

Toronto 2018 BUDGET



CAPITAL BUDGET NOTES



Economic Development and Culture

2018 – 2027 CAPITAL BUDGET AND PLAN OVERVIEW

Economic Development and Culture's (EDC) 10-Year Capital Plan supports the Program's mission to advance the City's prosperity, opportunity and liveability by fostering employment and investment, cultural expression and experiences and engaging partners in the planning and development of the City's cultural and economic resources.

The 2018-2027 Preliminary Capital Plan of \$197.968 million focuses on maintaining EDC's heritage buildings in a state of good repair (SOGR), revitalizing neighbourhoods and generating economic growth through capital works such as BIA Streetscape Improvement and the maintenance of public art.

The Economic Development and Culture Division's 10-Year Preliminary Capital Plan also includes service improvement and growth initiatives such as the Guild Revitalization, renovations to Montgomery's Inn, Fort York Enhancements, Economic Competitiveness Data Management Systems, Commercial Façade Improvements, and public art development projects at various locations.

The 10-Year Preliminary Capital Plan will increase future year Operating Budgets by a total of \$0.347 million net over the 2018 - 2027 period, primarily for the Guild Revitalization project.

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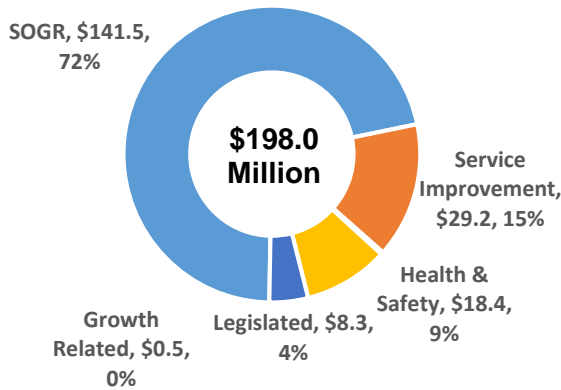
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CAPITAL SPENDING AND FINANCING

Where the money goes:

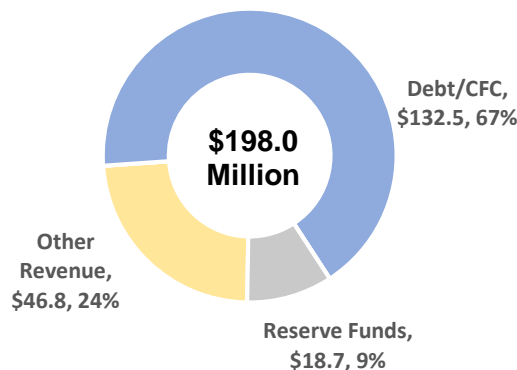
**2018 - 2027 Preliminary Capital Budget and Plan
By Project Category**



The 2018 - 2027 Preliminary Capital Budget and Plan totalling \$197.968 million provides funding of:

- \$141.525 million to continue state of good repair projects for BIA streetscape improvements, collections care, and maintenance & restoration work on various sites such as Fort York, St. Lawrence Centre for the Arts, and Alumnae Theatre;
- \$29.245 million to revitalize and rehabilitate the Guild Inn, Fort York's Visitor Centre Kitchen, Landscape, and Exhibits, as well as commencing a new Streetscape Master Plan Program;
- \$26.684 million in Health & Safety and Legislated projects to preserve and restore the Casa Loma exterior elements, and address any outstanding AODA deficiencies at various sites such as Theatre Passe Muraille and Lambton House; and
- \$0.514 million for one Growth Related public art project at TTC Leslie Barns.

By Funding Source



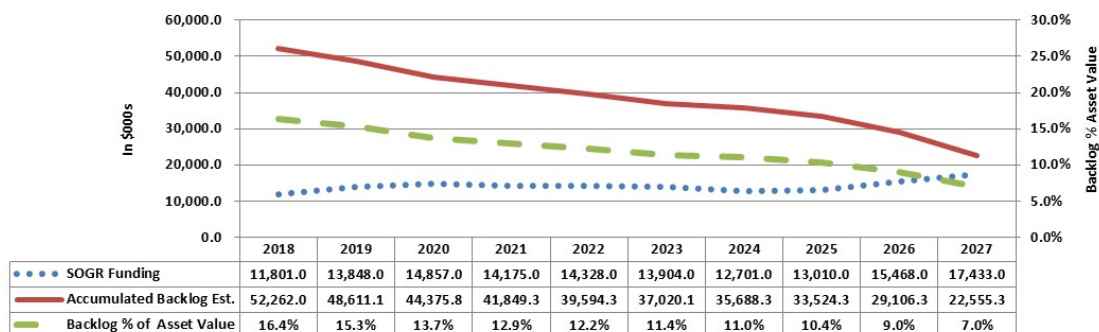
Where the money comes from:

The 10-Year Preliminary Capital Plan requires:

- Debt funding of \$132.477 million (66.9%), an increase in debt funding of \$35.515 million above the 2018-2027 debt funding to address the SOGR backlog at St. Lawrence Centre for the Arts, implement new IT initiatives and address AODA compliance.
- Reserve Fund contributions of \$18.727 million or 9.5% of the 10-Year Preliminary Capital Plan's financing.
- Other revenues of \$46.764 million for 23.6% of the total funding, including matching funding from the BIAs for the BIA Streetscape projects and Section 37 funds.

State of Good Repair Backlog

The 10-Year Preliminary Capital Plan's spending on State of Good Repair is \$141.525 million which will decrease the accumulated backlog from \$52.262 million in 2018 to an anticipated \$22.555 million by 2027. The SOGR backlog as a % of asset replacement value will decrease from 16.4% in 2018 to 7.0% in 2026, primarily due to providing additional debt funding to address the SOGR backlog at the St. Lawrence Centre for the Arts.



OUR KEY ISSUES & PRIORITY ACTIONS

- **The State of Good Repair Backlog** is estimated to decrease from \$52.262 to \$22.555 million from 2018 to 2027. However, this figure does not include the SOGR backlog for Toronto Centre for the Arts.
 - ✓ The 10-Year Preliminary Capital Plan includes debt funding for the St. Lawrence Centre 10-year SOGR backlog totalling \$26.510 million.
 - ✓ Toronto Centre for the Arts will complete its building condition audit to inform the SOGR backlog at the Theatre and report back through the 2019 Budget Process.

- **Review of Capital Projects and Spending** resulted in cash flow adjustments to the BIA Equal Share Funding program.
 - ✓ The Capital Program revised the cash flows for the BIA Equal Share Funding program to reflect historical actuals, and included a new Streetscape Master Plan Program to assist BIAs with planning for the streetscape improvement projects.

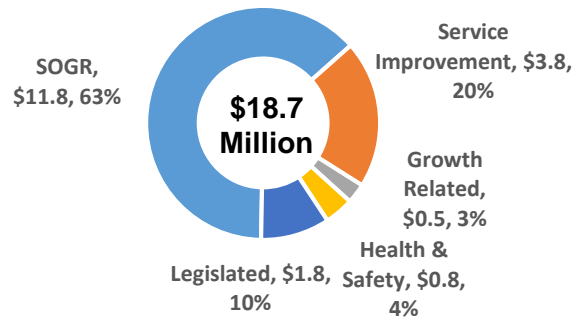


2018 CAPITAL BUDGET HIGHLIGHTS

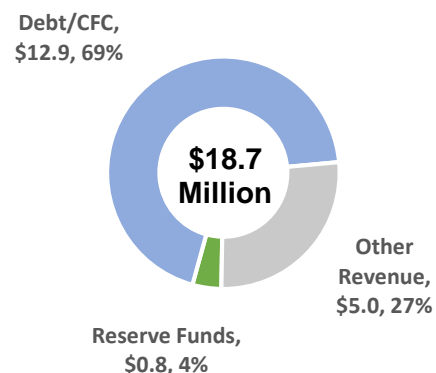
The 2018 Preliminary Capital Budget for Economic Development and Culture of \$18.675 million, excluding carry forward funding, will:

- Restore and preserve heritage elements including \$0.750 million for Casa Loma Exterior and \$0.175 million for Fort York Restorations.
- Continue the BIA Streetscape, Commercial Façade Improvement and Mural projects, and begin the Streetscape Master Plan Program to invest in BIAs for \$6.905 million.
- Complete the St. Lawrence Centre Roof replacement project for \$1.250 million and begin addressing the SOGR, Health and Safety, and AODA related projects at St. Lawrence Centre for \$0.600 million.
- Commence technology projects totaling \$0.800 million for Museum Sites POS Systems, and Digital Service Delivery.
- Commence Cultural Infrastructure Development projects including \$2.207 million for Guild Sitework and Revitalization, and \$1.038 million for Public Art development at 11 Wellesley St. West.

2018 Preliminary Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2018 Preliminary Capital Budget as presented in these notes requires that:

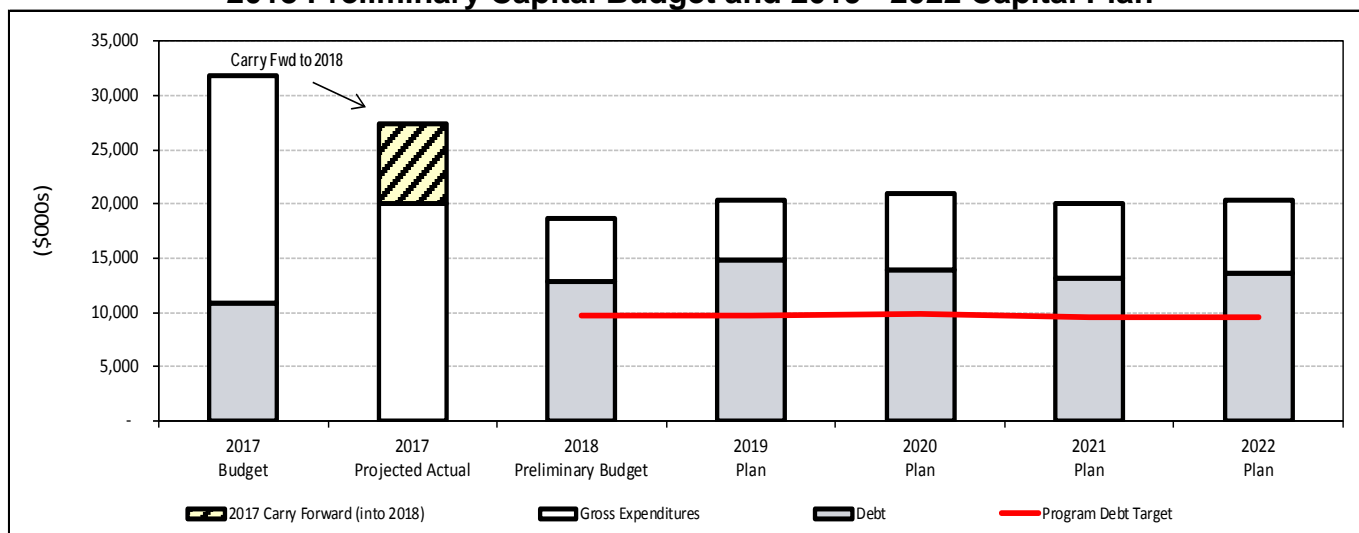
1. City Council approve the 2018 Capital Budget for Economic Development and Culture with a total project cost of \$23.071 million, and 2018 cash flow of \$25.963 million and future year commitments of \$9.512 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 36 new / change in scope sub-projects with a 2018 total project cost of \$23.071 million that requires cash flow of \$14.559 million in 2018 and future year cash flow commitments of \$8.512 million for 2019.
 - ii. 10 previously approved sub-projects with a 2018 cash flow of \$3.602 million; and future year cash flow commitments of \$1.000 million for 2019.
 - iii. 1 previously approved sub-project with carry forward funding from 2016 and prior years requiring 2018 cash flow of \$0.514 million that requires Council to reaffirm its commitment.
 - b) 2017 approved cash flow for 23 previously approved sub-projects with carry forward funding from 2017 into 2018 totalling \$7.288 million.
2. City Council approve the 2019 - 2027 Preliminary Capital Plan for Economic Development and Culture totalling \$169.781 million in project estimates, comprised of \$10.907 million for 2019; \$20.938 million for 2020; \$20.016 million for 2021; \$20.399 million for 2022; \$20.875 million for 2023; \$16.122 million for 2024; \$17.881 million for 2025; \$21.789 million for 2026; and \$20.854 million in 2027.
3. City Council consider all operating costs of \$0.005 million net in 2018 arising from approval of the 2018 Preliminary Capital Budget for inclusion in the 2018 Preliminary Operating Budget.
4. City Council direct General Manager of Economic Development and Culture, President and Chief Executive Officer of Civic Theatres Toronto, General Manager of Facilities Management, and Executive Director of Financial Planning to report back on a plan to consolidate capital budgets for the three Civic Theatres into a single portfolio.
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2018 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.



