		26,734.7	28,134.2	29,533.7	30,933.2

^{*} Based on 9-month 2016 Reserve Fund Variance Report

Appendix 7a

User Fees Adjusted for Inflation and Other

		_		2016		2017		2018	2019
				2010	Inflationary	2011		2010	2010
				Approved		Other	Budget	Plan	Plan
Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Adjustment	Rate	Rate	Rate
Minimum fee charged for all	Building Permission &	Full Cost	ree basis	Nate	Nate	Aujustinent	Nate	Nate	Nate
work unless specified.	Information	Recovery	Each	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
work drifted specified.	IIIIOIIIIatioii	recovery	1St 2 Signs	ψ134.24	ψ4.55	ψ0.00	ψ130.33	Ψ200.04	Ψ207.33
			\$75.00 Each,						
			\$25/Additiona						
Hourly rate for examination	Building Permission &	Full Cost	I, Maxi						
and inspection activities	Information	Recovery	\$150.00	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
Group A - Assembly			\$75 Each,						
occupancies - Application	Building Permission &	Full Cost	Maximum						
intake, plan re	Information	Recovery	\$225	\$27.98	\$0.63	\$0.00	\$28.61	\$29.25	\$29.91
Group A - Restaurants									
(shell) - Application intake,	Building Permission &	Full Cost							
plan rev	Information	Recovery	Sq M.	\$23.41	\$0.52	\$0.01	\$23.94	\$24.47	\$25.02
Group A - Open public		- " o .							
swimming pools -	Building Permission &	Full Cost	C = M	¢7.50	¢0.4₹	₽0.00	ф 7 со	67.00	CO 04
Application intake, p	Information	Recovery	Sq M.	\$7.52	\$0.17	\$0.00	\$7.69	\$7.86	\$8.04
Group A - Transit stations, subways, etcApplication	Building Permission &	Full Cost							
intak	Information	Recovery	Project	\$21.65	\$0.48	\$0.01	\$22.14	\$22.63	\$23.14
iiian	IIIIOIIIIatioii	Recovery	i ioject	Ψ21.03	ψ0.40	ψ0.01	ΨΖΖ.14	ΨΖΖ.03	Ψ23.14
Group A - All other buildings	Building Permission &	Full Cost							
Application intake, plan rev	Information	Recovery	Application	\$27.98	\$0.63	\$0.00	\$28.61	\$29.25	\$29.91
Group B - Institutional		ĺ							
occupancies - Application	Building Permission &	Full Cost							
intake, pl	Information	Recovery	Project	\$29.77	\$0.67	\$0.00	\$30.44	\$31.12	\$31.82
Group C - Residential unit	Building Permission &	Full Cost							
fee	Information	Recovery	Project	\$50.94	\$1.14	\$0.00	\$52.08	\$53.25	\$54.44
Group C - Residential									
occupancies - Application	Building Permission &	Full Cost							
intake, plan	Information	Recovery	Project	\$16.79	\$0.38	(\$0.01)	\$17.16	\$17.55	\$17.94
Group C, Multiple unit	Duilding Demoissing 9	Full Cook							
buildings - Application	Building Permission & Information	Full Cost	Application	\$26.57	\$0.60	(\$0.01)	\$27.16	\$27.78	\$28.40
intake, plan Group C - Certification of	Iniomation	Recovery	Application	\$20.57	\$0.60	(\$0.01)	\$27.10	\$21.10	\$20.40
plans - Application intake,	Building Permission &	Full Cost							
plan	Information	Recovery	Unit	\$8.40	\$0.19	\$0.00	\$8.59	\$8.78	\$8.98
Group C, Building permits	IIIIOIIIIatioii	recovery	Offic	ψ0.40	ψ0.13	ψ0.00	ψ0.00	ψ0.70	ψ0.50
certified plans - Application	Building Permission &	Full Cost							
inta	Information	Recovery	Sq M.	\$14.24	\$0.32	\$0.00	\$14.56	\$14.89	\$15.22
		,	·	<u> </u>					
Group C, All other residential	Building Permission &	Full Cost							
occupancies - Application int	Information	Recovery	Sq M.	\$16.79	\$0.38	(\$0.01)	\$17.16	\$17.55	\$17.94
Group D, Office Bldgs(shell) -	_	Full Cost							
Application intake, plan revie	Information	Recovery	Application	\$17.59	\$0.39	\$0.01	\$17.99	\$18.38	\$18.79

				2016		2017		2018	2019
				Approved	Inflationary Adjusted	Other	Budget	Plan	Plan
Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Adjustment	Rate	Rate	Rate
Group D, Finished Bldgs -									
Application intake, plan	Building Permission &	Full Cost							*
review, a	Information	Recovery	Sq M.	\$22.12	\$0.50	\$0.00	\$22.62	\$23.13	\$23.65
Group E, Mercantile occupancies etc (shell) -	Building Permission &	Full Cost							
Application in	Information	Recovery	Sq M.	\$14.25	\$0.32	\$0.00	\$14.57	\$14.90	\$15.23
Group E, Mercantile	Information	recovery	Oq IVI.	ψ11.20	ψ0.02	ψ0.00	Ψ1-1.07	ψ11.00	Ψ10.20
