Attachment A - TAF 2018 Consolidated Operating Budget

		\$ in 000's		b		C	
			2018 Budget for approval		current year au		6-actual udited esults
		Portfolio yield	5.5%		5.0% 9.2		9.2%
REVENUES							
A1	Investment Portfolio - Marketable	Securities	\$ 2,190		\$ 2,090	\$	1,278
A2	Direct Investments		\$ 525		\$ 331	\$	483
A3	External Funding		\$ 500		\$ 400	\$	824
A4		Total Revenues	\$ 3,215		\$ 2,821	\$	2,585
EXPENDITURES							
B1	Program Delivery		\$ 2, 066		\$ 1,894	\$	1,678
B2	Grants - net of recissions		\$ 900		\$ 806	\$	468
B3		Total Programs and Grants	\$ 2,966		\$ 2,700	\$	2,146
C1	Corporate	16%	\$ 691		\$ 740	\$	557
C2	Amortization/Depreciation		\$ 740		\$ 268	\$	137
C3		Total Expenditures	\$ 4,400		\$ 3,710	\$	2,840
D1	Stabilization Fund/Deficit coverage - as required						
D2	Non-cash charge due to depreciation - reflects line C2		\$ 740		\$ 268	\$	-
D3	Cash portion due to portfolio shortfall - IF needed		\$ 444		\$ 620	\$	69
D4	Stabilization Fund/Deficit transfers - as needed		\$ 1,184		\$ 888	\$	69
D5		Operating Surplus (Deficit)	<mark>\$ -</mark>		\$-	-\$	186

TA18.6 Attachment A

Notes - referencing budget lines above:

- A1 Includes realized + unrealized portfolio gains
- A2 Revenues from ESPA contracts + green condo loans interest
- A3 Grants received by TAF from external funders and recognized as revenues based on project expenditures

Program Expenditures

- B1 Includes internally and externally funded programs + 70% of core staff salaries + 100% contractor staff costs + interest on FCM loan.
- B2 Grant rescissions are based on periodic reviews of outstanding grant status in meeting TAF's grant conditions.

Corporate Expenditures

- C1 Set not to exceed 20% of Total Operating Budget.
 - Corporate expenses include: Communications, Governance, Development and Administration + 30% of core staff salaries
- **C2** TAF owns a growing pool of energy efficiency equipment located on ESPA client sites.

Operating Surplus (Deficit) balanced to/from Stabilization/Operatings Funds

- D2 Reflects non-cash depreciation charge which is identical to line C2
- D3 Reflects potential operating deficit due to portfolio performance shortfall to be covered from Stabilization Fund
- D4 Sum of D2 + D3 = Total potential budget shortfall to be covered from Stabilization & Operating Funds
- **D5** The "bottom line" confirming that budgets (columns a & b) are balanced.