Part 1

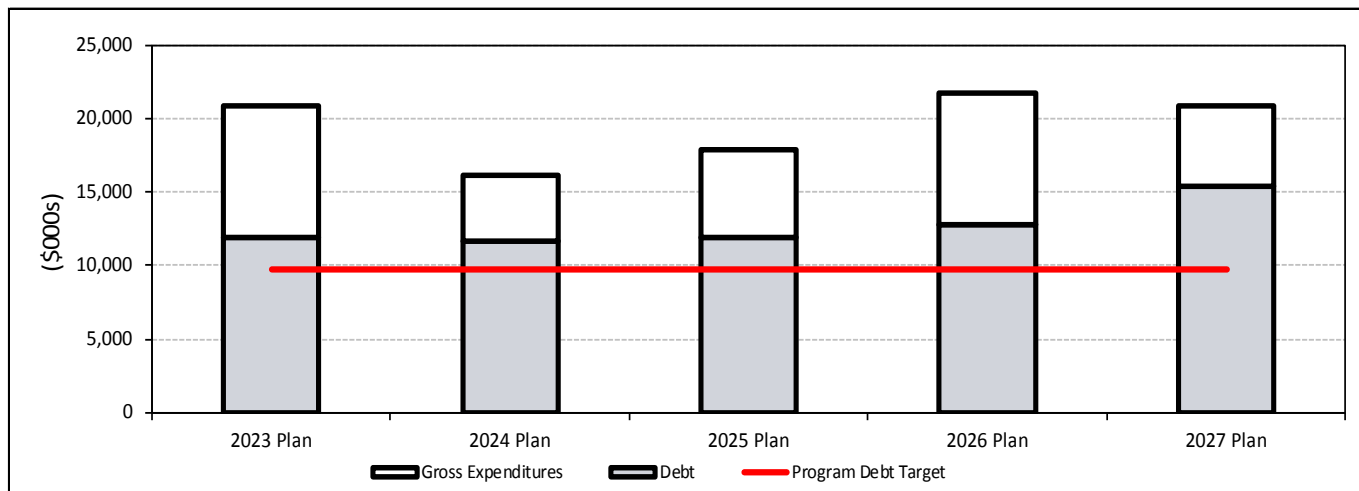
10-Year Preliminary Capital Plan

**Table 1a
10-Year Capital Plan
2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan**



		2018 Preliminary Capital Budget and 2019 - 2022 Capital Plan								
		2017		2018	2019	2020	2021	2022	2018 - 2022	5-Year Total Percent
		Budget	Projected Actual							
Gross Expenditures:										
2017 Capital Budget & Approved Future Year (FY) Commitments		31,821	20,085	3,802					3,802	3.8%
Changes to Approved FY Commitments				(200)	1,000				800	0.8%
2018 New/Change in Scope & FY Commitments				14,559	8,512				23,071	23.0%
2019 - 2022 Capital Plan Estimates					10,907	20,938	20,016	20,399	72,260	71.9%
2-Year Carry Forward for Reapproval				514					514	0.5%
1-Year Carry Forward to 2018			7,288							
Total Gross Annual Expenditures & Plan		31,821		18,675	20,419	20,938	20,016	20,399	100,447	100.0%
Program Debt Target				9,762	9,800	9,900	9,500	9,500	48,462	
Financing:										
Debt		10,894		12,931	14,842	13,988	13,096	13,699	68,556	68.3%
Reserves/Reserve Funds		7,974		750	577	2,750	2,050	1,000	7,127	7.1%
Development Charges										
Provincial/Federal		500								
Debt Recoverable										
Other Revenue		12,452		4,994	5,000	4,200	4,870	5,700	24,764	24.7%
Total Financing		31,821		18,675	20,419	20,938	20,016	20,399	100,447	100.0%
By Project Category:										
Health & Safety		2,306		750	350	2,750	2,000	1,000	6,850	6.8%
Legislated		816		1,784	1,000	900	1,100	1,250	6,034	6.0%
SOGR		20,808		11,801	13,848	14,857	14,175	14,328	69,009	68.7%
Service Improvement		6,331		3,826	5,221	2,431	2,741	3,821	18,040	18.0%
Growth Related		1,560		514					514	0.5%
Total by Project Category		31,821		18,675	20,419	20,938	20,016	20,399	100,447	100.0%
Asset Value (\$) at year-end		305,862		318,117	318,117	323,367	323,367	323,367	323,367	
Yearly SOGR Backlog Estimate (not addressed by current plan)				(2,678)	(3,651)	(4,235)	(2,526)	(2,255)	(11,507)	
Accumulated Backlog Estimate (end of year)		54,940		52,262	48,611	44,376	41,849	39,594	39,594	
Backlog: Percentage of Asset Value (%)		18.0%		16.4%	15.3%	13.7%	12.9%	12.2%		
Debt Service Costs				194	1,608	1,864	1,762	1,678	7,106	
Operating Impact on Program Costs				5	217	133	(8)		347	
New Positions					3.0	1.4	1.2		5.6	

**Table 1b
10-Year Capital Plan
2023 - 2027 Preliminary Capital Plan**



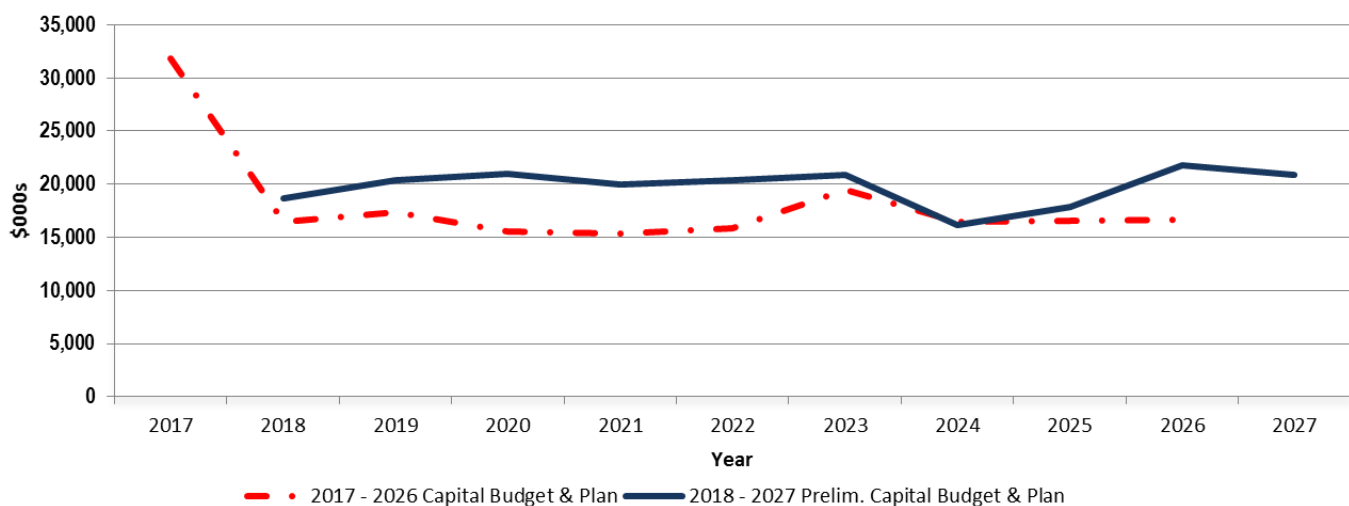
	2023 - 2027 Preliminary Capital Plan						10-Year Total Percent
	2023	2024	2025	2026	2027	2018 - 2027	
Gross Expenditures:							
2017 Capital Budget & Approved Future Year (FY) Commitments						3,802	1.9%
Changes to Approved FY Commitments						800	0.4%
2018 New/Change in Scope & FY Commitments						23,071	11.7%
2023 - 2027 Capital Plan Estimates	20,875	16,122	17,881	21,789	20,854	169,781	85.8%
2-Year Carry Forward for Reapproval						514	0.3%
Total Gross Annual Expenditures & Plan	20,875	16,122	17,881	21,789	20,854	197,968	100.0%
Program Debt Target	9,700	9,700	9,700	9,700	9,700	96,962	
Financing:							
Debt	11,925	11,722	11,981	12,839	15,454	132,477	66.9%
Reserves/Reserve Funds	4,550		1,500	4,550	1,000	18,727	9.5%
Development Charges							
Provincial/Federal							
Debt Recoverable							
Other Revenue	4,400	4,400	4,400	4,400	4,400	46,764	23.6%
Total Financing	20,875	16,122	17,881	21,789	20,854	197,968	100.0%
By Project Category:							
Health & Safety	4,500		1,500	4,500	1,000	18,350	9.3%
Legislated	900	700	600	100		8,334	4.2%
SOGR	13,904	12,701	13,010	15,468	17,433	141,525	71.5%
Service Improvement	1,571	2,721	2,771	1,721	2,421	29,245	14.8%
Growth Related						514	0.3%
Total by Project Category	20,875	16,122	17,881	21,789	20,854	197,968	100.0%
Asset Value(\$) at year-end	323,367	323,367	323,367	323,367	323,367	323,367	
Yearly SOGR Backlog Estimate (not addressed by current plan)	(2,574)	(1,332)	(2,164)	(4,418)	(6,551)	(28,546)	
Accumulated Backlog Estimate (end of year)	37,020	35,688	33,524	29,106	22,555	22,555	
Backlog: Percentage of Asset Value (%)	11.4%	11.0%	10.4%	9.0%	7.0%		
Debt Service Costs	1,707	1,513	1,496	1,541	1,686	15,049	
Operating Impact on Program Costs						347	
New Positions						5.6	

Key Changes to the 2017 - 2026 Approved Capital Plan

The 2018 Preliminary Capital Budget and the 2019 - 2027 Preliminary Capital Plan reflects an increase of \$16.379 million in capital funding from the 2017 - 2026 Approved Capital Plan.

The chart and table below provide a breakdown of the \$16.379 million or 9.0% increase in the Capital Program on an annual basis from 2017 - 2027.

Chart 1
Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)



(\$000s)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	10-Year Total
2017 - 2026	31,821	16,491	17,377	15,600	15,350	15,850	19,500	16,450	16,515	16,635		181,589
2018 - 2027		18,675	20,419	20,938	20,016	20,399	20,875	16,122	17,881	21,789	20,854	197,968
Change %		13.2%	17.5%	34.2%	30.4%	28.7%	7.1%	(2.0%)	8.3%	31.0%		9.0%
Change \$		2,184	3,042	5,338	4,666	4,549	1,375	(328)	1,366	5,154		16,379

As made evident in Chart 1 above, the \$16.379 million increase in the Capital Plan reflects the addition of the St. Lawrence Centre's 10-Year SOGR project funding totalling \$26.510 million, new debt funding for AODA compliance projects at various sites such as St. Lawrence Centre, Goulding Estate and Alumnae Theatre totalling \$6.400 million.

The overall increase in the Capital Program is partially offset by reducing the debt funding of the *Restoration/Preservation of Heritage Elements* project including such sub-projects as *Casa Loma Exterior Restoration* and *Fort York Restoration*, as well as the completion of such projects as *BIA Equal Share Streetscape Improvements* which were carried forward to 2017 from 2016.

As reflected in Table 2 on the following page, changes to the 2017 - 2026 Approved Capital Plan, specifically the \$27.346 million increase in capital funding over the nine common years of the Capital Plans (2018 – 2026) arise from the level of increased investment in Economic Development and Culture's capital projects, based on the following factors:

- Planned phase-in of the additional BIA Streetscape Improvement projects.
- New debt funding for AODA compliance at various museums, heritage sites, and theatres.

- New debt funding to address the St. Lawrence Centre for the Arts' roof requiring full replacement and SOGR backlog of the Theatre.

A summary of project changes for the years 2018 - 2026 totalling \$27.346 million are provided in Table 2 below:

Table 2
Summary of Project Changes (In \$000s)

\$000s	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2018 - 2026 Total
2017 - 2026 Capital Budget & Plan	31,821	16,491	17,377	15,600	15,350	15,850	19,500	16,450	16,515	16,635		149,768
2018 - 2027 Preliminary Capital Budget & Plan		18,675	20,419	20,938	20,016	20,399	20,875	16,122	17,881	21,789	20,854	177,114
Capital Budget & Plan Changes (2018 - 2026)		2,184	3,042	5,338	4,666	4,549	1,375	(328)	1,366	5,154		27,346

	Total Project Cost	2018	2019	2020	2021	2022	2023	2024	2025	2026	2018 - 2026	2027	Revised Total Project Cost
Changes to Previously Approved Projects' Future Year Commitments													
Cultural Infrastructure Development	837	612									612		935
St. Lawrence Market Neighbourhood BIA Streetscape Improvements*	1,000		1,000								1,000		2,000
Total Changes to Previously Approved Commitments		612	1,000								1,612		
Changes to Previously Planned Project Estimates													
BIA Equal Share funding	47,866	(719)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(2,319)	5,181	50,728
Cultural Infrastructure Development	6,150	1,145		570	200						1,915	600	8,665
Restoration/Preservation of Heritage Elements	39,365	(563)	(1,090)	550	100	(1,300)	(650)	(2,250)	(815)	2,315	(3,703)	3,250	38,912
Service Enhancement	11,168	(1,218)	(2,010)	30	870	2,350	(50)			(200)	(228)	700	11,640
BIA Financed Funding	22,032											2,448	24,480
Collections Care	2,046	(247)									(247)	350	2,149
Commercial Facade Improvement Program	4,389											521	4,910
Mural Program	450											50	500
Village of Islington BIA Streetscape Improvements*		100									100		100
Total Changes to Previously Planned Project Estimates		(1,502)	(3,300)	950	970	850	(900)	(2,450)	(1,015)	1,915	(4,482)	9,731	109,945
New to the 10-Year Capital Plan													
Economic Competitiveness Data Mgmt System		300	800								1,100		1,100
Major Maintenance	13,291	2,674	4,442	4,288	3,596	3,899	2,175	2,022	2,281	3,139	28,516	7,154	48,961
Refurbishment and Rehabilitation	3,550				(300)						(300)	500	3,750
Streetscape Master Plan Program		100	100	100	100	100	100	100	100	100	900	100	1,000
Total New		3,074	5,342	4,388	3,696	3,699	2,275	2,122	2,381	3,239	30,216	20,854	
Total Changes		2,184	3,042	5,338	4,666	4,549	1,375	(328)	1,366	5,154	27,346	30,585	

*These projects are fully funded by the Section 37 community benefit funds

Significant Capital Project Changes in Economic Development and Culture:

Cash flow funding for the following previously approved capital projects has been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

Changes to Previously Approved Projects' Future Year Commitments

Deferrals:

- *St. Lawrence Market Neighbourhood BIA* – \$1.000 million and associated Section 37 community benefit funding has been deferred to 2019. This streetscape improvement project was initially approved by City Council in 2017, but however, has been deferred to 2019 as the project is not ready to proceed and would be coordinated with other projects not yet advancing.
- *Public Art – TTC Leslie Barns* - The TTC transferred management of this public art project to EDC in late 2016. At the time of transfer, the project had already experienced delays and was re-tendered to enter into an agreement with a new artist to deliver. This project has begun in 2017, with an anticipated completion date of 2018, requiring a two-year carry forward debt funding of \$0.514 million to be re-budgeted.

