



**CITY OF TORONTO CAPITAL VARIANCE REPORT
FOR THE NINE MONTHS ENDED September 30, 2017**

	2017 Approved Budget \$	September 30, 2017 Actual Expenditures	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
Citizen Centred Services - "A"						
Children's Services	40,517,857	4,492,334	36,025,523	11.1%	16,204,919	40.0%
Court Services	1,557,546	62,444	1,495,102	4.0%	792,004	50.8%
Economic Development and Culture	31,820,699	6,053,904	25,766,795	19.0%	20,084,596	63.1%
Long Term Care Homes Services	16,397,950	4,767,369	11,630,581	29.1%	13,920,450	84.9%
Parks, Forestry & Recreation	238,832,713	82,034,327	156,798,386	34.3%	143,308,048	60.0%
Shelter, Support & Housing Administration	42,405,706	3,210,310	39,195,396	7.6%	6,670,000	15.7%
Toronto Employment & Social Services	7,838,277	38,086	7,800,191	0.5%	2,500,000	31.9%
Toronto Paramedic Services	14,617,630	8,606,229	6,011,401	58.9%	11,943,549	81.7%
Sub-Total - Citizen Centred Services - "A"	393,988,378	109,265,004	284,723,374	27.7%	215,423,566	54.7%
Citizen Centred Services - "B"						
City Planning	9,911,291	2,275,964	7,635,327	23.0%	6,028,907	60.8%
Fire Services	17,980,504	749,328	17,231,176	4.2%	3,710,084	20.6%
Transportation Services	519,048,383	126,518,957	392,529,426	24.4%	329,346,104	63.5%
Waterfront Revitalization Initiative	109,593,788	23,971,211	85,622,577	21.9%	63,811,014	58.2%
Sub-Total - Citizen Centred Services - "B"	656,533,966	153,515,460	503,018,506	23.4%	402,896,109	61.4%
Internal Corporate Services						
311 Toronto	3,119,044	1,229,531	1,889,513	39.4%	2,024,400	64.9%
Facilities Management, Real Estate & Environment	291,136,656	91,560,419	199,576,237	31.4%	155,284,794	53.3%
Fleet Services	49,853,346	29,413,140	20,440,206	59.0%	44,833,238	89.9%
Information & Technology	88,880,884	24,364,123	64,516,761	27.4%	59,862,155	67.4%
Sub-Total - Internal Corporate Services	432,989,930	146,567,213	286,422,717	33.9%	262,004,588	60.5%
Chief Financial Officer						
Financial Services	29,471,586	7,102,637	22,368,949	24.1%	16,788,870	57.0%
Sub-Total - Chief Financial Officer	29,471,586	7,102,637	22,368,949	24.1%	16,788,870	57.0%
Other City Programs						
Auditor General's Office	244,000	31,679	212,321	13.0%	244,000	100.0%
Office of the Lobbyist Registrar	184,509	122,024	62,485	66.1%	184,509	100.0%
Office of the Ombudsman	384,206	82,097	302,109	21.4%	384,206	100.0%
City Clerk's Office	8,681,055	3,483,702	5,197,353	40.1%	7,399,659	85.2%
Corporate Initiatives	209,211,000	1,556,771	207,654,229	0.7%	59,146,000	28.3%
Sub-Total - Other City Programs	218,704,770	5,276,273	213,428,497	2.4%	67,358,374	30.8%
Total City Operations	1,731,688,630	421,726,587	1,309,962,043	24.4%	964,471,507	55.7%

Appendix 1.

CITY OF TORONTO CAPITAL VARIANCE REPORT FOR THE NINE MONTHS ENDED September 30, 2017

 TORONTO	2017 Approved Budget \$	September 30, 2017 Actual Expenditures	Unspent \$	Spent %	Projected Spending to Year-End \$	Projected Spending to Year-End %
Agencies						
Exhibition Place	7,206,939	2,765,981	4,440,958	38.4%	7,206,939	100.0%
Sony Centre (Hummingbird)	9,563,638	3,894,032	5,669,606	40.7%	5,870,950	61.4%
Toronto & Region Conservation Authority	15,275,000	11,031,610	4,243,390	72.2%	15,275,000	100.0%
Toronto Police Service	78,797,515	17,033,629	61,763,886	21.6%	52,234,264	66.3%
Toronto Public Health	4,848,986	2,516,131	2,332,855	51.9%	3,605,577	74.4%
Toronto Public Library	37,489,975	16,717,659	20,772,316	44.6%	28,816,622	76.9%
Toronto Zoo	7,650,389	1,464,395	6,185,994	19.1%	4,215,119	55.1%
Toronto Transit Commission	2,248,720,573	732,766,646	1,515,953,927	32.6%	1,745,679,700	77.6%
Sub-Total - Agencies	2,409,553,014	788,190,084	1,621,362,931	32.7%	1,862,904,170	77.3%
TOTAL - TAX SUPPORTED	4,141,241,644	1,209,916,671	2,931,324,973	29.2%	2,827,375,677	68.3%
Rate Supported Programs						
Solid Waste Management Services	129,884,837	46,678,435	83,206,402	35.9%	99,066,968	76.3%
Toronto Parking Authority	158,468,659	44,488,638	113,980,021	28.1%	86,439,249	54.5%
Toronto Water	843,534,527	380,680,640	462,853,887	45.1%	667,948,122	79.2%
TOTAL - RATE SUPPORTED PROGRAMS	1,131,888,023	471,847,713	660,040,310	41.7%	853,454,339	75.4%
GRAND TOTAL	5,273,129,667	1,681,764,384	3,591,365,284	31.9%	3,680,830,016	69.8%

Appendix 2
CITY OF TORONTO
2017 Capital Projects Recommended for Full Closure
for the Period Ending September 30, 2017

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other \$
Court Services											
CTS003											
Sub Projects to be closed:											
CTS003-02	POA APPLICATION SUSTAINMENT & HARDWARE UP	2015	2015	822,000	326,041	495,959				495,959	
Project total				822,000	326,041	495,959	0	0	0	495,959	0
PARKS, FORESTRY AND RECREATION											
CPR114-42											
Sub Projects to be closed:											
CPR114-42-01	CAPITAL EMERGENCY FUND FY2012	2012	2012	0.00	0.00						
CPR114-42-02	CAPITAL PLANNING & ASSET MANAGEMENT FY20	2012	2014	500,000	263,394	236,606				236,606	
CPR114-42-03	VARIOUS BLDGS & PKS -ACCESSIBILITY PROG	2012	2013	750,000	741,401	8,599	8,599				
CPR114-42-04	VARIOUS BLDGS-FACILITY REHAB. FY2012 - N	2012	2013	400,000	390,396	9,604	9,604				
CPR114-42-05	VARIOUS BLDGS-FACILITY REHAB. FY2012 - E	2012	2013	400,000	362,283	37,717	37,717				
CPR114-42-06	VARIOUS BLDGS-FACILITY REHAB. FY2012 - W	2012	2013	400,000	334,774	65,226	65,226				
CPR114-42-07	VARIOUS BLDGS-FACILITY REHAB. FY2012 - S	2012	2013	400,000	393,847	6,153	6,153				
CPR114-42-08	VARIOUS BLDGS-FACILITY REHAB. FY2012 - C	2012	2013	400,000	346,890	53,110	53,110				
CPR114-42-09	INVESTIGATION AND PRE-ENGINEERING FY2012	2012	2014	325,000	292,806	32,194	13,743			18,637	-186
CPR114-42-10	VARIOUS BLDGS & PKS-SIGNAGE PROGRAM FY20	2012	2013	197,000	158,310	38,690	38,690				
CPR114-42-11	EMERGENCY-LEASIDE POOL ROOF REHAB	2012	2012	81,408	81,408	0				0	
CPR114-42-12	EMERGENCY - FERRY DOCKS ELECTRICAL WORK	2012	2012	135,130	135,130	0				0	
CPR114-42-13	EMERGENCY-TAYLOR CREEK REHABILITATION	2012	2012	79,576	79,576	-0	-0				
CPR114-42-14	EMERGENCY-EASTVILLE TRAINING CENTRE ROOF	2012	2012	203,886	203,886	0				0	
Project total				4,272,000	3,784,101	487,899	232,841	0	0	255,243	-186
CPR114-43											
Sub Projects to be closed:											
CPR114-43-01	CAPITAL EMERGENCY FUND FY2013	2013	2013	398		398	398				
CPR114-43-02	CAPITAL PLANNING & ASSET MANAGEMENT FY20	2013	2015	500,000	498,151	1,849				1,849	
CPR114-43-03	VARIOUS BLDGS -FAC.ACCESSIBILITY FY2013	2013	2014	1,200,000	1,184,717	15,283	15,283				
CPR114-43-04	VARIOUS BLDGS -FAC. REHAB. FY2013 - NORT	2013	2013	622,600	622,600	-0	-0				
CPR114-43-05	VARIOUS BLDGS -FAC. REHAB. FY2013 - EAST	2013	2013	622,600	614,338	8,262	8,262				
CPR114-43-06	VARIOUS BLDGS -FAC. REHAB. FY2013 - WEST	2013	2013	622,600	542,385	80,215	80,215				
CPR114-43-07	VARIOUS BLDGS -FAC. REHAB. FY2013 - SOUT	2013	2013	622,600	622,600	0	0				
CPR114-43-08	VARIOUS BLDGS -FAC. REHAB. FY2013 - CENTRAL	2013	2014	622,600	614,927	7,673	7,673				
CPR114-43-09	INVESTIGATION AND PRE-ENGINEERING FY2013	2013	2014	325,000	296,270	28,730	136			28,745	-152
CPR114-43-10	EMERGENCY-LEASIDE MEMORIAL POOL CEILING	2013	2013	17,960	17,960	0					
CPR114-43-11	EMERGENCY - HERBERT CARNEGIE ARENA ROOF	2013	2013	481,642	481,642	0					
Project total				5,638,000	5,495,591	142,409	111,967	0	0	30,594	-152
CPR116-42											
Sub Projects to be closed:											
CPR116-42-01	CAMP (SGR) ORC FACILITIES FY2012	2012	2014	2,000,000	1,873,659	126,341	126,341				
CPR116-42-02	SPORTS FIELDS FY2012 (SFP)	2012	2014	500,000	491,485	8,515			8,515		
CPR116-42-03	WEST ROUGE CANOE CLUB	2012	2014	650,000	384,664	265,336			265,335	0	
CPR116-42-04	EARL BALES PARK MOUNTAIN BIKING-FACILITY	2012	2014	100,000	77,416	22,584			2,258	20,326	
CPR116-42-05	ASHBRIDGES BAY SKATEBOARD PARK PHASE 2	2012	2014	545,000	543,858	1,142			1,142		
CPR116-42-06	REFURBISHMENT OF SMYTHE PARK BASEBALL DI	2012	2014	175,000	164,342	10,658					10,658
Project total				3,970,000	3,535,425	434,575	126,341	0	277,251	20,326	10,658

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other
											\$

CPR116-43

Sub Projects to be closed:

CPR116-43-01	CAMP (SGR) ORC FACILITIES FY2013	2013	2014	3,000,000	2,846,448	153,552	153,552				
CPR116-43-02	SPORTS FIELDS FY2013 (SFP)	2013	2014	1,200,000	1,200,000	0			0		
CPR116-43-03	THOMSON PARK - BOCCIE DEVELOPMENT	2013	2015	175,000	155,725	19,275			19,275		
CPR116-43-04	HERON PARK- OUTDOOR BASKETBALL COURTS	2013	2014	150,000	142,194	7,806			7,250	556	
CPR116-43-05	WELLS HILL LAWN BOWLING IMPROVEMENTS S42	2013	2013	70,000	70,238	-238					-238
CPR116-43-06	WARD 43 SPORTS PAD S37	2013	2013	90,000	90,093	-93					-93
CPR116-43-07	ALLAN GARDENS WASHROOM BLDG DESIGN S42	2013	2014	60,000	56,175	3,825					3,825
CPR116-43-08	EGLINTON FIELDHOUSE REHAB DONATION FY2013	2013	2013	165,000	149,977	15,023					15,023
Project total				4,910,000	4,710,850	199,150	153,552	0	26,525	556	18,517

CPR118-44

Sub Projects to be closed:

CPR118-44-01	CAMP (SGR) PARKING LOTS & TENNIS CTRS FY	2014	2015	3,270,000	3,023,500	246,500	246,500				
Project total				3,270,000	3,023,500	246,500	246,500	0	0	0	0

CPR118-45

Sub Projects to be closed:

CPR118-45-01	CAMP (SGR) PARKING LOTS & TENNIS CTRS FY	2015	2016	3,155,000	3,154,350	650	650				
Project total				3,155,000	3,154,350	650	650	0	0	0	0

CPR119-43

Sub Projects to be closed:

CPR119-43-01	CAMP (SGR) WATERPLAY FY2013	2013	2014	900,000	900,000	0	0				
CPR119-43-02	PLAY EQUIPMENT PROGRAM FY20123	2013	2014	1,809,000	1,806,019	2,981				2,981	
CPR119-43-03	WELLESLEY PARK WADING POOL	2013	2015	100,000	81,849	18,151	18,151				
CPR119-43-04	WOBURN SPLASH PAD FUNDING	2013	2015	189,000	188,320	680				680	
CPR119-43-05	VICTORIA MEMORIAL SQUARE PLAYGROUND	2013	2015	250,000	238,909	11,091					11,091
CPR119-43-06	WARD 21 PLAYGROUND IMPROVEMENT	2013	2015	260,000	255,880	4,120					4,120
CPR119-43-07	BROCKVILLE PARK PLAYGROUND	2013	2015	125,000	98,605	26,395					26,395
CPR119-43-08	BELMAR PARK- NEW SPLASH PAD	2013	2016	500,000	457,171	42,829				42,829	
CPR119-43-09	SEVEN OAKS SPLASH PAD	2013	2015	500,000	500,000	0				0	
Project total				4,633,000	4,526,752	106,248	18,151	0	0	46,491	41,606