occupancies (finished) -	Building Permission &	Full Cost							
Application int	Information	Recovery	Month	\$18.78	\$0.42	\$0.00	\$19.20	\$19.63	\$20.07
Group F, industrial									
occupancies <7500 sq.m	Building Permission &	Full Cost	0	044.40	#0.0F	#0.00	044.40	044.00	044.05
Application in Group F, Industrial bldgs	Information	Recovery	Case Sq M	\$11.18	\$0.25	\$0.00	\$11.43	\$11.69	\$11.95
less than 7500 sq.m	Building Permission &	Full Cost	Finished						
Application	Information	Recovery	Bldgs	\$15.39	\$0.34	\$0.00	\$15.73	\$16.08	\$16.44
Group F, Industrial bldgs		,	3		,	, , ,	• • •		
shell >7500 sq.m	Building Permission &	Full Cost							
Application in	Information	Recovery	Sq M.	\$9.06	\$0.20	\$0.00	\$9.26	\$9.47	\$9.68
Group F, Finished industrial	Dellar Dellar	E-II O							
bldgs >7500 sq.m	Building Permission & Information	Full Cost	Lottor	Ø40.50	#0.00	#0.00	640.00	Ø4.4.00	644.50
Application Group F, Gas stations, car	miormation	Recovery	Letter	\$13.59	\$0.30	\$0.00	\$13.89	\$14.20	\$14.52
washes - Application intake,	Building Permission &	Full Cost							
plan	Information	Recovery	Application	\$13.99	\$0.31	\$0.00	\$14.30	\$14.62	\$14.95
Group F, Parking garages -									
Application intake, plan	Building Permission &	Full Cost							
review,	Information	Recovery	Hour	\$7.33	\$0.16	\$0.00	\$7.49	\$7.66	\$7.83
			\$1,000 of						
Group F, All other buildings -	Building Permission &	Full Cost	Prescribed Construction						
Application intake, plan revi	Information	Recovery	Value	\$15.39	\$0.34	\$0.00	\$15.73	\$16.08	\$16.44
Alterations/renovations,	a nomanon	riccoroly	raido	\$10.00	Ψοιστ	ψο.σσ	ψ.σσ	ψ.σ.σσ	Ψ.σ
Group A, B and D -	Building Permission &	Full Cost							
Application int	Information	Recovery	Permit	\$5.20	\$0.12	\$0.00	\$5.32	\$5.44	\$5.56
Alterations/renovations,									
Group C, E and F -	Building Permission & Information	Full Cost	Hour	\$4.83	¢0.44	(\$0.01)	\$4.93	\$5.05	\$5.16
Application intak Alterations/renovations,	Iniomation	Recovery	Hour	\$4.03	\$0.11	(\$0.01)	φ4.93	φ3.03	φο. 10
residential occupancies, floor	Building Permission &	Full Cost							
repl	Information	Recovery	Hour	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99
Demolition - The application	Building Permission &	Full Cost	Llaum	©0.45	#0.00	© 04	CO 4C	ФО 4 <i>Г</i>	CO 45
intake, and review activities f Demolition implosion -	Information	Recovery	Hour	\$0.15	\$0.00	\$0.01	\$0.16	\$0.15	\$0.15
Application intake, and	Building Permission &	Full Cost							
review activi	Information	Recovery	Hour	\$2,097.76	\$46.99	\$0.00	\$2,144.75	\$2,192.79	\$2,241.91
Environmental review -									
Application intake, and	Building Permission &	Full Cost							
review activi	Information	Recovery	Part permit Permit Plus	\$932.33	\$20.88	\$0.00	\$953.21	\$974.56	\$996.39
Communication towers - Fee			10% of the						
for application intake, plan	Building Permission &	Full Cost	Entire Project						
revi	Information	Recovery	Cost	\$384.60	\$8.62	(\$0.01)	\$393.21	\$402.03	\$411.04
			Permit Phase	-					
Constant Footon			50% of the						
Crane runway - Fee for application intake, plan	Building Permission &	Full Cost	Est. permit Fees for That						
review, and	Information	Recovery	Phase	\$384.60	\$8.62	(\$0.01)	\$393.21	\$402.03	\$411.04
Tollow, and	a nomanon	receivery	Project -50%	φοσσσ	ψο.ο_	(ψο.σ.)	φοσο.2.	\$ 102.00	Ψσ.
			of the						
Exterior tank & support - Fee	_	Full Cost	Estimated						
for application intake, plan r	Information	Recovery	permit Fees	\$384.60	\$8.62	(\$0.01)	\$393.21	\$402.03	\$411.04
Pedestrian bridge -	Dudlatina Description	Full Coat							
Application intake, plan	Building Permission &	Full Cost	Posicion Harra	\$204 CO	#0.60	(00.04)	¢202.04	¢402.02	¢/44 04
review, and ins Retaining wall -Application	Information	Recovery	Revision Hour	\$384.60	\$8.62	(\$0.01)	\$393.21	\$402.03	\$411.04
intake, plan review, and	Building Permission &	Full Cost							
inspect	Information	Recovery	Hour	\$11.18	\$0.25	\$0.00	\$11.43	\$11.69	\$11.95
Satellite dish, solar collector	_	Full Cost	D	000155	***	(40.00)	0000 5:	0.400.00	.