Changes to Previously Approved Planned Project Estimates

- *BIA Equal Share Funding* – As a result of cash flow realignment to reflect historical spending rates, cash flow funding in each of the plan years in the 10-Year Preliminary Capital Plan was partially deferred into future years with no changes overall project funding.

- *Cultural Infrastructure Development* – The *Guild Revitalization* project has reached a significant milestone with the restoration of the Bickford Residence as a focus of an expanded banquet facility and community centre. Following the most recent community consultation and a renewed study of the scope of work, additional debt funding of \$1.915 million is required for the project to repurpose Building 191 as an "arts hub".
- *Restoration/Preservation of Heritage Elements* – Future year project cost estimates have been revised for such sub-projects as the *Casa Loma Exterior Restoration*, *Montgomery's Inn Kitchen*, *Scarborough Museum Restoration*, *Zion Schoolhouse Roof & Masonry*, and *Spadina Restoration*.
- *Service Enhancements* – The *Fort York Landscape* and *Fort York Visitor Centre Façade Extension* projects were deferred to years 2021 and 2022 following a review of reassessing the current capital requirements to address AODA requirements and other critical projects as well as securing donations for the Façade project.

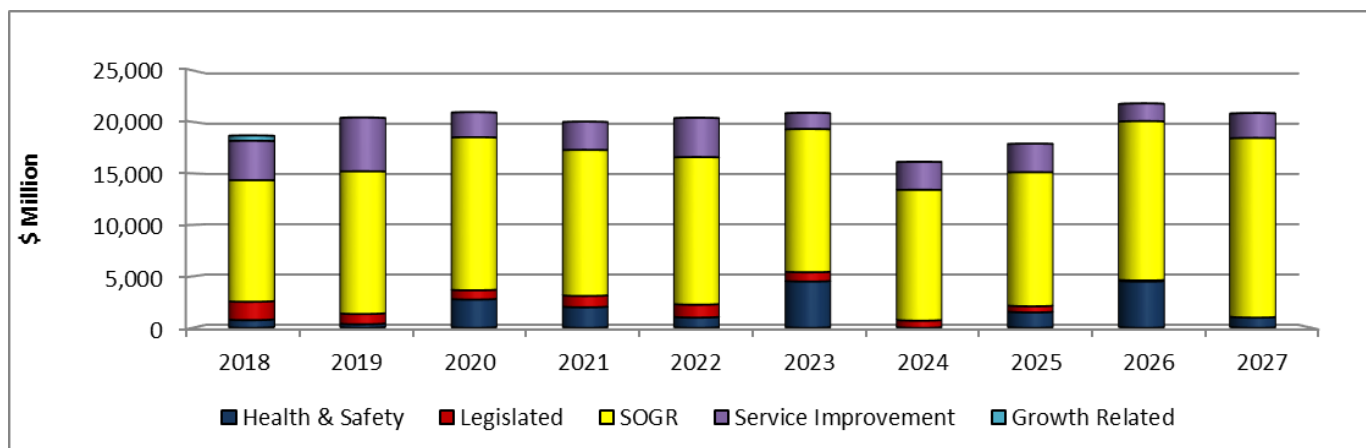
New to the 10-Year Preliminary Capital Plan

The following capital projects are new to the 10-Year Capital Plan:

- *Economic Competitiveness Data Management System* – Two new technology projects have been added to the 10-Year Preliminary Capital Plan to dedicate \$0.200 million to install new point of sale systems at museums and \$0.900 million to improve the museum and heritage sites' online IT infrastructure for staff and visitors.
- *Major Maintenance* – The majority of the new debt funding is allocated to:
 - The St. Lawrence Centre for the Arts' 10-Year SOGR backlog projects totalling \$26.510 million to maintain and preserve the building; and
 - The replacement work on the St. Lawrence Centre's roof at an additional cost of \$1.250 million. The *St. Lawrence Centre Roof* project began in 2017 and debt funding has been added to address the cost escalation issues. Please see Issues section of this report for more information.
- *Streetscape Master Plan Program* – Debt funding of \$1.000 million is dedicated to assist BIAs opting to pursue beautification and/or streetscape improvement projects by supporting the planning phase prior to project approval. This funding is made possible by reallocating debt funding allocations for the *BIA Equal Share Funding* program.

2018 – 2027 Preliminary Capital Plan

Chart 2
2018 – 2027 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in Chart 2 above, the 10-Year Preliminary Capital Plan for Economic Development and Culture of \$197.968 million provides 71.5% of funding for State of Good Repair (SOGR) projects as priorities and 14.8% for Service Improvement projects. Health & Safety, Growth Related and Legislative mandated projects represent the remaining 13.7% of projects over the 10-year period.

- Health and Safety projects account for \$18.350 million primarily for *Casa Loma's Exterior Restoration* work to ensure a safe and stable condition of the site. Additional funding allocations are made in 2023 and 2026 of \$4.500 million each year to address major restoration work.
- Legislated projects account for 4.2% or \$8.334 million of the 10-Year Preliminary Capital Plan for improving accessibility and addressing AODA deficiencies at various sites such as Gould Massey Estate and St. Lawrence Centre for the Arts, as well as installing public art at 11 Wellesley Street West.
- Over half of all cash flow funding has been dedicated to State of Good Repair projects for restoration/preservation and maintenance of museums, historical and cultural sites, outdoor public art, and streetscape improvements.
- Cash flow funding of \$29.245 million has been allocated to Service Improvement projects to fund the *Mural, Commercial Façade Improvement, and Streetscape Master Plan Programs, Fort York Enhancements, Guild Revitalization, Mackenzie House Transformation & Refurbishments, Museums POS Systems and Digital Service Delivery*.
- Growth Related category includes *Public Art – TTC Leslie Barns* project. This project was transferred from TTC to EDC to manage the public art project. As unfavourable timing of the project transfer led to delays in moving forward with the contract with the designers. This project will be re-approved as part of the 2018 Preliminary Capital Budget.

Table 3 below details all capital projects, by category, included in the 2018 - 2027 Preliminary Capital Budget and Plan for Economic Development and Culture:

Table 3
2018 - 2027 Capital Plan by Project Category (In \$000s)

	2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	2018 - 2027 Total	Total Project Cost
Total Expenditures by Category												
Health & Safety												
Restoration/Preservation of Heritage Elements	750	350	2,750	2,000	1,000	4,500		1,500	4,500	1,000	18,350	18,350
Sub-Total	750	350	2,750	2,000	1,000	4,500		1,500	4,500	1,000	18,350	18,350
Legislated												
Cultural Infrastructure Development	1,038										1,038	1,038
Major Maintenance	404	1,000	900	1,100	1,250	600	600	600	100		6,554	6,554
Restoration/Preservation of Heritage Elements	342					300	100				742	742
Sub-Total	1,784	1,000	900	1,100	1,250	900	700	600	100		8,334	8,334
State of Good Repair												
BIA Equal Share Funding	3,786	4,381	4,581	4,781	4,781	5,181	5,181	5,181	5,181	5,181	48,215	48,215
BIA Financed Funding	2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	24,480	24,480
Collections Care	99		200		150	200	100	250	400	100	1,499	1,499
Economic Competitiveness Data Mgmt System	200	700									900	900
Major Maintenance	3,351	3,872	5,218	4,296	4,399	3,375	2,872	3,331	4,539	7,154	42,407	42,407
PAR Bloor West Village	84										84	84
PAR St Lawrence Market Neighbourhood		1,000									1,000	1,000
PAR The Kingsway	70										70	70
PAR Village of Islington	100										100	100
Refurbishment and Rehabilitation	100	300		800	1,050		200		200	300	2,950	2,950
Restoration/Preservation of Heritage Elements	1,563	1,147	2,410	1,850	1,500	2,700	1,900	1,800	2,700	2,250	19,820	19,820
Sub-Total	11,801	13,848	14,857	14,175	14,328	13,904	12,701	13,010	15,468	17,433	141,525	141,525
Service Improvements												
Collections Care					300			100		250	650	650
Commercial Facade Improvement Program	521	521	521	521	521	521	521	521	521	521	5,210	5,210
Cultural Infrastructure Development	2,305	3,750	570	200					300	600	7,725	7,725
Economic Competitiveness Data Mgmt System	600	600	500								1,700	1,700
Mural Program	50	50	50	50	50	50	50	50	50	50	500	500
Refurbishment and Rehabilitation				100			200		300	200	800	800
Service Enhancement	250	200	690	1,770	2,850	900	1,850	2,000	450	700	11,660	11,660
Streetscape Master Plan Program	100	100	100	100	100	100	100	100	100	100	1,000	1,000
Sub-Total	3,826	5,221	2,431	2,741	3,821	1,571	2,721	2,771	1,721	2,421	29,245	29,245
Growth Related												
Cultural Infrastructure Development	514										514	514
Sub-Total	514										514	514
Total Expenditures by Category (excluding carry forward)	18,675	20,419	20,938	20,016	20,399	20,875	16,122	17,881	21,789	20,854	197,968	197,968

2018 - 2027 Capital Projects

The 10-Year Preliminary Capital Plan supports Economic Development and Culture's objective of creating an environment in which business and culture can thrive, with capital budget priorities focussed on maintaining and supporting the heritage and culture sites and partnering with the BIAs on streetscape projects.

Health and Safety

- The Health and Safety category includes one project:
 - *Restoration/Preservation of Heritage Elements (\$18.350 million)* – This project is focussed on restoring the Casa Loma exterior elements to ensure that buildings are in a safe and stable condition.

Legislated

- Major Legislated projects total \$27.801 million or 2.7% of the total 10-Year Preliminary Capital Plan's expenditures.
 - *Cultural Infrastructure Development (\$1.038 million)* – This public art project is part of a parkland design for a Ward 27 site that is currently under development. The expected completion is 2018.
 - *Major Maintenance (\$6.554 million)* – This project includes three sub-projects to address accessibility and AODA compliance at St. Lawrence Centre, Alumnae Theatre, and Theatre Passe Muraille, as well as two sub-projects to repair the mechanical and electrical systems at various museum sites.
 - *Restoration/Preservation of Heritage Elements (\$0.742 million)* – Three sub-projects are included here to address AODA deficiencies and accessibility issues at the Goulding Massey Estate, and Lambton House.

State of Good Repair (SOGR)

- SOGR projects account for \$141.525 million or 71.5% of the total 10-Year Preliminary Capital Plan's investments dedicated to various SOGR project groupings that focus on required capital maintenance, including:
 - *Restoration/Preservation of Heritage Elements (\$19.820 million)* – This project includes small restoration and preservation works, spread throughout the 10-year period at museum and historical sites such as the Zion Church, Windfields Estate, and Fort York projects, as well as preventative maintenance and outdoor public art maintenance.
 - *Refurbishment and Rehabilitation (\$2.950 million)* – Funding for refurbishment work on the interiors of various museums and heritage sites such as the Montgomery's Inn, the Colborne Lodge and the Gibson House is included in this category.
 - *Collections Care (\$1.499 million)* – Collections Care supports the maintenance of the historical collection of artifacts, including outdoor items as well as the collection facilities.
 - *Major Maintenance (\$42.407 million)* – This project will provide maintenance at cultural sites that are owned by the City, such as St. Lawrence Centre for the Arts Theatre, Alumnae Theatre, Berkley Theatre, Young People's Theatre, Neilson Park Creative Centre and Franklin Carmichael Gallery. It also includes the full 10-Year Preliminary Capital Plan required to address all outstanding SOGR backlog at St. Lawrence Centre for amounts totalling \$26.510 million.
 - *BIA Equal Share Funding (\$48.215 million)* – The Business Improvement Area (BIA) equal share funding model provides 50% debt funding towards streetscape improvement capital projects with the balance of funding provided by the BIAs.

- *BIA Financed Funding (\$24.480 million)* – The BIA Financing Program supports larger streetscape improvements by providing 35% debt funding up to \$0.350 million and loans to the participating BIAs, repayable over 10 years, for the BIA's share of the project cost.
- *BIA Streetscape Improvements Projects (\$1.254 million)* – This includes one new sub-project, Village Islington BIA, and three continuing sub-projects for St. Lawrence Market Neighbourhood, Bloor West Village, and The Kingsway BIAs which are fully funded by secured Planning Act Revenues (Section 37 and 45) and will support the BIAs' existing streetscape improvement projects.
- *Economic Competitiveness Data Management System (\$0.900 million)* – This project will invest in IT on-line infrastructure to all museum and heritage sites to enhance the network security, internet accessibility, and telecommunication improvements for the benefit of the public and staff.

Service Improvements

- Service Improvement projects total \$29.245 million or 14.8% of the total 10-Year Preliminary Capital Plan's expenditures.
 - *Cultural Infrastructure Development (\$7.725 million)* – This project includes the continuation of the *Guild Revitalization* project which will repurpose Building 191 as an arts hub as well as site servicing and landscaping projects, and debt funding for two public art projects at TTC Leslie Barns and 11 Wellesley Street West.
 - *Service Enhancement (\$11.660 million)* – Improvements will be made to various heritage sites, a number of projects at Fort York such as exhibits and visitor centre façade extension, renovations to Montgomery Inn's Briary Room to expand the facilities and construct a more accessible washroom.
 - *Refurbishment and Rehabilitation (\$0.800 million)* – Refurbishment work will be performed at various museums and the interior of Mackenzie House.
 - *Collections Care (\$0.650 million)* – This project will address the building envelope needs at Atlantic Avenue and Chaplin Crescent, which also houses the Cultural Assets Storage Workshop.
 - *Economic Competitiveness Data Management System (\$1.700 million)* – EDC will install a new point-of-sale system to improve the operational efficiencies of the museum sites and revitalize the City's website to improve digital interaction with the public.
 - *Commercial Façade Improvement Program (\$5.210 million)* – This project provides funding for up to 50% toward the costs of restored and improved facades, assisting in the revitalization of commercial areas to lead to increased assessment values, presentation and enhancement of other building stock and economic benefits.
 - *Mural Program (\$0.500 million)* – This program will provide funding for grants of up to \$0.005 million to community groups to undertake murals promoting local themes in commercial or employment districts with preference given to City's under-served neighbourhoods and commercial neighbourhood identities.
 - *Streetscape Master Plan Program (\$1.000 million)* – This program will support BIAs for the initial design and planning phase of the streetscape improvement and beautification projects.

