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2018 OPERATING BUDGET BRIEFING NOTE

Officers by Division

Issue/Background:

At its meeting on December 18, 2017, Budget Committee requested that the Toronto Police Services Board, and the Chief, Toronto Police Service, provide a budget briefing note on the uniform establishment and deployment history broken down by Police Division for the period from 2013-2017 and a projection for 2018, including the average number of officers on patrol at any given time.

Key Points:

The Toronto Police Service is transitioning from a Divisional to a District model of policing. As part of the Service's modernization efforts, the manner in which officers are deployed has and will continue to change. These efforts have made the reporting of staffing by Division no longer truly representative of the total number of uniform officers actively patrolling across the city and available to respond to priority calls.

The modernization efforts include:

- The capability of moving officers within a District, as required;
- The Communications Services Unit (911), supported by Toronto Police Operations Centre (TPOC), proactively monitoring all calls for service and deploying resources from neighboring areas to assist in priority response;
- The Priority Response Group (PRG), a mobile unit patrolling across the City, responding to high priority calls for service;
- The Public Safety Response Team (PSRT), an intelligence-led, flexible, multi-functional support to front line policing and community engagement initiatives, provides extreme event response, public order management, search management, and high visibility public space and critical infrastructure protection, and is also available to respond to priority calls.

Table 1 represents the uniform establishment and deployment history by police Division for 2013-2017, including a projection for 2018.

Table 1:

Officers by Division

Unit	2013		2014		2015		2016		2017		2018	
	2013- Establishment	2013 - Strength	2014- Establishment	2014 - Strength	2015- Establishment	2015 - Strength	2016- Establishment	2016 - Strength	2017- Establishment	2017 - Strength	2018- Establishment	2018 - Projected Strength
11 Division	226	205	215	199	213	202	212	198	205	185	205	178
12 Division	221	206	210	195	209	201	209	201	206	185	206	179
13 Division	192	176	180	167	180	172	180	169	177	156	177	154
14 Division	290	268	277	251	275	256	274	249	272	242	272	237
22 Division	228	213	217	206	215	196	214	196	207	183	207	180
23 Division	251	237	239	229	238	231	238	223	231	209	231	201
31 Division	261	248	249	232	247	236	247	229	245	214	245	213
32 Division	235	216	224	206	222	210	221	203	217	196	217	189
33 Division	181	168	170	156	170	157	170	155	168	150	168	146
41 Division	258	232	247	232	244	233	244	221	240	207	240	209
42 Division	229	209	218	204	217	204	217	203	214	192	214	186
43 Division	263	250	251	243	249	241	249	237	244	228	244	212
51 Division	279	255	267	244	265	257	265	246	261	242	261	227
52 Division	259	238	248	223	246	230	245	226	241	216	241	210
53 Division	189	173	178	165	178	167	178	168	174	159	174	151
54 Division	207	192	196	182	195	184	195	177	192	148	192	167
55 Division	224	207	213	194	210	202	210	192	208	192	208	181
Traffic Services	347	307	355	318	344	316	342	313	342	291	342	298
Total Uniform Officers in Divisions	4,340	4,000	4,154	3,846	4,117	3,895	4,110	3,806	4,044	3,595	4,044	3,518
Variance to Establishment		340		308		222		304		449		526

Notes:

- “Establishment” represents the approved complement of police officers for each Division effective January 1st of each year. This does not include police officers in other areas of the Service (e.g. Homicide, Drug Squad).
- “Strength” represents the actual number of police officers deployed as at December 31st of each year.
- The 2018 strength projections are based on 160 uniform members separating from the Service, the projected vacancy rate in the Divisions, and the deployment of new officers (20 from the December 2017 class and 30 from the April 2018 class). An additional 30 recruits that will be hired in August 2018, will be deployed in January 2019.
- The 2018 strength numbers will be subject to change as the modernization initiatives continue to evolve.

Table 2 represents the average number of police officers on patrol at any given time. In 2017, approximately 207 officers were on patrol during daytime hours, 245 officers during evening hours and 230 officers during night hours. Community Investigative Support Units (CISU) makeup part of the existing uniform divisional establishments, and have been established in each Division to manage lower priority calls for service. The CISU serves as an alternate option available to Unit Commanders to allow them to meet demands for police resources. Additionally, the PRG and PSRT with an establishment of 72 and 75 respectively, are mobile units and are considered supplemental resources to the numbers provided below.

Table 2: 2017 Officers* on Patrol by Division

Unit	Day Hours	Evening Hours	Night Hours
11 Division	11	13	12
12 Division	12	15	13
13 Division	12	13	12
14 Division	16	19	17
22 Division	10	12	12
23 Division	12	15	14
31 Division	14	16	15
32 Division	11	15	14
33 Division	10	12	11
41 Division	12	15	14
42 Division	10	13	13
43 Division	13	15	15
51 Division	15	18	17
52 Division	15	18	15
53 Division	11	12	11
54 Division	12	13	12
55 Division	11	14	15
TOTAL	207	245	230

*Note: Includes Primary Response and Community Response Constables

Day Hours: 06:00 - 13:59

Evening Hours: 14:00 - 21:59

Night Hours: 22:00 - 05:59

Conclusion:

The Toronto Police Service is modernizing the way that community safety is achieved in the City of Toronto. The action plan is outlined Transformation Task Force's, 'The Way Forward' report, and has been adopted as the Service's business plan. New initiatives, such as the District Model and the consolidated Criminal Investigation Bureaus, will have a significant impact on uniform deployment across the City, such that the police resources are where the public needs them the most. The transition to the new model also embraces partnerships to create safe communities and will allow the Service to focus on the complex needs of this large city.

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