system greater than 5 sq. m.	iniormation	Recovery	Project	\$384.60	\$8.62	(\$0.01)	\$393.21	\$402.03	\$411.04

				2016		2017		2018	2019
					Inflationary				
B (B) ((- 0.		Approved	Adjusted	Other	Budget	Plan	Plan
Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Adjustment	Rate	Rate	Rate
Air supported structures - Application intake, plan	Building Permission &	Full Cost							
review,	Information	Recovery	Sq M.	\$7.99	\$0.18	\$0.00	\$8.17	\$8.35	\$8.54
Satellite dish, solar collector	Building Permission &	Full Cost			***		\$100.50		A007 F0
system on a small residentia Balcony guards/replacement	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
guards - Application intake,	Building Permission &	Full Cost							
plan	Information	Recovery	Sq M.	\$2.09	\$0.05	(\$0.01)	\$2.13	\$2.19	\$2.24
Balcony repairs -Application									
intake, plan review, and	Building Permission &	Full Cost	0 14	£40.50	#0.44	#0.00	#00.00	600.40	# 00.04
inspec Basement finishing	Information	Recovery	Sq M.	\$19.59	\$0.44	\$0.00	\$20.03	\$20.48	\$20.94
dwellings/houses -	Building Permission &	Full Cost							
Application intake, pl	Information	Recovery	Sq M.	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99
Basement unfinished, non-									
residential bldgs -Application	_	Full Cost		45.00			45.70	0= 00	A= 00
inta Canany (not analogad)	Information	Recovery	Sq M.	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99
Canopy (not enclosed) - Application intake, plan	Building Permission &	Full Cost							
review, and	Information	Recovery	Sq M.	\$6.00	\$0.13	\$0.01	\$6.14	\$6.27	\$6.41
Ceilings (added or									
replacement) -Application	Building Permission &	Full Cost						4.	
intake, plan r	Information	Recovery	Sq M.	\$0.55	\$0.01	\$0.00	\$0.56	\$0.57	\$0.58
Demising walls -Application intake, plan review, and	Building Permission &	Full Cost							
inspect	Information	Recovery	Sq M.	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99
Electromagnetic locks -									
Application intake, plan	Building Permission &	Full Cost							
review, and	Information	Recovery	Sq M.	\$41.96	\$0.94	\$0.00	\$42.90	\$43.86	\$44.84
Emergency lighting - Fee for application intake, plan	Building Permission &	Full Cost							
review	Information	Recovery	Sq M.	\$48.95	\$1.10	\$0.00	\$50.05	\$51.17	\$52.32
Farm buildings - To recover				, , , , ,		,		• -	, , , , ,
the costs for application	Building Permission &	Full Cost							
intake	Information	Recovery	Sq M.	\$9.77	\$0.22	\$0.00	\$9.99	\$10.21	\$10.44
Fire alarms - The costs for application intake, plan	Building Permission &	Full Cost							
review,	Information	Recovery	Sq M.	\$69.92	\$1.57	\$0.00	\$71.49	\$73.09	\$74.73
Fire doors retrofit - For								·	
application intake, plan	Building Permission &	Full Cost		1					
review, a	Information	Recovery	Sq M.	\$27.98	\$0.63	\$0.00	\$28.61	\$29.25	\$29.91
Fireplaces and/or woodstoves - Application	Building Permission &	Full Cost							
intake, plan revi	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Mechanical service									
spaces/penthouses -	Building Permission &	Full Cost	Sq M Bldg						
Application intake, pl	Information	Recovery	Shell	\$9.77	\$0.22	\$0.00	\$9.99	\$10.21	\$10.44
Parking garage repairs/slab reconstruct - Application	Building Permission &	Full Cost	Sq M Finished						
intake	Information	Recovery	Bldgs	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99
Parking Garage - all other									
construction - Application	Building Permission &	Full Cost							
intake Pool fence enclosures -	Information	Recovery	Sq M.	\$2.09	\$0.05	(\$0.01)	\$2.13	\$2.19	\$2.24
Application intake, plan	Building Permission &	Full Cost							
review, and	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Portable classrooms: non									
certified -Application intake,	Building Permission &	Full Cost	0-14		A	00.00	6400 = 0	# 000 01	# 00= =0
plan Portable classrooms:	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
certification - Application	Building Permission &	Full Cost							
intake, pla	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Certified portable classrooms	_	Full Cost	014	000.55	A. ==	(40.00)	A-1 1-	070.00	6-1-
- Application intake, plan rev	Intormation	Recovery	Sq M.	\$69.92	\$1.57	(\$0.01)	\$71.48	\$73.09	\$74.73
Repairs/recladding walls, re-	Building Permission &	Full Cost							
roofing - Application intake, p	_	Recovery	Sq M.	\$0.68	\$0.02	\$0.00	\$0.70	\$0.72	\$0.74