Growth Related

- A Growth Related project for \$0.514 million includes debt funding to install public art at the TTC Leslie Barns.

2018 Preliminary Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2018 Preliminary Capital Budget and Future Year Commitments, which consists of 2018 and future year cash flow funding estimates for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects which collectively, require Council approval to begin, continue or complete capital work.

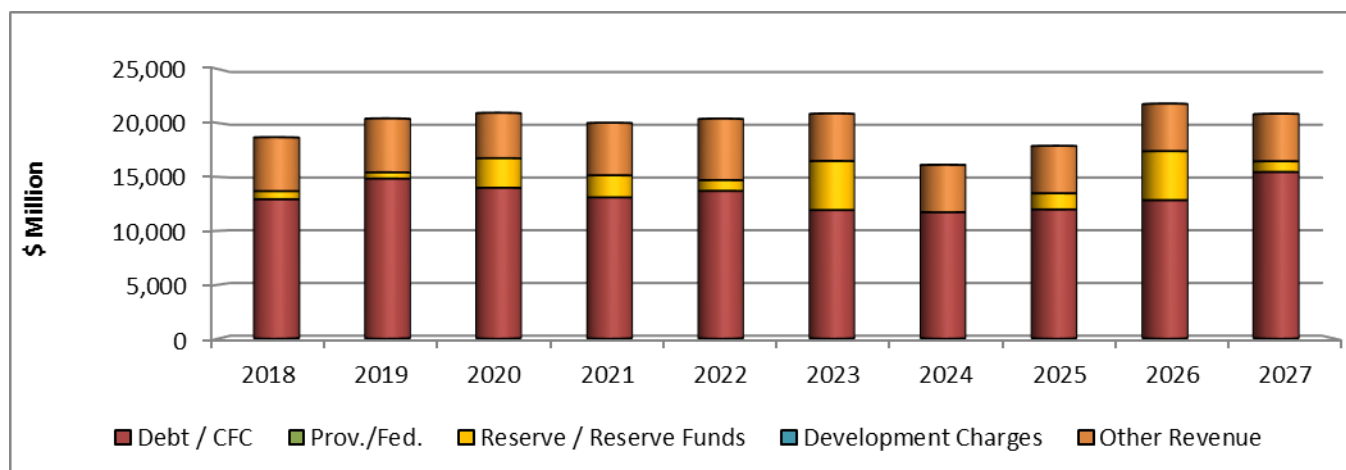
Table 3a below lists the capital projects to be funded by the 2018 Preliminary Capital Budget and associated Future Year Commitments for Economic Development and Culture:

Table 3a
2018 Cash Flow & Future Year Commitments (In \$000s)

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total 2018 Cash Flow & FY Commits
Expenditures:											
Previously Approved											
<i>BIA Equal Share Funding</i>	1,405										1,405
<i>Commercial Facade Improvement Program</i>	300										300
<i>Cultural Infrastructure Development</i>	1,612										1,612
<i>Major Maintenance</i>	315										315
<i>PAR Bloor West Village</i>	84										84
<i>PAR St Lawrence Market Neighbourhood</i>		1,000									1,000
<i>PAR The Kingsway</i>	70										70
<i>Restoration/Preservation of Heritage Elements</i>	180										180
<i>Service Enhancement</i>	150										150
Subtotal	4,116	1,000									5,116
Change in Scope											
<i>Cultural Infrastructure Development</i>	38										38
<i>Restoration/Preservation of Heritage Elements</i>	800										800
<i>Service Enhancement</i>	100										100
Subtotal	938										938
New w/Future Year											
<i>BIA Equal Share Funding</i>	2,381	2,000									4,381
<i>BIA Financed Funding</i>	2,448										2,448
<i>Collections Care</i>	99										99
<i>Commercial Facade Improvement Program</i>	221	300									521
<i>Cultural Infrastructure Development</i>	2,207	3,750									5,957
<i>Economic Competitiveness Data Mgmt System</i>	800	1,300									2,100
<i>Major Maintenance</i>	3,440	448									3,888
<i>Mural Program</i>	50										50
<i>PAR Village of Islington</i>	100										100
<i>Refurbishment and Rehabilitation</i>	100	200									300
<i>Restoration/Preservation of Heritage Elements</i>	1,675	514									2,189
<i>Streetscape Master Plan Program</i>	100										100
Subtotal	13,621	8,512									22,133
Total Expenditure	18,675	9,512									28,187
Financing:											
Debt/CFC	12,931	7,512									20,443
Debt Recoverable											
Other	4,994	2,000									6,994
Reserves/Res Funds	750										750
Development Charges											
Provincial/Federal											
Total Financing	18,675	9,512									28,187

*The St. Lawrence Market Neighbourhood project, supported by Planning Act Revenue (PAR) has been deferred to 2019 as it must be coordinated with other projects in the area.

Chart 3
2018 – 2027 Preliminary Capital Plan by Funding Source (In \$000s)



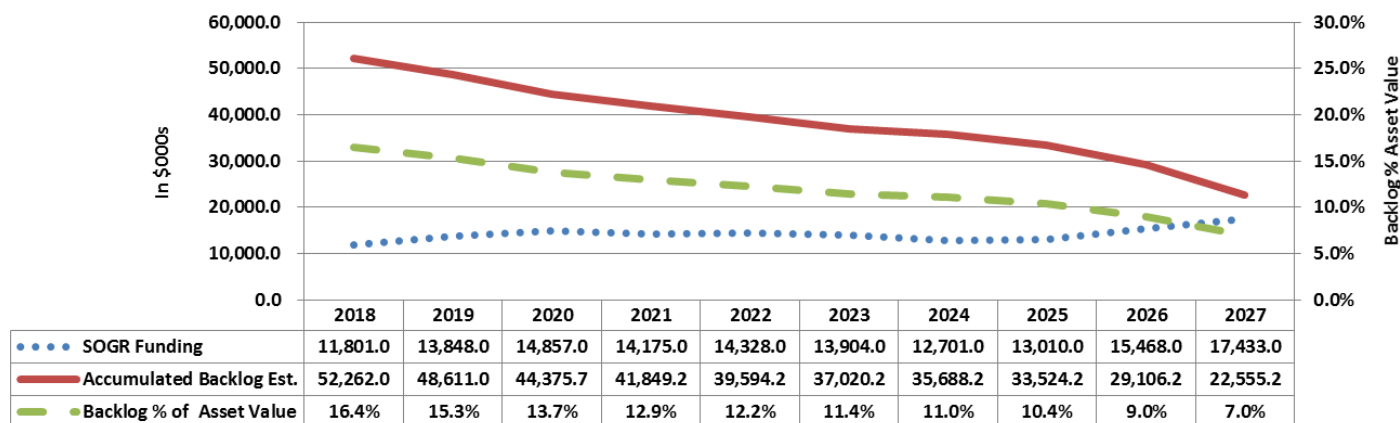
The 10-Year Preliminary Capital Plan of \$197.968 million will be financed by the following sources:

- Debt accounts for \$132.477 million or 66.9% of the financing over the 10-year period.
 - The debt funding is above the 10-year debt affordability target of \$96.634 million allocated to this Program by \$35.515 million, driven by 10 new sub-projects, added following a review of City-wide unmet needs:
 - AODA Compliance projects (\$6.400 million) including:
 - o Goulding Estate (\$0.200 million),
 - o Lambton House (\$0.400 million),
 - o St. Lawrence Centre for the Arts (\$4.000 million),
 - o Theatre Passe Muraille (\$0.600 million), and
 - o Alumnae Theatre (\$1.200 million).
 - IT Initiatives (\$1.100 million).
 - Restoration of St. Lawrence Centre for the Arts' Roof and including the full 10-year SOGR (\$27.760 million).
 - Public Art at TTC Leslie Barns (\$0.514 million).
- Reserve and Reserve Funds constitute \$18.727 million or 9.5% of required funding over 10 years for the following major projects:
 - The *Casa Loma Exterior Restoration* project is funded from the Casa Loma Capital Maintenance Reserve Fund (XR1501) for \$18.350 million.
 - The *John St. Roundhouse Machine Shop* sub-project is funded by the Land Acquisition Reserve Fund (XR1214) for \$0.200 million.
 - *Major Maintenance* project which provides small maintenance work for Theatre Passe Muraille and Young People's Theatre totaling \$0.177 million, funded by 16 Ryerson Capital Maintenance Reserve Fund (XR3213) and Heritage Reserve Fund (XR1019).
- Other sources of funding, which account for \$46.764 million or 23.6% will be utilized for the following redevelopment/revitalization projects:

- *BIA Streetscape Improvement* projects will receive \$43.456 or 92.9% of its total funding from the BIAs' share of funding requirements and Planning Act Revenues to complete the streetscape improvements.
- Cash donations of \$2.270 million will contribute to the service enhancement work at Fort York's Visitor Centre for the planned façade extension and addition of a kitchen.
- The *Cultural Infrastructure Development* project accounts for \$1.038 million or 2.2% of the other sources category and uses Section 37 community benefit funding for the public art project at 11 Wellesley Street West.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



The 10-Year Preliminary Capital Plan dedicates \$141.525 million to SOGR spending over the 10-year period, which on average is \$14.153 million annually.

- The replacement value of Economic Development and Culture's assets is estimated at \$305.862 million at 2017 year-end.
 - Economic Development and Culture is responsible for over 200 public art installations, and 100 heritage buildings, many of which are over 100 years old, making it difficult to estimate their replacement value.
 - Maintenance of these assets requires a specialized understanding of the high conservation and restoration standards set out in nationally and internationally accepted charters such as the "Standards and Guidelines for the Conservation of Historic Places in Canada".
- At the end of 2017, Economic Development and Culture will have a backlog of state of good repair work for infrastructure renewal estimated at \$54.940 million, representing 18.0% of the asset replacement value.
- The SOGR funding included in the 10-Year Preliminary Capital Plan is projected to bring down the SOGR backlog from \$52.262 million in 2018 to \$22.555 million or 7.0% of the asset replacement value by 2027. EDC's 10-Year Preliminary Capital Plan prioritizes SOGR work and accounts for 71.5% of the total which will help bring the backlog down to 7.0% as illustrated in the above Chart 4.

- The total SOGR funding of \$141.525 million over the 10-year period also includes the SOGR backlog for St. Lawrence Centre for the Arts. The recent 2017 building condition assessment informed the debt funding required to repair and maintain this building on an annual basis.
- A building condition assessment is pending for Toronto Centre for the Arts (TCA). A preliminary estimate of \$3.000 million per year has been added to EDC's unmet needs list over the 10-year period although the TCA asset value has not been added to the SOGR backlog analysis at this time.

10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (In \$000s)

Projects	2018 Budget		2019 Plan		2020 Plan		2021 Plan		2022 Plan		2018 - 2022		2018 - 2027	
	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position	\$000s	Position
New Projects - 2018														
<i>Cultural Infrastructure Development</i>	5.0		202.0	3.0	133.0	1.4	(8.0)	1.2			332.0	5.6	332.0	5.6
<i>Economic Competitiveness Data Mgmt System</i>			15.0								15.0		15.0	
Total (Net)	5.0		217.0	3.0	133.0	1.4	(8.0)	1.2			347.0	5.6	347.0	5.6

The 10-Year Preliminary Capital Plan will increase future year Operating Budgets by a total of \$0.347 million net over the 2018 - 2027 period, as shown in the table above.

This is comprised of estimates from completed capital projects:

- *Cultural Infrastructure Development* – Includes operating impacts of \$0.005 million in 2018, \$0.202 million in 2019, \$0.133 million in 2020, and (\$0.008) million in 2021, arising from completing the Guild Revitalization Project, to pay for additional staff required to administer the arts and culture programming, and maintenance of the site.
- *Economic Competitiveness Data Management System* – Includes operating impacts of \$0.015 million in 2019 to support two IT initiatives as they relate to installing new museum POS systems and improving the IT infrastructures.

These future operating impacts will be reviewed each year as part of the annual Operating Budget process.



