

Toronto 2018 BUDGET



CAPITAL BUDGET NOTES



Parks, Forestry & Recreation

2018 – 2027 CAPITAL BUDGET AND PLAN OVERVIEW

Parks, Forestry and Recreation provides a wide range of leisure and recreation opportunities to Toronto residents while operating and maintaining approximately \$3.025 billion worth of assets.

The primary focus of the 2018-2027 Preliminary Capital Budget and Plan totalling \$1.309 billion is to preserve and protect existing assets in a state of good repair while meeting the demands of an expanding and changing City through services improvements and leveraging opportunities for growth in service delivery. Specifically, SOGR funding of \$659.211 million is provided for major repair and rehabilitation of parks and recreation facilities.

The 10-Year Preliminary Capital Plan provides funding for investments in Service Improvement, including for park development and playground enhancements, and major IT business transformation projects for program registration and work management. Growth related projects result in new facilities including the construction of *Bessarion Community Centre* and the *Canoe Landing Community Centre*.

The 10-Year Preliminary Capital Plan will increase future year Operating Budgets by a total of \$15.239 million net over the 2018 - 2027 period, primarily for the ongoing operating costs of 6 new community recreation facilities and maintenance for new park developments.

CONTENTS

Overview

1. 10-Year Preliminary Capital Plan [5](#)
2. Issues for Discussion [26](#)

Appendices

1. 2017 Performance [51](#)
2. 2018 Preliminary Capital Budget [53](#)
3. 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan [54](#)
4. 2018 Cash Flow and Future Year Commitments [73](#)
5. 2018 Preliminary Capital Budget with Financing Detail [90](#)
6. Reserve / Reserve Fund Review [100](#)

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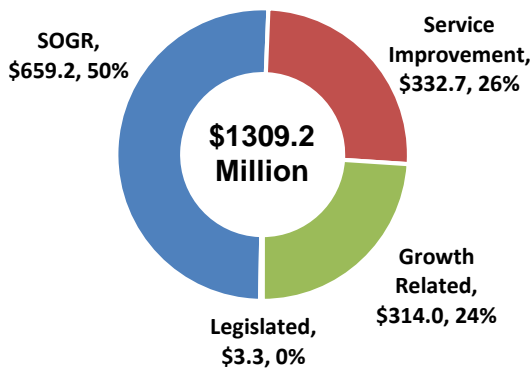
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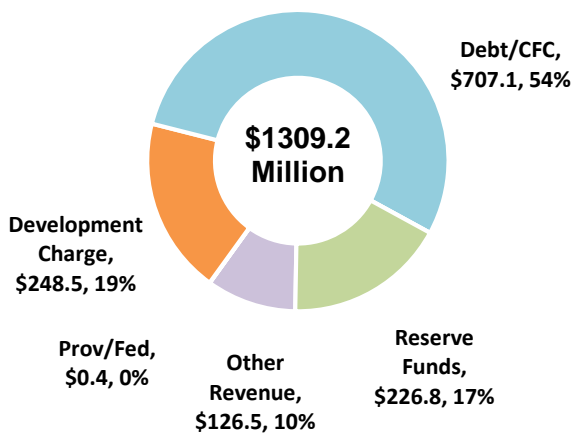
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CAPITAL SPENDING AND FINANCING

**2018 - 2027 Preliminary Capital Budget and Plan
By Project Category**



By Funding Source



Where the money goes:

The 2018 - 2027 Preliminary Capital Budget and Plan totalling \$1.309 billion provides funding of:

- \$659.211 million to continue the state of good repair projects for parks, facilities, and recreation infrastructure, including community centres, arenas, trails and pathways.
- \$332.701 million to improve assets that support the delivery of recreational services including park development, playgrounds/waterplay areas and the ferry boat replacement.
- \$314.033 million in Growth related initiatives including the construction of 5 new community centres, new park developments and the acquisition of land for future parkland and recreational areas.

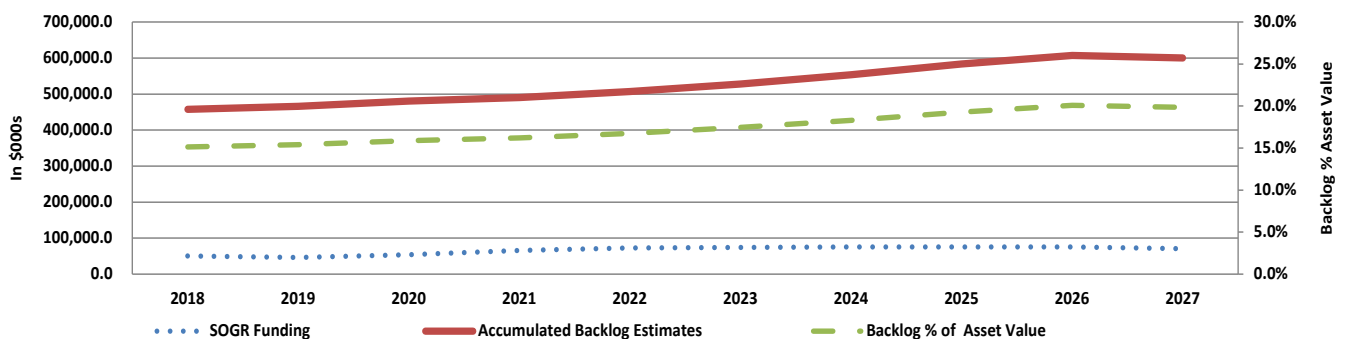
Where the money comes from:

The 10-Year Preliminary Capital Plan requires:

- Debt funding of \$707.075 million (54.0%), reflecting an increase in debt funding of \$22.339 million above the 2017-2026 debt funding total to help address the state of good repair backlog.
- Additional capital financing of \$226.750 million (17.3%) to be provided from reserve/reserve funds, primarily from parkland cash-in-lieu reserve funds.
- Funding from Development Charges (\$248.542 million or 19.0%) for growth and service improvement projects.
- Federal/Provincial funding (\$0.370 million) and Other Revenue (Section 37, Section 42 Alternate Rate cash-in-lieu, and Section 45) totalling \$126.480 million or 9.7%

State of Good Repair Backlog

The 10-Year Preliminary Capital Plan's spending on State of Good Repair is \$659.211 million. However, due to aging infrastructure, the accumulated backlog will continue grow from \$457.691 million in 2018 to an anticipated 19.8% of asset value or \$600.473 million by 2027. A growing backlog of \$145.975 million is not addressed by the current plan.



OUR KEY ISSUES & PRIORITY ACTIONS

- **Addressing State of Good Repair** needs and reducing the accumulated backlog continues to be a priority. Undertaking regular condition assessments to monitor the backlog are critical to managing this need and planning future estimates.
 - ✓ The 10-Year Capital Plan includes funding of \$659.211 million for SOGR to help curb the growing backlog of \$457.491 million in 2018.
- Recommitting to investments in projects that support the delivery of the **20 Year Parks and Recreation Facilities Master Plan**.
 - ✓ The 10-Year Capital Plan includes \$251.376 million for projects recommended in the Plan.
- Meeting the compliance standards under **Accessibility for Ontarians with Disabilities Act (2005) (AODA)**.
 - ✓ Parks, Forestry and Recreation will continue with the multi-year implementation strategy to ensure City-owned facilities comply with the Accessibility Design Guidelines (ADG) by 2025.

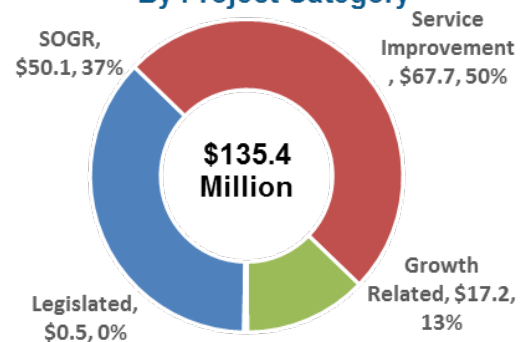


2018 CAPITAL BUDGET HIGHLIGHTS

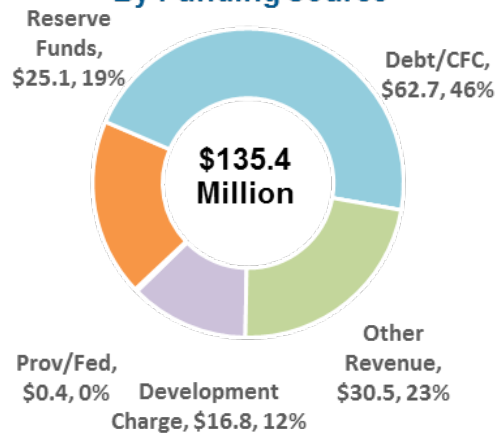
The 2018 Preliminary Capital Budget for Parks, Forestry and Recreation of \$135.433 million, excluding carry forward funding, will:

- Continue the construction of the *Wellesley Community Centre Pool* (\$7.019 million).
- Continue with major business transformation projects including the Work Management System (\$3.423 million) and the Registration, Permitting & Licensing System (\$2.994 million) projects.
- Continue with the design and construction of the *Canoe Landing Community Centre* (\$5.197 million); the *Bessarion Community Centre* (\$6.381 million); and North Toronto Memorial Community Centre Improvements (\$2.000 million).
- Complete *Queens Park North Park* (\$3.962 million); *Ramsden Park* (\$1.864 million); and the *College Park Artificial Ice Rink* (\$1.900 million) projects.
- Continue with the Toronto Island Ferry Replacement (\$2.500 million).
- Address critical waterfront rehabilitation work due to high lake effect flooding (\$2.000 million).

2018 Prelim. Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2018 Preliminary Capital Budget as presented in these notes requires that:

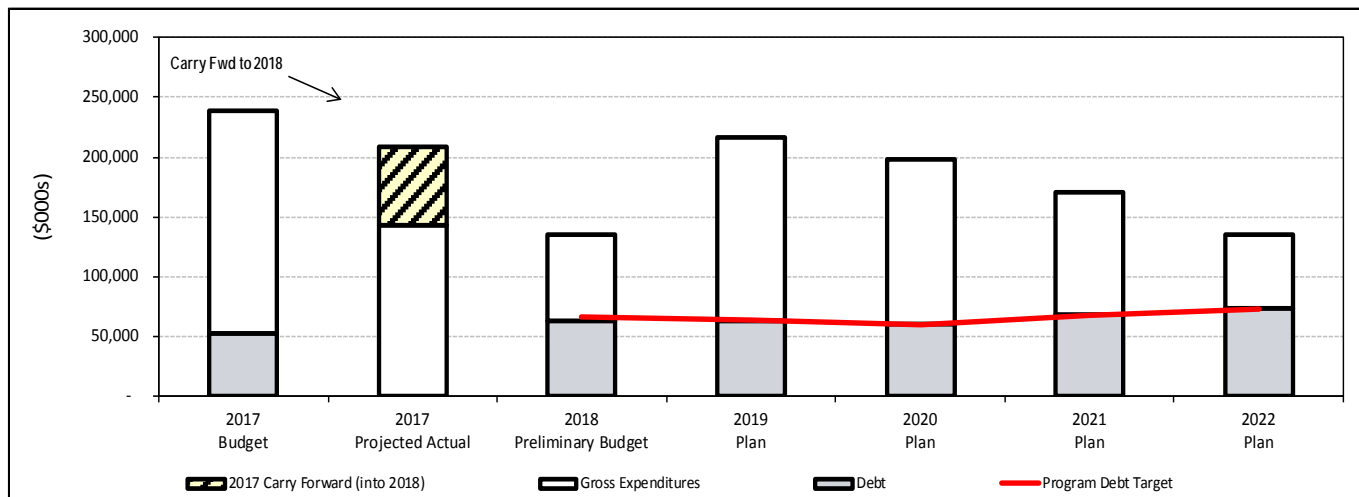
1. City Council approve the 2018 Capital Budget for Parks, Forestry and Recreation with a total project cost of \$172.695 million, and 2018 cash flow of \$200.566 million and future year commitments of \$329.161 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 99 new / change in scope sub-projects with a 2018 total project cost of \$172.695 million that requires cash flow of \$52.649 million in 2018 and future year cash flow commitments of \$69.233 million for 2019; \$39.869 million for 2020; \$9.550 million for 2021; \$1.194 million for 2022; and \$0.200 million for 2023.
 - ii. 183 previously approved sub-projects with a 2018 cash flow of \$61.408 million; and future year cash flow commitments of \$113.572 million for 2019; \$64.194 million for 2020; \$10.587 million for 2021; \$1.234 million for 2022; and \$0.122 million.
 - iii. 102 previously approved sub-projects with carry forward funding from 2016 and prior years requiring 2018 cash flow of \$21.376 million; \$13.222 million for 2019; \$4.443 million for 2020; and \$1.741 million for 2021 that requires Council to reaffirm its commitment; and
 - b) 2017 approved cash flow for 108 previously approved sub-projects with carry forward funding from 2017 into 2018 totalling \$65.133 million.
2. City Council approve the 2019 – 2027 Preliminary Capital Plan for Parks, Forestry and Recreation totalling \$844.623 million in project estimates, comprised of \$20.199 million for 2019; \$90.134 million for 2020; \$148.325 million for 2021; \$132.870 million for 2022; \$86.485 million for 2023; \$111.735 million for 2024; \$82.470 million for 2025; and \$88.950 million in 2026; and 83.455 million in 2027.
3. City Council consider the operating costs of \$0.250 million net in 2018 and 4 new positions resulting from the approval of the 2018 Preliminary Capital Budget for inclusion in the 2018 and future year operating budgets.
4. City Council direct that following condition assessments of existing capital infrastructure, the General Manager of Parks, Forestry and Recreation incorporate any required adjustments to the current accumulated state of good repair backlog for each of Parks, Forestry and Recreation's asset categories together with the 2019 Capital Budget submission.
5. City Council approve 50 new temporary capital positions for the delivery of 2018 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
6. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2018 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
7. City Council direct the General Manger, Parks, Forestry and Recreation, together with the Chief Information Officer to report back on the operating costs and associated benefits arising from the implementation of transformation Information Technology projects specifically the *Permitting, Licensing and Registration System* project; the *Enterprise Work Management System (eWMS)*; and the *Interface for CATS/TASS* project in time for the 2019 Budget process.



Part 1

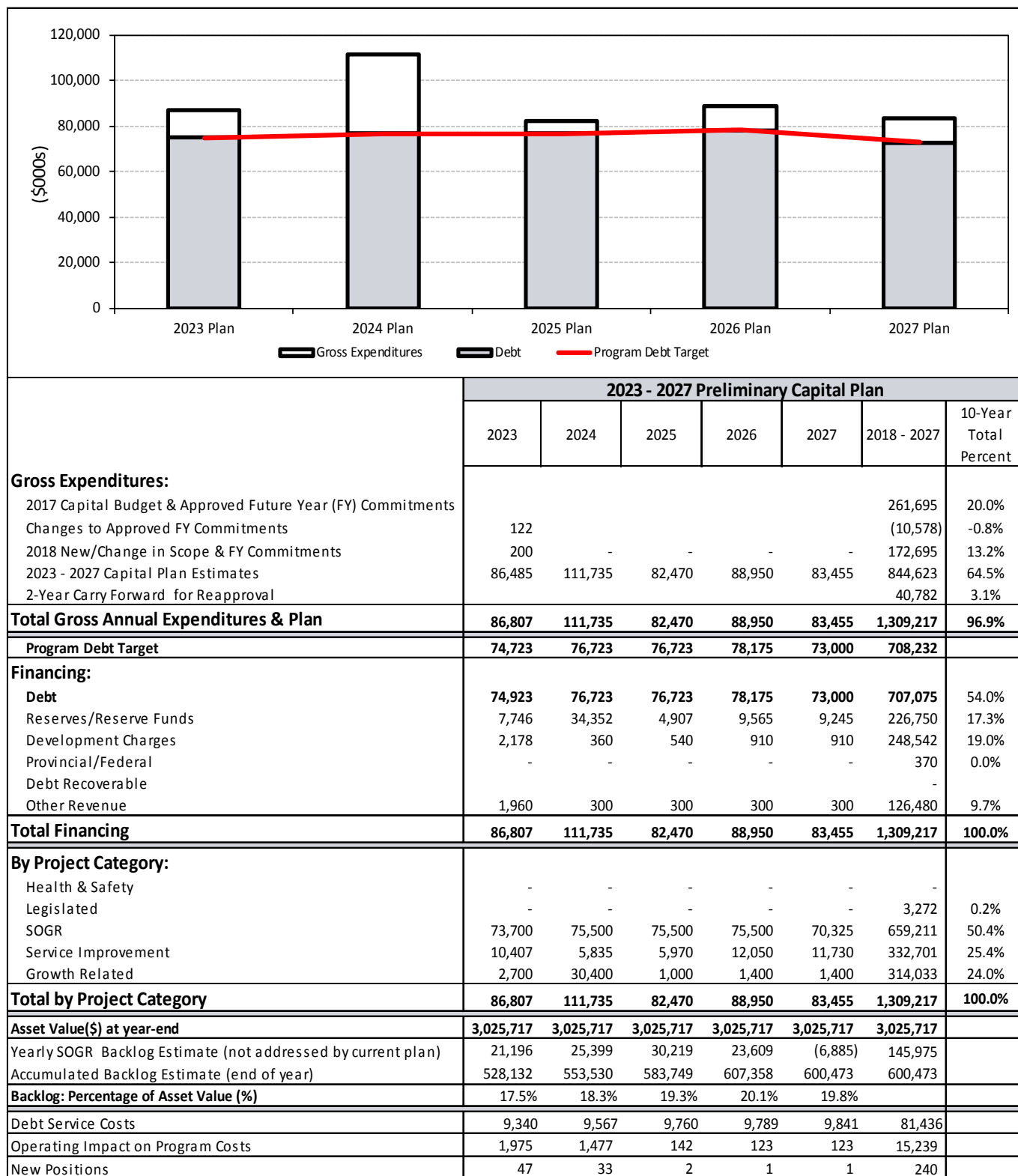
10-Year Preliminary Capital Plan

**Table 1a
10-Year Capital Plan
2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan**



2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan										
		2017	2018	2019	2020	2021	2022	2018 - 2022	5-Year Total Percent	
		Budget	Projected Actual							
Gross Expenditures:										
2017 Capital Budget & Approved Future Year (FY) Commitments		238,833	143,308	165,343	69,986	25,616	675	75	261,695	30.6%
Changes to Approved FY Commitments				(103,935)	43,586	38,578	9,912	1,159	(10,700)	-1.3%
2018 New/Change in Scope & FY Commitments				52,649	69,233	39,869	9,550	1,194	172,495	20.2%
2019 - 2022 Capital Plan Estimates				-	20,199	90,134	148,325	132,870	391,528	45.7%
2-Year Carry Forward for Reapproval				21,376	13,222	4,443	1,741		40,782	4.8%
1-Year Carry Forward to 2018			65,133							
Total Gross Annual Expenditures & Plan		238,833	208,441	135,433	216,226	198,640	170,203	135,298	855,800	100.0%
Program Debt Target				66,774	63,172	59,148	67,048	72,746	328,888	
Financing:										
Debt		52,288		62,690	63,140	60,907	67,648	73,146	327,531	38.3%
Reserves/Reserve Funds		61,161		25,130	53,327	37,960	27,947	16,571	160,935	18.8%
Development Charges		41,640		16,792	42,273	72,129	68,702	43,748	243,644	28.5%
Provincial/Federal		2,775		370					370	0.0%
Debt Recoverable		-							-	
Other Revenue		80,969		30,451	57,486	27,644	5,906	1,833	123,320	14.4%
Total Financing		238,833		135,433	216,226	198,640	170,203	135,298	855,800	100.0%
By Project Category:										
Health & Safety		-	-	-	-	-	-	-	-	
Legislated		1,975	1,387	462	2,310	500	-	-	3,272	0.4%
SOGR		76,591	62,984	50,082	46,141	53,663	65,900	72,900	288,686	33.7%
Service Improvement		119,746	56,229	67,653	86,025	63,220	45,557	24,254	286,709	33.5%
Growth Related		40,521	22,708	17,236	81,750	81,257	58,746	38,144	277,133	32.4%
Total by Project Category		238,833	143,308	135,433	216,226	198,640	170,203	135,298	855,800	100.0%
Asset Value (\$) at year-end			3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	
Yearly SOGR Backlog Estimate (not addressed by current plan)				3,193	8,249	14,525	9,902	16,568	52,438	
Accumulated Backlog Estimate (end of year)			454,498	457,691	465,940	480,465	490,367	506,936	506,936	
Backlog: Percentage of Asset Value (%)			15.0%	15.1%	15.4%	15.9%	16.2%	16.8%		
Debt Service Costs				940	7,641	7,959	7,883	8,715	33,139	
Operating Impact on Program Costs				250	1,144	5,854	2,528	1,623	11,399	
New Positions				4	14	61	56	21	156	

**Table 1b
10-Year Capital Plan
2023 - 2027 Preliminary Capital Plan**

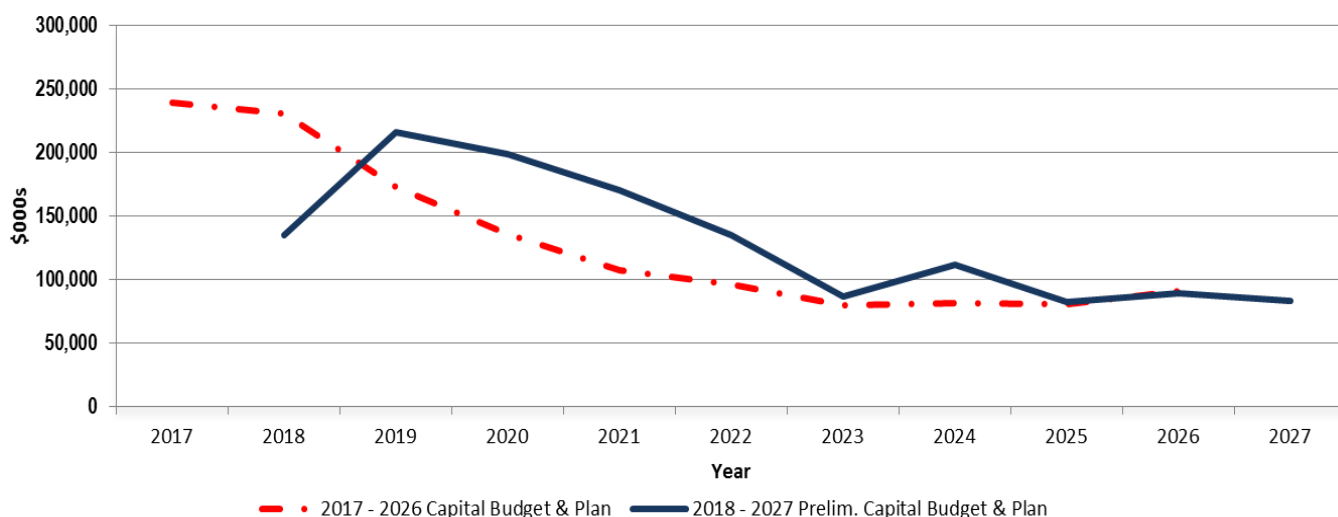


Key Changes to the 2017 - 2026 Approved Capital Plan

The 2018 Preliminary Capital Budget and the 2019 - 2027 Preliminary Capital Plan reflects a decrease of \$5.322 million in capital funding from the 2017 - 2026 Approved Capital Plan.

The chart and table below provide a breakdown of the \$5.322 million or 0.4% decrease in the Capital Program on an annual basis from 2017 - 2027.

Chart 1
Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)



(\$000s)	(\$000s)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10-Year Total
2017 - 2026 Capital Budget & Plan	2017 - 2026	238,833	230,533	173,058	135,884	107,148	95,983	79,695	81,355	80,875	91,175		1,314,539
2018 - 2027 Prelim. Capital Budget & Plan	2018 - 2027		135,433	216,226	198,640	170,203	135,298	86,807	111,735	82,470	88,950	83,455	1,309,217
Change %	Change %		(41.3%)	24.9%	46.2%	58.8%	41.0%	8.9%	37.3%	2.0%	(2.4%)		(0.4%)
Change \$	Change \$		(95,100)	43,168	62,756	63,055	39,315	7,112	30,380	1,595	(2,225)		(5,322)

As made evident in Chart 1 above, the \$5.322 million decrease in the Capital Plan is attributed to a review of capital spending and readiness to proceed. Parks, Forestry and Recreation has adjusted cash flow funding in the earlier years of the Capital Plan's 10 year horizon.

The 2018 Capital Budget has decreased by \$95.100 million due to the Program's spending capacity with cash flow funds being deferred to the future years resulting in a higher level of spending in 2019-2022. The latter part of the Capital Plan reflects an increased provision of \$29.600 million for parkland acquisition in 2024. Overall, the Plan shows a decrease of \$5.322 million because of the significant carry forward in 2017 which is not present in 2027.

As reflected in Table 2 on the following page changes to the 2018-2026 Approved Capital Plan, specifically the \$150.068 million in increased capital funding in the nine common years of the Capital Plans (2018 – 2026) arise from the reprioritization of Parks, Forestry and Recreation's capital projects, based on the following factors:

- 78 new sub-projects totalling \$39.197 million funded from Section 37, Section 42 Alternate Rate cash-in-lieu, Section 45 and other third-party funding sources were added to the 2018-2027 Capital Plan; and
- Cash flows of \$140.959 million were realigned through years 2018 to 2021 based on readiness of projects to proceed due to project timelines and activities.

A summary of project changes for the years 2018 - 2026 totalling \$150.056 million is provided in Table 2 following:

Table 2
Summary of Project Changes (In \$000s)

\$000s	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2026 Total
2017 - 2026 Capital Budget & Plan	238,833	230,533	173,058	135,884	107,148	95,983	79,695	81,355	80,875	91,175	-	1,075,706
2018 - 2027 Preliminary Capital Budget & Plan	-	135,433	216,226	198,640	170,203	135,298	86,807	111,735	82,470	88,950	83,455	1,225,762
Capital Budget & Plan Changes (2018 - 2026)		(95,100)	43,168	62,756	63,055	39,315	7,112	30,380	1,595	(2,225)		150,056

	Total Project Cost	2018	2019	2020	2021	2022	2023	2024	2025	2026	2018 - 2026	2027	Revised Total Project Cost
Changes to Previously Approved Projects' Future Year Commitments & Estimates													
Arena		(3,580)	(17,057)	11,550	9,000	-	-	-	-	-	(87)	6,000	
Community Centres		(54,983)	3,919	21,354	34,291	21,946	1,300	200	400	600	29,027	20,125	
Environmental Initiatives		(2,165)	3,274	3,300	500	500	500	500	500	500	7,409	3,100	
Facility Components		377	50	300	200	200	100	-	-	-	1,227	8,300	
Information Technology		(4,000)	4,959	2,896	200	-	-	-	-	-	4,055	-	
Land Acquisition		(7,006)	13,241	500	-	-	-	29,600	-	-	36,335	400	
Outdoor Recreation Centres		(9,220)	9,237	-	-	-	-	-	-	-	17	4,000	
Park Development		(16,886)	10,107	20,795	14,965	1,749	100	-	-	-	30,830	5,200	
Parking Lots and Tennis Courts		386	(1,620)	(500)	-	70	680	-	-	-	(984)	9,000	
Playgrounds/Waterplay		967	205	510	-	-	-	80	-	-	1,762	4,350	
Pool		(510)	2,650	(4,411)	(3,771)	7,650	1,782	-	-	-	3,390	5,000	
Special Facilities		617	957	(450)	(2,525)	7,200	2,650	-	695	(3,325)	5,819	12,980	
Trails & Pathways		(4,687)	2,551	(768)	945	-	-	-	-	-	(1,959)	5,000	
Total Changes to Previously Approved Commitments		(100,690)	32,473	55,076	53,805	39,315	7,112	30,380	1,595	(2,225)	116,841	83,455	
New to the 10-Year Capital Plan													
Land Acquisition		75	425	-	-	-	-	-	-	-	500	500	500
Park Development		2,915	9,070	7,680	9,250	-	-	-	-	-	28,915	28,915	28,915
Playgrounds/Waterplay		500	200	-	-	-	-	-	-	-	700	700	700
Special Facilities		2,000	-	-	-	-	-	-	-	-	2,000	2,000	2,000
Trails & Pathways		100	1,000	-	-	-	-	-	-	-	1,100	1,100	1,100
Total New		5,590	10,695	7,680	9,250	-	-	-	-	-	33,215	-	33,215
Total Changes		(95,100)	43,168	62,756	63,055	39,315	7,112	30,380	1,595	(2,225)	150,056	83,455	33,215

Significant Capital Project Changes in Parks, Forestry and Recreation:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as well as revised project costs, outlined below:

Changes to Previously Approved Projects' Future Year Commitments

Project Cost Increases:

The following major increases occurred:

- The *Community Centres* project cost has increased by \$29.027 million mainly due to an increase of \$14.717 million for the North East Scarborough; an increase of \$7.098 million for Western North York Community Centre project; and a \$6.000 million for the 40 Wabash Parkdale Community Centre.
- The *Environmental Initiatives* project increased by \$7.409 million mainly due to an increase of \$1.300 million for the Wilket Creek Park; and City Wide Environmental initiatives of \$4.850 million
- The *Facility Component project* cost has increased by \$1.227 million mainly due to investments in state of good repair at various buildings.
- The *Information Technology* project cost has increased by \$4.055 million mainly due to an increase in the following IT Projects:
 - Interface for the CATS (timekeeping) of \$1.205 million
 - Enterprise Work Management of \$1.000 million
 - Registration Permitting and Licensing of \$1.750 million

- The *Land Acquisition project* cost has increased by \$36.335 million mainly due to an increased provision for parkland acquisition of \$33.300 million to keep pace with City land value.
- The *Park Development project* cost has increased by \$30.830 million mainly due to an increase in large park developments including 318 Queens Quay West (\$6.588 million), Etobicoke City Centre (\$4.000 million), Grand Avenue (\$2.715 million) and Queens Park North of \$3.962 million
- The *Playgrounds/Waterplay project* cost has increased by \$1.762 million mainly due to an increase of \$0.841 million in St James Park, Clairlea Park (\$0.414 million), and Greenbrae Circuit Park of \$0.404 million.
- The *Pool project* cost has increased by \$3.390 million mainly due to an increase of \$2.965 million for the Wellesley Community Center Pool.
- The *Special Facilities project* cost has increased by \$5.819 million mainly due to an increase of \$4.020 million for the Ferry Boat Replacement and \$1.402 million for Allen Gardens.

Project Cost Decreases:

The following major project cost decreases have occurred:

- The *Trails and Pathways project* cost has decreased by \$1.959 million mainly due the change in CAMP projects (\$4.800 million). This decrease is partially offset by an increase in the Humber Bay Shores (\$0.790 million), McCowan Road Park Pathway (\$0.729 million), Phase 1 of the East Don Trail (\$0.995 million), and Upper Highland Creek Trail Extension (\$0.432 million).
- The *Parking Lots & Tennis Courts project* cost has decreased by \$0.984 million mainly due to an decrease in the state of good repair of \$1.500 million partially offset by an increase of \$0.516 million for L'Amereaux Park.

Deferrals/Accelerations:

Parks, Forestry and Recreation's 2018 cash flow funding has been re-adjusted to match project timing and spending capacity. A total of \$140.959 million in cash flow has been deferred to 2019-2021 in the Capital Plan. These re-alignments, resulting in net 0 change to the overall 10-Year Capital Plan, reflect the expected capital delivery of the project and take into consideration the actual project schedule for 2018 and beyond.

Changes are predominately related to:

- The *Arena project* has realigned \$20.680 million in due to the *Don Mills Civitan Arena Replacement* (\$20.550 million) to 2020 due to a delay in the selection of the site.
- The *Community Centre project* has re-aligned cash flows by \$60.267 million primarily due:
 - *Canoe Landing Community Centre* (\$32.470 million) deferred to 2019
 - Construction of the *Bessarion Community Centre* (\$25.586 million) deferred to 2020 to match expected timelines for the design schedule
- The *Environmental Initiatives project* has deferred cash flow funds of \$3.649 million mainly due to *Mud Creek Phase 2* (\$2.600 million) project cash flow funding deferred to 2020.
- *IT Project* has realigned cash flows of \$4.396 million mainly for the *Registration, Permitting & Licensing* (\$4.096 million) being deferred from 2018 to 2019 due to delays with the vendor selection process.
- *Land Acquisition project* of \$8.841 million has been deferred to 2019 to match expected purchase year.
- The *Outdoor Recreation Centre project* has realigned cash flows of \$3.715 million driven by the *Dufferin Grove New Community Centre* cash flow funding of \$3.140 million being deferred from 2018 to 2019
- The *Park Development project* reflects the deferral of \$25.039 million for new park developments primarily due to design work spanning over multiple years, coordination with other projects and a protracted community consultation processes. Major projects include:

- 10 Ordinance Street Development (\$4.400 million) from 2018 to 2019
- Lawrence Heights (\$3.110 million) has been phased to 2019 and 2022.
- Former Canadian Tire Site (\$1.000 million) from 2018 to 2019
- The *Parking Lots and Tennis Courts* project has realigned cash flows of \$0.810 million mainly due to the Edward Gardens Parking Lots Phase 2 (\$0.750 million) with cash flow funding realigned from 2019 to 2023.
- The *Playground/Waterplay* project has realigned cash flows of \$0.485 million mainly due to The Fairmont Park Playground upgrade (\$0.300 million) with realigned cash flow funding from 2018 to 2020.
- The *Pool* project has realigned cash flows of \$9.200 million mainly due to delay with the Davisville Community Pool (\$9.200 million) from 2020 to 2023.
- The *Special Facilities* project has realigned cash flows of \$0.800 million mainly due to delay the Firehall Slip Renovations (\$0.700 million) from 2019 to 2020. The re-grading of the Centennial Ski Slope (\$0.100 million) was also realigned from 2018 to 2019.
- The *Trails and Pathways project* has realigned cash flows of \$3.077 million mainly to delays with unfavourable site conditions. Projects realigned include:
 - Greenline Study, Design & Construction with cashflow funds (\$0.750 million) deferred from 2019 to 2020
 - Belt Trail Access in Moore Park Ravine with cash flow funds (\$0.560 million) deferred from 2018 to 2019
 - Mayvale Park-Foot Bridge with cash flow funds (\$0.450 million) deferred from 2020 to 2021
 - York Beltline Trail Improvements with cash flow funds (\$0.472 million) deferred from 2018 to 2019
 - South Mimico Trail with cash flow funds (\$0.495 million) deferred from 2020 to 2021

Changes to Previously Approved Planned Project Estimates

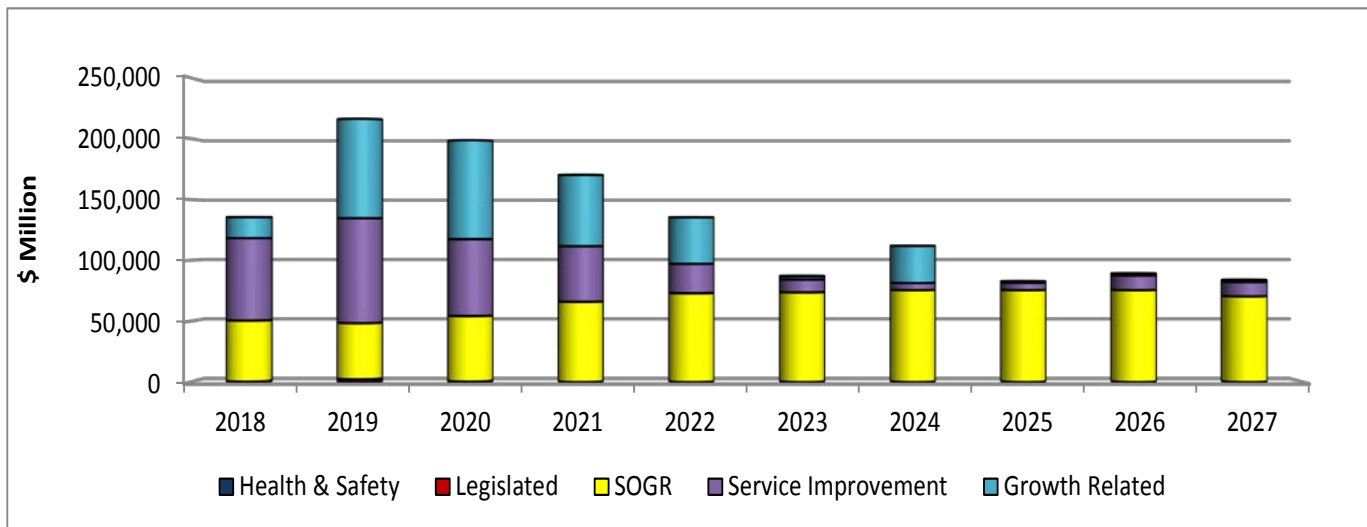
- Changes to the planned estimates relate to the state of good repair projects and the creation of new rehabilitation projects identified to proceed through the *Capital Asset Management Plan* (CAMP) program which is driven by condition assessments of facilities in all major asset categories.
- In the 10-Year Capital Plan, the CAMP and Rehabilitation projects decreased by \$10.299 million or 1.7% from \$622.508 million to \$612.209 million.
- The 10-Year Capital Plan includes the following estimates for CAMP projects:
 - *CAMP Arenas* - \$90.571 million
 - *CAMP Community Centres* - \$159.207 million
 - *CAMP Outdoor Recreation Facilities*- \$25.250 million
 - *CAMP Parking Lots & Tennis Courts* - \$58.773 million
 - *CAMP Waterplays* - \$8.600 million
 - *CAMP Pools* - \$46.058 million
 - *CAMP Harbourfront, Marinas, Fountains & Seawall* - \$21.380 million
 - *CAMP Special Facilities Buildings & Structures* - \$27.770 million
 - *CAMP Trails, Pathways & Bridges* - \$60.500 million
 - *CAMP Various Buildings – Facility Rehabilitation* \$65.100 million
 - *CAMP Parks Rehabilitation* - \$49.000 million

New to the 10-Year Preliminary Capital Plan

- Many of the new projects added to the 10-Year Preliminary Capital Plan for State of Good Repair were identified from Capital Asset Management Program (CAMP) including facility rehabilitation and the accessibility program. These projects are funding from debt.
- Service Improvement and Growth projects (funded predominately by secured Section 37, Section 45, Section 42 Alternate Rate Cash-in-lieu, developer agreements, donations, and partnership funding) are added each year and include the creation of new recreation and park facilities.
- New Projects added to the 10 Year Capital Plan include:
 - *Land Acquisition* project increased by \$0.500 million for the planned purchase of 100 Ranleigh.
 - *Park Development* project increased by \$28.915 million mainly due to the following:
 - Edwards Garden Improvements (\$3.000 million)
 - York Off Ramp Park (\$11.000 million)
 - Rosehill Reservoir Park Improvements (\$6.000 million)
 - Yonge Street Linear Park Improvements (\$2.825 million)
 - Tommy Thompson Park Improvements (\$0.675 million)
 - Ward Park Improvements (\$1.578 million)
 - Cloverdale Park (0.570 million)
 - Weston Tunnel Development (\$0.650 million)
 - Withrow Park and Artificial Ice Rink – Landscape Improvements (\$0.575 million)
 - Other above base park developments (\$2.042 million)
 - *Playground/Waterplay* project increased by \$0.700 million to address additional costs for splash pads to address storm water management guidelines as required by Toronto Water.
 - *Special Facilities* project increased by \$2.000 million to address waterfront high lake effect rehabilitation caused by extreme flooding in the Spring of 2017.
 - *Trails and Pathways* project increased by \$1.100 million for the John Street Corridor (\$1.000 million) and the bridge to Mississauga via Etobicoke Valley Park (\$0.100 million).