Re-roofing with structural									
work - Application intake,	Building Permission &	Full Cost	C ~ M	ØF 00	00.40	#0.00	фг э с	фг oo	#F 00
plan	Information	Recovery	Sq M.	\$5.60	\$0.13	\$0.00	\$5.73	\$5.86	\$5.99

				2016		2017		2018	2019
					Inflationary				
				Approved	Adjusted	Other	Budget	Plan	Plan
Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Adjustment	Rate	Rate	Rate
Residential deck, carport, porch -Application intake,	Building Permission &	Full Cost							
plan r	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Shoring - Application intake,	Illionnation	recovery	Oq IVII.	ψ101.21	ψ1.00	φο.σσ	Ψ100.00	Ψ200.01	Ψ201.00
plan review, and inspection	Building Permission &	Full Cost							
ac	Information	Recovery	Application	\$11.18	\$0.25	\$0.00	\$11.43	\$11.69	\$11.95
To review the structural									
components of a sign face or	_	Full Cost	Application	\$62.60	¢1 40	00.00	\$64.00	¢65.42	00 332
sign s Detached garages,	Information	Recovery	Application	\$62.60	\$1.40	\$0.00	\$64.00	\$65.43	\$66.90
accessory structures -	Building Permission &	Full Cost							
Application intake,	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Sprinklers - For application									
intake, plan review, and	Building Permission &	Full Cost							
inspec	Information	Recovery	Application	\$0.55	\$0.01	\$0.00	\$0.56	\$0.57	\$0.58
Standpipes - For application intake, plan review, and	Building Permission &	Full Cost							
inspec	Information	Recovery	Application	\$48.95	\$1.10	\$0.00	\$50.05	\$51.17	\$52.32
opoc	a monnation	receivery	гарпоанон	\$10.00	ψσ	ψο:00	ψουισσ	ΨΟ	Ψ02.02
Tent certification -Application	Building Permission &	Full Cost							
intake, plan review, and ins	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Tent certification -Application		Full Cost	Lincol Matur	\$24.0C	¢0.70	PO 04	005 75	600.54	607.00
intake, plan review, inspect Permits for certified tent -	Information	Recovery	Lineal Metre	\$34.96	\$0.78	\$0.01	\$35.75	\$36.54	\$37.36
Application intake, plan	Building Permission &	Full Cost							
review	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Temporary tent up to 225									
sq.m Application intake,	Building Permission &	Full Cost						4	
plan re	Information	Recovery	Application	\$1.40	\$0.03	\$0.00	\$1.43	\$1.46	\$1.49
Additional tent area > 225 sq.m Application intake,	Building Permission &	Full Cost							
plan	Information	Recovery	Sq M.	\$0.36	\$0.01	\$0.00	\$0.37	\$0.38	\$0.39
Temporary structures -	a monnation	receivery	04	ψ0.00	Ψοισι	ψο:00	φοιοι	ψ0.00	φοισσ
Application intake, plan	Building Permission &	Full Cost							
review, and	Information	Recovery	Lineal Metre	\$13.99	\$0.31	\$0.00	\$14.30	\$14.62	\$14.95
Underpinnings - For									
application intake, plan	Building Permission &	Full Cost	A == 1: = = ±: = =	£44.40	фо от	to 00	£44.40	¢44.00	£44.05
review, and ins Window replacements -	Information	Recovery	Application	\$11.18	\$0.25	\$0.00	\$11.43	\$11.69	\$11.95
Application intake, plan	Building Permission &	Full Cost							
review, and in	Information	Recovery	Sq M.	\$2.74	\$0.06	\$0.00	\$2.80	\$2.86	\$2.92
Stand Alone Mechanical									
work - Group A&B	Building Permission &	Full Cost							
Occupancies -Applic	Information	Recovery	Sq M.	\$1.73	\$0.04	\$0.00	\$1.77	\$1.81	\$1.85
Stand Alone Mechanical work -heating and Ventilation	Puilding Pormission 9	Full Cost							
only wi	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Stand Alone Mechanical	Illionnation	recovery	Oq IVII.	ψ101.21	ψ1.00	φο.σσ	Ψ100.00	Ψ200.01	Ψ201.00
work - Heating, Ventilation	Building Permission &	Full Cost							
and Air C	Information	Recovery	Sq M.	\$244.74	\$5.48	\$0.00	\$250.22	\$255.82	\$261.55
Stand Alone Mechanical									
work - Boiler or furnace	Building Permission &	Full Cost	Lincol Matur	£404.04	£4.25	to 00	£400 50	#202.04	#007 F0
replacement Stand Alone Mechanical	Information	Recovery	Lineal Metre	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
work - Air conditioning unit	Building Permission &	Full Cost							
addition	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Stand Alone Mechanical									
work - Other group C	Building Permission &	Full Cost	l						
occupancies - Ap	Information	Recovery	Application	\$1.26	\$0.03	\$0.00	\$1.29	\$1.32	\$1.35
Stand Alone Mechanical	Building Permission 9	Full Cost							
work - Group D&E bldgs - For applicat	Building Permission & Information	Full Cost Recovery	Sq M.	\$1.40	\$0.03	\$0.00	\$1.43	\$1.46	\$1.49