Part 2

Issues for Discussion

Issues Impacting the 2018 Capital Budget

Review of Capital Projects and Spending

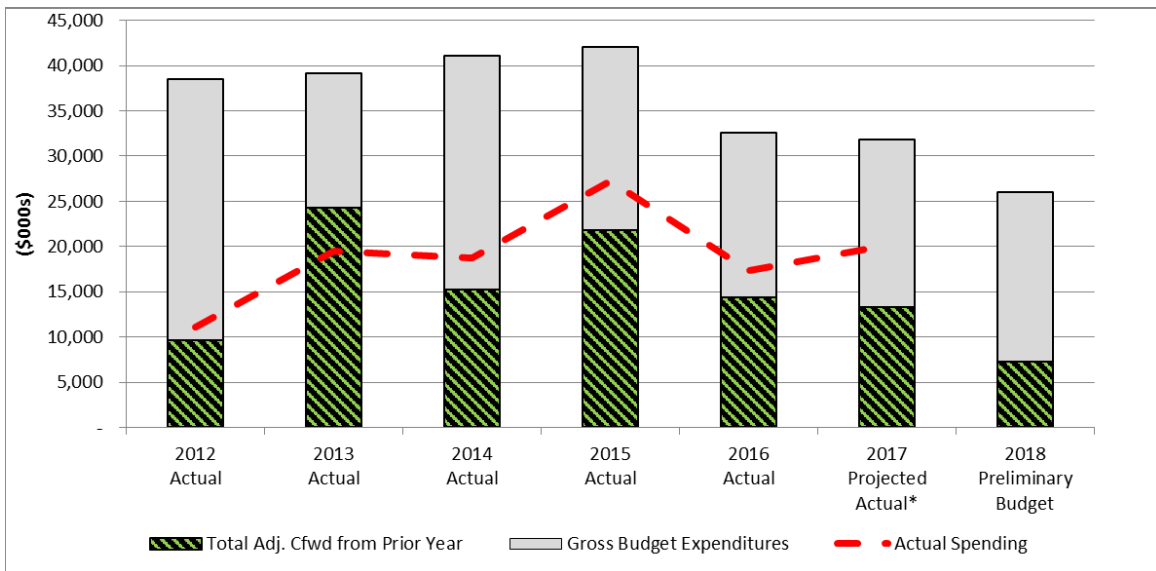
- City Council, at its meeting of May 25, 2017 considered the report entitled "*2018 Budget Process – Budget Directions and Schedule EX25.18*" and directed that City Programs and Agencies submit their 2018 – 2027 Capital Budget and Plans requiring that:
 - Submit their 2018 – 2027 Capital Budget and Plans requiring that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX25.18>
- The 2018 – 2027 Preliminary Capital Budget and Plan for Economic Development and Culture (EDC) has been established following a review of capital requirements based on the reprioritization of capital needs; a review of the Program's spending capacity and the readiness to proceed of planned projects; as well as the ability to reduce overall debt funding and/or leverage non-debt funding sources.
 - Cash flow funding for the *BIA Equal Share Funding* program has been adjusted to reflect historical spending rates. At 2016 year-end, EDC reported year-end spending rate of 11.6% attributed to delays in the planning and design phase of the streetscape improvement projects and co-ordination with other projects. EDC further reported its Q3'17 capital variance report with a projected year-end spending rate of 43.7%.
 - Following the historical spending trends, an additional 10% of the current year's Equal Share Funding program has been deferred into the following year which results in an overall debt funding reduction of \$0.259 million in 2018.
 - Although cash flow funds has been deferred, the overall project cost for the BIA Equal Share Funding remains the same to ensure streetscape improvement work can be committed and awarded.
 - The spending rates will be monitored annually to evaluate the effectiveness of the new *Streetscape Master Plan Program* and the cash flow adjustments.
 - Five new AODA compliance projects have been added to EDC's 10-Year Preliminary Capital Plan including Goulding Estate, Lambton House, St. Lawrence Centre for the Arts, Theatre Passe Muraille, and Alumnae Theatre, totalling debt funding of \$6.400 million. These projects were originally submitted as 'unmet needs'.
 - Two new IT modernization and improvement projects, which previously were submitted as unmet needs, have been added to the 10-Year Preliminary Capital Plan including the museums' POS systems (point-of-sale) and an IT infrastructure improvement project for museums and heritage sites.
 - Recent building condition assessment of the City-owned St. Lawrence Centre for the Arts was completed and informed the need of additional debt funding of \$26.510 million to address the full SOGR backlog at the Theatre. This project was originally submitted as 'unmet needs' and subsequently was added to the Capital Program for EDC to deliver on the Theatre's behalf.

- The following tables illustrate EDC's rate of spending from 2012 to 2016 as well as the projected year end spending rate for 2017.

**Chart 5
Capacity to Spend – Budget vs. Actual
(In \$000s)**

Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016 Avg. %	2017		
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %		Budget	Projected Actual *	Spending Rate %
Health & Safety	5,002	3,018	60.3%	3,357	1,580	47.1%	3,566	1,934	54.2%	5,446	4,181	76.8%	1,819	1,117	61.4%	61.6%	2,306	330	14.3%
Legislated							50	5	10.0%	246	52	21.1%	382	316	82.7%	55.0%	816	366	44.9%
SOGR	3,884	933	24.0%	16,896	7,452	44.1%	35,943	11,345	31.6%	46,747	29,732	63.6%	16,884	8,210	48.6%	47.9%	20,808	13,710	65.9%
Service Improvement	50,553	6,451	12.8%	45,923	21,194	46.2%	34,432	18,889	54.9%	26,764	17,736	66.3%	10,315	7,045	68.3%	42.5%	6,331	4,984	78.7%
Growth Related				520	181	34.9%	3,489	676	19.4%	4,794	2,845	59.3%	3,205	615	19.2%	36.0%	1,560	695	44.6%
Total	59,439	10,402	17.5%	66,696	30,407	45.6%	77,478	32,848	42.4%	83,997	54,545	64.9%	32,605	17,303	53.1%	45.4%	31,821	20,085	63.1%

* 2017 Projection based on the 2017 Q3 Capital Variance Report



- Factors contributing to the average 45.4% spend rate over the past five years, include:
 - Lower than budgeted capital spending rates for the BIA streetscape improvement programs drives the SOGR spending rates, as well as,
 - Unanticipated delays with several public art projects including the TTC Leslie Barns project in 2016 and 2017.
- Economic Development and Culture is currently actively monitoring the spending rates annually to identify the projects to defer or accelerate as required. In addition, the new Streetscape Master Plan Program will be introduced to provide funding that will assist the BIAs with the design and planning phase of the streetscape improvement work as it was the primary cause for delays in the *BIA Equal Share Funding* program.

2018 - 2027 Preliminary Capital Plan vs Debt Targets

- As a result of the actions noted above, the Program's 2018 Preliminary Capital Budget and 2019 - 2027 Preliminary Capital Plan is over the debt target over the 10 years as a result of adding new debt funding to include the 10-year SOGR backlog at St. Lawrence Centre, address any outstanding AODA deficiencies and include two new IT initiatives:

(\$000s)	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2018 - 2027 Preliminary Capital Plan	18,675	20,419	20,938	20,016	20,399	20,875	16,122	17,881	21,789	20,854	197,968
Debt Funding Required	12,931	14,842	13,988	13,096	13,699	11,925	11,722	11,981	12,839	15,454	132,477
Program Debt Target	9,762	9,800	9,900	9,500	9,500	9,700	9,700	9,700	9,700	9,700	96,962
Over/(Under) Debt Target	3,169	5,042	4,088	3,596	4,199	2,225	2,022	2,281	3,139	5,754	35,515

Reporting on Existing Major Capital Projects: Status Update

In compliance with the Auditor General's recommendations to strengthen accountability, additional status reporting on all major capital projects is required in order to strengthen accountability, manage risks, improve controls and ensure successful implementation/completion of major capital projects. The following projects have been reported on a quarterly basis during 2017:

St. Lawrence Centre Roof

(\$000s)	Total Project Cost		2017										End Date		On Budget	On Time		
	Initial Approval Date	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan			Planned	Revised
2015	2,573	132	2,573	1,500	1,250										2016	2018	Ⓞ	Ⓞ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The *St. Lawrence Centre Roof* Project follows a specialized roof audit which identified the urgent need to replace the roof. The existing roof has never been replaced since the building was constructed and the temporary remediation and repair work is no longer viable to sustain the structure of the roof going forward.
- Roof replacement and clerestory windows were identified as the immediate priority. The project has been accelerated after repeated water infiltration resulted in serious interior damage, including the growth of mould.

Project Deliverables and Status:

- This project was initially planned and budgeted for 2015 and was subsequently deferred as there was a possibility of a full redevelopment of the site, which did not come to fruition.
- A building condition audit was completed in 2016 that identified additional urgent SOGR work, in addition to fully replacing the roof. Construction began in October 2017. Current plans within the 2017 Approved Capital Budget will only complete 4 out of the 10 roofs due to cost escalation.
- The 2018 Preliminary Capital Budget request includes additional debt funding of \$1.250 million to respond to the increased scope of work including the remaining 6 out of the 10 roofs currently unaddressed.

Project Challenges:

- The costs have escalated over the years due to inflation, further roof deterioration and the engineers and contractors' detailed condition review which led to identifying more work to be done to repair the roof compared to the preliminary assessment provided in 2015.

Financial Update:

- As of December 31, 2017, total cumulative expenses incurred since the inception of the project is \$0.132 million with projected year-end spending of \$1.500 million compared to the 2017 Approved Capital budget of \$2.573 million.
- The total project cost will increase to \$3.8 million with the addition of new debt funding allocated to addressing the remaining 6 of the 10 roof structure at the Theatre.

Casa Loma Phase 9

(\$000s)	Total Project Cost			2017		2018	2019	2020	2021	2022	2024	2025	2026	2027	Projection to End of Project	End Date		On Budget	On Time
	Initial Approval Date	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Planned		Revised			
2016	2,235	80	2,176	200											280	2018	2018	Ⓞ	Ⓞ

Project Scope:

- The City has entered into an operating agreement with Liberty Entertainment Group to run the castle as a heritage site and rental attraction. The recent building condition assessment identified the debt funding required to address the SOGR backlog and maintain the site.

Project Deliverables and Status:

- In response to tenant Liberty Entertainment Group's operational priorities, the scope of work was significantly changed from the original plan, which requires additional resources and time to complete. Relative to the revised schedule, the re-scoped project remains on budget and time.

Financial Update:

- As of December 31, 2017, total cumulative expenses since the inception of the project was \$0.080 million with a projected year-end spending of \$0.200 million compared to the 2017 Approved Capital budget of \$2.176 million.

The Guild Cultural Revitalization

(\$000s)	Total Project Cost			2017		2018	2019	2020	2021	2022	2024	2025	2026	2027	Projection to End of Project	End Date		On Budget	On Time
	Initial Approval Date	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Planned		Revised			
2015	798	161	641	491											652	2018	2019	Ⓢ	Ⓢ

* Based on 2017 Q3 Capital Variance Report

Project Scope:

- The Guild Revitalization project involves an agreement with a third-party organization to restore and operate the Bickford Residence as a focus of an expanded banquet facility and community centre. Investments will be made to the cultural infrastructure elements of the site, reviving the historic Guild of all Arts and positioning the Guild Inn as a central place in the community.

Project Deliverables and Status:

- EDC Capital Assets has begun working on site development and the design of the arts centre in Building 191. The current schedule calls for construction to start September 2018, dependant on site plan approvals.
- The Guild Inn opened to public with a Grand Opening on June 14, 2017 attended by the Mayor. The first wedding was held on April 28, 2017.
- The project has been generally delayed as a result of the extended focus on the development application and approvals for the banquet hall.

Financial Update:

- As of December 31, 2017, total cumulative expenses incurred since the inception of the project was \$0.161 million with a projected year-end spending of \$0.491 million compared to the 2017 Approved Capital budget of \$0.641 million.

Toronto Centre for the Arts Mainstage Reconfiguration Phase 2

(\$000s)	Total Project Cost		2017		2018	2019	2020	2021	2022	2024	2025	2026	2027	Projection to End of Project	End Date		On Budget	On Time
	Initial Approval Date	Approved	Life to Date Expenditures as at Dec 31, 2016	Budget	Year-End Projection*	Preliminary Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan		Planned	Revised		
2015	9,825	9,803	689	689										10,492	2016	2018	⊕	⊕

Project Scope:

- Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015 and has been hosting programming since that time. The completion of Phase 2, originally scheduled for September 2015, was substantially completed in the fall of 2016, with only minor deficiencies outstanding, and official opening scheduled for January 2017.

Project Deliverables and Status:

- Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015 and the substantial completion of Phase 2, the Lyric Theatre, was achieved September 2016. In 2016, a budget increase of \$1.4 million, funded from the TCA capital reserve fund, was required due to cost escalation.

Project Challenges:

- Anomalies in the design build section of the theatre delayed the completion, and Civic Theatres Toronto is working to resolve final deficiencies and claims.

Financial Update:

- As of December 31, 2017, total cumulative expenses incurred since the inception of the project was \$9.803 million with a projected year-end spending of \$0.689 million compared to the 2017 Approved Capital budget of \$0.689 million.



Appendices

Appendix 1

2017 Performance

2017 Key Accomplishments

In 2017, Economic Development and Culture made significant progress and/or accomplished the following:

- ✓ Completed all of the 2017 Canada 150 Capital Projects (with the exception of the Fort York Visitor Centre Events Dock, to be delivered as part of the Bentway).
- ✓ Completed several related projects at Todmorden, including restoration of the historic landscape, most notably at the arrival to the site and the Paper Mill Gallery, improving visibility and accessibility.
- ✓ Completed the restoration of the original 1929 turntable at the John Street Roundhouse.
- ✓ Upgraded the lighting and safety measures and completed the window restoration at the Goulding Massey Estate.
- ✓ Commenced the re-roofing project at the St Lawrence Centre for the most deteriorated surfaces, with the work expected to be complete in early 2018.
- ✓ Completed Huron Square project in the Chinatown BIA, consisting of a public square and meeting space with decorative paving, artist sculptures, benches, and custom lighting, through Financed Funding (loan) provided to the BIA.
- ✓ Managed Equal Share (50/50) BIA streetscape improvement projects worth over \$6.3 million.
- ✓ Completed public art "Three Points Where Two Lines Meet" by Young and Giroux and installed it at the corner of Bathurst and Vaughan, and installed in Berczy Park "Jacob's Ladder" by Luis Jacob.
- ✓ Several Heritage Landscape projects were completed—some in partnership with Parks Forestry & Recreation. Most notably, restoration of the Alexander Muir Gates and the O'Connor Cemetery stone wall.
- ✓ Completed 70% of the circulation project at Montgomery's Inn. Completion is anticipated in early 2018. Once completed the museum will have a new entrance, office space, gift shop and updated accessibility lift.

2017 Financial Performance

2017 Budget Variance Analysis (in \$000's)

2017 Budget	As of Sept. 30, 2017		Projected Actuals at Year-End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
31,821	6,054	19.0%	20,085	63.1%	11,736	36.9%

* Based on 2017 Q3 Capital Variance Report

For additional information regarding the 2017 Q3 capital variances and year-end projections for Economic Development and Culture, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2017*" considered by City Council at its meeting on December 5, 2017.

<http://app.toronto.ca/tmmis/decisionBodyProfile.do?function=doPrepare&decisionBodyId=1022>

Impact of the 2017 Capital Variance on the 2018 Preliminary Capital Budget

- Economic Development and Culture reported its 2017 year end projected spending of \$20.085 million against the 2017 Approved Capital Budget of \$31.821 million, or 63.1% spending rate. The delays were primarily caused by the BIA Equal Share Funding program and the Casa Loma Restoration project.
- As a result of the delays in the capital projects, as described in the 2017 Q3 Capital Variance Report, funding of \$7.288 million is being carried forward to the 2018 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2018 – 2027 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as the BIA Equal Share Funding program which are the major contributors to annual under expenditures. By deferring the cash flow funding to future years, the 2018 Preliminary Capital Budget reflects readiness to proceed and will lead to a higher rate of spending.