2018 – 2027 Preliminary Capital Plan

Chart 2
2018 – 2027 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in Chart 2 above, the 10-Year Preliminary Capital Plan for Parks Forestry and Recreation of \$1.309 billion provides 50.4% funding for State of Good Repair (SOGR) projects as priorities; 25.4% for Service Improvement projects; and Growth projects represent 24%. Legislative projects represent the remaining 0.2% of projects over the 10-year period.

- Legislative projects account for \$3.272 million or 0.2% of the total funding and are predominately related to site remediation and environmental cleanup.
- State of Good Repair projects account for \$659.211 million and make up the largest category of capital project expenditures which include maintenance, repair or replacement of aging infrastructure and facilities.
 - Spending on SOGR projects gradually increases over the 10-Year Capital Plan period to ensure the continued attention to the Program's SOGR backlog.
- Service Improvement projects account for \$332.701 million or 25.4% of total capital plan spending. Capital funding of \$286.709 million over the first 5 years represents 86% of the 10-Year Capital Plan and the remaining \$45.992 million will be spent during the second half of the 10 year period.
 - Key service improvement projects include sports field improvements, playground improvements, Wellesley pool construction, Don Mills Civitan Arena Replacement, Ferry Boat Replacements, IT initiatives and various park developments.
 - Spending is dependent on the amount of funding from development related sources being secured and available.
 - Any projects funded by Section 37, 45, 42 Alternate Rate Cash-in-lieu, or donations are added to the 10-Year Capital Plan as funds are received, adding to the variability of Service Improvement project spending.
- Growth Related projects account for \$314.033 million or 24.0% of total funding.
 - Spending on Growth Related projects varies over the 10-year capital planning horizon with a focus on parkland acquisition, community centre projects, and other planned recreation facilities including the Canoe Landing, Bessarion, Western North York, North East Scarborough, and 40 Wabash Community Centres.

Table 3 below details all capital projects, by category, included in the 2018 - 2027 Preliminary Capital Budget and Plan for Parks, Forestry and Recreation:

Table 3
2018 - 2027 Capital Plan by Project Category (In \$000s)

	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total
Total Expenditures by Category											
Health & Safety											-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-
Legislated											
<i>Land Acquisition</i>	462	2,310	500	-	-	-	-	-	-	-	3,272
Sub-Total	462	2,310	500	-	-	-	-	-	-	-	3,272
State of Good Repair											
<i>Arena</i>	8,885	6,763	9,000	11,400	13,700	13,000	10,800	5,023	6,000	6,000	90,571
<i>Community Centres</i>	10,069	6,265	10,893	14,700	17,027	19,550	21,723	19,000	21,000	19,125	159,352
<i>Environmental Initiatives</i>	1,700	4,100	2,700	2,900	3,000	3,000	3,000	3,000	3,000	3,000	29,400
<i>Facility Components</i>	6,677	7,250	7,000	7,200	8,000	7,900	7,800	7,800	7,800	7,800	75,227
<i>Outdoor Recreation Centres</i>	1,250	2,000	2,000	2,500	2,500	3,000	3,000	3,000	3,000	3,000	25,250
<i>Park Development</i>	4,000	4,500	5,000	5,200	5,200	5,100	5,000	5,000	5,000	5,000	49,000
<i>Parking Lots and Tennis Courts</i>	2,400	2,000	2,000	3,000	4,073	4,500	6,500	15,000	10,300	9,000	58,773
<i>Playgrounds/Waterplay</i>	800	700	800	900	900	900	900	900	900	900	8,600
<i>Pool</i>	4,525	3,933	4,250	5,100	5,500	4,250	4,250	4,250	5,000	5,000	46,058
<i>Special Facilities</i>	6,276	4,630	5,020	5,500	5,500	5,500	5,527	5,527	6,500	6,500	56,480
<i>Trails & Pathways</i>	3,500	4,000	5,000	7,500	7,500	7,000	7,000	7,000	7,000	5,000	60,500
Sub-Total	50,082	46,141	53,663	65,900	72,900	73,700	75,500	75,500	75,500	70,325	659,211
Service Improvements											
<i>Arena</i>	2,065	3,930	11,550	9,000	-	-	-	-	-	-	26,545
<i>Community Centres</i>	2,673	1,010	1,200	1,543	-	-	-	-	-	-	6,426
<i>Environmental Initiatives</i>	2,095	3,974	2,900	100	100	100	100	100	100	100	9,669
<i>Facility Components</i>	600	500	500	500	500	500	500	500	500	500	5,100
<i>Information Technology</i>	8,190	9,905	5,446	800	-	-	-	-	-	-	24,341
<i>Outdoor Recreation Centres</i>	3,080	10,737	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	21,817
<i>Park Development</i>	24,585	30,511	26,992	21,715	1,249	200	200	200	200	200	106,052
<i>Parking Lots and Tennis Courts</i>	846	150	-	-	70	680	-	-	-	-	1,746
<i>Playgrounds/Waterplay</i>	8,429	4,205	4,060	3,450	3,450	3,495	4,035	3,450	3,450	3,450	41,474
<i>Pool</i>	7,019	8,000	664	4,004	10,685	1,782	-	-	-	-	32,154
<i>Special Facilities</i>	4,567	7,152	5,150	2,500	7,200	2,650	-	720	6,800	6,480	43,219
<i>Trails & Pathways</i>	3,504	5,951	3,758	945	-	-	-	-	-	-	14,158
Sub-Total	67,653	86,025	63,220	45,557	24,254	10,407	5,835	5,970	12,050	11,730	332,701
Growth Related											
<i>Community Centres</i>	12,436	64,669	77,581	55,846	37,244	2,300	400	600	1,000	1,000	253,076
<i>Land Acquisition</i>	2,893	11,756	400	400	400	400	30,000	400	400	400	47,449
<i>Outdoor Recreation Centres</i>	1,695	-	-	-	-	-	-	-	-	-	1,695
<i>Park Development</i>	212	5,325	3,276	2,500	500	-	-	-	-	-	11,813
Sub-Total	17,236	81,750	81,257	58,746	38,144	2,700	30,400	1,000	1,400	1,400	314,033
Total Expenditures by Category (excluding carry forward)	135,433	216,226	198,640	170,203	135,298	86,807	111,735	82,470	88,950	83,455	1,309,217

2018 - 2027 Capital Projects

The 10-Year Preliminary Capital Plan is in keeping with the Program's objective to support environmental sustainability, maintain in state of good repair for more than 3,400 recreational facilities and park assets in a state of good repair and to meet growing service demand for parks, forestry and recreational services.

Legislated

- Legislated projects reflect cash flow funding of \$3.272 million or 0.2% of the total Preliminary 10-Year Capital Plan's expenditures.
 - The *Land Acquisition* project provides funding of \$3.272 million and for 6 site remediation sub-projects such as the Grand/Manitoba Site, Green Line, 100 Ranleigh Park, and 705 Progress Avenue to remediate these lands.

State of Good Repair (SOGR)

- SOGR projects account for \$659.211 million or 50.4% of the total 10-Year Preliminary Capital Plan's spending.
 - A primary focus of the 2018-2027 Capital Plan is to address state of good repair backlog by preserving and maintaining aging infrastructure and key public facilities.
 - Parks, Forestry and Recreation's accumulated backlog of \$454.498 million at the end of December 2017 is projected to increase to \$600.473 million or 19.8% by year-end 2027.
 - State of good repair projects focus on asset rehabilitation through the *Capital Asset Management Plan* (CAMP) program which is driven by condition assessments of facilities in all major asset categories.
 - Based on capacity to deliver, \$370.525 million or 56.2% of cash flow funds is provided in the latter years of the Capital Plan's timeframe.

Service Improvements

- Service Improvement projects account for \$332.701 million or 25.4% of the 10-Year Preliminary Capital Plan's investment
 - The *Arena* project provides funding of \$26.545 million over the planning horizon and is primarily for:
 - the design and construction of the *Don Mills Civitan Arena* (\$24.500 million) that will be demolished and replaced with a new two-pad facility with some community space and surface parking by 2021, at 844 Don Mills Road (Celestica Site); and
 - the construction of an artificial ice rink at College Park (\$1.900 million) and a garage for the Zamboni at High Park (\$0.145 million)
 - Capital funding of \$6.426 million is available for the *Community Centre* project that will be dedicated to service improvements at various Community Centres including:
 - Improvements to North Toronto Memorial Community Centre (\$2.000 million); and
 - Interior improvements to Masaryk-Cowan Community Centre (\$2.993 million).
 - \$9.669 million in capital funding will be provided to the *Environmental Initiatives* project that focuses on the following key sub-projects:
 - Mud Creek (\$4.776 million) will involve creek channel stabilization, protection of infrastructure, forest management and trail improvement work.
 - Rouge Park – Beare Road Construction (\$1.308 million) will construct a new multi-use trail connection around the Beare Hill Park site.
 - The Community Gardens Project (\$1.360 million) will create community ecological gardens in neighbourhood parks that will benefit from the restoration of a natural plant environment.

- The *Facility Components* project provides funding of \$5.000 million over the 10-year planning horizon and is primarily for investigation and pre-engineering work in preparation for service and growth projects.
- The *Information Technology* project provides funding of \$24.341 million provides funding for business transformation projects. The following are key sub-projects:
 - Registration, Permit and Licensing (\$11.236 million); Enterprise Work Management System (\$9.232 million); Interface for Recreation Payroll (\$1.855 million); and the 311 Customer Service Strategy (\$1.003 million).
- The *Outdoor Recreation Centre* project will provide total funding of \$21.817 million over 10 years towards various sub-projects including but not limited to *Sports Fields* and their associated facility structures.
 - Improvements include the replacement or conversion of existing fields to artificial turf or re-establishing natural grass; and
 - The construction of washrooms and change rooms related to outdoor structures, baseball field improvements and new basketball and skateboard facilities.
- The *Park Development* project with planned cash flows of \$106.052 million over 10 years is comprised of over 100 sub-projects that primarily focus on the construction of new parks and the replacement or enhancement of existing parks across the City.
 - Key parks include *York Off Ramp Park* (\$11.000 million), *Rosehill Reservoir Park Improvements* (\$6.000 million), *Mouth of the Creek* (\$10.113 million), *10 Ordnance Street Development S42* (\$4.400 million), *Ramsden Park* (\$3.000 million); *318 Queens Quay Development* (\$10.727 million); *Queens Park North* (\$3.962 million); and *Edward Gardens Improvements* (\$3.000 million).
- The *Parking Lots and Tennis Courts* project provides funding of \$1.746 million over the 10-year planning horizon and is primarily for improvements to a parking lot, replacement of a tennis bubble, tennis courts and signage. The following are key sub-projects:
 - Edwards Garden Parking Lot (\$0.750 million); L'Amoreaux Park Tennis Bubbles (\$0.516 million); and the reconstruction of the Trinity Bellwoods Tennis Courts (\$0.270 million)
- The *Playgrounds & Water Play* project with funding of \$41.474 million allocated over the 10-year timeframe is comprised of 30 sub-projects that will replace, improve, and construct new playgrounds and water plays, as well as convert existing wading pools into splash pads.
 - The Play Equipment Program and Supplemental Playground Funding sub-project includes funding years 2018 -2027 to replace 22 playgrounds City-wide per year.
- Two *Pool* projects with cash flows of \$32.154 million, including \$15.019 million for the design and construction of the Wellesley Community Centre Pool and \$17.135 million for the Davisville Community Pool.
- The *Special Facilities* project has a 10-year funding plan of \$43.219 million of which \$32.600 million is intended for the design and construction of 3 ferry boats.
 - The first ferry boat (\$11.600 million) will be built by 2020; the second vessel (\$13.000 million) by 2023; and the third (\$14.000 million) by 2027.
 - These are part of a long-term Ferry Replacement Plan to replace 4 boats over 20 years.
- The *Trails and Pathways* project provides funding of \$14.158 million over the 10-year planning horizon and is primarily for the construction of pathways and trail improvements. The following are key sub-projects:
 - East Don Trail (\$3.995 million); Maryvale Park-Footbridge (\$1.000 million); walkway at Thomson Park (\$1.500 million); the Upper Highland Creek Trail (\$1.500 million) and the Beltline Trail (\$1.100 million)

Growth Related

- Growth Related projects include total of \$314.033 million or 24.0% of the 10-Year Preliminary Capital Plan's expenditure.
 - *Land Acquisition* funding of \$47.449 million is provided for future parkland and recreational areas.

- *Outdoor Recreation* funding of \$1.695 million is allocated to the Earl Bales Fieldhouse to construct a new gym facility.
- *Park Development* funding of \$11.813 million provides for new park developments including Etobicoke Civic Centre (\$4.000 million), Grand Avenue (\$2.715 million), and Gore Park (\$2.600 million).
- *Community Centres* funding of \$253.076 million for the construction of 5 new community centres which include the Bessarion Community Centre (\$68.113 million); the Canoe Landing Community Centre (\$55.502 million); Western North York Community Centre (\$39.798 million); North East Scarborough Community Centre (\$39.617 million); and 40 Wabash Parkdale Community Centre (\$39.950 million).

2018 Preliminary Capital Budget and Future Year Commitments

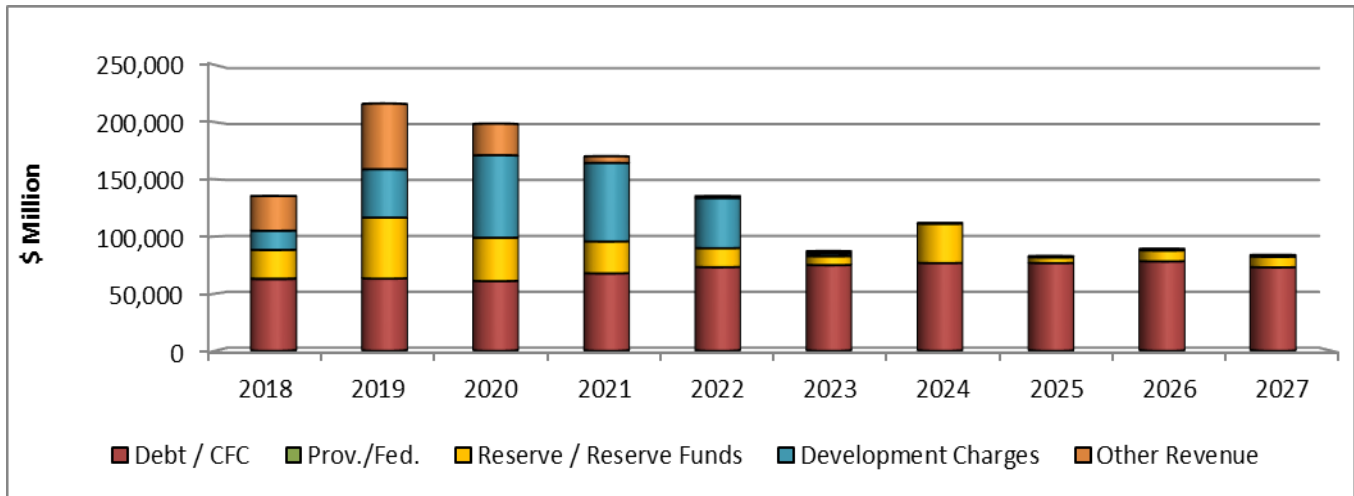
Included as a sub-set of the 10-Year Capital Plan is the 2018 Preliminary Capital Budget and Future Year Commitments, which consist of 2018 and future year cash flow funding estimates for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects which collectively, require Council approval to begin, continue or complete capital work.

Table 3a below lists the capital projects to be funded by the 2018 Preliminary Capital Budget and associated Future Year Commitments for Park, Forestry and Recreation:

Table 3a
2018 Cash Flow & Future Year Commitments (In \$000s)

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total 2018 Cash Flow & FY Commits
Expenditures:											
Previously Approved											-
<i>Arena</i>	5,493	1,800	-	-	-	-	-	-	-	-	7,293
<i>Community Centres</i>	18,970	62,409	48,481	9,339	-	-	-	-	-	-	139,199
<i>Environmental Initiatives</i>	2,539	2,520	2,600	-	-	-	-	-	-	-	7,659
<i>Facility Components</i>	527	-	-	-	-	-	-	-	-	-	527
<i>Information Technology</i>	4,517	6,792	300	400	-	-	-	-	-	-	12,009
<i>Land Acquisition</i>	3,180	9,541	-	-	-	-	-	-	-	-	12,721
<i>Outdoor Recreation Centres</i>	5,310	10,092	-	-	-	-	-	-	-	-	15,402
<i>Park Development</i>	17,176	14,347	13,084	1,590	1,049	-	-	-	-	-	47,246
<i>Parking Lots and Tennis Courts</i>	1,790	150	-	-	-	-	-	-	-	-	1,940
<i>Playgrounds/Waterplay</i>	3,694	50	-	-	-	-	-	-	-	-	3,744
<i>Pool</i>	9,169	8,000	664	504	185	122	-	-	-	-	18,644
<i>Special Facilities</i>	6,205	7,002	2,300	-	-	-	-	-	-	-	15,507
<i>Trails & Pathways</i>	4,214	4,091	1,208	495	-	-	-	-	-	-	10,008
Subtotal	82,784	126,794	68,637	12,328	1,234	122	-	-	-	-	291,899
Change in Scope											
<i>Community Centres</i>	400	655	1,500	1,300	1,194	200	-	-	-	-	5,249
<i>Environmental Initiatives</i>	100	1,000	200	-	-	-	-	-	-	-	1,300
<i>Information Technology</i>	250	913	1,337	-	-	-	-	-	-	-	2,500
<i>Land Acquisition</i>	100	1,400	500	-	-	-	-	-	-	-	2,000
<i>Park Development</i>	640	4,315	200	6,000	-	-	-	-	-	-	11,155
<i>Parking Lots and Tennis Courts</i>	256	-	-	-	-	-	-	-	-	-	256
<i>Playgrounds/Waterplay</i>	605	-	-	-	-	-	-	-	-	-	605
<i>Special Facilities</i>	-	-	1,500	-	-	-	-	-	-	-	1,500
Subtotal	2,351	8,283	5,237	7,300	1,194	200	-	-	-	-	24,565
New w/Future Year											
<i>Arena</i>	5,457	6,893	9,000	-	-	-	-	-	-	-	21,350
<i>Community Centres</i>	5,808	6,380	10,893	-	-	-	-	-	-	-	23,081
<i>Environmental Initiatives</i>	1,156	4,454	-	-	-	-	-	-	-	-	5,610
<i>Facility Components</i>	6,750	2,250	-	-	-	-	-	-	-	-	9,000
<i>Information Technology</i>	3,423	2,100	3,709	-	-	-	-	-	-	-	9,232
<i>Land Acquisition</i>	75	3,125	400	-	-	-	-	-	-	-	3,600
<i>Outdoor Recreation Centres</i>	715	2,645	500	-	-	-	-	-	-	-	3,860
<i>Park Development</i>	10,981	15,445	4,950	2,250	-	-	-	-	-	-	33,626
<i>Parking Lots and Tennis Courts</i>	1,200	2,000	-	-	-	-	-	-	-	-	3,200
<i>Playgrounds/Waterplay</i>	4,930	1,385	280	-	-	-	-	-	-	-	6,595
<i>Pool</i>	2,375	3,933	4,250	-	-	-	-	-	-	-	10,558
<i>Special Facilities</i>	4,638	4,630	-	-	-	-	-	-	-	-	9,268
<i>Trails & Pathways</i>	2,790	5,710	650	-	-	-	-	-	-	-	9,150
Subtotal	50,298	60,950	34,632	2,250	-	-	-	-	-	-	148,130
Total Expenditure	135,433	196,027	108,506	21,878	2,428	322	-	-	-	-	464,594
Financing:											
Debt/CFC	62,690	53,477	31,774	-	-	-	-	-	-	-	147,941
Debt Recoverable	-	-	-	-	-	-	-	-	-	-	-
Other	30,451	56,606	22,060	2,831	-	-	-	-	-	-	111,948
Reserves/Res Funds	25,130	48,861	20,037	5,673	169	34	-	-	-	-	99,904
Development Charges	16,792	37,083	34,635	13,374	2,259	288	-	-	-	-	104,431
Provincial/Federal	370	-	-	-	-	-	-	-	-	-	370
Total Financing	135,433	196,027	108,506	21,878	2,428	322	-	-	-	-	464,594

Chart 3
2018 – 2027 Preliminary Capital Plan by Funding Source (In \$000s)

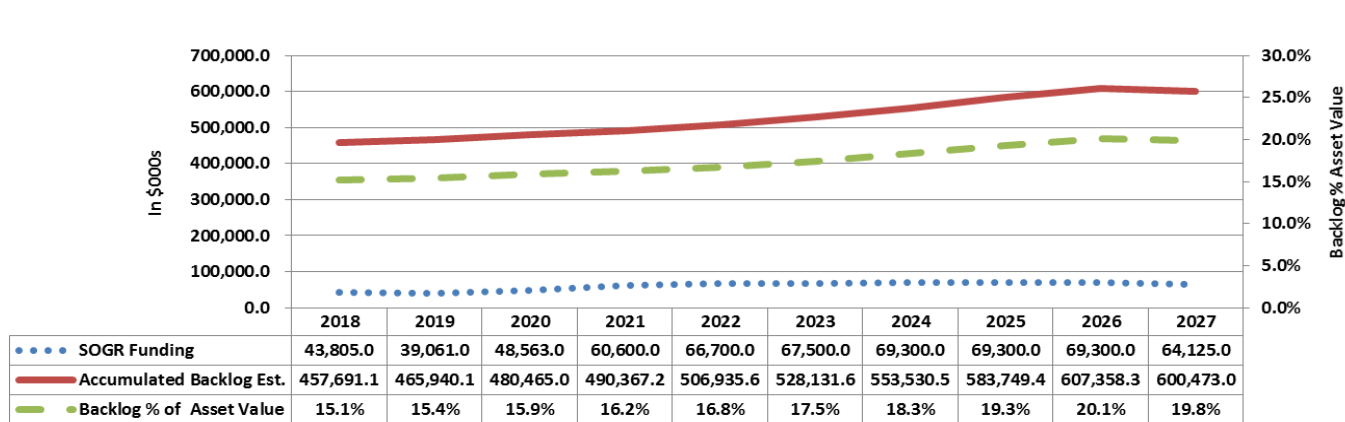


The 10-Year Preliminary Capital Plan of \$1.309 billion will be financed by the following sources:

- Debt, which accounts for \$707.075 million or 54.0% of the financing over the 10-year period, in line with debt target over the 10 years.
- Federal/Provincial Grants provide \$0.370 million, which has been secured from the Canada 150 Community Infrastructure Program (CIP 150) for projects planned for completion in 2018.
- Reserve and Reserve Funds constitute \$226.750 million or 17.3% of the required funding over 10 years for the following major projects:
 - Multiple Parkland Acquisition and Parks Cash-in-lieu Reserve Funds provide funding for Land Acquisition, Park Development, Playgrounds & Water play, and Special Facilities projects.
- Development Charges, which represent \$248.542 million or 19.0% of the 10-Year Capital Budget and Plan's funding source have been maximized to the greatest extent possible in the 10-Year Capital Plan and are based on the eligible growth component of capital projects and the availability of funds.
 - This funding source is primarily allocated to *Community Centre, Park Development, Pool, Playgrounds & Water play, Arena, Trails & Pathways, and Outdoor Recreation Centre* projects.
- Other sources of funding, which account for \$126.480 million or 9.7% will be utilized for the following redevelopment/revitalization projects:
 - Secured Section 37, Section 45, Section 42 Alternate Rate Cash-in-lieu, developer agreements, donations, and partnership funding.
 - Key projects funded by Other Revenues include the *Wellesley Community Centre Pool, Bessarion Community Centre, Canoe Landing Community Centre, Milliken Park Community Centre Expansion*, and multiple *Park Development* projects including: *Queens Park North, Mouth of the Creek Construction, and 10 Ordance Street Development*.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Preliminary Capital Plan dedicates \$659.211 million to SOGR spending over the 10-year period, which on average is \$65.921 million annually.

- The replacement value of Parks, Forestry and Recreation's infrastructure is estimated at \$3.026 billion comprised of 7 major asset types:

Asset Type	Asset Value	
	(\$000s)	%
Harbourfront, Fountains, Seawalls & Marine Services	71,187	2.4%
Parking Lots, Tennis Courts & Sports Pads	117,493	3.9%
Trails, Pathways & Bridges	222,754	7.4%
Outdoor Recreation Centres	217,411	7.2%
Playgrounds / Water Play / Splash Pads / Wading Pools	63,660	2.1%
Community Centres, Pools, Arenas & Outdoor Rinks	2,045,207	67.6%
Special Facilities	288,006	9.5%
Total	3,025,717	100.0%

- As part of the City's Development Charges By-Law review, PFR's replacement values and asset information was updated.
- At the end of 2027, Parks, Forestry and Recreation has a state of good repair backlog of \$600.473 million, representing 19.8% of the asset replacement value.
- The backlog by asset type is presented in Table 4 on the next page.
- Parks, Forestry and Recreation undertakes state of good repair condition audits of assets on an approximately 5-year cyclical basis.
- The backlog estimates are based on condition assessments that provide a comprehensive inspection to confirm the scope to develop work plans and the detailed costs associated with the rehabilitation requirements and are carried out by professionals in the appropriate technical disciplines.
- There have been significant changes this year to the SOGR need for the following assets:
 - Trails, Pathways and Bridges
 - Outdoor Recreation Centres
 - Waterplay/Splash Pads/Wading Pools

- Future audits are planned as follows:
 - 2018: Toronto Island, Seawalls, Tennis Courts, and Golf Courses
 - 2019: Outdoor Recreation Centres, Parking Lots and Bridges
 - 2020: Community Centres, Arenas, and Pools
 - 2021: Bridges
- Parks, Forestry and Recreation is transitioning to a new Asset Management and SOGR planning system which will provide an improved level of detail for future backlog projections.
- It is anticipated that Parks, Forestry and Recreation' SOGR backlog will continue to increase over the 10-year planning period based on newly completed field assessments because of the upcoming wave of aging infrastructure
- In 2018, Parks, Forestry and Recreation in consultation with Financial Planning will continue to develop a long term strategy to address Parks, Forestry and Recreation' SOGR backlog. As part of this review, Parks, Forestry and Recreation will continue to update condition assessments of existing capital infrastructure, incorporating any required updates to current backlog value levels.

Table 4
SOGR Backlog by Asset Category (In \$000s)

Total	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
State of Good Repair Funding	43,805	39,061	48,563	60,600	66,700	67,500	69,300	69,300	69,300	64,125
Accumulated Backlog Est. (yr end)	457,691	465,940	480,465	490,367	506,936	528,132	553,530	583,749	607,358	600,473
Backlog %Asset Value	15.1%	15.4%	15.9%	16.2%	16.8%	17.5%	18.3%	19.3%	20.1%	19.8%
Asset Value	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717	3,025,717
Details by Asset Category:										
Harbourfront, Fountains, Seawalls & Marine Services										
State of Good Repair Funding	1,526	1,800	2,000	2,000	2,000	2,000	2,027	2,027	3,000	3,000
Accumulated Backlog Est. (yr end)	34,065	33,923	33,574	32,992	32,092	31,673	31,646	32,619	31,619	30,619
Backlog %Asset Value	47.9%	47.7%	47.2%	46.3%	45.1%	44.5%	44.5%	45.8%	44.4%	43.0%
Asset Value	71,187	71,187	71,187	71,187	71,187	71,187	71,187	71,187	71,187	71,187
Parking Lots, Tennis Courts & Sports Pads										
State of Good Repair Funding	4,400	4,250	4,500	5,600	6,673	7,050	9,000	17,500	12,800	11,500
Accumulated Backlog Est. (yr end)	80,821	79,193	76,468	73,701	71,055	68,456	65,891	63,267	61,500	60,960
Backlog %Asset Value	68.8%	67.4%	65.1%	62.7%	60.5%	58.3%	56.1%	53.8%	52.3%	51.9%
Asset Value	117,493	117,493	117,493	117,493	117,493	117,493	117,493	117,493	117,493	117,493
Trails, Pathways & Bridges										
State of Good Repair Funding	4,500	5,125	6,250	8,800	8,800	8,275	8,250	8,250	8,250	6,250
Accumulated Backlog Est. (yr end)	60,754	74,721	94,868	115,360	141,105	170,385	203,232	238,991	268,617	285,357
Backlog %Asset Value	27.3%	33.5%	42.6%	51.8%	63.3%	76.5%	91.2%	107.3%	120.6%	128.1%
Asset Value	222,754	222,754	222,754	222,754	222,754	222,754	222,754	222,754	222,754	222,754
Outdoor Recreation Centres										
State of Good Repair Funding	2,350	3,225	3,350	3,900	3,900	4,375	4,350	4,350	4,350	4,350
Accumulated Backlog Est. (yr end)	45,116	44,396	43,832	43,289	42,878	42,505	42,097	41,433	40,833	40,409
Backlog %Asset Value	20.8%	20.4%	20.2%	19.9%	19.7%	19.6%	19.4%	19.1%	18.8%	18.6%
Asset Value	217,411	217,411	217,411	217,411	217,411	217,411	217,411	217,411	217,411	217,411
Water Play / Splash Pads / Wading Pools										
State of Good Repair Funding	800	700	800	900	900	900	900	900	900	900
Accumulated Backlog Est. (yr end)	14,154	13,999	13,843	13,832	13,826	13,819	14,318	14,782	15,253	15,953
Backlog %Asset Value	22.2%	22.0%	21.7%	21.7%	21.7%	21.7%	22.5%	23.2%	24.0%	25.1%
Asset Value	63,660	63,660	63,660	63,660	63,660	63,660	63,660	63,660	63,660	63,660
Arenas & Outdoor Ice Rinks										
State of Good Repair Funding	10,385	8,429	10,667	13,133	15,434	14,700	12,466	6,690	7,666	7,667
Accumulated Backlog Est. (yr end)	67,839	68,250	67,383	65,308	63,229	61,371	59,211	57,258	55,528	53,670
Community Centres										
State of Good Repair Funding	10,819	7,098	11,727	15,566	17,893	20,400	22,556	19,833	21,834	19,959
Accumulated Backlog Est. (yr end)	112,748	113,349	116,738	115,873	114,962	114,109	113,826	112,991	112,117	94,256
Indoor and Outdoor Pools										
State of Good Repair Funding	6,025	5,600	5,916	6,834	7,234	5,950	5,917	5,917	6,667	6,665
Accumulated Backlog Est. (yr end)	18,934	17,170	13,916	10,928	9,581	8,478	6,807	6,761	7,084	5,345
Community Centres, Pools, Arenas & Outdoor Rinks										
State of Good Repair Funding	27,229	21,127	28,310	35,533	40,561	41,050	40,939	32,440	36,167	34,291
Accumulated Backlog Est. (yr end)	199,521	198,768	198,038	192,110	187,772	183,958	179,844	177,010	174,729	153,270
Backlog %Asset Value	9.8%	9.7%	9.7%	9.4%	9.2%	9.0%	8.8%	8.7%	8.5%	7.5%
Asset Value	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207	2,045,207
Special Facilities										
State of Good Repair Funding	3,000	2,834	3,353	3,867	3,866	3,850	3,834	3,833	3,833	3,834
Accumulated Backlog Est. (yr end)	23,261	20,940	19,843	19,083	18,208	17,336	16,502	15,649	14,809	13,905
Backlog %Asset Value	8.1%	7.3%	6.9%	6.6%	6.3%	6.0%	5.7%	5.4%	5.1%	4.8%
Asset Value	288,006	288,006	288,006	288,006	288,006	288,006	288,006	288,006	288,006	288,006

10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (In \$000s)

Projects	2018 Budget		2019 Plan		2020 Plan		2021 Plan		2022 Plan		2018 - 2022		2018 - 2027	
	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position
Previously Approved														
Information Technology									26	0.6	26	0.6	26	0.6
Land Acquisition			45	0.5	46	0.5					91	1.0	91	1.0
Outdoor Recreation Centres	166	2.1	261	5.4	516	7.0					944	14.5	944	14.5
Park Development	42	1.0	325	3.4	601	5.5	364	3.4	322	2.8	1,653	16.1	1,705	16.6
Playgrounds/Waterplay			50	0.4	12	0.1					62	0.5	62	0.5
Pool					600	11.0					600	11.0	600	11.0
Arena	11	0.3	34	0.8	34	0.8					79	1.9	79	1.9
Trails & Pathways			45	0.4	162	1.5			15	0.1	222	2.0	222	2.0
Environmental Initiatives			20	0.2	63	0.6	120	1.1			203	1.9	203	1.9
Special Facilities					60	0.5					60	0.5	60	0.5
Community Centres			137	2.0	1,083	19.3	1,196	31.3	147	1.3	2,562	53.8	2,562	53.8
New Projects - 2018														
Information Technology			(173)	(3.0)	1,506	2.0					1,333	(1.0)	1,333	(1.0)
Outdoor Recreation Centres			27	0.3	60	0.9					87	1.1	87	1.1
Park Development			223	1.9	308	2.9	180	1.8	84	0.7	795	7.4	795	7.4
Playgrounds/Waterplay			108	1.2	54	0.6					162	1.8	162	1.8
Arena	30	0.8	36	0.8	37	0.9					103	2.4	103	2.4
Trails & Pathways			3		48	0.5	24	0.2			75	0.7	75	0.7
Environmental Initiatives			3		166	1.5	45	0.4			214	1.9	214	1.9
Community Centres					31	0.6					31	0.6	31	0.6
New Projects - Future Years														
Outdoor Recreation Centres					15	0.3	30	0.5	225	4.1	270	4.9	420	7.4
Park Development					330	2.9	184	1.9	534	7.9	1,049	12.7	1,169	13.8
Parking Lots and Tennis Courts					38	0.3					38	0.3	38	0.3
Playgrounds/Waterplay							-18	(0.2)			-18	(0.2)	1	0.1
Pool											0	-	514	9.4
Arena							245	13.5			245	13.5	245	13.5
Trails & Pathways							45	0.4	29	0.3	74	0.7	74	0.7
Environmental Initiatives					84	0.7	90	0.8	93	0.8	267	2.3	732	6.3
Special Facilities							23	0.4			23	0.4	23	0.4
Community Centres									147	2.7	147	2.7	2,667	68.7
Total (Net)	250.0	4.1	1,143.5	14.2	5,854.0	60.8	2,528.0	55.5	1,623.0	21.3	11,398.5	155.9	15,238.5	239.7

- The 10-Year Preliminary Capital Plan will increase future year Operating Budgets by a total of \$15.239 million net and 239.7 positions over the 2018 – 2027 period, as shown in the table above mainly for the following:
 - Parks, Forestry and Recreation will open new community centres which include: Canoe Landing CC, Bessarion CC, North East Scarborough, Western North York, and 40 Wabash/Parkdale.
 - Various Park Development projects including the Parks Services Plan, Mouth of the Creek, 705 Progress Avenue Park, and 318 Queens Quay West Park.
 - Information Technology projects are estimated to add an additional \$1.593 million in operating costs. However, the operating impacts for the Registration, Permitting and Licensing project have not been estimated or included in the Outlook years. This operating impact and any offsetting efficiencies to be realized are unknown.
- These future operating impacts will be reviewed each year as part of the annual Operating Budget process.
- Implementation of the 20 Year Parks and Recreation Facilities Master Plan is expected to revise these amounts consistent with changes to the Capital Plan.
- These future operating impacts will be reviewed each year as part of the annual Operating Budget process.