Stand Alone Mechanical	omadon	. coovery	Jq IVI.	ψ1.40	ψυ.υ3	Ψ0.00	ψ1. 1 3	ψ1.40	ψ1.40
work - Small bldgs up to 230	Building Permission &	Full Cost							
sq. m	Information	Recovery	Application	\$209.78	\$4.70	(\$0.01)	\$214.47	\$219.28	\$224.19
Stand Alone Mechanical									
work -Laboratories - To	Building Permission &	Full Cost	A		***	00.05	A	6. 6.	6.1 05
recover the c	Information	Recovery	Application	\$1.73	\$0.04	\$0.00	\$1.77	\$1.81	\$1.85
Stand Alone Mechanical work - Parking garages - To	Building Permission &	Full Cost							
recover t	Information	Recovery	Application	\$0.36	\$0.01	\$0.00	\$0.37	\$0.38	\$0.39
				ψ0.00	ψυ.υι	ψ0.00	Ψ0.07	\$0.00	40.00

				2016		2017		2018	2019
					Inflationary				
				Approved		Other	Budget	Plan	Plan
Rate Description	Service	Fee Category	Fee Basis	Rate	Rate	Adjustment	Rate	Rate	Rate
Stand Alone Mechanical work - All other Group F	Building Permission &	Full Cost							
Occupancies	Information	Recovery	Application	\$0.97	\$0.02	\$0.00	\$0.99	\$1.01	\$1.03
HVAC alterations (Unit									
Heater, Make-up Air Unit,	Building Permission &	Full Cost							
Exhaust Fan HVAC alterations	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
(Boiler/Furnace, or Air	Building Permission &	Full Cost							
Conditioning Unit)	Information	Recovery	Application	\$349.62	\$7.83	\$0.00	\$357.45	\$365.46	\$373.65
Special ventilation systems - Application intake, plan revie	Building Permission &	Full Cost Recovery	Application	\$419.55	\$9.40	\$0.00	\$428.95	\$438.56	\$448.38
Fixtures, equipment, etc	Iniomation	Recovery	Application	φ419.55	\$9.40	\$0.00	φ420.93	φ436.30	φ440.30
Application intake, plan	Building Permission &	Full Cost							
review,	Information	Recovery	Application	\$20.98	\$0.47	\$0.00	\$21.45	\$21.93	\$22.42
Fixtures, equipment roof	Dellation Demoissing	E.II O							
drain - Application intake, plan re	Building Permission & Information	Full Cost Recovery	Application	\$27.98	\$0.63	\$0.00	\$28.61	\$29.25	\$29.91
piante	Iniomation	recovery	Application	Ψ21.30	ψ0.03	φυ.σο	Ψ20.01	Ψ29.23	Ψ23.31
Piping, water services etc	Building Permission &	Full Cost							
Application intake, plan revie	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Buried plumbing, drainage	Duilding Dameiraine 9	Full Cost							
piping -Application intake, plan r	Building Permission & Information	Recovery	Lineal Metre	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Inside sanitary and storm	Illionnation	recovery	Linear Wetre	Ψ101.21	ψ1.00	Ψ0.00	Ψ100.00	Ψ200.01	Ψ207.00
piping -Application intake,	Building Permission &	Full Cost							
plan r	Information	Recovery	Lineal Metre	\$2.37	\$0.05	\$0.00	\$2.42	\$2.47	\$2.53
Sanitary and storm piping -	Building Darminsian 9	Full Coot							
Application intake, plan review,	Building Permission & Information	Full Cost Recovery	Sq M.	\$2.37	\$0.05	\$0.00	\$2.42	\$2.47	\$2.53
Manholes, catch basins,	a monnation	. tooo to ty	04	\$2.01	φοισσ	ψσ		V 2	\$2.00
backwater valves etc -	Building Permission &	Full Cost							
Application in	Information	Recovery	Application	\$34.96	\$0.78	\$0.01	\$35.75	\$36.54	\$37.36
Backflow prevention devices -	Building Permission &	Full Cost							
•	Information	Recovery	Application	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
Holding tanks -Application									
intake, plan review, and	Building Permission &	Full Cost	A 1' 1'	#0.40.00	ф 7 .00	#0.00	#057.45	# 005 40	#070.05
inspecti Septic tanks -Application	Information	Recovery	Application	\$349.62	\$7.83	\$0.00	\$357.45	\$365.46	\$373.65
intake, plan review, and	Building Permission &	Full Cost							
inspectio	Information	Recovery	Application	\$699.25	\$15.66	\$0.01	\$714.92	\$730.92	\$747.29
Carry out the intake, review, evaluation and administration	Building Permission &	City Policy	Sq M.	\$2,141.67	\$47.97	\$0.00	\$2,189.64	\$2,238.69	\$2,288.84
Minimum fee for examination	iniomation	Oity 1 Olicy	Oq IVI.	Ψ2, 141.07	ψ+1.51	ψ0.00	ψ2,103.04	Ψ2,200.00	Ψ2,200.04
and inspection activities for	Building Permission &	Full Cost							
au	Information	Recovery	Sq M.	\$419.55	\$9.40	\$0.00	\$428.95	\$438.56	\$448.38
Hourly rate for examination and inspection activities	Building Permission &	Full Cost							
beyon	Information	Recovery	Application	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
		,	,,	,	,		• • • • •		
The application intake, and	Building Permission &	Full Cost							