Appendix 2

**2018 Preliminary Capital Budget;
2019 - 2027 Capital Plan Including Carry Forward Funding (\$000s)**

Project	Total Project Cost	Prior Year Carry Forward	2018	2019	2020	2021	2022	2018 - 2022	2023	2024	2025	2026	2027	2018 - 2027 Total
Health & Safety:														
<i>Restoration/Preservation of Heritage Elements</i>	20,326	1,976	750	350	2,750	2,000	1,000	8,826	4,500		1,500	4,500	1,000	20,326
<i>Major Maintenance</i>	1,073	1,073						1,073						1,073
Sub-Total		3,049	750	350	2,750	2,000	1,000	9,899	4,500		1,500	4,500	1,000	21,399
Legislated:														
<i>Cultural Infrastructure Development</i>	1,438	400	1,038					1,438						1,438
<i>Major Maintenance</i>	6,554		404	1,000	900	1,100	1,250	4,654	600	600	600	100		6,554
<i>Restoration/Preservation of Heritage Elements</i>	742		342					342	300	100				742
Sub-Total		400	1,784	1,000	900	1,100	1,250	6,434	900	700	600	100		8,734
State of Good Repair:														
<i>BIA Equal Share Funding</i>	49,715	1,500	3,786	4,381	4,581	4,781	4,781	23,810	5,181	5,181	5,181	5,181	5,181	49,715
<i>BIA Financed Funding</i>	24,480		2,448	2,448	2,448	2,448	2,448	12,240	2,448	2,448	2,448	2,448	2,448	24,480
<i>Collections Care</i>	1,517	18	99		200		150	467	200	100	250	400	100	1,517
<i>Economic Competitiveness Data Mgmt System</i>	900		200	700				900						900
<i>Major Maintenance</i>	42,674	267	3,351	3,872	5,218	4,296	4,399	21,403	3,375	2,872	3,331	4,539	7,154	42,674
<i>PAR Bloor West Village</i>	84		84					84						84
<i>PAR St Lawrence Market Neighbourhood</i>	1,000			1,000				1,000						1,000
<i>PAR The Kingsway</i>	70		70					70						70
<i>PAR Village of Islington</i>	100		100					100						100
<i>Refurbishment and Rehabilitation</i>	2,999	49	100	300		800	1,050	2,299		200		200	300	2,999
<i>Restoration/Preservation of Heritage Elements</i>	20,730	910	1,563	1,147	2,410	1,850	1,500	9,380	2,700	1,900	1,800	2,700	2,250	20,730
Sub-Total		2,744	11,801	13,848	14,857	14,175	14,328	71,753	13,904	12,701	13,010	15,468	17,433	144,269
Service Improvements:														
<i>Collections Care</i>	650						300	300			100		250	650
<i>Commercial Facade Improvement Program</i>	5,210		521	521	521	521	521	2,605	521	521	521	521	521	5,210
<i>Cultural Infrastructure Development</i>	7,883	158	2,305	3,750	570	200		6,983				300	600	7,883
<i>Economic Competitiveness Data Mgmt System</i>	1,700		600	600	500			1,700						1,700
<i>Mural Program</i>	500		50	50	50	50	50	250	50	50	50	50	50	500
<i>Refurbishment and Rehabilitation</i>	835	35				100		135		200		300	200	835
<i>Service Enhancement</i>	12,562	902	250	200	690	1,770	2,850	6,662	900	1,850	2,000	450	700	12,562
<i>Streetscape Master Plan Program</i>	1,000		100	100	100	100	100	500	100	100	100	100	100	1,000
Sub-Total		1,095	3,826	5,221	2,431	2,741	3,821	19,135	1,571	2,721	2,771	1,721	2,421	30,340
Growth Related:														
<i>Cultural Infrastructure Development</i>	514		514					514						514
Sub-Total			514					514						514
Total		7,288	18,675	20,419	20,938	20,016	20,399	107,735	20,875	16,122	17,881	21,789	20,854	205,256

Appendix 3

2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>ACH000011 Service Enhancement</u>																									
0	70	Fort York Landscape-2017&18	19	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	0	150	0	150
1	71	Montgomery's Inn Circulation-2017	04	S2	04	545	0	0	0	0	545	0	545	0	0	0	0	0	0	0	0	0	545	0	545
3	73	Fort York Landscape-2018	19	S3	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	0	100	0	100
Sub-total						1,152	200	690	1,770	2,850	6,662	5,900	12,562	0	120	0	0	200	0	0	2,270	9,972	0	12,562	
<u>ACH000012 Restoration/Preservation of Heritage Elements</u>																									
3	101	Scarborough Museum Restoration - FY	38	S6	03	0	0	0	0	0	150	150	0	0	0	0	0	0	0	0	0	150	0	150	
3	102	Montgomery's Inn Kitchen-FY	04	S6	03	0	220	250	0	0	470	500	970	0	0	0	0	0	0	0	0	970	0	970	
2	103	Mackenzie House Restoration - FY	27	S6	03	0	0	250	0	0	250	200	450	0	0	0	0	0	0	0	0	450	0	450	
3	104	Colborne Lodge Gallery-FY	13	S6	03	0	0	0	200	300	500	200	700	0	0	0	0	0	0	0	0	700	0	700	
3	105	Gibson House Restoration - FY	23	S6	03	0	0	250	0	0	250	200	450	0	0	0	0	0	0	0	0	450	0	450	
3	106	Zion Schoolhouse Roof & Masonry - FY	33	S6	03	0	0	0	200	0	200	500	700	0	0	0	0	0	0	0	0	700	0	700	
1	111	Casa Loma Extrinsic Restore -FY	22	S6	01	0	350	2,750	2,000	1,000	6,100	11,500	17,600	0	0	0	17,600	0	0	0	0	0	0	0	17,600
2	112	Preventive Maintenance - FY	CW	S6	03	0	220	250	250	250	970	1,300	2,270	0	0	0	0	0	0	0	0	2,270	0	2,270	
3	113	Todmorden Mills Centre - FY	29	S6	03	0	0	150	0	200	350	800	1,150	0	0	0	0	0	0	0	0	1,150	0	1,150	
2	114	Outdoor Public Art Maintenance-FY	CW	S6	03	0	75	250	200	300	825	1,300	2,125	0	0	0	0	0	0	0	0	2,125	0	2,125	
3	115	Fort York Restoration - FY	19	S6	03	0	0	150	200	0	350	950	1,300	0	0	0	0	0	0	0	0	1,300	0	1,300	
2	116	Windfields Estate Restoration - FY	25	S6	03	0	0	110	300	150	560	650	1,210	0	0	0	0	0	0	0	0	1,210	0	1,210	
3	117	Spadina Restoration - FY	22	S6	03	0	0	0	200	0	200	500	700	0	0	0	0	0	0	0	0	700	0	700	
3	126	Cedar Ridge CRC Restore -FY	43	S6	03	0	0	200	300	0	500	650	1,150	0	0	0	0	0	0	0	0	1,150	0	1,150	
3	141	John Bales House - FY	10	S6	03	0	0	100	0	0	100	400	500	0	0	0	0	0	0	0	0	500	0	500	
3	163	Goulding Massey Estate -FY	31	S6	03	0	0	100	0	200	300	800	1,100	0	0	0	0	0	0	0	0	1,100	0	1,100	
3	171	Lambton House-FY	13	S6	03	0	0	100	0	100	200	700	900	0	0	0	0	0	0	0	0	900	0	900	
1	172	Casa Loma Exterior Restoration-2016	22	S2	01	952	0	0	0	0	952	0	952	0	0	0	952	0	0	0	0	0	0	952	
3	175	Outdoor Public Art - Howard Monument-2018	13	S4	03	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	75	

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Economic Development and Culture						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ACH000012 Restoration/Preservation of Heritage Elements																								
3	180	John McKenzie House-FY	23	S6	03	0	0	150	0	0	150	500	650	0	0	0	0	0	0	0	0	650	0	650
3	182	Heritage Landscape Features-FY	CW	S6	03	0	118	100	0	0	218	400	618	0	0	0	0	0	0	0	0	618	0	618
2	186	Outdoor Public Art - Elevated Wetlands-2018	29	S4	03	239	204	0	0	0	443	0	443	0	0	0	0	0	0	0	0	443	0	443
2	187	Outdoor Public Art - Sundial Folly-2017	28	S2	03	170	0	0	0	0	170	0	170	0	0	0	0	0	0	170	0	0	0	170
2	188	Zion Church - Roof-2017	33	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	0	160	0	0	0	160
2	189	Zion Church - FY	33	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
3	190	Mackenzie House Restoration-2017	27	S2	03	15	0	0	0	0	15	0	15	0	0	0	0	0	0	15	0	0	0	15
1	192	Casa Loma Exterior Restoration-2017	22	S2	01	1,024	0	0	0	0	1,024	0	1,024	0	0	0	0	1,024	0	0	0	0	0	1,024
2	193	Preventive Maintenance-2017	CW	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	90	0	0	0	90
2	195	Fort York Restoration-2017	19	S2	03	260	0	0	0	0	260	0	260	0	0	0	0	0	0	260	0	0	0	260
2	197	Spadina Restoration - Windows-2017	22	S2	03	190	0	0	0	0	190	0	190	0	0	0	0	0	0	190	0	0	0	190
1	198	Canada 150 Goulding Massey Estate-2017&18	31	S2	03	180	0	0	0	0	180	0	180	0	0	0	0	0	0	0	0	180	0	180
2	200	Heritage Landscape Features-2017	CW	S2	03	25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	0	25
1	201	Casa Loma Exterior Restoration	22	S3	01	750	0	0	0	0	750	0	750	0	0	0	0	750	0	0	0	0	0	750
2	202	Preventive Maintenance	CW	S4	03	275	0	0	0	0	275	0	275	0	0	0	0	0	0	0	0	275	0	275
3	205	Fort York Restoration-2018	19	S4	03	175	200	0	0	0	375	0	375	0	0	0	0	0	0	0	0	375	0	375
3	206	Spadina Restoration-2018	22	S4	03	158	110	0	0	0	268	0	268	0	0	0	0	0	0	0	0	268	0	268
3	207	Gibson House Restoration-2018	23	S4	03	221	0	0	0	0	221	0	221	0	0	0	0	0	0	0	0	221	0	221
3	208	John Bales House-2018	10	S4	03	140	0	0	0	0	140	0	140	0	0	0	0	0	0	0	0	140	0	140
3	209	John McKenzie House-2018	23	S4	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
3	210	Queen's Wharf Lighthouse-FY	19	S6	03	0	0	0	0	0	0	550	550	0	0	0	0	0	0	0	0	550	0	550
0	211	Goulding Estate AODA	31	S4	02	200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200
0	212	Lambton House AODA	13	S6	02	0	0	0	0	0	0	400	400	0	0	0	0	0	0	0	0	400	0	400
2	213	Outdoor Public Art - Sundial Folly - Add Funding	28	S3	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan**

Economic Development and Culture

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By									
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ACH000012 Restoration/Preservation of Heritage Elements																							
0 214	Goulding Massey Estate - Accessibility	31	S4	02	142	0	0	0	0	142	0	142	0	0	0	0	0	0	0	142	0	142	
Sub-total					5,541	1,497	5,160	3,850	2,500	18,548	23,250	41,798	0	0	0	0	20,326	0	910	0	20,562	0	41,798
ACH000013 Refurbishment and Rehabilitation																							
3 18	Montgomery's Inn Interiors - FY	04	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	200	0	200	
3 27	Scarborough Museum Interiors- FY	38	S6	03	0	0	0	200	300	500	0	500	0	0	0	0	0	0	0	500	0	500	
3 30	Zion Schoolhouse Interiors - FY	33	S6	03	0	100	0	0	0	100	500	600	0	0	0	0	0	0	0	600	0	600	
3 34	Museums Interiors Planning - FY	CW	S6	04	0	0	0	100	0	100	100	200	0	0	0	0	0	0	0	200	0	200	
3 37	Gibson House Interiors - FY	23	S6	03	0	0	0	300	450	750	0	750	0	0	0	0	0	0	0	750	0	750	
3 38	Colborne Lodge Interiors - FY	13	S6	03	0	0	0	300	300	600	0	600	0	0	0	0	0	0	0	600	0	600	
1 45	Montgomery's Inn Interiors-2016	04	S2	03	49	0	0	0	0	49	0	49	0	0	0	0	0	0	0	49	0	49	
3 46	Mackenzie House Interiors-FY	27	S6	04	0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	600	0	600	
3 47	Museum Interiors Planning-2017	CW	S2	04	35	0	0	0	0	35	0	35	0	0	0	0	0	35	0	0	0	35	
3 48	Colborne Lodge Interiors - 2018	13	S4	03	50	100	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
3 49	Gibson House Interiors - 2018	23	S4	03	50	100	0	0	0	150	0	150	0	0	0	0	0	0	0	150	0	150	
Sub-total					184	300	0	900	1,050	2,434	1,400	3,834	0	0	0	0	0	0	35	0	3,799	0	3,834
ACH000015 Collections Care																							
3 15	Cultural Assets Storage Workshop - FY	16	S6	04	0	0	0	0	300	300	350	650	0	0	0	0	0	0	0	650	0	650	
3 17	Large Artifact Care - FY	CW	S6	03	0	0	200	0	150	350	250	600	0	0	0	0	0	0	0	600	0	600	
3 18	Collections Facilities -FY	14	S6	03	0	0	0	0	0	0	800	800	0	0	0	0	0	0	0	800	0	800	
2 29	Large Artifact Care-2017	CW	S2	03	18	0	0	0	0	18	0	18	0	0	0	0	0	18	0	0	0	18	
3 30	Large Artifact Care - 2018	CW	S4	03	99	0	0	0	0	99	0	99	0	0	0	0	0	0	0	99	0	99	
Sub-total					117	0	200	0	450	767	1,400	2,167	0	0	0	0	0	0	18	0	2,149	0	2,167
ACH000016 Major Maintenance																							
3 1	Young People's Theatre - FY	28	S6	03	0	0	350	400	100	850	800	1,650	0	0	0	50	0	0	0	1,600	0	1,650	
3 57	Alumnae Theatre Accessibility - FY	28	S6	03	0	0	0	400	200	600	650	1,250	0	0	0	0	0	0	0	1,250	0	1,250	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Economic Development and Culture

