# WRAP-UP NOTES TO BUDGET COMMITTEE (January 23, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

# Re: BU41.1

# Summary of Budget Review Process (\$000s)

**Tax Supported Programs and Agencies** 

PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
	2018		8 2019 to 2027		2018 to 2027	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
2018 - 2027 Preliminary Capital Budget & Plan	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122
(excluding carry forward funding)						
2018 - 2027 Preliminary Capital Budget & Plan as at November 30, 2017	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122
Budget Committee – December 18, 2017 - No Change	)					
2018 - 2027 Preliminary Capital Budget & Plan as at December 18, 2017	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122
Budget Committee – January 12, 2018 - No Change	]					
	-		1			
2018 - 2027 Preliminary Capital Budget & Plan as at January 12, 2018	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122



	2018		2018 2019 to 2027		2018 2019 to 2027		2018 to 2027	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC		
Budget Committee – January 23, 2018								
Financial Impact Related to Briefing Notes:								
Shelter, Support and Housing Administration (SSHA) (Operating BN #22)Capital costs for the acquisition and construction of 2 sites and renovation of 1 leased site for a total of 3 sites to open in 2018	44,020	44,020			44,020	44,02		
Financial Impact related to Briefing Notes – Sub-Total	44,020	44,020	0	0	44,020	44,02		
Park, Forestry & Recreation (PF&R)       (BU40.1x)         2017 Participatory Budgeting Pilot Results and Funding Allocations	690				690			
<b>Transportation Services</b> ( <b>BU40.1x</b> ) 2017 Participatory Budgeting Pilot Results and Funding Allocations	15				15			
<b>Transportation Services</b> ( <b>BU40.10</b> ) Acceleration and expansion of the Road Safety Plan and increase of total project cost by \$6.303 million gross and debt with additional cash flow funding of: \$2.521 million in 2018; \$2.101 million in 2019; and \$1.681 million in 2020.	2,521	2,521	3,782	3,782	6,303	6,30		
<b>Toronto Public Health (BU40.11)</b> Additional funding of \$0.019 million for the Infectious Disease Control Information System Capital Project received from the Ministry of Health	19				19			
and Long Term Care.								



	2013	2018 2019 to 2027		o 2027	2018 to 2027	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
Budget Committee – January 23, 2018	]					
Additional Briefing Notes and Report Impacts						
Shelter Support and Housing Administration (Operating BN #46) Capital costs for the acquisition and construction of 7 sites and renovation of 1 leased site for a total of 8 sites to open in the 2019 – 2020 period. Incremental financial impact for 8 sites in addition to 3 sites as referred in Operating Briefing Note #22	(140)	(140)	134,680	134,680	134,540	134,540
<b>Park, Forestry and Recreation</b> ( <b><u>BU41.1af</u></b> ) New sub-project in the Land Acquisition project known as 28 Bathurst Street - Reimbursing Build Toronto for Development Costs funded by South District Cash-in-Lieu Park Development Reserve Fund	1,267				1,267	
<b>Facilities, Real Estate, Environment &amp; Energy (BU41.1ag)</b> Union Station Revitalization Project (USRP) – Increase to total Project cost of \$22.8 million in 2018, funded from the Capital Financing Reserve Fund	22,800				22,800	
<b>Facilities, Real Estate, Environment &amp; Energy</b> ( <u><b>BU41.1ah</b></u> ) Redevelopment of St. Lawrence Market North – Increase to total Project cost of \$9.505 million in 2020			9,505	9,505	9,505	9,50
Additional Briefing Notes and Report Impacts - Sub-Total	23,927	(140)	144,185	144,185	168,112	144,04



	2018		2019 to 2027		2018	to 2027
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
Budget Committee – January 23, 2018	]					
Staff Motions:						
<b>Transportation Services</b> Increase the 2018-2027 Preliminary Capital Budget and Plan for Transportation Services by \$0.100 million gross and \$0 debt in 2018 for the Road Safety Plan project, fully funded by \$0.100 million third party grant.	100				100	
Staff Motions – Sub-Total	100	0	0	0	100	C
Total Impact	71,292	46,401	147,967	147,967	219,259	194,368
2018 - 2027 Preliminary Capital Budget & Plan as at January 23, 2018	2,987,872	1,333,763	22,969,545	10,211,727	25,957,417	11,545,490



Budget Committee – Decembe	er 18, 2017				
PART II: REQUESTED REPORTS AND BRIEFING NOTES					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
BU39.1	A briefing note entitled " <i>State of Good Repair (SOGR)</i> <i>Backlog</i> " was distributed to the Budget Committee on		Deferred to Budget		
Corporate	December 12, 2017 for the Budget Committee Meeting on December 12, 2016.		Committee meeting on		
Capital Briefing Note #6			January 12, 2018		

Budget Committee – Decembe	er 18, 2017				
PART III: MOTIONS					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
BU39.1	That the Deputy City Manager, Internal Corporate Services provide a budget briefing note on the following:		Adopted		
311 Toronto	"The Counter Service Review and any budget provisions for the review in the 2018 budget."				
Motion – Briefing Note Request					



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

PART IV: REFERRALS ANI	O REPORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
BU39.10 Transportation Services Vision Zero Road Safety Plan (2017-2021) Update Letter	<ul> <li>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:</li> <li>The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.</li> </ul>		Deferred to Budget Committee meeting on January 12, 2018
BU39.1p Transportation Services Multi-Use Trail Centennial College Progress Campus and Military Trail Road Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled " <i>Multi-Use Trail Centennial</i> <i>College Progress Campus and Military Trail Road</i> " referred the item to the Budget Committee for consideration in the 2018 Budget process.		Deferred to Budget Committee meeting on January 12, 2018
BU39.1w Port Lands Flood Protection Report	<ul> <li>The report date December 5, 2017 from the Deputy City Manager Cluster B and the Acting Chief Financial Officer entitled "<i>Port</i> <i>Lands Flood Protection</i>" recommend that:</li> <li>1. Council authorize the Deputy City Manager Cluster B, or his delegate, in consultation with the Acting Chief Financial Officer, to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto for Port Lands Flood Protection, based substantially on the terms outlined in Attachment 1, upon such terms and conditions as may be acceptable to the Deputy City Manager, or such delegate, and the Acting Chief Financial Officer, in a form acceptable to the City Solicitor.</li> </ul>		Deferred to Budget Committee meeting on January 12, 2018