Table 6
Capital Project Delivery: New Temporary Positions

Position Title	CAPTOR Project Number	# of Positions	Project Delivery		Salary and Benefits \$ Amount(\$000s)					
			Start Date	End Date (m/d/yr)	2018	2019	2020	2021	2022	2023 - 2027
New Positions										
Business Analyst	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	07/01/2018	12/31/2019	113,717.7	236,560.8				
Business Intelligence Specialist	IT58 IT-Business Performance Management (BPM) 2016-2017	1.0	01/01/2018	12/31/2018	85,627.7					
Corporate Application Technical Leader	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	02/01/2018	12/31/2019	106,267.7	121,081.1				
Manager Client Services	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/31/2019	150,850.7	154,810.6				
Natural Environment Specialist	PARK866 Parks Plan FY2018	1.0	01/01/2018	12/31/2018	100,391.3					
Policy & Project Advisor PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/31/2019	122,267.8	125,462.0				
Project Coordinator Landscape Architects	PARK866 Parks Plan FY2018	1.0	01/01/2018	12/31/2018	100,391.3					
Project Manager Bus Transformation PF&R	IT58 IT-Business Performance Management (BPM) 2016-2017	1.0	01/01/2018	12/31/2018	133,388.6					
Project Manager Bus Transformation PF&R	IT55 IT-Enterprise Work Management System FY2018-2020	1.0	01/01/2018	03/31/2019	131,346.4	33,930.3				
Project Manager Bus Transformation PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	09/01/2018	12/31/2019	42,730.0	134,298.6				
Project Manager Bus Transformation PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	01/01/2018	12/31/2019	261,748.1	268,597.2				
Senior Systems Integrator PF&R	IT58 IT-Business Performance Management (BPM) 2016-2017	1.0	01/01/2018	12/31/2018	119,002.9					
Senior Systems Integrator PF&R	IT55 IT-Enterprise Work Management System FY2018-2020	1.0	01/01/2018	03/31/2019	141,406.8	36,553.1				
Senior Systems Integrator PF&R	IT64 IT-Technology Infrastructure-Refresh FY2017-2020, IT46 IT-Technology Infrastructure-Refresh FY2019-21	1.0	05/01/2018	04/30/2020	92,882.1	144,588.9	48,301.1			
Standards Coordinator	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	01/01/2018	12/31/2019	244,535.6	250,924.0				
Supervisor Client Support PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/31/2019	122,267.8	125,462.0				
Supervisor Training & Development PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	08/01/2018	12/31/2019	46,599.5	116,682.6				
Systems Integrator 1	IT55 IT-Enterprise Work Management System FY2018-2020	2.0	01/01/2018	12/31/2019	211,043.1					
Systems Integrator 1	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	02/01/2018	12/31/2019	96,124.3	109,538.8				
Systems Integrator 1	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	07/01/2018	12/31/2019	51,864.5	108,260.8				
Systems Integrator 1	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	09/01/2018	12/31/2019	69,152.6	215,499.1				
Trainer Community Recreation Facilities	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	9.0	12/01/2018	12/31/2019	69,000.8	875,726.4				
Delete Positions										
Senior Systems Integrator PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	(8.0)	N/A	N/A	(1,131,248.5)	(810,212.8)				
Systems Integrator 2	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	(3.0)	N/A	N/A	(286,587.3)	(153,524.2)				
WEB CONTENT COORDINATOR	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	(1.0)	N/A	N/A	(90,956.5)	(30,773.7)				
Change in End Dates										
Business Analyst PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/01/2020	108,871.6	111,710.2	105,386.8			
Business Analyst PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	7.0	01/01/2018	12/31/2019	28,531.1	521,442.8				
Manager Standards & Innovation	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	01/01/2018	12/01/2020			300,663.8			
Program Standards & Development Officer	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	01/01/2018	12/31/2018		(234,201.1)				
Project Director I&T PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/01/2020	170,989.8	161,318.6				
Project Manager Bus Transformation PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/01/2020			113,664.0			
Project Manager Bus Transformation PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/31/2019		78,623.7				
Senior Systems Integrator PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	12/01/2020			161,385.3			
Senior Systems Integrator PF&R	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	2.0	01/01/2018	12/31/2019	94,270.7	290,225.5				
Systems Integrator 1	IT66/70 IT-Registration, Permitting & Licensing (CLASS)	1.0	01/01/2018	02/28/2020		8,925.4	17,931.0			
Total		42.0			1,506,478.52	3,001,510.59	747,332.12	-	-	-

Approval of the 2018 - 2027 Capital Budget and Capital Budget will require the extension of 42.0 temporary capital position, primarily associated with the Information Technology projects which have carry forwards identified from 2017 into 2018.

- The 2018-2027 Capital Plan includes funding of \$30.781 million for projects included in the City's 2018 IT Portfolio Integrated Plan which was approved by the Business Executive Committee (BEC) as follows:

Information Technology Projects – Planned Cash flows

(in 000's)	2017 Carry Forward	2018	2019	2020	2021	2022	TOTAL 2018-2022
Business Performance Management (BPM)	0.586						0.586
Enterprise Work Management System (eWMS)	1.777	3.423	2.100	3.709			11.009
Registration, Permitting & Licensing	3.877	2.994	6.905	1.337			15.113
PFR Interface for CAT/TASS*	0.100	1.355	0.500				1.955
PFR Facility Wi-Fi	0.100	0.100					0.200
PFR Asset Management Foundation		0.115					0.115
Technology Infrastructure Refresh		0.100	0.150	0.150	0.400		0.800
Customer Service Strategy for eWMS		0.103	0.250	0.250	0.400		1.003
Total	6.440	8.190	9.905	5.446	0.800	0.000	30.781
*Payroll Transformation Projects							

- As these IT projects have a business transformation component, they will require dedicated resources to develop the requirements and re-engineer the current business processes in the Program.
- It is recommended that Council approve 42.0 net new temporary capital positions for the delivery of the above capital projects / sub-projects and that the duration for each temporary position not exceed the life of the funding of its respective capital projects / sub-projects
- The temporary position will continue to the end of the projects to manage the implementation and support the business transformation that the new systems will introduce.



Part 2

Issues for Discussion

Issues Impacting the 2018 Capital Budget

Review of Capital Projects and Spending

- City Council, at its meeting of May 25, 2017 considered the report entitled "2018 Budget Process – Budget Directions and Schedule EX25.18" and directed that City Programs and Agencies submit their 2018 – 2027 Capital Budget and Plans requiring that:
 - annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX25.18>
- The 2018 – 2027 Preliminary Capital Budget and Plan for Parks, Forestry and Recreation revised costs have been established following a review of capital requirements based on the reprioritization of capital needs; a review of the Program's spending capacity and the readiness to proceed of planned projects; as well as the ability to reduce overall debt funding and/or leverage non-debt funding sources.
 - The 10-Year Preliminary Capital Plan includes the realignment of \$95.100 million cash flow funds from 2018 to future years based on project readiness and spending capacity by aligning to actual project timelines, and activities.
 - The Preliminary Capital Plan also reflects \$4.084 million in debt funding below the 2018 target of \$66.774 million and \$1.157 million under the 10-Year Capital Budget and Plan target of \$708.232 million.
 - Parks, Forestry and Recreation has had an average spending rate over the past five years 2012 – 2016 of 47.4%, inclusive of large scale, multi-year major capital projects such as the York Community Recreation Centre, Berczy and Grange Park Redevelopments.
 - Parks, Forestry and Recreation is also responsible for maintaining approximately \$3.025 billion worth of assets. Average spending rates over this period for SOGR projects is 57.3%.
- The following tables illustrates Parks, Forestry rate of spending from 2012 to 2016, as well as projected year end spending for 2017.

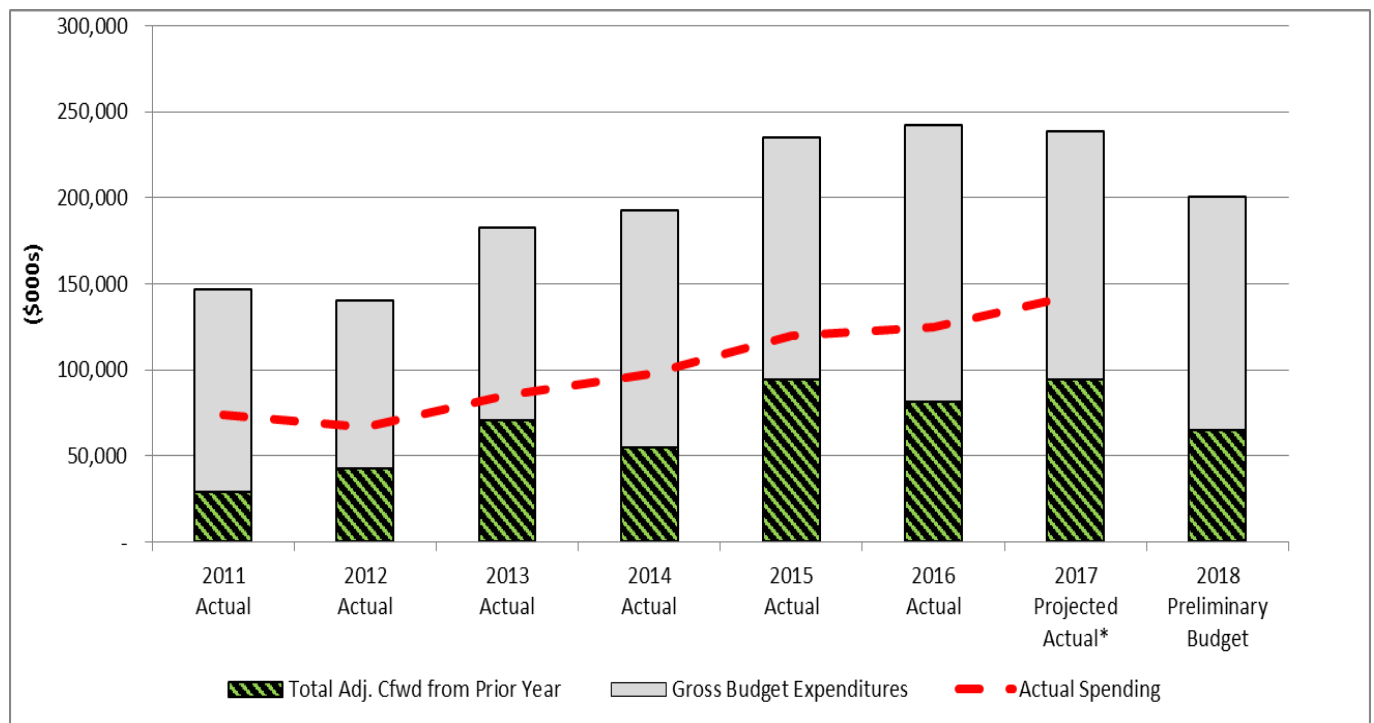
Chart 5
Capacity to Spend – Budget vs. Actual
(In \$000s)

Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016	2017		
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %		Budget	Projected Actual *	Spending Rate %
Health & Safety	0.0	-	0.0%	500.0	-	0.0%	500.0	376.1	75.2%	123.9	110.7	89.3%		(7.9)	0.0%	42.6%	-	-	-
Legislated	1,756.3	693.3	39.5%	1,423.6	342.0	24.0%	1,029.4	98.2	9.5%	2,631.1	1,011.5	38.4%	2,019.6	504.4	25.0%	29.9%	1,975	1,387	70.2%
SOGR	51,407.6	36,999.2	72.0%	58,612.3	40,760.4	69.5%	63,929.9	42,666.3	66.7%	74,629.5	42,950.1	57.6%	87,585.3	50,157.0	57.3%	63.5%	76,591	62,984	82.2%
Service Improvement	42,618.4	16,553.8	38.8%	52,689.4	25,743.8	48.9%	79,613.4	30,802.7	38.7%	102,907.8	36,954.6	35.9%	117,787.7	54,605.1	46.4%	41.6%	119,746	56,229	47.0%
Growth Related	44,330.3	12,486.8	28.2%	69,219.7	18,539.8	26.8%	47,936.0	23,578.8	49.2%	60,051.3	39,141.5	65.2%	34,902.3	9,613.1	27.5%	40.3%	40,521	22,708	56.0%
Total	140,112.5	66,733.1	47.6%	182,445.0	85,386.0	46.8%	193,008.7	97,522.2	50.5%	240,343.6	120,168.4	50.0%	242,294.9	114,871.6	47.4%	48.6%	238,833	143,308	60.0%

* 2017 Projection based on the 2017 Q3 Capital Variance Report

As a result of the capacity review, cash flow funding estimates were deferred to later years of the Capital Plan. This resulted in the availability of debt capacity to accommodate:

- an urgent project to provide \$2.000 million to begin to address the critical repairs required as a result of rising lake level flooding; and
- \$0.675 million to open to the public the lands transferred from the Toronto Port Authority to the public (Tommy Thompson Park).



- Factors contributing to the average 48.6% spend rate over the past five years include:
 - Parks, Forestry and Recreation's Capital or (annual cash flow) has steadily increased from \$140.113 million in 2012 to \$242.295 million in 2016 by 72.9% primarily with increased SOGR funding but also due to the annual addition of projects funded from Section 37, Section 45 and Section 42 Alternate Rate cash-in-lieu.
 - Although in year cash flow funding has been aligned to community expectations, the Program did not have the capacity to deliver this volume of projects, and each year has carried forward a significant amount of funding for incomplete projects.
 - Design and scope changes due to unplanned events such as unknown site conditions, required environmental assessments and remediation have delayed projects from progressing, which is further highlighted by the diverse portfolio of facilities and the overall age of the City's building stock.
 - Coordination with key stakeholders on all major capital projects to ensure public disruption, and scheduling conflicts are minimized while facilities remain active and open to the public.
 - Public Consultation / Stakeholder Engagement often requires more time than planned and co-ordination with other major development projects is also a challenge.
 - Unsecured funding for some projects limits the Program's ability to proceed to the construction phase.
 - Resource challenges with the impact of additional projects, expanded work for Section 37, Section 42 – Alternate Rate Cash in Lieu Parkland Dedication Rate, Development Charges and increasing State of Good Repair Backlog
 - Delays in the tendering process also impact the timely completion of projects.
- Additional strategies applied to improve capital spending include:
 - During the period from 2014-2016, the Program has added a total of 35 temporary capital delivery positions and converted 12 temporary position to permanent to address the ongoing nature of the service improvement and growth projects.

- An additional 20 temporary capital delivery positions were added as part of the 2017 Capital Budget process to deliver capital projects for major parks and recreation facilities.
- As part of the 2017 second quarter variance report, City Council approved the deletion of two funded operating positions and the establishment of one Senior Buyer and one Buyer position in the Purchasing Management & Material Division (PMMD) for the purposes of advancing PFR procurement requirements for the 2018-2027 Capital Plan.
- During the 2018 budget review process the 10 Year Plan was analyzed at the sub-project level to ensure that projects are ready to proceed in 2018 and that the cash flow funding estimates reflect the expected delivery time lines.
- The capital delivery rate can also be strengthened by partnering with the Toronto Waterfront Revitalization Corporation ("Waterfront Toronto") to deliver projects that support waterfront renewal. This will:
 - Facilitate the completion of PFR projects
 - Allow staff to work collaboratively waterfront project initiatives
 - Ensure alignment PFR projects with Waterfront Toronto projects
 - Leverage Waterfront Toronto procurement processes
- It is recommended that Parks, Forestry and Recreation identify projects that support the waterfront renewal and where feasible, enter into agreements with Waterfront Toronto for their delivery.

2018 - 2027 Preliminary Capital Plan vs Debt Targets

- The Program's 2018 Preliminary Capital Budget and 2019 - 2027 Preliminary Capital Plan is below the 10 Year debt target by \$1.157 million. This is primarily the result of a review of cash flows in the first 5 years of the plan for readiness to proceed and capacity to deliver.

(\$000s)	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2018 - 2027 Preliminary Capital Plan	135,433	216,226	198,640	170,203	135,298	86,807	111,735	82,470	88,950	83,455	1,309,217
Debt Funding Required	62,690	63,140	60,907	67,648	73,146	74,923	76,723	76,723	78,175	73,000	707,075
Program Debt Target	66,774	63,172	59,148	67,048	72,746	74,723	76,723	76,723	78,175	73,000	708,232
Over/(Under) Debt Target	(4,084)	(32)	1,759	600	400	200	-	-	-	-	(1,157)

Emergency Fund

- The Parks, Forestry and Recreation's 2018 Preliminary Capital Budget provides \$0.500 million for a Capital Emergency Fund sub-project. The approval of the 2018 Capital Emergency funding is subject to the conditions listed below, which are the same as in 2017:
 - a) Projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b) All projects charged to the 2018 Capital Emergency Fund sub-project must be reported to Financial Planning staff to ensure structures are provided to ensure accountability;
 - c) Use of funding must be reported in all variance reports; and
 - d) Any unspent balance at year-end cannot be carried forward.
- As part of the 3rd quarter variance report, it is projected that the entire amount will be spent.
- The City of Toronto is currently working on a capital project to replace and standardize the existing Planned Maintenance systems. The Work Management System (eWMS) is a joint IT project with Parks, Forestry and Recreation, Solid Waste Management, Toronto Water and Parks, Forestry and Recreation.
- Together with the Program's Asset Management system, eWMS is expected to assist in standardizing the maintenance of infrastructure by improving work scheduling and the management of maintenance activities. Once completed, eWMS is expected to reduce emergency breakdown repairs and provide opportunities for better planning and improve the reliability of assets.

IT – Registration, Permitting and Licensing Project

- The City's registration and permitting system for Community Recreation programs "CLASS", will no longer be supported by the vendor, Active Network, beyond December 2017. An agreement to continue support will be required until the project is complete.
- New contract amendment with Active Networks is being prepared and will extend the support until December 31, 2020.
- The Program has committed to transforming the customer experience for registration, permitting, and memberships by improving user experience and operational efficiency while replacing the software and is expected to complete this project by 2021.
- Improving the registration experience is a high priority the Program as commitments have been made to Toronto residents to improve the experience and implement a new system to the public. In April 2016, a media release was made announcing immediate improvements to the City's registration experience by September 2016 as well as a one year window to have the current CLASS system replaced. The City is also pursuing an open data initiative with Ontario College of Art and Design to provide course information to students to develop registration applications.
- CLASS supports 75,000 registered and drop-in courses, 600,000 registrations for 1 million program hours and 500,000 permit hours in 135 community recreation centers, 65 indoor pools, 57 outdoor pools, 40 indoor arenas with 48 ice pads and 52 outdoor rinks with 64 ice pads, over 700 sports fields and 1400 parks. The Division generates \$37 million in registration, permit and membership revenues through CLASS. Over 2000 City staff use CLASS in 200 work locations.
- One of the key issues for PFR is improving the capacity and reducing the wait times. During priority registration days, 87% of program registrations are done online for which 132,000 registrations are completed within the first hour of availability.

- Parks, Forestry and Recreation has experienced significant challenges with this project.
 - A consultant review of the Permitting Process in 2017 resulted in a number of business process changes and are attributable to the requested scope changes for 2018
 - Due to the limitations in the available solutions in the market, a broader public engagement strategy is also required define the project requirements and meet the additional customer needs and expectation.
 - A preliminary scan of the available solutions in the market result in a number of varying potential options and depending on the solution selected, different operating impacts and operational efficiencies will result
- Consistent with recommendations by the Auditor General, prior to the development of large scale information technology projects, a detailed review of all Auditor General’s recommendations be conducted and a cost benefit analysis be completed and their associated operating impacts.
- The cost benefit analysis and the associated operating impacts will be provided once the vendor is selected.



Reporting on Existing Major Capital Projects: Status Update

In compliance with the Auditor General's recommendations, additional status reporting on all major capital projects is required in order to strengthen accountability, manage risks, improve controls and ensure successful implementation/completion of major capital projects. The following projects have been repeated on a quarterly basis during 2017 and will continue to be reported in 2018:

1. The Western North York Community Centre Project
2. The North East Scarborough Community Centre Project
3. The Ferry Boat Replacement Project
4. Canoe Landing Community Centre
5. The Bessarion Community Centre
6. The 40 Wabash Community Centre Project
7. The Wellesley Community Centre Pool
8. The York Community Centre Project
9. The Don Mills Civitan Arena
10. The Enterprise Work Management Program
11. Permit, Licensing and Registration System

On/Ahead of Schedule		>70% of Approved Project Cost
Minor Delay < 6 months		Between 50% and 70%
Significant Delay > 6 months		< 50% or > 100% of Approved Project Cost

The Western North York Community Centre Project

Initial Approval Date	Total Project Cost		2017		2018	2019	2020	2021	2022	2024	Projection to End of Project	End Date		On Budget	On Time
	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan		Planned	Revised		
2016	1,400	2	298	100	398	1,100	7,400	14,400	14,400	2,200	40,000	2020	2023		

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The scope of work for this project includes design and construction of a new community centre (CC) that includes a pool and gymnasium, running track, change rooms, and multipurpose rooms.
- The site, acquired by PFR in 2015, is located at 20 Starview Lane in Ward 7, adjacent to St. Basil the Great College School, and it may replace the existing Carmine Stefano Community Centre.

Project Deliverables and Status:

- From October 2017 to July 2019, staff plan to procure design services, hold public consultations, complete detailed design, and seek approvals for Site Plan, from Clients, and the Design Review Panel.
- It is anticipated that from July 2019 to September 2020, the following activities will occur: development of Contract Documents, Stakeholder Review, Permits, General Contractor Pre-Qualification, Tender, Council Approval of the Bid, and Contract Execution.
- Construction is planned from summer 2020 to spring 2023.
- To date, Capital staff have prepared a draft of the RFP for architectural services which will be submitted to PMMD by the end of 2017.

Project Challenges:

- Anticipated challenges for this project relate to unknown site conditions as well as constructing a community centre adjacent to an existing operating Toronto Catholic District School Board Secondary School. Any delays in the project development and tendering process may result in delays in delivery of the project and increase cost. Mitigation strategies include: meeting with stakeholders and authorities having jurisdiction during the schematic design and design development phase of the project. The increased cost risk due to escalations will be monitored by having cost estimates prepared at key milestones in the project development.

Financial Update:

- The design of the new community centre was approved by City Council through the 2016 Capital Budget, at a cost of \$1.400 million. The construction phase, in the amount of \$31.6 M, was included in the 2016 – 2025 Ten-Year Capital Plan. Through the 2018 Preliminary Capital Budget, \$7.0 M in funding will be added to the project budget to account for the inclusion of a new pool.

Anticipated Future Financial Impact:

- Operating impacts of \$0.840 million and 22 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

North East Scarborough Community Centre

(\$000s) Total Project Cost			2017		2018	2019	2020	2021	2022	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan		Planned	Revised		
2016	25,750	57	793	75	411	2,057	11,500	15,500	10,400	40,000	2020	2022	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- Parks Forestry and Recreation (PFR), in partnership with Children's Services, is planning to construct a new community centre (CC) that includes a pool and gymnasium, running track, change rooms, multipurpose rooms, and a new child care facility with its own outdoor play area, located in Joyce Trimmer Park (8450 Sheppard Avenue East – Ward 42).
- To date, two public consultations have been held to solicit feedback from the community along with surveys and environmental scans which confirmed the program requirements for the centre.

Project Deliverables and Status:

- From October 2017 to February 2020, staff plan to procure design services, hold public consultations, complete detailed design, and seek approvals for Site Plan, from Clients, and the Design Review Panel; Contract

Documents, Stakeholder Review, Permits, General Contractor Pre-Qualification, Tender, Council Approval of the Bid, and Contract Execution

- Mobilization, Construction and Handover are planned from March 2020 to December 2022.

Project Challenges:

- Challenges anticipated with this project include the following: maintaining operation of full park services (including a playground, splash pad, basketball half court, etc.) while constructing a community centre within Joyce Trimmer Park; and addressing future development of adjacent Metrolinx properties.
- Delays in the project development and tendering process may result in delays in delivery of the project and increase cost. Mitigation strategies include: meeting with stakeholders and authorities having jurisdiction during the schematic design and design development phase of the project. Cost estimates will be prepared at key milestones in the project schedule in order to monitor increased costs as a result of site related conditions.

Financial Update:

- The overall cost for the community centre and child care facility is estimated at approximately \$43.9 M, with \$40.0 M for the community centre and \$3.9 M for the child care centre.
- Through the 2015 Capital Budget, City Council approved \$1.600 M for the design phase for the community centre in PFR's Capital Budget, with funding from PFR Development Charges, and Cash-in-lieu (CIL) Reserve Funds. Funds for the community centre construction phase, in the amount of \$24.150 M, from PFR Development Charges and CIL Reserve Funds, were included in PFR's 2015 – 2024 Capital Plan.
- An additional \$14.250 M in funding from PFR Development Charges and CIL Reserve Funds, has been added to the project budget to account for the inclusion of a new pool in 2018.

Anticipated Future Financial Impact:

- Operating impacts of \$0.840 million and 22 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

The Ferry Boat Replacement Project

(\$000s) Total Project Cost		2017		2018	2019	2020	Projection to End of Project	End Date		On Budget	On Time	
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan		Planned	Revised			
2015	11,000	200	700	700	2,500	5,300	3,800	12,500	2018	2020	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- Parks, Forestry and Recreation has planned to replace four (4) Vessels over the next 15 years. The first two (2) Vessels are to be acquired and integrated into ferry operations between 2020-2023. The third and fourth vessel are to be added by 2027 and 2032.

Project Deliverables and Status:

- The Request for Proposal (RFP) to generate owner's specifications and requirements, to provide Total Design Package (including contract drawings, specifications and other documents), Construction Management and Contract Administration Services for the design, construction, and delivery of a new vessel to City of Toronto Marine Services was awarded and signed by Concept Naval out of Quebec City in 2016.

- A decision was made in May 2017 to conduct additional analysis prior to moving forward with the construction of any replacement ferry, as such the final design work being completed by Concept Naval has been put on temporary hold.
- An RFP was issued in July 2017 for professional consulting services for ferry replacement analysis, and the contract was awarded to KPMG LLP working with BMT Group Ltd.
- The analysis will be completed by early 2018, at which point the Concept Naval design work will be resumed.

Project Challenges:

- The additional ferry replacement analysis will provide a comprehensive review of existing ferry operations. It will inform/confirm immediate ferry replacement decisions (around design elements) as well as long-term strategic ferry fleet replacement direction. It will ensure that the ultimate selection and sequencing of ferry replacement is supported by a comprehensive business analysis which clearly outlines anticipated costs and benefits.

Financial Update:

- Through the 2015 PFR Capital Budget, City Council approved \$11.000 million for the first ferry boat replacement. A request of \$1.500 million has been added in the 2018 Preliminary Capital Budget to reflect recent cost estimates, subject to change pending the ferry replacement analysis.

Anticipated Future Financial Impact:

- There are no additional operating impacts anticipated for the replacement of the first Ferry Boat.

Canoe Landing Community Centre

Initial Approval Date	Total Project Cost		2017		2018	2019	Projection to End of Project	End Date		On Budget	On Time
	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan		Planned	Revised		
2014	73,528	3,551	13,088	9,535	10,137	43,788	73,528	2020	2020	Ⓞ	Ⓞ

Project Scope:

- The Block 31 shared-use project includes the design and construction of a 169,609 square foot (sq.ft.) facility that includes a community centre, community space, an active roof and reception centre, Child Care Centre, and an elementary school for each of the Toronto District School Board (TDSB) and Toronto Catholic District School Board (TCDSB).
- The City-owned site in the Railway Lands is located west of Spadina, south of Fort York Boulevard, north of the Gardiner Expressway and adjacent to Canoe Landing Park.

Project Deliverables and Status:

- The construction tender was awarded to the Atlas Corporation/Buttcon Limited Joint Venture on May 29th, 2017. Construction commenced on July 5, 2017 on schedule and is expected to be complete by August 2019.

Project Challenges:

- The Canoe Landing community centre, 2 elementary schools and child care centre project is primarily funded by development levies, which has a five year window for construction to be completed.

Financial Update:

- The original total Council approved budget for the design, soft costs and construction of the shared-use facility was \$68.771 million. At the May 24, 25 and 26, 2017 meeting, City Council approved adjustments to Parks, Forestry and Recreation and Children's Services 2017 Capital Budgets and Future Year Commitments

increasing the total budget to \$78.248 million, as a result of the three bids from pre-qualified general contractors exceeding the allocated budget. Of the \$78.248 M total, PFR and the Schools account for \$73.528 million and Children's Services amounts to \$4.720 million.

Anticipated Future Financial Impact:

- Operating impacts of \$1.007 million and 18.40 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

The Bessarion Community Centre

(\$000s) Total Project Cost			2017		2018	2019	2020	2021	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan		Planned	Revised		
2013	76,644	2,210	6,321	400	12,302	15,368	40,464	5,900	76,644	2019	2020	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The scope of work for this project includes the development of a 133,000 sq.ft. facility with a community centre, Toronto Library Branch, Child Care Centre, and three-storey underground parking garage.

Project Deliverables and Status:

- Purchasing & Materials Management issued the tender to the pre-qualified general contractors on October 13, 2017. The tender is currently scheduled to close for pre-qualified bidders on December 6, 2017.

Project Challenges:

- The Design Team and additional consultants are working to provide the necessary analysis and submission documents required for the Toronto Transit Commission's (TTC) Technical Review (condition prior to Site Plan Approval). Site Plan Approval and Building Permits are still outstanding.

Financial Update:

- The Bessarion Community Centre project has an approved total project cost of \$76.644 million, including \$19.700 million from the project stakeholders: Toronto Public Library, Toronto Parking Authority, and Children's Services. Funds in the amount of \$6.072 million from benefits secured through Section 37 and Section 45 has not yet been received and is cash flowed in year 2020.

Anticipated Future Financial Impact:

- Operating impacts of \$1.2 million and 31.3 temporary positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

40 Wabash Community Centre

(\$000s) Total Project Cost			2017		2018	2019	2020	2021	2022	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan		Planned	Revised		
2017	34,050	-	50	37	413	2,356	11,700	13,100	12,394	40,000	2023	2022	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The project scope includes design and construction of a new community centre of approximately 62,265 square feet (sq.ft.). Specific program components will be determined through a combination of the results of the existing building (40 Wabash)/site assessment, internal stakeholders, and community consultation processes.

Project Deliverables and Status:

- The proposed target gross floor area, may be verified/adjusted through an assessment of the existing structure at 40 Wabash and immediate site, related impacts including any restoration, remediation, and allocated budget. This along with programme development, will in turn determine the extent of new vs. renovation/restoration, or addition to the existing.
- Proposed Preliminary Project Schedule includes Pre-design/Site Investigations/Updates in 2017; Consultation, Programming and Schematic Design in 2018; Design Development/Construction Documents in 2019; Construction Procurement in mid-late 2019; and Construction from 2020-2022.

Project Challenges:

- Anticipated challenges on this project relate to site specific impacts / existing conditions on site, which include an existing building, related site remediation, and mitigation strategies related to the adjacent rail corridor (crash wall etc). These factors will necessitate additional project approvals with Authorities Having Jurisdiction including the Ministry of the Environment and Metrolinx.
- In addition, any delays in the tendering process may result in delays in delivery of the project and increase cost. Mitigation strategies include: meeting with stakeholders and authorities having jurisdiction during the schematic design and design development phase of the project. Increased cost risk due to the site specific conditions and potential escalations will be monitored by having cost estimates prepared at key milestones in the project development.

Financial Update:

- The design of the new community centre was approved by City Council through the 2017 Capital Budget, at a cost of \$1.6 M. The construction phase, in the amount of \$32.394 M, was included in the 2017 Ten-Year Capital Plan.
- Through the 2018 Preliminary Capital Budget, \$6.0 M in funding will be added to the project budget to account for program requirements and recent costs for construction.

Anticipated Future Financial Impact:

- Operating impacts of \$0.840 million and 22 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

The Wellesley Community Centre Pool

(\$000s)	Total Project Cost		2017		2018	2019	Projection to End of Project	End Date		On Budget	On Time
	Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget		Plan	Planned		
2013	20,000	917	8,029	375	10,708	7,000	19,000	2019		Ⓜ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The scope of work for the project, located at 495 Sherbourne Street, includes design and construction of a 25,338 square foot (sq. ft.) facility, with a 25 m pool, leisure pool, multipurpose space, and a green roof.

Project Deliverables and Status:

- There was some schedule slippage due to the unanticipated time required to amend the Capital Budget to match the tendered price (see Financial Update below). A Purchase Order was issued to the general contractor, Aquicon Construction Ltd., on August 11, 2017. Construction mobilization commenced in August 2017, and the contractor has fenced the site and commenced with removals. The contractor is currently awaiting approval from Transportation Services to occupy the boulevard of Bleecker Street for staging and access purposes.

Project Challenges:

- There are no known or anticipated challenges or project risks at this point.

Financial Update:

- In 2013, City Council approved the design budget of \$1.000 million for the indoor swimming pool addition to the Wellesley Community Centre. Construction funding in the amount of \$16.000 million was approved by City Council through the 2016 PFR Capital budget. In May 2017, City Council adopted the recommendation to amend the 2017 Approved Capital Budget for Parks, Forestry and Recreation, to increase the project cost by \$3.000 million from \$16.000 million to \$19.000 million, due to the low-bid exceeding the overall project budget.

Anticipated Future Financial Impact:

- Operating impacts of \$0.600 million and 11 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

The Don Mills Civitan Arena

(\$000s) Total Project Cost			2017		2018	2019	2020	2021	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan		Planned	Revised		
2016	24,500	-	150	-	150	3,800	11,550	9,000	24,500	2020	2021	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The anticipated program for the replacement of the arena includes: two rinks, change rooms, community space, and surface parking.

Project Deliverables and Status:

- The existing Don Mills Civitan Arena is located within a new large planned development. The arena is slated to be closed by October 2020, pending further discussions with the developer regarding a lease extension beyond the October 2020 closing date. PFR are waiting for parkland conveyance from the development consortium for the Celestica site located at 844 Don Mills Road. In terms of timelines for the new two-pad arena: if PF&R receives land conveyance by 2021, the arena should be constructed by 2024.

Project Challenges:

- An accommodation plan for ice users if the replacement arena was not completed by 2020 was presented to Council in June 2014. The continued use of the Civitan arena may require state of good repair funds in order to maintain/replace components that fail.

Financial Update:

- Through the 2014 Parks, Forestry and Recreation Capital Budget, City Council approved \$1.950 million for the design of a two ice pad facility. The construction phase, in the amount of \$22.550 million, was included in the 2014 – 2023 Capital Plan, for a total project cost of \$24.500 million.

Anticipated Future Financial Impact:

- Operating impacts \$0.245 million and 13.5 positions are included in the future year outlook of the Parks Forestry and Recreation 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

Davisville Pool

(\$000s) Total Project Cost			2017		2018	2019	2020	2021	2022	2024	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Dec. 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan		Planned	Revised		
2017	17,335	-	200	-			664	4,004	10,685	1,782	17,135	2022	2023	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The Toronto District School Board (TDSB) is planning a redevelopment of their existing Davisville Junior Public School at Yonge and Davisville. This area has been identified for a future recreation centre development, making the school project a perfect opportunity for collaboration. Subsequently, Parks, Forestry and Recreation received Council direction to enter into an agreement with the Toronto District School Board (TDSB) to construct a City-leased and operated aquatic and community recreation facility on TDSB land adjacent to the Davisville Junior Public School site.

Project Deliverables and Status:

- The new Davisville School and the new City pool facility is planned to be delivered in two separate phases; the new school will be designed in 2017 with construction starting September 2018 and an anticipated September 2021 completion. The design for the City owned pool facility will start in 2020 and is scheduled to be completed in September 2023.