CPR120-42

Sub Projects to be closed:

CPR120-42-01	CAMP (SGR) FY2012	2012	2013	3,500,000	3,415,432	84,568	84,568				
Project total				3,500,000	3,415,432	84,568	84,568	0	0	0	0

CPR120-44

Sub Projects to be closed:

CPR120-44-01	CAMP (SGR) FY2014	2014	2015	4,250,000	4,031,596	218,404	218,404				
Project total				4,250,000	4,031,596	218,404	218,404	0	0	0	0

CPR120-45

Sub Projects to be closed:

CPR120-45-01	CAMP (SGR) FY2015	2015	2016	4,250,000	4,223,186	26,814	26,814				
Project total				4,250,000	4,223,186	26,814	26,814	0	0	0	0

CPR121-42

CPR121-42-01	CAMP (SGR) ARENA FY2012	2012	2013	7,550,000	7,459,510	90,490	90,490				
CPR121-42-02	GREENWOOD AIR COVER	2012	2014	1,200,000	1,198,641	1,359			1,359		
CPR121-42-03	SCARBOROUGH VILLAGE RC-NEW ZAMBONI ROOM	2012	2013	550,000	538,803	11,197			11,168	29	
CPR121-42-04	LEASIDE MG EXPANSION-INCREASE COST	2012	2015	3,000,000	2,731,168	268,832			268,832		
Project total				12,300,000	11,928,123	371,878	90,490	281,359	0	29	

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other
											\$

CPR122-38

Sub Projects to be closed:

CPR122-38-01	CAMP (SGR) TRAIL FY2015	2008	2009	780,000	773,560	6,440	6,440					
CPR122-38-02	TORONTO BIKE PLAN EXPANSION	2008	2009	400,000	402,031	-2,031		-2,031				
CPR122-38-03	WYNFORD PARK TRAIL IMPROVEMENTS	2008	2008	35,000	35,000	0						
Project total				1,215,000	1,210,591	4,409	6,440	-2,031	0	0	0	0

CPR123-36

Sub Projects to be closed:

CPR123-36-01	CAMP (SGR) CC FY2016	2006	2007	5,000,000	4,921,856	78,144		78,144				
CPR123-36-02	JENNER JEAN-MARIE CC-ADD ADDITION & NEW	2006	2016	7,658,288	7,323,636	334,652						334,652
CPR123-36-03	JIMMIE SIMPSON RC - RENOVATION	2006	2007	120,000	132,175	-12,175		-12,175				
CPR123-36-04	MASARYK MCCOWAN CRC - LOBBY ALTERATIONS	2006	2006	65,000	84,737	-19,737		-19,737				
CPR123-36-05	MID SCARBOROUGH CC -REPLACE GYM FLOOR	2006	2006	100,000	167,629	-67,629		-67,629				
CPR123-36-06	THISTLETOWN MULTI SERVICE CENTRE	2006	2007	450,000	565,463	-115,463		-115,463				
CPR123-36-07	BEACHES RC - RESTORATION	2006	2007	600,000	232,884	367,116					367,116	
Project total				13,993,288	13,428,380	564,908	0	-136,860	0	0	367,116	334,652

CPR123-42

Sub Projects to be closed:

CPR123-42-01	CAMP (SGR) COMMUNITY CENTRE FY2012	2012	2013	6,475,000	6,087,307	387,693	387,693					
CPR123-42-02	CAMP (SGR) COMMUNITY CENTRE - SECURITY	2012	2012	500,000	470,807	29,193	29,193					
CPR123-42-03	COMMANDER ARENA CC - INSTALL ELEVATOR	2012	2014	700,000	607,689	92,311		92,311				
CPR123-42-04	REGENT CC - TDSB FUND	2012	2016	600,000	417,650	182,350						182,350
Project total				8,275,000	7,583,453	691,547	416,886	92,311	0	0	0	182,350

CPR124-36

Sub Projects to be closed:

CPR124-36-01	CW ENVIRONMENTAL INITIATIVES FY2006	2006	2007	1,250,000	1,254,459	-4,459		-4,459				
CPR124-36-02	TREE ADVOCATE PROGRAM	2006	2007	1,500,000	1,049,754	450,246		139,311				310,936
CPR124-36-03	HIGH PARK SIGNIFICANT OAK WOODLAND	2006	2007	100,000	100,125	-125		-125				
CPR124-36-04	EGLINTON FLAT POND	2006	2007	250,000	241,131	8,869		8,869				
CPR124-36-05	COMMUNITY GARDEN	2006	2006	100,000	97,102	2,898		2,898				
CPR124-36-06	KAY GARDEN BELTLINE	2006	2007	475,000	476,404	-1,404						-1,404
CPR124-36-07	TAYLOR CREEK PARK - WETLAND /EROSION CON	2006	2008	375,000	367,755	7,245					7,245	
CPR124-36-08	HUMBER ABORETUM NATURE	2006	2008	600,000	600,000	0						
Project total				4,650,000	4,186,729	463,271	0	146,493	0	0	7,245	309,532

CPR124-41

Sub Projects to be closed:

CPR124-41-01	CW ENVIRONMENTAL INITIATIVES FY2011	2011	2013	2,041,267	1,582,398	458,869		458,869				
CPR124-41-02	COMMUNITY GARDEN	2011	2011	100,000	88,181	11,819					11,819	
CPR124-41-03	MILNE HOLLOW SLOPE WETLAND	2011	2011	100,000	56,634	43,366		43,366				
CPR124-41-04	DON VALLEY BRICK WORKS-PH.2 NATURAL HERI	2011	2013	450,000	450,000	0						
CPR124-41-05	CW ENVIRONMENTAL INITIATIVES FY2011-COMM	2011	2012	343,733	297,302	46,431					46,431	
Project total				3,035,000	2,474,515	560,485	0	502,236	0	0	58,249	0

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other \$

CPR117-39

Sub Projects to be closed:

CPR117-39-01	REGENT PARK REDEVELOPMENT (TCHC) PH. 2	2009	2015	6,250,000	6,254,942	-4,942					-4,942	
CPR117-39-02	FLEET - COMMERCIAL TREE PROGRAM	2009	2010	547,000	547,000	0					0	
CPR117-39-03	FLEET - MAINTENANCE OF NATURAL	2009	2010	144,000	148,391	-4,391					-4,391	
CPR117-39-04	FLEET -AREA MAINTENANCE -PH.2	2009	2010	44,000	0	44,000					44,000	
CPR117-39-05	FLEET -TREE PRESERVATION	2009	2010	304,000	302,075	1,925					1,925	
CPR117-39-06	McEwan PARK IMPROVEMENTS	2009	2009	100,000	99,626	374						374
CPR117-39-07	VARIOUS PARKS-PARKS REHAB FY2009 NORTH	2009	2010	400,000	399,629	371	371					
CPR117-39-08	VARIOUS PARKS-PARKS REHAB FY2009 SOUTH	2009	2010	400,000	399,314	686					686	
CPR117-39-09	VARIOUS PARKS-PARKS REHAB FY2009 WEST	2009	2010	400,000	358,194	41,806	41,806					
CPR117-39-10	VARIOUS PARKS-PARKS REHAB FY2009 EAST	2009	2009	400,000	405,431	-5,431	-5,431					
CPR117-39-11	VARIOUS PARKS-PARKS REHAB FY2009 CENTRE	2009	2010	400,000	399,159	842	842					
CPR117-39-12	STORM DAMAGE JUNE 23, 2008 - D	2009	2011	225,000	230,311	-5,311				-5,311		
CPR117-39-13	FLEMINGTON-LAWRENCE HEIGHTS ST	2009	2009	15,000	15,000	0						
CPR117-39-14	CLOVERCREST PARKETTE IMPROVEME	2009	2010	90,000	45,828	44,173						44,173
CPR117-39-15	GREENFIELD PARK IMPROVEMENTS	2009	2011	267,000	256,689	10,311						10,311
CPR117-39-16	MASTER PLANNING-PRE-ENG- PARKS	2009	2012	100,000	98,249	1,751				1,751		
CPR117-39-17	DIVISION IT INITIATIVES FY2009	2009	2010	400,000	229,270	170,730	170,730					
CPR117-39-18	VARIOUS PARKS-LIFESAVING STATI	2009	2010	200,000	118,679	81,321	81,321					
CPR117-39-19	CANADA ARSENAL-MARIE CURTIS PARKS DESIGN	2009	2013	200,000	200,000	0					0	
CPR117-39-20	WEST QUEEN W TRIANGLE-NEW PARK DEVELOPM	2009	2015	500,000	495,035	4,965				4,965		
CPR117-39-21	ASHBRIDGES GROVE PARK IMPROVEMENT	2009	2013	500,000	374,649	125,351					125,351	
CPR117-39-22	DOG OFF LEASH FY2012	2009	2012	1,500,000	1,499,132	868	868					
CPR117-39-23	WARD 6 NEEDS ASSESSMENT STUDY	2009	2011	150,000	72,645	77,355					77,355	
CPR117-39-24	YORKWOODS PARK IMPROVEMENTS	2009	2010	150,000	147,159	2,841					2,841	
CPR117-39-25	STRATHBURN PARK IMPROVEMENTS	2009	2010	100,000	107,127	-7,127					-7,127	
CPR117-39-26	TADDLE CREEK PK IMPROVEMENT	2009	2012	925,000	924,999	1						1
CPR117-39-27	JUNE CALLWOOD PARK DESIGN-PHASE 2	2009	2013	165,000	165,284	-284						-284
CPR117-39-28	IMPROVEMENT TO STANFORD PARK	2009	2009	79,000	71,317	7,683						7,683
CPR117-39-29	GRAYDON HALL PK IMPROVEMENTS (S42)	2009	2015	200,000	194,490	5,510						5,510
CPR117-39-30	DAVID A BALFOUR-ROSEHILL GARDE	2009	2009	50,000	853	49,147						49,147
CPR117-39-31	WHITEHAVEN PARK - TOTAL REDEVE	2009	2010	550,000	599,052	-49,052				-49,052		
CPR117-39-32	SUMMERLEA PARK- REDEVELOPMENT	2009	2011	300,000	266,402	33,598					33,598	
CPR117-39-33	LA ROSE PARK - REVITALIZATION	2009	2011	175,000	147,894	27,106						27,106
CPR117-39-34	BROOKBANKS PARK REDEVELOPMENT	2009	2011	325,000	324,651	349				349		
CPR117-39-35	JUNE ROWLANDS PK IMPROVEMENTS (S37)	2009	2011	450,000	437,219	12,781					12,781	
CPR117-39-36	GRATTAN PARK-TOTAL PARK REDEVE	2009	2010	300,000	273,466	26,534				26,534		
CPR117-39-37	VICTORIA MEMORIAL SQUARE-2009	2009	2011	155,490	71,308	84,182						84,182
Project total				17,460,490	16,680,466	780,024	291,194	-723	7,065		281,393	201,096

Shelter, Support & Housing Admin

CHS026

Sub Projects to be closed:

CHS026-11	CAPITAL REP / REPL - CITY OWNED AND OPERATED 2015	12/31/2016	12/31/2016	800,000	671,817	128,183			128,183			
Project total				800,000	671,817	128,183			128,183			

CHS027

Sub Projects to be closed:

CHS027-10	CAPITAL REP / REPL - LEASED BUILDING 2015	12/31/2016	12/31/2016	194,939	6,775	188,164			188,164			
Project total				194,939	6,775	188,164			188,164			

CHS031

Sub Projects to be closed:

CHS031-07	SHELTER DEVELOPMENT / REDEVELOPMENT 2015	12/31/2016	12/31/2016	3,423,000	2,209,532	1,213,468			1,213,468			
CHS031-08	SHELTER DEVELOPMENT / REDEVELOPMENT 2016	12/31/2016	12/31/2016	1,832,000	1,037,756	794,244			794,244			
Project total				5,255,000	3,247,288	2,007,712			2,007,712			

