Presentation to the Audit Committee February 7, 2018 Agenda Item AU11.2

2017 Annual Report on theFraud and Waste Hotline

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2017 Annual Report - Fraud & Waste Hotline

- Key Statistics
- 2. By the Numbers and Beyond the Numbers
- 3. Other Major Accomplishments

Major Accomplishments - Key Statistics

Complaint Sources



Online form

215

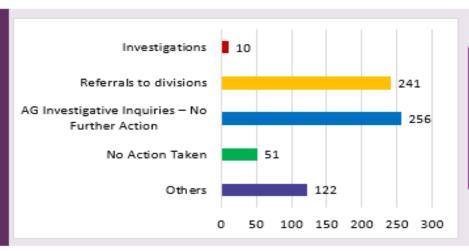


166

Referrals

680 Complaints 1,060 Allegations

Complaint Dispositions



5 Major Investigations



Complaint Outcomes



Discipline imposed in 7 complaints



38%
Substantiated
Complaints
were Anonymous

Complaint Values \$12.4m Cumulative Losses for 5 years





\$4.6m Potential Loss in 5 years



By the Numbers

▶ Volume of Complaints

- 680 Complaints = 1,060 Allegations
- 100% Complaints Reviewed
- 89% AG Preliminary Investigative Work

Substantiated

- 12% Substantiated as at December 31, 2017
- % will increase as 2017 complaints conclude in 2018
- 38% of substantiated complaints were anonymous

By the Numbers continued...

Losses and Recoveries Last 5 Years

- \$12.4 million actual losses
- \$4.6 million potential losses
- \$525,000 recoveries

Losses 2017

 \$56,000 actual losses (amount is expected to increase as outstanding complaints are closed in 2018)

Beyond the Numbers

Discipline

- 2 employment relationships terminated
- 5 employees disciplined
- 22 cases of other management actions

Information Gathering

- Data trends
- Inform Audit Projects / Referrals for future audits
- Proactive monitoring

Other Benefits

- Deterrence and detection of wrongdoing increased
- Internal Controls strengthened
- Operational efficiencies

Other 2017 Major Accomplishments

- 1. Implementation of a 24/7 staffed hotline and streamlining operations
- 2. 5 investigative reports in 2017
 - 37 public and confidential recommendations

QUESTIONS?