Budget Committee – December 18, 2017



# 2018 – 2027 Preliminary Capital Budget and Plan

# Tax Supported Programs and Agencies Summary of Budget Review Process

	(\$0005)	
BU39.1r Facilities, Real Estate, Environment & Energy Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre Letter	City Council on November 7, 8 and 9, 2017, adopted, as amended, Item EX28.12 on <i>Update and Next Steps on the Potential</i> <i>Relocation of the Etobicoke Civic Centre</i> . In so doing City Council referred the request of \$3.5 million (\$3.0 million in 2018, \$0.5 million in 2019) to provide funding to the Toronto Realty Agency through Facilities, Real Estate, Environment & Energy's 2018 – 2027 Capital Budget and Plan for the work required to the Budget Committee for consideration in the 2018 Budget process.	Deferred to Budget Committee meeting on January 12, 2018
BU39.1c Office of Lobbyist Registrar Report Attachment 1	<ul> <li>The report dated November 28, 2017, from the Lobbyist Registrar entitled "<i>Office of Lobbyist Registrar – 2018-2027 Capital Budget and Plan</i>" recommends that:</li> <li>1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar of \$0.700 million</li> </ul>	Deferred to Budget Committee meeting on January 12, 2018
BU39.1e Office of the Ombudsman <u>Report</u> <u>Attachment 1</u>	<ul> <li>The report dated November 28, 2017, from the Ombudsman entitled "<i>Office of the Ombudsman - 2018 - 2027 Capital Plan</i>" recommends that:</li> <li>1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for Ombudsman Toronto as submitted with project cost and cash flows of \$0.700 million in 2023.</li> </ul>	Deferred to Budget Committee meeting on January 12, 2018
BU39.1h Toronto Police Services <u>Report</u>	<ul> <li>The report dated November 6, 2017, from the Chair, Toronto Police Services Board entitled <i>"Toronto Police Service: 2018 – 2027 Capital Program Request"</i> recommends that:</li> <li>2. Budget Committee approve the Toronto Police Service's 2018-2027 Capital Program with a 2018 net request of \$20.9 Million (excluding cash flow carry forwards from 2017), and a net total of \$220.4 Million for the 10 year period 2018-2027, and as detailed in Attachment A contained within Appendix A</li> </ul>	Deferred to Budget Committee meeting on January 12, 2018



# 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies Summary of Budget Review Process

of Du	lugei	Review
(\$	6000s)	)

	(\$0005)	
BU39.1i Toronto Public Health	The letter dated September 25, 2017 from the Board of Health entitled " <i>Toronto Public Health 2018-2027 Capital Budget and</i> <i>Plan Request</i> " recommends that:	Deferred to Budget Committee
Letter Attachment 1	<ol> <li>City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following:         <ul> <li>a. New cash flow funding for:</li> </ul> </li> </ol>	meeting on January 12, 2018
	<ul> <li>i. Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020; and</li> </ul>	
	<ul> <li>Three previously approved sub-projects with a 2018</li> <li>cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.</li> </ul>	
	<ol> <li>City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling\$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.</li> </ol>	
	3. City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.	



# 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

	(\$000\$)	
BU39.1s	The report dated November 29, 2017 from the, Toronto Transit Commission Board, entitled "2018 - 2027 Toronto Transit	Deferred to Budget
Toronto Transit	Commission Capital Budget and Plan" recommends that:	Committee
Commission Letter Attachment	<ol> <li>Budget Committee approve the 2018-2027 TTC Capital Budget &amp; Plan of \$10.252 billion (including the Toronto-York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as</li> </ol>	meeting on January 12, 2018
	outlined in Appendix A of this report;	
	<ol> <li>Direct the TIC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the \$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and</li> </ol>	
	<ol> <li>Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.</li> </ol>	



Budget Committee – January	/ 12, 2018		
PART II: REQUESTED REI	PORTS AND BRIEFING NOTES		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
Corporate			1
BU40.1	A briefing note entitled " <i>State of Good Repair (SOGR)</i> <i>Backlog</i> " was distributed to the Budget Committee on	This briefing note presents the State of Good Repair (SOGR) Backlog for Tax Supported City Programs	Received for Information
Corporate	December 12, 2017 for the Budget Committee Meeting on December 12, 2017.	and Agencies, and the impact on the backlog as a result of the recommended planned investment.	
<u>Capital Briefing Note #6</u>		The 2018 – 2027 Preliminary Tax Supported Capital Budget and Plan includes \$13.175 billion or 51% funding devoted to State of Good Repair projects. This capital investment will reduce SOGR backlog over the 10-year planning period, from 11.0% as a percentage of total asset value in 2018 to 8.6% of total asset value in 2027.	
Citizen Centred Services "A' BU40.1 Shelter, Support and Housing Administration Operating Briefing Note #22	<ul> <li>The report dated November 10, 2017 from the General Manager Shelter, Support and Housing Administration entitled "Shelter Infrastructure Plan and Progress Report" and adopted by City Council at its meeting on December, 5, 6, 7 and 8, 2017 recommends that:</li> <li>1. City Council authorize the Deputy City Manager, Cluster A to add the opening of three shelters, to be available for general shelter use in 2018, ensuring that across the shelter system new spaces are made available for diverse categories, with a view to achieving 90 percent occupancy; and, furthermore City Council request the Interim Chief Financial Officer to report to the Budget Committee on the financial implications to Shelter Support and Housing Administration's 2018 Preliminary Operating Budget and 10-year Capital Plan.</li> </ul>	<ul> <li>A briefing note entitled "<i>Operating and Capital</i> <i>Impacts of the Addition of 3 New Emergency</i> <i>Shelters in 2018</i>" was distributed on January 11th, 2018 for the January 12th, 2018 Budget Committee meeting.</li> <li>This briefing note provides a summary of the capital and operating funding requirements resulting from the addition of 3 new shelters in 2018 (2 purchased, 1 leased) for which funding is not included in the 2018-2027 Preliminary Capital Budget and Plan and 2018 Preliminary Operating Budget for Shelter, Support and Housing Administration.</li> </ul>	Received for Information



DADE IL DECLIEGTED DEPODER AN			
PART II: REQUESTED REPORTS AN	Issues/Action	Status / Response	Action Taken
Agenda Item /Report Name         BU40.1         Shelter, Support and Housing Administration         Operating Briefing Note #22	Issues/Action	Status / Response         > Estimates developed in collaboration with Shelter, Support and Housing Administration project capital costs of approximately \$44 million all to be cash flowed in 2018 with funding sources to be identified.         > The capital cost estimates include land costs for 2 sites, the costs for design, architecture, construction and renovation to bring the 3 properties to shelter standards and the costs for furniture, equipment and project management.         > Each shelter is expected to have a maximum capacity of 100 beds.         • The projected capital costs of \$44 million are not included in the 2018 - 2027 Preliminary Capital Budget and Plan and will require debt financing by the City.         • The incremental operating cost to run the three	
		<ul> <li>additional shelters is included in the 2018 Preliminary Operating Budget Wrap-Up Notes.</li> <li>As noted above, neither the capital nor operating funding required for the 3 additional sites are included in SSHA's 2018 Preliminary Operating Budget, nor its 2018-2027 Preliminary Capital Budget and Plan.</li> </ul>	



