

Toronto Public Health 2018 – 2027 Capital Budget and Plan Request

Date: September 6, 2017

To: Board of Health Budget Committee, Board of Health

From: Medical Officer of Health

Wards: All

SUMMARY

This report provides an overview of the Toronto Public Health (TPH) 2017 Capital Budget and 2019-2027 Plan request.

Toronto Public Health is submitting a 2018-2027 Capital Budget and Plan request of \$25.651 million, including a 2018 Capital Budget of \$4.378 million and future year commitments of \$2.786 million and a 2019-2027 Capital Plan and Forecast of \$18.487 million.

The Debt Affordability Target provided by the City for TPH is \$4.233 million in 2018, \$3.373 million in 2019, \$3.400 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022 and, \$9.000 million for 2023 to 2027 for a total of \$25.506 million.

The 10-Year Capital Budget and Plan request will provide funding for twenty two Information and Technology (IT) projects within the debt funding envelope. TPH requires additional funding of \$4.308 million in addition to the debt target assigned to implement four IT projects from 2018 to 2022 to improve service delivery and enhance systems while complying with mandatory provincial requirements.

RECOMMENDATIONS

The Medical Officer of Health recommends that:

1. The Board of Health request City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following:
 - a. New cash flow funding for:

- i) Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020 and
- ii) Three previously approved sub-projects with a 2018 cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.

2. The Board of Health request City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling \$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.

3. The Board of Health request City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.

4. The Board of Health forward this report including the attachment to the City's Budget Committee for its consideration during the 2018 budget process.

FINANCIAL IMPACT

Toronto Public Health is submitting a 2018-2027 Capital Budget and Plan request of \$25.651 million, including a 2018 Capital Budget of \$4.378 million and future year commitments of \$2.786 million and a 2019-2027 Capital Plan and Forecast of \$18.487 million.

The Debt Affordability Target provided by the City for TPH is \$4.233 million in 2018, \$3.373 million in 2019, \$3.400 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022 and, \$9.000 million for 2023 to 2027 for a total of \$25.506 million. TPH will receive 100 percent Provincial funding for one IT project (Infectious Disease Control Information System) for \$0.145 million in 2018.

The Deputy City Manager and Chief Financial Officer has reviewed this report and agrees with the financial impact information.

DECISION HISTORY

At its meeting of May 17, 2017 the Board of Health Budget Committee requested the Medical Officer of Health to submit to Corporate Finance a 2018-2027 Capital Budget and Plan that includes all the capital projects identified as priorities from 2018-2027 that are over the debt targets.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.HU11.1>

COMMENTS

Demands for public health services and the business support for those services continue to grow. Technology is required to extend TPH's capacity to provide service in a timely way while fiscal constraints require human resources to be maintained or reduced.

Service metrics and reporting with real time quality data are an increasing expectation. Professionals require tools that allow them to provide services effectively and enable them to access information to report on services, costs, and performance metrics. Doing so enables staff to ensure standards are being met.

Toronto Public Health uses a number of information systems and technology to assist in delivering services. In certain cases, TPH is required to use specific types of technology and certain systems to collect and share information with other jurisdictions through provincially developed systems. Toronto Public Health, as with all health units in Ontario, is also required by law to collect and report critical information related to reportable diseases within mandated timelines and formats prescribed.

The Ontario Public Health Organizational Standards (PHOS) includes the requirement to develop and implement an IT strategy for each public health unit. An IT Strategy for TPH was completed in 2014 which defines the strategic IT priorities from 2014 to 2018. The Capital Program is integral to the achievement of the TPH business-driven IT Strategic goals and objectives contained in the TPH IT Strategy (2014-2018) through the funding of various initiatives and projects.

The 2018 Capital Budget process requires City Divisions and its Agencies, Boards and Commissions (ABCs) to submit a 10-Year Capital Budget and Plan within the debt affordability and capital targets established for each of the 10 years. City Divisions and ABCs must develop their 10-Year Capital Budget and Plan based on these debt targets.

The 10-Year Capital Budget and Plan request will provide funding for twenty-two IT projects that support improvement of service delivery with the development and enhancement of systems while complying with provincial mandatory reporting requirements.

Toronto Public Health's 2018-2027 Capital Budget and Plan request of \$25.651 million, including a 2018 Capital Budget of \$4.378 million and future year commitments of \$2.786 million and a 2019-2027 Capital Plan and Forecast of \$18.487 million is shown in Table 1.

Toronto Public Health requires additional debt funding of \$4.308 million (for the period 2018-2022) to implement four projects to improve service delivery and enhance systems while complying with mandatory provincial requirements. Details are summarized in Table 2.

Table 1: 2018-2027 Capital Budget and Plan Request

(\$000s)	2018 Budget Request	Commitments/Plan				Total 2017 - 2022	2023-2027 Forecast					Total 2018 - 2027
		2019	2020	2021	2022		2023	2024	2025	2026	2027	
2018 Budget & Future Year Commitments	4,378	2,727	59			7,164						7,164
2018 - 2027 Plan and Forecast (Estimates)		646	3,341	3,000	2,500	9,487	2,200	1,700	1,700	1,700	1,700	18,487
Total Plan and Forecast	4,378	3,373	3,400	3,000	2,500	16,651	2,200	1,700	1,700	1,700	1,700	25,651
Provincial Funding (100%)	145					145						145
Debt Affordability Target	4,233	3,373	3,400	3,000	2,500	16,506	2,200	1,700	1,700	1,700	1,700	25,506
Over/(under) Debt Target	-	-	-	-	-	-	-	-	-	-	-	-

Table 2: Additional Funding Requirements

(\$000s)	2018 Rec. Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2027 Plan	Total
2018-2027 Plan And Forecast (Estimates)											
Collaboration (Internal Tools)		345	805								1,150
Community Collaboration (Implementation)			485	477	610						1,572
Community Collaboration Strategy	413										413
Venue and Agency Scheduling			330	843							1,173
Total	413	345	1,620	1,320	610						4,308

The TPH report entitled “Toronto Public Health 2018-2027 Capital Budget and Plan Request” outlines a series of projects designed to improve TPH's ability to share required information and improve accountability through effective and timely information collection as well as assisting in more efficient delivery of programs and services on behalf of the residents of Toronto (Attachment 1).

CONTACT

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SIGNATURE

Dr. Eileen de Villa
Medical Officer of Health

ATTACHMENTS

Attachment 1 - Toronto Public Health Capital Budget and Plan Request