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other \$
Toronto Paramedic Services											
CAM039											
Sub Projects to be closed:											
CAM039-01	RADIO INFRAS. FOR PORT COVERAGE 2005	2007	2010	2,157,615	2,157,612	3		3			
Project total				2,157,615	2,157,612	3	0	3			
CAM044											
Sub Projects to be closed:											
CAM044-01	ASSET MANAGEMENT 2006-2016	2005	2010	5,672,000	4,922,237	749,763		749,763			
Project total				5,672,000	4,922,237	749,763	0	749,763			0
CAM047											
Sub Projects to be closed:											
CAM047-01	STATION 29 - MCCOWAN & SHEPPARD 2007	2009	2010	1,730,319	1,710,054	20,265		20,265			
Project total				1,730,319	1,710,054	20,265	0	20,265			0
CAM050											
Sub Projects to be closed:											
CAM050-01	STATION SECURITY 2008	2008	2013	2,030,000	2,026,493	3,507		3,507			
Project total				2,030,000	2,026,493	3,507	0	3,507			0
CAM053											
Sub Projects to be closed:											
CAM053	STATION 41 - 1300 PAPE AVE										
CAM053-01	STATION 41 - 2009	2009	2009	2,305,000	36,376	2,268,624		2,268,624			
Project total				2,305,000	36,376	2,268,624	0	2,268,624			0
311 Toronto											
CTO010											
Sub Projects to be closed:											
CTO010-01	311 PHASE III	2012	2012	6,645,524	5,139,617	1,505,907				1,505,907	
Project total				6,645,524	5,139,617	1,505,907				1,505,907	
CTO015											
Sub Projects to be closed:											
CTO015-01	CHANNEL AND COUNTER STRATEGY	2012	2012	155,650	0	155,650		155,650			
Project total				155,650	0	155,650		155,650			
Fleet Services											
CFL005 PF&R - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL005-14	PF&R - VEHICLE/EQUIPT - 2013	12/31/2015	12/31/2016	5,452,000	4,742,681.00	709,319.00				709,319	
CFL005-16	PR&R - VEHICLE/EQUIP 2015	12/31/2016	12/31/2016	4,261,000	4,240,671.00	20,329.00				20,329	
Project total				9,713,000	8,983,352	729,648	0	0	0	729,648	
CFL007 ML&S- VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL007-14	ML&S - VEHICLE/EQUIPT - 2013	12/31/2015	12/31/2015	575,000	383,012.00	191,988.00				191,988	
CFL007-15	ML&S - VEHICLE/EQUIP 2015	12/31/2016	12/31/2016	556,750	569,841.00	-13,091.00				-13,091	
Project total				1,131,750	952,853	178,897	0	0	0	178,897	
CFL008 SOLID WASTE- VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL008-14	SOLID WASTE - VEHICLE/EQUIPT - 2013	12/31/2015	12/31/2015	8,151,000	6,945,681.00	1,205,319.00				1,205,319	
Project total				8,151,000	6,945,681	1,205,319	0	0	0	1,205,319	
CFL010 TRANSPORTATION - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL010-14	TRANSPORTATION - VEHICLE/EQUIPT - 2013	12/31/2014	12/31/2016	5,653,000	3,052,823.00	2,600,177.00				2,600,177	
Project total				5,653,000	3,052,823	2,600,177	0	0	0	2,600,177	

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other
											\$
CFL014 FIRE - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL014-14	VEHICLE/EQUIPMENT PURCHASE - 2014	12/31/2015	12/31/2015	7,203,000	5,703,000.00	1,500,000.00				1,500,000	
Project total				7,203,000	5,703,000	1,500,000	0	0	0	1,500,000	
CFL017 EXHIBITION - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL017-14	EXHIBITION - VEHICLE/EQUIPT - 2013	12/31/2014	12/31/2016	340,000	254,197.00	85,803.00				85,803	
CFL017-17	EXHIBITION - VEHICLE/EQUIP 2016	12/31/2017	12/31/2017	343,000	-	343,000.00				343,000	
Project total				683,000	254,197	428,803	0	0	0	428,803	
CFL030 FLEET - INSURANCE CONTINGENCY											
Sub Projects to be closed:											
CFL030-13	INSURANCE CONTINGENCY - 2012	12/31/2016	12/31/2016	347,600	333,048.00	14,552.00				14,552	
CFL030-14	INSURANCE CONTINGENCY - 2013	12/31/2015	12/31/2015	120,000	119,214.00	786.00				786	
CFL030-15	INSURANCE CONTINGENCY - 2014	12/31/2015	12/31/2015	150,000	137,329.00	12,671.00				12,671	
CFL030-16	INSURANCE CONTINGENCY - 2015	12/31/2016	12/31/2016	251,151	171,651.00	79,500.00				79,500	
Project total				868,751	761,242	107,509	0	0	0	107,509	
CFL036 F&RE - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL036-09	F&RE - VEHICLE/EQUIP 2015	12/31/2015	12/31/2015	297,000	225,277.00	71,723.00				71,723	
Project total				297,000	225,277	71,723	0	0	0	71,723	
CFL037 CLERKS - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL037-4	CLERKS - VEHICLE/EQUIPT - 2013	12/31/2014	12/31/2014	60,000	33,729.00	26,271.00				26,271	
Project total				60,000	33,729	26,271	0	0	0	26,271	
CFL038 WATER - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL038-8	WATER - VEHICLE/EQUIPT - 2013	12/31/2016	03/31/2017	3,418,000	2,347,751.00	1,070,249.00				1,070,249	
Project total				3,418,000	2,347,751	1,070,249	0	0	0	1,070,249	
CFL046 EDC&T - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL046-04	EDC&T - VEHICLE/EQUIP 2015	12/31/2015	12/31/2015	25,000	-	25,000.00				25,000	
CFL046-05	ED&C - VEHICLE/EQUIP 2016	12/31/2016	12/31/2016	56,000	38,689.00	17,311.00				17,311	
Project total				81,000	38,689	42,311	0	0	0	42,311	
CFL048 FLEET MGT & FUEL SYS INTEGR											
Sub Projects to be closed:											
CFL048-01	FLEET MGT & FUEL SYS INTEGR - 2009	12/31/2016	01/02/2017	593,000	319,578.00	273,422.00				273,422	
Project total				593,000	319,578	273,422	0	0	0	273,422	
CFL049 TCHC - VEHICLE REPLACEMENT											
Sub Projects to be closed:											
CFL049-01	TCHC - VEHICLE/EQUIPT - 2013	12/31/2015	12/31/2015	610,000	600,525.00	9,475.00				9,475	
CFL049-02	VEHICLE/EQUIPMENT PURCHASE - 2014	12/31/2015	12/31/2015	570,000	525,074.00	44,926.00				44,926	
Project total				1,180,000	1,125,599	54,401	0	0	0	54,401	
Toronto Public Library											
CLB161											
Sub Projects to be closed:											
CLB161-01	Scarborough Centre	2017	2017	10,276,000	10,276,000						
Project total				10,276,000	10,276,000	0					
CLB189											
Sub Projects to be closed:											
CLB189-01	Virtual Branch Services 2015-2017	2017	2017	3,292,000	3,292,000						
Project total				3,292,000	3,292,000	0					

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other \$
CLB191											
Sub Projects to be closed:											
CLB191-01	Agincourt Building Element	2017	2017	1,172,000	1,172,000						
CLB191-02	Agincourt Canada 150	2016	2016	306,000	306,000						
Project total				1,478,000	1,478,000	0					
CLB195											
Sub Projects to be closed:											
CLB195-01	Eglinton Square	2017	2017	1,242,325	1,243,000	-675		-675			
Project total				1,242,325	1,243,000	-675	0	-675	0	0	0
CLB199											
Sub Projects to be closed:											
CLB199-01	Downsview Renovation	2017	2017	436,875	436,875	0					
Project total				436,875	436,875	0					
Toronto and Region Conservation Authority											
PUBLIC USE INFRASTRUCTURE											
CRC093											
Sub Projects to be closed:											
CRC093-01	KORTRIGHT CENTRE IMPROVEMENTS 2008+	2017	2017	195,000	175,000	20,000		20,000			
CRC093-02	CONSERVATION AREA IMPROVEMENTS 2008+	2017	2017	459,000	419,000	40,000		40,000			
Project total				654,000	594,000	60,000		60,000			
WATERFRONT & VALLEY EROSION CONTROL											
CRC094											
Sub Projects to be closed:											
CRC094-01	MEADOWCLIFFE DRIVE	2017	2017	450,000	450,000			0		0	
CRC094-02	TORONTO PARKS SITES	2017	2017	200,000	200,000			0		0	
Project total				650,000	650,000			0		0	
MAJOR FACILITIES RETROFIT											
CRC097											
Sub Projects to be closed:											
CRC097-01	MAJOR FACILITIES RETROFIT 08+	2017	2017	1,519,000	1,380,000	139,000		139,000			
Project total				1,519,000	1,380,000			139,000			
WATERFRONT DEVELOPMENT											
CRC098											
Sub Projects to be closed:											
CRC098-07	BASE SCARBOROUGH SHORELINE ACCESS	2017	2017	398,000	398,000						
Project total				398,000	398,000						
CRITICAL EROSION CONTROL & FLOODWORK											
CRC100											
Sub Projects to be closed:											
CRC100-01	MEADOWCLIFFE DRIVE EROSION CONTROL PROJE	2017	2017	2,450,000	1,950,000	500,000				500,000	
CRC100-02	HOGGS HOLLOW YONGE/YORK MILLS FLOOD CO	2017	2017	3,150,000	2,850,000	300,000				300,000	
CRC100-03	EC: 447-449 GUILDWOOD PARKWAY	2017	2017	200,000	200,000	0					
CRC100-04	VALLEY EROSION CONTROL HAZARDS / JULY 8	2017	2017	9,000,000	9,000,000	0					
CRC100-07	LAYER 1 - FLOOD CONTROL	2017	2017	200,000	200,000						
Project total				15,000,000	14,200,000	800,000				800,000	

SAP #	Project Name	Completion Date		Life to Date			Funding Source for over/under expenditure				
		Planned	Actual	Project Cost	Actual Expenditure	(Over)/ Underspent	CFC (Prior Year)	Debt	DC	Reserve/ Reserve Funds	Other \$
TRAIL CONSTRUCTION & RESTORATION 2012											
CRC101											
Sub Projects to be closed:											
CRC101-01	MIMICO CREEK TRAIL CONSTRUCTION & RENOVA	2017	2017	655,171	655,171						
CRC101-02	SHERWAY TRAIL CONSTRUCTION & RESTORATION	2017	2017	112,184	112,184						
Project total				767,355	767,355						
GATINEAU HYDRO CORRIDOR RESTORATION											
CRC102											
Sub Projects to be closed:											
CRC102-01	GATINEAU HYDRO CORRIDOR RESTORATION PROJ	2017	2017	50,000	50,000						
Project total				50,000	50,000						
ADMINISTRATIVE INFRASTRUCTURE PROJECT											
CRC103											
Sub Projects to be closed:											
CRC103-02	TRCA ADMIN INFRASTRUCTURE - PUBLIC USE	2017	2017	396,000	396,000						
Project total				396,000	396,000						
Solid Waste Management Services											
CSW370-15											
Sub Projects to be closed:											
CSW370-15	DIVERSION FACILITIES ASSET MANAGEMENT	2016	2016	329,215	316,155	13,060				13,060	
CSW370-15-01	DIVERSION FACILITIES ASSET MANAGEMENT	2016	2016		7,779	-7,779					
CSW370-15-02	DU HYDRO POLE REPLACEMENT	2016	2016		202,861	-202,861					
CSW370-15-03	DU FEASIBILITY ASSESSMENT OF EXPANDING B	2016	2016		47,062	-47,062					
CSW370-15-04	VP HHW RELOCATION FEASIBILITY STUDY	2016	2016		58,453	-58,453					
Project total				329,215	316,155	13,060				13,060	
Q3 Total Tax Programs		175		205,736,881	183,542,351	22,194,530	2,024,796	6,602,981	310,840	12,157,839	1,098,073
Q3 Total Rate Programs		5		329,215	316,155	13,060	0	0	0	13,060	0
Q3 Total All Programs		180		206,066,096	183,858,506	22,207,590	2,024,796	6,602,981	310,840	12,170,899	1,098,073

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Economic Development & Culture											
St. Lawrence Centre Roof	2,573	132	1,500	2,573	132	On Track	Apr-17	Jul-18		Ⓞ	Ⓞ
Comments:	This project, initially planned and budgeted for 2015, was deferred. In 2016 a building condition audit was completed that identified additional urgent SOGR work to be done at the same time. Budget adjustments were done in Q1 to increase the budget due to cost escalation. Construction started September 2017 with completion planned for year-end 2017 or Q1 in 2018. Current plans and funding will only complete 4 out of the 10 roofs.										
Explanation for Delay:											
Casa Loma Phase 9	2,176	21	200	2,235	80	On Track	Oct-17	Apr-19		Ⓞ	Ⓞ
Comments:	In response to tenant Liberty Entertainment Group's operational priorities, the scope of work for this project was changed. The changed scope required approvals different from the original project, which required more time. Spending for 2017 will be less than projected in Q1 but project remains on time and on budget.										
Explanation for Delay:											
The Guild Cultural Revitalization	641	102	491	798	161	On Track	Jun-14	Dec-18	Dec-19	Ⓜ	Ⓜ
Comments:	EDC Capital Assets has begun working on site development and the design of the arts centre in Building 191. The current schedule calls for construction to start September 2018, dependant on site plan approvals.										
Explanation for Delay:	The project has been generally delayed as a result of the extended focus on the development application and approvals for the banquet hall.										
Toronto Centre for the Arts Mainstage re-configuration Phase 2	689	685	689	9,825	9,803	Significant Delay	Dec-14	Dec-15	Dec-16	Ⓞ	Ⓜ
Comments:	Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015. The substantial completion of Phase 2, the Lyric Theatre, was achieved September 2016. In 2016, a budget increase of \$1.4 million, funded from the TCA capital reserve fund, was required due to cost escalation.										
Explanation for Delay:	Anomalies in the design build section of the theatre delayed the completion, and Civic Theatres Toronto is working to resolve final deficiencies and claims.										
Parks, Forestry and Recreation											
Ferry Boat Replacement #1	700	516	700	11,000	666	On Track	Mar-15	Dec-18	2020	Ⓞ	Ⓜ
Comments:	An RFP was issued on July 7th for consultant services for additional ferry fleet replacement analysis, and closed on July 31st. The contract was awarded to KPMG LLP working with BMT Group Ltd. This analysis is slated for completion by December 2017, at which time the Concept Naval design work will be finalized.										
Explanation for Delay:											