Budget Committee – January	v 12, 2018					
PART II: REQUESTED REI	PART II: REQUESTED REPORTS AND BRIEFING NOTES					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken			
Internal Corporate Services BU40.1 311 Toronto Capital Briefing Note #7 (cont.)	Budget Committee requested that the Deputy City Manager, Internal Corporate Services provide a budget briefing note on the following: " <i>The Counter Service Review and any budget provisions</i> <i>for the review in the 2018 budget.</i> "	<ul> <li>A briefing note entitled "Update on Modernization Initiatives: Customer Service Strategy and New Service Delivery Model" was distributed on January 8th, 2018 for the January 12th, 2018 Budget Committee meeting.</li> <li>311 Toronto is planning the first phase implementation of the Customer Relationship Management (CRM) technology with, Toronto Water (TW) and Municipal Licensing &amp; Standards (MLS).</li> <li>The planning work with TW and MLS has started and will continue into the first quarter of 2018 with plans to implement in Q2 2018.</li> <li>The 2018 – 2027 Preliminary Capital Budget &amp; Plan for 311 Toronto incorporates total project cost of \$6.134 million for this phase of CRM project.</li> <li>The City aims to migrate services from its service counters located within City of Toronto civic centres to digital channels by 2022.</li> <li>The digital migration initiative has begun moving services from primarily traditional channels (telephone and counter) to digital channels (online, mobile, etc.), with the first set of online services to be completed by the first quarter of 2018.</li> </ul>	Received for Information			



Budget Committee – January	12, 2018			
PART II: REQUESTED REP	ORTS AND BRIEFING N	IOTES		
Agenda Item /Report Name	Iss	sues/Action	Status / Response	Action Taken
BU40.1 311 Toronto Capital Briefing Note #7			<ul> <li>The 2018 – 2027 Preliminary Capital Budget &amp; Plan for 311 Toronto incorporates total project cost of \$2.837 million for Digital Migration/Online Services.</li> <li>Transactions delivered at divisional specific counters will then be migrated to five integrated "Toronto at Your Service" branded counters. Integrated service counters will also include self- serve terminals for those customers who may not have access to a personal computer or who wish to complete online transactions at a City facility.</li> <li>The 2018 – 2027 Preliminary Capital Budget &amp; Plan for 311 Toronto incorporates total project cost of \$8.695 million for Channel &amp; Counter Strategy.</li> </ul>	



Budget Committee – January	12, 2018			
PART III: MOTIONS				
Agenda Item /Report Name		Issues/Action	Status / Response	Action Taken
Toronto Public Health Motion – To amend 2018 Preliminary Capital Budget	Toronto Public Health Disease Control Syste 2018 with cash flow fu funded by the province Additional funding of the Ministry of Health Disease Control Inforr expended in 2018, whi	inary Capital Budget and Plan for includes the <i>Legislated Infectious</i> <i>m</i> capital project slated to complete in anding of \$0.145 million in 2018, fully e. \$0.019 million has been received from and Long Term Care for the Infectious nation System Capital Project, to be ich will require an amendment to the y Capital Budget and Plan for Toronto	The following motion is required to amend the 2018- 2027 Preliminary Capital Budget and Plan for Toronto Public Health: "City Council amend the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health by increasing the projects costs for the Infectious Disease Control Information System Capital Project by \$0.019 million with cash flows in 2018, fully funded by the Ministry of Health and Long Term Care."	Deferred to Final Wrap-Up Budget Committee meeting on January 23 2018
<b>BU40.1</b> <b>Transportation Services</b> Motion – Briefing Note Request	the Public Works and	ager, Transportation Services report to Infrastructure Committee in early 2019 sary to accelerate the 10 year cycling by the end of 2022.		Adopted
BU40.1 Park, Forestry and Recreation Motion – Briefing Note Request	provide a budget brief and a corresponding by expenditures being und	ager, Parks, Forestry and Recreation ing note on an inventory of the work reakdown of the \$2 million dertaken to ensure a swimmable, aterfront for the summer of 2018.		Adopted



Budget Committee – January	12, 2018			
PART III: MOTIONS				
Agenda Item /Report Name		Issues/Action	Status / Response	Action Taken
BU40.1		ager, Shelter Support and Housing e a budget briefing note on:		Adopted
Shelter Support and Housing Administration Motion – Briefing Note Request	b) costs related to oper shelter beds to open as	ning and operating an 1000 additiona quickly as possible.	1	



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

Budget Committee – January	12, 2018				
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
Citizen Centred Services "A"					
BU40.1x	The report dated December 22, 2017 from the City Manager entitled " 2017 Participatory Budgeting Pilot Results and Funding Allocations" recommend that:	The report seeks authority to amend 2018 Preliminary Capital Budget for Parks, Forestry and Recreation and Transportation Services to include the addition of 14	Deferred to Final Wrap- Up Budget		
2017 Participatory Budgeting Pilot Results and Funding Allocations Report	<ol> <li>City Council authorize the Acting Chief Financial Officer to adjust the following 2018 Preliminary Capital Budgets to fund the 14 Participatory Budgeting Pilot projects detailed below:         <ul> <li>The Parks, Forestry and Recreation 2018 Preliminary Capital Budget be increased by \$690,000 gross, \$0 debt for:</li> <li>The following Ward 33 projects to be funded from Account XR2207 Parkland Acquisition - North District Local Development Reserve Fund at a cost of \$220,000 gross, \$0 debt:             <ul> <li>Exercise Park in Parkway Forest Park - \$75,000 gross, \$0 debt;</li> <li>Seniors Exercise Park in Godstone Park - \$50,000 gross, \$0 debt;</li> <li>Pleasantview Park Improvements - \$20,000 gross, \$0</li> </ul> </li> </ul> </li> </ol>	community improvement projects approved through the 2017 Participatory Budget Pilot in 2017. The report also authorizes the Acting Chief Financial Officer to fund the cost of community improvements in the amount of \$0.690 million gross, \$0 debt from the Parkland Acquisition Reserve Fund, and \$0.015 million gross, \$0 debt from the Public Realm Reserve Fund. City staff will continue the evaluation of the Pilot and will report to City Council in 2018 with recommendations regarding participatory budgeting in Toronto.	Committee meeting on January 23, 2018		
	<ul> <li>debt; and</li> <li>Shawnee Park Recreation Improvements - \$75,000 gross, \$0 debt.</li> <li>The following Ward 35 projects to be funded from Account XR2205 Parkland Acquisition - East District Local Development Reserve Fund at a cost of \$225,000 gross, \$0 debt:</li> </ul>				



