


**CITY OF TORONTO CAPITAL VARIANCE REPORT**  
**FOR THE SIX MONTHS ENDED June 30, 2017**

	<b>2017 Approved Budget \$</b>	<b>June 30, 2017 Actual Expenditures</b>	<b>Unspent \$</b>	<b>Spent %</b>	<b>Projected Spending to Year-End \$</b>	<b>Projected Spending to Year-End %</b>
<b>Citizen Centred Services - "A"</b>						
Children's Services	39,837,857	2,335,249	37,502,608	5.9%	16,035,722	40.3%
Court Services	1,557,546	48,763	1,508,783	3.1%	1,350,000	86.7%
Economic Development and Culture	31,927,132	3,033,081	28,894,051	9.5%	24,494,309	76.7%
Long Term Care Homes Services	16,397,950	2,467,694	13,930,256	15.0%	14,756,670	90.0%
Parks, Forestry & Recreation	239,772,590	41,804,657	197,967,933	17.4%	144,327,361	60.2%
Shelter, Support & Housing Administration	52,943,706	1,553,532	51,390,174	2.9%	21,519,235	40.6%
Toronto Employment & Social Services	7,850,000	144,154	7,705,846	1.8%	5,350,000	68.2%
Toronto Paramedic Services	14,617,630	3,923,500	10,694,130	26.8%	12,051,716	82.4%
<b>Sub-Total - Citizen Centred Services - "A"</b>	<b>404,904,411</b>	<b>55,310,630</b>	<b>349,593,781</b>	<b>13.7%</b>	<b>239,885,013</b>	<b>59.2%</b>
<b>Citizen Centred Services - "B"</b>						
City Planning	9,911,291	1,350,760	8,560,531	13.6%	7,173,833	72.4%
Fire Services	17,980,504	510,630	17,469,874	2.8%	9,318,068	51.8%
Transportation Services	518,431,383	54,432,168	463,999,215	10.5%	385,031,288	74.3%
Waterfront Revitalization Initiative	107,793,788	11,120,445	96,673,343	10.3%	81,349,755	75.5%
<b>Sub-Total -Citizen Centred Services - "B"</b>	<b>654,116,966</b>	<b>67,414,003</b>	<b>586,702,963</b>	<b>10.3%</b>	<b>482,872,944</b>	<b>73.8%</b>
<b>Internal Services</b>						
311 Toronto	3,119,044	755,369	2,363,675	24.2%	2,429,900	77.9%
Facilities Management, Real Estate & Environment	314,075,656	56,469,246	257,606,410	18.0%	179,455,961	57.1%
Financial Services	29,471,586	4,269,892	25,201,694	14.5%	19,369,804	65.7%
Fleet Services	49,853,346	23,089,682	26,763,664	46.3%	41,013,765	82.3%
Information & Technology	88,880,884	16,503,132	72,377,752	18.6%	61,374,525	69.1%
<b>Sub-Total - Internal Services</b>	<b>485,400,516</b>	<b>101,087,321</b>	<b>384,313,195</b>	<b>20.8%</b>	<b>303,643,955</b>	<b>62.6%</b>
<b>Other City Programs</b>						
Auditor General's Office	244,000	15,548	228,452	6.4%	244,000	100.0%
Office of the Lobbyist Registrar	184,509	122,624	61,885	66.5%	184,509	100.0%
Office of the Ombudsman	384,206	81,213	302,993	21.1%	384,206	100.0%
City Clerk's Office	11,245,295	2,337,938	8,907,357	20.8%	10,333,431	91.9%
Corporate Initiatives	209,711,000	60,561	209,650,439	0.03%	64,111,000	30.6%
<b>Sub-Total - Other City Programs</b>	<b>221,769,010</b>	<b>2,617,884</b>	<b>219,151,126</b>	<b>1.2%</b>	<b>75,257,146</b>	<b>33.9%</b>
<b>Total City Operations</b>	<b>1,766,190,903</b>	<b>226,429,837</b>	<b>1,539,761,066</b>	<b>12.8%</b>	<b>1,101,659,058</b>	<b>62.4%</b>

<b>Agencies</b>						
Exhibition Place	7,206,939	1,940,393	5,266,545	26.9%	7,206,939	100.0%
Sony Centre (Hummingbird)	9,563,638	2,679,125	6,884,513	28.0%	8,563,638	89.5%
Toronto & Region Conservation Authority	15,275,000	6,788,680	8,486,320	44.4%	15,275,000	100.0%
Toronto Police Service	76,165,115	7,802,118	68,362,997	10.2%	57,932,648	76.1%
Toronto Public Health	4,501,186	1,409,783	3,091,403	31.3%	4,127,261	91.7%
Toronto Public Library	36,211,975	9,916,726	26,295,249	27.4%	29,008,995	80.1%
Toronto Zoo	7,650,389	1,281,782	6,368,607	16.8%	5,328,993	69.7%
Toronto Transit Commission	2,248,014,573	372,692,648	1,875,321,925	16.6%	1,983,220,100	88.2%
<b>Sub-Total - Agencies</b>	<b>2,404,588,814</b>	<b>404,511,255</b>	<b>2,000,077,559</b>	<b>16.8%</b>	<b>2,110,663,573</b>	<b>87.8%</b>
<b>TOTAL - TAX SUPPORTED</b>	<b>4,170,779,717</b>	<b>630,941,092</b>	<b>3,539,838,625</b>	<b>15.1%</b>	<b>3,212,322,631</b>	<b>77.0%</b>
<b>Rate Supported Programs</b>						
Solid Waste Management Services	129,884,837	20,930,132	108,954,705	16.1%	100,120,697	77.1%
Toronto Parking Authority	158,468,659	27,845,967	130,622,692	17.6%	93,938,031	59.3%
Toronto Water	843,534,527	215,722,774	627,811,753	25.6%	695,832,390	82.5%
<b>TOTAL - RATE SUPPORTED PROGRAMS</b>	<b>1,131,888,023</b>	<b>264,498,873</b>	<b>867,389,150</b>	<b>23.4%</b>	<b>889,891,118</b>	<b>78.6%</b>
<b>GRAND TOTAL</b>	<b>5,302,667,741</b>	<b>895,439,965</b>	<b>4,407,227,776</b>	<b>16.9%</b>	<b>4,102,213,749</b>	<b>77.4%</b>



Appendix 2  
CITY OF TORONTO  
2017 Capital Projects Recommended for Full Closure  
for the Period Ending March 31, 2016

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure					Comments	
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Recoverable Debt	Other		
											\$		Specify Source
<b>Shelter, Support &amp; Housing Admin</b>													
CHS039													
Sub Projects to be closed:													
CHS039-01	389 CHURCH STREET - 2016	12/21/2017	N.A.	6,138,000	0	6,138,000		4,400,000	1,738,000				
CHS039-02	389 CHURCH STREET - 2017	12/21/2017	N.A.	4,400,000		4,400,000		4,400,000	0				
<b>Project total</b>				<b>10,538,000</b>	<b>0</b>	<b>10,538,000</b>	<b>0</b>	<b>8,800,000</b>	<b>1,738,000</b>	<b>0</b>	<b>0</b>		
<b>Facilities Management and Real Estate</b>													
CCA800													
Sub Projects to be closed:													
CCA800-01	ENERGY RETROFIT-POLICE SERVICE BUILDING	2012	2012	2,400,000	2,232,270	167,730					167,730	9450 Sundry Revenue	
<b>Project total</b>				<b>2,400,000</b>	<b>2,232,270</b>	<b>167,730</b>					<b>167,730</b>		
CCA117													
Sub Projects to be closed:													
CCA117	REPL. OF DOORS & WINDOWS-2003	2006	2009	2,891,067	2,737,719	153,348		153,348					
<b>Project total</b>				<b>2,891,067</b>	<b>2,737,719</b>	<b>153,348</b>		<b>153,348</b>					
CCA146													
Sub Projects to be closed:													
CCA146-03	STRUCTURAL/BUILDING ENVELOPE	2008	2008	0	783,593	-783,593		-783,593					
Sub Projects already closed:													
					2,997,167								
<b>Project total</b>				<b>3,793,477</b>	<b>3,780,760</b>	<b>12,717</b>		<b>12,717</b>					
CCA147													
Sub Projects to be closed:													
CCA147-20	VARIOUS LOCATIONS-MECHANICAL REPAIR PROJ	2006	2007	0	981,161	-981,161		-981,161					
Sub Projects already closed:													
					21,560,288								
<b>Project total</b>				<b>23,385,615</b>	<b>22,541,449</b>	<b>844,166</b>		<b>844,166</b>					
CCA181													
Sub Projects to be closed:													
CCA181-05	VARIOUSLOCS - DESIGNATED SUBST.& ENVIRON	2014	2015	2,787,700	2,787,699	1		1					
CCA181-06	VARIOUSLOCS - ESSENT. AUDITS&RETROFIT WO	2012	2013	3,366,000	3,279,317	86,683		86,683					
<b>Project total</b>				<b>6,153,700</b>	<b>6,067,016</b>	<b>86,684</b>		<b>86,684</b>					
CCA183													
Sub Projects to be closed:													
CCA183-01	60 QUEENSTW - REPAIR&RESTOR PLASTER CEIL	2010	2012	2,286,190	2,286,174	16		16					
<b>Project total</b>				<b>2,286,190</b>	<b>2,286,174</b>	<b>16</b>		<b>16</b>					
CCA185													
Sub Projects to be closed:													
CCA185-08	255 DUNDAS ST. - 52 DIV. - REHABILITATION	2011	2012	249,000	244,925	4,075		4,075					
<b>Project total</b>				<b>249,000</b>	<b>244,925</b>	<b>4,075</b>		<b>4,075</b>					
CCA188													
Sub Projects to be closed:													
CCA188-01	300 LESMILJ RD. REPL OF ROOFING MEMBRANE	2012	2013	205,000	194,269	10,731		10,731					
CCA188-02	157 KING ST E-REPLACE SLATE ROOFING	2012	2012	668,000	646,552	21,448		21,448					
<b>Project total</b>				<b>873,000</b>	<b>840,821</b>	<b>32,179</b>		<b>32,179</b>					
CCA189													
Sub Projects to be closed:													
CCA189-01	277 VICTORIA-INSULATION OF CURTAIN WALL	2012	2012	881,832	745,382	136,450		136,450					
CCA189-07	VAR LOC - GRP TECH AUDITS F&RE+CLIENTS	2011	2011	1,712,546	1,709,637	2,909		2,909					
CCA189-09	150 BOROUGH DR-GRP CON SOGR PK GARAGE	2012	2012	534,000	289,199	244,801		244,801					
CCA189-10	5100 YONGE ST-REPL EXPAN JOINT&WATERPRF	2011	2011	205,000	132,593	72,407		72,407					
<b>Project total</b>				<b>3,333,378</b>	<b>2,876,811</b>	<b>456,567</b>		<b>456,567</b>					