Project Challenges:

- The TDSB have a compressed project schedule and have recently submitted their Site Plan Approval application to City Planning. The City and TDSB intend to commence negotiations on a shared facility agreement. The City project is potentially at risk if an agreement cannot be reached.

Financial Update:

- The City will contribute \$6.807 million towards the design and construction of the new Davisville Junior Public School in Phase 1. This investment will deliver an expanded gymnasium for community use and a 3rd floor for the school allowing for a smaller school footprint and underground parking. Funding for Phase 1 will be provided from a combination of funds received from Section 37 and 45 Agreements generated in Ward 22 and will be distributed through the non-program budget process.
- The City has budgeted \$17.135 million in Phase 2 to design and construct a new 3-storey, approximately 30,000 square foot city-leased aquatic and community recreation facility on the west end of the school site. Funding for Phase 2 will be from Development Charges, applicable Reserve Funds, and various Section 37 and 45 Agreements, as appropriate, generated in Ward 22 subject to receiving the necessary approvals and agreements.

Anticipated Future Financial Impact:

Operating impacts of \$1.007 million and 18.4 positions are included in the future year outlook of the PFR 2018 Operating Budget and will be further refined in future Operating Budget Submissions.

The Enterprise Work Management Program

(\$000s) Total Project Cost			2017		2018	2019	Projection to End of Project	End Date		On Budget	On Time
Initial Approval Date	Approved	Life to Date Expenditures as at Sep 30, 2017	Budget	Year-End Projection*	Preliminary Budget	Plan		Planned	Revised		
2,014	12,850	4,618	2,300	2,000	2,423	2,100	12,850	Dec-21	TBD	G	R
* Based on 2017 Q3 Capital Variance Report											
							On/Ahead of Schedule	G	>70% of Approved Project Cost		
							Minor Delay < 6 months	Y	Between 50% and 70%		
							Significant Delay > 6 months	R	<50% or >100% of Approved Project Cost		

Project Scope:

- As part of the eCity program, the Enterprise Work Management Program is a coordinated set of projects in four divisions: Parks, Forestry & Recreation, Transportation Services, Solid Waste Management and Toronto Water. The program will implement a new integrated Work Management technology platform to transform work management tools, processes and work flows.
- For PFR, the current project scope includes the implementation of the Work Management Solution for the Urban Forestry branch. Future phases will include implementation for Parks and Community Recreation

Project Deliverables and Status:

- The Program is organized around phased implementation Work Packages. Work Package "A" (Requirements Validation and Design) has begun and will continue into 2018. Work Package "B" (Technical Implementation) will take place in 2018 and Work Package "C" (Implementation of system for Urban Forestry) is slated to take place over 2019 and 2020. Other planned Work Packages will implement Toronto Water, Transportation and Solid Waste. Future Work Packages will be needed to implement the Parks and Community Recreation Branch, now targeted for 2020-2021 but not budgeted yet.

Project Challenges:

- Procurement of an implementation vendor has delayed the overall project implementation. With the vendor currently on board detailed work package scope as well as schedules are being developed and will mitigate against similar delays in the future.

Financial Update:

- The 2018-2027 Preliminary Capital includes project cost increase of \$9.232 million for Council approval.

Anticipated Future Financial Impact:

- This project is expected to result in cost reductions through consolidation of Work Management Systems of \$64,260 from 2020 to 2022
- There is no cost avoidance of future upgrades, configuration, and integration costs for Parks, Forestry and Recreation, as currently all work performed is on TMMS which is City-owned and maintained.

Value Added Benefits:

- Implementation of this project is expected to provide:
 - Increase in coordination of cross divisional processes, improving customer service
 - Increased productivity by improving data collection in the field through deployment of mobile devices
 - Reduced time to plan contractor routes by 20%
 - Reduced time to produce operational reports by 75%
 - Reduced time to generate performance management reports for forestry activities by 95%

- Reduced time to record work completion by 99%
- Increase deployment of mobile devices/remote access to field staff by 95%

Permit, Licensing and Registration System

Initial Approval Date	Total Project Cost		2017		2018	2019	2020	Projection to End of Project	End Date		On Budget	On Time
	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan		Planned	Revised		
2015	16,759,000	983,835	6,274,950	2,397,950	6,871,000	6,905,000	1,337,000	18,494,785	2019	2021	Ⓒ	Ⓓ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The City has been using "CLASS", a system for registrations and location permitting since 1999. CLASS is end of life and will not be supported by the vendor in the near future. The division is undertaking a major business transformation project to improve, modernize and transform customer experience and internal business processes related to the registration and permitting of recreational programs and facilities while replacing CLASS.
- The project structure includes the following components:
 1. Technology Replacement: Acquisition and Implementation, Business Readiness, Technical Readiness, Business Intelligence, Customization and Integration
 2. Continuous Improvement in Registrations and Permitting: implementing process, procedures, and workflow efficiencies for customer experience prior to technology replacement and partnering with the vendor to continue improving any gaps not met by the technology.
 3. Public Engagement: Public consultation/engagement activities will occur for the duration of the project to further define the customer needs and inform the implementation roadmap.
 4. Change management: internal and external communications and training to guide successful adoption of the new system and processes by the citizens.

Project Deliverables and Status:

- From 2015 to 2017, City Council approved \$16.759 million for the Registration, Permitting & Licensing project. The 2018-2027 Preliminary Capital Plan includes an additional \$1.750 million, funded by debt, to the project to meet the additional requirements.
- The 2017 Capital Budget assumed the sole source implementation of the new product offered by the existing vendor. The fit gap analysis performed with the vendor identified major gaps in the vendor's product, which made the upgrade to the new product offered by the existing vendor not a feasible option.
- The Project steering committee decided to proceed with a negotiable RFP in 2017, which is currently ongoing. As a result, the implementation timeframe has shifted from 2017 to 2018 with full project completion by 2020.
- A consultant review of the permitting process in 2017 resulted in a number of business process changes that were added to the scope of this project in 2018.
- Due to the limitations in the available solutions in the market, the program will create a broader user engagements strategy to advise implementation and additional customer needs.
- Due to the high volume of internal and external users and the high public profile of the project, a comprehensive change management including communications and training will be pursued to guide successful adoption of the new system and processes, and close the gap on public needs.

Project Challenges:

- System Procurement – the change from the sole source approach arising from incompatibility with current vendor's solution in relation to established business needs has delayed the timeline for identifying a vendor and implementing a solution.
- Procurement approach change from Sole source to RFP has delayed the cost required for solution procurement.
- The available solutions in the market are very different and will result in different operating impacts and operational efficiencies. A report will be provided after a vendor is selected.

Financial Update:

- The 2018-2027 Preliminary Capital Plan includes funding that increased the total project cost by \$1.750 million for Council approval to address scope changes for additional enhancements to the permitting process.

Anticipated Future Financial Impact:

- The operating impact of this project is dependent on the vendor and the system enhancement selected. The information will not be available until the vendor is selected and the solution developed.
- Parks, Forestry and Recreation will report on the operating impacts and value-added benefits as part of the 2019 Budget process.

Issues Impacting the 10-Year Capital Plan

Unmet Needs

- Parks, Forestry and Recreation did not submit a list of unmet needs for the 2018-2027 Capital Plan. However, there are a several Council Approved Service Plans that contain service level objectives that are not funded.
- The *Parks and Recreation Facilities Master Plan 2019-2038* identified additional service improvements and growth-related projects for consideration as part of the 2019 Capital Budget process. It is estimated that approximately one-third of the plan is unfunded.

See discussion on page 43.

- Together with other City Programs, and the TRCA, PFR has developed a *Ravine Strategy*. The final report will contain a vision for Toronto's ravine system and a set of principles to guide planning and policy. There will be a request in the 2019 Budget cycle to support the implementation of the strategy.

See discussion on page 44.

- PFR has developed a Parkland Strategy. The final report will consider acquisition, reinvestment in and functionality of the parks system. There may be a request in the 2019 Budget cycle to support the implementation of the strategy.

See discussion on page 45.

Ferry Replacement Plan Update

- The replacement of the first ferry boat was first approved in the 2015-2024 Capital Budget and Plan with a total project cost of \$11.0 million and has been revised to \$12.5 million.
- The second and third ferry boat replacements are included in the 2018-2027 Capital Budget and Plan Submission, with a project cost of \$13.000 million and \$14.000 million respectively. The 4th ferry replacement is outside the current 10 Year Plan
- A vendor has been retained to provide design services, construction management and contract administration services for the design, construction and delivery of a new ferry vessel, is currently reviewing and developing the design.
- In 2017, PFR hired a Project Manager to examine business processes and target technology opportunities to make the user experience easier. This includes development of a comprehensive business case that includes:
 - anticipated passenger levels;
 - impacts to schedule, load times, staffing and related costs;
 - ensuring the ferry design process incorporates stakeholder feedback; and
 - opportunities to provide a modern ferry experience.
- A decision has been made to conduct additional ferry fleet replacement analysis prior to moving forward with the construction of any replacement ferry. As a result, additional design work has been paused pending the results of this analysis.
- A community consultation meeting was held on March 27th, 2017 and another meeting will be scheduled following additional ferry fleet replacement analysis.
- Findings from the analysis may change the original assumption that all 4 ferries would have the same design.
- Following is the updated Ferry Replacement Reserve Continuity Schedule.

Ferry Replacement Plan

Ferry Replacement Plan and Reserve Schedule (\$000s)											
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Annual Contributions	500.0	500.0	500.0	250.0	370.0	444.0	677.0	914.7	1,157.1	1,404.3	1,656.5
Incremental Contributions/Revenues			(250.0)	120.0	74.0	233.0	237.7	242.4	247.3	252.2	257.3
One-time Contributions		500.0		2,164.0							
Debt Funding				200.0	700.0	2,500.0	5,125.0	2,300.0			
Residual Value						500.0			500.0		
Reserves										500.0	700.0
Annual Funding	500.0	1,000.0	250.0	2,734.0	1,144.0	3,677.0	6,039.7	3,457.1	1,904.3	2,156.5	2,613.8
Ferry Purchase Cash Flows											
Ferry Boat #1				(200.0)	(700.0)	(2,500.0)	(5,300.0)	(3,800.0)			
Ferry Boat #2								(650.0)	(2,500.0)	(7,200.0)	(2,650.0)
Annual Costs	-	-	0.0	(200.0)	(700.0)	(2,500.0)	(5,300.0)	(4,450.0)	(2,500.0)	(7,200.0)	(2,650.0)
Fleet Replacement Reserve Balance	500.0	1,500.0	1,750.0	4,284.0	4,728.0	5,905.0	6,644.7	5,651.7	5,056.1	12.6	(23.6)
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Annual Contributions	1,656.5	1,918.9	2,186.6	2,459.6	2,738.0	3,016.5	3,016.5	3,016.5	3,016.5		
Incremental Contributions/Revenues	262.4	267.6	273.0	278.5	278.5						
Debt Funding											
Residual Value				500.0					500.0		
Reserves			1,000.0	3,200.0							
Annual Funding	1,918.9	2,186.6	3,459.6	6,438.0	3,016.5	3,016.5	3,016.5	3,016.5	3,516.5	-	-
Ferry Purchase Cash Flows											
Ferry Boat #3		(720.0)	(6,800.0)	(6,480.0)							
Ferry Boat #4							(800.0)	(3,000.0)	(6,500.0)	(4,900.0)	
Annual Costs	-	(720.0)	(6,800.0)	(6,480.0)	0.0	0.0	(800.0)	(3,000.0)	(6,500.0)	(4,900.0)	-
Fleet Replacement Reserve Balance	1,895.3	3,361.9	21.5	(20.5)	2,996.0	6,012.5	8,229.0	8,245.5	5,262.0	362.0	362.0

- As part of the 2016 Year-End Operating Budget surplus disposition the CFO allocated \$2.164 million to the Ferry Replacement Reserve
- While the total project cost of each ferry boat has increased, the cumulative contingency in the reserve has decreased from \$4.626 million to \$0.362 million; and funding from Reserves has decreased from \$10.150 million to a total of \$5.4 compared to the replacement plan presented as part of the 2017 Budget process.

20 Year Parks and Recreation and Facilities Master Plan

- At its meeting on November 7th, 2017, City Council adopted *EX28.2 Parks and Recreation Facilities Master Plan - 2019 – 2038* containing 95 recommendations that will guide and prioritize the City's future investment and opportunities for parks and recreation infrastructure.

City Council also directed the General Manager, Parks, Forestry and Recreation, in consultation with the Chief Financial Officer, to develop a Facilities Master Plan implementation strategy, in light of the City's broader Capital Plan, and to report back to the Executive Committee in the second quarter 2018 for consideration in the 2019 Capital Budget process

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX28.2>

- Guided by the principles of quality, sustainability, innovation, and equity, the *Plan* is informed by extensive public engagement and prioritizes investment in parks and recreation facilities through an evidence-based assessment process.
- The Plan outlines the current state of assets, identifies gaps and needs, provides facility recommendations and has three major goals:
 - Renew and upgrade existing facilities,

2. Address gaps and growth-related needs, and
 3. Work with others and explore new opportunities.
- It is estimated that the current Council Approved 10-Year Capital Budget and Plan already provides almost two-thirds of the required investment for the service improvements and growth initiatives outlined in the Master Plan summarized as follows:

	Year 1-10	Year 11-20	Total 20 Years
Requirements for New & Enhanced Facilities	\$ 427,965,700	\$ 432,778,700	\$ 860,744,400
Projects included in the 10-Year Plan	\$ 251,376,374	\$ 314,324,865	\$ 565,701,239
Percentage of Funding in the Preliminary Capital	58.7%	72.6%	65.7%

- The 10 Year Preliminary Capital Plan for State of Good Repair invests an average of \$65.921 million per year or 2.18% of the \$3.025 billion in Parks, Forestry and Recreation.
- The Plan also identified the need to demolish some facilities which would in-turn reduce the SOGR backlog.
- It is estimated that an additional \$37.8 million annually is required to achieve the Plans objectives: \$23.1 million for SOGR and \$14.8 million for new and enhanced projects to meet the increased demand and fill gaps with new and replaced facilities.
- The financial implications of the Plan will be included as part of the 2019 Budget process and the General Manager, Parks, Forestry and Recreation will report back to City Council on the progress of the Parks and Recreation Facilities Master Plan every five years.
- Together with Financial Planning, Parks, Forestry and Recreation will develop a funding strategy to support the Plan and recommend actions that will strengthen the capital spend rate for Council consideration as part of the 2019 Capital Budget process

Ravine Strategy

- At its meeting on October 2nd, 2017, City Council adopted staff report EX27.8 Toronto Ravine Strategy and directed the General Manager, Parks, Forestry and Recreation, the Chief Planner and Executive Director, City Planning, and the General Manager, Toronto Water, in consultation with the General Manager, Transportation Services and the Toronto and Region Conservation Authority to coordinate their respective capital plans to establish an interdivisional 10-year implementation strategy and capital plan for the Ravine Strategy and report back to Executive Committee in 2018, and directed that the Ravine Strategy Prioritization Framework be applied in the development future capital plans for ravine-based projects, beginning with the 2019 Capital Plan.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX27.8>

- Ravines will require consistent and significant investments to be able to manage the multiple pressures from intensification, increased recreational use, climate change and weather events, invasive species, and other events.
- Continued urban expansion and intensification projects in Toronto will continue to compromise natural features, communities and processes. As climate change continues to progress, the number of sites requiring restoration and/or regeneration is anticipated to increase.
- In advance of the 2019 Budget process, together with City Programs, TRCA will provide a list of the sites that currently require priority restoration along with the approximate cost of each site.

Parkland Strategy

- On November 29th, 2017, the Executive Committee will receive an information report titled "*Parkland Strategy: Preliminary Report*" recommending that the General Manager of Parks, Forestry and Recreation and the Acting Chief Planner and Executive Director, City Planning to report back on the Final Parkland Strategy in the second quarter 2018.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX29.3>

- This report will update Council on a change in methodology in calculating Parkland need.
- The improved methodology will be to measure parkland provision using three factors - growth; access; and connection (Expand, Share, and Connect). These factors examine considerations on how the parks system needs to grow to meet the demand of future population, while improving access and connections through the existing system.
- The updated methodology incorporates parks catchments based on walking distance. This is a key improvement to the previous methodology as it accurately reflects how parks are accessed through Toronto's walkable network, and how many people they serve within the catchment.
- The analysis to date on the City-wide parkland supply and distribution will be used to build an understanding of the scope, scale and location of parkland need across Toronto over the next 20 years.
- The Final Parkland Strategy will consider acquisition, reinvestment in and functionality of the parks system.
- This Phase of work will also build on the recommendations related to the Review of the City's Alternative Parkland Dedication Rate under Section 42 of the Planning Act. Outcomes of these initiatives will be integrated into the implementation, policy and reinvestment framework of the Parkland Strategy Phase 2 report.
- Any financial implications arising from the Final Parkland Strategy report will be considered as part of the 2019 Budget process along with other City priorities.

Review of the City's Alternative Parkland Dedication Rate

- On November 29th, 2017, the Executive Committee will receive a report titled "*Review of the City's Alternative Parkland Dedication Rate under Section 42 of the Planning Act*" recommending that the Acting Chief Planner and Executive Director, City Planning in consultation with the General Manager of Parks Forestry and Recreation update the Alternative Parkland Dedication Rate for cash-in-lieu of parkland for Secondary Plan areas including, but not limited to the Yonge-Eglinton Secondary Plan Area and the TOcore Downtown Plan Area having consideration for the approaches for the cash-in-lieu of parkland rate structures presented in the report.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX29.4>

- The report will provide input information into Final Parkland Strategy and sets out the analysis to support an update to the cash-in-lieu component of the alternative rate.
- Toronto's planning tool for acquiring new parkland is through land dedications, or cash-in-lieu of parkland paid as a condition of development or redevelopment, as enabled by Section 42 of the *Planning Act*.
- Staff initiated a review of the alternative rate to assess the efficacy of the current rate and to determine the thresholds for change to the site value when impacts on development feasibility and housing affordability are considered.
- In Parkland Acquisition Priority Areas, the City requires land dedications or cash-in-lieu payments based on the Alternative Parkland Dedication Rate (alternative rate). The alternative rate was developed based on an

analysis of Toronto's development profile at the time of development of the Official Plan for the amalgamated city and is over 10 years old and has not kept pace with development intensity.

- This report, prepared in consultation with Parks, Forestry and Recreation, sets out the analysis to support an update to the cash-in-lieu component of the alternative rate in order to be responsive to the realities of the land market and intensity of development that Toronto is experiencing today.
- Staff will recommend that:
 - the rate structures presented in the report form the basis for area-specific alternative rates for the Parks Plans nearing completion in the Yonge-Eglinton Secondary Plan Area and in the TOcore Downtown Plan area;
 - the options for new cash-in-lieu rate structures inform the implementation plan of the City-wide Parkland Strategy; and
 - the Acting Chief Planner and Executive Director, City Planning use the findings of the Review of the City's Alternative Parkland Dedication Rate under Section 42 of the Planning Act, as a component of phase one of a review of the Official Plan's Parks and Open Space policies.
- Once the Parkland Strategy is complete, City Council will be positioned to approve new alternative rate(s) that will enable the City to meet Toronto's growing parkland demand.

Issues Referred to the 2018 Capital Budget Process

Tamil Cultural Centre of Canada

- As part of the 2017 Budget process, City Council requested the City Manager, in consultation with the Director, Toronto Office of Partnerships and the General Manager, Parks, Forestry and Recreation, report to the Executive Committee in the first quarter of 2017 on the steps necessary for the City of Toronto to enter into a partnership with the Tamil Cultural Centre of Canada to build a joint Scarborough North Recreation Centre and Tamil Cultural Centre (similar to the Burrows Hall Community Centre/Chinese Cultural Centre) at either 2750 Morningside Avenue or 8450 Sheppard Avenue East.
 - PFR is currently exploring partnership opportunities in the development of new centres, which will address in the *Facilities Master Plan*.

Tam Heather Tennis and Curling Club

- As part of the 2017 Budget process, City Council requested the General Manager, Parks, Forestry and Recreation to consider including funds in the Construction Management and Capital Projects 5-year Plan with the anticipation of implementation in the 2018 Budget for the installation of elevator, change rooms and ramp to ice pads as the preliminary required planning work is currently scheduled and funded in the 2017 calendar year.
- As part of the 2017 Budget process, City Council also requested the General Manager, Parks, Forestry and Recreation to consider including in the Construction Management and Capital Projects 2018 budget forecast the funds required for Tam Heather Tennis and Curling Club located at 730 Military Trail to meet Accessibility for Ontarians with Disabilities Act (AODA) compliance.
 - The Tam Heather Curling Club will require an estimated \$1.495 million to upgrade the facility to the current standards for accessibility.
 - This project is included in the 2018-2027 Preliminary Capital Plan Submission

- Within the 5-year PFR Construction Management and Capital Projects 2018 budget forecast, consolidation of the estimated \$1.495 million for Tam Heather accessibility upgrades and the 2024 state of good repair budget allocation of \$2.1 million could be considered for 2022.

TRCA Unfunded Projects

- As part of the 2017 Budget process, City Council requested that the Chief Executive Officer of the Toronto and Region Conservation, in consultation with the General Managers of Parks, Forestry and Recreation, Toronto Water, and Transportation Services to continue to work together to develop the business cases for the unfunded priority projects consistent with the City of Toronto's Capital Budget Instructions and Guidelines for consideration in the 2018-2027 Capital Plan.
 - Financial Planning provided PFR with list of all business cases submitted as part of the 2018-2029 Capital Plan for review.
 - These projects could not be accommodated within the available debt limits for the 2018-2027 Parks, Forestry and Recreation's 10-Year Capital Plan.
 - Parks Forestry & Recreation, in consultation with Toronto & Region Conservation Authority and other Program partners are developing funding requirements and timelines for priority projects including South Mimico Trail & Restoration, Scarborough Bluffs West, Tommy Thompson Master Plan, and Lower Don Erosion Restoration projects.

Scarborough Waterfront Project

- As part of the 2017 Budget process, City Council requested that, once the Environmental Assessment (EA) for the Scarborough Waterfront Project is complete, the Chief Executive Officer of the Toronto and Region Conservation Authority and the Chief Financial Officer, with input from the appropriate City staff, review the elements and requirements according to funding eligibility prior to the 2018 Budget process.
 - The draft EA was submitted to the Ministry of the Environment and Climate Change (MOECC) on August 17, 2017 for a 45-day public and agency review period, ending on October 2, 2017. Comments received as part of the draft review period will inform the finalization of the EA Report.
 - The final EA is expected to be presented to City Council for approval in the first quarter of 2018 and if adopted by City Council, final submission to MOECC by mid-2018. The EA will be submitted to Executive Committee by the TRCA together with the General Managers of Toronto Water and Parks, Forestry and Recreation in consultation with the Chief Financial Officer, with the costs for erosion control components identified separately from the trail and waterfront access components of the plan.
 - TRCA staff will continue to meet with appropriate City Divisions to further refine the cost estimates and how these costs are apportioned to each Division prior to the Executive Committee in 2018
 - While the EA was funded by Toronto Water (rate funding) as will project support erosion control, flood works and joint source water protection strategies, the scope of this project goes beyond the mandate of Toronto Water.
 - Overall the Scarborough Waterfront Project concept:
 - addresses the existing risk to public safety by providing continuous formal public access outside of the risk line, along the water's edge between Bluffer's Park and East Point;
 - formalizes long-term shoreline protection along areas of the shoreline currently protected by interim works (e.g., base of Doris McCarthy Trail / Bellamy Ravine and Guild Park and Gardens shoreline);

- addresses the risk from erosion to Grey Abbey Park and the public infrastructure along Greyabbey Trail;
 - provides public access along the shoreline in sections where it is currently restricted by private property and critical infrastructure;
 - contributes to minor improvements in water quality by reusing flows from existing stormwater outfalls in the creation of backshore wet features;
 - results in 17.6 ha of new naturalized habitat and enhancement of nearshore aquatic habitat along the shoreline;
 - results in a net benefit to the sensitive habitats at East Point Park by decommissioning approximately 8 km of informal trails, which are currently fragmenting the ecosystem and resulting in trampling and other impacts from unmanaged use;
 - addresses the ongoing need for annual dredging at the Bluffer's Park marina entrance, by reducing the sedimentation through the proposed headland expansion;
 - improves access to and along the shoreline for all abilities; and
 - includes aspects which are more representative of recreational infrastructure and are aligned to the Parks, Forestry and Recreation Program.
- Going forward it is recommended that this project be considered a joint project with Toronto Water and Parks, Forestry and Recreation and that the General Manager of Parks, Forestry and Recreation consider this project together with other parks and recreation service improvement and growth initiatives.

28 Bathurst Street Proposed Park

- At the April 26, 27 and 28, 2017 meeting, City Council adopted *TE23.5 28 Bathurst Street - Official Plan and Zoning By-law Amendment - City-Initiated - Final Report* thereby approving the Official Plan and Zoning By-law Amendment for 28 Bathurst Street and directed that:
 - the Deputy City Manager and Chief Financial Officer, in consultation with the General Manager, Parks, Forestry, and Recreation and Build Toronto, to report to City Council in the third quarter of 2017, regarding the manner in which Build Toronto may be reimbursed for expenses related to development costs to date.
 - the Deputy City Manager and Chief Financial Officer and the General Manager, Parks, Forestry and Recreation to submit for Council's consideration as part of the 2018 to 2027 Capital Budget and Plan, a report on the development and operating costs for the proposed new park, funded by the South District Cash-in-Lieu Park Development Reserve Fund.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.TE23.5>

- The property is the residual portion of a former secondary lead smelter site acquired by the City in 1988 under a Section 31 Agreement after the City initiated expropriation proceedings due to contamination issues and to accommodate the proposed Front Street Extension.
- In November 2008, City Council decided against proceeding with the Front Street extension and removed the Front Street Extension from the Official Plan. The site was later assigned to Build Toronto
- In November 2016, Toronto and East York Community Council requested City Planning to initiate the process of amending the Zoning By-law and Official Plan to change the land use designation for this site from Regeneration Areas to parks, and the zoning to an appropriate Park zone category.
- The contamination of 28 Bathurst Street is not a barrier to the development of a new public park and will be remediated through a risk assessment approach, similar to many other sites in the city, which can involve a clean cap and future site management measures.

- Build Toronto's consultant estimated remediation at approximately \$0.045 million per year for a minimum of 10 years but likely the life of the property.
- The Certificate of Property Use (CPU) issued by the Ministry of the Environment's obligations may consist of, but are not limited to and as deemed required, water monitoring and sampling, monitoring the cap, vapour monitoring and any repair efforts.
- The 2018-2027 Preliminary Capital Budget and Plan includes \$0.200 million for remediation in 2018. Once the remediation of the site is assessed, funding will be included in to future budget submissions for the development and operation of the park.

High Lake Water Levels in Waterfront Parklands

- At its meeting on July 4th, 2017 City Council adopted a report titled: *Damages Sustained from Rising Lake Water Levels and Restoration Plans for Waterfront Parks* recommending that the General Manager, Parks Forestry and Recreation, in consultation with Toronto and Region Conservation Authority, to report to the Executive Committee in third quarter of 2018 with a comprehensive inventory of all capital costs associated with the Spring flooding of 2017, including repair of existing infrastructure and mitigation strategies.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CC31.4>

- The City of Toronto and the TRCA share responsibility for managing and maintaining Toronto's waterfront.
- The TRCA is responsible for the stability of the shoreline and the structures associated with its stability. This includes beach curbs and erosion control structures and the City has responsibility for assets along the waterfront including trails, boardwalks, and structures such as the Leuty lifeguard station
- The City and the TRCA have undertaken a preliminary assessment of damage across the waterfront. Early analysis includes damage to the waterfront needing repair, including structural damage (damage to paths, boardwalks, and major debris pile-up), flooding (assets which are, or were, under water) and erosion.
- Parks, Forestry and Recreation has developed a preliminary estimate of \$7.38 million in capital expenditures for short term repairs and mitigation required to be undertaken.
- These include projects such as installing permanent pumping facilities at Toronto Island Park, the installation of beach curbs at select locations to prevent further degradation of the beach, as well as a flood study which will be undertaken in 2019 to inform long-term mitigation strategies at Toronto Island Park.
- The 2018-2017 Preliminary Capital Budget and Plan for Parks, Forestry and Recreation includes \$2.0 million to address priority rehabilitation and remediation to waterfront parks.
- The remaining restoration work totalling approximately \$5.38 million will be submitted for consideration as part of the 2019 Budget process.
- A comprehensive plan that will address both the completion repairs for damaged sustained to assets and infrastructure, as well as build asset resilience will be submitted to Council in the 3rd quarter of 2018.



Appendices

Appendix 1

2017 Performance

2017 Key Accomplishments

In 2017, Parks, Forestry and Recreation made significant progress and/or accomplished the following:

Completed the follow new assets:

- ✓ York Community Centre (\$33.270 million)
- ✓ Lisgar Park Phase 2 Development (\$1.492 million)
- ✓ Connorvale Park New Baseball Field and Parking (\$0.935 million)
- ✓ New splash pads at Vradenburg Park (\$0.655 million) and Spenvalley Park (\$0.580 million)

Completed the following improvements and enhancement:

- ✓ Berczy Park Redevelopment (\$7.910 million)
- ✓ Grange Park Redevelopment (\$5.501 million)
- ✓ Riverdale Park AIR and Skating Trail (\$5.381 million)
- ✓ Bellevue Square Revitalization (\$2.653 million)
- ✓ Kew Gardens Park and Streetscape Improvements with BIA (\$1.033 million)
- ✓ Elm Park Playground, Splash Pad, Trail and Path (\$0.980 million)
- ✓ 7 Participatory Budgeting Pilot Projects (\$0.698 million)

Completed the following major State of Good Repair projects:

- ✓ Guildwood Park Infrastructure Rehabilitation(\$4.900 million)
- ✓ Pleasantview Arena SOGR Phase I (\$4.200 million)
- ✓ Albion Arena SOGR & Accessibility Upgrades (\$2.708 million)
- ✓ West Mall Outdoor Pool SOGR & Accessibility Upgrades (\$2.155 million)
- ✓ Albion Arena SOGR (\$2.800 million)
- ✓ Commander Park Arena New Roof (\$1.190 million)
- ✓ Bluffers Park Seawall Repairs (\$1.185 million)
- ✓ Prince of Wales Artificial Ice Rink – SGR Upgrades (\$0.950 million)
- ✓ North Park Two Bridges and Trail Improvements (\$0.674 million)

2017 Financial Performance**2017 Budget Variance Analysis (in \$000's)**

2017 Budget	As of Sept. 30, 2017		Projected Actuals at Year-End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
238,833	82,034	34.3%	143,308	60.0%	95,525	40.0%

For additional information regarding the 2017 Q3 capital variances and year-end projections for [Program/Agency Name], please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2017*" considered by City Council at its meeting on December 5, 2017.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.BU37.1>

Impact of the 2017 Capital Variance on the 2018 Preliminary Capital Budget

- Major underspending relates to various state of good repair projects which have started but are expected to carry into next year due to community access and programming restraints. Other delays and underspending are related to the construction of the Canoe Landing CC, Child Care and Schools due to delays in awarding of the contract; and the Bessarion CC due to delays associated with the RFQ.
- Various park development projects are forecasted to be underspent due to design work spanning over multiple years, protracted community consultation processes, coordination of other projects, seasonal constraints and poor weather conditions.
- As a result of the delays in the capital projects, as described in the 2017 Q3 Capital Variance Report, funding of \$65.133 million is being carried forward to the 2018 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2018 – 2027 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as the delivery of community centres and park developments which are the major contributors to annual under expenditures. By deferring the cash flow funding to future years, the 2018 Preliminary Capital Budget reflects readiness to proceed and will lead to a higher rate of spending.