# 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies

# Summary of Budget Review Process

	(\$0005)	
(cont.)	- Upgrade Lighting in Madelaine Park - \$45,000 gross, \$0 debt;	
BU40.1x	<ul> <li>New Junior Playground in Madelaine Park - \$100,000 gross, \$0 debt;</li> <li>Water Bottle-Filling Station in Oakridge Park - \$20,000</li> </ul>	
2017 Participatory Budgeting Pilot Results and Funding Allocations <u>Report</u>	<ul> <li>water Bottle-Filling Station in Oakhdge Park - \$20,000 gross, \$0 debt;</li> <li>Improve Pathway at Madelaine Park - \$50,000 gross, \$0 debt; and</li> <li>Water Bottle-Filling Station in Prairie Drive Park - \$10,000 gross, \$0 debt.</li> </ul>	
	<ul> <li>The following Ward 12 projects to be funded from Account XR2203 Parkland Acquisition - West District Local Development Reserve Fund at a cost of \$245,000 gross, \$0 debt:</li> <li>Exercise Park in Maple Leaf Park - \$75,000 gross, \$0 debt;</li> <li>Lights Around Maple Leaf Park Reservoir - \$50,000 gross, \$0 debt;</li> <li>Walking Path Around Maple Leaf Park Reservoir - \$100,000 gross, \$0 debt; and</li> <li>Chess Tables in Maple Leaf Park - \$20,000 gross, \$0 debt.</li> <li>b. The Transportation Services 2018 Preliminary Capital Budget be increased by \$15,000 gross, \$0 debt for the following project to be funded from Account XR1410 - Public Realm Reserve Fund:</li> <li>Shawnee Park Accessibility Improvements - \$15,000 gross, \$0 debt.</li> </ul>	



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

Budget Committee – January 12, 2018 PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
Citizen Centred Services "B"					
BU40.10 Transportation Services Vision Zero Road Safety Plan (2017-2021) Update Letter	<ul> <li>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:</li> <li>1. The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.</li> </ul>	<ul> <li>Implementing the further acceleration and expansion of the Road Safety Plan (RSP) as part of the 2018</li> <li>Preliminary Capital and Operating Budgets, would require additional capital funding of \$6.303 million over the next three years (2018 to 2020) and would result in a reduction in operating funding of \$0.600 million over the same period.</li> <li>The 2018 – 2027 Capital Budget and Plan would require increased cash flow and new funding (gross and debt) of: \$2.521 million in 2018; \$2.101 million in 2019; \$1.681 million in 2020 for a total increase of \$6.303 million.</li> <li>The 2018 Preliminary Operating Budget and 2019 / 2020 outlook years would require lower operating costs (gross and net) of: \$0.300 million in 2018; \$0.150 million in 2019; \$0.150 million in 2020 for a total decrease of \$0.600 million as the acceleration of the capital funding would reduce the operating costs needed for various RSP initiatives (i.e. in-house maintenance of Watch Your Speed program, etc.).</li> <li>Overall capital and operating spending for the "Watch Your Speed" program will increase from \$0.720 million to \$3.348 million</li> </ul>	Deferred to Final Wrap Up Budget Committee meeting on January 23 2018		



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

(\$000s)

PART IV: REFERRALS ANI	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION				
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken		
BU40.1p Transportation Services Multi-Use Trail Centennial College Progress Campus and Military Trail Road Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled " <i>Multi-Use Trail</i> <i>Centennial College Progress Campus and Military Trail</i> <i>Road</i> " referred the item to the Budget Committee for consideration in the 2018 Budget process.	The 2018 -2027 Preliminary Capital Budget and Plan for Transportation Services does not include a project to connect Centennial College Progress Campus and Military Trail Road. Transportation Services will continue discussions with Parks, Forestry and Recreation and TRCA to evaluate potential connections and bridges between the Centennial College Progress Campus and Military Trail Road, and consider these connections as part of the 2018 Cycling Network Plan review.	Deferred to Final Wrap- Up Budget Committee meeting on January 23, 2018		
BU40.1w Port Lands Flood Protection Report	<ul> <li>The report date December 5, 2017 from the Deputy City Manager Cluster B and the Acting Chief Financial Officer entitled "<i>Port Lands Flood Protection</i>" recommend that:</li> <li>1. Council authorize the Deputy City Manager Cluster B, or his delegate, in consultation with the Acting Chief Financial Officer, to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto for Port Lands Flood Protection, based substantially on the terms outlined in Attachment 1, upon such terms and conditions as may be acceptable to the Deputy City Manager, or such delegate, and the Acting Chief Financial Officer, in a form acceptable to the City Solicitor.</li> </ul>	The report seeks authorization to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto to deliver the Port Lands Flood Protection, with each government party equally contributing \$416.7 million. The revised cash flows included in the December 5, 2017 report is consistent with the 2018-2027 Preliminary Capital Budget and Plan, reflecting an increase of \$5.5 million to the City's contribution from the 2017-2026 Approved Capital Budget and Plan, and the revised timing of cash flows estimates.	Deferred to Final Wrap- Up Budget Committee meeting on January 23, 2018		

Budget Committee – January 12, 2018



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

Budget Committee – January	12, 2018		
PART IV: REFERRALS ANI	REPORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
Internal Corporate Services			
BU40.1r	City Council on November 7, 8 and 9, 2017, adopted, as	The requested funding of \$3.5 million (\$3.0 million in 2018 and \$0.5 million in 2019) for Toronto Realty	Deferred to
Facilities, Real Estate, Environment & Energy	amended, Item EX28.12 on Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre.	Agency is included in the 2018 – 2027 Preliminary Capital Budget and Plan for Facilities, Real Estate,	Final Wrap- Up Budget Committee
Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre	In so doing City Council referred the request of \$3.5 million (\$3.0 million in 2018, \$0.5 million in 2019) to provide funding to the Toronto Realty Agency through Facilities, Real Estate, Environment & Energy's 2018 – 2027 Capital Budget	Environment and Energy.	meeting on January 23, 2018
Letter from City Council	and Plan for the work required to the Budget Committee for consideration in the 2018 Budget process.		
<b>Other City Programs</b>			
BU40.1c	The report dated November 28, 2017, from the Lobbyist Registrar entitled " <i>Office of Lobbyist Registrar – 2018-2027</i>	This report requests that Budget Committee recommend that City Council approve the 2018-2027	Deferred to Final Wrap-
Office of Lobbyist Registrar	Capital Budget and Plan" recommends that:	Capital Budget and Plan for the Office of the Lobbyist	Up Budget
<u>Report</u>	1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget	<ul> <li>Registrar.</li> <li>The 2018 – 2027 Preliminary Capital Budget and</li> </ul>	Committee meeting on
Attachment 1	and Plan for the Office of the Lobbyist Registrar of \$0.700 million	Plan totals \$0.700 million over the 10-year period for the Lobbyist Registry State of Good Repair (SOGR).	January 23, 2018
		<ul> <li>This 10-Year Capital Budget and Plan enables the Office of the Lobbyist Registrar (OLR) to continue to provide and maintain an accessible, publicly available online lobbyist registry as required by the City of Toronto Act, 2006, s. 165.</li> </ul>	