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SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure					Comments
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Recoverable Debt	Other	
										\$	Specify Source	
<b>CCA190</b>												
Sub Projects to be closed:												
CCA190-01	ASSET MANAGEMENT - EMS	2012	2014	2,240,541	2,212,362	28,179		28,179				
CCA190-02	ASSET MANAGEMENT - FIRE	2012	2014	3,882,796	3,731,000	151,796		151,796				
CCA190-04	ASSET MGMT PPFA - SCARB ANIMAL CENTRE	2013	2015	1,094,500	1,085,301	9,199		9,199				
CCA190-05	ASSET MANAGEMENT - PPFA	2012	2013	267,000	238,658	28,342		28,342				
CCA190-08	VARIOUS LOCATIONS FIRE- FIRE SOGR 2011	2013	2014	452,314	326,272	126,042		126,042				
<b>Project total</b>				<b>7,937,151</b>	<b>7,593,593</b>	<b>343,558</b>		<b>343,558</b>				
<b>CCA195</b>												
Sub Projects to be closed:												
CCA195-02	VARIOUS LOC. - RE-ROOFING SOGR - POLICE	2012	2013	890,318	691,578	198,740	198,740					
CCA195-03	2700 EGLINTON AVE W -BLD ENVELOPE, RENO	2013	2014	1,706,246	1,357,301	348,945	348,945					
<b>Project total</b>				<b>2,596,564</b>	<b>2,048,879</b>	<b>547,685</b>	<b>547,685</b>					
<b>CCA199</b>												
Sub Projects to be closed:												
CCA199-01	1076 PAPE AVE - RNWL OF INTER. FINISHES	2013	2013	156,000	121,500	34,500	34,500					
CCA199-02	1076 PAPE AVE-RENO ALL WSHRM/SHOWER RMS	2013	2014	180,514	93,915	86,599	86,599					
CCA199-04	60 WOODFIELD AVE-RESRF BSMT SLAB, NEW FL	2012	2012	73,000	73,000	0	0					
CCA199-07	157 KING ST E-REPAINT INTERIOR CEILINGS	2013	2013	210,000	37,650	172,350	172,350					
<b>Project total</b>				<b>619,514</b>	<b>326,065</b>	<b>293,449</b>	<b>293,449</b>					
<b>CCA210</b>												
Sub Projects to be closed:												
CCA210-01	12 CANTERBURY PLACE - INT & EXT SOGR	2014	2014	416,250	410,095	6,155	6,155					
CCA210-03	308 PRINCE ED-CO/NOX&VENTILATION INSTALL	2014	2015	123,000	121,734	1,266	1,266					
<b>Project total</b>				<b>539,250</b>	<b>531,829</b>	<b>7,421</b>	<b>7,421</b>					
<b>CCA233</b>												
Sub Projects to be closed:												
CCA233-01	STREET KIOSKS AT SCADDING COURT COM.CTR.	2015	2015	100,000	100,000	0			0	0	9700 Cibtrib. - Others	
<b>Project total</b>				<b>100,000</b>	<b>100,000</b>	<b>0</b>			<b>0</b>	<b>0</b>		
<b>FLEET SERVICES</b>												
<b>CFL013</b>												
Sub Projects to be closed:												
CFL013-17	PARAMEDICS - VEHICLE/EQUIP 2016	12/31/2017	12/31/2017	4,599,000	4,583,312	15,688				15,688		
<b>Project total</b>				<b>4,599,000</b>	<b>4,583,312</b>	<b>15,688</b>				<b>15,688</b>		
<b>CFL014</b>												
Sub Projects to be closed:												
CFL014-13	FIRE - VEHICLE/EQUIPT - 2013	12/31/2014	12/31/2014	5,700,000	5,700,000	-						
CFL014-15	FIRE - VEHICLE/EQUIP 2015	12/31/2016	12/31/2017	6,595,000	6,595,000	-						
<b>Project total</b>				<b>12,295,000</b>	<b>12,295,000</b>	<b>0</b>				<b>0</b>		
<b>CFL017</b>												
Sub Projects to be closed:												
CFL017-16	EXHIBITION - VEHICLE/EQUIP 2015	12/31/2016	12/31/2016	361,000	361,000	0				0		
<b>Project total</b>				<b>361,000</b>	<b>361,000</b>	<b>0</b>				<b>0</b>		
<b>CFL034</b>												
Sub Projects to be closed:												
CFL034-10	GREEN FLEET PLAN - 2014	12/31/2015	06/30/2017	0	0	0				0		
<b>Project total</b>				<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>		

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SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure					Comments
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Recoverable Debt	Other \$ Specify Source	
CFL049												
Sub Projects to be closed:												
CFL049-03	TCHC - VEHICLE/EQUIP 2015	12/31/2016	12/31/2017	510,000	507,780	2,220						
CFL049-04	TCHC - VEHICLE/EQUIP 2016	12/31/2017	12/31/2017	600,000	599,860	140						
Project total				1,110,000	1,107,640	2,360			2,360			
Toronto Public Library												
CLB183												
Sub Projects to be closed:												
CLB183-01	Bridlewood Renovation	2015	2015	387,044	387,044							
Project total				387,044	387,044	0	0	0	0	0	0	
CLB161												
Sub Projects to be closed:												
CLB161-01	Scarborough Centre	2017	2017	10,276,000	10,276,000							
Project total				10,276,000	10,276,000	0	0	0	0	0	0	
CLB195												
Sub Projects to be closed:												
CLB195-01	Eglinton Square	2017	2017	1,242,325	1,242,325							
Project total				1,242,325	1,242,325	0	0	0	0	0	0	
CLB189												
Sub Projects to be closed:												
CLB189-01	Virtual Branch Services 2015-2017	2017	2017	3,292,000	3,292,000							
Project total				3,292,000	3,292,000	0	0	0	0	0	0	
Solid Waste Management Services												
SWMS WEB REVIEW												
Sub Projects to be closed:												
CSW019-02	SWMS WEB REVIEW	2016	2016	120,000	100,407							
CSW019-02-01	SWMS WEB REVIEW	2016	2016		100,407	19,593						
Sub Projects already closed:												
Project total				120,000	100,407	19,593			5,878	13,715		XR1404
DUFFERIN SINGLE STREAM RECYCLING FACILIT												
Sub Projects to be closed:												
CSW008	DUFFERIN SINGLE STREAM RECYCLING FACILIT	2010	2016	3,560,963	1,946,812							
CSW008-01	DUFFERIN SINGLE STREAM RECYCLING FACILIT	2010	2016		1,946,812							
CSW008-01-05	DUFFERIN SINGLE STREAM SITE REMEDIATION	2010	2016		882,538							
CSW008-01-06	DUFFERIN SINGLE STREAM SITE REMEDIATION	2010	2016		252,844							
CSW008-01-07	DUFFERIN SINGLE STREAM RECYCLING FACILIT	2010	2016		811,430							
Project total				3,560,963	1,946,812	1,614,151			484,245	1,129,906		XR1404
PERPETUAL CARE OF LANDFILLS - 2014												
Sub Projects to be closed:												
CSW312-14	PERPETUAL CARE OF LANDFILLS - 2014	2015	2016	9,960,000	6,994,649							
CSW312-14-03	2014 BEARE ROAD - BASIC	2015	2016		73,203							
CSW312-14-06	2014 OLD L.F. INVESTIGATONS & ENGINEERIN	2015	2016		440,649							
Sub Projects already closed:												
CSW312-14-01	2014 THACKERAY - BASIC	2015	2016		56,262				0			XR1013
CSW312-14-04	2014 BROCK WEST - BASIC	2015	2016		1,841,578							
CSW312-14-05	2014 KEELE VALLEY - BASIC	2015	2016		3,214,920							
CSW312-14-07	2014 OLD L.F. MONITORING	2015	2016		473,586							
CSW312-14-08	2014 OLD L.F. REMEDIATION	2015	2016		894,452							
Project total				9,960,000	6,994,649	2,965,351			889,605	2,075,745		XR1404



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										\$	Specify Source	
<b>TRANSFER STATION ASSET MANAGEMENT</b>												
Sub Projects to be closed:												
CSW361-15	TRANSFER STATION ASSET MANAGEMENT	2015	2016	3,551,500	1,314,375							
CSW361-15-10	BT COMPACTOR REPLACEMENT - CONSTRUCTION	2015	2016		2,097							
CSW361-15-11	BT SITE IMPROVEMENT	2015	2016		270							
CSW361-15-12	BT TIP FLOOR WINDOW REPLACEMENT	2015	2016		-							
CSW361-15-13	BT TRANSFORMER REPLACEMENT	2015	2016		171							
CSW361-15-14	CM TIP FLOOR REPLACEMENT	2015	2016		30,919							
CSW361-15-15	CM STACK REMEDIATION	2015	2016		-							
CSW361-15-16	DU SPRINKLER REPLACEMENT IN BLDG NO. 300	2015	2016		134							
CSW361-15-17	ID COMPOST BUNKER FOR WINTER SALT STORAG	2015	2016		270							
CSW361-15-18	ID REDESIGN STAIRWAY NE CORNER	2015	2016		-							
CSW361-15-19	SC RELOCATE CONTROL BOOTHS	2015	2016		-							
CSW361-15-20	SC TRANSFORMER REPLACEMENT	2015	2016		67,910							
CSW361-15-21	VP COMPOST/SALT BUNKER - CONSTRUCTION	2015	2016		270							
CSW361-15-22	VP WEST PERIMETER WALL REHABILITATION -	2015	2016		-							
CSW361-15-23	VP SPRINKLER REPLACEMENT	2015	2016		6,418							
CSW361-15-24	VP TRANSFORMER REPLACEMENT	2015	2016		-							
CSW361-15-25	BLDG AMEN SCALE HOUSE WINDOW REPLACEMENT	2015	2016		-							
CSW361-15-26	BLDG AMEN CONDITION ASSESSMENTS	2015	2016		-							
CSW361-15-27	BLDG AMEN UPGRADE A/C INGRAM, SCARB. DIS	2015	2016		-							
CSW361-15-28	SC - ROOF NW UPPER AND NE UPPER	2015	2016		261,256							
CSW361-15-29	DI - ROOF REPLACEMENT	2015	2016		659,459							
CSW361-15-30	SC - SURGE PIT SLAB REHABILITATION	2015	2016		103,490							
CSW361-15-31	CM TRANSFORMER REPLACEMENT	2015	2016		-							
CSW361-15-32	DU TRANSFORMER REPLACEMENT	2015	2016		-							
CSW361-15-33	VP WALL CLADDING	2015	2016		-							
CSW361-15-34	CM HHW DEPOT SAFETY SHOWER	2015	2016		-							
CSW361-15-35	BLDG AMEN SITE ASSESSMENTS	2015	2016		154,086							
CSW361-15-36	IN CONCRETE ROADWORK REPAIR	2015	2016		-							
CSW361-15-37	CM OLD SCALE HOUSE REMEDIATION	2015	2016		366							
CSW361-15-38	BLDG AMEN ASBESTOS CONFIRMATION ASSESSME	2015	2016		20,840							
CSW361-15-39	DU BATTERY PACK REPLACEMENT IN BLGD 500	2015	2016		-							
CSW361-15-40	IN - TIPPING FLOOR REHAB	2015	2016		-							
CSW361-15-41	DI TRANSFER STATION SPRINKLER REPLACEMEN	2015	2016		6,418							
CSW361-15-42	VP HHW RELOCATION FEASIBILITY STUDY	2015	2016		-							
CSW361-15-43	DI TWO OFFICE SPACES RECONFIGURATION	2015	2016		-							
CSW361-15-44	VP/DI/BT CONDITION ASSESSMENT OF SSO CAS	2015	2016		-							
CSW361-15-45	CM TS CONTROL PANEL RELOCATION	2015	2016		-							
<b>Project total</b>				<b>3,551,500</b>	<b>1,314,375</b>	<b>2,237,125</b>			<b>2,237,125</b>			<b>XR1404</b>
<b>TOTAL</b>				<b>17,192,463</b>	<b>10,356,243</b>	<b>6,836,220</b>	<b>0</b>	<b>0</b>	<b>3,616,853</b>	<b>3,219,366</b>	<b>0</b>	<b>0 0</b>
<b>Q2 Total Tax Programs</b>		<b>41</b>		<b>101,258,275</b>	<b>87,752,632</b>	<b>13,505,643</b>	<b>848,555</b>	<b>10,733,310</b>	<b>1,756,048</b>	<b>0</b>	<b>167,730</b>	
<b>Q2 Total Rate Programs</b>		<b>52</b>		<b>17,192,463</b>	<b>10,356,243</b>	<b>6,836,220</b>	<b>0</b>	<b>0</b>	<b>3,616,853</b>	<b>3,219,366</b>	<b>0</b>	
<b>Q2 Total All Programs</b>		<b>93</b>		<b>118,450,738</b>	<b>98,108,875</b>	<b>20,341,863</b>	<b>848,555</b>	<b>10,733,310</b>	<b>5,372,901</b>	<b>3,219,366</b>	<b>167,730</b>	

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Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
<b>Economic Development &amp; Culture</b>											
St. Lawrence Centre Roof	2,573	132	2,573	2,573	132	On Track	Apr-17	Jul-18		Ⓞ	Ⓞ
Comments:	This project, initially planned and budgeted for 2015, was deferred. In 2016 a building condition audit was completed that identified additional urgent SOGR work to be done at the same time. Budget adjustments were done in Q1 to increase the budget due to cost escalation. Construction is expected to start										
Explanation for Delay:											
Casa Loma Phase 9	2,176		350	2,235	59	On Track	Oct-17	Apr-19		Ⓞ	Ⓞ
Comments:	In response to tenant Liberty Entertainment Group's operational priorities, the scope of work for this project was changed. The changed scope required approvals different from the original project, which required more time. Spending for 2017 will be less than projected in Q1 but project remains on time and on										
Explanation for Delay:											
The Guild Revitalization	641	37	541	798	96	On Track	Jun-14	Dec-18	Dec-19	Ⓜ	Ⓞ
Comments:	EDC Capital Assets has begun working on site development and the design of the arts centre in Building 191. The current schedule calls for construction to start September 2018, dependant on site plan approvals.										
Explanation for Delay:	The project has been generally delayed as a result of the extended focus on the development application and approvals for the banquet hall.										
Toronto Centre for the Arts Mainstage re-configuration Phase 2	689	666	689	9,825	9,803	Delayed	Dec-14	Dec-15	Dec-16	Ⓞ	Ⓜ
Comments:	Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015. The substantial completion of Phase 2, the Lyric Theatre, was achieved September 2016.										
Explanation for Delay:	Anomalies in the design build section of the theatre delayed the completion, and Civic Theatres Toronto is working to resolve final deficiencies and claims by Q3.										
<b>Long-Term Care Homes &amp; Services</b>											
Kipling Acres Site 2 (Phase 3)	5,389	1,700	5,389	47,500	43,811	Delayed	Sep-14	Mar-16	May-17	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:	Kipling Acres Redevelopment reached substantial performance in May 2017. It is anticipated that the remaining \$5.389 million will be fully utilized in 2017, subject to the resolution of deficiencies.										