Appendix 2

**2018 Preliminary Capital Budget;
2019 - 2027 Capital Plan Including Carry Forward Funding (\$000s)**

Project	Total Project Cost	Prior Year Carry Forward	2018	2019	2020	2021	2022	2018 - 2022	2023	2024	2025	2026	2027	2018 - 2027 Total
Legislated:														
<i>Land Acquisition</i>		200	462	2,310	500	-	-	3,472						3,472
Sub-Total		200	462	2,310	500	-	-	3,472	-	-	-	-	-	3,472
State of Good Repair:														
<i>Arena</i>		2,437	8,885	6,763	9,000	11,400	13,700	52,185	13,000	10,800	5,023	6,000	6,000	93,008
<i>Community Centres</i>		2,462	10,069	6,265	10,893	14,700	17,027	61,416	19,550	21,723	19,000	21,000	19,125	161,814
<i>Environmental Initiatives</i>		550	1,700	4,100	2,700	2,900	3,000	14,950	3,000	3,000	3,000	3,000	3,000	29,950
<i>Facility Components</i>		2,344	6,677	7,250	7,000	7,200	8,000	38,471	7,900	7,800	7,800	7,800	7,800	77,571
<i>Outdoor Recreation Centres</i>		513	1,250	2,000	2,000	2,500	2,500	10,763	3,000	3,000	3,000	3,000	3,000	25,763
<i>Park Development</i>		-	4,000	4,500	5,000	5,200	5,200	23,900	5,100	5,000	5,000	5,000	5,000	49,000
<i>Parking Lots and Tennis Courts</i>		700	2,400	2,000	2,000	3,000	4,073	14,173	4,500	6,500	15,000	10,300	9,000	59,473
<i>Playgrounds/Waterplay</i>		115	800	700	800	900	900	4,215	900	900	900	900	900	8,715
<i>Pool</i>		758	4,525	3,933	4,250	5,100	5,500	24,066	4,250	4,250	4,250	5,000	5,000	46,816
<i>Special Facilities</i>		1,050	6,276	4,630	5,020	5,500	5,500	27,976	5,500	5,527	5,527	6,500	6,500	57,530
<i>Trails & Pathways</i>		1,657	3,500	4,000	5,000	7,500	7,500	29,157	7,000	7,000	7,000	7,000	5,000	62,157
Sub-Total		12,586	50,082	46,141	53,663	65,900	72,900	301,272	73,700	75,500	75,500	75,500	70,325	671,797
Service Improvements:														
<i>Arena</i>		2,143	2,065	3,930	11,550	9,000	-	28,688	-	-	-	-	-	28,688
<i>Community Centres</i>		4,499	2,673	1,010	1,200	1,543	-	10,925	-	-	-	-	-	10,925
<i>Environmental Initiatives</i>		264	2,095	3,974	2,900	100	100	9,433	100	100	100	100	100	9,933
<i>Facility Components</i>		444	600	500	500	500	500	3,044	500	500	500	500	500	5,544
<i>Information Technology</i>		6,440	8,190	9,905	5,446	800	-	30,781	-	-	-	-	-	30,781
<i>Outdoor Recreation Centres</i>		1,015	3,080	10,737	1,000	1,000	1,000	17,832	1,000	1,000	1,000	1,000	1,000	22,832
<i>Park Development</i>		12,961	24,585	30,511	26,992	21,715	1,249	118,013	200	200	200	200	200	119,013
<i>Parking Lots and Tennis Courts</i>		188	846	150	-	-	70	1,254	680	-	-	-	-	1,934
<i>Playgrounds/Waterplay</i>		2,960	8,429	4,205	4,060	3,450	3,450	26,554	3,495	4,035	3,450	3,450	3,450	44,434
<i>Pool</i>		5,000	7,019	8,000	664	4,004	10,685	35,372	1,782	-	-	-	-	37,154
<i>Special Facilities</i>		1,775	4,567	7,152	5,150	2,500	7,200	28,344	2,650	-	720	6,800	6,480	44,994
<i>Trails & Pathways</i>		322	3,504	5,951	3,758	945	-	14,480	-	-	-	-	-	14,480
Sub-Total		38,011	67,653	86,025	63,220	45,557	24,254	324,720	10,407	5,835	5,970	12,050	11,730	370,712
Growth Related:														
<i>Community Centres</i>		11,224	12,436	64,669	77,581	55,846	37,244	259,000	2,300	400	600	1,000	1,000	264,300
<i>Land Acquisition</i>		1,000	2,893	11,756	400	400	400	16,849	400	30,000	400	400	400	48,449
<i>Outdoor Recreation Centres</i>		1,400	1,695	-	-	-	-	3,095	-	-	-	-	-	3,095
<i>Park Development</i>		712	212	5,325	3,276	2,500	500	12,525	-	-	-	-	-	12,525
Sub-Total		14,336	17,236	81,750	81,257	58,746	38,144	291,469	2,700	30,400	1,000	1,400	1,400	328,369
Total		65,133	135,433	216,226	198,640	170,203	135,298	920,933	86,807	111,735	82,470	88,950	83,455	1,374,350

Appendix 3

2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000015 Land Acquisition																								
0	80	Land Acquisition Edithvale Park	23	S2	05	100	700	0	0	0	800	0	800	0	0	0	0	800	0	0	0	0	0	800
0	87	Land Acquisition Study	CW	S2	05	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	50
0	89	Parkland Acquisition - FY2017	CW	S2	05	3,395	0	0	0	0	3,395	0	3,395	0	0	0	0	3,395	0	0	0	0	0	3,395
0	90	Community Garden (Green Line) - Remediation	21	S2	02	200	200	0	0	0	400	0	400	0	0	0	0	400	0	0	0	0	0	400
0	93	Land Acquisition Study - Additional Funds	CW	S2	05	348	0	0	0	0	348	0	348	0	0	0	0	348	0	0	0	0	0	348
1	94	Parkland Acquisition - FY2018-2020	CW	S4	05	0	2,500	400	0	0	2,900	0	2,900	0	0	0	0	2,900	0	0	0	0	0	2,900
4	96	Grand Avenue (Manitoba) Remediation - Additl Funds	06	S3	02	100	1,400	500	0	0	2,000	0	2,000	0	0	0	0	2,000	0	0	0	0	0	2,000
0	97	100 Ranleigh Park Development Remediation	25	S4	02	75	425	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500
Sub-total						4,555	14,066	900	400	400	20,321	31,600	51,921	0	0	0	0	51,876	0	0	45	0	0	51,921
PKS000016 Outdoor Recreation Centres																								
0	49	Ward 12 ORC Facility (Former Keelesdale Pk-Bball)	12	S2	04	20	472	0	0	0	492	0	492	0	0	442	0	50	0	0	0	0	0	492
0	62	West Humber Trail Washrooms^	CW	S2	04	200	0	0	0	0	200	0	200	0	0	160	0	40	0	0	0	0	0	200
2	247	CAMP (SGR) ORC Facilities FY2020-2027	CW	S6	03	0	0	2,000	2,500	2,500	7,000	15,000	22,000	0	0	0	0	0	0	0	0	22,000	0	22,000
4	248	Sports Fields FY2020-2027 (SFP)	CW	S6	04	0	0	500	1,000	1,000	2,500	5,000	7,500	0	0	0	0	1,630	0	0	0	5,870	0	7,500
0	321	Ashbridges Bay Skateboard Pk/Ward 32	32	S2	04	47	90	0	0	0	137	0	137	0	0	0	0	0	0	0	137	0	137	
0	328	Earl Bales Fieldhouse Upgrade & Expansion	10	S2	05	2,841	0	0	0	0	2,841	0	2,841	0	0	2,461	0	180	0	200	0	0	0	2,841
0	329	Earl Bales Fieldhouse Upgrade Design	10	S2	05	254	0	0	0	0	254	0	254	0	0	254	0	0	0	0	0	0	0	254
0	339	Leslie Street Spit Washroom	30	S2	04	1,195	0	0	0	0	1,195	0	1,195	0	0	0	0	1,195	0	0	0	0	0	1,195
0	341	Dufferin Grove Community Field House (AIR Bldg)	18	S2	04	253	0	0	0	0	253	0	253	0	0	0	0	253	0	0	0	0	0	253
0	346	Humber Bay East - New Building S37/S45	06	S2	04	903	5,960	0	0	0	6,863	0	6,863	0	0	4,867	0	496	0	1,500	0	0	0	6,863
0	347	CAMP (SGR) ORC Facilities FY2017	CW	S2	03	1,138	0	0	0	0	1,138	0	1,138	0	0	0	0	0	0	513	0	625	0	1,138
0	348	Sports Fields FY2017^	CW	S2	04	600	400	0	0	0	1,000	0	1,000	0	0	0	0	1,000	0	0	0	0	0	1,000
0	349	Skateboard Facility	CW	S2	04	465	0	0	0	0	465	0	465	0	0	0	0	465	0	0	0	0	0	465
0	350	Dufferin Grove New Community Field House	18	S2	04	0	3,170	0	0	0	3,170	0	3,170	0	0	0	0	3,170	0	0	0	0	0	3,170

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

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						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
PKS000017	Park Development																						
0	557	Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011)	CW	S2	04	461	730	600	0	0	1,791	0	1,791	0	0	1,760	31	0	0	0	0	0	1,791
0	614	Queen's Park Improvement FY2012 - S42	27	S2	04	98	0	0	0	0	98	0	98	0	0	0	0	0	0	98	0	0	98
0	618	Mouth of the Garrison Creek Pk Design - S37	20	S2	04	79	0	0	0	0	79	0	79	0	0	0	0	0	0	79	0	0	79
0	646	Allan Gardens Artist Gardens Design - S42	27	S2	04	48	0	0	0	0	48	0	48	0	0	0	0	0	0	48	0	0	48
0	647	Queen's Park Improvements FY2013 - S37	27	S2	04	458	0	0	0	0	458	0	458	0	0	0	0	0	0	458	0	0	458
54	648	Linear Pk (Sheppard Ave) Development	24	S6	04	0	50	600	350	0	1,000	0	1,000	0	0	900	0	100	0	0	0	0	1,000
0	653	Apted Park Design - S37	07	S2	04	10	40	0	0	0	50	0	50	0	0	0	0	30	0	20	0	0	50
55	654	Apted Park Construction - S45	07	S6	04	0	50	650	0	0	700	0	700	0	0	0	0	0	0	700	0	0	700
0	657	Lawrence Heights Ph1b-Greenway	15	S2	04	250	500	0	0	0	750	0	750	0	0	700	0	50	0	0	0	0	750
0	658	Lawrence Heights Ph1a-Baycrest	15	S2	04	360	1,061	0	0	0	1,421	0	1,421	0	0	1,324	0	97	0	0	0	0	1,421
0	659	Lawrence Heights Ph1f-Local Neighbourhood Pk	15	S2	04	40	135	0	500	1,049	1,724	0	1,724	0	0	1,551	0	173	0	0	0	0	1,724
0	683	Langford to Logan Park Improvements	29	S2	04	651	0	0	0	0	651	0	651	0	0	0	0	651	0	0	0	0	651
0	695	Jessie Ketchum Park Redevelopment - S42	27	S2	04	378	0	0	0	0	378	0	378	0	0	0	0	0	0	378	0	0	378
0	697	Allan Gardens Artist Gardens Construction - S42	27	S2	04	270	0	0	0	0	270	0	270	0	0	0	0	0	0	270	0	0	270
0	698	Ramsden Park - Additional Funding/Donation/S42	27	S2	04	383	0	0	0	0	383	0	383	0	0	0	0	0	0	383	0	0	383
0	710	Parks Plan FY2017	CW	S2	04	3,447	0	0	0	0	3,447	0	3,447	0	0	0	0	150	0	2,447	100	750	3,447
0	715	McCowan District Park, Phase 2 - Design	36	S2	04	142	0	0	0	0	142	0	142	0	0	0	0	142	0	0	0	0	142
0	716	McCowan District Park, Phase 2 - Construction	36	S2	04	250	0	0	0	0	250	0	250	0	0	250	0	0	0	0	0	0	250
0	724	Red Canoe DOLA - S42	20	S2	04	281	0	0	0	0	281	0	281	0	0	0	0	0	0	281	0	0	281
0	725	St Andrew Playground Improvements - S42	20	S2	04	0	20	558	0	0	578	0	578	0	0	0	0	0	0	578	0	0	578
0	727	Widmer @ Adelaide - S42	20	S2	04	228	0	0	0	0	228	0	228	0	0	0	0	0	0	228	0	0	228
0	728	90 Stadium Road Trail & Path - S37	20	S2	04	615	0	0	0	0	615	0	615	0	0	0	0	0	0	615	0	0	615
0	729	Bellevue Park - Additional funding - S42	20	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	300
0	730	Market Ln Parkette & S Market Pk Dvt Design - S42	28	S2	04	0	125	180	90	0	395	0	395	0	0	0	0	0	0	395	0	0	395

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

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						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000017 Park Development																								
59	731	Market Ln Parkette & S Pk Devt Construction - S42	28	S6	04	0	0	500	2,775	0	3,275	0	3,275	0	0	0	0	0	0	3,275	0	0	0	3,275
0	732	318 Queens Quay W Pk Development Design	20	S2	04	200	130	0	0	0	330	0	330	0	0	0	0	330	0	0	0	0	0	330
0	733	318 Queens Quay West Pk Development Construction	20	S2	04	0	0	2,997	1,000	0	3,997	0	3,997	0	0	0	0	3,997	0	0	0	0	0	3,997
0	734	Coronation Pk Design & Implementation - S42	20	S2	04	901	0	0	0	0	901	0	901	0	0	0	0	0	901	0	0	0	0	901
0	738	Ward 3 Park Improvements	03	S2	04	30	108	0	0	0	138	0	138	0	0	0	0	0	0	138	0	0	0	138
0	742	Weston Family Donations	CW	S2	04	515	0	0	0	0	515	0	515	0	0	0	0	0	0	515	0	0	0	515
0	744	Dane Park Design	15	S2	04	25	0	0	0	0	25	0	25	0	0	0	0	25	0	0	0	0	0	25
0	745	Dane Park Construction	15	S2	04	700	0	0	0	0	700	0	700	0	0	690	0	10	0	0	0	0	0	700
0	755	Carlaw-Dundas Parkette	30	S2	04	352	0	0	0	0	352	0	352	0	0	0	0	352	0	0	0	0	0	352
0	759	Lambton Kingsway - Park Improvements S42/Donation	05	S2	04	0	60	0	0	0	60	0	60	0	0	0	0	0	0	60	0	0	0	60
0	760	Humber Bay Parkland-Parks Revitalization S42	06	S2	04	148	0	0	0	0	148	0	148	0	0	0	0	0	0	148	0	0	0	148
0	761	Ward 3 Park Improvements FY2015 S42	03	S2	04	0	450	0	0	0	450	0	450	0	0	0	0	0	0	450	0	0	0	450
0	768	10 Ordnance Street Development - Design S42	19	S2	04	0	100	100	0	0	200	0	200	0	0	0	0	0	0	0	200	0	0	200
0	769	Mouth of the Creek Construction Ph. 1 S37/S45	20	S2	04	500	3,895	2,500	0	0	6,895	0	6,895	0	0	2,118	0	573	0	4,204	0	0	0	6,895
0	775	Corktown Parks S42	28	S2	04	891	400	0	0	0	1,291	0	1,291	0	0	1,079	0	200	0	12	0	0	0	1,291
0	786	Jonathon Ashbridges Park - Park Improvements	32	S2	04	58	0	0	0	0	58	0	58	0	0	0	0	58	0	0	0	0	0	58
0	790	Master Planning PF&R FY2015-DIGS	CW	S2	04	83	0	0	0	0	83	0	83	0	0	0	0	83	0	0	0	0	0	83
43	793	705 Progress Avenue - Ph 1 Park Development	38	S6	04	0	59	600	850	0	1,509	0	1,509	0	0	1,358	0	151	0	0	0	0	0	1,509
0	799	Moss Park - Master Plan Study S42	27	S2	04	108	0	0	0	0	108	0	108	0	0	0	0	0	0	108	0	0	0	108
44	800	705 Progress Avenue - Ph 2 Park Development	38	S6	04	0	0	0	700	0	700	0	700	0	0	0	700	0	0	0	0	0	0	700
0	804	Mouth of the Creek Design S37	20	S2	04	118	0	0	0	0	118	0	118	0	0	0	0	0	0	118	0	0	0	118
0	807	Master Planning PF&R FY2016	CW	S2	04	178	0	0	0	0	178	0	178	0	0	0	0	178	0	0	0	0	0	178
0	811	Wells Hill Lawn Bowling Clubhouse/Wychwood Reno	21	S2	04	120	480	0	0	0	600	0	600	0	0	0	0	250	0	350	0	0	0	600
0	812	Riverdale Park West - Access Improvements	28	S2	04	50	700	0	0	0	750	0	750	0	0	0	0	750	0	0	0	0	0	750

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

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						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>PKS000017 Park Development</u>																								
0	813	Badgerow Parkette & Jimmie Simpson Park	30	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	250	0	0	0	0	0	250
56	815	Liberty Village Park Improvements S42 AR CIL	19	S6	04	0	30	434	0	0	464	0	464	0	0	0	0	0	0	464	0	0	0	464
0	820	Mouth of the Creek Construction Phase 2	20	S2	04	0	0	3,100	0	0	3,100	0	3,100	0	0	3,076	0	24	0	0	0	0	0	3,100
57	821	10 Ordnance Street Development - Construction S42	19	S6	04	0	500	3,700	0	0	4,200	0	4,200	0	0	0	0	0	0	3,300	900	0	0	4,200
0	823	Moss Park 519 Partnership	27	S2	04	211	0	0	0	0	211	0	211	0	0	0	0	211	0	0	0	0	0	211
0	826	Ramsden Park - Phase 2 Park Development S42	27	S2	04	3,481	0	0	0	0	3,481	0	3,481	0	0	0	0	0	0	3,481	0	0	0	3,481
0	829	Milliken District Pk-Upper Pond/Stream Restoration	41	S2	04	25	0	180	0	0	205	0	205	0	0	0	0	205	0	0	0	0	0	205
0	830	Land Adjacent to 2175 Lake Shore Blvd. W. Design	06	S2	04	35	0	0	0	0	35	0	35	0	0	0	0	0	0	35	0	0	0	35
0	835	Monsignor Fraser Parkette Improvements TCDSB S37	20	S4	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300
0	840	Ward 38 Park Improvements	38	S2	04	510	533	0	0	0	1,043	0	1,043	0	0	810	0	233	0	0	0	0	0	1,043
0	842	Master Planning PF&R FY2017	CW	S2	04	350	0	0	0	0	350	0	350	0	0	162	0	188	0	0	0	0	0	350
0	844	Ward 17 Improvements (Bert Robinson Park)	17	S2	04	340	0	0	0	0	340	0	340	0	0	340	0	0	0	0	0	0	0	340
0	846	Watercourse Bank and Trail Stabilization	CW	S2	04	534	0	0	0	0	534	0	534	0	0	0	0	534	0	0	0	0	0	534
0	847	Coronation Pk Design & Implementation	20	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
0	848	Heathrow Park - Heathrow Drive Entrance	09	S2	04	170	0	0	0	0	170	0	170	0	0	0	0	170	0	0	0	0	0	170
24	849	Northern Linear Park Development	20	S4	04	45	755	0	0	0	800	0	800	0	0	720	0	80	0	0	0	0	0	800
15	850	144 Balsam Ave - Parkette Development	32	S4	04	325	0	0	0	0	325	0	325	0	0	0	0	325	0	0	0	0	0	325
25	851	Mallow Park- Development	34	S4	04	20	195	0	0	0	215	0	215	0	0	0	0	215	0	0	0	0	0	215
0	852	Moorevale Park Improvements	27	S2	04	185	1,300	0	0	0	1,485	0	1,485	0	0	0	0	1,485	0	0	0	0	0	1,485
0	853	Ward 10 Park Improvements S42	10	S2	04	325	150	0	0	0	475	0	475	0	0	0	0	0	0	475	0	0	0	475
26	854	Lessard Park- Sandbox & Shade Structure S42	13	S4	04	15	85	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
27	855	Glasgow Street Parkette - Park Improvements	20	S4	04	30	270	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	0	300
58	856	St. Patrick's Square - Park Improvements S37	20	S4	04	0	30	270	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300
0	857	Ward 23 Park Improvements S42	23	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000017 Park Development																								
0	858	Ward 32 Park Improvements S42	32	S2	04	190	0	0	0	0	190	0	190	0	0	0	0	0	0	190	0	0	0	190
0	859	Ward 33 Park Improvements S37 & S42	33	S2	04	350	750	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	1,100
0	860	Ward 39 Park Improvements S37 & S42	39	S2	04	318	300	0	0	0	618	0	618	0	0	0	0	0	0	618	0	0	0	618
16	861	Horsley Hill Park Improvements S37	42	S4	04	56	0	0	0	0	56	0	56	0	0	0	0	0	0	56	0	0	0	56
0	863	David Crombie Park Revitalization Design S42	28	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
0	865	Toronto Islands Management Plan	28	S2	04	225	0	0	0	0	225	0	225	0	0	0	0	225	0	0	0	0	0	225
3	866	Parks Plan FY2018	CW	S4	04	3,280	3,100	0	0	0	6,380	0	6,380	0	0	0	0	600	0	30	0	5,750	0	6,380
0	867	Community Services and Facilities Studies	CW	S2	04	235	85	0	0	0	320	0	320	0	0	300	0	20	0	0	0	0	0	320
28	870	150 Harrison Street New Park	19	S4	04	20	180	0	0	0	200	0	200	0	0	180	0	20	0	0	0	0	0	200
0	871	McCowan District Park - Ice Resurfacers Equipment	36	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100
29	872	Guildwood Park Service Vehicles	43	S4	04	35	100	0	0	0	135	0	135	0	0	0	0	135	0	0	0	0	0	135
0	873	Fleet - Horticulture Service Level	CW	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
0	874	Ward 36 Park Improvements S42	36	S2	04	55	0	0	0	0	55	0	55	0	0	0	0	0	0	55	0	0	0	55
0	876	Eglinton Park Master Plan - Midtown in Focus	16	S2	04	125	0	0	0	0	125	0	125	0	0	0	0	125	0	0	0	0	0	125
0	877	Ward 33 PB Pilot Projects FY2017	33	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100
0	878	Ward 35 PB Pilot Projects FY2017	35	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	150	0	0	0	0	0	150
4	880	Master Planning PF&R FY2018	CW	S4	04	200	200	0	0	0	400	0	400	0	0	162	0	238	0	0	0	0	0	400
1	881	Various Parks - Parks Rehab. FY2018	CW	S4	03	4,000	0	0	0	0	4,000	0	4,000	0	0	0	0	0	0	0	0	4,000	0	4,000
30	882	Ward 19 Park Improvements	19	S4	04	20	430	0	0	0	450	0	450	0	0	0	0	450	0	0	0	0	0	450
6	883	Toronto Islands Management Plan - Additional Funds	CW	S3	04	0	200	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
7	884	Grand Avenue Park Expansion Ph1 Additional Funds	06	S3	05	0	2,715	0	0	0	2,715	0	2,715	0	0	2,443	0	272	0	0	0	0	0	2,715
21	885	Leslie Grove Park Improvements (Hope Shelter)	30	S4	04	90	0	0	0	0	90	0	90	0	0	0	0	90	0	0	0	0	0	90
22	886	Maple Leaf Forever Pk Improvements (Hope Shelter)	32	S4	04	15	177	0	0	0	192	0	192	0	0	0	0	192	0	0	0	0	0	192
31	887	Cloverdale Park Improvements	05	S4	04	40	530	0	0	0	570	0	570	0	0	0	0	570	0	0	0	0	0	570

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

Table with columns for Sub-Project No., Project Name, Ward, Stat., Cat., and Cash Flow Commitments (2018-2027) and Cash Flow Commitments Financed By (Provincial Grants, Federal Subsidy, etc.).

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>PKS000017 Park Development</u>																								
17	912	Ward 23 Park Improvements	23	S4	04	400	0	0	0	0	400	0	400	0	0	0	0	0	0	400	0	0	0	400
12	913	Dane Park Construction Additional Funds	15	S3	04	58	0	0	0	0	58	0	58	0	0	0	0	0	0	58	0	0	0	58
48	914	Frank Faubert Woods Development	38	S6	04	0	80	800	0	0	880	0	880	0	0	0	880	0	0	0	0	0	0	880
18	915	Pessoa Park Development	18	S4	04	330	0	0	0	0	330	0	330	0	0	0	330	0	0	0	0	0	0	330
49	916	Art Shoppe Park Development	22	S6	04	0	30	270	0	0	300	0	300	0	0	270	0	30	0	0	0	0	0	300
12	917	Land Adjacent to 2175 Lake Shore Blvd. W. Design	06	S3	04	75	0	0	0	0	75	0	75	0	0	0	0	0	75	0	0	0	0	75
13	918	318 Queens Quay W Pk Develop Design Additl Fun	20	S3	04	0	200	200	0	0	400	0	400	0	0	0	400	0	0	0	0	0	0	400
20	919	Symington Park Improvements S42	18	S4	04	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150
12	920	Facilities Master Plan - Additional Funding FY2018	CW	S3	04	130	0	0	0	0	130	0	130	0	0	0	130	0	0	0	0	0	0	130
36	921	Edwards Gardens Improvements	25	S4	04	300	2,700	0	0	0	3,000	0	3,000	0	0	0	3,000	0	0	0	0	0	0	3,000
Sub-total						42,470	40,336	35,268	29,415	6,949	154,438	26,100	180,538	0	93	48,248	1,598	34,628	0	37,275	2,036	56,660	0	180,538
<u>PKS000018 Parking Lots and Tennis Courts</u>																								
2	146	CAMP (SGR) Parking Lots&Tennis Crts. FY2020-2027	CW	S6	03	0	0	2,000	3,000	4,073	9,073	45,300	54,373	0	0	0	0	0	0	0	54,373	0	0	54,373
4	180	Edwards Gardens Parking Lot - Phase 2 Improvements	25	S6	04	0	0	0	0	70	70	680	750	0	0	0	750	0	0	0	0	0	0	750
0	182	CAMP (SGR) Parking Lots&Tennis Crts. FY2017	CW	S2	03	1,900	0	0	0	0	1,900	0	1,900	0	0	0	0	0	700	0	1,200	0	0	1,900
0	183	Tennis Court Signage	CW	S2	04	60	150	0	0	0	210	0	210	0	0	0	210	0	0	0	0	0	0	210
0	184	L'Amoreaux Park -Tennis Bubble Replacement	39	S2	04	418	0	0	0	0	418	0	418	0	0	0	418	0	0	0	0	0	0	418
0	185	Trinity Bellwoods-Tennis Courts Reconstruction S42	19	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	300
1	186	CAMP (SGR) Parking Lots&Tennis Crts. FY2018-2019	CW	S4	03	1,200	2,000	0	0	0	3,200	0	3,200	0	0	0	0	0	0	0	3,200	0	0	3,200
3	187	L'Amoreaux Park-Tennis Bubble Replace Additl Funds	39	S3	04	256	0	0	0	0	256	0	256	0	0	0	256	0	0	0	0	0	0	256
Sub-total						4,134	2,150	2,000	3,000	4,143	15,427	45,980	61,407	0	0	0	0	1,634	0	1,000	0	58,773	0	61,407
<u>PKS000019 Playgrounds/Waterplay</u>																								
0	25	Centre Island West - Wading Pool Conversion	28	S2	04	500	0	0	0	0	500	0	500	0	0	307	0	193	0	0	0	0	0	500
0	198	Greenbrae Circuit Park Playground/Splash Pad^	36	S2	04	404	0	0	0	0	404	0	404	0	0	376	0	28	0	0	0	0	0	404

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000019 Playgrounds/Waterplay																									
0	207	Clairlea Park - Install Spray Pad^	35	S2	04	414	0	0	0	0	414	0	414	0	0	309	0	105	0	0	0	0	0	0	414
4	219	Play Equipment Program FY2019-2027	CW	S6	04	0	1,650	1,650	1,650	1,650	6,600	8,250	14,850	0	0	0	0	12,531	0	1,350	0	969	0	14,850	
2	235	CAMP (SGR) Waterplays FY2020-2027	CW	S6	03	0	0	800	900	900	2,600	4,500	7,100	0	0	0	0	0	0	0	0	7,100	0	7,100	
9	280	MacGregor Park - Wading Pool Conversion	18	S4	04	245	0	0	0	0	245	0	245	0	0	118	0	57	0	70	0	0	0	245	
14	281	Fred Hamilton Playground Wading Pool Conversion	19	S6	04	0	20	330	0	0	350	0	350	0	0	101	0	249	0	0	0	0	0	350	
0	317	St. James Pk-Playground & Park Upgrade S42 CIP150	28	S2	04	341	0	0	0	0	341	0	341	0	0	0	0	0	0	341	0	0	0	341	
15	322	Gledhill Park - Splash Pad Upgrade	31	S6	04	0	0	0	0	0	0	630	630	0	0	0	0	630	0	0	0	0	0	630	
0	325	Glen Edyth Dr. Parkette-Playground Area Improv S42	22	S2	04	154	0	0	0	0	154	0	154	0	0	0	0	0	0	154	0	0	0	154	
0	332	Art Eggleton Park - Playground S42	19	S2	04	95	0	0	0	0	95	0	95	0	0	0	0	0	0	95	0	0	0	95	
6	339	Supplemental Playground Funding FY2019-2027	CW	S6	04	0	1,800	1,800	1,800	1,800	7,200	9,000	16,200	0	0	0	0	8,500	0	0	0	0	7,700	0	16,200
0	340	Kennedy-Margdon Park - Playground Improvements S42	13	S2	04	159	0	0	0	0	159	0	159	0	0	0	0	0	0	159	0	0	0	159	
0	341	St. James Park - Additional Funds S42	28	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200	
0	344	Play Equipment Program FY2017	CW	S2	04	450	0	0	0	0	450	0	450	0	0	0	0	450	0	0	0	0	0	450	
0	345	CAMP (SGR) Waterplays FY2017	CW	S2	03	515	0	0	0	0	515	0	515	0	0	0	0	0	115	0	0	400	0	515	
0	347	Masseygrove Playground & Splash Pad	01	S2	04	320	0	0	0	0	320	0	320	0	0	320	0	0	0	0	0	0	0	320	
0	348	Centre Island Waterplay - Additional Funding	28	S2	04	700	50	0	0	0	750	0	750	0	0	75	0	675	0	0	0	0	0	750	
12	349	Garland Park - New Playground	01	S4	04	15	135	0	0	0	150	0	150	0	0	0	0	150	0	0	0	0	0	150	
0	351	Ravina Gardens-Wading Pool Conversion	13	S2	04	322	0	0	0	0	322	0	322	0	0	0	0	0	0	322	0	0	0	322	
0	352	High Park Playground (near Bloor) Improvements	13	S2	04	340	0	0	0	0	340	0	340	0	0	0	0	190	0	150	0	0	0	340	
11	354	Sergeant Ryan Russell Parkette-Playground Upgrade	20	S4	04	30	330	0	0	0	360	0	360	0	0	0	0	0	0	360	0	0	0	360	
0	355	Morse Street Playground S42	30	S2	04	230	0	0	0	0	230	0	230	0	0	0	0	0	0	230	0	0	0	230	
13	356	Fairmount Park Playground Upgrade S42	32	S4	04	0	20	280	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300	
0	357	Maple Leaf Park - Playground Improvements S42	12	S2	04	135	0	0	0	0	135	0	135	0	0	0	0	0	0	135	0	0	0	135	
0	359	St. James Park - Additional Funds FY2017 S42	28	S2	04	1,270	0	0	0	0	1,270	0	1,270	0	0	0	0	0	0	1,270	0	0	0	1,270	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000019 Playgrounds/Waterplay																									
0	360	Lakeshore Village Park S42	06	S2	04	220	0	0	0	0	220	0	220	0	0	0	0	0	0	220	0	0	0	220	
3	367	Play Equipment Program FY2018	CW	S4	04	1,800	0	0	0	0	1,800	0	1,800	0	0	0	0	1,650	0	150	0	0	0	1,800	
1	368	CAMP (SGR) Waterplays FY2018-2019	CW	S4	03	400	700	0	0	0	1,100	0	1,100	0	0	0	0	0	0	0	1,100	0	0	1,100	
5	369	Supplemental Playground Funding FY2018	CW	S4	04	1,940	0	0	0	0	1,940	0	1,940	0	0	0	0	1,940	0	0	0	0	0	1,940	
8	370	Ravina Gardens - Wading Pool and Playground S42	13	S3	04	105	0	0	0	0	105	0	105	0	0	0	0	0	0	105	0	0	0	105	
7	371	St. James Park Improvements Ph2 Addtl Funds S42	28	S3	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500	
10	372	Splash Pads - Storm Water Management	CW	S4	04	500	200	0	0	0	700	0	700	0	0	0	0	700	0	0	0	0	0	700	
Sub-total						12,304	4,905	4,860	4,350	4,350	30,769	22,380	53,149	0	0	1,606	0	28,048	115	6,111	0	17,269	0	53,149	
PKS000020 Pool																									
2	94	CAMP (SGR) Pools FY2021-2027	CW	S6	03	0	0	0	5,100	5,500	10,600	22,750	33,350	0	0	0	0	0	0	0	0	33,350	0	33,350	
0	100	Wellesley CC Pool - Construction - S37/45/S42	28	S2	04	12,000	7,000	0	0	0	19,000	0	19,000	0	0	9,900	0	1,100	0	8,000	0	0	0	19,000	
0	110	Wellesley CC Pool Design - S37/S45	28	S2	04	19	0	0	0	0	19	0	19	0	0	0	0	0	0	19	0	0	0	19	
0	115	Wellesley Energy Loan	28	S2	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
0	116	CAMP (SGR) Pools FY2017	CW	S2	03	2,608	0	0	0	0	2,608	0	2,608	0	0	0	0	458	0	0	2,150	0	0	2,608	
0	117	Davisville Community Pool - Design	22	S2	04	0	0	664	504	185	1,353	122	1,475	0	0	1,327	0	148	0	0	0	0	0	1,475	
3	118	Davisville Community Pool - Construction S37	22	S6	04	0	0	0	3,500	10,500	14,000	1,660	15,660	0	0	11,220	0	1,247	0	3,193	0	0	0	15,660	
0	119	Giovanni Caboto Outdoor Pool CIP150 #2	17	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300	
1	120	CAMP (SGR) Pools FY2018-2020	CW	S4	03	2,375	3,933	4,250	0	0	10,558	0	10,558	225	0	0	0	0	0	0	10,333	0	0	10,558	
Sub-total						17,302	11,933	4,914	9,104	16,185	59,438	24,532	83,970	225	0	22,447	0	2,495	458	11,512	1,000	45,833	0	83,970	
PKS000021 Arena																									
2	173	CAMP (SGR) Arenas FY2021-2027	CW	S6	03	0	0	0	11,400	13,700	25,100	40,823	65,923	0	0	0	0	0	0	0	0	65,923	0	65,923	
0	196	Don Mills Civitan Arena Replacement - Design	34	S2	04	150	1,800	0	0	0	1,950	0	1,950	0	0	877	0	1,073	0	0	0	0	0	1,950	
4	197	Don Mills Civitan Arena Replacement - Construction	34	S6	04	0	2,000	11,550	9,000	0	22,550	0	22,550	0	0	10,147	0	12,403	0	0	0	0	0	22,550	
0	205	College Park AIR S42 AR CIL	27	S2	04	3,793	0	0	0	0	3,793	0	3,793	0	0	0	0	0	0	3,543	250	0	0	3,793	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By										
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000021 Arena																								
0	206	Centennial Park Arena - CIP 150	03	S2	03	139	0	0	0	0	139	0	139	0	0	0	0	0	0	139	0	0	0	139
0	207	CAMP (SGR) Arenas FY2017	CW	S2	03	5,741	0	0	0	0	5,741	0	5,741	0	0	0	0	0	0	2,298	0	3,443	0	5,741
0	208	Queensway Rink Skating Pad	05	S2	04	250	0	0	0	0	250	0	250	0	0	250	0	0	0	0	0	0	0	250
3	209	High Park AIR - Garage for Zamboni	13	S4	04	15	130	0	0	0	145	0	145	0	0	0	145	0	0	0	0	0	0	145
1	210	CAMP (SGR) Arenas FY2018-2020	CW	S4	03	5,442	6,763	9,000	0	0	21,205	0	21,205	0	0	0	0	0	0	0	0	21,205	0	21,205
Sub-total						15,530	10,693	20,550	20,400	13,700	80,873	40,823	121,696	0	0	11,274	0	13,621	0	5,980	250	90,571	0	121,696
PKS000022 Trails & Pathways																								
8	106	Maryvale Pk-Foot Bridge from Murray Glen Dr^	CW	S6	04	0	50	500	450	0	1,000	0	1,000	0	0	900	0	100	0	0	0	0	0	1,000
0	187	Upper Highland Creek Trail Ext.Ph. 3-5^	43	S2	04	400	419	432	0	0	1,251	0	1,251	0	0	1,111	0	140	0	0	0	0	0	1,251
2	202	CAMP (SGR) Trails, Pathways & Bridges FY2020-2027	CW	S6	03	0	0	5,000	7,500	7,500	20,000	33,000	53,000	0	0	0	0	0	0	0	0	53,000	0	53,000
7	206	Thomson Park - Install Walkway Under Bridge^	CW	S6	04	0	100	1,400	0	0	1,500	0	1,500	0	0	1,350	0	150	0	0	0	0	0	1,500
0	245	East Don Trail Ph 1 Construction	CW	S2	04	1,000	2,500	495	0	0	3,995	0	3,995	0	0	3,595	0	400	0	0	0	0	0	3,995
0	262	S Keelesdale Pk-Stair Improvt NE Corner Eglinton	12	S2	04	0	0	251	0	0	251	0	251	0	0	0	0	251	0	0	0	0	0	251
0	264	York Beltline Trail Improvements	15	S2	04	20	472	0	0	0	492	0	492	0	0	0	0	0	0	0	492	0	0	492
0	268	Beltline Trail "Stations" S42	22	S2	04	200	300	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
0	269	Fort York Path	CW	S2	04	100	300	0	0	0	400	0	400	0	0	0	0	400	0	0	0	0	0	400
0	270	South Mimico Trail	CW	S2	04	0	0	30	495	0	525	0	525	0	0	0	0	525	0	0	0	0	0	525
0	271	Cedarcrest - New Pathway Additional Funding	31	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	45	0	0	0	0	0	45
0	272	Humber Bay Shores - Additional Funds	06	S2	04	790	0	0	0	0	790	0	790	0	0	569	0	221	0	0	0	0	0	790
0	274	McCowan Road Park - New Pathway S37	38	S2	04	95	0	0	0	0	95	0	95	0	0	0	0	0	0	95	0	0	0	95
0	275	McCowan Road Park - Upgrades	38	S2	04	634	0	0	0	0	634	0	634	0	0	0	0	634	0	0	0	0	0	634
0	276	CAMP (SGR) Trails, Pathways & Bridges FY2017	CW	S2	03	2,507	0	0	0	0	2,507	0	2,507	0	0	0	0	0	0	1,657	0	850	0	2,507
0	278	Green Line Study & Plan	CW	S2	04	200	100	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	0	300
6	279	Green Line Design & Construction	CW	S4	04	0	150	650	0	0	800	0	800	0	0	0	0	800	0	0	0	0	0	800

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000022 Trails & Pathways																								
0	280	Trinity Bellwoods - Pathway Upgrades S42	19	S2	04	202	0	0	0	0	202	0	202	0	0	0	0	0	0	202	0	0	0	202
5	281	Beltline Trail Access in Moore Park Ravine	CW	S4	04	40	560	0	0	0	600	0	600	0	0	0	600	0	0	0	0	0	0	600
1	282	CAMP (SGR) Trails, Pathways & Bridges FY2018-2019	CW	S4	03	2,650	4,000	0	0	0	6,650	0	6,650	0	0	0	0	0	0	6,650	0	0	0	6,650
3	283	Bridge to Mississauga via Etobicoke Valley Pk	06	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
4	284	John Street Corridor	20	S4	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000
Sub-total						8,983	9,951	8,758	8,445	7,500	43,637	33,000	76,637	0	0	7,525	0	4,566	0	2,554	492	61,500	0	76,637
PKS000024 Environmental Initiatives																								
2	190	City Wide Environmental Initiatives - FY2020-2027	CW	S6	03	0	0	2,700	2,900	3,000	8,600	15,000	23,600	0	0	0	5,227	0	0	0	18,373	0	0	23,600
4	192	Community Gardens FY2019-2027	CW	S6	04	0	100	100	100	100	400	500	900	0	0	360	0	100	0	0	0	440	0	900
0	239	Rouge Park - Beare Road Project Design	42	S2	04	97	0	0	0	0	97	0	97	0	0	0	97	0	0	0	0	0	0	97
0	240	Mud Creek Phase 1	27	S2	04	776	0	0	0	0	776	0	776	0	0	0	776	0	0	0	0	0	0	776
0	241	Mud Creek Phase 2	27	S2	04	600	1,000	2,600	0	0	4,200	0	4,200	0	0	0	4,200	0	0	0	0	0	0	4,200
0	242	Rouge Park - Beare Road Construction	42	S2	04	386	825	0	0	0	1,211	0	1,211	0	0	0	1,211	0	0	0	0	0	0	1,211
0	244	Wilket Creek Park Phase 2 FY2016-FY2017	25	S2	04	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200
0	251	City Wide Environmental Initiatives FY2017	CW	S2	03	1,200	0	0	0	0	1,200	0	1,200	0	0	0	550	0	0	0	650	0	0	1,200
6	253	Community Garden (Green Line) - Construction	21	S4	04	0	300	0	0	0	300	0	300	0	0	0	300	0	0	0	0	0	0	300
7	254	Lindylou Park- Community Flower Gardens	07	S4	04	6	54	0	0	0	60	0	60	0	0	0	60	0	0	0	0	0	0	60
0	255	Lower Don Wetland Creation-Cottonwood Flats Ph. 2	CW	S2	04	94	695	0	0	0	789	0	789	0	0	0	789	0	0	0	0	0	0	789
1	256	City Wide Environmental Initiatives FY2018-2019	CW	S4	03	1,050	4,100	0	0	0	5,150	0	5,150	0	0	0	1,750	0	0	0	3,400	0	0	5,150
3	257	Community Gardens FY2018	CW	S4	04	100	0	0	0	0	100	0	100	0	0	90	0	0	0	0	10	0	0	100
5	258	Wilket Creek Park - Additional Funds	25	S3	04	100	1,000	200	0	0	1,300	0	1,300	0	0	0	1,300	0	0	0	0	0	0	1,300
Sub-total						4,609	8,074	5,600	3,000	3,100	24,383	15,500	39,883	0	0	450	0	16,560	0	0	0	22,873	0	39,883
PKS000026 Special Facilities																								
9	6	Firehall Slip 35 - Renovations	28	S6	04	0	50	700	0	0	750	0	750	0	0	0	0	0	0	0	0	0	750	750

