



November 28, 2017

Greater Toronto Airports Authority

**Howard Eng**

President and Chief Executive Officer

Mayor John Tory  
City Hall, 2<sup>nd</sup> Floor  
100 Queen St West  
Toronto ON M5H 2N2

Dear Mayor Tory,

**Re: EX29.1 - SmartTrack Project Update and Next Steps**

I am writing with respect to the above agenda item on today's Executive Committee meeting, and specifically to share my support for the Eglinton Crosstown LRT West (ECLRTW) given the role it can play to better connect the City and our region.

First, thank you for your continued support of Toronto Pearson International Airport. The Airport has been experiencing tremendous growth over the past several years, and forecasts suggest that aviation demand will continue to increase in step with the growing social and economic health of our City, region and country. We are doing what is necessary at Toronto Pearson to be ready to accommodate the millions of travellers and goods that will flow through our facilities in the years ahead, and we have been engaging with all governments about the need to develop a Regional Transit Centre ("RTC") to serve the western GTA. Our updated Master Plan, 2018-2022, the highlights of which were shared with the City's Economic Development Committee in October, outlines our ambitious 20-year plan.

Our economic advantage as a region is our people. This region grows and attracts the most educated work force in the OECD. It is therefore critical that our people can access global markets and global markets can access our people, and that's the role that Toronto Pearson must to play.

The Amazon bid for the Toronto Region reinforced the need for transit investment, touting the commitment by the GTA to invest up to \$500 million to "build a regional transit centre at Toronto Pearson by 2027, which will integrate a number of proposed transit lines across various municipal systems that will serve to further improve the flow of people and goods throughout the region."

The Regional Transit Centre at Toronto Pearson stands to be a critical piece of 21<sup>st</sup> Century infrastructure in the Greater Toronto Area, comparable to Union Station in the 19<sup>th</sup> century. This project, which has been dubbed "Union Station West", would be a central element in the future of our great city and one that would link Toronto to Mississauga and Brampton as part of a broad region for work, life and travel.



**Toronto  
Pearson**

International Airport  
Aéroport International



Mayor Tory, I have appreciated your strong commitment to a regional approach to transit planning. Thank you and I look forward to your continued leadership.

Please know that you have a willing partner at the GTAA and that we will work with you and the City to make the vision of the RTC a reality. The RTC will unlock the potential of the existing employment lands such as the Airport Corporate Centre and enable the development of new employment lands and new communities in Toronto and surrounding municipalities. I believe that the RTC is one of the smartest transit decisions we can make.

To make this vision a reality, the RTC must be a formal part of the City's Transit Priorities in relation with the other two orders of government. ECLRTW extension is on the City's list as a formal priority. The staff report is positive and recommends going forward to the next stage. The GTAA very strongly supports this.

The GTAA is committed to the RTC and is willing do our share. In response to the staff report, please know that the GTAA is prepared to discuss with you how we can invest in this project and connect the ECLRTW from Renforth to Toronto Pearson.

The RTC is the cornerstone of unlocking the economic potential at Toronto Pearson Airport and the adjacent employment lands. As increasing numbers of traveller's transit through Toronto Pearson to global destinations, the opportunity for jobs and investment is extraordinary. Transit is the critical piece to ensure airport passengers can get to and from the airport with ease. Without decisions today, thousands of jobs of tomorrow could be lost.

The GTAA is serious about investing in this opportunity. It is a long-standing priority of the City of Toronto. It is a critical decision for the future of our region.

Yours very truly,

A handwritten signature in blue ink, which appears to read "Howard Eng", is written over a large, light blue oval scribble.

Howard Eng  
President and Chief Executive Officer  
Greater Toronto Airports Authority