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Canoe Landing Community Recreation Centre (Railway Lands) - New Community Centre - TDSB & TCDSB Construction	13,088	6,596	7,848	78,248	9,607	Minor Delay	Jan-2014 (Design) July -2017 (Construction)	Jul-19	Aug-19	Ⓡ	Ⓢ
Comments:	The construction contract was awarded to The Atlas Corporation/Button Limited Joint Venture. Construction commenced on July 5th, 2017. Project is proceeding on schedule. A Ground Breaking Event was held September 13th, 2017.										
Explanation for Delay:	Contract Award Issues										
Bessarion CC Design & Construction	6,321	330	350	76,644	2,306	Significant Delay	2013	2019	Dec-20	Ⓢ	Ⓡ
Comments:	PMMD issued the tender on October 13, 2017. The Design Team and additional consultants are working to provide the necessary analysis and submission documents required for TTC Technical Review (condition prior to Site Plan Approval). Site Plan Approval and Building Permits are still outstanding. Concord Adex has agreed to provide the remaining \$0.3 million needed to complete Children's Services estimated cost of their component.										
Explanation for Delay:	RFO/RFP Delayed										
Wellesley CC Pool - Design & Construction	8,029	239	375	20,000	1,156	Minor Delay	2013	2019		Ⓡ	Ⓢ
Comments:	A PO was issued to the general contractor on August 11, 2017. A preconstruction meeting was held August 14, 2017. Construction mobilization commenced in late August 2017, and the contractor has fenced the site and done some removals. Contractor is awaiting permission to occupy the sidewalk and curb lane of Bleecker Street for staging and access purposes. This has to be approved by Council.										
Explanation for Delay:	Contractor is awaiting permission to occupy the sidewalk and curb lane of Bleecker Street for staging and access purposes. This has to be approved by City Council.										
York CC - Design & Construction	2,047	569	2,047	33,270	30,753	On Track	41183	41852	December 2016 (substantial), October 2017	Ⓡ	Ⓢ
Comments:	Construction contract was substantially performed (> 97% complete) on December 21, 2016, and the general contractor is now completing the remaining work and outstanding deficiencies. Landscape work has been completed and handed over to Parks for maintenance. Recreation Staff have occupied the building since the end of December and the centre was opened to the public on January 18, 2017. An official grand opening was held April 23, 2017.										
Explanation for Delay:											

Life to Date

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Don Mills Civitan Arena Design & Construction	150	0	0	24,500	0	Significant Delay	Jan-16	Oct-20	TBD	Ⓞ	Ⓜ
Comments:	GMC recommended that City Council (GM13.15) at the July 2016 Council meeting, approve in principle the relocation of the Don Mills Arena to 844 Don Mills Road (Celestica site) subject to 3 conditions relating to an OMB appeal, a complete development application with an appropriate park block, and an appropriate timeline. The OMB appeal is settled, the development application is complete, but the appropriate park block and timelines have not yet been resolved. City Council directed City Staff to negotiate with the owners of the Celestica site and report back to Council. The report was before Government Management Committee on April 3, 2017 and on April 26, 27 and 28, City Council adopted the following: 1. City Council direct staff to ensure that the new Community Centre, to be built as part of the land exchange agreement with Cadillac Fairview, be operational by October 2020 (the closing date of the existing Don Mills Arena), in accordance with the development agreement approved by City Council; and 2. City Council direct the General Manager, Parks, Forestry and Recreation to strike a Steering Committee comprised of City staff, local residents and the Ward Councillor in order to facilitate the October 2020 deadline for the new Community Centre.										
Explanation for Delay:	Confirmation of the location for the new arena has delayed the project implementation.										
Davisville Community Pool Design and Construction	200	0	0	17,335	0	Significant Delay	Pre-Design/ Investigation Feb 2017	2022	2023	Ⓞ	Ⓜ
Comments:	Capital Projects Preliminary Design Phase. In consultation with TDSB and the ward Councillor.										
Explanation for Delay:	Negotiations with the Toronto District School Board										
North East Scarborough Community Centre Design and Construction	793	51	75	25,750	109	Significant Delay	Design Phase - 2016 to 2018 and Construction Phase - 2018 to 2020	Dec-20	December 2022 based on potential inclusion of a new pool	Ⓞ	Ⓜ
Comments:	The new councillor was provided with an update at the meeting on March 10, 2017. Community consultation (needs survey) was completed in April 2017. The 1st public consultation meeting was held on June 27, 2016, the 2nd was held on January 12, 2017, and the 3rd will be scheduled after completion of the re-hiring of a project architect (estimated by the end of February 2018). Addition of the pool to the program (as per the community consultation) has resulted in a revised scope of work for the design team, and therefore the RFP will be re-issued to accommodate the change.										
Explanation for Delay:	RFQ/RFP Delayed										

Life to Date

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Western North York New Community Centre Design and Construction	298		100	1,400	2	Significant Delay	Design: February 2016 Construction: June 2020	Design: Summer 2019 Construction: Fall 2020	Design: Summer 2020 Construction: Spring 2023	Ⓞ	Ⓜ
Comments:	Draft of RFP to select architect has been prepared and is being finalized.										
Explanation for Delay:	RFQ/RFP Delayed										
40 Wabash Parkdale New Community Centre Design and Construction	50	1	37	34,050	1	Significant Delay	Pre-Design/ Investigation 2017, Design 2018-2020, Construction - 2021	Dec-2023	Dec-2024	Ⓞ	Ⓜ
Comments:	Pre-design/investigation phases of existing building and site are underway. This phase includes existing building assessment, and site remediation /monitoring update. Will be followed by zoning, park masterplan impacts, and Metrolinx wall impact review. The site for the community centre project is immediately adjacent to an existing railway and Metrolinx has added a wall along the property line between the new UPS tracks and adjacent sites, including the community centre site. The Metrolinx wall impact review will be used to determine any requirements / approvals that may be required due to the UPS express project.										
Explanation for Delay:	Project investigation phase taking longer than anticipated										
IT-Registration, Permitting & Licensing	6,275	989	2,398	16,759	1,972	Significant Delay	Design Phase: May 2016 Implementation: July 2018	Sep-2019	Dec-2020	Ⓞ	Ⓜ
Comments:	The RFP was issued on April 6th. Submissions were received on May 30th and they are currently under evaluation. The RFP evaluation is planned to be completed by April 2018 and the planned contract award date is May 2018.										
Explanation for Delay:	RFQ/RFP Delayed										

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Enterprise Work Management System	3,283	821	1,506	12,850	2,225	Significant Delay	Jan-2012	Dec-2021	TBD	Ⓞ	Ⓡ
Comments:	Implementation vendor (EMA) selected. Work is broken into Work Packages (WP). Work Package A (Requirements Validation and Design) has begun and will continue into 2018. WP B (Technical Implementation) to take place in 2018 and WP C (Implementation of system for Urban Forestry) is slated to take place over 2019 and 2020. Other planned Work Packages will implement Toronto Water, Transportation and Solid Waste. Future Work Packages will be needed to implement the Parks and Community Recreation Branch. This is now targeted for 2020-2021.										
Explanation for Delay:	Procurement Issues										
Shelter, Support & Housing Administration											
George Street Revitalization	36,682	2,190	3,900	80,098	2,190	On Track	Jan-2016	Dec-2023		Ⓡ	Ⓢ
Comments:	City Council on December 15, 2016, authorized three contracts, duration terms for all being January 1, 2017 to June 30, 2018: PRISM as Owner's Representative, Montgomery Sisam Architects as Planning, Design and Compliance Consultants, and Infrastructure Ontario as AFP advisors, to ensure ongoing progress for GSR, and in particular the development of Project Specific Output Specifications (PSOS). All work is proceeding on schedule. The project is also proceeding to secure suitable sites for transition of Seaton House residents, as directed by Council. Note: In July 2016 Council approved a Design Build Finance alternative procurement model. The total capital cost for the George Street Revitalization is estimated at \$566 million of which \$472.9 million remains unfunded. Staff will bring forward a request through future Capital Budget processes to address the unfunded portion.										
Explanation for Delay:	The spending for GSR has been delayed pending the acquisition of appropriate shelter sites for transition. Spending will accelerate once the site plans for 731 Runnymede and 3306 Kingston Road have been approved and tendered for construction.										
Toronto Paramedic Services											
Project Name: NW District Multi-Function Station	3,233	2,813	3,200	12,005	10,696	Completed	Jan-16	Jan-17	Sep-17	Ⓢ	Ⓡ
Comments:	The project is substantially completed. Inauguration of the facility occurred on September 13, 2017. There is some landscaping and warranty work being completed. The unspent amount is mostly for hold-back.										
Explanation for Delay:	Unexpected soil remediation and sewer connection issues resulted in delays and unforeseen cost. In addition, the wet spring impacted project completion.										
Project Name: MULTI-FUNCTION STATION #2 - PREPARATION	400	124	280	15,350	124	On Track	Jan-17	Dec-21		Ⓞ	Ⓞ
Comments:	Working with Consultants for site surveys and site planning authorization. Site assessment survey report will be submitted to City Planning Division in the fall 2017. The project is scheduled for completion in Dec 2021.										
Explanation for Delay:											

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Life to Date											
Transportation Services											
F. G. Gardiner*	26,726	3,528	13,400	2,440,926	137,785	On Track	Apr-13	TBD (subject to completion of design phase)	N/A	Ⓢ	Ⓢ
Comments:	<p>For the most part, work is proceeding as scheduled on the F.G. Gardiner Strategic Rehabilitation Plan according to the New Implementation Approach adopted by Council in December 2016.</p> <p>Gardiner Expressway West Deck Replacement and Interim Repairs: Projects are complete. The West Deck Replacement project was underspent by approximately \$7.5M and the Interim Repairs project was underspent by approximately \$2.5M. Acceleration of the projects, limited use of contingencies, combined with adoption of methodologies to manage the construction to achieve best value while ensuring project quality conformed to City requirements contributed to the underspending.</p> <p>F.G. Gardiner Strategic Plan: Work is proceeding according to the New Implementation Approach: \$2.5M for up-close inspections of the entire length of the elevated sections of the Expressway to confirm priorities and as input to the design assignment is on track. \$3.0M for the design assignment for the section from Jarvis to Cherry St. was awarded in March, and delivery of the design is on track for completion by November 2017. The anticipated year-end expenditures for the design work is \$1.5M. \$2.0M invoiced by Infrastructure Ontario for prior year consulting work on the previous AFP approach will be paid. \$2.0M for pre-design services for the environmental assessment associated with the eastern portion of the Expressway is deferred to 2018. \$0.5M for re-surfacing / attenuators / major maintenance work to be performed by Transportation Services.</p>										
Explanation for Delay:											
*The total project cost for the Gardiner reflects the 2012 - 2026 costs.											
Waterfront Revitalization Initiative											
TRANSPORTATION INITIATIVES	12,039	42	6,100	31,775	19,307	Delayed	Feb-14	Dec-17	Jun-18	Ⓢ	Ⓢ
Comments:	Construction is ongoing for the Fort York Pedestrian and Cycle Bridge; construction commenced in August 2016.										
Explanation for Delay:	The schedule to complete construction has been revised to mid-2018 due to the time required to secure required legal agreements and design, technical and operational approvals. Due to the delays, Build Toronto has yet to require funding in 2017.										
CHERRY STREET STORMWATER LAKEFILLING	35,000	13,271	25,000	65,000	0	On Track	Nov-16	Dec-19		Ⓢ	Ⓢ
Comments:	Detailed design is near completion and related site investigations are ongoing. A Construction Manager has been engaged to further develop the construction schedule and project delivery. Material procurement has commenced with the supply of core stone, a major order of aggregate that is needed for the early stages of lake filling.										
Explanation for Delay:											
PORT LANDS FLOOD PROTECTION	40,300	8	13,400	1,185,000	0	On Track	Jan-17	Mar-23		Ⓢ	Ⓢ

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Comments:	Funding partnership between the Federal, Provincial governments and the City of Toronto was confirmed on June 28th. Staff from all three levels of government are now working together on the contribution and delivery agreements for the project. An initial \$ 15.6 million in City funding will be utilized to allow Waterfront Toronto to work with City Divisions, TRCA, TPLC and Ports Toronto to advance the schematic design and environmental remediation technology field testing so that the project schedule can be maintained. The Construction Manager working on Cherry Street Stormwater and Lakefilling is also responsible for the further development of the Port Lands Flood Protection schedule for design and construction.										
Explanation for Delay:											
THE BENTWAY (PROJECT UNDER GARDINER)	10,500	10,500	10,500	23,500	20,500	On Track	Feb-16	Dec-18		Ⓞ	Ⓞ
Comments:	Underground and shoring works are completed. The Strachan gate and amenity building are well underway while the skating trail is on track for a Dec 2017 delivery. Funding has been transferred to Waterfront Toronto as per payment schedule.										
Explanation for Delay:											
Facilities, Real Estate, and Environment & Energy											
Union Station Revitalization	137,844	49,664	68,834	800,700	684,664	Delayed	Sep-09	Current Plan - Jun-2018 (Original end date was May-2016)	Jun-18	Ⓢ	Ⓢ
Comments:	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> - Full design of all stages of work - New VIA Panorama Lounge (2012) - West Wing handover to Metrolinx (2013) - NW PATH Phase 1 (2014) - Implementation of new M&E systems (2014) - York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015) <p>Stage 2/3 contractor commenced in September 2015 and work is underway on the remaining key elements:</p> <ul style="list-style-type: none"> - Bloor concourse and VIA concourse - Great Hall restoration - Moats and Bay street promenade - Completion of lower level and East Wing retail space 										