# WRAP-UP NOTES TO BUDGET COMMITTEE (January 23, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

# Tax Supported Programs and Agencies

Summary of Budget Review Process (\$000s)

	(\$000s)		
BU40.1e Office of the Ombudsman <u>Report</u> <u>Attachment 1</u>	<ul> <li>The report dated November 28, 2017, from the Ombudsman entitled "<i>Office of the Ombudsman - 2018 - 2027 Capital Plan</i>" recommends that:</li> <li>1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for Ombudsman Toronto as submitted with project cost and cash flows of \$0.700 million in 2023.</li> </ul>	This report requests that Budget Committee recommend that City Council approve the 2018 - 2027 Capital Budget and Plan for the Office of the Ombudsman. The 2018 – 2027 Preliminary Capital Budget and Plan includes a requirement of \$0.700 million in 2023 for the state of good repair maintenance of the case management system used by Ombudsman.	Deferred to Final Wrap- Up Budget Committee meeting on January 23, 2018
BU40.1h Toronto Police Services <u>Report</u>	<ul> <li>The report dated November 6, 2017, from the Chair, Toronto Police Services Board entitled <i>"Toronto Police Service: 2018 – 2027 Capital Program Request"</i> recommends that:</li> <li>2. Budget Committee approve the Toronto Police Service's 2018-2027 Capital Program with a 2018 net request of \$20.9 Million (excluding cash flow carry forwards from 2017), and a net total of \$220.4 Million for the 10 year period 2018-2027, and as detailed in Attachment A contained within Appendix A</li> </ul>	The Toronto Police Services Board approved a 2018 Capital Budget of \$44.143 million gross, \$20.949 million net, (debt funded) and a 2018 - 2027 Capital Plan of \$523.283 million gross, \$220.443 million net. The 2018 - 2027 Preliminary Capital Budget and Plan is the same as that approved by the Police Services Board.	Deferred to Budget Committee meeting on January 12, 2018
BU40.1i Toronto Public Health Letter Attachment 1 (cont.) BU40.1i Toronto Public Health Letter Attachment 1	<ul> <li>The letter dated September 25, 2017 from the Board of Health entitled "<i>Toronto Public Health 2018-2027 Capital Budget and Plan Request</i>" recommends that:</li> <li>1. City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following: <ul> <li>a. New cash flow funding for:</li> <li>i. Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash</li> </ul> </li> </ul>	<ul> <li>The Board of Health recommended 2018-2027 Capital Plan for Toronto Public Health is not consistent with the 2018-2027 Preliminary Capital Budget and Plan for the following reasons:</li> <li>Based on a City-wide review of all Information Technology projects as part of the City's IT Governance Framework, changes were made to the following projects:</li> <li>Decreased \$0.118 million for the Inspection Management – Phase 1 and \$0.135 million for the Early Abilities Information system – Phase 1 project in 2018.</li> </ul>	Deferred to Final Wrap- Up Budget Committee meeting on January 23, 2018



2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process

	(\$000s)	
	flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020; and	<ul> <li>Deferred \$0.494 million in funding from 2018 to 2019 and \$0.446 million to 2020 for the DataMart Data Warehouse project.</li> </ul>
	<ul><li>ii. Three previously approved sub-projects with a 2018 cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.</li></ul>	<ul> <li>Deferred the Documents and Records Management System – Phase 1 project by 1 year from 2018 to 2019 with no change in project cost of \$0.468 million.</li> </ul>
2.	City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling\$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341	<ul> <li>In addition, carry forward funding of \$0.273 million has been added for the following projects:</li> </ul>
	estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.	The Electronic Medical Records project due to delay in acquiring project resources combined with the City's requirement to defer architecture activities until 2018, necessitates the carry-forward of \$0.052 million into 2018.
		The Community Health Information System project, due to delay in acquiring project staff resources and unplanned absences, some project activities will be deferred to 2018 necessitating the carry-forward of \$0.049 million into 2018.
		The DataMart Data Warehouse project, due to a delay in filling the project health analyst positon, necessitates the carry-forward of \$0.070 million to 2018.
		The Expansion of Scarborough Dental project, due to delay in RFQ awarded in March 2017, funding of \$0.102 million for this project will be carried forward to 2018.
3.	. City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.	<ul> <li>The four additional IT projects requiring debt funding of \$4.308 million have been reviewed by</li> </ul>



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process

	(\$0008)		
(cont.) BU40.1i Toronto Public Health Letter <u>Attachment 1</u>		the Business Executive Committee (BEC) and based on an established prioritization criteria applied to all IT projects, they are not included in the 2018-2027 Preliminary Capital Budget and Plan for TPH.	
BU40.1s Toronto Transit Commission Letter Attachment	<ol> <li>The report dated November 29, 2017 from the, Toronto Transit Commission Board, entitled "2018 - 2027 Toronto Transit Commission Capital Budget and Plan" recommends that:</li> <li>Budget Committee approve the 2018-2027 TTC Capital Budget &amp; Plan of \$10.252 billion (including the Toronto- York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as outlined in Appendix A of this report;</li> <li>Direct the TIC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the</li> </ol>	<ul> <li>A report entitled "2018 – 2027 Toronto Transit Commission Capital Budget" prepared by the Toronto Transit Commission was submitted on November 30, 2017 to Budget Committee.</li> <li>The 10-Year Preliminary Capital Budget and Plan recommended by the TTC Commission reflected in the November 30, 2017 report is consistent with the 2018- 2027 Preliminary Capital Budget and Plan totalling \$10.252 billion, which includes:</li> <li>TTC – 2018 – 2027 Preliminary Capital Budget and Plan of \$6.290 billion.</li> <li>TYSSE - 2018 – 2027 Preliminary Capital Budget and Plan of \$160 million</li> <li>SSE - 10-Year Preliminary Capital Budget and Plan of \$3.365 billion</li> <li>These 3 components total \$10.252 billion.</li> </ul>	Deferred to Final Wrap- Up Budget Committee meeting on January 23, 2018



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

# **Summary of Budget Review Process**

	\$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and	address the \$2.702 billion in TTC unfunded base capital requirements.
3.	. Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.	<ul> <li>2018 – 2027 Preliminary Capital Budget and Plan for TTC includes funding of \$0.130 million to purchase bicycle parking at 9 TTC stations.</li> </ul>