plan review activities for revis Construction w/o building	Information	Recovery	Sq M.	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
permit – If construction	Building Permission &	Full Cost							
begins pr	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Construction w/o building									
permit – Construction	Building Permission &	Full Cost		400 007 05	* =======		***	007 044 70	# 00 400 40
projects wit Conditional permit fee under	Information	Recovery	Sq M.	\$26,637.95	\$596.69	\$0.00	\$27,234.64	\$27,844.70	\$28,468.42
Section 8(3) of the Building	Building Permission &	Full Cost							
Co	Information	Recovery	Application	\$279.70	\$6.27	\$0.00	\$285.97	\$292.38	\$298.93
Part permit fee for									
application intake, plan	Building Permission &	Full Cost	Application	#070 70	ФC 07	(00.04)	#005.00	# 200 20	#200.00
review, and ins Permission to defer	Information	Recovery	Application	\$279.70	\$6.27	(\$0.01)	\$285.96	\$292.38	\$298.93
revocation - For	Building Permission &	Full Cost							
administration, and ins	Information	Recovery	Application	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Permit for change of use for	Duilding Daniel C	Full Coot	Tank Us T						
application intake, plan review	Building Permission & Information	Full Cost Recovery	Tent - Up To 2	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
I C AI C AA	II II OITHAUUH	INCOVERY		დაა.91	φ1.08	φυ.υυ	φοσ.79	φο/./	φοσ.07

				2016		2017		2018	2019
B . B				Approved		Other	Budget	Plan	Plan
Rate Description Revise and issue permit for	Service	Fee Category	Fee Basis Additional	Rate	Rate	Adjustment	Rate	Rate	Rate
application intake, plan	Building Permission &	Full Cost	Tent (Over						
review,	Information	Recovery	Two)	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
Special inspection fee for		,	,	, , , , ,		, , , , ,		• -	****
inspection activities after		Full Cost							
hours	Building Compliance	Recovery	Tent	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
Evaluate a building material,	D. Ildian Danisha is a 0								
system or design including any	Building Permission & Information	City Policy	Sq M.	\$5,354.16	\$119.93	\$0.01	\$5,474.10	\$5,596.71	\$5,722.08
Review permit for change in	Building Permission &	Full Cost	Sq IVI.	\$5,554.10	\$119.93	φυ.υ ι	φ5,474.10	φο,οθο.7 1	φ5,722.06
ownership	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Work with prescribed							·		
construction value -	Building Permission &	Full Cost							
Application, plan	Information	Recovery	Sq M.	\$19.58	\$0.44	\$0.00	\$20.02	\$20.47	\$20.93
Work without prescribed		- " o .							
construction value -	Building Permission &	Full Cost	Lineal Metre	\$83.91	¢4 00	\$0.00	¢0E 70	\$87.71	¢90.67
Application fee MGO assessment report,	Information	Recovery	Lineal Metre	φου.91	\$1.88	\$0.00	\$85.79	Φ07.71	\$89.67
remediation plan review and	Building Permission &	Full Cost							
clerical	Information	Recovery	Application	\$803.13	\$17.99	\$0.00	\$821.12	\$839.51	\$858.32
MGO Enforcement,		Full Cost					·		
Inspection	Building Compliance	Recovery	Sq M.	\$682.84	\$15.30	(\$0.01)	\$698.13	\$713.78	\$729.77
MGO - Court/Tribunal		Full Cost							
Attendance Fee	Building Compliance	Recovery	Sq M.	\$682.84	\$15.30	(\$0.01)	\$698.13	\$713.78	\$729.77
Routine compliance search	Building Darmingian 9	Full Coot							
fee for a Property Information Rep	Information	Full Cost Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
Routine Disclosure -	IIIIOIIIIatioii	recovery	OQ IVI.	ψ154.24	ψ4.00	ψ0.00	ψ130.33	Ψ200.04	Ψ207.33
Retrieve, copy and record	Building Permission &	Full Cost							
plans, files,	Information	Recovery	Application	\$69.61	\$1.56	\$0.00	\$71.17	\$72.76	\$74.39
Sign - Roof signs -									
Application for intake, review,	_	Full Cost							
and inspe	Information	Recovery	Sign	\$40.05	\$0.90	\$0.00	\$40.95	\$41.87	\$42.81
: Sign - Topiary signs -	Duilding Demoissing 8	Full Cook							
Application for intake, review, and	Information	Full Cost Recovery	Sign	\$296.29	\$6.64	\$0.00	\$302.93	\$309.72	\$316.66
Sign - Signs other than roof -	Building Permission &	Full Cost	Olgii	Ψ230.23	ψ0.04	ψ0.00	ψ302.33	ψ000.72	φ510.00
Application fee for intake, r	Information	Recovery	Application	\$40.05	\$0.90	(\$6.80)	\$34.15	\$34.91	\$35.69
Sign - Plan revisions;		·				<u> </u>			
alterations/relocation of	Building Permission &	Full Cost							
existing si	Information	Recovery	Sq M.	\$233.71	\$5.24	(\$0.01)	\$238.94	\$244.30	\$249.77
Sign - To cover the costs of		- " o .							