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	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
<b>Parks, Forestry and Recreation</b>											
Ferry Boat Replacement #1	3,000	338	750	11,000	489	Delayed	Mar-15	Dec-18	2020	Ⓞ	Ⓜ
Comments:	The RFP for an appropriately qualified vendor to generate owner's specifications and requirements, to provide Total Design Package (including contract drawings, specifications and other documents), Construction Management and Contract Administration Services for the design, construction, and delivery of a new vessel to City of Toronto Marine Services has been awarded and signed by Concept Naval out of Quebec City. Since the March update, a decision has been made to conduct additional ferry fleet replacement analysis prior to moving forward with the construction of any replacement ferry – as such the additional design work has been put on temporary hold. A Community consultation meeting was held on March 27th, and another meeting will be scheduled following additional ferry fleet replacement analysis.										
Explanation for Delay:	An RFP was issued in July 2017 to secure professional services to assist with a ferry boat analysis.										
Canoe Landing Community Recreation Centre (Railway Lands)	13,088	359	2,700	78,248	3,912	Delayed	Jan-2014	Jul-19	Aug-19	Ⓜ	Ⓞ
Comments:	The consultant's second presentation to the Design Review Panel received unanimous approval on July 5th, 2016. A second submission for Site Plan Approval was submitted the following week; approval is expected in July 2017. Submission of the Zoning Report by the Planning Department was made mid-November 2016 as scheduled. The Ministry of the Environment and Climate Change (MOECC) has issued the Final CPU (Certificate of Property Use). The geotechnical consultant registered the Record of Site Condition on March 30, 2017. The Record of Site Condition was acknowledged by the MOECC on June 12, 2017. Contract documentation is 100% complete. The Toronto Green Standard Tier 2 standard has been targeted as well as the 5% renewable energy target. A structural building permit is expected in July 2017. The project stakeholder names are Canoe Landing Community & Recreation Centre, Canoe Landing Child Care Centre, Bishop Macdonell Catholic Elementary School and Jean Lumb Public School. A Communications Committee has been established to coordinate all project related communications. In May 2017, City Council and the GMC have approved a budget increase to accommodate a tender bid overage and consulting fee overages. A contract is being executed by the City for the construction award to The Atlas Corporation/Button Limited Joint Venture. Construction is scheduled to commence July 5th, 2017.										
Explanation for Delay:	Contract Award Issues										



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	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Bessarion CC Design & Construction	8,507	281	814	76,644	2,256	Delayed	2013	2019	Dec-20	Ⓞ	Ⓜ
Comments:	Architects and sub-constulants continue working to complete the tender documents, with input from the 4 component stakeholders (PFR Recreation and Aquatics, Children's Services, Toronto Public Library, and Toronto Parking Authority). A Site Plan Control re-submission was made February 21, 2017 and is awaiting circulation comments from City Planning. Capital Projects and PMMD Staff have finalized the review of the Pre-Qualification Responses to pre-qualify general contractors to bid this project. Capital Projects expects to issue the tender for this through PMMD in mid-August.										
Explanation for Delay:	RFQ/RFP Delayed										
Wellesley CC Pool - Design & Construction	8,029	-5	1,775	20,000	912	On Track	2013	2019		Ⓜ	Ⓞ
Comments:	Tender closed on February 28, 2017 and all bids received were significantly higher than the City's budget and the construction cost estimate for this project. A report to amend the construction budget by \$3.0 million was approved by City Council on May 24, 25, and 26, 2017. Bid Award Panel has approved the construction tender award to Aquicon Consruction Ltd., and City Legal has issued the contract for execution. It is expected that the PO will be issued in early August. A preconstruction meeting will be scheduled following this. Although 2017 will be underspent, it is expected that the project will still be completed as										
Explanation for Delay:	Procurement Issues										
York CC - Design & Construction	2,047	561	2,047	33,270	30,746	On Track	Oct-12	Aug-14	December 2016	Ⓞ	Ⓜ
Comments:	Construction contract was substantially performed (> 97% complete) on December 21, 2016, and the general contractor is now completing the remaining work and outstanding deficiencies. Recreation Staff have occupied the building since the end of December 2016 and the centre was opened to the public on January 18, 2017. An official grand opening will be scheduled later in the year.										
Explanation for Delay:											

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Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Don Mills Civitan Arena Design & Construction	150	0	0	24,500	0	Delayed	Jan-16	Oct-20	TBD	Ⓞ	Ⓜ
Comments:	GMC recommended that City Council (GM13.15) at the July 2016 Council meeting, approve in principle the relocation of the Don Mills Arena to 844 Don Mills Road (Celestica site) subject to 3 conditions relating to an OMB appeal, a complete development application with an appropriate park block, and an appropriate timeline. The OMB appeal is settled, the development application is complete, but the appropriate park block and timelines have not yet been resolved. City Council directed City Staff to negotiate with the owners of the Celestica site and report back to Council. The report was before Government Management Committee on April 3, 2017 and on April 26, 27 and 28, City Council adopted the following: 1. City Council direct staff to ensure that the new Community Centre, to be built as part of the land exchange agreement with Cadillac Fairview, be operational by October 2020 (the closing date of the existing Don Mills Arena), in accordance with the development agreement approved by City Council; and 2. City Council direct the General Manager, Parks, Forestry and Recreation to strike a Steering Committee comprised of City staff, local residents and the Ward Councillor in order to facilitate the October 2020 deadline for the new Community Centre.										
Explanation for Delay:	Confirmation of the location for the new arena has delayed the project implementation.										
Enterprise Work Management System	3,283	335	2,000	12,850	1,670	Delayed	Jan-15	Dec-21		Ⓞ	Ⓜ
Comments:	Implementation vendor (EMA) selected. Work is broken into Work Packages (WP). Work Package A (Requirements Validation and Design) has begun and will continue into 2018. WP B (Technical Implementation) to take place in 2018 and WP C (Implementation of system for Urban Forestry) is slated to take place over 2019 and 2020. Other planned Work Packages will implement Toronto Water, Transportation and Solid Waste. Future Work Packages will be needed to implement the Parks and Community Recreation Branch. This is now targeted for 2020-2021.										
Explanation for Delay:	Procurement Issues										
Davisville Community Pool Design and Construction	200	0	20	17,335	0	Delayed	Pre-Design / Investigation	2022	2023	Ⓞ	Ⓜ
Comments:	Capital Projects Preliminary Design Phase. In consultation with the TDSB and the ward Councillor.										
Explanation for Delay:	Community Consultation										

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North East Scarborough Community Centre Design and Construction	793	51	75	25,750	57	Delayed	Design Phase - 2016 to 2018 and Construction Phase - 2018 to 2020	Dec-20	December 2022 based on potential inclusion of a new pool	Ⓞ	Ⓡ
Comments:	Pre-design phase and community consultation (needs survey) are underway. The new councillor was provided with an update at the meeting on March 10, 2017. Community consultation (needs survey) was completed in April 2017. The 1st public consultation meeting was held on June 27, 2016, the 2nd was held on January 12, 2017, and the 3rd is scheduled for January 2018. Addition of the pool to the program will result in a revised scope of work for the design team, and therefore the RFP will be re-issued to accommodate the change.										
Explanation for Delay:	RFQ/RFP Delayed										
Western North York New Community Centre Design and Construction	298		100	367	2	Delayed	Design: February 2016 Construction: Fall 2019	Design: Summer 2019 Construction: Fall 2020	Design: Summer 2020 Construction: December 2022	Ⓞ	Ⓡ
Comments:	Draft of RFP to select architect has been prepared and is being finalized.										
Explanation for Delay:	RFQ/RFP Delayed										

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	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
40 Wabash Parkdale New Community Centre Design and Construction	50	1	25	34,050	1	Delayed	Pre-Design/Investigation 2017, Design 2018-2019, Construction - 2020-2023	2023	2024	Ⓞ	Ⓜ
Comments:	Pre-design/investigation phases of existing building and site are underway. This phase includes existing building assessment, and site remediation/monitoring update. Will be followed by Metrolinx wall impact review, zoning, and park masterplan impacts.										
Explanation for Delay:	Project investigation phase taking longer than anticipated										
IT-Registration, Permitting & Licensing	6,275	528	2,398	16,759	1,512	Delayed	Design Phase - 2016 to 2017 and Construction Phase - 2018 to 2020	2019		Ⓞ	Ⓜ
Comments:	The RFP was issued on April 6th. Submissions were received on May 30th and they are currently under evaluation.										
Explanation for Delay:	RFQ/RFP Delayed										

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<b>Shelter, Support &amp; Housing Administration</b>											
George Street Revitalization - Phase 2	36,682	1,254	16,216	80,256	1,254	On Track	Jan-2016	Dec-2023		®	Ⓜ
Comments:	<p>City Council on December 15, 2016, authorized three contracts, duration terms for all being January 1, 2017 to June 30, 2018: PRISM as Owner's Representative, Montgomery Sisam Architects as Planning, Design and Compliance Consultants, and Infrastructure Ontario as AFP advisors, to ensure ongoing progress for GSR and in particular the development of Project Specific Output Specifications (PSOS). All work is proceeding on schedule. The project is also proceeding to secure suitable sites for transition of Seaton House residents, as directed by Council.</p> <p>Note: In July 2016 Council approved a Design Build Finance alternative procurement model. The total capital cost for the George Street Revitalization is estimated at \$562 million of which \$475.2 million remains unfunded. Staff will bring forward a request through future Capital Budget processes to address the unfunded portion.</p>										
Explanation for Delay:	The spending for GSR has been delayed pending the acquisition of appropriate shelter sites for transition. Spending will accelerate once the site plans for 731 Runnymede and 3306 Kingston Road have been approved and tendered for construction.										
389 Church Street	10,538	0	0	10,538	0	Delayed	Jan-2016	Dec-2017	Cancelled	®	®
Comments:	Project to be deleted and funding redirected										
Explanation for Delay:											
<b>Toronto Paramedic Services</b>											
NW District Multi-Function Station	3,233	1,886	2,845	11,455	10,043	Delayed	Jan-16	Jan-17	Aug-17	Ⓜ	Ⓜ
Comments:	Occupancy of the garage on the first floor took place on April 18, 2017. Inauguration of the facility is scheduled on September 13, 2017.										
Explanation for Delay:	Unexpected soil remediation and sewer connection issues resulted in delays and unforeseen cost. In addition, the wet spring impacted project completion.										