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By														
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing				
PKS000026 Special Facilities																											
0	48	Riverdale Farm Simpson House - Residence Retrofit^	28	S2	04	420	0	0	0	0	420	0	420	0	0	0	0	300	0	0	120	0	0	0	0	420	
2	94	CAMP (SGR) SF Building & Structures FY2020-2027	CW	S6	03	0	0	2,520	3,000	3,000	8,520	15,000	23,520	0	0	0	0	0	0	0	23,520	0	0	0	0	23,520	
6	112	Golf Course-CW Tee Renon Traps,Enhance FY2020-2027	CW	S6	03	0	0	500	500	500	1,500	2,500	4,000	0	0	0	0	0	0	0	4,000	0	0	0	0	4,000	
4	131	CAMP (SGR) Harbourfront, Marine,Ftn&Seawall 20-27	CW	S6	03	0	0	2,000	2,000	2,000	6,000	12,054	18,054	0	0	0	0	0	0	0	18,054	0	0	0	0	18,054	
0	167	Allan Gardens Washroom Building Construction - S42	27	S2	04	0	702	0	0	0	702	0	702	0	0	0	0	0	0	702	0	0	0	0	702		
0	169	Ferry Boat Replacement #1	CW	S2	04	2,500	5,300	2,300	0	0	10,100	0	10,100	0	0	0	175	0	0	0	9,925	0	0	0	0	10,100	
10	170	Ferry Boat Replacement #2	CW	S6	04	0	0	650	2,500	7,200	10,350	2,650	13,000	0	0	0	13,000	0	0	0	0	0	0	0	0	13,000	
0	176	Don Valley Service Yard-Upgrade to Yard Bldgs	CW	S2	04	383	0	0	0	0	383	0	383	0	0	0	0	383	0	0	0	0	0	0	0	383	
0	177	Centennial Park S Ski Hill- T-Bar Lift Replacement	03	S2	04	15	300	0	0	0	315	0	315	0	0	0	0	315	0	0	0	0	0	0	0	315	
0	178	Centennial Pk Ski Hill - Snow Making Equipment	03	S2	04	37	0	0	0	0	37	0	37	0	0	0	0	37	0	0	0	0	0	0	0	37	
0	183	Nashdene Pks Yard-Build Storage Structure for Equi	CW	S2	04	490	0	0	0	0	490	0	490	0	0	0	0	490	0	0	0	0	0	0	0	490	
8	184	Centennial Ski Hill Slope - Re-Grading	03	S6	04	0	100	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	0	0	100	
0	185	Guild Inn Parks Compound	CW	S2	04	406	0	0	0	0	406	0	406	0	0	0	0	406	0	0	0	0	0	0	0	406	
0	191	Franklin Children's Garden - Wetland Restoration	28	S2	04	591	0	0	0	0	591	0	591	0	0	0	0	591	0	0	0	0	0	0	0	591	
0	192	Allan Gardens Washroom-Additional FundsS37/S45/S42	27	S2	04	400	700	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	0	0	1,100	
0	194	CAMP (SGR) SF Building & Structures FY2017	CW	S2	03	1,725	0	0	0	0	1,725	0	1,725	0	0	0	0	0	0	850	0	875	0	0	0	1,725	
0	195	Golf Course-CW Tee Renon Traps,Enhance FY2017	CW	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	0	0	200	
0	196	CAMP (SGR) Harbourfront, Marine,Ftn&Seawall 2017	CW	S2	03	763	0	0	0	0	763	0	763	0	0	0	0	0	0	0	763	0	0	0	0	763	
0	197	Riverdale Farm Simpson House	28	S2	04	900	0	0	0	0	900	0	900	0	0	0	0	900	0	0	0	0	0	0	0	900	
0	198	High Pk Forestry School Building Phase 2 S37	13	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	0	0	200	
11	201	Ferry Boat Replacement #3	CW	S6	04	0	0	0	0	0	0	14,000	14,000	0	0	0	14,000	0	0	0	0	0	0	0	0	14,000	
1	203	CAMP (SGR) SF Building & Structures FY2018-2019	CW	S4	03	1,375	2,000	0	0	0	3,375	0	3,375	0	0	0	0	0	0	0	3,375	0	0	0	0	3,375	
5	204	Golf Course-CW Tee Renon Traps,Enhance FY2018-2019	CW	S4	03	500	830	0	0	0	1,330	0	1,330	0	0	0	0	330	0	0	0	1,000	0	0	0	1,330	
3	205	CAMP (SGR) Harbourfront,Marine,Ftn&Seawall 2018-19	CW	S4	03	763	1,800	0	0	0	2,563	0	2,563	0	0	0	0	0	0	0	2,563	0	0	0	0	2,563	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Parks, Forestry & Recreation

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000026 Special Facilities																								
7	206	Ferry Boat Replacement #1 - Change of Scope	CW	S3	04	0	0	1,500	0	0	1,500	0	0	0	1,500	0	0	0	0	0	0	1,500		
1	207	Waterfront High Lake Effect Flooding Rehab	CW	S4	03	2,000	0	0	0	0	2,000	0	0	0	0	0	0	0	0	2,000	0	2,000		
Sub-total						13,668	11,782	10,170	8,000	12,700	56,320	46,204	102,524	0	0	0	28,675	3,852	200	2,852	120	66,825	0	102,524
PKS023 Community Centres																								
0	235	Bessarion CC (Canadian Tire) - Construction	24	S2	05	0	0	10,148	0	0	10,148	0	0	0	0	0	10,148	0	0	0	0	10,148		
2	240	CAMP (SGR) Community Centres FY2021-2027	CW	S6	03	0	0	14,700	17,027	31,727	100,398	132,125	0	0	0	0	0	0	0	132,125	0	132,125		
0	248	Milliken Park CRC Expansion Construction - S37	41	S2	05	0	0	1,696	0	1,696	0	1,696	0	0	0	0	1,696	0	0	0	0	1,696		
0	255	Canoe Landing New CC (Spadina/Front)-Construction	20	S2	05	1,812	10,481	3,000	0	0	15,293	0	15,293	0	4,876	5,217	0	0	0	5,200	0	15,293		
0	278	Milliken CC - S37 Accumulated Interest	41	S2	05	0	0	0	200	0	200	0	200	0	0	0	0	200	0	0	0	200		
0	284	North East Scarborough CC (RFR#3) Design	42	S2	05	410	1,057	0	0	0	1,467	0	1,467	0	0	1,307	0	160	0	0	0	1,467		
4	285	North East Scarborough New CC (RFR#3) Construction	42	S6	05	0	1,000	11,000	15,000	10,000	37,000	0	37,000	0	0	33,300	0	3,700	0	0	0	37,000		
0	286	Western North York New CC (RFR#5) Design	07	S2	05	398	900	0	0	0	1,298	0	1,298	0	0	1,138	0	160	0	0	0	1,298		
6	287	Western North York New CC (RFR#5) Construction	07	S6	05	0	0	7,000	14,000	14,000	35,000	2,000	37,000	0	0	33,300	0	3,700	0	0	0	37,000		
0	288	Birchmount CC - Build Double Gym Design	36	S2	04	83	0	0	0	0	83	0	83	0	0	83	0	0	0	0	0	83		
0	289	Birchmount CC - Build Double Gym Construction	36	S2	04	2,893	0	0	0	0	2,893	0	2,893	0	0	2,893	0	0	0	0	0	2,893		
0	290	40 Wabash Parkdale New CC (RFR#7) - Design	14	S2	05	413	856	300	0	0	1,569	0	1,569	0	0	1,408	0	161	0	0	0	1,569		
8	291	40 Wabash Parkdale New CC (RFR#7) - Construction	14	S6	05	0	1,500	10,800	12,700	12,000	37,000	0	37,000	0	0	33,300	0	3,700	0	0	0	37,000		
0	292	West Acres RC - Redevelopment	02	S2	04	135	190	0	0	0	325	0	325	0	0	0	325	0	0	0	0	325		
0	293	Bessarion CC - Construction Funding	24	S2	05	0	2,000	18,686	0	0	20,686	0	20,686	0	0	18,617	0	2,069	0	0	0	20,686		
12	296	Lawrence Heights New CC - Design	15	S6	05	0	0	0	50	50	100	3,100	3,200	0	0	2,900	0	300	0	0	0	3,200		
0	298	Trace Manes CC Improvements - S37	26	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	0	45	0	0	45		
0	305	Masaryk-Cowan CC - Upgrades	14	S2	04	0	250	1,200	1,543	0	2,993	0	2,993	0	0	0	2,993	0	0	0	0	2,993		
0	306	Canoe Landing (Block 31) CC - Additional Funds	20	S2	05	900	0	0	0	0	900	0	900	0	0	900	0	0	0	0	0	900		
0	309	Canoe Landing (Block 31) - TDSB & TCDSB Schools	20	S2	05	5,483	29,325	0	0	0	34,808	0	34,808	0	0	0	0	0	0	34,808	0	34,808		

CITY OF TORONTO**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan****Parks, Forestry & Recreation**

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						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS023 Community Centres																								
0	312	Canoe Landing (Blk 31) Community Space Design S37	20	S2	05	66	48	0	0	0	114	0	114	0	0	0	0	0	0	114	0	0	0	114
0	313	Canoe Landing (Blk 31) Comm.Space Construction S37	20	S2	05	1,202	750	1,400	0	0	3,352	0	3,352	0	0	0	0	0	3,352	0	0	0	3,352	
0	315	Bessarion CC - Stakeholder Funding	24	S2	05	9,097	7,698	2,630	0	0	19,425	0	19,425	0	0	0	0	0	19,425	0	0	0	19,425	
0	318	Bessarion CC - Additional Funding	24	S2	05	0	0	9,000	5,900	0	14,900	0	14,900	0	0	12,510	0	2,390	0	0	0	0	14,900	
0	321	Canoe Landing (Block 31) CC - Energy Management	20	S2	05	147	0	303	0	0	450	0	450	0	0	450	0	0	0	0	0	0	450	
0	322	Bessarion CC - Parking Garage	24	S2	05	3,205	5,395	0	0	0	8,600	0	8,600	0	0	8,600	0	0	0	0	0	0	8,600	
0	323	Falstaff Community Centre - Renovation CIP150	12	S2	03	145	0	0	0	0	145	0	145	0	145	0	0	0	0	0	0	0	145	
0	325	CAMP (SGR) Community Centres FY2017	CW	S2	03	6,588	0	0	0	0	6,588	0	6,588	0	0	0	0	2,462	0	0	4,126	0	6,588	
0	329	Edithvale CC -S37 Change of Scope	23	S2	04	826	0	0	0	0	826	0	826	0	0	0	0	0	826	0	0	0	826	
10	330	Malvern CC - Service Window/Kiosk S37	42	S4	04	10	115	0	0	0	125	0	125	0	0	0	0	0	125	0	0	0	125	
0	331	North Toronto Memorial CC Improvements	16	S2	04	2,000	0	0	0	0	2,000	0	2,000	0	0	0	2,000	0	0	0	0	0	2,000	
0	332	Cummer CC-AODA Upgrades Health Club/Change Rooms	24	S2	04	780	0	0	0	0	780	0	780	0	0	0	780	0	0	0	0	0	780	
0	333	Canoe Landing (Blk 31)-Active Roof, Public Art,FFE	20	S2	05	527	2,998	1,000	0	0	4,525	0	4,525	0	0	4,074	0	451	0	0	0	0	4,525	
0	334	Bessarion CC - Additional Stakeholder Funding	24	S2	05	0	275	0	0	0	275	0	275	0	0	0	0	0	275	0	0	0	275	
0	335	Canoe Landing (Railway Lands) Playground S37	20	S2	05	0	186	814	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
1	336	CAMP (SGR) Community Centres FY2018-2020	CW	S4	03	5,798	6,265	10,893	0	0	22,956	0	22,956	0	0	0	0	0	0	0	22,956	0	22,956	
11	337	Lower Yonge Street Community Centre Space	28	S6	05	0	0	0	5,000	0	5,000	0	5,000	0	0	0	5,000	0	0	0	0	0	5,000	
9	338	Trace Manes CC Playground Donation	26	S3	04	400	455	0	0	0	855	0	855	0	0	0	0	0	855	0	0	0	855	
3	339	North East Scarborough CC-Design Additional Funds	42	S3	05	0	0	500	500	400	1,400	0	1,400	0	0	1,260	0	140	0	0	0	0	1,400	
5	341	Western North York New CC Design Additional Funds	07	S3	05	0	200	400	400	400	1,400	200	1,600	0	0	1,440	0	160	0	0	0	0	1,600	
7	342	40 Wabash Parkdale New CC Design Additional Funds	14	S3	05	0	0	600	400	394	1,394	0	1,394	0	0	1,255	0	139	0	0	0	0	1,394	
Sub-total						43,363	71,944	89,674	72,089	54,271	331,341	105,698	437,039	0	145	163,611	5,217	28,328	2,462	37,206	40,863	159,207	0	437,039
PKS907800 Information Technology																								
4	46	IT-Technology Infrastructure-Refresh FY2019-21	CW	S6	04	0	100	100	400	0	600	0	600	0	0	0	0	0	0	0	0	600	0	600

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

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						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS907800 Information Technology																									
0	47	Interface for CATS/TASS for Recreation Programmin	CW	S2	04	455	0	0	0	0	455	0	455	0	0	455	0	0	0	0	0	0	0	0	455
3	55	IT-Enterprise Work Management System FY2018-2020	CW	S4	04	3,423	2,100	3,709	0	0	9,232	0	9,232	0	0	0	0	0	0	0	9,232	0	0	0	9,232
0	58	IT-Business Performance Management (BPM) 2016-2017	CW	S2	04	586	0	0	0	0	586	0	586	0	0	0	0	0	586	0	0	0	0	0	586
0	62	IT-PFR Facility Wi-Fi	CW	S2	04	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	0	200
0	63	311 Customer Service Strategy	CW	S2	04	103	250	250	400	0	1,003	0	1,003	0	0	0	1,003	0	0	0	0	0	0	0	1,003
0	64	IT-Technology Infrastructure-Refresh FY2017-2020	CW	S2	04	100	50	50	0	0	200	0	200	0	0	0	0	0	0	0	200	0	0	0	200
0	65	IT-Enterprise Work Management System FY2017	CW	S2	04	1,777	0	0	0	0	1,777	0	1,777	0	0	0	1,777	0	0	0	0	0	0	0	1,777
0	66	IT-Registration, Permitting & Licensing (CLASS)	CW	S2	04	6,871	6,492	0	0	0	13,363	0	13,363	0	0	0	0	0	3,877	0	9,486	0	0	0	13,363
0	67	IT-Asset Management Foundation	CW	S2	04	115	0	0	0	0	115	0	115	0	0	0	0	0	0	0	115	0	0	0	115
0	68	Interface for CATS/TASS for Recreation C of Scope	CW	S2	04	750	0	0	0	0	750	0	750	0	0	0	0	0	100	0	650	0	0	0	750
1	70	IT-Registration, Permitting & Licensing CLASS CoS	CW	S3	04	0	413	1,337	0	0	1,750	0	1,750	0	0	0	0	0	0	0	1,750	0	0	0	1,750
2	71	Interface for CATS/TASS for Recreation FY2018 CoS	CW	S3	04	250	500	0	0	0	750	0	750	0	0	0	0	0	0	0	750	0	0	0	750
Sub-total						14,630	9,905	5,446	800	0	30,781	0	30,781	0	0	455	1,003	1,977	0	4,563	0	22,783	0	0	30,781
Total Program Expenditure						200,566	216,226	198,640	170,203	135,298	920,933	453,417	1,374,350	225	238	265,432	36,493	201,489	3,235	114,935	45,225	707,078	0	0	1,374,350

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Parks, Forestry & Recreation

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By												
		2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing				
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																		
Financed By:																							
		Provincial Grants & Subsidies				225	0	0	0	0	225	0	225	225	0	0	0	0	0	0	225		
		Federal Subsidy				238	0	0	0	0	238	0	238	0	238	0	0	0	0	0	238		
		Development Charges				33,682	42,273	72,129	68,702	43,748	260,534	4,898	265,432	0	0	265,432	0	0	0	0	265,432		
		Reserves (Ind. "XQ" Ref.)				613	6,030	2,400	3,600	7,200	19,843	16,650	36,493	0	0	0	36,493	0	0	0	36,493		
		Reserve Funds (Ind."XR" Ref.)				35,749	47,297	35,560	24,347	9,371	152,324	49,165	201,489	0	0	0	201,489	0	0	0	201,489		
		Capital from Current				3,235	0	0	0	0	3,235	0	3,235	0	0	0	3,235	0	0	0	3,235		
		Other1 (Internal)				56,781	23,611	23,644	5,906	1,833	111,775	3,160	114,935	0	0	0	0	114,935	0	0	114,935		
		Other2 (External)				7,350	33,875	4,000	0	0	45,225	0	45,225	0	0	0	0	0	45,225	0	45,225		
		Debt				62,693	63,140	60,907	67,648	73,146	327,534	379,544	707,078	0	0	0	0	0	0	707,078	707,078		
Total Program Financing						200,566	216,226	198,640	170,203	135,298	920,933	453,417	1,374,350	225	238	265,432	36,493	201,489	3,235	114,935	45,225	707,078	1,374,350

Status Code	Description
S2	S2 Prior Year (With 2018 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2019 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2018 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
							2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000014 Facility Components																									
0	298	Capital Asset Management Planning FY2016	CW	S2	03	127	0	0	0	0	127	0	127	0	0	0	0	127	0	0	0	0	0	127	
0	300	Investigation & Pre-Engineering SI&G FY2017	CW	S2	04	400	0	0	0	0	400	0	400	0	0	272	0	125	0	0	0	3	0	400	
0	301	Various Bldgs-Facility Rehabilitation FY2017	CW	S2	03	1,490	0	0	0	0	1,490	0	1,490	0	0	0	0	0	1,490	0	0	0	0	1,490	
0	302	Various Bldgs & Pks-Accessibility Prog. FY2017	CW	S2	03	704	0	0	0	0	704	0	704	0	0	0	0	0	404	0	300	0	0	704	
0	303	Capital Asset Management Planning FY2017	CW	S2	03	450	0	0	0	0	450	0	450	0	0	0	0	450	0	0	0	0	0	450	
0	305	Bike Rack Program	CW	S2	04	144	0	0	0	0	144	0	144	0	0	0	0	144	0	0	0	0	0	144	
1	306	Capital Emergency Fund FY2018	CW	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	0	500	
9	307	Investigation & Pre-Engineering SI&G FY2018	CW	S4	04	500	0	0	0	0	500	0	500	0	0	272	0	75	0	150	0	3	0	500	
7	308	Various Bldgs-Facility Rehabilitation FY2018	CW	S4	03	4,500	500	0	0	0	5,000	0	5,000	0	0	0	0	0	0	0	5,000	0	0	5,000	
3	309	Various Bldgs & Pks-Accessibility Prog. FY2018	CW	S4	03	1,000	1,000	0	0	0	2,000	0	2,000	0	0	0	0	0	0	0	2,000	0	0	2,000	
5	310	Capital Asset Management Planning FY2018-2019	CW	S4	03	250	750	0	0	0	1,000	0	1,000	0	0	0	0	1,000	0	0	0	0	0	1,000	
Sub-total						10,065	2,250	0	0	0	12,315	0	12,315	0	0	544	0	1,921	0	2,044	0	7,806	0	12,315	
PKS000015 Land Acquisition																									
0	53	Grand/Manitoba Site Remediation	06	S2	02	240	0	0	0	0	240	0	240	0	0	0	0	195	0	0	45	0	0	240	
0	57	Paton Road Remediation	18	S2	02	0	85	0	0	0	85	0	85	0	0	0	0	85	0	0	0	0	0	85	
0	68	Market Lane Parkette & S Market Pk Remediation	28	S2	02	47	0	0	0	0	47	0	47	0	0	0	0	47	0	0	0	0	0	47	
5	78	705 Progress Avenue - Remediation	38	S4	02	0	200	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200	
0	79	Acquisition of 5-25 Wellesley & 14-26 Breadalbane	27	S2	05	0	8,556	0	0	0	8,556	0	8,556	0	0	0	0	8,556	0	0	0	0	0	8,556	
0	80	Land Acquisition Edithvale Park	23	S2	05	100	700	0	0	0	800	0	800	0	0	0	0	800	0	0	0	0	0	800	
0	87	Land Acquisition Study	CW	S2	05	50	0	0	0	0	50	0	50	0	0	0	0	50	0	0	0	0	0	50	
0	89	Parkland Acquisition - FY2017	CW	S2	05	3,395	0	0	0	0	3,395	0	3,395	0	0	0	0	3,395	0	0	0	0	0	3,395	
0	90	Community Garden (Green Line) - Remediation	21	S2	02	200	200	0	0	0	400	0	400	0	0	0	0	400	0	0	0	0	0	400	
0	93	Land Acquisition Study - Additional Funds	CW	S2	05	348	0	0	0	0	348	0	348	0	0	0	0	348	0	0	0	0	0	348	
1	94	Parkland Acquisition - FY2018-2020	CW	S4	05	0	2,500	400	0	0	2,900	0	2,900	0	0	0	0	2,900	0	0	0	0	0	2,900	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By											
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
PKS000017	Park Development																								
23 26	High Park Washroom/Chees Clubhouse Upgrades	13	S4	04	40	460	0	0	0	500	0	500	0	0	247	0	253	0	0	0	0	0	0	0	500
0 81	Rexlington Park - Redevelopment^	02	S2	04	856	0	0	0	0	856	0	856	0	0	648	0	208	0	0	0	0	0	0	0	856
0 85	Keelesdale Park - Rebuild Stairs/Path/N.Sporting^	12	S2	04	0	0	273	0	0	273	0	273	0	0	208	0	65	0	0	0	0	0	0	0	273
0 341	Lakeshore Village Park (former Sand Beach Road)^	06	S2	05	102	0	0	0	0	102	0	102	0	0	91	0	11	0	0	0	0	0	0	0	102
0 344	Mystic Point-New Park Development (Grand Manitoba)	06	S2	05	102	400	586	0	0	1,088	0	1,088	0	0	1,004	0	84	0	0	0	0	0	0	0	1,088
0 347	Former Inglis Lands - Park Development^ CIP150	19	S2	05	610	0	0	0	0	610	0	610	0	93	442	0	75	0	0	0	0	0	0	0	610
42 352	Former Canadian Tire Site ^	24	S4	05	0	1,000	0	0	0	1,000	0	1,000	0	0	900	0	100	0	0	0	0	0	0	0	1,000
0 419	Harbour Square Park - Redesign^	28	S2	04	1,043	0	0	0	0	1,043	0	1,043	0	0	0	0	43	0	1,000	0	0	0	0	0	1,043
0 429	Gore Park - New Park Development^	19	S2	05	110	1,080	1,410	0	0	2,600	0	2,600	0	0	2,336	0	264	0	0	0	0	0	0	0	2,600
0 534	Fleet - Tree Planting Partnership	CW	S2	04	442	223	0	0	0	665	0	665	0	0	0	665	0	0	0	0	0	0	0	0	665
0 538	Fleet - Forest Health Care	CW	S2	04	22	0	0	0	0	22	0	22	0	0	0	22	0	0	0	0	0	0	0	0	22
0 551	Fleet - Trees in Parks Area Maintenance	CW	S2	04	465	592	600	0	0	1,657	0	1,657	0	0	1,477	180	0	0	0	0	0	0	0	0	1,657
0 552	Fleet - Trees in Natural Areas Maintenance	CW	S2	04	20	0	0	0	0	20	0	20	0	0	20	0	0	0	0	0	0	0	0	0	20
0 557	Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011)	CW	S2	04	461	730	600	0	0	1,791	0	1,791	0	0	1,760	31	0	0	0	0	0	0	0	0	1,791
0 614	Queen's Park Improvement FY2012 - S42	27	S2	04	98	0	0	0	0	98	0	98	0	0	0	0	0	0	98	0	0	0	0	0	98
0 618	Mouth of the Garrison Creek Pk Design - S37	20	S2	04	79	0	0	0	0	79	0	79	0	0	0	0	0	0	79	0	0	0	0	0	79
0 646	Allan Gardens Artist Gardens Design - S42	27	S2	04	48	0	0	0	0	48	0	48	0	0	0	0	0	0	48	0	0	0	0	0	48
0 647	Queen's Park Improvements FY2013 - S37	27	S2	04	458	0	0	0	0	458	0	458	0	0	0	0	0	0	458	0	0	0	0	0	458
0 653	Apted Park Design - S37	07	S2	04	10	40	0	0	0	50	0	50	0	0	0	0	30	0	20	0	0	0	0	0	50
0 657	Lawrence Heights Ph1b-Greenway	15	S2	04	250	500	0	0	0	750	0	750	0	0	700	0	50	0	0	0	0	0	0	0	750
0 658	Lawrence Heights Ph1a-Baycrest	15	S2	04	360	1,061	0	0	0	1,421	0	1,421	0	0	1,324	0	97	0	0	0	0	0	0	0	1,421
0 659	Lawrence Heights Ph1f-Local Neighbourhood Pk	15	S2	04	40	135	0	500	1,049	1,724	0	1,724	0	0	1,551	0	173	0	0	0	0	0	0	0	1,724
0 683	Langford to Logan Park Improvements	29	S2	04	651	0	0	0	0	651	0	651	0	0	0	0	651	0	0	0	0	0	0	0	651
0 695	Jessie Ketchum Park Redevelopment - S42	27	S2	04	378	0	0	0	0	378	0	378	0	0	0	0	0	0	378	0	0	0	0	0	378

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000017 Park Development																								
0	697	Allan Gardens Artist Gardens Construction - S42	27	S2	04	270	0	0	0	0	270	0	270	0	0	0	0	0	0	270	0	0	0	270
0	698	Ramsden Park - Additional Funding/Donation/S42	27	S2	04	383	0	0	0	0	383	0	383	0	0	0	0	0	383	0	0	0	383	
0	710	Parks Plan FY2017	CW	S2	04	3,447	0	0	0	0	3,447	0	3,447	0	0	0	150	0	2,447	100	750	0	3,447	
0	715	McCowan District Park, Phase 2 - Design	36	S2	04	142	0	0	0	0	142	0	142	0	0	0	142	0	0	0	0	0	142	
0	716	McCowan District Park, Phase 2 - Construction	36	S2	04	250	0	0	0	0	250	0	250	0	0	250	0	0	0	0	0	0	250	
0	724	Red Canoe DOLA - S42	20	S2	04	281	0	0	0	0	281	0	281	0	0	0	0	0	281	0	0	0	281	
0	725	St Andrew Playground Improvements - S42	20	S2	04	0	20	558	0	0	578	0	578	0	0	0	0	0	578	0	0	0	578	
0	727	Widmer @ Adelaide - S42	20	S2	04	228	0	0	0	0	228	0	228	0	0	0	0	0	228	0	0	0	228	
0	728	90 Stadium Road Trail & Path - S37	20	S2	04	615	0	0	0	0	615	0	615	0	0	0	0	0	615	0	0	0	615	
0	729	Bellevue Park - Additional funding - S42	20	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	300	
0	730	Market Ln Parkette & S Market Pk Dvt Design - S42	28	S2	04	0	125	180	90	0	395	0	395	0	0	0	0	0	395	0	0	0	395	
0	732	318 Queens Quay W Pk Development Design	20	S2	04	200	130	0	0	0	330	0	330	0	0	0	330	0	0	0	0	0	330	
0	733	318 Queens Quay West Pk Development Construction	20	S2	04	0	0	2,997	1,000	0	3,997	0	3,997	0	0	0	3,997	0	0	0	0	0	3,997	
0	734	Coronation Pk Design & Implementation - S42	20	S2	04	901	0	0	0	0	901	0	901	0	0	0	0	0	901	0	0	0	901	
0	738	Ward 3 Park Improvements	03	S2	04	30	108	0	0	0	138	0	138	0	0	0	0	0	0	138	0	0	138	
0	742	Weston Family Donations	CW	S2	04	515	0	0	0	0	515	0	515	0	0	0	0	0	0	515	0	0	515	
0	744	Dane Park Design	15	S2	04	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	25	
0	745	Dane Park Construction	15	S2	04	700	0	0	0	0	700	0	700	0	0	690	0	10	0	0	0	0	700	
0	755	Carlaw-Dundas Parkette	30	S2	04	352	0	0	0	0	352	0	352	0	0	0	352	0	0	0	0	0	352	
0	759	Lambton Kingsway - Park Improvements S42/Donation	05	S2	04	0	60	0	0	0	60	0	60	0	0	0	0	0	60	0	0	0	60	
0	760	Humber Bay Parkland-Parks Revitalization S42	06	S2	04	148	0	0	0	0	148	0	148	0	0	0	0	0	148	0	0	0	148	
0	761	Ward 3 Park Improvements FY2015 S42	03	S2	04	0	450	0	0	0	450	0	450	0	0	0	0	0	450	0	0	0	450	
0	768	10 Ordnance Street Development - Design S42	19	S2	04	0	100	100	0	0	200	0	200	0	0	0	0	0	0	200	0	0	200	
0	769	Mouth of the Creek Construction Ph. 1 S37/S45	20	S2	04	500	3,895	2,500	0	0	6,895	0	6,895	0	0	2,118	0	573	0	4,204	0	0	6,895	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2018 Cash Flow and Future Year Commitments**

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000017 Park Development																									
0	775	Corktown Parks S42	28	S2	04	891	400	0	0	0	1,291	0	1,291	0	0	1,079	0	200	0	12	0	0	0	0	1,291
0	786	Jonathon Ashbridges Park - Park Improvements	32	S2	04	58	0	0	0	0	58	0	58	0	0	0	0	58	0	0	0	0	0	0	58
0	790	Master Planning PF&R FY2015-DIGS	CW	S2	04	83	0	0	0	0	83	0	83	0	0	0	0	83	0	0	0	0	0	0	83
0	799	Moss Park - Master Plan Study S42	27	S2	04	108	0	0	0	0	108	0	108	0	0	0	0	0	0	108	0	0	0	0	108
0	804	Mouth of the Creek Design S37	20	S2	04	118	0	0	0	0	118	0	118	0	0	0	0	0	0	118	0	0	0	0	118
0	807	Master Planning PF&R FY2016	CW	S2	04	178	0	0	0	0	178	0	178	0	0	0	0	178	0	0	0	0	0	0	178
0	811	Wells Hill Lawn Bowling Clubhouse/Wychwood Reno	21	S2	04	120	480	0	0	0	600	0	600	0	0	0	0	250	0	350	0	0	0	0	600
0	812	Riverdale Park West - Access Improvements	28	S2	04	50	700	0	0	0	750	0	750	0	0	0	0	750	0	0	0	0	0	0	750
0	813	Badgerow Parkette & Jimmie Simpson Park	30	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	250	0	0	0	0	0	0	250
0	820	Mouth of the Creek Construction Phase 2	20	S2	04	0	0	3,100	0	0	3,100	0	3,100	0	0	3,076	0	24	0	0	0	0	0	0	3,100
0	823	Moss Park 519 Partnership	27	S2	04	211	0	0	0	0	211	0	211	0	0	0	0	211	0	0	0	0	0	0	211
0	826	Ramsden Park - Phase 2 Park Development S42	27	S2	04	3,481	0	0	0	0	3,481	0	3,481	0	0	0	0	0	0	3,481	0	0	0	0	3,481
0	829	Milliken District Pk-Upper Pond/Stream Restoration	41	S2	04	25	0	180	0	0	205	0	205	0	0	0	0	205	0	0	0	0	0	0	205
0	830	Land Adjacent to 2175 Lake Shore Blvd. W. Design	06	S2	04	35	0	0	0	0	35	0	35	0	0	0	0	0	0	35	0	0	0	0	35
0	835	Monsignor Fraser Parkette Improvements TCDSB S37	20	S4	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	0	300
0	840	Ward 38 Park Improvements	38	S2	04	510	533	0	0	0	1,043	0	1,043	0	0	810	0	233	0	0	0	0	0	0	1,043
0	842	Master Planning PF&R FY2017	CW	S2	04	350	0	0	0	0	350	0	350	0	0	162	0	188	0	0	0	0	0	0	350
0	844	Ward 17 Improvements (Bert Robinson Park)	17	S2	04	340	0	0	0	0	340	0	340	0	0	340	0	0	0	0	0	0	0	0	340
0	846	Watercourse Bank and Trail Stabilization	CW	S2	04	534	0	0	0	0	534	0	534	0	0	0	0	534	0	0	0	0	0	0	534
0	847	Coronation Pk Design & Implementation	20	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	0	200
0	848	Heathrow Park - Heathrow Drive Entrance	09	S2	04	170	0	0	0	0	170	0	170	0	0	0	0	170	0	0	0	0	0	0	170
24	849	Northern Linear Park Development	20	S4	04	45	755	0	0	0	800	0	800	0	0	720	0	80	0	0	0	0	0	0	800
15	850	144 Balsam Ave - Parkette Development	32	S4	04	325	0	0	0	0	325	0	325	0	0	0	0	325	0	0	0	0	0	0	325
25	851	Mallow Park- Development	34	S4	04	20	195	0	0	0	215	0	215	0	0	0	0	215	0	0	0	0	0	0	215

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000017 Park Development																								
0	852	Moorevale Park Improvements	27	S2	04	185	1,300	0	0	0	1,485	0	1,485	0	0	0	0	1,485	0	0	0	0	0	1,485
0	853	Ward 10 Park Improvements S42	10	S2	04	325	150	0	0	0	475	0	475	0	0	0	0	0	475	0	0	0	0	475
26	854	Lessard Park- Sandbox & Shade Structure S42	13	S4	04	15	85	0	0	0	100	0	100	0	0	0	0	0	100	0	0	0	0	100
27	855	Glasgow Street Parkette - Park Improvements	20	S4	04	30	270	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	0	300
58	856	St. Patrick's Square - Park Improvements S37	20	S4	04	0	30	270	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	300
0	857	Ward 23 Park Improvements S42	23	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150
0	858	Ward 32 Park Improvements S42	32	S2	04	190	0	0	0	0	190	0	190	0	0	0	0	0	190	0	0	0	0	190
0	859	Ward 33 Park Improvements S37 & S42	33	S2	04	350	750	0	0	0	1,100	0	1,100	0	0	0	0	0	1,100	0	0	0	0	1,100
0	860	Ward 39 Park Improvements S37 & S42	39	S2	04	318	300	0	0	0	618	0	618	0	0	0	0	0	618	0	0	0	0	618
16	861	Horsley Hill Park Improvements S37	42	S4	04	56	0	0	0	0	56	0	56	0	0	0	0	0	56	0	0	0	0	56
0	863	David Crombie Park Revitalization Design S42	28	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	200
0	865	Toronto Islands Management Plan	28	S2	04	225	0	0	0	0	225	0	225	0	0	0	0	225	0	0	0	0	0	225
3	866	Parks Plan FY2018	CW	S4	04	3,280	3,100	0	0	0	6,380	0	6,380	0	0	0	0	600	0	30	0	5,750	0	6,380
0	867	Community Services and Facilities Studies	CW	S2	04	235	85	0	0	0	320	0	320	0	0	300	0	20	0	0	0	0	0	320
28	870	150 Harrison Street New Park	19	S4	04	20	180	0	0	0	200	0	200	0	0	180	0	20	0	0	0	0	0	200
0	871	McCowan District Park - Ice Resurfacer Equipment	36	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100
29	872	Guildwood Park Service Vehicles	43	S4	04	35	100	0	0	0	135	0	135	0	0	0	0	135	0	0	0	0	0	135
0	873	Fleet - Horticulture Service Level	CW	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
0	874	Ward 36 Park Improvements S42	36	S2	04	55	0	0	0	0	55	0	55	0	0	0	0	0	55	0	0	0	0	55
0	876	Eglinton Park Master Plan - Midtown in Focus	16	S2	04	125	0	0	0	0	125	0	125	0	0	0	0	125	0	0	0	0	0	125
0	877	Ward 33 PB Pilot Projects FY2017	33	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100
0	878	Ward 35 PB Pilot Projects FY2017	35	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	150	0	0	0	0	0	150
4	880	Master Planning PF&R FY2018	CW	S4	04	200	200	0	0	0	400	0	400	0	0	162	0	238	0	0	0	0	0	400
1	881	Various Parks - Parks Rehab. FY2018	CW	S4	03	4,000	0	0	0	0	4,000	0	4,000	0	0	0	0	0	0	0	0	4,000	0	4,000