application intake and	Building Permission &	Full Cost	C- M	C404 04	£4.05	#0.00	¢400.50	#000 04	¢207 F0
review, Sign - To intake and review,	Information	Recovery	Sq M.	\$194.24	\$4.35	\$0.00	\$198.59	\$203.04	\$207.59
or inspect any sign permits	Building Permission &	Full Cost							
for	Information	Recovery	Application	\$83.91	\$1.88	\$0.00	\$85.79	\$87.71	\$89.67
Sign - To perform additional		,							
inspection and enforcement	Building Permission &	Full Cost							
acti	Information	Recovery	Lineal Metre	\$853.55	\$19.12	\$0.00	\$872.67	\$892.22	\$912.21
Olan Tamadani di Sala	Duilding Danis's a	Full Coot							
Sign - To perform the intake,	Building Permission &	Full Cost	Sign	\$33.40	\$0.75	(\$12.64)	¢20 E4	¢20.07	¢24 44
review, and inspection of a th : Sign - To perform the	II II OTTTIALIOTT	Recovery	Sign	φ33.40	φυ./5	(\$13.64)	\$20.51	\$20.97	\$21.44
intake, review, and	Building Permission &	Full Cost							
inspection of	Information	Recovery	Sign	\$140.32	\$3.14	\$0.00	\$143.46	\$146.67	\$149.96
Sign - Application for a									
variance to Chapter 694 with	Building Permission &	Full Cost							
respec	Information	Recovery	Sq M.	\$760.91	\$17.04	\$0.00	\$777.95	\$795.38	\$813.20
Sign - Application intake,	D. Halland D	E.II O							
processing, report writing	Building Permission &	Full Cost	Application	¢1 707 00	# 20.04	\$0.00	¢1 745 00	¢1 704 40	¢4 004 40
and as Sign - Application intake,	Information	Recovery	Application	\$1,707.09	\$38.24	\$0.00	\$1,745.33	\$1,784.43	\$1,824.40
review and report generation	Building Permission &	Full Cost							
for	Information	Recovery	Application	\$682.82	\$15.30	\$0.00	\$698.12	\$713.76	\$729.75
Sign - To perform additional		,			, , ,	71.10			
inspections, preparation of	Building Permission &	Full Cost							
not	Information	Recovery	Application	\$853.55	\$19.12	\$0.00	\$872.67	\$892.22	\$912.21

Rate Description Service Fee Category Fee Basis Rate Approved Rate Adjustment Rate Rate Adjustment Rate Rate Rate Adjustment Rate Rate Rate Adjustment Rate Rate Rate Rate Adjustment Rate Rate Rate Rate Rate Rate Rate Rate Adjustment Rate Ra					2016			2018	2019	
Sign - Application intake and review, consultation and review fee for new buildings additions and review fee for all premission & Information Recovery Application Season Sea	Pata Description	Sarvica	Ego Catagory	Eoo Basis		Adjusted		•		
Review fee for first party addrtion sign Full Cost information Review fee for first party addrtion sign Full Cost information Review fee for first party addrtions gign. Full Cost information Review fee for first party addrtions gign. Full Cost information Review fee for faces on the formation Review fee for alaces on the formation Review fee for new buildings, additions and conv Full Cost information Review fee for new buildings, additions and conv Full Cost information Recovery Application Secorety Secorety Application Secorety Secorety Secorety Application Secorety Seco		Service	ree Calegory		Nate	Nate	Aujustinent	Nate	Nate	Nate
Recovery Sign-To perform additional inspections, generation of notic Sign-To perform additional inspections, generation of notic Information Recovery Application \$853.55 \$19.12 \$0.00 \$872.67 \$892.22 \$912.	0 11	Building Dormingion 9	Full Coot	,						
Sign-To perform additional inspections, generation of notic Information Recovery Information Recovery Application \$853.55 \$19.12 \$0.00 \$872.67 \$892.22 \$912.2	*			, ,	\$2 945 12	¢62.72	00.00	\$2,000.06	\$2.074.02	\$2,040,64
Inspections, generation of notic Information Informa		IIIIOIIIIalioii	Recovery	OI Recolu	φ2,043.13	φ03.73	\$0.00	φ2,900.00	φ2,974.02	\$3,040.04
Information Recovery Application \$853.55 \$19.12 \$0.00 \$872.67 \$892.22 \$912.25	0 1	Puilding Pormission 9	Full Cost							
Subscription for building permission & Full Cost Information Recovery Application \$21.26 \$0.48 \$0.00 \$21.74 \$22.23 \$22.75				Application	\$952 55	¢10.12	00.00	¢072.67	\$902.22	¢012.21
Permit activity report			·	Application	φουσ.υυ	\$19.12	\$0.00	φ012.01	φ092.22	Φ912.21
Tele permit, Inspection Building Permission & Information Recovery Application \$26.60 \$0.60 \$0.00 \$27.20 \$27.81 \$28.41	,			Application	¢21.26	¢∩ 49	00.00	¢21.74	¢22.22	¢22.72
Status Report Fee			·	Application	φ21.20	φ0.46	\$0.00	Ψ21.74	ΦΖΖ.Ζ3	φ22.73
Inspection Status Report Fee Information Recovery Application \$83.60 \$1.87 \$0.01 \$85.48 \$87.38 \$89.3 Frinting/Scanning and Building Permission & Full Cost Information Recovery Application \$0.53 \$0.01 \$0.00 \$0.54 \$0.55 \$0.55 \$0.56 Review fee for first party identification sign Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.8 Review fee for third-party advertising sign. Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.8 Review fee for a proposed new houses (single and semi-data) Building Permission & Full Cost Review fee for a proposed new houses (single and semi-data) Building Permission & Full Cost Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.8 Review fee for a proposed new houses (single and semi-data) Building Permission & Full Cost Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.8 Review fee for a proposed new houses (single and semi-data) Building Permission & Full Cost Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.5 Recovery Review fee for a proposal Recovery Rec				Application	\$26.60	\$0.60	00.00	\$27.20	¢27.01	\$20.42
Fee				Application	\$20.00	\$0.00	\$0.00	φ21.20	Φ21.01	φ20.43