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments									Current and Future Year Cash Flow Commitments Financed By														
					2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing						
ECT907743 Economic Competitiveness Data Mgmt System																												
2	16	EDC Electronic Service Delivery Phase 2-FY	CW	S6	04	0	0	500	0	0	500	0	500	0	0	0	0	0	0	0	0	0	0	0	0	500	0	500
1	24	Museum Sites POS Systems	CW	S4	04	100	100	0	0	0	200	0	200	0	0	0	0	0	0	0	0	0	0	0	0	200	0	200
1	25	Museums & Heritage Services IT Infrastructure	CW	S4	03	200	700	0	0	0	900	0	900	0	0	0	0	0	0	0	0	0	0	0	900	0	900	
2	27	Digital Service Delivery	CW	S4	04	500	500	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	0	0	0	1,000	0	1,000	
Sub-total						800	1,300	500	0	0	2,600	0	2,600	0	0	0	0	0	0	0	0	0	0	0	2,600	0	2,600	
ECT907936 2019-2027 BIA Equal Share Funding																												
1	1	2019-2027 BIA Equal Share Funding	CW	S6	03	0	2,381	4,581	4,781	4,781	16,524	25,905	42,429	0	0	0	0	0	0	0	0	0	0	0	19,500	22,929	0	42,429
Sub-total						0	2,381	4,581	4,781	4,781	16,524	25,905	42,429	0	0	0	0	0	0	0	0	0	0	0	19,500	22,929	0	42,429
ECT908066 2019-2027 BIA Financed Funding																												
1	1	2019-2027 BIA Financed Funding	CW	S6	03	0	2,448	2,448	2,448	2,448	9,792	12,240	22,032	0	0	0	0	0	0	0	0	0	0	0	18,000	4,032	0	22,032
Sub-total						0	2,448	2,448	2,448	2,448	9,792	12,240	22,032	0	0	0	0	0	0	0	0	0	0	0	18,000	4,032	0	22,032
ECT908318 2017 BIA Equal Share Funding																												
1	1	2017 BIA Equal Share Funding	CW	S2	03	2,905	0	0	0	0	2,905	0	2,905	0	0	0	0	0	0	0	750	1,452	703	0	0	0	2,905	
Sub-total						2,905	0	0	0	0	2,905	0	2,905	0	0	0	0	0	0	0	750	1,452	703	0	0	2,905		
ECT908320 2017 Commercial Facade Improvement Program																												
2	1	2017 Commercial Facade Improvement Program	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	0	0	300	0	300	
Sub-total						300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	0	0	300	0	300	
ECT908404 2017 PAR St Lawrence Market Neighbourhood																												
0	1	2017 PAR St Lawrence Market Neighbourhood	28	S2	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	0	0	0	1,000	
Sub-total						0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000	0	0	0	0	1,000	
ECT908432 BIA Planning Act Revenues																												
0	1	PAR Village of Islington	05	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	0	0	0	0	100	
0	2	PAR The Kingsway	05	S2	03	70	0	0	0	0	70	0	70	0	0	0	0	0	0	0	70	0	0	0	0	0	70	
0	3	PAR Bloor West Village	13	S2	03	84	0	0	0	0	84	0	84	0	0	0	0	0	0	0	84	0	0	0	0	0	84	
Sub-total						254	0	0	0	0	254	0	254	0	0	0	0	0	0	0	254	0	0	0	0	254		
ECT908470 2018 BIA Equal Share Funding																												

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Economic Development and Culture						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ECT908470 2018 BIA Equal Share Funding																								
1	1	2018 BIA Equal Share Funding	CW	S4	03	2,381	2,000	0	0	0	4,381	0	4,381	0	0	0	0	0	0	0	2,000	2,381	0	4,381
		Sub-total				2,381	2,000	0	0	0	4,381	0	4,381	0	0	0	0	0	0	0	2,000	2,381	0	4,381
ECT908471 2018 BIA Financed Funding																								
1	1	2018 BIA Financed Funding	CW	S4	03	2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448
		Sub-total				2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448
ECT908472 2018 Commercial Facade Improvement Program																								
2	1	2018 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521
		Sub-total				221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521
ECT908473 2018 Mural Program																								
2	1	2018 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
		Sub-total				50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
ECT908474 2018 Streetscape Master Plan Program																								
2	1	2018 Streetscape Master Plan Program	CW	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
ECT908475 2019-2027 Streetscape Master Plan Program																								
2	1	2019-2027 Streetscape Master Plan Program	CW	S6	04	0	100	100	100	100	400	500	900	0	0	0	0	0	0	0	0	900	0	900
		Sub-total				0	100	100	100	100	400	500	900	0	0	0	0	0	0	0	0	900	0	900
EDV906518 2019-2027 Mural Program																								
2	1	2019-2027 Mural Program	CW	S6	04	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450
		Sub-total				0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450
EDV906519 2019-2027 Commercial Facade Improvement Program																								
2	1	2019-2027 Commercial Facade Improvement Program	CW	S6	04	0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	4,389	0	4,389
		Sub-total				0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	4,389	0	4,389
Total Program Expenditure						25,963	20,419	20,938	20,016	20,399	107,735	97,521	205,256	0	120	0	0	20,858	0	4,670	45,222	134,386	0	205,256

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2018 Preliminary Capital Budget; 2019 - 2027 Capital Plan

Economic Development and Culture						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Federal Subsidy				120	0	0	0	0	120	0	120	0	0	0	0	0	0	120				
		Reserve Funds (Ind."XR" Ref.)				2,881	577	2,750	2,050	1,000	9,258	11,600	20,858	0	0	0	0	20,858	0	0	20,858			
		Other1 (Internal)				3,670	1,000	0	0	0	4,670	0	4,670	0	0	0	4,670	0	0	4,670				
		Other2 (External)				4,452	4,000	4,200	4,870	5,700	23,222	22,000	45,222	0	0	0	0	45,222	0	45,222				
		Debt				14,840	14,842	13,988	13,096	13,699	70,465	63,921	134,386	0	0	0	0	134,386	0	134,386				
Total Program Financing						25,963	20,419	20,938	20,016	20,399	107,735	97,521	205,256	0	120	0	0	20,858	0	4,670	45,222	134,386	0	205,256

- Status Code Description**
 S2 S2 Prior Year (With 2018 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)
 S6 S6 New - Future Year (Commencing in 2019 & Beyond)

- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 4

2018 Cash Flow and Future Year Commitments

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
ACH000010 Cultural Infrastructure Development																										
1	52	The Guild Revitalize Project 2018-2020	43	S4	04	1,100	3,750	0	0	0	4,850	0	4,850	0	0	0	0	0	0	0	0	0	0	4,850	0	4,850
2	73	The Guild Revitalization-2014 PA	43	S2	04	8	0	0	0	0	8	0	8	0	0	0	8	0	0	0	0	0	0	0	0	8
1	91	Guild Revitalization-2017	43	S2	04	248	0	0	0	0	248	0	248	0	0	0	0	0	0	0	0	0	248	0	248	
2	92	Public Art Development 11 Wellesley-2017&18	27	S2	02	1,400	0	0	0	0	1,400	0	1,400	0	0	0	0	0	1,400	0	0	0	0	0	0	1,400
0	93	Public Art - TTC Leslie Barns	32	S2	05	514	0	0	0	0	514	0	514	0	0	0	0	0	0	0	0	0	514	0	514	
1	95	Guild Sitework	43	S4	04	1,107	0	0	0	0	1,107	0	1,107	0	0	0	0	0	0	0	0	0	1,107	0	1,107	
2	97	Additional Funding for 11 Wellesley St.	27	S3	02	38	0	0	0	0	38	0	38	0	0	0	0	0	0	38	0	0	0	0	38	
Sub-total						4,415	3,750	0	0	0	8,165	0	8,165	0	0	0	0	8	0	1,438	0	6,719	0	8,165		
ACH000011 Service Enhancement																										
1	62	Montgomery's Inn Circulation-2016	04	S2	04	237	0	0	0	0	237	0	237	0	0	0	0	0	0	0	0	0	237	0	237	
0	67	Canada 150 Fort York Liquid Landscape	19	S2	04	120	0	0	0	0	120	0	120	0	120	0	0	0	0	0	0	0	0	0	0	120
0	70	Fort York Landscape-2017&18	19	S2	04	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	0	150	0	150	
1	71	Montgomery's Inn Circulation-2017	04	S2	04	545	0	0	0	0	545	0	545	0	0	0	0	0	0	0	0	0	545	0	545	
3	73	Fort York Landscape-2018	19	S3	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	0	100	0	100	
Sub-total						1,152	0	0	0	0	1,152	0	1,152	0	120	0	0	0	0	0	0	0	0	1,032	0	1,152
ACH000012 Restoration/Preservation of Heritage Elements																										
1	172	Casa Loma Exterior Restoration-2016	22	S2	01	952	0	0	0	0	952	0	952	0	0	0	952	0	0	0	0	0	0	0	0	952
3	175	Outdoor Public Art - Howard Monument-2018	13	S4	03	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	0	0	75	0	75	
2	186	Outdoor Public Art - Elevated Wetlands-2018	29	S4	03	239	204	0	0	0	443	0	443	0	0	0	0	0	0	0	0	0	443	0	443	
2	187	Outdoor Public Art - Sundial Folly-2017	28	S2	03	170	0	0	0	0	170	0	170	0	0	0	0	0	0	170	0	0	0	0	170	
2	188	Zion Church - Roof-2017	33	S2	03	160	0	0	0	0	160	0	160	0	0	0	0	0	0	160	0	0	0	0	160	
3	190	Mackenzie House Restoration-2017	27	S2	03	15	0	0	0	0	15	0	15	0	0	0	0	0	0	15	0	0	0	0	15	
1	192	Casa Loma Exterior Restoration-2017	22	S2	01	1,024	0	0	0	0	1,024	0	1,024	0	0	0	1,024	0	0	0	0	0	0	0	1,024	
2	193	Preventive Maintenance-2017	CW	S2	03	90	0	0	0	0	90	0	90	0	0	0	0	0	0	90	0	0	0	0	90	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2018 Cash Flow and Future Year Commitments**

Economic Development and Culture

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ACH000012 Restoration/Preservation of Heritage Elements																								
2	195	Fort York Restoration-2017	19	S2	03	260	0	0	0	0	260	0	260	0	0	0	0	0	0	260	0	0	0	260
2	197	Spadina Restoration - Windows-2017	22	S2	03	190	0	0	0	0	190	0	190	0	0	0	0	0	190	0	0	0	0	190
1	198	Canada 150 Goulding Massey Estate-2017&18	31	S2	03	180	0	0	0	0	180	0	180	0	0	0	0	0	0	180	0	0	0	180
2	200	Heritage Landscape Features-2017	CW	S2	03	25	0	0	0	0	25	0	25	0	0	0	0	0	25	0	0	0	0	25
1	201	Casa Loma Exterior Restoration	22	S3	01	750	0	0	0	0	750	0	750	0	0	0	750	0	0	0	0	0	0	750
2	202	Preventive Maintenance	CW	S4	03	275	0	0	0	0	275	0	275	0	0	0	0	0	0	275	0	0	0	275
3	205	Fort York Restoration-2018	19	S4	03	175	200	0	0	0	375	0	375	0	0	0	0	0	0	375	0	0	0	375
3	206	Spadina Restoration-2018	22	S4	03	158	110	0	0	0	268	0	268	0	0	0	0	0	0	268	0	0	0	268
3	207	Gibson House Restoration-2018	23	S4	03	221	0	0	0	0	221	0	221	0	0	0	0	0	0	221	0	0	0	221
3	208	John Bales House-2018	10	S4	03	140	0	0	0	0	140	0	140	0	0	0	0	0	0	140	0	0	0	140
3	209	John McKenzie House-2018	23	S4	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
0	211	Goulding Estate AODA	31	S4	02	200	0	0	0	0	200	0	200	0	0	0	0	0	0	200	0	0	0	200
2	213	Outdoor Public Art - Sundial Folly - Add Funding	28	S3	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
0	214	Goulding Massey Estate - Accessibility	31	S4	02	142	0	0	0	0	142	0	142	0	0	0	0	0	0	142	0	0	0	142
Sub-total						5,541	514	0	0	0	6,055	0	6,055	0	0	0	0	2,726	0	910	0	2,419	0	6,055
ACH000013 Refurbishment and Rehabilitation																								
1	45	Montgomery's Inn Interiors-2016	04	S2	03	49	0	0	0	0	49	0	49	0	0	0	0	0	0	49	0	0	0	49
3	47	Museum Interiors Planning-2017	CW	S2	04	35	0	0	0	0	35	0	35	0	0	0	0	0	35	0	0	0	35	
3	48	Colborne Lodge Interiors - 2018	13	S4	03	50	100	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150
3	49	Gibson House Interiors - 2018	23	S4	03	50	100	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150
Sub-total						184	200	0	0	0	384	0	384	0	0	0	0	0	35	0	349	0	0	384
ACH000015 Collections Care																								
2	29	Large Artifact Care-2017	CW	S2	03	18	0	0	0	0	18	0	18	0	0	0	0	0	18	0	0	0	0	18