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Explanation for Delay:	<p>Issues include: Honouring the Heritage status of Union Station, performance issues with the GC/CM of Stage 1, the prime consultant, and other subcontractors, including claims, environmental and unforeseen site conditions, coordinating and carrying out construction while maintaining operations at the Station. In addition, the Stage 1 contractor has filed a claim against the City for direct and indirect work.</p> <p>To mitigate risks, project teams have responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments, and consideration of different construction methodologies.</p> <p>The project team is also working with internal and external legal council to assess the validity of the Stage 1 claim and prepare the City's counter-claim against the GC/CM.</p> <p>The project has encountered additional risk to both budget and schedule due to coordination of capital projects at Union Station with other stakeholders. More specifically, completion of the base building work under the City's Revitalization project is dependent on construction of the vertical access component undertaken by Metrolinx. To date, Metrolinx is behind schedule on this work and the delay will impact the City's Revitalization project schedule and budget. City staff have engaged with Metrolinx to understand the extent of the delay. Impacts to budget and schedule will be mitigated to the maximum extent possible and communicated in a future update once known.</p> <p>Note - The City has not accepted responsibility for certain construction claims filed by the stage 1 contractor and its subcontractors. The revised project budget does not include the cost of these claims. Staff have taken steps to protect the City's interest with respect to these claims, however any future decision resulting in a need to pay out any claims will result in a need for additional funding.</p>										
St. Lawrence Market North Redevelopment	3,284	1,899	3,000	91,458	13,059	Delayed	Temp Market: Start Date - Dec-14 New North Market: Jan-17	Temp Market: Dec-14 New North Market: Dec-14	Temp Market: Actual End Date- June-15 New North Market: 2020 (Date to be confirmed once archeological complete)	Ⓢ	Ⓢ
Comments:	<p>The project is undergoing a four stage archeological process due to significant findings discovered. As previously communicated, a delay of up to twelve months is expected as a result. Design of new building continued to be finalized during this time.</p> <p>Demolition of existing building completed in Q4 2016. On April 26, 2017 Council approved funds for the salvage of archaeological remains for future public interpretation within the new North Market redevelopment in accordance with the approved Heritage Interpretation Plan. Additional funding of \$2.0M was included as an unfunded request in FREEE's 2018 capital budget submission to account for design and construction of this change in project scope.</p> <p>Construction of historic market completed in June 2015 and open to public</p>										

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Explanation for Delay:	Experienced a number of design changes driven by the consultant, the need to find budget efficiencies and change requests from clients and stakeholders. Discovery of significant archeological remains, resulting in a four stage archeological process and change in project scope due to public interpretation has caused delays to project timelines.										
Old City Hall HVAC	1,253	889	969	37,843	37,479	Completed	Dec-14	Dec-15	Dec-16	Ⓢ	Ⓢ
Comments:	Substantial completion was awarded.										
Explanation for Delay:	Accommodating existing facility uses and tenants required revisions to sequencing and scheduling over the life of the project. Statement of Claim Notices were received by the City from the project contractor. The City is working to prepare City's defence of the claim. Any decisions or results from this will be evaluated in terms of impact on budget and will be reported if necessary.										
Information & Technology											
DISASTER RECOVERY	2129	359	1507	36432	15272	On Track	Jan-13	Dec-24	Dec-24	Ⓢ	Ⓢ
Comments:	I&T Division Business Continuity/Disaster Recovery Governance Committee established and implemented. Recovery requirements collected from the business divisions during the business impact analysis work (BIAs) are continuing to be analyzed for use in determining new disaster recovery strategies. A reassessment of the approach to Disaster Recovery commenced in 2017. This includes establishing a governance framework, reviewing the DR strategy, and developing a 3 year work plan.										
Explanation for Delay:	Under spending during the year since the Disaster Recovery (DR) project was reassessed and re-scoped in 2017 in concert with the Tiffield Data Centre renovation.										
EDRMS 2014	820	202	820	2533	630	Delayed	Mar-14	Dec-17	Jun-18	Ⓢ	Ⓢ
Comments:	Project is in progress and on schedule based on revised project timeline. The current, obsolete and unsupported solution for managing physical records will be replaced with a new application to manage records in all formats. Implications of SharePoint integration require adjustment to project scope. Project will be on track by end of the year.										
Explanation for Delay:	Insufficient Staff Resources. Project will be on track by end of the year.										

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I&T Consolidated Data Centre	2345	159	900	13600	7604	On Track	May-14	Dec-19	Dec-19	Ⓚ	Ⓚ
Comments:	Feasibility studies completed in Q3 2016 estimated a total project costs of \$13.6M. The detailed design phase is now underway and expected to provide revisions to ths cost estimate. Additional funding sources will be required to address the shortfall.										
Explanation for Delay:	Basis of design took longer than expected to incorporate improved redundancy and automation resulting in lower charges this year. Detailed architectural, mechanical and engineering design will be complete by January 2018.										
WORK MGMT SOLUTION	4570	764	1710	6126	2480	Delayed	Jan-2013	Dec-25	Dec-25	Ⓚ	Ⓜ
Comments:	Contract Negotiation Plan was approved. Master Service Agreement and Statement of Works were drafted. Contract was fully executed and purchase order issued on June 30, 2017. The vendor has been engaged for the initial work package and formal kick-off has occurred (July 12, 2017). Planning now in progress in partnership with the vendor.										
Explanation for Delay:	There was a delay in the proponent evaluation process by 8 months which consequently delayed selection and scoring. Future year cashflows have been re-forecasted to accommodate this delay.										
Web Revitalization: Web Refresh Phase 2	5107	2491	4600	15600	12774	On Track	Apr-2014	Dec-17	Mar-18	Ⓜ	Ⓜ
Comments:	Initial version of the new WCM application (WordPress on AWS) implemented July 14 2017. The search tool (SearchBlox) implemented June 29 2017. The analytics tool (WebTrends Infinity) is scheduled for Dec. 2017. Move of re-written content in legacy WCMS application (OpenText) for the 4 completed service themes to the new WCMS application (WordPress) done mid-September. Final 2 service themes to be completed by Dec. 2017. The new service oriented toronto.ca will be ready for launch mid-December.										
Explanation for Delay:	Project is not delayed. Q1 of 2018 is reserved for for remaining transition to sustainment activities and OpenText decomissioning.										
Enterprise Time, Attendance & Scheduling Management Solution (TASS)	2405	618	2406	14955	13170	Delayed	Jan-2014	Dec-17	Dec-17	Ⓜ	Ⓜ
Comments:	Post implementation system stabilization and change management issues have impacted user adoption and operational transition. TPS has identified 34 Critical Success Factors/Issues that need to be addressed, which is being led by the vendor.										
Explanation for Delay:											

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Financial Planning											
Financial Planning Analysis Reporting System (FPARS) - Phase 1 (PBF Implementation)	5,973	2,485	4,221	60,820	53,985	On Track	Jan-10	Dec-14	Oct-15	G	G
Financial Planning Analysis Reporting System (FPARS) - Phase 2 (EPM)							Jan-15		Dec-18	G	G
Comments:	<p>Phase 1 - PBF Implementation: In Q3, 2017:</p> <ul style="list-style-type: none"> - Continues in close-out phase working on the functionality fixes and improvements. - Continues working on Value Realization. - Continues working with divisions to find system and process improvements. Leverage usage data and working with divisions to get the adoption and to streamline the processes. <p>Phase 2 - EPM: In Q3, 2017:</p> <p><u>Data Governance & BI Framework:</u></p> <ul style="list-style-type: none"> - Continues to support establishing data strategy under Data Governance and BI Framework <p><u>Automated reporting:</u></p> <ul style="list-style-type: none"> - Road shows and demos underway for 7 pilot divisions. - Joint Applicatio Development (JAD) sessions for next ready divisions are scheduled and data collection is progressing as per the plan. - MID Report Development - Standard extractions from SAP to transfer data into BW are identified. Activities are being planned to start development work. - SAP HANA upgrade successfully moved to production on Sept 18th. <p><u>Predictive Analytics:</u></p> <ul style="list-style-type: none"> - Requirement gathering in progress for Forecasting data from divisions. Approach for Strategy being defined. <p><u>Agile Data Visualization:</u></p> <ul style="list-style-type: none"> - New Performance Measure report and SPIRIT Dashboard using DesignStudio are developed and showcased to the pilot divisions. 										
Explanation for Delay:											

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Life to Date											
Pension, Payroll & Employee Benefits											
SAP-Supported Cross-Application Timesheet (CATS)	1,610	669	1,610	7,540	6,600	Delayed	Jan-14	Sep-16/ Dec-17	Dec-17	Ⓞ	Ⓜ
Comments:	CATS went live, on-schedule, on Sept 14, 2016. TASS/Kronos went live for PF&R on November 9, 2016 and for TPS on February 15, 2017. • The project team continues to roll out "Employee Self-time Reporting" to individual divisions, sections and units. At the end of the third quarter, 1629 were on-boarded to E-Time (allows employees to report time and attendance through E-Time).										
Explanation for Delay:	Project scope was re-worked to accommodate additional functionalities (e.g., Employee Self-Time Reporting) that were not in the original scope of the project. As a result, the project timeline was extended to 2018 without an increase to the project's total budget.										
City Clerk's Office											
Information Management Infrastructure - Enterprise Document & Records Management Solution (EDRMS)	2,105	522	1,364	4,829	2,709	Delayed	2011; Revised March 2014	Dec-17	Dec-18	Ⓜ	Ⓜ
Comments:	Council approved proceeding with the Provincial Vendor of Record (OpenText) on December 9-10, 2015. The City has negotiated and signed agreements with OpenText. Work with OpenText is underway. The Open Text Content Server is configured in the Sandbox environment. Roll-out of solution will be phased in starting in 2017 to replace unsupported solution for physical records management. Pilot of EDRMS in City Clerk's Office will be initiated in 2017 for digital information management.										
Explanation for Delay:	The project has decided to adopt a more phased in approach for the roll-out of EDRMS in order to recognize the immense diversity and complexity of requirements across City divisions and also, to provide for sufficient time to implement a comprehensive change management program to ensure a successful corporate transformation.										
Exhibition Place											
Queen Elizabeth Building - Replace roofs at Exhibit Hall	2,050	1	2,380	3,045	2,379	On Track	Jan-17	Dec-17	Dec-17	Ⓜ	Ⓜ
Comments:	tendering in progress; construction in the fall;										
Explanation for Delay:											
Enercare Centre - Replace chillers CEX - 130 - 11 - 03	1,075	1,234	1,525	2,945	2,946	On Track	Jan-15	Dec-17	Dec-17	Ⓞ	Ⓞ
Comments:	Phase 1 completed on time; Phase 2 & 3 are on track and invoicing is in progress										
Explanation for Delay:											

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Life to Date											
Toronto and Region Conservation Authority											
LONG TERM ACCOMMODATION - 5 SHOREHAM	322	215	322	322	250	On Track	Jan-17	Dec-17	Dec-17	Ⓒ	Ⓒ
Comments:	The TRCA has received approval from all of its member municipalities and the related funding commitments within their capital plans to facilitate the construction of the new office at the site of its former headquarters at 5 Shoreham Drive. TRCA has also received approval from the province to proceed with the construction and is currently seeking funding opportunities from the provincial government. Construction is expected to begin in 2019 in order to meet a 2021 occupancy date.										
Explanation for Delay:											
Toronto Police Service											
54/55 Divisions Amalgamation	7,000	0	50	39,873	451	Delayed	Jan-17	Dec-21	Dec-21	Ⓒ	Ⓔ
Comments:	Service and City Real Estate Services have identified some potential sites and is currently analyzing the pros and cons of each. Proposed sites will be identified to the public during planned public consultation meetings for feedback.										
Explanation for Delay:	Suitable site still needs to be identified after public consultation and then the Service and the City can go through the normal process to finalize the decision for appropriate approvals.										
Peer to Peer Site	4,840	841	3,910	19,924	4,666	On Time	Jan-14	Dec-19	Dec-19	Ⓒ	Ⓒ
Comments:	Real estate transaction closed, tendering process for major construction trades complete and recommendations brought forward for approval. Fourth set of site plan approval comments were received, drawings were revised and resubmitted. Service has requested a conditional permit to start site work at the end of July.										
Explanation for Delay:	May be a delay to the project schedule due to the process of acquiring municipal approvals and permits.										
Transforming Corporate Support	3,025	965	1,563	8,742	2,682	Delayed	Jan-14	Dec-20	Dec-20	Ⓒ	Ⓐ
Comments:	Phase I of the project concluded. The H.R.M.S. was completely upgraded to the most current release, and a four-year blueprint for future technology enhancements was approved for Phase II.										
Explanation for Delay:	Preparations for the implementation of PeopleSoft Time and Labour will be evaluated in the fourth quarter of 2017, pending the release of details surrounding organizational restructuring initiatives and timelines.										
Enterprise Business Intelligence (E.B.I.)	5,847	1,109	4,900	10,216	4,478	On Time	Jan-15	Dec-18	Dec-18	Ⓒ	Ⓒ
Comments:	Project initiation and E.B.I solution review complete. Still working on the hardware configuration and software installation of the development technical environment.										
Explanation for Delay:											
Radio Replacement Project	14,054	296	14,054	39,445	383	On Time	Jan-16	on-going	on-going	Ⓒ	Ⓒ
Comments:	The proposal evaluation phase for the purchase of radios has begun. The successful vendor will be recommended to the TPS Board in October. A subsequent contract award will allow for delivery of radios before year end.										
Explanation for Delay:											