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<b>Transportation Services</b>											
F. G. Gardiner*	26,726	2,018	16,656	2,440,926	136,276	On Track	Apr-13	TBD (subject to completion of design phase)	N/A	Ⓚ	Ⓜ
Comments:	<p>For the most part, work is proceeding as scheduled on the F.G. Gardiner Strategic Rehabilitation Plan according to the New Implementation Approach adopted by Council in December 2016.</p> <p><b>Gardiner Expressway West Deck Replacement and Interim Repairs:</b> Projects are complete. The West Deck Replacement project was underspent by approximately \$7.5M and the Interim Repairs project was underspent by approximately \$2.5M. Acceleration of the projects, limited use of contingencies, combined with adoption of methodologies to manage the construction to achieve best value while ensuring project quality conformed to City requirements contributed to the underspending.</p> <p><b>F.G. Gardiner Strategic Plan:</b> Work is proceeding according to the New Implementation Approach: \$2.5M for up-close inspections of the entire length of the elevated sections of the Expressway to confirm priorities and as input to the design assignment is on track. \$3.0M for the design assignment for the section from Jarvis to Cherry St. was awarded in March, and delivery of the design is on track. \$2.0M invoiced by Infrastructure Ontario for prior year consulting work on the previous AFP approach has been paid. \$2.0M for pre-design services for the environmental assessment associated with the eastern portion of the Expressway is deferred to early 2018. \$0.5M for re-surfacing / attenuators / major maintenance work to be performed by Transportation Services.</p>										
Explanation for Delay:	N/A										
*The total project cost for the Gardiner reflects the 2012 - 2026 costs.											
<b>Waterfront Revitalization Initiative</b>											
TRANSPORTATION INITIATIVES	12,039	0	8,500	31,775	19,307	Delayed	Feb-14	Dec-17	Jun-18	Ⓜ	Ⓚ
Comments:	Construction is ongoing for the Fort York Pedestrian and Cycle Bridge; construction commenced in August 2016.										
Explanation for Delay:	The schedule has been revised due to the time required to secure required legal agreements and design, technical and operational approvals.										

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ESSROC QUAY LAKEFILLING	35,000	0	25,000	65,000	0	On Track	Nov-16	Dec-19		Ⓞ	Ⓞ
Comments:	Project charter, contribution and delivery agreements have been finalized and procurement has commenced. Detailed design is ongoing. Site investigations are ongoing.										
Explanation for Delay:											
PORT LANDS FLOOD PROTECTION	40,300	0	30,000	1,185,000	0	On Track	Jan-17	Mar-23		Ⓞ	Ⓞ
Comments:	Funding partnership between the Federal, Provincial governments and the City of Toronto was confirmed on June 28th. Staff from all three levels of government are now working together on the contribution and delivery agreements for the project. An initial \$10 million in City funding will be utilized to allow Waterfront Toronto to work with City Divisions, TRCA, TPLC and Ports Toronto to advance the design of the project so that the project schedule can be maintained.										
Explanation for Delay:											
THE BENTWAY (PROJECT UNDER GARDINER)	10,500	10,500	10,500	23,500	20,500	On Track	Feb-16	Dec-18		Ⓞ	Ⓞ
Comments:	Project is progressing and construction has commenced. Funding has been transferred to Waterfront Toronto as per payment schedule.										
Explanation for Delay:											

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<i>Facilities, Real Estate, and Environment &amp; Energy</i>											
Union Station Revitalization	137,844	24,056	78,175	800,700	659,057	On Track	Sep-09	Current Plan - Jun-2018 (Original end date was May-2016)	Jun-18	Ⓢ	Ⓢ
Comments:	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> <li>- Full design of all stages of work</li> <li>- New VIA Panorama Lounge (2012)</li> <li>- West Wing handover to Metrolinx (2013)</li> <li>- NW PATH Phase 1 (2014)</li> <li>- Implementation of new M&amp;E systems (2014)</li> <li>- York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015)</li> </ul> <p>Stage 2/3 contractor commenced in September 2015 and work is underway on the remaining key elements:</p> <ul style="list-style-type: none"> <li>- Bloor concourse and VIA concourse</li> <li>- Great Hall restoration</li> <li>- Moats and Bay street promenade</li> <li>- Completion of lower level and East Wing retail space</li> </ul>										



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Explanation for Delay:	<p>Issues include: Honouring the Heritage status of Union Station, performance issues with the GC/CM of Stage 1, the prime consultant, and other subcontractors, including claims, environmental and unforeseen site conditions, coordinating and carrying out construction while maintaining operations at the Station. In addition, the Stage 1 contractor has filed a claim against the City for direct and indirect work.</p> <p>To mitigate risks, project teams have responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments, and consideration of different construction methodologies.</p> <p>The project team is also working with internal and external legal council to assess the validity of the Stage 1 claim and prepare the City's counter-claim against the GC/CM.</p> <p>The project has encountered additional risk to both budget and schedule due to coordination of capital projects at Union Station with other stakeholders. More specifically, completion of the base building work under the City's Revitalization project is dependent on construction of the vertical access component undertaken by Metrolinx. To date, Metrolinx is behind schedule on this work and the delay will impact the City's Revitalization project schedule and budget. City staff have engaged with Metrolinx to understand the extent of the delay. Impacts to budget and schedule will be mitigated to the maximum extent possible and communicated in a future update once known.</p> <p>Note - The City has not accepted responsibility for certain construction claims filed by the stage 1 contractor and its subcontractors. The revised project budget does not include the cost of these claims. Staff have taken steps to protect the City's interest with respect to these claims, however any future decision resulting in a need to pay out any claims will result in a need for additional funding.</p>										

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St. Lawrence Market North Redevelopment	27,390	1,449	3,000	91,458	11,991	Delayed	Temp Market: Start Date - Dec-14 New North Market: Jan-17	Temp Market: Dec-14 New North Market: Dec-14	Temp Market: Actual End Date- June-15 New North Market: 2019 (Date to be confirmed)	Ⓜ	Ⓜ
Comments:	The project is undergoing a four stage archeological process due to significant findings discovered. As previously communicated, a delay of up to twelve months is expected as a result. Design of new building continued to be finalized during this time.										
Explanation for Delay:	Demolition of existing building completed in Q4 2016. On April 26, 2017 Council approved funds for the salvage of archaeological remains for future public interpretation within the new North Market redevelopment in accordance with the approved Heritage Interpretation Plan. Additional funding and the estimated project completion date will not be known until the extent and design of archeological public display is determined.										
Explanation for Delay:	Experienced a number of design changes driven by the consultant, the need to find budget efficiencies and change requests from clients and stakeholders. Discovery of significant archeological remains, resulting in a four stage archeological process and a delay of up to 12 months.										
Old City Hall HVAC	1,253	889	969	37,843	37,479	Completed	Dec-14	Dec-15	Dec-16	Ⓜ	Ⓜ
Comments:	Substantial completion was awarded.										
Explanation for Delay:	Accommodating existing facility uses and tenants required revisions to sequencing and scheduling over the life of the project. Statement of Claim Notices were received by the City from the project contractor. The City is working to prepare City's defence of the claim. Any decisions or results from this will be evaluated in terms of impact on budget and will be reported if necessary.										

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<i>Financial Planning</i>											
Financial Planning Analysis Reporting System (FPARS) - Phase 1 (PBF Implementation)	5,973	1,847	5,572	60,820	53,036	On Track	Jan-10	Dec-14	Oct-15	Ⓞ	Ⓞ
Financial Planning Analysis Reporting System (FPARS) - Phase 2 (EPM)							Jan-15		May-18	Ⓞ	Ⓞ
Comments:	<p>Phase 1 - PBF Implementation: In Q2, 2017:</p> <ul style="list-style-type: none"> <li>• Continues in close-out phase working on the functionality fixes and improvements.</li> <li>• Continues working on Value Realization.</li> <li>• Continues working with divisions to find system and process improvements. Leverage usage data and working with divisions to get the adoption and to streamline the processes.</li> </ul> <p>Phase 2 - EPM: In Q2, 2017:</p> <ul style="list-style-type: none"> <li>• Data Governance &amp; BI Framework: Conducting monthly meetings with data stewards (reviewing divisional data and confirming data quality and changes). Continues establishing data strategy.</li> <li>• Continues to improve and strengthen the existing Performance Measures inventory.</li> <li>• Continues to work with the 10 pilot divisions on the EPM - Transformation &amp; Automation initiative. The project team collected 135 measures (a subset from a total of 374 measures) and identified 14 data sources systems of which approximately 90 measures will be automated.</li> <li>• Continues to collect data for developing Management Information Dashboard (MID) and for Key Performance Indicators (KPI).</li> <li>• Continues developing SAP Reporting Strategy.</li> <li>• Continues creating usage data to support adoption of reporting.</li> <li>• Completed PM report and the dashboard for 3 pilot divisions (MLS, FREEE and Fire) with existing tools.</li> <li>• Implementation of DesignStudio 1.6 for development of PM and Dashboard reports for Data Visualization in progress.</li> <li>• Continues developing and documenting strategy and identifying tools required for Forecasting, Data Visualization and Predictive Analytics.</li> <li>• Continues to collect data for Forecasting from divisions. Developing plan for data collection and strategy for implementation.</li> </ul>										

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	<ul style="list-style-type: none"> <li>Continues to work with Common Component Services (CCS) team for extracting data from the source systems. Completed 3 (Fire, Fleet and Courts) of 10 pilot divisions.</li> <li>Continuing to work with Business Intelligence Services (BIS) group for data extraction, transformation and loading into PM cubes.</li> <li>Completed Extraction Transformation and Loading (ETL) for 3 (MLS, FREEE and Fire) of 10 pilot divisions.</li> </ul>										
Explanation for Delay:											
<b>Pension, Payroll &amp; Employee Benefits</b>											
SAP-Supported Cross-Application Timesheet (CATS)	1,610	567	700	7,540	6,498	Delayed	Jan-14	Sep-16/ Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	CATS went live, on-schedule, on Sept 14, 2016. TASS/Kronos went live for PF&R on November 9, 2016 and for TPS on February 15, 2017. <ul style="list-style-type: none"> <li>The project team continues to roll out "Employee Self-time Reporting" to individual divisions, sections and units. At the end of the second quarter, 1,238 were on-boarded to E-Time (allows employees to report time and attendance through E-Time).</li> </ul>										
Explanation for Delay:	Project scope was re-worked to accommodate additional functionalities (e.g., Employee Self-Time Reporting) that were not in the original scope of the project. As a result, the project timeline was extended to 2018 without an increase to the project's total budget.										

<b>Information &amp; Technology</b>											
DISASTER RECOVERY	3203	457	2581	9772	8150	On Track	Jan-13	Dec-24	Dec-24	Ⓜ	Ⓞ
Comments:	36% of the ITD plans have received sign-off at the Director level. 43% are with the appropriate Director for approvals and 57% are still in the process of being written. Some of the Business Continuity Plans are in the revision stage and are progressing as a 2nd generation plan.										
Explanation for Delay:											
EDRMS 2014	820	175	645	2580	614	Delayed	Jul-05	Dec-17	Dec-17	Ⓞ	Ⓢ
Comments:	Underspent due to Project alignment with Enterprise Collaboration Foundation (ECF) is no longer required as sponsors have delayed the integration of the two projects. EDRMS Decision to implement EDRMS OpenText Content Server on premises concluded. User profiles developed to facilitate training. Training plan and materials development underway. Migration planning underway. Divisional profiles detailed to facilitate migration. High Level Design Document and System Architecture Design completed. High level sustainment modeling under discussion.										
Explanation for Delay:	Contractor Issues, Insufficient Staff Resources, Other										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
I&T Consolidated Data Centre	2345	77	1200	37165	7462	On Track	May-14	Dec-17	Dec-19	ⓐ	Ⓨ
Comments:	Shared Services Study complete and CDC project strategy 100% complete .										
Explanation for Delay:											
WORK MGMT SOLUTION	4570	176	2700	7024	1823	Delayed	Jan-2013	Dec-18	Dec-18	Ⓨ	Ⓨ
Comments:	Underspent due to RFP procurement delays of COTS solution & vendor impacted spend. 1) Contract executed and Vendor Kick off scheduled for July 12, 2017 2) Project re-forecasting completed. All 3 phases for this project were forecasted.										
Explanation for Delay:	RFQ/RFP Delayed										
Web Revitalization: Web Refresh Phase 2	5107	1463	4599	13977	11964	On Track	Apr-2014	Dec-17	Mar-18	ⓐ	ⓐ
Comments:	Explore & Enjoy (June 15), Overarching Services (June 21) and City Government (June 26) service themes published on toronto.ca. On June 30, new website search solution (SearchBlox), final OpenText updates & switch to HTTPS from HTTP went live on toronto.ca.										
Explanation for Delay:											
Enterprise Time, Attendance & Scheduling Management Solution (TASS)	2405	392	2380	20951	12928	Delayed	Jan-2014	Jan-17	Jan-17	ⓐ	Ⓨ
Comments:											
Explanation for Delay:	Other										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
<b>City Clerk's Office</b>											
Information Management Infrastructure - Enterprise Document & Records Management Solution (EDRMS)	2,105	356	1,409	4,829	2,551	Delayed	2011; Revised March 2014	Dec-17	Dec-18	Ⓢ	Ⓢ
Comments:	<p>Council approved proceeding with the Provincial Vendor of Record (OpenText) on December 9-10, 2015. The City has negotiated and signed agreements with OpenText. Work with OpenText is underway. A migration plan, functional solution design, and technical solution design are underway. The solution will be deployed this year to replace current system. This will be followed with roll-outs to other City divisions and City users commencing 2017.</p> <p>The solution will be deployed this year to replace existing solution to manage all paper records. The deployment of the solution to manage digital records will be piloted in the City Clerk's Office and Information and Technology Division and be implemented in 2017 as planned. The roll-out of the solution across the City to all divisions to manage digital records will be phased in beginning in 2018.</p>										
Explanation for Delay:	<p>The project has decided to adopt a more phased in approach for the roll-out of EDRMS in order to recognize the immense diversity and complexity of requirements across City divisions and also, to provide for sufficient time to implement a comprehensive change management program to ensure a successful corporate transformation.</p>										

\*\*NOTE: Total project cost excludes \$3.347M in future year plans as EDRMS Phase 2 scope of work is yet to be defined. The revised project cost also reflects adjustment to incorporate a component of Sharepoint as part of the EDRMS project.