CITY OF TORONTO**Gross Expenditures (\$000's)****Appendix 4 - 2018 Cash Flow and Future Year Commitments****Economic Development and Culture**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ECT908320 2017 Commercial Facade Improvement Program																									
2	1	2017 Commercial Facade Improvement Program	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300
		Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300
ECT908404 2017 PAR St Lawrence Market Neighbourhood																									
0	1	2017 PAR St Lawrence Market Neighbourhood	28	S2	03	0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
		Sub-total				0	1,000	0	0	0	1,000	0	1,000	0	0	0	0	0	0	1,000	0	0	0	1,000	
ECT908432 BIA Planning Act Revenues																									
0	1	PAR Village of Islington	05	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	0	100	
0	2	PAR The Kingsway	05	S2	03	70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	0	70	
0	3	PAR Bloor West Village	13	S2	03	84	0	0	0	0	84	0	84	0	0	0	0	0	0	84	0	0	0	84	
		Sub-total				254	0	0	0	0	254	0	254	0	0	0	0	0	0	254	0	0	0	254	
ECT908470 2018 BIA Equal Share Funding																									
1	1	2018 BIA Equal Share Funding	CW	S4	03	2,381	2,000	0	0	0	4,381	0	4,381	0	0	0	0	0	0	0	2,000	2,381	0	4,381	
		Sub-total				2,381	2,000	0	0	0	4,381	0	4,381	0	0	0	0	0	0	0	2,000	2,381	0	4,381	
ECT908471 2018 BIA Financed Funding																									
1	1	2018 BIA Financed Funding	CW	S4	03	2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448	
		Sub-total				2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448	
ECT908472 2018 Commercial Facade Improvement Program																									
2	1	2018 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521	
		Sub-total				221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521	
ECT908473 2018 Mural Program																									
2	1	2018 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
		Sub-total				50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
ECT908474 2018 Streetscape Master Plan Program																									
2	1	2018 Streetscape Master Plan Program	CW	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
		Sub-total				100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
Total Program Expenditure						25,963	9,512	0	0	0	35,475	0	35,475	0	120	0	0	2,881	0	4,670	5,452	22,352	0	35,475	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2018 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By								
						2018	2019	2020	2021	2022	Total 2018-2022	Total 2023-2027	Total 2018-2027	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1
Financed By:																				
Federal Subsidy						120	0	0	0	0	120	0	120	0	0	0	0	0	0	120
Reserve Funds (Ind."XR" Ref.)						2,881	0	0	0	0	2,881	0	2,881	0	2,881	0	0	0	0	2,881
Other1 (Internal)						3,670	1,000	0	0	0	4,670	0	4,670	0	0	4,670	0	0	0	4,670
Other2 (External)						4,452	1,000	0	0	0	5,452	0	5,452	0	0	0	5,452	0	0	5,452
Debt						14,840	7,512	0	0	0	22,352	0	22,352	0	0	0	22,352	0	0	22,352
Total Program Financing						25,963	9,512	0	0	0	35,475	0	35,475	0	2,881	4,670	5,452	22,352	0	35,475

Status Code Description
 S2 S2 Prior Year (With 2018 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)

Category Code Description
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 5

2018 Preliminary Capital Budget with Financing Detail

(Phase 2) 03-Economic Development and Culture Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

**Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail
Economic Development and Culture
Sub-Project Summary**

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1	<u>ACH000012</u>	<u>Restoration/Preservation of Heritage Elements</u>												
0	211 Goulding Estate AODA	01/01/2018	12/31/2018	200	0	0	0	0	0	0	0	0	200	0
0	214 Goulding Massey Estate - Accessibility	01/01/2018	12/31/2018	142	0	0	0	0	0	0	0	0	142	0
1	172 Casa Loma Exterior Restoration-2016	01/01/2016	12/31/2017	952	0	0	0	0	952	0	0	0	0	0
1	192 Casa Loma Exterior Restoration-2017	01/01/2017	12/31/2017	1,024	0	0	0	0	1,024	0	0	0	0	0
1	198 Canada 150 Goulding Massey Estate-2017&18	01/01/2017	12/31/2018	180	0	0	0	0	0	0	0	0	180	0
1	201 Casa Loma Exterior Restoration	01/01/2018	12/31/2018	750	0	0	0	0	750	0	0	0	0	0
2	186 Outdoor Public Art - Elevated Wetlands-2018	01/01/2018	12/31/2019	239	0	0	0	0	0	0	0	0	239	0
2	187 Outdoor Public Art - Sundial Folly-2017	01/01/2017	12/31/2017	170	0	0	0	0	0	0	170	0	0	0
2	188 Zion Church - Roof-2017	01/01/2017	12/31/2017	160	0	0	0	0	0	0	160	0	0	0
2	193 Preventive Maintenance-2017	01/01/2017	12/31/2017	90	0	0	0	0	0	0	90	0	0	0
2	195 Fort York Restoration-2017	01/01/2017	12/31/2017	260	0	0	0	0	0	0	260	0	0	0
2	197 Spadina Restoration - Windows-2017	01/01/2017	12/31/2017	190	0	0	0	0	0	0	190	0	0	0
2	200 Heritage Landscape Features-2017	01/01/2017	12/31/2017	25	0	0	0	0	0	0	25	0	0	0
2	202 Preventive Maintenance	01/01/2018	12/31/2018	275	0	0	0	0	0	0	0	0	275	0
2	213 Outdoor Public Art - Sundial Folly - Add Funding	01/01/2017	12/31/2018	50	0	0	0	0	0	0	0	0	50	0
3	175 Outdoor Public Art - Howard Monument-2018	01/01/2018	12/31/2018	75	0	0	0	0	0	0	0	0	75	0
3	190 Mackenzie House Restoration-2017	01/01/2017	12/31/2017	15	0	0	0	0	0	0	15	0	0	0
3	205 Fort York Restoration-2018	01/01/2018	12/31/2019	175	0	0	0	0	0	0	0	0	175	0
3	206 Spadina Restoration-2018	01/01/2018	12/31/2019	158	0	0	0	0	0	0	0	0	158	0
3	207 Gibson House Restoration-2018	01/01/2018	12/31/2018	221	0	0	0	0	0	0	0	0	221	0
3	208 John Bales House-2018	01/01/2018	12/31/2018	140	0	0	0	0	0	0	0	0	140	0
3	209 John McKenzie House-2018	01/01/2018	12/31/2018	50	0	0	0	0	0	0	0	0	50	0
	Project Sub-total:			5,541	0	0	0	0	2,726	0	910	0	1,905	0
1	<u>ECT907743</u>	<u>Economic Competitiveness Data Mgmt System</u>												
1	24 Museum Sites POS Systems	07/01/2018	12/31/2019	100	0	0	0	0	0	0	0	0	100	0
1	25 Museums & Heritage Services IT Infrastructure	09/01/2018	12/31/2019	200	0	0	0	0	0	0	0	0	200	0
2	27 Digital Service Delivery	01/01/2018	12/31/2019	500	0	0	0	0	0	0	0	0	500	0
	Project Sub-total:			800	0	0	0	0	0	0	0	0	800	0
1	<u>ECT908318</u>	<u>2017 BIA Equal Share Funding</u>												
1	1 2017 BIA Equal Share Funding	01/01/2017	12/31/2018	2,905	0	0	0	0	0	0	750	1,452	703	0
	Project Sub-total:			2,905	0	0	0	0	0	0	750	1,452	703	0
1	<u>ECT908470</u>	<u>2018 BIA Equal Share Funding</u>												



CITY OF TORONTO

Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail

Economic Development and Culture

Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2018 Cash Flow	Financing														
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable					
1	<u>ECT908470</u>	<u>2018 BIA Equal Share Funding</u>																	
1	1 2018 BIA Equal Share Funding	01/01/2018	12/31/2019	2,381	0	0	0	0	0	0	0	0	1,000	1,381	0				
	Project Sub-total:			2,381	0	0	0	0	0	0	0	0	1,000	1,381	0				
1	<u>ECT908471</u>	<u>2018 BIA Financed Funding</u>																	
1	1 2018 BIA Financed Funding	06/08/2017	06/08/2017	2,448	0	0	0	0	0	0	0	0	2,000	448	0				
	Project Sub-total:			2,448	0	0	0	0	0	0	0	0	2,000	448	0				
2	<u>ACH000016</u>	<u>Major Maintenance</u>																	
0	113 St. Lawrence Centre AODA	01/01/2018	12/31/2025	300	0	0	0	0	0	0	0	0	0	300	0				
1	100 Berkeley Theatre- Capital Maintenance-2017	01/01/2017	12/31/2017	30	0	0	0	0	0	0	0	30	0	0	0				
1	103 St. Lawrence Centre - Roof	01/01/2017	12/31/2017	1,073	0	0	0	0	0	0	145	0	928	0					
2	101 Theatre Passe Muraille -2017	01/01/2017	12/31/2017	405	0	0	0	0	0	0	90	0	315	0					
2	108 Berkeley Theatre - Retaining Wall - 2018	01/01/2018	12/31/2018	240	0	0	0	0	0	0	0	0	240	0					
2	109 Assembly Hall - Mechanical-2018	01/01/2018	12/31/2019	192	0	0	0	0	0	0	0	0	192	0					
3	104 St Lawrence Centre Roof	01/01/2018	12/31/2019	1,250	0	0	0	0	0	0	0	0	1,250	0					
3	105 St. Lawrence Centre - FY	01/01/2018	12/31/2022	864	0	0	0	0	0	0	0	0	864	0					
3	106 Legislated Mechanical & Electrical-2018	01/01/2018	12/31/2018	104	0	0	0	0	0	0	0	0	104	0					
3	107 St Lawrence Centre-Health & Safety-2018	01/01/2018	12/31/2019	300	0	0	0	0	0	0	0	0	300	0					
3	111 Theatre Passe Muraille-2018	01/01/2018	12/31/2018	190	0	0	0	0	0	0	0	0	190	0					
4	66 John St. Roundhouse Museu 2010-CF	01/01/2011	12/31/2016	147	0	0	0	0	147	0	0	0	0	0	0				
	Project Sub-total:			5,095	0	0	0	0	147	0	265	0	4,683	0					
2	<u>ECT908320</u>	<u>2017 Commercial Facade Improvement Program</u>																	
2	1 2017 Commercial Facade Improvement Program	01/01/2017	12/31/2018	300	0	0	0	0	0	0	0	0	300	0					
	Project Sub-total:			300	0	0	0	0	0	0	0	0	300	0					
2	<u>ECT908432</u>	<u>BIA Planning Act Revenues</u>																	
0	1 PAR Village of Islington	01/01/2018	12/31/2018	100	0	0	0	0	0	0	100	0	0	0					
0	2 PAR The Kingsway	01/01/2018	12/31/2018	70	0	0	0	0	0	0	70	0	0	0					
0	3 PAR Bloor West Village	01/01/2018	12/31/2018	84	0	0	0	0	0	0	84	0	0	0					
	Project Sub-total:			254	0	0	0	0	0	0	254	0	0	0					
2	<u>ECT908472</u>	<u>2018 Commercial Facade Improvement Program</u>																	
2	1 2018 Commercial Facade Improvement Program	06/08/2017	06/08/2017	221	0	0	0	0	0	0	0	0	221	0					
	Project Sub-total:			221	0	0	0	0	0	0	0	0	221	0					

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5 - 2018 Preliminary Capital Budget with Financing Detail

Economic Development and Culture

Sub-Project Summary

Project/Financing				2018	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
6	ACH000013	Refurbishment and Rehabilitation													
3	49 Gibson House Interiors - 2018		01/01/2018	12/31/2019	50	0	0	0	0	0	0	0	0	50	0
			Project Sub-total:		184	0	0	0	0	0	0	35	0	149	0
Program Total:					25,963	0	120	0	0	2,881	0	3,670	4,452	14,840	0

- Status Code Description**
- S2 S2 Prior Year (With 2018 and/or Future Year Cashflow)
 - S3 S3 Prior Year - Change of Scope 2018 and/or Future Year Cost(Cashflow)
 - S4 S4 New - Stand-Alone Project (Current Year Only)
 - S5 S5 New (On-going or Phased Projects)

- Category Code Description**
- 01 Health and Safety C01
 - 02 Legislated C02
 - 03 State of Good Repair C03
 - 04 Service Improvement and Enhancement C04
 - 05 Growth Related C05
 - 06 Reserved Category 1 C06
 - 07 Reserved Category 2 C07

Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific
(\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Casa Loma Capital Maintenance Reserve Fund (XR1501)	Beginning Balance	(821)	(821)	329	1,879	1,029	929	1,829	(771)	1,129	1,529	(1,071)	
	Withdrawals (-)												
	<i>Casa Loma Exterior Restoration</i>		(750)	(350)	(2,750)	(2,000)	(1,000)	(4,500)		(1,500)	(4,500)	(1,000)	(18,350)
	Total Withdrawals		(750)	(350)	(2,750)	(2,000)	(1,000)	(4,500)		(1,500)	(4,500)	(1,000)	(18,350)
	Contributions (+)		1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	19,000
Total Contributions		1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	19,000	
Total Reserve Fund Balance at Year-End		(821)	329	1,879	1,029	929	1,829	(771)	1,129	1,529	(1,071)	(171)	650

* Based on the 2017 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
16 Ryerson Capital Maintenance Reserve Fund (XR3213)	Beginning Balance	228	228	248	241	241	241	241	191	191	191	141	
	Withdrawals (-)												
	<i>Theatre Passe Muraille</i>			(27)				(50)			(50)		(127)
	Total Withdrawals			(27)				(50)			(50)		(127)
	Contributions (+)		20	20									40
Total Contributions		20	20	20								40	
Total Reserve Fund Balance at Year-End		228	248	241	241	241	241	191	191	191	141	141	(87)

* Based on the 2017 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Heritage Reserve Fund (XR1019)	Beginning Balance	25	25	25	25	25	(25)	(25)	(25)	(25)	(25)	(25)	
	Withdrawals (-)												
	<i>Young People's Theatre</i>				(50)								(50)
	Total Withdrawals				(50)								(50)
	Contributions (+)												
Total Contributions													
Total Reserve Fund Balance at Year-End		25	25	25	25	(25)	(25)	(25)	(25)	(25)	(25)	(25)	(50)

Reserve / Reserve Fund Review – Corporate
(\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2017 *	Contributions / (Withdrawals)										2018 - 2027 Total Contributions / (Withdrawals)
			2018 Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	
Land Acquisition - Parks, Forestry and Recreation Reserve Fund (XR1214)	Beginning Balance	1,031	1,031	1,031	831	831	831	831	831	831	831	831	
	Withdrawals (-)												
	<i>John St. Roundhouse Machine Shop</i>			(200)									(200)
	Total Withdrawals			(200)									(200)
	Contributions (+)												
Total Contributions													
Other Program/Agency Net Withdrawals (-) and													
Total Reserve Fund Balance at Year-End		1,031	1,031	831	831	831	831	831	831	831	831	831	(200)

* Based on the 2017 Q3 Variance Report