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Connected/ Mobile Officer Initial Phase	2,632	46	920	24,200	46	On Time	Jan-17	Dec-20	Dec-20	Ⓞ	Ⓞ
Comments:	Proof of Concept and the acquisition of 700 devices to be completed by March 2018. Funding from PEM grant										
Explanation for Delay:											
Body Worn Cameras (B.W.C.)	500	1	100	500	1	Delayed	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓡ
Comments:	Complete scope of this project is being reviewed. Acquiring the external expertise required to effectively oversee, manage and analyse the B.W.C. non-binding R.F.P. process is in progress.										
Explanation for Delay:	The Service is moving forward very carefully as this project requires a well-crafted R.F.P. that results in the best overall solution, at the best value and that ensures the Service's and the Board's interests are protected, both short and long-term.										
State of Good Repair (S.O.G.R.)	5,747	1,202	4,515	on-going	on-going	On Time	on-going	on-going	on-going	Ⓞ	Ⓞ
Comments:	Some of the projects within SOGR are on hold until decisions from transformational task force around facility realignment is made										
Explanation for Delay:											
52 Division Renovations	734	259	734	9,268	8,794	On Time	Jan-14	Dec-16	Dec-17	Ⓞ	Ⓞ
Comments:	Project is complete and the renovated facility is currently fully occupied and operational. Minor deficiencies are being addressed										
Explanation for Delay:											
Expansion of Conducted Energy Weapons (C.E.W.)	750	0	0	750	0	Delayed	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓡ
Comments:	Require public consultation prior to purchasing C.E.W.s If no C.E.W.s are purchased in 2017, the entire amount will be carried forward to 2018										
Explanation for Delay:	Acquisition of additional C.E.W. is pending until a report is provided to the Board following community consultation.										
Parking Handheld - Administrative Penalty System (A.P.S) Project	2,550	78	445	2,550	78	On Time	Jan-17	Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	Phase I of the project was implemented in August 2017. R.F.P released and responses reviewed. Pilot testing of proposed systems completed. Recommendation for award of contract approved by the TPS Board in August and implementation estimated February 2018.										
Explanation for Delay:											
Toronto and Region Conservation Authority											
LONG TERM ACCOMMODATION - 5 SHOREHAM	322	215	322	322	250	On Track	Jan-17	Dec-17	Dec-17	Ⓞ	Ⓞ
Comments:	The TRCA has received approval from all of its member municipalities and the related funding commitments within their capital plans to facilitate the construction of the new office at the site of its former headquarters at 5 Shoreham Drive. TRCA has also received approval from the province to proceed with the construction and is currently seeking funding opportunities from the provincial government. Construction is expected to begin in 2019 in order to meet a 2021 occupancy date.										
Explanation for Delay:											

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Toronto Public Library											
Albion Library	4,721	1,571	3,462	15,307	14,795	On Track	Jan-12	Dec-18	Dec-18	Ⓞ	Ⓞ
Comments:	Construction is completed. Deficiencies to be addressed.										
Explanation for Delay:											
Wychwood Library	1,232	104	150	9,533	494	Delayed	Jan-15	Dec-20	Dec-20	Ⓜ	Ⓜ
Comments:	Site plan approval and building permit outstanding. Start of construction delayed to next year.										
Explanation for Delay:	Construction tentatively scheduled for Q1 2018 pending the receipt of site plan approval and building permit.										
Bayview-Bessarion Library	580	383	383	12,622	575	Delayed	Jan-14	Dec-21	Dec-21	Ⓞ	Ⓜ
Comments:	This is a joint project with timelines managed by Parks, Forestry and Recreation.										
Explanation for Delay:	Co-ordination with Other City Departments. Further delays are expected.										
Dawes Road Library	2,509	10	230	13,263	16	Delayed	Jan-15	Dec-20	Dec-20	Ⓜ	Ⓜ
Comments:	City Facilities and Real Estate is continuing to work on negotiations regarding the site.										
Explanation for Delay:	Delays due to site negotiation process										
St. Clair / Silverthorn Library	905	36	869	2,897	198	Delayed	Jan-15	Dec-18	Dec-19	Ⓜ	Ⓜ
Comments:	Site plan recently approved. Initial construction tender bids came in above budget.										
Explanation for Delay:	Awarding the construction contract has been delayed after the initial bids came in above budget and the scope of the project is being revised.										
North York Central Library	9,486	4,309	7,897	14,974	9,063	On Track	Jan-15	Dec-19	Dec-18	Ⓞ	Ⓞ
Comments:	Construction is progressing on schedule.										
Explanation for Delay:											
Toronto Transit Commission											
Toronto Rocket Yard and Storage Track Accommodation	47,149	25,838	25,838	50,851	193,831	On Track	193,831	31/12/2019	TBD	Ⓜ	Ⓞ
Comments:	Achieved Deemed Complete of Contract C1-48 "Wilson Complex TR Training centre and EDD Enclosure Alterations "on January 29,2017-Achieved Design Completion of Contract C1-42 "Wilson Carhouse Tracks 15 and 16 Expansion and Alterations "on February 08,2017- Achieved Substantial Performance of Contract C1-46 "Wilson Carhouse- Access Stairwell at Tracks 9/10" on March 24, 2017.										
Explanation for Delay:	Variance is due to increase in estimated expenditures for Wilson Site Services and System Contracts, Keele Yard Retrofit and Kipling Track Expansion.										

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Leslie Barns Streetcar Maintenance and Storage Facility	28,038	5,859	5,859	14,910	490,560	< 6 months	490,560	31/12/2016	TBD	Ⓜ	Ⓜ
Comments:											
Explanation for Delay:	Bombardier is not able to supply the installation kits as per contract causing delay.										
Easier Access - Phase III	42,655	21,570	21,570	41,448	283,098	On Track	283,098	31/12/2025	TBD	Ⓞ	Ⓞ
Comments:	Commenced St. Patrick Station Elevator shaft construction- Royal York Station construction has commenced and the bus roadway is scheduled to close on May 07,2017.										
Explanation for Delay:	Enabling works delayed at King Station.										
Automatic Train Control (ATC) Resignalling project	60,172	37,523	37,523	60,349	361,041	On Track	361,041	31/12/2018	TBD	Ⓞ	Ⓞ
Comments:	Dynamic testing of 12 TR trains; YTD 75 TR trains										
Explanation for Delay:											
Fire Ventilation Upgrade	14,032	5,823	5,823	15,517	254,967	On Track	254,967	31/12/2028	TBD	Ⓜ	Ⓞ
Comments:											
Explanation for Delay:											
McNicoll Bus Garage	14,833	9,495	9,495	14,780	18,934	On Track	18,934	31/12/2020	TBD	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:	Expenditures to increase upon completion of mobilization in third and fourth quarters.										
Fare System - PRESTO/TTC Farecard	8,869	8,441	8,441	11,361	45,182	On Track	45,182	31/12/2020	TBD	Ⓜ	Ⓞ
Comments:											
Explanation for Delay:	Year end variance is due to increased Quality Assurance effort.										
Toronto-York Spadina Subway Extension	608,580	202,048	202,048	479,551	2,617,384	On Track	2,617,384	31/09/2015	TBD	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:											
Scarborough Subway Extension	152,105	32,768	32,768	76,713	75,309	On Track	75,309	31/12/2023	TBD	Ⓞ	Ⓞ
Comments:											
Explanation for Delay:	SRT Life Extension (-\$21): Variance is due to SRT Communications Retrofit - work deferred due to re-assessment of schedule; SRT Car Overhaul Program - due to delay of subway opening and new scope added to the project and a work cost estimate adjustment and SRT Life Extension with anticipated cost savings; work pertaining to Signals is re-aligned into future years. Scarborough Subway Extension: (-\$27.5M): Variance is due										

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Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Life to Date											
Solid Waste Management Services											
Diversion Systems (CSW004)	26,534	11,978	24,197	112,687	38,270	Delayed	Prior to 2010	Dec-16	Nov-22	®	®
Comments:	<p>SWMS expects to deliver the 2nd Generation Bins to the entire City by December 2017. RFQ for the in-unit recycling bag closed in April 2017, while the RFQ for the in-unit containers closed in May 2017. Rehrig Pacific contract for replacement waste bins single family ended in November 2016.</p> <p>City Council (2017 PW 22.3) on July 4, 5, 6 and 7, 2017, adopted the following:</p> <ol style="list-style-type: none"> 1. City Council authorize the General Manager, Solid Waste Management Services to negotiate and enter into a new non-competitive agreement with Rehrig Pacific Company for the supply of new bins and maintenance of the existing recycling and garbage bins for a five (5) year term from December 1, 2017 to November 30, 2022 with the option to renew and extend the term of the agreement for five (5) additional one (1) year periods at the sole discretion of the General Manager, Solid Waste Management Services, all on terms and conditions satisfactory to the General Manager, Solid Waste Management Services and in a form satisfactory to the City Solicitor. 2. City Council authorize the commitment of currently approved Capital Plan Estimates in the amount of \$15,111,000 net of HST recoveries and as outlined in Table 1, Column B of the report (May 24, 2017) from the General Manager, Solid Waste Management Services and the Director, Purchasing and Materials Management. 										
Explanation for Delay:	RFQ delayed.										
Dufferin SSO Facility (CSW009)	38,957	16,907	36,251	74,943	34,955	Delayed	Jan-14	Dec-16	Dec-18	®	®
Comments:	<ul style="list-style-type: none"> • Legal issues (patent) with CCI TBN delayed the award of the DB/OM contract to the successful vendor by two years. • Needed to ensure construction and operation of the Disco Road Organics Processing Facility was fully commissioned and processing up to 75,000 tonnes per year prior to decommissioning the Dufferin Facility. Outstanding contractual issue with the Disco Road Organics Processing contractor further delayed the project by 6-8 months. • Year one construction achieved \$15M on site preparation, partial demolition and removal of existing equipment and we are on track to meet projected spending rate (80%) in 2017. 										
Explanation for Delay:	RFQ/RFP delayed.										
Long-term Waste Management Strategy (CSW013)	6,224	302	705	21,184	3,107	Delayed	Jan-10	Apr-15	Dec-17	®	®
Comments:	<p>Long term Waste Management Strategy plan completed and approved by Council in July 2016. Executive Summary completed in December 2016. Committed admin funds to support Community Investment Program with Environment and Energy Division. Rate/cost model updated, invoiced for training development. Study to examine Dufferin MRF envelope completed and submitted by GHD, to support mixed waste processing research. Pending finalization of funding commitments to support multi-residential enhancements/recommendations to support tenant engagement through community groups and community composting. Projected actual is anticipated low accounting for delay of hiring of staff, which impacts overall initiation of projects.</p>										
Explanation for Delay:	Contract award issues.										

APPENDIX 3
Major Capital Projects
(\$000s)

Division/Project name	2017 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
Life to Date											
↓ ↓											
Toronto Water											
St. Clair Reservoir Rehabilitation (CPW060-07)	7,820	5,436	7,770	27,664	9,283	On Track	Jan-14	Dec-21		ⓐ	ⓐ
Comments:											
Explanation for Delay:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.										
Highland Creek Biosolids Master Plan Implementation Project (CWW047-02)	100	19	29	16,686	1,197	Delayed	Jan-12	Dec-26		ⓐ	ⓐ
Comments:											
Explanation for Delay:	RFP delayed pending resolution of Part II Order through the MOE EA process										
On/Ahead of Schedule	ⓐ	>70% of Approved Project Cost									
Minor Delay < 6 months	Ⓨ	Between 50% and 70%									
Significant Delay > 6 months	Ⓡ	< 50% or > 100% of Approved Project Cost									