<b>Exhibition Place</b>											
<b>Queen Elizabeth Building</b>											
Replace roofs at Exhibit Hall CEX - 135	2,150	0	2,150	2,050	0	On Track	Jan-17	Dec-17	Dec-17	Ⓢ	Ⓢ
Comments:	tendering in progress; construction in the fall;										
Explanation for Delay:											

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
<b>Enercare Centre</b>											
Replace chillers CEX - 130	1,957	1,144	1,957	3,170	3,149	On Track	Jan-15	Dec-17	Dec-17	Ⓞ	Ⓞ
Comments:	Phase 1 completed on time; Phase 2 & 3 are on track and invoicing is in progress										
Explanation for Delay:											
<b>Hotel "X"</b>											
Hotel "X" Bridge CEX - 602	1,708	548	1,708	1,920	760	Delayed	Dec-16	Dec-16	Dec-17	Ⓜ	Ⓜ
Comments:	work in progress;										
Explanation for Delay:	co-ordination with other project(s)										
<b>Toronto and Region Conservation Authority</b>											
LONG TERM ACCOMMODATION - 5 SHOREHAM	322	143	322	38,617	143	On Track	Jul-17	Jun-21		Ⓞ	Ⓞ
Comments:	The TRCA has received approval from all of its member municipalities and the related funding commitments within their capital plans to facilitate the construction of the new office at the site of its former headquarters at 5 Shoreham Drive. TRCA is currently seeking final approval from the provincial government. Construction is expected to begin in 2019 in order to meet a 2021 occupancy date.										
Explanation for Delay:											
<b>Toronto Police Service</b>											
54/55 Divisions Amalgamation	7,000	0	500	39,873	451	Delayed	Jan-17	Dec-21	Dec-21	Ⓞ	Ⓜ
Comments:	Service and City Real Estate Services have identified some potential sites and is currently analyzing the pros and cons of each.										
Explanation for Delay:	Suitable site still needs to be identified and then the Service and the City can go through the normal process to finalize the decision for appropriate approvals. It is anticipated that land acquisition will be finalized by the 2nd qtr. of 2018.										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Peer to Peer Site	4,840	306	3,910	19,924	4,131	On Time	Jan-14	Dec-19	Dec-19	Ⓞ	Ⓞ
Comments:	Real estate transaction closed, tendering process for major construction trades complete and recommendations brought forward for approval. First set of site plan approval comments were received, drawings were revised and resubmitted. Service has requested a conditional permit to start site work at the end of July.										
Explanation for Delay:	May be a delay to the project schedule due to the process of acquiring municipal approvals.										
Transforming Corporate Support	3,025	385	1,836	8,742	2,103	Delayed	Jan-14	Dec-20	Dec-20	Ⓞ	Ⓢ
Comments:	Phase I of the project concluded. Project Plan for Phase II developed and discussions have been initiated. Request for Proposal (R.F.P.) issued to secure project management, technical programming expertise and professional services for the balance of the project's four-year blueprint.										
Explanation for Delay:	Preparations for the implementation of PeopleSoft Time and Labour will commence in the third quarter of 2017 and completion in 2018.										
Enterprise Business Intelligence (E.B.I.)	5,847	554	4,900	10,216	3,922	On Time	Jan-15	Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	Project initiation and E.B.I solution review complete. Still working on the hardware configuration and software installation of the development technical environment.										
Explanation for Delay:											
Radio Replacement Project	14,054	171	14,054	39,445	258	On Time	Jan-16	on-going	on-going	Ⓞ	Ⓞ
Comments:	Request for proposal issued for the purchase of radios required over a ten year frame. Contract award anticipated to be in the fall of 2017 with delivery of radios before year end.										
Explanation for Delay:											
Body Worn Cameras (B.W.C.)	500	0	100	500	0	Delayed	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓢ
Comments:	Complete scope of this project is being reviewed. Acquiring the external expertise required to effectively oversee, manage and analyse the B.W.C. non-binding R.F.P. process is in progress.										
Explanation for Delay:	The Service is moving forward very carefully as this project requires a well-crafted R.F.P. that results in the best overall solution, at the best value and that ensures the Service's and the Board's interests are protected, both short and long-term.										
State of Good Repair (S.O.G.R.)	5,747	676	5,095	on-going	on-going	On Time	on-going	on-going	on-going	Ⓞ	Ⓞ
Comments:	The Service's backlog list of building projects was prioritized. A work plan has been established and resources allocated to address priority projects.										
Explanation for Delay:											
52 Division Renovations	734	228	734	9,268	8,762	On Time	Jan-14	Dec-17	Dec-18	Ⓞ	Ⓞ
Comments:	Project is nearing completion and the renovated facility is currently fully occupied and operational.										
Explanation for Delay:											
Expansion of Conducted Energy Weapons (C.E.W.)	750	0	0	750	0	Delayed	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓢ
Comments:	If no C.E.W.s are purchased in 2017, the entire amount will be carried forward to 2018										
Explanation for Delay:	Acquisition of additional C.E.W. is pending until a report is provided to the Board following community consultation.										



APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Parking Handheld - Administrative Penalty System (A.P.S) Project	2,550	0	2,550	2,550	0	On Time	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	Phase I of the project is set to be implemented for August 2017. R.F.P released and responses reviewed. Pilot testing of proposed systems completed. Recommendation for award of contract targeted for August and implementation estimated February 2018.										
Explanation for Delay:											
<b>Toronto Public Library</b>											
Albion Library	4,421	2,295	3,162	15,007	13,940	On Track	Jan-12	Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	Construction is progressing according to schedule										
Explanation for Delay:											
Wychwood Library	1,899	29	671	9,533	419	Delayed	Jan-15	Dec-20	Dec-20	Ⓜ	Ⓞ
Comments:	Site plan approval expected at the end of July. Construction will start in Fall										
Explanation for Delay:	Lengthly site plan approval process										
Bayview-Bessarion Library	1,052		60	12,622	192	Delayed	Jan-14	Dec-21	Dec-21	Ⓜ	Ⓜ
Comments:	The is a joint project with timelines managed by Parks, Forestry and Recreation.										
Explanation for Delay:	Co-ordination with Other City Departments										
Dawes Road Library	2,786	5	10	13,263	11	Delayed	Jan-15	Dec-20	Dec-20	Ⓜ	Ⓜ
Comments:	City Facilities and Real Estate is continuing to work on negotiation regarding the site.										
Explanation for Delay:	Delays due to site negotiation process										
St. Clair / Silverthorn Library	2,234	35	905	2,897	198	Delayed	Jan-15	Dec-18	Dec-18	Ⓜ	Ⓞ
Comments:	Site plan recently approved. Construction will start in Fall										
Explanation for Delay:	Lengthly site plan approval process										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	Life to Date
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
North York Central Library	9,486	2,612	7,897	14,974	7,365	On Track	Jan-15	Dec-19	Dec-18	ⓐ	ⓐ
Comments:	Construction is progressing on schedule.										
Explanation for Delay:											
<b>Toronto Transit Commission</b>											
Toronto Rocket Yard and Storage Track Accommodation	47,148,688	13,593,133	50,126,000	502,134,979	181,586,108	On Track	Jan-10	31/12/2019	TBD	ⓐ	ⓐ
Comments:	Achieved Deemed Complete of Contract C1-48 "Wilson Complex TR Training centre and EDD Enclosure Alterations "on January 29,2017-Achieved Design Completion of Contract C1-42 "Wilson Carhouse Tracks 15 and 16 Expansion and Alterations "on February 08,2017- Achieved Substantial Performance of Contract C1-46 "Wilson Carhouse-Access Stairwell at Tracks 9/10" on March 24, 2017.										
Explanation for Delay:	Increase in estimated expenditures for Wilson Site Services and Systems Contracts, Keele Yard Retrofit and Kipling Track Expansion.										
Leslie Barns Streetcar Maintenance and Storage Facility	28,038,413	4,314,359	20,411,000	523,489,315	489,015,143	On Track	Jan-08	31/12/2016	31/12/2016	ⓐ	ⓐ
Comments:											
Explanation for Delay:	Continued work on deficiency list										
Easier Access - Phase III	42,655,256	10,895,112	42,772,000	774,314,895	272,423,223	On Track	Jan-06	31/12/2025	31/12/2025	ⓐ	ⓐ
Comments:	Commenced St. Patrick Station Elevator shaft construction- Royal York Station construction has commenced and the bus roadway is scheduled to close on May 07,2017.										
Explanation for Delay:											
Automatic Train Control (ATC) C Resignalling project	60,171,912	23,044,520	60,349,000	820,206,228	346,562,538	On Track	Jan-09	31/12/2018	31/12/2019	ⓐ	Ⓨ
Comments:											
Explanation for Delay:											