Budget Committee – January	7 23, 2018		
PART II: REQUESTED REI	PORTS AND BRIEFING NOTES		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required
Agenda Item / Keport Name Citizen Centred Services "A' BU41.1 Park, Forestry and Recreation Capita Briefing Note #8		<ul> <li>A Briefing Note entitled "<i>Breakdown of Waterfront</i> <i>High Lake Effect Flooding Rehabilitation Funding</i>" was distributed on January 19, 2018 for the January 23, 2018 Budget Committee meeting.</li> <li>A preliminary assessment undertaken by the City and TRCA estimated \$7.38 million of short term capital repairs and mitigation work across the waterfront. However, as water levels remain over 30 cm higher than average, the full scope of required repairs and restoration can only be determined once water level return to historical levels. Any additional cost will be submitted for consideration as part of the 2019 Budget process along with other work still to be identified.</li> <li>The 2018 -2027 Preliminary Capital Budget for Parks Forestry and Recreation includes \$2 million (funded by debt) for 5 sub-projects to ensure a stable waterfront for the summer of 2018</li> <li>\$1.2 million for Bluffer's Park rehabi1itation of shoreline infrastructure;</li> <li>\$0.150 million to undertake a flood study in Toronto Island Park to determine strategic mitigation and inform a longer term plan;</li> </ul>	Receive for Information
		\$0.50 million to install 15 sump locations and purchase 2 industrial pumps in Toronto island Park;	



Budget Committee – January	23, 2018			
PART II: REQUESTED REP	PORTS AND BRIEFING N	OTES		
Agenda Item /Report Name	Iss	ues/Action	Status / Response	Action Required
BU41.1 Shelter Support and Housing Administration Operating Briefing Note #46	Administration provide a bulk of the second	Shelter Support and Housing adget briefing note on: eds beyond April 15, 2018 ensuring bed receives a bed; and	<ul> <li>\$0.150 million to grade, sand, and repair the western portion of the shoreline in proximity to the Leuty Lifeguard Stations; and</li> <li>\$0.200 million to relocate the Leuty Lifeguard Station to a more secure location that is not susceptible to shoreline erosion and heavy wave action.</li> <li>A briefing note entitled " <i>Operating and Capital Impacts of the Addition of 1,000 new Emergency Shelter Beds and the Continuation of Respite Sites</i>" was distributed for the January 23<sup>th</sup>, 2018 Budget Committee meeting, which provides a summary of the projected financial implications to the 2018 Preliminary Operating Budget and 2018 to 2027 Capital Plan for SSHA resulting from the continuation of respite spaces, the addition of 1,000 new shelter beds and the extension of the Out of the Cold program.</li> <li>In total, 700 respite shelters spaces will be operational for the winter months (i.e. November 15th to April 15th). All of these spaces are funded by reserve draws, which would sustain this service for a portion of the year but not the full year. The operating financial impact is included in Operating Briefing Note #46.</li> </ul>	Receive for Information



# WRAP-UP NOTES TO BUDGET COMMITTEE (January 23, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies **Summary of Budget Review Process** 

Budget Committee – January	7 23, 2018			
PART II: REQUESTED REI	PORTS AND BRIEFING N	DTES		
Agenda Item /Report Name	Iss	ues/Action	Status / Response	Action Required
	<ol> <li>costs related to opening shelter beds to open as</li> </ol>	and operating 1000 additional quickly as possible.	<ul> <li>The 2018 Preliminary Operating and Capital Budget for SSHA includes the opening of 121 new shelter beds. To achieve the goal of opening 1,000 permanent shelter beds the City must authorize funding for another 880 shelter beds at 11 sites (assuming an average bed capacity of 80).</li> <li>5 potential sites have been identified that could be used as permanent shelters. An additional 6 sites would need to be identified.</li> <li>Projected capital costs for the 11 sites are estimated at approximately \$178.56 million over three years representing the acquisition and construction of 9 of 11 shelter sites and renovation of 2 remaining leased sites adding over 880 permanent shelter beds (combined for Briefing Note #22 and #46)</li> </ul>	
			<ul> <li>The additional projected capital costs will require incremental debt financing by the City resulting in additional annual debt servicing costs of approximately:</li> <li>\$0.606 million in 2018,</li> <li>\$4.358 million in 2019,</li> <li>\$4.516 million in 2020,</li> <li>\$2.034 million in 2021 for a total debt servicing cost of \$11.514 million</li> </ul>	



PART III: MOTIONS						
Agenda Item /Report Name	Issues/Action		Status / Response	Action Required		
Parks, Forestry and Recreation Motion	<ul> <li>To facilitate the efficient delivery of Park, Forestry and Recreation Capital projects supporting waterfront renewal, authority is required to enter into capital project delivery agreement to give effect to a partnership with the Toronto Waterfront Revitalization Corporation ("Waterfront Toronto"). This partnership to deliver waterfront renewal projects will:</li> <li>Facilitate the completion of PFR projects</li> <li>Allow staff to work collaboratively waterfront project initiatives</li> <li>Ensure alignment PFR projects with Waterfront Toronto projects</li> <li>Leverage Waterfront Toronto procurement processes.</li> </ul>		The following motion is required to provide the General Manager of Park, Forestry and Recreation with the authority to enter into a capital delivery agreement with Waterfront Toronto: City Council authorize the General Manager, Parks, Forestry and Recreation to take the necessary steps required to execute capital delivery agreements, satisfactory to the General Manager, Parks, Forestry and Recreation and the City Solicitor, between the City of Toronto's Parks, Forestry and Recreation Division and the Toronto Waterfront Revitalization Corporation ("Waterfront Toronto") for Waterfront Toronto to facilitate the completion of projects that support the waterfront renewal.	Adopt		



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

# Summary of Budget Review Process

Transportation Services Motion – To amend 2018 Preliminary Capital Budget	Additional funding of \$0.100 million has been received from the Bloomberg Philanthropies for the prioritization, planning and design for <i>School Safety Zones</i> in support of the Road Safety Plan to be expended in 2018, which will require an amendment to the 2018-2027 Preliminary Capital Budget and Plan for Transportation Services.	<ul> <li>The following motion is required to amend the 2018-2027 Preliminary Capital Budget and Plan for Transportation Services:</li> <li>"City Council increase the 2018-2027 Preliminary Capital Budget and Plan for Transportation Services and the total project cost by \$0.100 million for the prioritization, planning and design of school safety zones in support of the Road Safety Plan with 2018 cash flow funding from a one-time grant from Bloomberg Philanthropies."</li> </ul>	Adopt
Toronto Public Health Motion – To amend 2018 Preliminary Capital Budget	The 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health includes the Legislated <i>Infectious</i> <i>Disease Control System</i> capital project slated to complete in 2018 with cash flow funding of \$0.145 million in 2018, fully funded by the province. Additional funding of \$0.019 million has been received from the Ministry of Health and Long Term Care for the Infectious Disease Control Information System Capital Project, to be expended in 2018, which will require an amendment to the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health.	<ul> <li>The following motion is required to amend the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health:</li> <li>"City Council amend the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health by increasing the total project cost for the Infectious Disease Control Information System Capital Project by \$0.019 million with cash flows in 2018, fully funded by the Ministry of Health and Long Term Care."</li> </ul>	Adopt