Printing/Scanning and Copying Fee Information Recovery Application \$0.53 \$0.01 \$0.00 \$0.54 \$0.55		_		Application	¢02 60	¢1 07	\$0.04	COE 10	¢07.20	¢00.24
Copying Fee				Application	φοσ.ου	Φ1.07	\$0.01	φου.4ο	φ01.30	φ09.3 4
Review fee for first party identification sign Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for third-party Building Permission & Full Cost advertising sign. Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for accessory residential Building Permission & Full Cost buildings a Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Recovery Recovery Recovery Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Recovery Review fee for all other Building Permission & Full Cost Information Recovery Recovery Recovery Review fee for all other Building Permission & Full Cost Recovery Review fee for all other Building Permission & Full Cost Recovery R				Application	¢0.53	¢0.01	00.00	¢0.54	\$0.55	\$0.56
Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for third-party advertising sign. Building Permission & Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for hird-party advertising sign. Building Permission & Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for aproposed new houses (single and semi-detach Information Recovery Application \$1.80 \$0.00 \$1.80 \$0.00 \$1.80	17 0		·	Application	φ0.55	φ0.01	\$0.00	φ0.54	φ0.55	φυ.50
Review fee for third-party advertising sign. Preliminary review fee for accessory residential buildings a lnformation Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 \$1.80	' '			Application	\$90.21	¢1 90	00.00	¢02 11	¢02.05	¢05 02
advertising sign. Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Preliminary review fee for accessory residential buildings a Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Building Permission & Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for a proposed new houses (single and semi-detach Information Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.50 Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.20 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$5.04 \$0.00 \$198.59 \$203.04 \$207.50 \$100.00 \$100			· · · · · · · · · · · · · · · · · · ·	Application	φου.31	\$1.00	\$0.00	φο2.11	\$65.95	φου.ου
Preliminary review fee for accessory residential Building Permission & Full Cost Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.80 Review fee for a proposed new houses (single and semi-detach Information Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.50 Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.20 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$0.01 \$229.91 \$235.07 \$240.3 Review fee for all other proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.50	' '			Application	\$80.31	\$1.8 ∩	90.00	\$92.11	\$83.05	\$85.83
accessory residential building Permission & Full Cost buildings a Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.80 Review fee for a proposed new houses (single and semi-detach Information Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.50 Review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Recovery Preliminary review fee for new buildings, additions and conv Information Recovery Rec		IIIIOITTIALIOIT	recovery	Application	ψ00.51	ψ1.00	ψ0.00	Ψ02.11	ψ05.95	ψ00.00
buildings a Information Recovery Application \$80.31 \$1.80 \$0.00 \$82.11 \$83.95 \$85.81 Review fee for a proposed new houses (single and semi-detach Information Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.25 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$5.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Sq M. \$224.88 \$5.04 \$5.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Sq M. \$224.88 \$5.04 \$5.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Pull Cost Information Recovery Installation \$194.24 \$4.35 \$194.24 \$4.	,	Puilding Pormission 9	Full Cost							
Review fee for a proposed new houses (single and semi-detach Information Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.20 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$5.00 \$198.59 \$203.04 \$207.55 \$240.30 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$203.04 \$207.55 \$200.00 \$198.59 \$200.00 \$207.55 \$2	,			Application	\$90.21	¢1 90	00.00	¢02 11	¢02.05	¢05 02
new houses (single and semi-detach Building Permission & Full Cost Recovery Application \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.25 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$5.00 \$198.59 \$203.04 \$207.55 Review fee for all other Building Permission & Full Cost Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55 Review fee for all other Proposals not described Recovery Rec		IIIIOIIIIalioii	Recovery	Application	φου.31	\$1.00	\$0.00	φο2.11	\$65.95	φου.ου
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Preliminary review fee for new buildings, additions and conv Information Recovery Hour \$267.71 \$6.00 \$0.00 \$273.71 \$279.84 \$286.1 Preliminary review fee for new buildings, additions and conv Information Recovery Case \$535.41 \$11.99 \$0.00 \$547.40 \$559.66 \$572.20 Preliminary review fee with respect to business license appl Information Recovery Sq M. \$224.88 \$5.04 \$0.00 \$229.91 \$235.07 \$240.3 Review fee for all other proposals not described Information Recovery Installation \$194.24 \$4.35 \$0.00 \$198.59 \$203.04 \$207.55	, •	_		Application	\$104.24	¢4.25	00.00	¢100 50	\$202.04	¢207 50
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