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Fire Ventilation Upgrade	14,032,057	3,172,877	15,351,000	350,168,000	252,317,230	On Track	Jan-11	31/12/2028	31/12/2028	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:	Variance is due to timing adjustment of transfer for cost sharing for Union Platform work from prior years.										
McNicoll Bus Garage	14,833,440	4,178,897	14,780,000	181,000,000	13,617,599	On Track	Jan-12	31/12/2020	31/12/2020	Ⓞ	Ⓞ
Comments:	Preliminary design presented to City of Toronto's Urban Design Review panel for commentary as part of the Site Plan Application Process-										
Explanation for Delay:											
Fare System - PRESTO/TTC Farecard	8,869,482	5,162,315	7,875,000	46,180,000	41,903,779	On Track	Jan-12	31/12/2020	TBD	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:											
Toronto-York Spadina Subway Extension	608,580,006	110,783,887	568,448,000	3,184,171,000	2,526,120,154	On Track	Dec-08	31/09/2015	31/12/2017	Ⓞ	Ⓜ
Comments:	Variance is due to the advancement of facilities construction, holdback release and claims resolution.										
Explanation for Delay:											
Scarborough Subway Extension	152,104,686	18,811,621	85,260,000	194,629,000	61,352,302	On Track	Dec-13	31/12/2023	31/12/2023	Ⓞ	Ⓞ
Comments:	SRT Life Extension (-\$17.8M): Variance is due to SRT Communications Retrofit - work deferred due to re-assessment of schedule; SRT Car Overhaul Program - due to delay of subway opening and new scope added to the project and a work cost estimate adjustment and SRT Life Extension with anticipated cost savings; SRT Other: (\$4.723M) timing of work pertaining to Signals group is re-aligned into future years. \$272K slippage from 2016 for uncompleted work primarily due to access to track and inclement weather										
Explanation for Delay:	other										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
<b>Toronto and Region Conservation Authority</b>											
LONG TERM ACCOMMODATION - 5 SHOREHAM	322	143	322	38,617	143	On Track	Jul-17	Jun-21		Ⓞ	Ⓞ
Comments:	The TRCA has received approval from all of its member municipalities and the related funding commitments within their capital plans to facilitate the construction of the new office at the site of its former headquarters at 5 Shoreham Drive. TRCA is currently seeking final approval from the provincial government. Construction is expected to begin in 2019 in order to meet a 2021 occupancy date.										
Explanation for Delay:											
<b>Solid Waste Management Services</b>											
Diversion Systems (CSW004)	26,534	6,913	24,197	78,351	47,758	Delayed	Prior to 2010	Dec-16	Nov-22	Ⓢ	Ⓡ
Comments:	<p>SWMS expects to deliver the 2nd Generation Bins to the entire City by December 2017. RFQ for the in-unit recycling bag closed in April 2017, while the RFQ for the in-unit containers closed in May 2017. Rehrig Pacific contract for replacement waste bins single family ended in November 2016.</p> <p>City Council (2017 PW 22.3) on July 4, 5, 6 and 7, 2017, adopted the following:</p> <ol style="list-style-type: none"> <li>1. City Council authorize the General Manager, Solid Waste Management Services to negotiate and enter into a new non-competitive agreement with Rehrig Pacific Company for the supply of new bins and maintenance of the existing recycling and garbage bins for a five (5) year term from December 1, 2017 to November 30, 2022 with the option to renew and extend the term of the agreement for five (5) additional one (1) year periods at the sole discretion of the General Manager, Solid Waste Management Services, all on terms and conditions satisfactory to the General Manager, Solid Waste Management Services and in a form satisfactory to the City Solicitor.</li> <li>2. City Council authorize the commitment of currently approved Capital Plan Estimates in the amount of \$15,111,000 net of HST recoveries and as outlined in Table 1, Column B of the report (May 24, 2017) from the General Manager, Solid Waste Management Services and the Director, Purchasing and Materials Management.</li> </ol>										
Explanation for Delay:	RFQ delayed.										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		Life to Date	
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time
Dufferin SSO Facility (CSW009)	38,957	4,528	31,165	74,943	22,576	Delayed	Jan-14	Dec-16	Dec-18	®	®
Comments:	<ul style="list-style-type: none"> <li>• Legal issues (patent) with CCI TBN delayed the award of the DB/OM contract to the successful vendor by two years.</li> <li>• Needed to ensure construction and operation of the Disco Road Organics Processing Facility was fully commissioned and processing up to 75,000 tonnes per year prior to decommissioning the Dufferin Facility. Outstanding contractual issue with the Disco Road Organics Processing contractor further delayed the project by 6-8 months.</li> <li>• Year one construction achieved \$15M on site preparation, partial demolition and removal of existing equipment and we are on track to meet projected spending rate (80%) in 2017.</li> </ul>										
Explanation for Delay:	RFQ/RFP delayed.										
Long-term Waste Management Strategy (CSW013)	6,224	167	2,900	21,184	2,972	Delayed	Jan-10	Apr-15	Dec-17	®	®
Comments:	Long term Waste Management Strategy plan completed and approved by Council in July 2016. Executive Summary completed in December 2016. Committed admin funds to support Community Investment Program with Environment and Energy Division. Rate/cost model updated, invoiced for training development. Study to examine Dufferin MRF envelope completed and submitted by GHD, to support mixed waste processing research. Pending finalization of funding commitments to support multi-residential enhancements/recommendations to support tenant engagement through community groups and community composting. Projected actual is anticipated low accounting for delay of hiring of staff, which impacts overall initiation of projects.										
Explanation for Delay:	Contract award issues.										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2016 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
<i>Toronto Water</i>											
St. Clair Reservoir Rehabilitation (CPW060-07)	7,820	2,399	6,800	27,664	6,246	On Track	Jan-14	Dec-21		Ⓞ	Ⓞ
Comments:	Construction commenced in 2016. Project design has been delayed to allow for extended consultation with the community to address park use related issues.										
Explanation for Delay:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.										
Highland Creek Biosolids Master Plan Implementation Project (CWW047-02)	100	19	29	16,686	1,197	Delayed	Jan-12	Dec-26		Ⓞ	Ⓞ
Comments:	The implementation of biosolids management upgrades at the Highland Creek Treatment plant have been subject to debate regarding the preferred alternative. A report on the updated Environmental Assessment of the project was considered/approved during the Council meeting on May 3-4, 2016.										
Explanation for Delay:	RFP delayed pending resolution of Part II Order through the MOE EA process										

Life to Date  
↓ ↓

On/Ahead of Schedule  
Minor Delay < 6 months  
Significant Delay > 6 months

Ⓞ	>70% of Approved Project Cost
Ⓜ	Between 50% and 70%
Ⓡ	< 50% or > 100% of Approved Project Cost

**APPENDIX 4**  
**2017 Capital Budget and Plan In-Year Technical Adjustment Request**  
**For the Period Ended June 30, 2017**

City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Economic Development and Culture</b>							
<i>Project Name</i> CULTURAL INFASTRUCTURE DEVELOPMENT	<i>Sub-Project Name:</i> PUBLIC ART -SCARBOROUGH CENTRE-2016	<i>SAP#:</i> CAC104-01	<i>CAPTOR#:</i> ACH000010-90				
<i>Reason:</i> To transfer funds to the 2017 Approved Operating Budget for Parks, Forestry and Recreation as they will be managing the project. Funds are for the purchasing and installation of rocks.							
As Approved by Council	0.150	0.150					
<b>Adjustment</b>	<b>(0.150)</b>	<b>(0.150)</b>					
Adjusted 10-Yr Budget & Plan	-	-	-				
<i>Project Name</i> RESTORATION/PRESERVATION OF HERITAGE ELEMENTS	<i>Sub-Project Name:</i> WINDFIELDS ESTATE - WATER SERVICE - 2017	<i>SAP#:</i> CAC111-09	<i>CAPTOR#:</i> ACH000012-196				
<i>Reason:</i> To reduce budget and move debt funding to replace the reserve funding for the Cultural Infrastructure Development project (CAC109-01). Due to tenant-related delays, tendering and construction will not happen until 2018, as such the 2018 budget will be adjusted during the 2018 budget cycle to ensure sufficient funds for the project.							
As Approved by Council	0.150	0.150	0.150				
<b>Adjustment</b>	<b>(0.096)</b>	<b>(0.096)</b>	<b>(0.096)</b>				
Adjusted 10-Yr Budget & Plan	0.054	0.054	0.054				
<i>Project Name</i> CULTURAL INFASTRUCTURE DEVELOPMENT	<i>Sub-Project Name:</i> GUILD REVITALIZATION - 2017	<i>SAP#:</i> CAC109-01	<i>CAPTOR#:</i> ACH000010-91				
<i>Reason:</i> To transfer debt funding from the Restoration/Preservation of Heritage Element Project (CAC111-09). This will ensure sufficient funding and keep the project cost the same. The project is approved under the Guild Inn Reserve (XR3002), however due to an administrative error, there is insufficient funds in the reserve to fund the full \$100,000 contribution that was budgeted.							
As Approved by Council	0.298	0.200	0.100	0.098	0.098		
<b>Adjustment</b>	-		<b>0.096</b>				
Adjusted 10-Yr Budget & Plan	0.298	0.200	0.196	0.098	0.098		
<i>Project Name</i> 2017 BIA EQUAL SHARE FUNDING	<i>Sub-Project Name:</i> 2017 ESF THE DANFORTH	<i>SAP#:</i> CED099-07	<i>CAPTOR#:</i> ECT908318-1				
<i>Reason:</i> To cancel the equal share project (50/50) and transfer debt funding to a new financed funded (65/35) project. The Danforth BIA has opted to use the BIA financed funding program instead of the equal share funding for its lighting project.							
As Approved by Council	0.210	0.210	0.105				
<b>Adjustment</b>	<b>(0.210)</b>	<b>(0.210)</b>	<b>(0.105)</b>				
Adjusted 10-Yr Budget & Plan	-	-	-				

**APPENDIX 4**  
**2017 Capital Budget and Plan In-Year Technical Adjustment Request**  
**For the Period Ended June 30, 2017**

City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i> 2017 BIA FINANCED FUNDING	<i>Sub-Project Name:</i> 2017 FF THE DANFORTH	<i>SAP#:</i> CED100-07		<i>CAPTOR#:</i> ECT908319-1			
<i>Reason:</i> To transfer debt funding from the equal share project (50/50) to a new financed funded (65/35) project since the Danforth BIA has opted to use the BIA financed funding program instead of the equal share funding for it's lighting project.							
As Approved by Council							
<b>Adjustment</b>	<b>0.300</b>	<b>0.300</b>	<b>0.105</b>				
Adjusted 10-Yr Budget & Plan	0.300	0.300	0.105				
<b>Total EDC - As Approved by Council</b>	<b>0.808</b>	<b>0.710</b>	<b>0.355</b>	<b>0.098</b>	<b>0.098</b>	-	-
<b>Total EDC - Adjustments</b>	<b>(0.156)</b>	<b>(0.156)</b>	-	-	-	-	-
<b>Total EDC - Adjusted Budget &amp; Plan</b>	<b>0.652</b>	<b>0.554</b>	<b>0.355</b>	<b>0.098</b>	<b>0.098</b>	-	-
<b>Parks, Forestry and Recreation (PFR)</b>							
<i>Project Name</i> CULTURAL INFRASTRUCTURE DEVELOPMENT	<i>Sub-Project Name:</i> PUBLIC ART -SCARBOROUGH CENTRE-2016	<i>SAP#:</i> To be created		<i>CAPTOR#:</i>			
<i>Reason:</i> To transfer debt funding under the Cultural Infrastructure Development project (CAC104-01) under Economic Development and Culture (EDC). Funds for purchasing and installation of rocks for the Public Art Scarborough Centre project is budgeted under 2017 Approved Capital Budget for EDC, however, PFR will be managing the project. The project and account will need to be created in PFR's Capital Budget to enable this transfer.							
As Approved by Council	-	-					
<b>Adjustment</b>	<b>0.150</b>	<b>0.150</b>					
Adjusted 10-Yr Budget & Plan	0.150	0.150	-				
<b>Total PFR - As Approved by Council</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total PFR - Adjustments</b>	<b>0.150</b>	<b>0.150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total PFR - Adjusted Budget &amp; Plan</b>	<b>0.150</b>	<b>0.150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Shelter, Support &amp; Housing Admin (SSHA)</b>							
<i>Project Name</i> 389 Church Street	<i>Sub-Project Name:</i> 389 Church Street	<i>SAP#:</i> CHS039-01 & CHS039-02		<i>CAPTOR#:</i> SHL908243-1			
<i>Reason:</i> Funding for 389 Church Street project is no longer required. The project cost of \$10.538 M will be cancelled and debt funding of \$8.8 M will be redirected to the George Street Revitalization project and \$1.738M will be returned to the Section 37 Reserves Fund (XR3026).							
As Approved by Council	10.538	10.538	8.800				
<b>Adjustment</b>	<b>(10.538)</b>	<b>(10.538)</b>	<b>(8.800)</b>				
Adjusted 10-Yr Budget & Plan	-	-	-				



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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Project Name</b> George Street Revitalization (GSR)-Phase 2	<b>Sub-Project Name:</b> GSR - Phase 2-Transition-Seaton House	<b>SAP#:</b> CHS040-03		<b>CAPTOR#:</b> SHL908287-4			
<b>Reason:</b> To transfer debt funding from 389 Church Street Project as per EX24.13 Council approval on April 26, 2017. The debt funding will replace the reserve funding which will be returned to the Social Housing Stabilization Reserve (XQ1106), as a result the project cost will not change.							
As Approved by Council	61.820	25.569	12.569	23.887	23.887	3.226	3.226
<b>Adjustment</b>			<b>8.800</b>				
Adjusted 10-Yr Budget & Plan	61.820	25.569	21.369				
<b>Total SSHA - As Approved by Council</b>	<b>72.358</b>	<b>36.107</b>	<b>21.369</b>	<b>23.887</b>	<b>23.887</b>	<b>3.226</b>	<b>3.226</b>
<b>Total SSHA - Adjustments</b>	<b>(10.538)</b>	<b>(10.538)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total SSHA - Adjusted Budget &amp; Plan</b>	<b>61.820</b>	<b>25.569</b>	<b>21.369</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Toronto Paramedic Services (EMS)</b>							
<b>Project Name</b> Dispatch Console Replacement	<b>Sub-Project Name:</b> Dispatch Console Replacement	<b>SAP#:</b> CAM070-01		<b>CAPTOR#:</b> AMB906057-7			
<b>Reason:</b> To permanently reduce the 2017 project cost for this project and reallocate the debt funding to NW District Multifunction-Facility Project. Due to workload pressures in the CACC Systems area and insufficient staff resources, project will not start until 2018.							
As Approved by Council	1.500	0.550	0.550	0.950	0.950	-	-
<b>Adjustment</b>	<b>(0.350)</b>	<b>(0.350)</b>	<b>(0.350)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Adjusted 10-Yr Budget & Plan	1.150	0.200	0.200	0.950	0.950	-	-
<b>Project Name</b> MULTI-FUNCTION STATION #2 - PREPARATION	<b>Sub-Project Name:</b> MULTI-FUNCTION STATION #2 - PREPARATION	<b>SAP#:</b> CAM071-01		<b>CAPTOR#:</b> AMB907920-2			
<b>Reason:</b> To permanently reduce 2017 project cost for Multi-function Station#2 - Preparation project and reallocate the debt funding to NW District Multifunction-Facility Project. 2017 preparation costs for the multi-function station#2 - preparation project will be lower than the approved 2017 cash flow.							
As Approved by Council	0.600	0.600	0.600	-	-	-	-
<b>Adjustment</b>	<b>(0.200)</b>	<b>(0.200)</b>	<b>(0.200)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Adjusted 10-Yr Budget & Plan	0.400	0.400	0.400	-	-	-	-