Budget Committee – January	23, 2018					
PART IV: REFERRALS ANI	PART IV: REFERRALS AND REPORTS FOR CONSIDERATION					
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required			
Citizen Centred Services "A"						
Cluzen Centred Services A BU41.1x 2017 Participatory Budgeting Pilot Results and Funding Allocations Report	<ul> <li>The report dated December 22, 2017 from the City Manager entitled " 2017 Participatory Budgeting Pilot Results and Funding Allocations" recommend that:</li> <li>1. City Council authorize the Acting Chief Financial Officer to adjust the following 2018 Preliminary Capital Budgets to fund the 14 Participatory Budgeting Pilot projects detailed below: <ul> <li>a. The Parks, Forestry and Recreation 2018 Preliminary Capital Budget be increased by \$690,000 gross, \$0 debt for:</li> <li>The following Ward 33 projects to be funded from Account XR2207 Parkland Acquisition - North District Local Development Reserve Fund at a cost of \$220,000 gross, \$0 debt:</li> <li>Exercise Park in Parkway Forest Park - \$75,000 gross, \$0 debt;</li> <li>Pleasantview Park Improvements - \$20,000 gross, \$0 debt.</li> </ul> </li> <li>The following Ward 35 projects to be funded from Account XR2205 Parkland Acquisition - East District Local Development Reserve Fund at a cost of \$22,000 gross, \$0 debt;</li> <li>Pleasantview Park Recreation Improvements - \$75,000 gross, \$0 debt.</li> </ul>	The report seeks authority to amend 2018 Preliminary Capital Budget for Parks, Forestry and Recreation and Transportation Services to include the addition of 14 community improvement projects approved through the 2017 Participatory Budget Pilot in 2017. The report also authorizes the Acting Chief Financial Officer to fund the cost of community improvements in the amount of \$0.690 million gross, \$0 debt from the Parkland Acquisition Reserve Fund, and \$0.015 million gross, \$0 debt from the Public Realm Reserve Fund. City staff will continue the evaluation of the Pilot and will report to City Council in 2018 with recommendations regarding participatory budgeting in Toronto.	Adopt			



# 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies

# Summary of Budget Review Process

	( <b>JUUUS</b> )	
	- Upgrade Lighting in Madelaine Park - \$45,000 gross, \$0 debt;	
(cont.)	- New Junior Playground in Madelaine Park - \$100,000	
BU41.1x	gross, \$0 debt;	
	- Water Bottle-Filling Station in Oakridge Park - \$20,000	
2017 Participatory Budgeting Pilot Results and Funding Allocations	gross, \$0 debt; - Improve Pathway at Madelaine Park - \$50,000 gross, \$0 debt; and - Water Bottle-Filling Station in Prairie Drive Park - \$10,000 gross, \$0 debt.	
<u>Report</u>		
	<ul> <li>The following Ward 12 projects to be funded from Account XR2203 Parkland Acquisition - West District Local Development Reserve Fund at a cost of \$245,000 gross, \$0 debt:</li> <li>Exercise Park in Maple Leaf Park - \$75,000 gross, \$0 debt;</li> <li>Lights Around Maple Leaf Park Reservoir - \$50,000 gross, \$0 debt;</li> <li>Walking Path Around Maple Leaf Park Reservoir - \$100,000 gross, \$0 debt; and</li> <li>Chess Tables in Maple Leaf Park - \$20,000 gross, \$0 debt.</li> </ul>	
	<ul> <li>b. The Transportation Services 2018 Preliminary Capital Budget be increased by \$15,000 gross, \$0 debt for the following project to be funded from Account XR1410 - Public Realm Reserve Fund:</li> <li>- Shawnee Park Accessibility Improvements - \$15,000 gross, \$0 debt.</li> </ul>	



	(\$000s)		
BU41.1af Parks, Forestry and Recreation	The report dated January 12, 2018 from Acting Chief Financial Officer and General Manager of Park, Forestry and Recreation entitled "28 Bathurst Street – Reimbursing Build Toronto for Development Costs " recommends that:	This report responds to the direction from Council at its meeting on April 26, 2017 to rescind the declaration of surplus of 28 Bathurst and request a report back as to the manner in which Build Toronto may be reimbursed for expenses for development costs to date for this site	Consider
28 Bathurst Street Report	<ol> <li>City Council approve an amendment to the 2018 Preliminary Parks, Forestry and Recreation Capital Budget to add a new sub-project in the Land Acquisition project known as "28 Bathurst Street Build Reimbursement" with a project cost and cash flow in 2018 in the amount of \$1,266,577.19, with funding from the Parkland Acquisition South District Local Land Reserve Fund (XR2208).</li> </ol>	<ul> <li>and submit for Council consideration as part of the 2018 to 2027 Capital Budget and Plan, a report on the development and operating costs for the proposed new park, to be funded by the South District Cash-in-Lieu Park Development Reserve Fund.</li> <li>The report recommends the addition of a sub-project to reimburse Build Toronto for its expenses totalling \$1.267 million and reports that an additional \$0.200 million is already included in the 2018-2028 Preliminary Capital Budget and Plan for remediation and assessment of the site, which will indicate future funding required for the development of the park.</li> </ul>	
Citizen Centred Services "B"			
BU41.10 Transportation Services Vision Zero Road Safety Plan (2017-2021) Update Letter	<ul> <li>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:</li> <li>1. The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.</li> </ul>	<ul> <li>Implementing the further acceleration and expansion of the Road Safety Plan (RSP) as part of the 2018</li> <li>Preliminary Capital and Operating Budgets, would require additional capital funding of \$6.303 million over the next three years (2018 to 2020) and would result in a reduction in operating funding of \$0.600 million over the same period.</li> <li>The 2018 – 2027 Capital Budget and Plan would require increased cash flow and new funding (gross and debt) of: \$2.521 million in 2018; \$2.101 million in 2019; \$1.681 million in 2020 for a total increase of \$6.303 million.</li> <li>The 2018 Preliminary Operating Budget and 2019</li> </ul>	Consider
		/ 2020 outlook years would require lower operating costs (gross and net) of: \$0.300 million	