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
PKS000017 Park Development																										
30	882	Ward 19 Park Improvements	19	S4	04	20	430	0	0	0	450	0	450	0	0	0	0	450	0	0	0	0	0	0	0	450
6	883	Toronto Islands Management Plan - Additional Funds	CW	S3	04	0	200	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	0	0	200
7	884	Grand Avenue Park Expansion Ph1 Additional Funds	06	S3	05	0	2,715	0	0	0	2,715	0	2,715	0	0	2,443	0	272	0	0	0	0	0	0	0	2,715
21	885	Leslie Grove Park Improvements (Hope Shelter)	30	S4	04	90	0	0	0	0	90	0	90	0	0	0	0	90	0	0	0	0	0	0	0	90
22	886	Maple Leaf Forever Pk Improvements (Hope Shelter)	32	S4	04	15	177	0	0	0	192	0	192	0	0	0	0	192	0	0	0	0	0	0	0	192
31	887	Cloverdale Park Improvements	05	S4	04	40	530	0	0	0	570	0	570	0	0	0	0	570	0	0	0	0	0	0	0	570
32	888	Ward 6 Park Improvements S37	06	S4	04	25	275	0	0	0	300	0	300	0	0	0	0	150	0	150	0	0	0	0	0	300
33	889	Weston Tunnel Park Development	11	S4	04	30	620	0	0	0	650	0	650	0	0	0	0	650	0	0	0	0	0	0	0	650
45	890	Rosehill Reservoir Park Improvements with TW	27	S4	04	0	2,000	4,000	0	0	6,000	0	6,000	0	0	450	0	5,550	0	0	0	0	0	0	0	6,000
34	891	Ward 26 Park Improvements S37 S42	26	S4	04	20	408	0	0	0	428	0	428	0	0	0	0	0	0	428	0	0	0	0	0	428
35	892	Craighleigh Gardens-Gate Improvements S42	27	S4	04	25	305	0	0	0	330	0	330	0	0	0	0	0	0	330	0	0	0	0	0	330
51	893	Joseph Sheard Parkette Improvements S42	27	S4	04	0	20	180	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	0	0	200
36	894	Montague Parkette Improvements S42	27	S4	04	10	90	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	0	0	100
52	895	Yonge Street Linear Parks Improvement S42	27	S4	04	0	75	500	2,250	0	2,825	0	2,825	0	0	0	0	1,980	0	845	0	0	0	0	0	2,825
37	896	York Off Ramp Park Design	28	S4	04	400	600	0	0	0	1,000	0	1,000	0	0	900	0	100	0	0	0	0	0	0	0	1,000
8	897	Ward 10 Park Improvements-Additional Funds S37 S45	10	S3	04	90	500	0	0	0	590	0	590	0	0	0	0	0	0	590	0	0	0	0	0	590
9	898	Red Canoe Play - Additional Funds	20	S3	04	135	0	0	0	0	135	0	135	0	0	0	0	0	0	135	0	0	0	0	0	135
0	900	Queens Park North Revitalization-Additional Funds	27	S2	04	3,962	0	0	0	0	3,962	0	3,962	0	0	0	0	0	0	3,962	0	0	0	0	0	3,962
10	901	Corktown Parks - Additional Funding S42	28	S3	04	0	700	0	0	0	700	0	700	0	0	0	0	0	0	700	0	0	0	0	0	700
0	902	Langford to Logan Pk Improvements-Additional Funds	29	S2	04	375	0	0	0	0	375	0	375	0	0	0	0	375	0	0	0	0	0	0	0	375
50	903	Withrow Park and AIR - Landscape Improvements	30	S4	04	0	575	0	0	0	575	0	575	0	0	0	0	450	0	0	125	0	0	0	0	575
14	904	318 Queens Quay W Pk Development Const Addtl Funds	20	S3	04	0	0	0	6,000	0	6,000	0	6,000	0	0	5,400	0	600	0	0	0	0	0	0	0	6,000
6	906	Tommy Thompson Park Improvements	32	S4	04	675	0	0	0	0	675	0	675	0	0	315	0	0	0	0	0	0	360	0	0	675
11	907	Ward 39 Park Improvements S42 Additional Funds	39	S3	04	152	0	0	0	0	152	0	152	0	0	0	0	0	0	152	0	0	0	0	0	152

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000017 Park Development																									
39	908	Dufferin Grove Park DOLA -S42	18	S4	04	40	260	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	0	300	
40	909	100 Ranleigh Park Development Design	25	S4	04	45	5	0	0	0	50	0	50	0	0	0	50	0	0	0	0	0	0	50	
17	912	Ward 23 Park Improvements	23	S4	04	400	0	0	0	0	400	0	400	0	0	0	0	0	400	0	0	0	0	400	
12	913	Dane Park Construction Additional Funds	15	S3	04	58	0	0	0	0	58	0	58	0	0	0	0	0	0	58	0	0	0	58	
18	915	Pessoa Park Development	18	S4	04	330	0	0	0	0	330	0	330	0	0	0	330	0	0	0	0	0	0	330	
12	917	Land Adjacent to 2175 Lake Shore Blvd. W. Design	06	S3	04	75	0	0	0	0	75	0	75	0	0	0	0	0	75	0	0	0	0	75	
13	918	318 Queens Quay W Pk Develop Design Additl Fun	20	S3	04	0	200	200	0	0	400	0	400	0	0	0	400	0	0	0	0	0	0	400	
20	919	Symington Park Improvements S42	18	S4	04	150	0	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150	
12	920	Facilities Master Plan - Additional Funding FY2018	CW	S3	04	130	0	0	0	0	130	0	130	0	0	0	130	0	0	0	0	0	0	130	
36	921	Edwards Gardens Improvements	25	S4	04	300	2,700	0	0	0	3,000	0	3,000	0	0	0	3,000	0	0	0	0	0	0	3,000	
Sub-total						42,470	34,107	18,234	9,840	1,049	105,700	0	105,700	0	93	32,103	898	31,074	0	29,536	1,136	10,860	0	105,700	
PKS000018 Parking Lots and Tennis Courts																									
0	182	CAMP (SGR) Parking Lots&Tennis Crts. FY2017	CW	S2	03	1,900	0	0	0	0	1,900	0	1,900	0	0	0	0	0	700	0	1,200	0	0	1,900	
0	183	Tennis Court Signage	CW	S2	04	60	150	0	0	0	210	0	210	0	0	0	210	0	0	0	0	0	0	210	
0	184	L'Amoreaux Park -Tennis Bubble Replacement	39	S2	04	418	0	0	0	0	418	0	418	0	0	0	418	0	0	0	0	0	0	418	
0	185	Trinity Bellwoods-Tennis Courts Reconstruction S42	19	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	300	0	0	0	0	300	
1	186	CAMP (SGR) Parking Lots&Tennis Crts. FY2018-2019	CW	S4	03	1,200	2,000	0	0	0	3,200	0	3,200	0	0	0	0	0	0	0	3,200	0	0	3,200	
3	187	L'Amoreaux Park-Tennis Bubble Replace Additl Funds	39	S3	04	256	0	0	0	0	256	0	256	0	0	0	256	0	0	0	0	0	0	256	
Sub-total						4,134	2,150	0	0	0	6,284	0	6,284	0	0	0	0	884	0	1,000	0	4,400	0	0	6,284
PKS000019 Playgrounds/Waterplay																									
0	25	Centre Island West - Wading Pool Conversion	28	S2	04	500	0	0	0	0	500	0	500	0	0	307	0	193	0	0	0	0	0	500	
0	198	Greenbrae Circuit Park Playground/Splash Pad^	36	S2	04	404	0	0	0	0	404	0	404	0	0	376	0	28	0	0	0	0	0	404	
0	207	Clairlea Park - Install Spray Pad^	35	S2	04	414	0	0	0	0	414	0	414	0	0	309	0	105	0	0	0	0	0	414	
9	280	MacGregor Park - Wading Pool Conversion	18	S4	04	245	0	0	0	0	245	0	245	0	0	118	0	57	0	70	0	0	0	245	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2018 Cash Flow and Future Year Commitments**

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000019 Playgrounds/Waterplay																								
0	317	St. James Pk-Playground & Park Upgrade S42 CIP150	28	S2	04	341	0	0	0	0	341	0	341	0	0	0	0	0	0	341	0	0	0	341
0	325	Glen Edyth Dr. Parkette-Playground Area Improv S42	22	S2	04	154	0	0	0	0	154	0	154	0	0	0	0	0	154	0	0	0	154	
0	332	Art Eggleton Park - Playground S42	19	S2	04	95	0	0	0	0	95	0	95	0	0	0	0	0	95	0	0	0	95	
0	340	Kennedy-Margdon Park - Playground Improvements S42	13	S2	04	159	0	0	0	0	159	0	159	0	0	0	0	0	159	0	0	0	159	
0	341	St. James Park - Additional Funds S42	28	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	200	
0	344	Play Equipment Program FY2017	CW	S2	04	450	0	0	0	0	450	0	450	0	0	0	450	0	0	0	0	0	450	
0	345	CAMP (SGR) Waterplays FY2017	CW	S2	03	515	0	0	0	0	515	0	515	0	0	0	0	115	0	0	400	0	515	
0	347	Masseygrove Playground & Splash Pad	01	S2	04	320	0	0	0	0	320	0	320	0	0	320	0	0	0	0	0	0	320	
0	348	Centre Island Waterplay - Additional Funding	28	S2	04	700	50	0	0	0	750	0	750	0	0	75	0	675	0	0	0	0	750	
12	349	Garland Park - New Playground	01	S4	04	15	135	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	150	
0	351	Ravina Gardens-Wading Pool Conversion	13	S2	04	322	0	0	0	0	322	0	322	0	0	0	0	0	322	0	0	0	322	
0	352	High Park Playground (near Bloor) Improvements	13	S2	04	340	0	0	0	0	340	0	340	0	0	0	190	0	150	0	0	0	340	
11	354	Sergeant Ryan Russell Parkette-Playground Upgrade	20	S4	04	30	330	0	0	0	360	0	360	0	0	0	0	0	360	0	0	0	360	
0	355	Morse Street Playground S42	30	S2	04	230	0	0	0	0	230	0	230	0	0	0	0	0	230	0	0	0	230	
13	356	Fairmount Park Playground Upgrade S42	32	S4	04	0	20	280	0	0	300	0	300	0	0	0	0	0	300	0	0	0	300	
0	357	Maple Leaf Park - Playground Improvements S42	12	S2	04	135	0	0	0	0	135	0	135	0	0	0	0	0	135	0	0	0	135	
0	359	St. James Park - Additional Funds FY2017 S42	28	S2	04	1,270	0	0	0	0	1,270	0	1,270	0	0	0	0	0	1,270	0	0	0	1,270	
0	360	Lakeshore Village Park S42	06	S2	04	220	0	0	0	0	220	0	220	0	0	0	0	0	220	0	0	0	220	
3	367	Play Equipment Program FY2018	CW	S4	04	1,800	0	0	0	0	1,800	0	1,800	0	0	0	1,650	0	150	0	0	0	1,800	
1	368	CAMP (SGR) Waterplays FY2018-2019	CW	S4	03	400	700	0	0	0	1,100	0	1,100	0	0	0	0	0	0	0	1,100	0	1,100	
5	369	Supplemental Playground Funding FY2018	CW	S4	04	1,940	0	0	0	0	1,940	0	1,940	0	0	0	1,940	0	0	0	0	0	1,940	
8	370	Ravina Gardens - Wading Pool and Playground S42	13	S3	04	105	0	0	0	0	105	0	105	0	0	0	0	0	105	0	0	0	105	
7	371	St. James Park Improvements Ph2 Addtl Funds S42	28	S3	04	500	0	0	0	0	500	0	500	0	0	0	0	0	500	0	0	0	500	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2018 Cash Flow and Future Year Commitments**

Parks, Forestry & Recreation

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS000019 Playgrounds/Waterplay																								
10	372	Splash Pads - Storm Water Management	CW	S4	04	500	200	0	0	0	700	0	700	0	0	0	0	700	0	0	0	0	700	
Sub-total						12,304	1,435	280	0	0	14,019	0	14,019	0	0	1,505	0	6,138	115	4,761	0	1,500	0	14,019
PKS000020 Pool																								
0	100	Wellesley CC Pool - Construction - S37/45/S42	28	S2	04	12,000	7,000	0	0	0	19,000	0	19,000	0	0	9,900	0	1,100	0	8,000	0	0	19,000	
0	110	Wellesley CC Pool Design - S37/S45	28	S2	04	19	0	0	0	0	19	0	19	0	0	0	0	0	0	19	0	0	19	
0	115	Wellesley Energy Loan	28	S2	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	1,000	
0	116	CAMP (SGR) Pools FY2017	CW	S2	03	2,608	0	0	0	0	2,608	0	2,608	0	0	0	0	458	0	0	2,150	0	2,608	
0	117	Davisville Community Pool - Design	22	S2	04	0	0	664	504	185	1,353	122	1,475	0	0	1,327	0	148	0	0	0	0	1,475	
0	119	Giovanni Caboto Outdoor Pool CIP150 #2	17	S2	03	300	0	0	0	0	300	0	300	0	0	0	0	0	0	300	0	0	300	
1	120	CAMP (SGR) Pools FY2018-2020	CW	S4	03	2,375	3,933	4,250	0	0	10,558	0	10,558	225	0	0	0	0	0	0	0	10,333	0	10,558
Sub-total						17,302	11,933	4,914	504	185	34,838	122	34,960	225	0	11,227	0	1,248	458	8,319	1,000	12,483	0	34,960
PKS000021 Arena																								
0	196	Don Mills Civitan Arena Replacement - Design	34	S2	04	150	1,800	0	0	0	1,950	0	1,950	0	0	877	0	1,073	0	0	0	0	1,950	
0	205	College Park AIR S42 AR CIL	27	S2	04	3,793	0	0	0	0	3,793	0	3,793	0	0	0	0	0	3,543	250	0	0	3,793	
0	206	Centennial Park Arena - CIP 150	03	S2	03	139	0	0	0	0	139	0	139	0	0	0	0	0	0	139	0	0	139	
0	207	CAMP (SGR) Arenas FY2017	CW	S2	03	5,741	0	0	0	0	5,741	0	5,741	0	0	0	0	0	2,298	0	3,443	0	5,741	
0	208	Queensway Rink Skating Pad	05	S2	04	250	0	0	0	0	250	0	250	0	0	250	0	0	0	0	0	0	250	
3	209	High Park AIR - Garage for Zamboni	13	S4	04	15	130	0	0	0	145	0	145	0	0	0	0	145	0	0	0	0	145	
1	210	CAMP (SGR) Arenas FY2018-2020	CW	S4	03	5,442	6,763	9,000	0	0	21,205	0	21,205	0	0	0	0	0	0	0	0	21,205	0	21,205
Sub-total						15,530	8,693	9,000	0	0	33,223	0	33,223	0	0	1,127	0	1,218	0	5,980	250	24,648	0	33,223
PKS000022 Trails & Pathways																								
0	187	Upper Highland Creek Trail Ext.Ph. 3-5^	43	S2	04	400	419	432	0	0	1,251	0	1,251	0	0	1,111	0	140	0	0	0	0	1,251	
0	245	East Don Trail Ph 1 Construction	CW	S2	04	1,000	2,500	495	0	0	3,995	0	3,995	0	0	3,595	0	400	0	0	0	0	3,995	
0	262	S Keelesdale Pk-Stair Improvt NE Corner Eglinton	12	S2	04	0	0	251	0	0	251	0	251	0	0	0	0	251	0	0	0	0	251	
0	264	York Bellline Trail Improvements	15	S2	04	20	472	0	0	0	492	0	492	0	0	0	0	0	0	492	0	0	492	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>PKS000022 Trails & Pathways</u>																								
0	268	Bellline Trail "Stations" S42	22	S2	04	200	300	0	0	0	500	0	500	0	0	0	0	0	0	500	0	0	0	500
0	269	Fort York Path	CW	S2	04	100	300	0	0	0	400	0	400	0	0	0	0	400	0	0	0	0	0	400
0	270	South Mimico Trail	CW	S2	04	0	0	30	495	0	525	0	525	0	0	0	0	525	0	0	0	0	0	525
0	271	Cedarcrest - New Pathway Additional Funding	31	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	45	0	0	0	0	0	45
0	272	Humber Bay Shores - Additional Funds	06	S2	04	790	0	0	0	0	790	0	790	0	0	569	0	221	0	0	0	0	0	790
0	274	McCowan Road Park - New Pathway S37	38	S2	04	95	0	0	0	0	95	0	95	0	0	0	0	0	0	95	0	0	0	95
0	275	McCowan Road Park - Upgrades	38	S2	04	634	0	0	0	0	634	0	634	0	0	0	0	634	0	0	0	0	0	634
0	276	CAMP (SGR) Trails, Pathways & Bridges FY2017	CW	S2	03	2,507	0	0	0	0	2,507	0	2,507	0	0	0	0	0	0	1,657	0	850	0	2,507
0	278	Green Line Study & Plan	CW	S2	04	200	100	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	0	300
6	279	Green Line Design & Construction	CW	S4	04	0	150	650	0	0	800	0	800	0	0	0	0	800	0	0	0	0	0	800
0	280	Trinity Bellwoods - Pathway Upgrades S42	19	S2	04	202	0	0	0	0	202	0	202	0	0	0	0	0	0	202	0	0	0	202
5	281	Bellline Trail Access in Moore Park Ravine	CW	S4	04	40	560	0	0	0	600	0	600	0	0	0	0	600	0	0	0	0	0	600
1	282	CAMP (SGR) Trails, Pathways & Bridges FY2018-2019	CW	S4	03	2,650	4,000	0	0	0	6,650	0	6,650	0	0	0	0	0	0	0	0	6,650	0	6,650
3	283	Bridge to Mississauga via Etobicoke Valley Pk	06	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100
4	284	John Street Corridor	20	S4	04	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
Sub-total						8,983	9,801	1,858	495	0	21,137	0	21,137	0	0	5,275	0	4,316	0	2,554	492	8,500	0	21,137
<u>PKS000024 Environmental Initiatives</u>																								
0	239	Rouge Park - Beare Road Project Design	42	S2	04	97	0	0	0	0	97	0	97	0	0	0	0	97	0	0	0	0	0	97
0	240	Mud Creek Phase 1	27	S2	04	776	0	0	0	0	776	0	776	0	0	0	0	776	0	0	0	0	0	776
0	241	Mud Creek Phase 2	27	S2	04	600	1,000	2,600	0	0	4,200	0	4,200	0	0	0	0	4,200	0	0	0	0	0	4,200
0	242	Rouge Park - Beare Road Construction	42	S2	04	386	825	0	0	0	1,211	0	1,211	0	0	0	0	1,211	0	0	0	0	0	1,211
0	244	Wilket Creek Park Phase 2 FY2016-FY2017	25	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	200	0	0	0	0	0	200
0	251	City Wide Environmental Initiatives FY2017	CW	S2	03	1,200	0	0	0	0	1,200	0	1,200	0	0	0	0	550	0	0	0	650	0	1,200
6	253	Community Garden (Green Line) - Construction	21	S4	04	0	300	0	0	0	300	0	300	0	0	0	0	300	0	0	0	0	0	300

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
PKS000024 Environmental Initiatives																										
7	254	Lindylou Park- Community Flower Gardens	07	S4	04	6	54	0	0	0	60	0	60	0	0	0	0	60	0	0	0	0	0	0	60	
0	255	Lower Don Wetland Creation-Cottonwood Flats Ph. 2	CW	S2	04	94	695	0	0	0	789	0	789	0	0	0	0	789	0	0	0	0	0	0	789	
1	256	City Wide Environmental Initiatives FY2018-2019	CW	S4	03	1,050	4,100	0	0	0	5,150	0	5,150	0	0	0	0	1,750	0	0	0	3,400	0	0	5,150	
3	257	Community Gardens FY2018	CW	S4	04	100	0	0	0	0	100	0	100	0	0	90	0	0	0	0	0	10	0	0	100	
5	258	Wilket Creek Park - Additional Funds	25	S3	04	100	1,000	200	0	0	1,300	0	1,300	0	0	0	0	1,300	0	0	0	0	0	0	1,300	
Sub-total						4,609	7,974	2,800	0	0	15,383	0	15,383	0	0	90	0	11,233	0	0	0	4,060	0	0	15,383	
PKS000026 Special Facilities																										
0	48	Riverdale Farm Simpson House - Residence Retrofit^	28	S2	04	420	0	0	0	0	420	0	420	0	0	0	0	300	0	0	120	0	0	0	420	
0	167	Allan Gardens Washroom Building Construction - S42	27	S2	04	0	702	0	0	0	702	0	702	0	0	0	0	0	0	702	0	0	0	0	702	
0	169	Ferry Boat Replacement #1	CW	S2	04	2,500	5,300	2,300	0	0	10,100	0	10,100	0	0	0	175	0	0	0	0	9,925	0	0	10,100	
0	176	Don Valley Service Yard-Upgrade to Yard Bldgs	CW	S2	04	383	0	0	0	0	383	0	383	0	0	0	0	383	0	0	0	0	0	0	383	
0	177	Centennial Park S Ski Hill- T-Bar Lift Replacement	03	S2	04	15	300	0	0	0	315	0	315	0	0	0	0	315	0	0	0	0	0	0	315	
0	178	Centennial Pk Ski Hill - Snow Making Equipment	03	S2	04	37	0	0	0	0	37	0	37	0	0	0	0	37	0	0	0	0	0	0	37	
0	183	Nashdene Pks Yard-Build Storage Structure for Equi	CW	S2	04	490	0	0	0	0	490	0	490	0	0	0	0	490	0	0	0	0	0	0	490	
0	185	Guild Inn Parks Compound	CW	S2	04	406	0	0	0	0	406	0	406	0	0	0	0	406	0	0	0	0	0	0	406	
0	191	Franklin Children's Garden - Wetland Restoration	28	S2	04	591	0	0	0	0	591	0	591	0	0	0	0	591	0	0	0	0	0	0	591	
0	192	Allan Gardens Washroom-Additional FundsS37/S45/S42	27	S2	04	400	700	0	0	0	1,100	0	1,100	0	0	0	0	0	0	1,100	0	0	0	0	1,100	
0	194	CAMP (SGR) SF Building & Structures FY2017	CW	S2	03	1,725	0	0	0	0	1,725	0	1,725	0	0	0	0	0	0	850	0	875	0	0	1,725	
0	195	Golf Course-CW Tee Renon Traps,Enhance FY2017	CW	S2	03	200	0	0	0	0	200	0	200	0	0	0	0	0	200	0	0	0	0	0	200	
0	196	CAMP (SGR) Harbourfront, Marine,Ftn&Seawall 2017	CW	S2	03	763	0	0	0	0	763	0	763	0	0	0	0	0	0	0	0	763	0	0	763	
0	197	Riverdale Farm Simpson House	28	S2	04	900	0	0	0	0	900	0	900	0	0	0	0	900	0	0	0	0	0	0	900	
0	198	High Pk Forestry School Building Phase 2 S37	13	S2	04	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	0	200	
1	203	CAMP (SGR) SF Building & Structures FY2018-2019	CW	S4	03	1,375	2,000	0	0	0	3,375	0	3,375	0	0	0	0	0	0	0	0	3,375	0	0	3,375	
5	204	Golf Course-CW Tee Renon Traps,Enhance FY2018-2019	CW	S4	03	500	830	0	0	0	1,330	0	1,330	0	0	0	0	330	0	0	0	1,000	0	0	1,330	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
PKS000026 Special Facilities																								
3	205	CAMP (SGR) Harbourfront, Marine, Ftn & Seawall 2018-19	CW	S4	03	763	1,800	0	0	0	2,563	0	2,563	0	0	0	0	0	0	0	2,563	0	2,563	
7	206	Ferry Boat Replacement #1 - Change of Scope	CW	S3	04	0	0	1,500	0	0	1,500	0	1,500	0	0	1,500	0	0	0	0	0	0	1,500	
1	207	Waterfront High Lake Effect Flooding Rehab	CW	S4	03	2,000	0	0	0	0	2,000	0	2,000	0	0	0	0	0	0	0	2,000	0	2,000	
Sub-total						13,668	11,632	3,800	0	0	29,100	0	29,100	0	0	0	1,675	3,752	200	2,852	120	20,501	0	29,100
PKS023 Community Centres																								
0	235	Bessarion CC (Canadian Tire) - Construction	24	S2	05	0	0	10,148	0	0	10,148	0	10,148	0	0	0	0	0	10,148	0	0	0	0	10,148
0	248	Milliken Park CRC Expansion Construction - S37	41	S2	05	0	0	0	1,696	0	1,696	0	1,696	0	0	0	0	0	1,696	0	0	0	0	1,696
0	255	Canoe Landing New CC (Spadina/Front)-Construction	20	S2	05	1,812	10,481	3,000	0	0	15,293	0	15,293	0	0	4,876	5,217	0	0	0	5,200	0	0	15,293
0	278	Milliken CC - S37 Accumulated Interest	41	S2	05	0	0	0	200	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
0	284	North East Scarborough CC (RFR#3) Design	42	S2	05	410	1,057	0	0	0	1,467	0	1,467	0	0	1,307	0	160	0	0	0	0	0	1,467
0	286	Western North York New CC (RFR#5) Design	07	S2	05	398	900	0	0	0	1,298	0	1,298	0	0	1,138	0	160	0	0	0	0	0	1,298
0	288	Birchmount CC - Build Double Gym Design	36	S2	04	83	0	0	0	0	83	0	83	0	0	83	0	0	0	0	0	0	0	83
0	289	Birchmount CC - Build Double Gym Construction	36	S2	04	2,893	0	0	0	0	2,893	0	2,893	0	0	2,893	0	0	0	0	0	0	0	2,893
0	290	40 Wabash Parkdale New CC (RFR#7) - Design	14	S2	05	413	856	300	0	0	1,569	0	1,569	0	0	1,408	0	161	0	0	0	0	0	1,569
0	292	West Acres RC - Redevelopment	02	S2	04	135	190	0	0	0	325	0	325	0	0	0	0	325	0	0	0	0	0	325
0	293	Bessarion CC - Construction Funding	24	S2	05	0	2,000	18,686	0	0	20,686	0	20,686	0	0	18,617	0	2,069	0	0	0	0	0	20,686
0	298	Trace Manes CC Improvements - S37	26	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	0	0	45	0	0	0	45
0	305	Masaryk-Cowan CC - Upgrades	14	S2	04	0	250	1,200	1,543	0	2,993	0	2,993	0	0	0	0	2,993	0	0	0	0	0	2,993
0	306	Canoe Landing (Block 31) CC - Additional Funds	20	S2	05	900	0	0	0	0	900	0	900	0	0	900	0	0	0	0	0	0	0	900
0	309	Canoe Landing (Block 31) - TDSB & TCDSB Schools	20	S2	05	5,483	29,325	0	0	0	34,808	0	34,808	0	0	0	0	0	0	0	34,808	0	0	34,808
0	312	Canoe Landing (Blk 31) Community Space Design S37	20	S2	05	66	48	0	0	0	114	0	114	0	0	0	0	0	0	114	0	0	0	114
0	313	Canoe Landing (Blk 31) Comm.Space Construction S37	20	S2	05	1,202	750	1,400	0	0	3,352	0	3,352	0	0	0	0	0	0	3,352	0	0	0	3,352
0	315	Bessarion CC - Stakeholder Funding	24	S2	05	9,097	7,698	2,630	0	0	19,425	0	19,425	0	0	0	0	0	0	19,425	0	0	0	19,425
0	318	Bessarion CC - Additional Funding	24	S2	05	0	0	9,000	5,900	0	14,900	0	14,900	0	0	12,510	0	2,390	0	0	0	0	0	14,900

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
PKS023 Community Centres																									
0	321	Canoe Landing (Block 31) CC - Energy Management	20	S2	05	147	0	303	0	0	450	0	450	0	0	450	0	0	0	0	0	0	0	450	
0	322	Bessarion CC - Parking Garage	24	S2	05	3,205	5,395	0	0	0	8,600	0	8,600	0	0	8,600	0	0	0	0	0	0	0	8,600	
0	323	Falstaff Community Centre - Renovation CIP150	12	S2	03	145	0	0	0	0	145	0	145	0	145	0	0	0	0	0	0	0	0	145	
0	325	CAMP (SGR) Community Centres FY2017	CW	S2	03	6,588	0	0	0	0	6,588	0	6,588	0	0	0	0	2,462	0	0	4,126	0	0	6,588	
0	329	Edithvale CC -S37 Change of Scope	23	S2	04	826	0	0	0	0	826	0	826	0	0	0	0	0	826	0	0	0	0	826	
10	330	Malvern CC - Service Window/Kiosk S37	42	S4	04	10	115	0	0	0	125	0	125	0	0	0	0	0	125	0	0	0	0	125	
0	331	North Toronto Memorial CC Improvements	16	S2	04	2,000	0	0	0	0	2,000	0	2,000	0	0	0	2,000	0	0	0	0	0	0	2,000	
0	332	Cummer CC-AODA Upgrades Health Club/Change Rooms	24	S2	04	780	0	0	0	0	780	0	780	0	0	780	0	0	0	0	0	0	0	780	
0	333	Canoe Landing (Blk 31)-Active Roof, Public Art,FFE	20	S2	05	527	2,998	1,000	0	0	4,525	0	4,525	0	0	4,074	0	451	0	0	0	0	0	4,525	
0	334	Bessarion CC - Additional Stakeholder Funding	24	S2	05	0	275	0	0	0	275	0	275	0	0	0	0	0	275	0	0	0	0	275	
0	335	Canoe Landing (Railway Lands) Playground S37	20	S2	05	0	186	814	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	0	1,000	
1	336	CAMP (SGR) Community Centres FY2018-2020	CW	S4	03	5,798	6,265	10,893	0	0	22,956	0	22,956	0	0	0	0	0	0	0	22,956	0	0	22,956	
9	338	Trace Manes CC Playground Donation	26	S3	04	400	455	0	0	0	855	0	855	0	0	0	0	0	0	855	0	0	0	855	
3	339	North East Scarborough CC-Design Additional Funds	42	S3	05	0	0	500	500	400	1,400	0	1,400	0	0	1,260	0	140	0	0	0	0	0	1,400	
5	341	Western North York New CC Design Additional Funds	07	S3	05	0	200	400	400	400	1,400	200	1,600	0	0	1,440	0	160	0	0	0	0	0	1,600	
7	342	40 Wabash Parkdale New CC Design Additional Funds	14	S3	05	0	0	600	400	394	1,394	0	1,394	0	0	1,255	0	139	0	0	0	0	0	1,394	
Sub-total						43,363	69,444	60,874	10,639	1,194	185,514	200	185,714	0	145	60,811	5,217	11,928	2,462	37,206	40,863	27,082	0	185,714	
PKS907800 Information Technology																									
0	47	Interface for CATS/TASS for Recreation Programmin	CW	S2	04	455	0	0	0	0	455	0	455	0	0	455	0	0	0	0	0	0	0	455	
3	55	IT-Enterprise Work Management System FY2018-2020	CW	S4	04	3,423	2,100	3,709	0	0	9,232	0	9,232	0	0	0	0	0	0	0	9,232	0	0	9,232	
0	58	IT-Business Performance Management (BPM) 2016-2017	CW	S2	04	586	0	0	0	0	586	0	586	0	0	0	0	0	586	0	0	0	0	586	
0	62	IT-PFR Facility Wi-Fi	CW	S2	04	200	0	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
0	63	311 Customer Service Strategy	CW	S2	04	103	250	250	400	0	1,003	0	1,003	0	0	0	1,003	0	0	0	0	0	0	1,003	
0	64	IT-Technology Infrastructure-Refresh FY2017-2020	CW	S2	04	100	50	50	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>PKS907800 Information Technology</u>																								
0	65	IT-Enterprise Work Management System FY2017	CW	S2	04	1,777	0	0	0	0	1,777	0	1,777	0	0	0	0	1,777	0	0	0	0	0	1,777
0	66	IT-Registration, Permitting & Licensing (CLASS)	CW	S2	04	6,871	6,492	0	0	0	13,363	0	13,363	0	0	0	0	0	3,877	0	9,486	0	0	13,363
0	67	IT-Asset Management Foundation	CW	S2	04	115	0	0	0	0	115	0	115	0	0	0	0	0	0	0	115	0	0	115
0	68	Interface for CATS/TASS for Recreation C of Scope	CW	S2	04	750	0	0	0	0	750	0	750	0	0	0	0	0	100	0	650	0	0	750
1	70	IT-Registration, Permitting & Licensing CLASS CoS	CW	S3	04	0	413	1,337	0	0	1,750	0	1,750	0	0	0	0	0	0	0	1,750	0	0	1,750
2	71	Interface for CATS/TASS for Recreation FY2018 CoS	CW	S3	04	250	500	0	0	0	750	0	750	0	0	0	0	0	0	0	750	0	0	750
Sub-total						14,630	9,805	5,346	400	0	30,181	0	30,181	0	0	455	1,003	1,977	0	4,563	0	22,183	0	30,181
Total Program Expenditure						200,566	196,027	108,506	21,878	2,428	529,405	322	529,727	225	238	121,321	8,793	102,343	3,235	101,303	44,325	147,944	0	529,727

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Parks, Forestry & Recreation

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Provincial Grants & Subsidies				225	0	0	0	0	225	0	225	225	0	0	0	0	0	225				
		Federal Subsidy				238	0	0	0	0	238	0	238	0	238	0	0	0	0	238				
		Development Charges				33,682	37,083	34,635	13,374	2,259	121,033	288	121,321	0	0	121,321	0	0	0	121,321				
		Reserves (Ind. "XQ" Ref.)				613	6,030	1,750	400	0	8,793	0	8,793	0	0	8,793	0	0	0	8,793				
		Reserve Funds (Ind."XR" Ref.)				35,749	42,831	18,287	5,273	169	102,309	34	102,343	0	0	0	102,343	0	0	102,343				
		Capital from Current				3,235	0	0	0	0	3,235	0	3,235	0	0	3,235	0	0	3,235					
		Other1 (Internal)				56,781	22,731	18,960	2,831	0	101,303	0	101,303	0	0	0	101,303	0	0	101,303				
		Other2 (External)				7,350	33,875	3,100	0	0	44,325	0	44,325	0	0	0	44,325	0	0	44,325				
		Debt				62,693	53,477	31,774	0	0	147,944	0	147,944	0	0	0	147,944	0	0	147,944				
		Total Program Financing				200,566	196,027	108,506	21,878	2,428	529,405	322	529,727	225	238	121,321	8,793	102,343	3,235	101,303	44,325	147,944	0	529,727

Status Code	Description
S2	S2 Prior Year (With 2018 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2018 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2018 Preliminary Capital Budget with Financing Detail