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		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Project Name</b>		<b>Sub-Project Name:</b>		<b>SAP#:</b>		<b>CAPTOR#:</b>	
NW DISTRICT MULTI FUNCTION - FACILITY		NW DISTRICT MULTI FUNCTION - FACILITY		CAM060-01		AMB907827-1	
<b>Reason:</b>							
To transfer debt funding from Dispatch Console Replacement Project and Multi-function Station#2 - Preparation Project. Unexpected soil remediation and sewer connection issues resulted in delays and unforeseen cost. Additionally, the poor winter weather condition has necessitated the acceleration of the project to meet the occupation closing date.							
As Approved by Council	11.455	3.233	2.983	-	-	-	-
<b>Adjustment</b>	<b>0.550</b>	<b>0.550</b>	<b>0.550</b>	-	-	-	-
Adjusted 10-Yr Budget & Plan	12.005	3.783	3.533	-	-	-	-
<b>Total EMS - As Approved by Council</b>	<b>13.555</b>	<b>4.383</b>	<b>4.133</b>	<b>0.950</b>	<b>0.950</b>	-	-
<b>Total EMS - Adjustments</b>	-	-	-	-	-	-	-
<b>Total EMS - Adjusted Budget &amp; Plan</b>	<b>13.555</b>	<b>4.383</b>	<b>4.133</b>	<b>0.950</b>	<b>0.950</b>	-	-
<b>Facilities, Real Estate, Environment &amp; Energy (FREEE)</b>							
<b>Project Name</b>		<b>Sub-Project Name:</b>		<b>SAP#:</b>		<b>CAPTOR#:</b>	
92 Front St. E-Redevelopment of St. Lawrence Market North Building		SLM North		CCA193-01		FAC907554-2 / 3	
<b>Reason:</b>							
To defer funding for the St. Lawrence Market North Building Redevelopment from 2017 to 2019 as there are further delays due to additional requirements to salvage archeological remains for future public interpretation.							
As Approved by Council	90.583	27.390	-	40.962	4.510	12.563	5.890
<b>Adjustment</b>		<b>(24.106)</b>	-			<b>24.106</b>	
Adjusted 10-Yr Budget & Plan	90.583	3.284	-	40.962	4.510	36.669	5.890
<b>Total FREEE - As Approved by Council</b>	<b>90.583</b>	<b>27.390</b>	-	<b>40.962</b>	<b>4.510</b>	<b>12.563</b>	<b>5.890</b>
<b>Total FREEE - Adjustments</b>	-	<b>(24.106)</b>	-	-	-	<b>24.106</b>	-
<b>Total FREEE - Adjusted Budget &amp; Plan</b>	<b>90.583</b>	<b>3.284</b>	-	<b>40.962</b>	<b>4.510</b>	<b>36.669</b>	<b>5.890</b>
<b>Fleet Services (FLT)</b>							
<b>Project Name</b>		<b>Sub-Project Name:</b>		<b>SAP#:</b>		<b>CAPTOR#:</b>	
PFR - Fleet Replacement		PF&R - VEHICLE/EQUIP 2016		CFL005-17		FLT000478-18	
<b>Reason:</b>							
To reallocate funds between subprojects to correct the error made in subproject allocation in the 2016 Q3 Approved Budget Adjustment.							
As Approved by Council	5.200	1.397					
<b>Adjustment</b>	<b>(0.380)</b>	<b>(0.380)</b>					
Adjusted 10-Yr Budget & Plan	4.820	1.017					

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i>	<i>Sub-Project Name:</i>	<i>SAP#:</i>		<i>CAPTOR#:</i>			
PFR - Fleet Replacement	PF&R - VEHICLE/EQUIPT - 2013	CFL005-14		FLT000478-15			
<i>Reason:</i>							
To reallocate funds between subprojects to correct the error made in subproject allocation in the 2016 Q3 Approved Budget Adjustment.							
As Approved by Council	5.072	(0.380)					
<b>Adjustment</b>	<b>0.380</b>	<b>0.380</b>					
Adjusted 10-Yr Budget & Plan	5.452	-					
<b>Total FLT - As Approved by Council</b>	<b>10.272</b>	<b>1.017</b>	-	-	-	-	-
<b>Total FLT - Adjustments</b>	<b>-</b>	<b>-</b>	-	-	-	-	-
<b>Total FLT - Adjusted Budget &amp; Plan</b>	<b>10.272</b>	<b>1.017</b>	-	-	-	-	-
<b>Information &amp; Technology (I&amp;T)</b>							
<i>Project Name</i>	<i>Sub-Project Name:</i>	<i>SAP#:</i>		<i>CAPTOR#:</i>			
ENT Geospatial Program	Ent geospatial program 2014	CIT045-05-09		ITP906881-130			
<i>Reason:</i>							
To permanently reduce 2017 approved project cost of \$101K since 2017 phase will be completed \$101k below budget due to cost savings. Also to defer \$100k to accelerate debt funding required for Quality Assurance & testing Software upg project (CIT049-04-02).							
As Approved by Council	0.600	0.355	0.355	-	-	-	-
<b>Adjustment</b>	<b>(0.101)</b>	<b>(0.201)</b>	<b>(0.201)</b>	<b>0.100</b>	<b>0.100</b>	-	-
Adjusted 10-Yr Budget & Plan	0.500	0.155	0.155	0.100	0.100	-	-
<i>Project Name</i>	<i>Sub-Project Name:</i>	<i>SAP#:</i>		<i>CAPTOR#:</i>			
QUALITY ASSURANCE & TESTING SOFTWARE UPG	Quality assurance & testing software upg	CIT049-04-02		ITP906882-139			
<i>Reason:</i>							
To accelerate funding from 2018 to 2017 to fund resource requirements in 2017 for the project. Corresponding deferral of funding under ENT Geospatial Program (CIT045-05-09)							
As Approved by Council	2.140	0.192	0.192	0.500	0.500		
<b>Adjustment</b>	<b>-</b>	<b>0.100</b>	<b>0.100</b>	<b>(0.100)</b>	<b>(0.100)</b>	-	-
Adjusted 10-Yr Budget & Plan	2.140	0.292	0.292	0.400	0.400		
<b>Total I&amp;T - As Approved by Council</b>	<b>2.740</b>	<b>0.547</b>	<b>0.547</b>	<b>0.500</b>	<b>0.500</b>	-	-
<b>Total I&amp;T - Adjustments</b>	<b>(0.101)</b>	<b>(0.101)</b>	<b>(0.101)</b>	<b>-</b>	<b>-</b>	-	-
<b>Total I&amp;T - Adjusted Budget &amp; Plan</b>	<b>2.640</b>	<b>0.447</b>	<b>0.447</b>	<b>0.500</b>	<b>0.500</b>	-	-

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>City Clerk's Office (CGV)</b>							
<i>Project Name</i> VOTE COUNTING EQUIPMENT	<i>Sub-Project Name:</i> VOTING EQUIPMENT	<i>SAP#:</i> CGV050-01		<i>CAPTOR#:</i> CLK906880			
<i>Reason:</i> To reduce project cost to reflect the outcome of negotiations with the vendor based on agreed Statement of Work and timelines, and to reflect Council's decision not to proceed with ranked choice voting in the 2018 municipal election.							
As Approved by Council	3.714	3.564	3.564	-	-		
<b>Adjustment</b>	<b>(1.464)</b>	<b>(2.564)</b>	<b>(2.564)</b>	<b>1.100</b>	<b>1.100</b>		
Adjusted 10-Yr Budget & Plan	2.250	1.000	1.000	1.100	1.100		
<b>Total CGV - As Approved by Council</b>	<b>3.714</b>	<b>3.564</b>	<b>3.564</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total CGV - Adjustments</b>	<b>(1.464)</b>	<b>(2.564)</b>	<b>(2.564)</b>	<b>1.100</b>	<b>1.100</b>	<b>-</b>	<b>-</b>
<b>Total CGV - Adjusted Budget &amp; Plan</b>	<b>2.250</b>	<b>1.000</b>	<b>1.000</b>	<b>1.100</b>	<b>1.100</b>	<b>-</b>	<b>-</b>
<b>Exhibiton Place (EXP)</b>							
<i>Project Name:</i> Enercare Centre	<i>Sub-Project Name:</i> 2015 Replace Chillers	<i>SAP#:</i> CEX130-11-01		<i>CAPTOR#:</i> EXH000525			
<i>Reason:</i> To transfer out interest amount leftover from reserve account for funding required to prepare the requirements (ie. system report) for system integration.							
As Approved by Council	0.225						
<b>Adjustment</b>	<b>0.001</b>	<b>0.001</b>					
Adjusted 10-Yr Budget & Plan	0.226	0.001					
<i>Project Name:</i> HOTEL "X"	<i>Sub-Project Name:</i> Hotel "X" Bridge	<i>SAP#:</i> CEX137-01		<i>CAPTOR#:</i> EXH907207-12			
<i>Reason:</i> To correct the entry between the CFC and Debt funding sources. This project was recorded as fully funded by CFC in err, the funding source for which should have been debt as per the original Council approval.							
As Approved by Council	1.920						
<b>Adjustment</b>							
Adjusted 10-Yr Budget & Plan	1.920						
<b>Total EXP - As Approved by Council</b>	<b>2.145</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total EXP - Adjustments</b>	<b>0.001</b>	<b>0.001</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total EXP - Adjusted Budget &amp; Plan</b>	<b>2.146</b>	<b>0.001</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Toronto &amp; Region Conservation Authority (TRCA)</b>							
<i>Project Name</i> Erosion Control & Floodwork	<i>Sub-Project Name:</i> 447 - 449 Guildwood Parkway	<i>SAP#:</i> CAC100-06		<i>CAPTOR#:</i>			
<i>Reason:</i> A change of scope without increasing the project cost is required 441-449 Guildwood Parkway project to add additional property at 461 Guildwood Parkway since conditions for acquisition of the original properties changed. 461 Guildwood Parkway is also vulnerable and in danger of erosion. This change of scope will move the 461 Guildwood Parkway project from the unmet need list to current year. Funding for the project is coming from the Toronto Water Reserve.							
As Approved by Council	1.500	1.500					
<b>Adjustment</b>							
Adjusted 10-Yr Budget & Plan	1.500	1.500					
<i>Project Name</i> Critical Erosion Control & Floodwork Phase 2	<i>Sub-Project Name:</i> Layer 2 - Extra Erosion Major Maintenance	<i>SAP#:</i> CAC104-04		<i>CAPTOR#:</i>			
<i>Reason:</i> To reallocate funds in the amount of \$0.830 million to Critical Erosion Control & Floodwork project and \$0.234 million to Waterfront Development to address the additional funding required to complete the shoreline works for the Fishleigh-Midland sub-project, and extensive damage to several TRCA structures as a result of the 2017 high lake levels. The funding is from Wastewater Capital Reserve Fund (XR6004) and has no impact to debt.							
As Approved by Council	4.020	4.020					
<b>Adjustment</b>	<b>(1.064)</b>	<b>(1.064)</b>					
Adjusted 10-Yr Budget & Plan	2.956	2.956					
<i>Project Name</i> Critical Erosion Control & Floodwork	<i>Sub-Project Name:</i> 1 Midland / 83 Fishleigh	<i>SAP#:</i> CAC100-05		<i>CAPTOR#:</i>			
<i>Reason:</i> To transfer funds from the Critical Erosion Control & Floodwork Phase 2 project to complete the shoreline works based on the Department of Fisheries and Oceans compensation requirements.							
As Approved by Council	1.500	1.500					
<b>Adjustment</b>	<b>0.830</b>	<b>0.830</b>					
Adjusted 10-Yr Budget & Plan	2.330	2.330					