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Children's Services (CCS)							
<i>Project Name</i> TCH Lawrence Avenue Site	<i>Sub-Project Name:</i> TCH Lawrence Avenue Site	<i>SAP#:</i> CCS032-01		<i>CAPTOR#:</i> CHS908334-01			
<i>Reason for the Adjustment:</i> To apply \$0.460M, received through the Canada-Ontario Early Learning and Child Care Agreement, to replace Development Charges funding. On July 4, 2017, Council adopted Children's Services Amendment to the 2017 Operating Budget to reflect increase in Provincial Contributions, part of which was allocations for Child Care 10-year growth strategy. These funds were contributed to the Child Care Expansion Reserve Fund, per report EX26.30, with the purpose of being allocated to capital projects.							
As Approved by Council	3.900	2.200					
Adjustment							
Adjusted 10-Yr Budget & Plan	3.900	2.200					
<i>Project Name</i> Advent Health Child Care Centre	<i>Sub-Project Name:</i> Advent Health Child Care Centre	<i>SAP#:</i> CCS023-01		<i>CAPTOR#:</i> CHS908277-01			
<i>Reason for the Adjustment:</i> To apply \$1.989M, received through the Canada-Ontario Early Learning and Child Care Agreement, to replace Development Charges funding. On July 4, 2017, Council adopted Children's Services Amendment to the 2017 Operating Budget to reflect increase in Provincial Contributions, part of which was allocations for the Child Care 10-year growth strategy. These funds were contributed to the Child Care Expansion Reserve Fund, per report EX26.30, with the purpose of being allocated to capital projects.							
As Approved by Council	2.710	2.210					
Adjustment	-						
Adjusted 10-Yr Budget & Plan	2.710	2.210					
<i>Project Name</i> TELCCS State of Good Repair	<i>Sub-Project Name:</i> TELCCS SOGR 2017	<i>SAP#:</i> CCS013-10		<i>CAPTOR#:</i> CHS907230-11			
<i>Reason for the Adjustment:</i> To apply \$0.231M, received through the Canada-Ontario Early Learning and Child Care Agreement, to replace debt funding. On July 4, 2017, Council adopted Children's Services Amendment to the 2017 Operating Budget to reflect increase in Provincial Contributions, part of which was allocations for Child Care 10-year growth strategy. These funds were contributed to the Child Care Expansion Reserve Fund, per report EX26.30, with the purpose of being allocated to capital projects.							
As Approved by Council	1.469	1.469	1.469				
Adjustment	-		(0.231)				
Adjusted 10-Yr Budget & Plan	1.469	1.469	1.238				
Total CCS - As Approved by Council	8.079	5.879	1.469	-	-	-	-
Total CCS - Adjustments	-	-	(0.231)	-	-	-	-
Total CCS - Adjusted Budget & Plan	8.079	5.879	1.238	-	-	-	-

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Economic Development and Culture (CED)							
<i>Project Name</i> RESTORATION/PRESERVATION OF HERITAGE ELEMENTS	<i>Sub-Project Name:</i> GIBSON HOUSE	<i>SAP#:</i> CAC111-04		<i>CAPTOR#:</i> ACH000012-191			
<i>Reason for the Adjustment:</i> Debt funding for the Gibson House project will be reduced by \$0.075 million as a result of delays caused by issues with Enbridge, the property owners and licensing. This funding will be reallocated to the Windfields Estate - Water Service project (CAC111-09). The Gibson House work will be re-budgeted in the future when it can be delivered.							
As Approved by Council	0.099	0.099	0.099				
Adjustment	(0.075)	(0.075)	(0.075)				
Adjusted 10-Yr Budget & Plan	0.024	0.024	0.024				
<i>Project Name</i> COLLECTIONS CARE	<i>Sub-Project Name:</i> LARGE ARTIFACT CARE	<i>SAP#:</i> CAC113-01		<i>CAPTOR#:</i> ACH000015-29			
<i>Reason for the Adjustment:</i> Debt funding for the Large Artifact Care project will be reduced by \$0.050 million as a result of delays caused by the site condition on Toronto Island. This funding will be reallocated to the Windfields Estate - Water Service project (CAC111-09). Large Artifact Care work will be re-budgeted in the future when the work can be delivered.							
As Approved by Council	0.088	0.088	0.088				
Adjustment	(0.050)	(0.050)	(0.050)				
Adjusted 10-Yr Budget & Plan	0.038	0.038	0.038				
<i>Project Name</i> RESTORATION/PRESERVATION OF HERITAGE ELEMENTS	<i>Sub-Project Name:</i> WINDFIELDS ESTATE - WATER SERVICE	<i>SAP#:</i> CAC111-09		<i>CAPTOR#:</i> ACH000012-196			
<i>Reason for the Adjustment:</i> Debt funding of \$0.125 million to be reallocated to the Windfields Estate - Water Service project from the Gibson House and Large Artifact Care projects. The Windfields Estate work has been expanded to include such restoration work as the windows restoration, roof repairs and drainage fixes.							
As Approved by Council	0.054	0.054	0.054				
Adjustment	0.125	0.125	0.125				
Adjusted 10-Yr Budget & Plan	0.179	0.179	0.179				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i> MAJOR MAINTENANCE		<i>Sub-Project Name:</i> THEATRE PASSE MURAILLE -2016		<i>SAP#:</i> CAC108-02		<i>CAPTOR#:</i> ACH000016-97	
<i>Reason for the Adjustment:</i> The scope of Theatre Passe Muraille in 2016 was reduced by \$0.099 million gross. The funding will be reallocated to two projects. The reserve contribution of \$0.050 million and debt funding of \$0.009 million to be reallocated to the Theatre Passe Muraille - 2017 project (CAC114-02) and debt funding of \$0.040 million will be reallocated to the Berkeley Maintenance project (CAC114-01).							
As Approved by Council	0.249	0.202	0.152				
Adjustment	(0.099)	(0.099)	(0.049)				
Adjusted 10-Yr Budget & Plan	0.150	0.103	0.103				
<i>Project Name</i> MAJOR MAINTENANCE		<i>Sub-Project Name:</i> THEATRE PASSE MURAILLE - 2017		<i>SAP#:</i> CAC114-02		<i>CAPTOR#:</i> ACH000016-101	
<i>Reason for the Adjustment:</i> To reallocate the reserve contribution of \$0.050 million and debt funding of \$0.009 million from the Theatre Passe Muraille - 2016 project (CAC108-02). As a result, the gross expenditures for Theatre Passe Muraille - 2017 project will be increased by \$0.059 million.							
As Approved by Council	0.414	0.099	0.099				
Adjustment	0.059	0.059	0.009				
Adjusted 10-Yr Budget & Plan	0.473	0.158	0.108				
<i>Project Name</i> MAJOR MAINTENANCE		<i>Sub-Project Name:</i> BERKELEY THEATRE - CAPITAL MAINTENANCE - 201		<i>SAP#:</i> CAC114-01		<i>CAPTOR#:</i> ACH000016-100	
<i>Reason for the Adjustment:</i> To reallocate debt funding of \$0.040million from the Theatre Passe Muraille - 2016 project (CAC108-02). The scope of work has increased requiring protection of the adjacent property through stabilizing the structural retaining wall of the Theatre. Additional funding is required and the increased scope of work will begin in late-2017 to early-2018. Additional debt funding of \$0.040 million will be transferred from Theatre Passe Muraille 2016 project (CAC108-02).							
As Approved by Council	0.500	0.500	0.500				
Adjustment	0.040	0.040	0.040				
Adjusted 10-Yr Budget & Plan	0.540	0.540	0.540				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i> 2017 BIA FINANCED FUNDING							
<i>Sub-Project Name:</i> 2017 FF CHINATOWN		<i>SAP#:</i> CED100-57		<i>CAPTOR#:</i> ECT908319-1			
<i>Reason for the Adjustment:</i> The initial project cost of \$2.350 million was based on the maximum City contribution of \$0.350 million and maximum loan of \$2.000 million. The project has since been tendered and actual cost will be no more than \$1.250 million thereby reducing the BIA's contribution (loan) from \$2.000 million to \$0.900 million. The City's share remains unchanged at \$0.350 million.							
As Approved by Council	2.350	2.350	0.350				
Adjustment	(1.100)	(1.100)					
Adjusted 10-Yr Budget & Plan	1.250	1.250	0.350				
<i>Project Name</i> 2017 BIA EQUAL SHARE FUNDING							
<i>Sub-Project Name:</i> 2017 ESF FINANCIAL DISTRICT		<i>SAP#:</i> CED099-74		<i>CAPTOR#:</i> ECT908318-1			
<i>Reason for the Adjustment:</i> The Financial District BIA was originally planned for a streetscape improvement work for Wellington Street, however this project is temporarily on hold due to issues with co-ordination of other projects. The BIA will request for funding through the future budget process once the project is ready to proceed. The debt funding will be reduced by \$0.100 million and be reallocated to the Streetscape Master Plan project (CED103-01)							
As Approved by Council	0.200	0.200	0.100				
Adjustment	(0.200)	(0.200)	(0.100)				
Adjusted 10-Yr Budget & Plan	-	0.000	0.000				
<i>Project Name</i> STREETSCAPE MASTER PLAN FUNDING							
<i>Sub-Project Name:</i> 2017 STREETSCAPE MASTER PLAN		<i>SAP#:</i> CED103-01		<i>CAPTOR#:</i> N/A			
<i>Reason for the Adjustment:</i> Numerous BIAs have expressed interest in participating in this Program approved by City Council on July 4, 2017 which is designed to assist the BIAs with the initial planning phase of the streetscape improvement work. A new project will be created. Total debt funding of \$0.100 million will be reallocated from the Financial District BIA's Equal Share Funding project in 2017 to ascertain this demand. The same level of debt funding is included in the 2018-2027 Capital Budget and Plan.							
As Approved by Council							
Adjustment	0.100	0.100	0.100				
Adjusted 10-Yr Budget & Plan	0.100	0.100	0.100				
Total CED - As Approved by Council	3.954	3.591	1.441	-	-	-	-
Total CED - Adjustments	(1.200)	(1.200)	-	-	-	-	-
Total CED - Adjusted Budget & Plan	2.754	2.391	1.441	-	-	-	-

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Parks, Forestry and Recreation (CPR)							
<i>Project Name</i> ENVIRONMENTAL INITIATIVES	<i>Sub-Project Name:</i> CITY WIDE ENVIRONMENTAL INITIATIVES - FY2017			<i>SAP#:</i> CPR124-47-01		<i>CAPTOR#:</i> EI251	
<i>Reason for the Adjustment:</i> Change the funding source from \$0.250 M from reserve funds to donations, in 2017, in order to accept a donation from Evergreen for the Lower Don Trail Improvements sub-project. This is in accordance with PE27.1 Authorization to Enter an Agreement with Evergreen regarding Third-Party Fundraising for Lower Don Trail adopted by City Council on June 10th, 2014							
As Approved by Council	2.650	2.000	0.458				
Adjustment							
Adjusted 10-Yr Budget & Plan	2.650	2.000	0.458				
<i>Project Name</i> ARENA							
<i>Sub-Project Name:</i> COLLEGE PARK AIR S42 AR CIL			<i>SAP#:</i> CPR121-46-04		<i>CAPTOR#:</i> ARENA205		
<i>Reason for the Adjustment:</i> Change the funding source from \$0.750 M from donations (Other) to Section 42 Alternate Rate Cash-in-lieu (Other), in 2017, as the fundraising by the community did not meet the anticipated goal.							
As Approved by Council	4.800	2.900					
Adjustment	-						
Adjusted 10-Yr Budget & Plan	4.800	2.900		0.000			
Total CPR - As Approved by Council	7.450	4.900	0.458	-	-	-	-
Total CPR - Adjustments	-	-	-	-	-	-	-
Total CPR - Adjusted Budget & Plan	7.450	4.900	0.458	-	-	-	-
Toronto Paramedic Services (CAM)							
<i>Project Name</i> Ambulance Radio Replacement	<i>Sub-Project Name:</i> Ambulance Radio Replacement			<i>SAP#:</i> CAM068-01		<i>CAPTOR#:</i> AMB906057-8	
<i>Reason for the Adjustment:</i> To reduce the budget and reallocate the debt funding to Medical Equipment Replacement Project (CAM059-01). The RFP for Ambulance Radio Replacement is pending award and is likely to happen in 2018, as such the 2018 budget will be adjusted to ensure sufficient funding.							
As Approved by Council	1.491	0.901	0.901				
Adjustment	(0.401)	(0.401)	(0.401)				
Adjusted 10-Yr Budget & Plan	1.090	0.500	0.500				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Medical Equipment Replacement							
<i>Project Name</i> Medical Equipment Replacement	<i>Sub-Project Name:</i> Medical Equipment Replacement		<i>SAP#:</i> CAM059-01		<i>CAPTOR#:</i> AMB907787-6		
<i>Reason for the Adjustment:</i> To reallocate debt funding from Abulance Radio Replacement Project (CAM068-01). 'In 2014, the defibrillators RFQ was initiated for the upcoming years during which time Toronto Paramedic Services' (PS) complement increased by 113 positions in 2015 and 2016 resulting in a need of additional defibrillators.							
As Approved by Council	2.612	0.330	0.330				
Adjustment	0.401	0.401	0.401				
Adjusted 10-Yr Budget & Plan	3.013	0.731	0.731				
Total CAM - As Approved by Council	4.103	1.231	1.231	-	-	-	-
Total CAM - Adjustments	-	-	-	-	-	-	-
Total CAM - Adjusted Budget & Plan	4.103	1.231	1.231	-	-	-	-
Transportation Services (CTP)							
Cycling Infrastructure							
<i>Project Name</i> Cycling Infrastructure	<i>Sub-Project Name:</i> Cycling Infrastructure		<i>SAP#:</i> CTP815-05		<i>CAPTOR#:</i> TRN000183		
<i>Reason for the Adjustment:</i> To transfer funds to Toronto Parking Authority's 2017 Approved Capital Budget (Bike Share Expansion Metrolinx, CPK319-01) as Toronto Parking Authority is managing the Bike Share project.							
As Approved by Council	9.980	1.200					
Adjustment	(1.200)	(1.200)					
Adjusted 10-Yr Budget & Plan	8.780	0.000					
Total CTP - As approved by Council	21.730	3.700	-	-	-	-	-
Total CTP - Adjustments	(1.867)	(1.867)	-	-	-	-	-
Total CTP - Adjusted Budget & Plan	19.863	1.833	-	-	-	-	-
Toronto Parking Authority							
<i>Project Name</i> Bike Share Expansion Metrolinx	<i>Sub-Project Name:</i> Bike Share Expansion Metrolinx		<i>SAP#:</i> CPK319-01		<i>CAPTOR#:</i> TPA908247		