(Phase 2) 05-Parks, Forestry & Recreation

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

**Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>PKS907800 Information Technology</u>													
0	47 Interface for CATS/TASS for Recreation Programmin	01/01/2016	12/31/2016	455	0	0	455	0	0	0	0	0	0	0
0	58 IT-Business Performance Management (BPM) 2016-2017	02/10/2016	12/31/2017	586	0	0	0	0	0	0	586	0	0	0
0	62 IT-PFR Facility Wi-Fi	02/10/2016	12/31/2016	200	0	0	0	0	200	0	0	0	0	0
0	63 311 Customer Service Strategy	02/10/2016	12/31/2018	103	0	0	0	103	0	0	0	0	0	0
0	64 IT-Technology Infrastructure-Refresh FY2017-2020	01/28/2017	12/28/2018	100	0	0	0	0	0	0	0	0	100	0
0	65 IT-Enterprise Work Management System FY2017	01/28/2017	12/28/2018	1,777	0	0	0	0	1,777	0	0	0	0	0
0	66 IT-Registration, Permitting & Licensing (CLASS)	02/15/2017	06/14/2019	6,871	0	0	0	0	0	0	3,877	0	2,994	0
0	67 IT-Asset Management Foundation	02/15/2017	12/31/2018	115	0	0	0	0	0	0	0	0	115	0
0	68 Interface for CATS/TASS for Recreation C of Scope	02/15/2017	12/31/2018	750	0	0	0	0	0	0	100	0	650	0
2	71 Interface for CATS/TASS for Recreation FY2018 CoS	02/15/2018	12/31/2018	250	0	0	0	0	0	0	0	0	250	0
3	55 IT-Enterprise Work Management System FY2018-2020	01/01/2019	12/31/2020	3,423	0	0	0	0	0	0	0	0	3,423	0
	Project Sub-total:			14,630	0	0	455	103	1,977	0	4,563	0	7,532	0
1	<u>PKS000014 Facility Components</u>													
0	298 Capital Asset Management Planning FY2016	01/19/2016	12/09/2016	127	0	0	0	0	127	0	0	0	0	0
0	300 Investigation & Pre-Engineering SI&G FY2017	01/28/2017	12/28/2017	400	0	0	272	0	125	0	0	0	3	0
0	301 Various Bldgs-Facility Rehabilitation FY2017	01/28/2016	12/28/2017	1,490	0	0	0	0	0	0	1,490	0	0	0
0	302 Various Bldgs & Pks-Accessibility Prog. FY2017	05/28/2017	05/28/2017	704	0	0	0	0	0	0	404	0	300	0
0	303 Capital Asset Management Planning FY2017	05/28/2017	05/28/2017	450	0	0	0	0	450	0	0	0	0	0
0	305 Bike Rack Program	02/15/2017	12/31/2018	144	0	0	0	0	144	0	0	0	0	0
1	306 Capital Emergency Fund FY2018	01/09/2018	12/19/2010	500	0	0	0	0	0	0	0	0	500	0
3	309 Various Bldgs & Pks-Accessibility Prog. FY2018	01/19/2018	12/19/2018	1,000	0	0	0	0	0	0	0	0	1,000	0
5	310 Capital Asset Management Planning FY2018-2019	01/19/2018	12/19/2018	250	0	0	0	0	250	0	0	0	0	0
7	308 Various Bldgs-Facility Rehabilitation FY2018	01/19/2018	12/19/2018	4,500	0	0	0	0	0	0	0	0	4,500	0
9	307 Investigation & Pre-Engineering SI&G FY2018	01/19/2018	12/19/2018	500	0	0	272	0	75	0	150	0	3	0
	Project Sub-total:			10,065	0	0	544	0	1,171	0	2,044	0	6,306	0
1	<u>PKS000015 Land Acquisition</u>													
0	53 Grand/Manitoba Site Remediation	07/01/2010	12/31/2011	240	0	0	0	0	195	0	0	45	0	0
0	68 Market Lane Parkette & S Market Pk Remediation	01/06/2016	12/06/2015	47	0	0	0	0	47	0	0	0	0	0
0	80 Land Acquisition Edithvale Park	11/27/2012	12/31/2015	100	0	0	0	0	100	0	0	0	0	0
0	87 Land Acquisition Study	05/22/2016	12/22/2016	50	0	0	0	0	50	0	0	0	0	0
0	89 Parkland Acquisition - FY2017	05/28/2017	05/28/2017	3,395	0	0	0	0	3,395	0	0	0	0	0
0	90 Community Garden (Green Line) - Remediation	01/10/2017	12/10/2017	200	0	0	0	0	200	0	0	0	0	0
0	93 Land Acquisition Study - Additional Funds	02/16/2017	12/31/2018	348	0	0	0	0	348	0	0	0	0	0



CITY OF TORONTO
Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
1	<u>PKS000015 Land Acquisition</u>																
0	97 100 Ranleigh Park Development Remediation	10/20/2018	10/20/2019	75	0	0	0	0	75	0	0	0	0	0	0	0	0
4	96 Grand Avenue (Manitoba) Remediation - Additl Funds	02/15/2018	12/31/2019	100	0	0	0	0	100	0	0	0	0	0	0	0	0
	Project Sub-total:			4,555	0	0	0	0	4,510	0	0	45	0	0	0	0	0
1	<u>PKS000016 Outdoor Recreation Centres</u>																
0	49 Ward 12 ORC Facility (Former Keelesdale Pk-Bball)	01/03/2015	12/03/2016	20	0	0	0	0	20	0	0	0	0	0	0	0	0
0	62 West Humber Trail Washrooms^	01/03/2015	12/03/2016	200	0	0	160	0	40	0	0	0	0	0	0	0	0
0	321 Ashbridges Bay Skateboard Pk/Ward 32	08/14/2011	08/14/2014	47	0	0	0	0	0	0	0	47	0	0	0	0	0
0	328 Earl Bales Fieldhouse Upgrade & Expansion	04/14/2016	04/14/2018	2,841	0	0	2,461	0	180	0	200	0	0	0	0	0	0
0	329 Earl Bales Fieldhouse Upgrade Design	04/14/2014	04/14/2016	254	0	0	254	0	0	0	0	0	0	0	0	0	0
0	339 Leslie Street Spit Washroom	01/03/2016	12/03/2016	1,195	0	0	0	0	1,195	0	0	0	0	0	0	0	0
0	341 Dufferin Grove Community Field House (AIR Bldg)	02/03/2015	12/03/2015	253	0	0	0	0	253	0	0	0	0	0	0	0	0
0	346 Humber Bay East - New Building S37/S45	02/10/2016	12/31/2018	903	0	0	903	0	0	0	0	0	0	0	0	0	0
0	347 CAMP (SGR) ORC Facilities FY2017	05/28/2017	05/28/2017	1,138	0	0	0	0	0	0	513	0	625	0	0	0	0
0	348 Sports Fields FY2017^	05/28/2017	05/28/2017	600	0	0	0	0	600	0	0	0	0	0	0	0	0
0	349 Skateboard Facility	01/10/2017	12/10/2018	465	0	0	0	0	465	0	0	0	0	0	0	0	0
0	353 Christie Pits Pk Ball Diamond 3 Lighting Donation	10/02/2017	12/31/2018	122	0	0	0	0	0	0	40	82	0	0	0	0	0
0	356 Sunshine Centres for Seniors	10/23/2017	10/23/2018	200	0	0	0	0	0	0	0	200	0	0	0	0	0
1	354 CAMP (SGR) ORC Facilities FY2018-2019	01/19/2018	12/29/2018	625	0	0	0	0	0	0	0	0	625	0	0	0	0
5	352 Magwood Park - Fitness Stations S42	01/10/2018	12/10/2018	70	0	0	0	0	0	0	70	0	0	0	0	0	0
6	351 Ward 4 - New Basketball Court S42	01/10/2018	12/10/2018	20	0	0	0	0	0	0	20	0	0	0	0	0	0
	Project Sub-total:			8,953	0	0	3,778	0	2,753	0	843	329	1,250	0	0	0	0
1	<u>PKS000017 Park Development</u>																
0	81 Rexlington Park - Redevelopment^	01/01/2016	12/31/2017	856	0	0	648	0	208	0	0	0	0	0	0	0	0
0	341 Lakeshore Village Park (former Sand Beach Road)^	01/01/2017	12/31/2017	102	0	0	91	0	11	0	0	0	0	0	0	0	0
0	344 Mystic Point-New Park Development (Grand Manitoba)	01/01/2012	12/31/2013	102	0	0	18	0	84	0	0	0	0	0	0	0	0
0	347 Former Inglis Lands - Park Development^ CIP150	01/01/2016	12/31/2017	610	0	93	442	0	75	0	0	0	0	0	0	0	0
0	419 Harbour Square Park - Redesign^	08/03/2015	08/03/2016	1,043	0	0	0	0	43	0	1,000	0	0	0	0	0	0
0	429 Gore Park - New Park Development^	01/01/2016	12/31/2017	110	0	0	110	0	0	0	0	0	0	0	0	0	0
0	534 Fleet - Tree Planting Partnership	02/06/2013	12/06/2013	442	0	0	0	442	0	0	0	0	0	0	0	0	0
0	538 Fleet - Forest Health Care	01/06/2014	08/06/2014	22	0	0	0	22	0	0	0	0	0	0	0	0	0
0	551 Fleet - Trees in Parks Area Maintenance	01/18/2012	10/18/2013	465	0	0	419	46	0	0	0	0	0	0	0	0	0
0	552 Fleet - Trees in Natural Areas Maintenance	01/18/2014	10/18/2014	20	0	0	20	0	0	0	0	0	0	0	0	0	0
0	557 Fleet-Area Maintenance (Ph 2 of Tree Serv. 2011)	01/30/2014	08/30/2014	461	0	0	461	0	0	0	0	0	0	0	0	0	0
0	614 Queen's Park Improvement FY2012 - S42	04/30/2012	12/30/2012	98	0	0	0	0	0	0	98	0	0	0	0	0	0



CITY OF TORONTO
Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
1	PKS000017 Park Development																
0	812 Riverdale Park West - Access Improvements	01/22/2016	12/22/2016	50	0	0	0	0	50	0	0	0	0	0	0	0	0
0	813 Badgerow Parkette & Jimmie Simpson Park	01/22/2016	12/22/2016	250	0	0	0	0	250	0	0	0	0	0	0	0	0
0	823 Moss Park 519 Partnership	03/01/2016	12/31/2017	211	0	0	0	0	211	0	0	0	0	0	0	0	0
0	826 Ramsden Park - Phase 2 Park Development S42	02/10/2016	12/31/2018	3,481	0	0	0	0	0	0	3,481	0	0	0	0	0	0
0	829 Milliken District Pk-Upper Pond/Stream Restoration	02/15/2016	12/31/2017	25	0	0	0	0	25	0	0	0	0	0	0	0	0
0	830 Land Adjacent to 2175 Lake Shore Blvd. W. Design	02/10/2016	12/31/2016	35	0	0	0	0	0	0	35	0	0	0	0	0	0
0	835 Monsignor Fraser Parkette Improvements TCDSB S37	02/15/2018	12/31/2018	300	0	0	0	0	0	0	300	0	0	0	0	0	0
0	840 Ward 38 Park Improvements	02/10/2016	12/31/2016	510	0	0	410	0	100	0	0	0	0	0	0	0	0
0	842 Master Planning PF&R FY2017	01/04/2017	12/28/2017	350	0	0	162	0	188	0	0	0	0	0	0	0	0
0	844 Ward 17 Improvements (Bert Robinson Park)	01/10/2017	12/10/2017	340	0	0	340	0	0	0	0	0	0	0	0	0	0
0	846 Watercourse Bank and Trail Stabilization	01/10/2017	12/10/2018	534	0	0	0	0	534	0	0	0	0	0	0	0	0
0	847 Coronation Pk Design & Implementation	01/10/2017	12/10/2017	200	0	0	0	0	200	0	0	0	0	0	0	0	0
0	848 Heathrow Park - Heathrow Drive Entrance	01/10/2017	12/01/2017	170	0	0	0	0	170	0	0	0	0	0	0	0	0
0	852 Moorevale Park Improvements	01/10/2017	12/10/2018	185	0	0	0	0	185	0	0	0	0	0	0	0	0
0	853 Ward 10 Park Improvements S42	01/10/2018	12/10/2019	325	0	0	0	0	0	0	325	0	0	0	0	0	0
0	857 Ward 23 Park Improvements S42	01/10/2017	12/10/2018	150	0	0	0	0	0	0	150	0	0	0	0	0	0
0	858 Ward 32 Park Improvements S42	01/10/2017	12/10/2018	190	0	0	0	0	0	0	190	0	0	0	0	0	0
0	859 Ward 33 Park Improvements S37 & S42	01/10/2017	12/10/2018	350	0	0	0	0	0	0	350	0	0	0	0	0	0
0	860 Ward 39 Park Improvements S37 & S42	01/10/2017	12/10/2018	318	0	0	0	0	0	0	318	0	0	0	0	0	0
0	863 David Crombie Park Revitalization Design S42	02/15/2017	12/31/2018	200	0	0	0	0	0	0	200	0	0	0	0	0	0
0	865 Toronto Islands Management Plan	02/15/2018	12/31/2018	225	0	0	0	0	225	0	0	0	0	0	0	0	0
0	867 Community Services and Facilities Studies	02/15/2017	12/31/2018	235	0	0	235	0	0	0	0	0	0	0	0	0	0
0	871 McCowan District Park - Ice Resurfacers Equipment	02/15/2017	12/31/2017	100	0	0	0	0	100	0	0	0	0	0	0	0	0
0	873 Fleet - Horticulture Service Level	02/15/2017	12/31/2017	200	0	0	0	0	200	0	0	0	0	0	0	0	0
0	874 Ward 36 Park Improvements S42	02/15/2017	12/31/2017	55	0	0	0	0	0	0	55	0	0	0	0	0	0
0	876 Eglinton Park Master Plan - Midtown in Focus	02/15/2017	12/31/2018	125	0	0	0	0	125	0	0	0	0	0	0	0	0
0	877 Ward 33 PB Pilot Projects FY2017	02/15/2017	12/31/2018	100	0	0	0	0	100	0	0	0	0	0	0	0	0
0	878 Ward 35 PB Pilot Projects FY2017	02/15/2017	12/31/2017	150	0	0	0	0	150	0	0	0	0	0	0	0	0
0	900 Queens Park North Revitalization-Additional Funds	06/08/2018	06/08/2019	3,962	0	0	0	0	0	0	3,962	0	0	0	0	0	0
0	902 Langford to Logan Pk Improvements-Additional Funds	06/08/2018	12/08/2018	375	0	0	0	0	375	0	0	0	0	0	0	0	0
1	881 Various Parks - Parks Rehab. FY2018	01/23/2018	12/23/2018	4,000	0	0	0	0	0	0	0	0	0	4,000	0	0	0
3	866 Parks Plan FY2018	02/15/2018	12/31/2018	3,280	0	0	0	0	0	0	30	0	0	3,250	0	0	0
4	880 Master Planning PF&R FY2018	01/23/2018	12/23/2018	200	0	0	162	0	38	0	0	0	0	0	0	0	0
6	906 Tommy Thompson Park Improvements	10/16/2017	10/16/2017	675	0	0	315	0	0	0	0	0	0	360	0	0	0



CITY OF TORONTO
Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
1	<u>PKS000017</u>	<u>Park Development</u>															
8	897 Ward 10 Park Improvements-Additional Funds S37 S45	06/08/2018	06/08/2019	90	0	0	0	0	0	0	90	0	0	0	0	0	0
9	898 Red Canoe Play - Additional Funds	06/08/2018	12/08/2018	135	0	0	0	0	0	0	135	0	0	0	0	0	0
11	907 Ward 39 Park Improvements S42 Additional Funds	02/15/2018	12/31/2018	152	0	0	0	0	0	0	152	0	0	0	0	0	0
12	913 Dane Park Construction Additional Funds	10/20/2018	10/20/2018	58	0	0	0	0	0	0	0	58	0	0	0	0	0
12	917 Land Adjacent to 2175 Lake Shore Blvd. W. Design	10/23/2017	10/23/2017	75	0	0	0	0	0	0	75	0	0	0	0	0	0
12	920 Facilities Master Plan - Additional Funding FY2018	02/15/2018	06/30/2018	130	0	0	0	0	130	0	0	0	0	0	0	0	0
15	850 144 Balsam Ave - Parkette Development	01/10/2018	06/10/2018	325	0	0	0	0	325	0	0	0	0	0	0	0	0
16	861 Horsley Hill Park Improvements S37	01/10/2018	12/10/2018	56	0	0	0	0	0	0	56	0	0	0	0	0	0
17	912 Ward 23 Park Improvements	10/20/2018	10/20/2018	400	0	0	0	0	0	0	400	0	0	0	0	0	0
18	915 Pessoa Park Development	02/15/2018	12/31/2018	330	0	0	0	0	330	0	0	0	0	0	0	0	0
20	919 Symington Park Improvements S42	02/15/2018	12/31/2018	150	0	0	0	0	0	0	150	0	0	0	0	0	0
21	885 Leslie Grove Park Improvements (Hope Shelter)	01/08/2018	12/08/2018	90	0	0	0	0	90	0	0	0	0	0	0	0	0
22	886 Maple Leaf Forever Pk Improvements (Hope Shelter)	06/08/2018	12/08/2019	15	0	0	0	0	15	0	0	0	0	0	0	0	0
23	26 High Park Washroom/Chess Clubhouse Upgrades	02/15/2018	12/31/2018	40	0	0	36	0	4	0	0	0	0	0	0	0	0
24	849 Northern Linear Park Development	01/10/2018	12/10/2018	45	0	0	0	0	45	0	0	0	0	0	0	0	0
25	851 Mallow Park- Development	01/10/2018	12/10/2018	20	0	0	0	0	20	0	0	0	0	0	0	0	0
26	854 Lessard Park- Sandbox & Shade Structure S42	01/10/2018	12/10/2018	15	0	0	0	0	0	0	15	0	0	0	0	0	0
27	855 Glasgow Street Parkette - Park Improvements	01/10/2018	06/10/2018	30	0	0	0	0	30	0	0	0	0	0	0	0	0
28	870 150 Harrison Street New Park	02/15/2018	12/31/2018	20	0	0	18	0	2	0	0	0	0	0	0	0	0
29	872 Guildwood Park Service Vehicles	02/15/2018	12/31/2018	35	0	0	0	0	35	0	0	0	0	0	0	0	0
30	882 Ward 19 Park Improvements	02/15/2018	12/31/2012	20	0	0	0	0	20	0	0	0	0	0	0	0	0
31	887 Cloverdale Park Improvements	06/08/2018	06/08/2019	40	0	0	0	0	40	0	0	0	0	0	0	0	0
32	888 Ward 6 Park Improvements S37	06/08/2018	06/08/2019	25	0	0	0	0	10	0	15	0	0	0	0	0	0
33	889 Weston Tunnel Park Development	06/08/2018	06/08/2019	30	0	0	0	0	30	0	0	0	0	0	0	0	0
34	891 Ward 26 Park Improvements S37 S42	06/08/2018	06/08/2019	20	0	0	0	0	0	0	20	0	0	0	0	0	0
35	892 Craighleigh Gardens-Gate Improvements S42	06/08/2018	06/08/2019	25	0	0	0	0	0	0	25	0	0	0	0	0	0
36	894 Montague Parkette Improvements S42	06/08/2018	06/08/2019	10	0	0	0	0	0	0	10	0	0	0	0	0	0
36	921 Edwards Gardens Improvements	01/05/2018	12/31/2019	300	0	0	0	0	300	0	0	0	0	0	0	0	0
37	896 York Off Ramp Park Design	06/08/2018	06/08/2019	400	0	0	360	0	40	0	0	0	0	0	0	0	0
39	908 Dufferin Grove Park DOLA -S42	10/20/2018	10/20/2019	40	0	0	0	0	0	0	40	0	0	0	0	0	0
40	909 100 Ranleigh Park Development Design	10/20/2018	10/20/2019	45	0	0	0	0	45	0	0	0	0	0	0	0	0
Project Sub-total:				42,470	0	93	6,465	510	7,388	0	18,951	703	8,360	0			
1	<u>PKS000018</u>	<u>Parking Lots and Tennis Courts</u>															
0	182 CAMP (SGR) Parking Lots&Tennis Crts. FY2017	05/28/2017	12/28/2017	1,900	0	0	0	0	0	0	700	0	1,200	0	0	0	0



CITY OF TORONTO

Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail

Parks, Forestry & Recreation

Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
1	<u>PKS000018</u>	<u>Parking Lots and Tennis Courts</u>														
0	183 Tennis Court Signage	01/10/2017	12/10/2019	60	0	0	0	0	60	0	0	0	0	0	0	0
0	184 L'Amoreaux Park -Tennis Bubble Replacement	01/10/2017	12/10/2018	418	0	0	0	0	418	0	0	0	0	0	0	0
0	185 Trinity Bellwoods-Tennis Courts Reconstruction S42	01/10/2017	12/10/2018	300	0	0	0	0	0	0	300	0	0	0	0	0
1	186 CAMP (SGR) Parking Lots&Tennis Crts. FY2018-2019	01/23/2018	12/23/2018	1,200	0	0	0	0	0	0	0	0	1,200	0	0	0
3	187 L'Amoreaux Park-Tennis Bubble Replace Additl Funds	02/15/2018	12/31/2018	256	0	0	0	0	256	0	0	0	0	0	0	0
	Project Sub-total:			4,134	0	0	0	0	734	0	1,000	0	2,400	0	0	0
1	<u>PKS000019</u>	<u>Playgrounds/Waterplay</u>														
0	25 Centre Island West - Wading Pool Conversion	01/01/2016	12/31/2017	500	0	0	307	0	193	0	0	0	0	0	0	0
0	198 Greenbrae Circuit Park Playground/Splash Pad^	01/01/2015	12/31/2016	404	0	0	376	0	28	0	0	0	0	0	0	0
0	207 Clairlea Park - Install Spray Pad^	01/01/2015	12/31/2016	414	0	0	309	0	105	0	0	0	0	0	0	0
0	317 St. James Pk-Playground & Park Upgrade S42 CIP150	01/03/2015	12/03/2016	341	0	0	0	0	0	0	341	0	0	0	0	0
0	325 Glen Edyth Dr. Parkette-Playground Area Improv S42	01/01/2015	12/31/2015	154	0	0	0	0	0	0	154	0	0	0	0	0
0	332 Art Eggleton Park - Playground S42	01/22/2016	12/22/2016	95	0	0	0	0	0	0	95	0	0	0	0	0
0	340 Kennedy-Margdon Park - Playground Improvements S42	02/10/2016	12/31/2016	159	0	0	0	0	0	0	159	0	0	0	0	0
0	341 St. James Park - Additional Funds S42	02/10/2016	12/31/2017	200	0	0	0	0	0	0	200	0	0	0	0	0
0	344 Play Equipment Program FY2017	05/28/2017	12/28/2018	450	0	0	0	0	450	0	0	0	0	0	0	0
0	345 CAMP (SGR) Waterplays FY2017	05/28/2017	12/28/2018	515	0	0	0	0	0	115	0	0	400	0	0	0
0	347 Masseygrove Playground & Splash Pad	01/10/2017	12/10/2018	320	0	0	320	0	0	0	0	0	0	0	0	0
0	348 Centre Island Waterplay - Additional Funding	01/10/2018	06/10/2018	700	0	0	75	0	625	0	0	0	0	0	0	0
0	351 Ravina Gardens-Wading Pool Conversion	01/10/2017	12/10/2017	322	0	0	0	0	0	0	322	0	0	0	0	0
0	352 High Park Playground (near Bloor) Improvements	01/10/2017	12/10/2018	340	0	0	0	0	190	0	150	0	0	0	0	0
0	355 Morse Street Playground S42	01/10/2017	12/10/2018	230	0	0	0	0	0	0	230	0	0	0	0	0
0	357 Maple Leaf Park - Playground Improvements S42	02/15/2017	12/31/2018	135	0	0	0	0	0	0	135	0	0	0	0	0
0	359 St. James Park - Additional Funds FY2017 S42	01/15/2017	12/31/2018	1,270	0	0	0	0	0	0	1,270	0	0	0	0	0
0	360 Lakeshore Village Park S42	02/15/2017	12/31/2018	220	0	0	0	0	0	0	220	0	0	0	0	0
1	368 CAMP (SGR) Waterplays FY2018-2019	01/23/2018	12/23/2018	400	0	0	0	0	0	0	0	0	400	0	0	0
3	367 Play Equipment Program FY2018	01/23/2018	12/23/2018	1,800	0	0	0	0	1,650	0	150	0	0	0	0	0
5	369 Supplemental Playground Funding FY2018	01/23/2018	12/23/2018	1,940	0	0	0	0	1,940	0	0	0	0	0	0	0
7	371 St. James Park Improvements Ph2 Addtl Funds S42	02/15/2018	12/31/2018	500	0	0	0	0	0	0	500	0	0	0	0	0
8	370 Ravina Gardens - Wading Pool and Playground S42	02/15/2018	12/31/2018	105	0	0	0	0	0	0	105	0	0	0	0	0
9	280 MacGregor Park - Wading Pool Conversion	01/01/2018	12/31/2018	245	0	0	118	0	57	0	70	0	0	0	0	0
10	372 Splash Pads - Storm Water Management	10/23/2017	10/23/2017	500	0	0	0	0	500	0	0	0	0	0	0	0
11	354 Sergeant Ryan Russell Parkette-Playground Upgrade	01/10/2017	12/10/2018	30	0	0	0	0	0	0	30	0	0	0	0	0



CITY OF TORONTO
Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
1	<u>PKS000019</u>	<u>Playgrounds/Waterplay</u>															
12	349 Garland Park - New Playground	01/10/2017	12/10/2018	15	0	0	0	0	15	0	0	0	0	0	0	0	0
	Project Sub-total:			12,304	0	0	1,505	0	5,753	115	4,131	0	800	0			
1	<u>PKS000020</u>	<u>Pool</u>															
0	100 Wellesley CC Pool - Construction - S37/45/S42	01/05/2017	09/05/2019	12,000	0	0	8,000	0	0	0	4,000	0	0	0	0	0	0
0	110 Wellesley CC Pool Design - S37/S45	04/14/2013	04/14/2014	19	0	0	0	0	0	0	19	0	0	0	0	0	0
0	116 CAMP (SGR) Pools FY2017	05/28/2017	12/28/2019	2,608	0	0	0	0	0	458	0	0	2,150	0	0	0	0
0	119 Giovanni Caboto Outdoor Pool CIP150 #2	02/15/2017	12/31/2018	300	0	0	0	0	0	0	300	0	0	0	0	0	0
1	120 CAMP (SGR) Pools FY2018-2020	05/23/2018	12/23/2018	2,375	225	0	0	0	0	0	0	0	2,150	0	0	0	0
	Project Sub-total:			17,302	225	0	8,000	0	0	458	4,319	0	4,300	0			
1	<u>PKS000021</u>	<u>Arena</u>															
0	196 Don Mills Civitan Arena Replacement - Design	04/14/2014	04/14/2017	150	0	0	150	0	0	0	0	0	0	0	0	0	0
0	205 College Park AIR S42 AR CIL	05/22/2016	12/22/2016	3,793	0	0	0	0	0	0	3,543	250	0	0	0	0	0
0	206 Centennial Park Arena - CIP 150	02/10/2016	12/31/2017	139	0	0	0	0	0	0	139	0	0	0	0	0	0
0	207 CAMP (SGR) Arenas FY2017	05/28/2017	12/28/2018	5,741	0	0	0	0	0	0	2,298	0	3,443	0	0	0	0
0	208 Queensway Rink Skating Pad	01/10/2017	12/10/2018	250	0	0	250	0	0	0	0	0	0	0	0	0	0
1	210 CAMP (SGR) Arenas FY2018-2020	01/23/2018	12/23/2018	5,442	0	0	0	0	0	0	0	0	5,442	0	0	0	0
3	209 High Park AIR - Garage for Zamboni	02/15/2017	12/31/2018	15	0	0	0	0	15	0	0	0	0	0	0	0	0
	Project Sub-total:			15,530	0	0	400	0	15	0	5,980	250	8,885	0			
1	<u>PKS000022</u>	<u>Trails & Pathways</u>															
0	187 Upper Highland Creek Trail Ext.Ph. 3-5^	01/17/2013	12/31/2016	400	0	0	400	0	0	0	0	0	0	0	0	0	0
0	245 East Don Trail Ph 1 Construction	04/20/2016	04/20/2017	1,000	0	0	900	0	100	0	0	0	0	0	0	0	0
0	264 York Beltline Trail Improvements	01/01/2015	12/31/2016	20	0	0	0	0	0	0	0	20	0	0	0	0	0
0	268 Beltline Trail "Stations" S42	02/10/2016	12/31/2017	200	0	0	0	0	0	0	200	0	0	0	0	0	0
0	269 Fort York Path	02/10/2017	12/31/2018	100	0	0	0	0	100	0	0	0	0	0	0	0	0
0	271 Cedarcrest - New Pathway Additional Funding	02/10/2016	12/31/2017	45	0	0	0	0	45	0	0	0	0	0	0	0	0
0	272 Humber Bay Shores - Additional Funds	02/10/2016	12/31/2016	790	0	0	569	0	221	0	0	0	0	0	0	0	0
0	274 McCowan Road Park - New Pathway S37	02/01/2015	02/01/2016	95	0	0	0	0	0	95	0	0	0	0	0	0	0
0	275 McCowan Road Park - Upgrades	02/17/2016	12/31/2016	634	0	0	0	0	634	0	0	0	0	0	0	0	0
0	276 CAMP (SGR) Trails, Pathways & Bridges FY2017	05/28/2017	12/28/2018	2,507	0	0	0	0	0	0	1,657	0	850	0	0	0	0
0	278 Green Line Study & Plan	01/10/2017	12/10/2018	200	0	0	0	0	200	0	0	0	0	0	0	0	0
0	280 Trinity Bellwoods - Pathway Upgrades S42	01/10/2017	12/10/2018	202	0	0	0	0	0	0	202	0	0	0	0	0	0
1	282 CAMP (SGR) Trails, Pathways & Bridges FY2018-2019	01/23/2018	12/23/2018	2,650	0	0	0	0	0	0	0	0	2,650	0	0	0	0
3	283 Bridge to Mississauga via Etobicoke Valley Pk	01/08/2018	12/08/2018	100	0	0	0	0	0	0	100	0	0	0	0	0	0



CITY OF TORONTO
Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Parks, Forestry & Recreation
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
1	PKS000026	Special Facilities														
5	204 Golf Course-CW Tee Renon Traps,Enhance FY2018-2019	01/23/2018	12/23/2018	500	0	0	0	0	0	0	0	0	0	0	500	0
	Project Sub-total:			13,668	0	0	0	0	3,122	200	1,450	120	8,776	0		
1	PKS023	Community Centres														
0	255 Canoe Landing New CC (Spadina/Front)-Construction	01/27/2010	12/27/2015	1,812	0	0	1,812	0	0	0	0	0	0	0	0	0
0	284 North East Scarborough CC (RFR#3) Design	04/14/2015	04/14/2017	410	0	0	250	0	160	0	0	0	0	0	0	0
0	286 Western North York New CC (RFR#5) Design	04/14/2016	04/14/2019	398	0	0	398	0	0	0	0	0	0	0	0	0
0	288 Birchmount CC - Build Double Gym Design	04/14/2015	04/14/2017	83	0	0	83	0	0	0	0	0	0	0	0	0
0	289 Birchmount CC - Build Double Gym Construction	04/14/2016	04/14/2019	2,893	0	0	2,893	0	0	0	0	0	0	0	0	0
0	290 40 Wabash Parkdale New CC (RFR#7) - Design	04/14/2017	04/14/2019	413	0	0	413	0	0	0	0	0	0	0	0	0
0	292 West Acres RC - Redevelopment	04/20/2013	04/20/2014	135	0	0	0	0	135	0	0	0	0	0	0	0
0	298 Trace Manes CC Improvements - S37	05/04/2014	12/04/2015	45	0	0	0	0	0	0	45	0	0	0	0	0
0	306 Canoe Landing (Block 31) CC - Additional Funds	01/01/2016	12/31/2018	900	0	0	900	0	0	0	0	0	0	0	0	0
0	309 Canoe Landing (Block 31) - TDSB & TCDSB Schools	02/19/2014	12/31/2019	5,483	0	0	0	0	0	0	0	5,483	0	0	0	0
0	312 Canoe Landing (Blk 31) Community Space Design S37	01/22/2016	05/22/2019	66	0	0	0	0	0	0	66	0	0	0	0	0
0	313 Canoe Landing (Blk 31) Comm.Space Construction S37	05/22/2017	05/22/2019	1,202	0	0	0	0	0	0	1,202	0	0	0	0	0
0	315 Bessarion CC - Stakeholder Funding	05/29/2017	05/29/2020	9,097	0	0	0	0	0	0	9,097	0	0	0	0	0
0	321 Canoe Landing (Block 31) CC - Energy Management	02/10/2016	12/31/2017	147	0	0	147	0	0	0	0	0	0	0	0	0
0	322 Bessarion CC - Parking Garage	02/10/2016	12/31/2019	3,205	0	0	3,205	0	0	0	0	0	0	0	0	0
0	323 Falstaff Community Centre - Renovation CIP150	02/10/2016	12/31/2016	145	0	145	0	0	0	0	0	0	0	0	0	0
0	325 CAMP (SGR) Community Centres FY2017	01/08/2017	12/28/2018	6,588	0	0	0	0	0	2,462	0	0	4,126	0	0	0
0	329 Edithvale CC -S37 Change of Scope	01/10/2017	12/10/2018	826	0	0	0	0	0	0	826	0	0	0	0	0
0	331 North Toronto Memorial CC Improvements	02/15/2017	12/31/2018	2,000	0	0	0	0	2,000	0	0	0	0	0	0	0
0	332 Cummer CC-AODA Upgrades Health Club/Change Rooms	02/15/2017	12/31/2018	780	0	0	0	0	780	0	0	0	0	0	0	0
0	333 Canoe Landing (Blk 31)-Active Roof, Public Art,FFE	02/15/2017	12/31/2019	527	0	0	475	0	52	0	0	0	0	0	0	0
1	336 CAMP (SGR) Community Centres FY2018-2020	01/23/2018	12/30/2018	5,798	0	0	0	0	0	0	0	0	5,798	0	0	0
9	338 Trace Manes CC Playground Donation	06/08/2018	12/08/2018	400	0	0	0	0	0	0	0	400	0	0	0	0
10	330 Malvern CC - Service Window/Kiosk S37	01/10/2018	12/10/2018	10	0	0	0	0	0	0	10	0	0	0	0	0
	Project Sub-total:			43,363	0	145	10,576	0	3,127	2,462	11,246	5,883	9,924	0		
	Program Total:			200,566	225	238	33,682	613	35,749	3,235	56,781	7,350	62,693	0		

Status Code Description
 S2 S2 Prior Year (With 2018 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2018 and/or Future Year Cost/Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Reserve / Reserve Fund Review – Corporate (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Capital Financing Reserve (XQ0011)	Beginning Balance	324,779	324,719	324,106	318,251	318,001	317,601	317,601	317,601	317,601	317,601	317,601	
	Withdrawals (-)												
	Fleet - Tree Planting Partnership		(442)	(223)									(665)
	Fleet - Forest Health Care		(22)										(22)
	Fleet - Trees in Parks Area Maintenance		(46)	(134)									(180)
	Fleet - Trees in Natural Areas Maintenance	(5)											-
	Fleet - Area Maintenance (Phase 2 of Tree Serv. De Canoe Landing New CC (Spadina/Front)- Construction	(55)		(31)									(31)
	311 Customer Service Strategy			(5,217)									(5,217)
	Total Withdrawals	(60)	(613)	(5,855)	(250)	(400)	(400)	-	-	-	-	-	(1,003)
	Contributions (+)												-
	XQ0011												-
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Other Program/Agency Net Withdrawals (-) and Contributions (+)													
Total Reserve Fund Balance at Year-End			324,719	324,106	318,251	318,001	317,601	317,601	317,601	317,601	317,601	317,601	(7,118)

* Based on the 2017 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Public Realm Reserve Fund (XR1410)	Beginning Balance	26,487	48,119	47,975	47,975	47,975	47,975	47,975	47,975	47,975	47,975	47,975	
	Withdrawals (-)												
	Bike Rack Program	(56)	(144)										(144)
	Total Withdrawals	(56)	(144)	-	-	-	-	-	-	-	-	-	(144)
	Contributions (+)												-
	XR1410	21,688											-
	Total Contributions	21,688	-	-	-	-	-	-	-	-	-	-	-
Other Program/Agency Net Withdrawals (-) and Contributions (+)													
Total Reserve Fund Balance at Year-End			48,119	47,975	47,975	47,975	47,975	47,975	47,975	47,975	47,975	47,975	(144)

* Based on the 2017 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Section 37	Beginning Balance	215,952	238,084	229,124	220,615	204,833	202,937	201,404	199,744	199,744	199,744	199,744	
Section 45	XR3026	195,724											
	XR3028	20,228											
	Withdrawals (-)												
Section 37	XR3026		(8,113)	(7,035)	(14,571)	(1,896)	(1,533)	(1,660)					(34,808)
Section 45	XR3028		(847)	(1,474)	(1,211)	-	-	-					(3,532)
	Total Withdrawals		(8,960)	(8,509)	(15,782)	(1,896)	(1,533)	(1,660)	-	-	-	-	(38,340)
	Contributions (+)												-
Section 37	XR3026	21,755											-
Section 45	XR3028	377											-
	Total Contributions	22,132	-	-	-	-	-	-	-	-	-	-	-
Other Program/Agency Net Withdrawals (-) and Contributions (+)													
Total Reserve Fund Balance at Year-End			238,084	229,124	220,615	204,833	202,937	201,404	199,744	199,744	199,744	199,744	(38,340)
Section 37	XR3026	217,479	(8,113)	(7,035)	(14,571)	(1,896)	(1,533)	(1,660)	-	-	-	-	(34,808)
Section 45	XR3028	20,605	(847)	(1,474)	(1,211)	-	-	-	-	-	-	-	(3,532)

* Based on the 2017 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Solid Waste Management Perpetual Care Reserve Fund (XR1013)	Beginning Balance	39,373	39,357	38,723	38,723	38,723	38,723	38,723	38,723	38,723	38,723	38,723	
	Withdrawals (-)												
	McCowan Road Park - Upgrades	(16)	(634)										(634)
	Total Withdrawals	(16)	(634)	-	-	-	-	-	-	-	-	-	(634)
	Contributions (+)												-
	XR1013												-
	Total Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Other Program/Agency Net Withdrawals (-) and Contributions (+)													
Total Reserve Fund Balance at Year-End			39,357	38,723	38,723	38,723	38,723	38,723	38,723	38,723	38,723	38,723	(634)

* Based on the 2017 Q3 Variance Report