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		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Project Name</b>		<b>Sub-Project Name:</b>		<b>SAP#:</b>		<b>CAPTOR#:</b>	
Waterfront Development		Toronto Planning Initiatives		CAC098-09			
<b>Reason:</b>							
To transfer funds from the Critical Erosion Control & Floodwork Phase 2 project to address damage to several TRCA structures as a result of the 2017 high lake levels and approximately 20 landslides which occurred.							
As Approved by Council	0.080	0.080					
<b>Adjustment</b>	<b>0.234</b>	<b>0.234</b>					
Adjusted 10-Yr Budget & Plan	0.314	0.314					
<b>Total TRCA - As Approved by Council</b>	<b>7.100</b>	<b>7.100</b>	-	-	-	-	-
<b>Total TRCA - Adjustments</b>	<b>(0.000)</b>	<b>(0.000)</b>	-	-	-	-	-
<b>Total TRCA - Adjusted Budget &amp; Plan</b>	<b>7.100</b>	<b>7.100</b>	-	-	-	-	-
<b>Toronto Police Service (TPS)</b>							
<b>Project Name</b>		<b>Sub-Project Name:</b>		<b>SAP#:</b>		<b>CAPTOR#:</b>	
Connected Mobile Officer		Connected Officer - Phase 1		PL-100123-01			
<b>Reason:</b>							
To allocate \$2.643 million from the Ministry of Community Safety and Correctional Services, through the Police Effectiveness and Modernization (P.E.M.) initiative, to a new Phase 1 of the Connected Mobile Officer Initiative project. The funding will be used for the proof of concept (P.O.C.) and the acquisition of approximately 700 devices. The \$2.643 million is part of the total implementation cost. The additional \$21.6 million is not included in the Council Approved 2018-2026 Capital Plan the Police Service.							
As Approved by Council	-						
<b>Adjustment</b>	<b>2.632</b>	<b>2.632</b>	-				
Adjusted 10-Yr Budget & Plan	2.632	2.632	-				
<b>Total TPS - As Approved by Council</b>	<b>-</b>	<b>-</b>	-	-	-	-	-
<b>Total TPS - Adjustments</b>	<b>2.632</b>	<b>2.632</b>	-	-	-	-	-
<b>Total TPS - Adjusted Budget &amp; Plan</b>	<b>2.632</b>	<b>2.632</b>	-	-	-	-	-

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		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Toronto Public Health (TPH)</b>							
<i>Project Name</i> Public Health I&T Plan	<i>Sub-Project Name:</i> Infectious Disease Control Information Sys.	<i>SAP#:</i> CPH001-17		<i>CAPTOR#:</i> TPH907843-2			
<i>Reason:</i> To allocate additional funding from the Ministry of Health and Long Term Care to the Infectious Disease Control Information System for the ongoing and planned operations, upgrades, deployment and adoption activities for components of the Panorama System.							
As Approved by Council	3.490	0.337	-				
<b>Adjustment</b>	<b>0.348</b>	<b>0.348</b>	-				
Adjusted 10-Yr Budget & Plan	3.838	0.685	-				
<b>Total TPH - As Approved by Council</b>	<b>3.490</b>	<b>0.337</b>	-	-	-	-	-
<b>Total TPH - Adjustments</b>	<b>0.348</b>	<b>0.348</b>	-	-	-	-	-
<b>Total TPH - Adjusted Budget &amp; Plan</b>	<b>3.838</b>	<b>0.685</b>	-	-	-	-	-
<b>Solid Waste Management Services (SWMS)</b>							
<i>Project Name</i> Long-Term Waste Management Strategy	<i>Sub-Project Name:</i> Long-Term Waste Management Strategy-Phase II	<i>SAP#:</i> CSW013-01-03		<i>CAPTOR#:</i> SOL907632-8-12-16			
<i>Reason:</i> To reallocate project cost & cash flow from the Long-Term Waste Management Strategy - Phase II project (CSW013-01-03) to fund Construction of Biogas Utilization Infrastructure at Disco & Dufferin SSO Facilities Project (CSW017-02) and Diversion Systems Project due to additional 2017 requirements for SSO In-Unit Kitchen Containers (CSW004-19-02).							
As Approved by Council	17.900	6.224					
<b>Adjustment</b>	<b>(3.384)</b>	<b>(3.384)</b>					
Adjusted 10-Yr Budget & Plan	14.516	2.840	-	-	-	-	-
<i>Project Name</i> Construction of Biogas Utilization Infrastructure at Disco & Dufferin SSO Facilities	<i>Sub-Project Name:</i> Biogas Utilization Infrastructure at Dufferin SSO Facility	<i>SAP#:</i> CSW017-02		<i>CAPTOR#:</i> SOL907863-9			
<i>Reason:</i> To transfer the project cost & cash flow from Long-Term Waste Management Strategy project (CSW013-01-03) to fund Bio Gas Project (CSW017-02).							
As Approved by Council	-	-					
<b>Adjustment</b>	<b>3.000</b>	<b>3.000</b>					
Adjusted 10-Yr Budget & Plan	3.000	3.000	-	-	-	-	-

**APPENDIX 4**  
**2017 Capital Budget and Plan In-Year Technical Adjustment Request**  
**For the Period Ended June 30, 2017**

City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Project Name</b> Diversion Systems	<b>Sub-Project Name:</b> SSO In-Unit Kitchen Containers	<b>SAP#:</b> CSW004-19-02		<b>CAPTOR#:</b> SOL000065-123			
<b>Reason:</b> To transfer the project cost & cash flow from Long-term Waste Management Strategy (CSW013-01-03) to fund additional 2017 budget requirements for SSO In-Unit Kitchen Containers (CSW004-19-02), for RFQ 0401-17-0113							
As Approved by Council	-	-					
<b>Adjustment</b>	<b>0.384</b>	<b>0.384</b>					
Adjusted 10-Yr Budget & Plan	0.384	0.384	-	-	-	-	-
<b>Project Name</b> Green Lane Landfill Development	<b>Sub-Project Name:</b> Cell Excavation and Base Construction	<b>SAP#:</b> CSW007-12-05		<b>CAPTOR#:</b> SOL907246-36,44,57			
<b>Reason:</b> Cash flow re-allocation from Green Lane Landfill Project (CSW007-12-05 Cell Excavation and Base Construction) to fund two remaining property purchases to close by YE 2017, construction acceleration, increased topsoil, leachate control and increased contingency amounts for site improvements.							
As Approved by Council	-	3.951					
<b>Adjustment</b>	-	<b>(0.851)</b>					
Adjusted 10-Yr Budget & Plan	-	3.100	-	-	-	-	-
<b>Project Name</b> Green Lane Landfill Development	<b>Sub-Project Name:</b> Engineering & Monitoring	<b>SAP#:</b> CSW007-13-04		<b>CAPTOR#:</b> SOL907246-35,45,58			
<b>Reason:</b> Cash flow re-allocation from Green Lane Landfill Projects (CSW007-13-04 Engineering & Monitoring) to fund two remaining property purchases to close by YE 2017, construction acceleration, increased topsoil, leachate control and increased contingency amounts for site improvements.							
As Approved by Council	-	0.466					
<b>Adjustment</b>	-	<b>(0.386)</b>					
Adjusted 10-Yr Budget & Plan	-	0.080	-	-	-	-	-
<b>Project Name</b> Green Lane Landfill Development	<b>Sub-Project Name:</b> Gas Control System	<b>SAP#:</b> CSW007-11-01		<b>CAPTOR#:</b> SOL907246-27,40,54			
<b>Reason:</b> Cash flow re-allocation from Green Lane Landfill Project (CSW007-11-01 Gas Control System) to fund two remaining property purchases to close by YE 2017, construction acceleration, increased topsoil, leachate control and increased contingency amounts for site improvements.							
As Approved by Council	-	3.364					
<b>Adjustment</b>	-	<b>(1.921)</b>					
Adjusted 10-Yr Budget & Plan	-	1.444	-	-	-	-	-



**APPENDIX 4**  
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**For the Period Ended June 30, 2017**

City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i> Green Lane Landfill Development	<i>Sub-Project Name:</i> Site Services/Final Cover/Storm Control	<i>SAP#:</i> CSW007-12-03		<i>CAPTOR#:</i> SOL907246-38,46,56			
<i>Reason:</i> Cash flow re-allocation to Green Lane Landfill Project (CSW007-12-03) to fund increased contingency amounts for site improvements for Site Services/Final Cover/Storm Control.							
As Approved by Council	-	2.863					
<b>Adjustment</b>	-	<b>2.237</b>					
Adjusted 10-Yr Budget & Plan	-	5.100	-	-	-	-	-
<i>Project Name</i> Green Lane Landfill Development	<i>Sub-Project Name:</i> Green lane leachate control system 2012	<i>SAP#:</i> CSW007-12-02		<i>CAPTOR#:</i> SOL907246-28,39,55			
<i>Reason:</i> Cash flow re-allocation to Green Lane Landfill Project (CSW007-12-02 Leachate Control System).							
As Approved by Council	-	0.545					
<b>Adjustment</b>	-	<b>0.255</b>					
Adjusted 10-Yr Budget & Plan	-	0.800	-	-	-	-	-
<i>Project Name</i> Green Lane Landfill Development	<i>Sub-Project Name:</i> Green lane buffer land acquisition 2012	<i>SAP#:</i> CSW007-12-06		<i>CAPTOR#:</i> Captor # SOL907246-21,33,			
<i>Reason:</i> Cash flow re-allocation to Green Lane Landfill Project (CSW007-12-06 Buffer Land Acquisition) to fund two remaining property purchases to close by YE 2017.							
As Approved by Council	-	2.183					
<b>Adjustment</b>	-	<b>0.667</b>					
Adjusted 10-Yr Budget & Plan	-	2.850	-	-	-	-	-
<b>Total SWMS - As Approved by Council</b>	<b>17.900</b>	<b>19.597</b>	-	-	-	-	-
<b>Total SWMS - Adjustments</b>	<b>0.000</b>	<b>0.000</b>	-	-	-	-	-
<b>Total SWMS - Adjusted Budget &amp; Plan</b>	<b>17.900</b>	<b>19.597</b>	-	-	-	-	-

**APPENDIX 4**  
**2017 Capital Budget and Plan In-Year Technical Adjustment Request**  
**For the Period Ended June 30, 2017**

City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<b>Total - As Approved by Council</b>	<b>224.665</b>	<b>100.753</b>	<b>29.969</b>	<b>66.397</b>	<b>29.945</b>	<b>15.789</b>	<b>9.116</b>
<b>Total Q2 - Adjustments</b>	<b>(9.129)</b>	<b>(34.334)</b>	<b>(2.665)</b>	<b>1.100</b>	<b>1.100</b>	<b>24.106</b>	<b>-</b>
<b>Total - Adjusted Budget &amp; Plan</b>	<b>215.536</b>	<b>66.419</b>	<b>27.304</b>	<b>43.610</b>	<b>7.158</b>	<b>36.669</b>	<b>5.890</b>
<b>Total Adjustment - Funding Source - All Program</b>	<b>Total Project Cost</b>	<b>2017</b>		<b>2018</b>		<b>2019</b>	
Provincial Grants and Subsidies	2.980		2.980				
Federal Subsidy							
CFC (Prior Year) - Carry forward							
Debt	(1.565)		(2.665)		1.100		
Debt Recoverable			(9.512)				9.512
Development Charges							
Reserves	(10.538)		(18.038)				7.500
Reserve Funds	(0.096)		(0.096)				
Other	0.090		(7.004)				7.094
<b>Total Q2 - Adjustment of Funding Sources</b>	<b>(9.129)</b>		<b>(34.335)</b>		<b>1.100</b>		<b>24.106</b>