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Reason for the Adjustment:							
To transfer funds from the 2017 Approved Capital Budget for Transportation Services (Cycling Infrastructure, CTP815-05 & CTP816-05) to Toronto Parking Authority for the management of the Bike Share project.							
As Approved by Council	4.900						
Adjustment	1.867	1.867					
Adjusted 10-Yr Budget & Plan	6.767	1.867					
Project Name							
<i>Sub-Project Name:</i>			<i>SAP#:</i>		<i>CAPTOR#:</i>		
Reason for the Adjustment:							
As Approved by Council							
Adjustment							
Adjusted 10-Yr Budget & Plan							
Total CPK - As Approved by Council	4.900	-	-	-	-	-	-
Total CPK - Adjustments	1.867	1.867	-	-	-	-	-
Total CPK - Adjusted Budget & Plan	6.767	1.867	-	-	-	-	-
Information and Technology (CIT)							
Project Name							
<i>Sub-Project Name:</i>			<i>SAP#:</i>		<i>CAPTOR#:</i>		
INTRANET REFRESH (PHASE 1 IT WEB)			Intranet refresh (phase 1 it web)		CIT045-31-01		IIP906881-117
Reason for the Adjustment:							
Reduced scope results in permanent savings to be reallocated to the HR Workforce Business Intelligence (CIT048-11-01) and MCIC TOInView (CIT045-30-01) projects to continue work in 2017.							
As Approved by Council	1.260	1.260	1.260				
Adjustment	(1.006)	(1.006)	(1.006)				
Adjusted 10-Yr Budget & Plan	0.254	0.254	0.254				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
<i>Project Name</i>							
MAJOR CAP INFRA. PRJ COORD (TOINVIEW)							
<i>Sub-Project Name:</i>		Major cap infra. prj coord (Toinview)		<i>SAP#:</i>		CIT045-30-01	
				<i>CAPTOR#:</i>		ITP907747-67	
<i>Reason for the Adjustment:</i>							
Funds made available from reduced Intranet Refresh (CIT045-31-01) scope being reallocated to enable additional work on the TOInView project (CIT045-30-01) for Major Capital Infrastructure Coordination (MCIC).							
As Approved by Council	1.125	0.166	0.166				
Adjustment	0.256	0.256	0.256				
Adjusted 10-Yr Budget & Plan	1.381	0.422	0.422				
<i>Project Name</i>							
WORKFORCE BUSINESS INTEL. REQUIREMENTS							
<i>Sub-Project Name:</i>		Workforce business intel. requirements-H		<i>SAP#:</i>		CIT048-11-01	
				<i>CAPTOR#:</i>		ITP907747-62	
<i>Reason for the Adjustment:</i>							
Favourable results from initial phase require additional funds in 2017 to enable continuation of this project. Funds being reallocated from permanent savings on the Intranet Refresh project (CIT045-31-01) as a result of reduced scope.							
As Approved by Council	3.193	0.650	0.650				
Adjustment	0.750	0.750	0.750				
Adjusted 10-Yr Budget & Plan	3.943	1.400	1.400				
<i>Project Name</i>							
DESKTOP HARDWARE REPLACEMENT							
<i>Sub-Project Name:</i>		Desktop hardware replacement		<i>SAP#:</i>		CIT702-01-05	
				<i>CAPTOR#:</i>		EOL906983-46	
<i>Reason for the Adjustment:</i>							
To reduce project cost permanently as funds are no longer required to the Network Asset Replacement project (CIT702-05-03) to acquire new network switches.							
As Approved by Council	31.595	12.900					
Adjustment	(0.500)	(0.500)					
Adjusted 10-Yr Budget & Plan	31.095	12.400					
<i>Project Name</i>							
NETWORK ASSET REPLACEMENT							
<i>Sub-Project Name:</i>		Network asset replacement		<i>SAP#:</i>		CIT702-05-03	
				<i>CAPTOR#:</i>		EOL906983-56	
<i>Reason for the Adjustment:</i>							
Aging network switches require \$500k in replacement costs. Funding being reallocated from permanent savings on the Desktop Hardware Replacement project (CIT702-01-05).							
As Approved by Council	8.424	3.091					
Adjustment	0.500	0.500					
Adjusted 10-Yr Budget & Plan	8.924	3.591	-				-

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total CIT - As approved by Council	45.597	18.067	2.076	-	-	-	-
Total CIT - Adjustments	0.000	0.000	0.000	-	-	-	-
Total CIT - Adjusted Budget & Plan	45.597	18.067	2.076	-	-	-	-
City Clerk's Office (CGV)							
<i>Project Name:</i> VOTE COUNTING EQUIPMENT	<i>Sub-Project Name:</i> VOTING EQUIPMENT			<i>SAP#:</i> CGV050-01		<i>CAPTOR#:</i> CLK906880	
<i>Reason for the Adjustment:</i> An adjustment to 2017-2026 Capital Budget & Plan for City Clerk's Office is required to reallocate cash flows back to 2017 to reverse a technical error in an adjustment made in Q2.							
As Approved by Council	2.250	1.000	1.000	1.100	1.100		
Adjustment	-	1.100	1.100	(1.100)	(1.100)		
Adjusted 10-Yr Budget & Plan	2.250	2.100	2.100	0.000	0.000		
Total CGV - As Approved by Council	2.250	1.000	1.000	1.100	1.100	-	-
Total CGV - Adjustments	-	1.100	1.100	(1.100)	(1.100)	-	-
Total CGV - Adjusted Budget & Plan	2.250	2.100	2.100	-	-	-	-
Exhibiton Place (CEX)							
<i>Project Name:</i> Hotel "X" Bridge	<i>Sub-Project Name:</i> Hotel "X" Bridge			<i>SAP#:</i> CEX137-01		<i>CAPTOR#:</i> EXH907207-12	
<i>Reason for the Adjustment:</i> Hotel "X" Bridge project funded by \$1.709 million of debt will be moved forward to 2019 and 8 state of good repair project originally planned for 2019 will be delivered in 2017. The bridge is to be delayed until 2019 arising from heritage considerations.							
As Approved by Council	1.709	1.709	1.709				
Adjustment	(1.709)	(1.709)	(1.709)			1.709	1.709
Adjusted 10-Yr Budget & Plan	-	0.000	0.000			1.709	1.709

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Project Name: Parks, Parking Lots and Roads							
Sub-Project Name: Sidewalks, Pathways Roads & Lots - AODA		SAP#: CEX129-24		CAPTOR#: EXH260-89			
Reason for the Adjustment: Phased and on-going project reprioritized from 2019 Plan to 2017 Budget as the work was ready for execution.							
As Approved by Council	0.400	0.400	0.400				
Adjustment	0.040	0.040	0.040				
Adjusted 10-Yr Budget & Plan	0.440	0.440	0.440				
Project Name: Parks, Parking Lots and Roads							
Sub-Project Name: Street & Parking Lots Lighting Retrofit		SAP#: CEX129-25		CAPTOR#: EXH260-86			
Reason for the Adjustment: Moved forward from 2019 Plan to 2017 Budget with design work complete awaiting for work funding and execution.							
As Approved by Council	-	0.000	0.000				
Adjustment	0.090	0.090	0.090				
Adjusted 10-Yr Budget & Plan	0.090	0.090	0.090				
Project Name: M/E & Communication Infrastructures							
Sub-Project Name: Building Automation System		SAP#: CEX126-40		CAPTOR#: EXH350-124			
Reason for the Adjustment: Moved forward from 2019 Plan to 2017 Budget with engineering complete & reprioritized to prevent failure of BAS in existing Enercare Centre & Beanfield Centre.							
As Approved by Council	0.100	0.100	0.100				
Adjustment	0.090	0.090	0.090				
Adjusted 10-Yr Budget & Plan	0.190	0.190	0.190				
Project Name: Enercare Centre							
Sub-Project Name: Replace Chillers		SAP#: CEX130-11-03		CAPTOR#: EXH000525-122			
Reason for the Adjustment: Moving forward \$0.450M from 2019 Plan to 2017 Budget for accelerating the execution of the same project.							
As Approved by Council	1.075	1.075	1.075				
Adjustment	0.450	0.450	0.450				
Adjusted 10-Yr Budget & Plan	1.525	1.525	1.525				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Project Name: Enercare Centre							
Sub-Project Name: Miscellaneous Fan Replacement		SAP#: CEX130-13		CAPTOR#: EXH000525-91			
Reason for the Adjustment: Project moved forward from 2019 Plan to 2017 Budget due to the necessity of the fan replacement and supplementing the chiller project based on third party condition assessment.							
As Approved by Council	-	0.000	0.000				
Adjustment	0.165	0.165	0.165				
Adjusted 10-Yr Budget & Plan	0.165	0.165	0.165				
Project Name: Coliseum Complex							
Sub-Project Name: Electrical Emergency Power Generator		SAP#: CEX132-05		CAPTOR#: EXH00007-90			
Reason for the Adjustment: Project moved forward from 2019 Plan to 2017 Budget for replacement prior to failure, together with design work in place.							
As Approved by Council	-	0.000	0.000				
Adjustment	0.094	0.094	0.094				
Adjusted 10-Yr Budget & Plan	0.094	0.094	0.094				
Project Name: Queen Elizabeth Building							
Sub-Project Name: Replace Roof at Exhibit Hall		SAP#: CEX135-06		CAPTOR#: EXH290-56			
Reason for the Adjustment: Phased project moved forward from 2019 Plan to 2017 Budget by accelerating the installation phase.							
As Approved by Council	2.050	2.050	2.050				
Adjustment	0.330	0.330	0.330				
Adjusted 10-Yr Budget & Plan	2.380	2.380	2.380				
Project Name: Queen Elizabeth Building							
Sub-Project Name: Replace Air Handling Unit in Mechanical Room		SAP#: CEX135-07		CAPTOR#: EXH290-57			
Reason for the Adjustment: Phased project moved forward from 2019 Plan to 2017 Budget with engineering complete and installation ready.							
As Approved by Council	0.100	0.100	0.100				
Adjustment	0.450	0.450	0.450				
Adjusted 10-Yr Budget & Plan	0.550	0.550	0.550				

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total CEX - As Approved by Council	5.434	5.434	5.434	-	-	-	-
Total CEX - Adjustments	0.000	0.000	0.000	-	-	1.709	1.709
Total CEX - Adjusted Budget & Plan	5.434	5.434	5.434	-	-	1.709	1.709
Solid Waste Management Services (CSW)							
<i>Project Name</i> Long-Term Waste Management Strategy	<i>Sub-Project Name:</i> Reduce & Reuse, Multi-Residential and Incentives			<i>SAP#:</i> CSW013-01-03		<i>CAPTOR#:</i> SOL907632-7	
<i>Reason for the Adjustment:</i> Project cost & cash flow re-allocation at Level 2 (CSW013-01) & 3 (CSW013-01-03) to fund additional 2017 requirements for Multi-Res SSO Bulk Bins (CSW004-30-01). Additional cash flow funding is required for Multi-Res SSO Bulk Bins purchases due to a contract settlement with the supplier. Funds from the Long Term Strategy subproject for Reduce & Reuse, Multi-Residential and Incentives will be utilized for this purpose.							
As Approved by Council	12.521	2.840					
Adjustment	(0.207)	(0.207)					
Adjusted 10-Yr Budget & Plan	12.314	2.633					
<i>Project Name</i> Diversion Systems Bins	<i>Sub-Project Name:</i> Multi-Res SSO Bulk Bins			<i>SAP#:</i> CSW004-30-01		<i>CAPTOR#:</i> SOL000065-103	
<i>Reason for the Adjustment:</i> Project cost & cash flow re-allocation from Long-Term Waste Management Strategy (CSW013-01-03) to fund additional 2017 supplier requirements. (Note that 2017 project cost is allocated to Level 1 on CSW004 - Diversion Systems).							
As Approved by Council	14.600	0.000					
Adjustment	0.207	0.207					
Adjusted 10-Yr Budget & Plan	14.807	0.207					
Total CSW - As Approved by Council	27.121	2.840	-	-	-	-	-
Total CSW - Adjustments	-	-	-	-	-	-	-
Total CSW - Adjusted Budget & Plan	27.121	2.840	-	-	-	-	-
Total - As Approved by Council	130.618	46.642	13.109	1.100	1.100	-	-
Total Q3 - Adjustments	(1.200)	(0.100)	0.869	(1.100)	(1.100)	1.709	1.709
Total - Adjusted Budget & Plan	129.418	46.542	13.979	-	-	1.709	1.709

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City Programs / Agencies (\$ Million)	Total Project Cost	2017		2018		2019	
		Gross Expend.	Debt Funding	Gross Expend.	Debt Funding	Gross Expend.	Debt Funding
Total Adjustment - Funding Source - All Program	Total Project Cost	2017		2018		2019	
Provincial Grants and Subsidies							
Federal Subsidy							
CFC (Prior Year) - Carry forward							
Debt	(0.231)		0.869		(1.100)		1.709
Debt Recoverable							
Development Charges	(2.449)		(2.449)				
Reserves							
Reserve Funds	2.430		2.430				
Other	(0.950)		(0.950)				
Total Q2 - Adjustment of Funding Sources	(1.200)		(0.100)		(1.100)		1.709