	(\$UUUS)		1
		<ul> <li>in 2018; \$0.150 million in 2019; \$0.150 million in 2020 for a total decrease of \$0.600 million as the acceleration of the capital funding would reduce the operating costs needed for various RSP initiatives (i.e. in-house maintenance of Watch Your Speed program, etc.). Overall capital and operating spending for the "Watch Your Speed" program will increase from \$0.720 million to \$3.348 million</li> <li>The additional funding request of \$6.303 million will require new debt funding which will incur incremental debt servicing costs of:</li> <li>\$0.065 million in 2018,</li> <li>\$0.190 million in 2019, and</li> <li>\$0.161 million in 2020</li> </ul>	
BU41.1p Transportation Services Multi-Use Trail Centennial College Progress Campus and Military Trail Road Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled " <i>Multi-Use Trail</i> <i>Centennial College Progress Campus and Military Trail</i> <i>Road</i> " referred the item to the Budget Committee for consideration in the 2018 Budget process.	The 2018 -2027 Preliminary Capital Budget and Plan for Transportation Services does not include a project to connect Centennial College Progress Campus and Military Trail Road. Transportation Services will continue discussions with Parks, Forestry and Recreation and TRCA to evaluate potential connections and bridges between the Centennial College Progress Campus and Military Trail Road, and consider these connections as part of the 2018 Cycling Network Plan review.	Receive
BU41.1w Port Lands Flood Protection <u>Report</u>	<ol> <li>The report date December 5, 2017 from the Deputy City Manager Cluster B and the Acting Chief Financial Officer entitled "<i>Port Lands Flood Protection</i>" recommend that:</li> <li>Council authorize the Deputy City Manager Cluster B, or his delegate, in consultation with the Acting Chief Financial Officer, to execute a Contribution Agreement with the Federal and Provincial governments and</li> </ol>	<ul> <li>The report seeks authorization to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto to deliver the Port Lands Flood Protection, with each government party equally contributing \$416.7 million.</li> <li>The revised cash flows included in the December 5, 2017 report is consistent with the 2018-2027</li> </ul>	Adopt



2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process (\$000s)

	(\$000s)		
	Waterfront Toronto for Port Lands Flood Protection, based substantially on the terms outlined in Attachment 1, upon such terms and conditions as may be acceptable to the Deputy City Manager, or such delegate, and the Acting Chief Financial Officer, in a form acceptable to the City Solicitor.	Preliminary Capital Budget and Plan, reflecting an increase of \$5.5 million to the City's contribution from the 2017-2026 Approved Capital Budget and Plan, and the revised timing of cash flows estimates.	
Internal Corporate Services			
BU41.1r Facilities, Real Estate, Environment & Energy Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre Letter from City Council	City Council on November 7, 8 and 9, 2017, adopted, as amended, Item EX28.12 on <i>Update and Next Steps on the</i> <i>Potential Relocation of the Etobicoke Civic Centre</i> . In so doing City Council referred the request of \$3.5 million (\$3.0 million in 2018, \$0.5 million in 2019) to provide funding to the Toronto Realty Agency through Facilities, Real Estate, Environment & Energy's 2018 – 2027 Capital Budget and Plan for the work required to the Budget Committee for consideration in the 2018 Budget process.	The requested funding of \$3.5 million (\$3.0 million in 2018 and \$0.5 million in 2019) for Toronto Realty Agency is included in the 2018 – 2027 Preliminary Capital Budget and Plan for Facilities, Real Estate, Environment and Energy.	Adopt
BU41.1ag Facilities, Real Estate Environment & Energy Union Station Revitalization Project (USRP) – Amendment to the Project Budget and Capital Plan <u>Report</u>	<ul> <li>The report dated January 17, 2018 from Deputy City Manager, Internal Corporate Services entitled "Union Station Revitalization Project (USRP) – Amendment to the Project Budget and Capital Plan" recommends that:</li> <li>1. City Council approve an increase to the total project cost from \$800.7 million to \$823.5 million, requiring additional reserve funding and an increase to Facilities, Real Estate, and Environment &amp; Energy (FREEE)'s 2018 – 2027 Preliminary Capital Budget and Plan for the Union Station Revitalization project in the amount of \$22.8 million in 2018, funded from the Capital Financing Reserve Fund.</li> <li>2. City Council direct that any recoveries for increased costs from third parties will be returned to the Capital Financing Reserve Fund.</li> </ul>	<ul> <li>This report recommends City Council approval of the increase of \$22.8 million to the total project cost for Union Station Revitalization project, from \$800.7 million to \$823.5 million to be funded from the Capital Financing Reserve Fund.</li> <li>The request of \$22.8 million is for additional construction and indirect costs related to internal staffing, insurance, and continuation of third party consultant support mainly due to schedule impacts resulting from coordination of work with Metrolinx, and ongoing challenges/legal costs due to the unique nature of a project of this size and scope.</li> <li>The revised total project cost of \$823.5 million does not include any future cost of claims that are currently being actively managed by the project team, with support from City and external legal.</li> </ul>	Consider



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process

	(\$UUUS)		
BU41.1ah Facilities, Real Estate Environment & Energy Redevelopment of St. Lawrence Market North – Amendment to Project Capital Budget Report	<ul> <li>The report dated January 17, 2018 from Deputy City Manager, Internal Corporate Services entitled "Redevelopment of St. Lawrence Market North – Amendment to Project Capital Budget" recommends that:</li> <li>1. City Council approve an increase in the total project cost of \$9.5 million, increasing the total project budget to \$102.3 million, requiring additional debt funding and an increase to Facilities, Real Estate, and Environment &amp; Energy (FREEE)'s 2018 - 2027 Preliminary Capital Budget and Plan for the St. Lawrence Market North Redevelopment project in the amount of \$9.5 million in 2020.</li> </ul>	<ul> <li>This report recommends City Council approval of the increase of \$9.5 million to the total project cost for the St. Lawrence Market North Redevelopment.</li> <li>The revised total project cost has increased from \$91.5 million to \$102.3 million, as detailed below: <ul> <li>\$1.4 million for design and construction of the heritage drain elements display which is included in FREEE's 2018 – 2027 Preliminary Capital Budget and Plan for 2018;</li> <li>\$9.5 million for extensive archaeology assessment work, updated construction tender bids and additional project contingency which is not included in FREEE's 2018 – 2027 Preliminary Capital Budget and Plan and is for Council consideration.</li> </ul> </li> <li>The additional funding request of \$9.5 million will require new debt funding which will incur debt servicing costs of \$0.303 million in 2020 and \$0.6 million in 2021.</li> </ul>	Consider



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Supported Frograms and Agencie Summary of Budget Review Process

<b>Other City Programs</b>	(\$0003)		
BU41.1c Office of Lobbyist Registrar <u>Report</u> <u>Attachment 1</u>	<ul> <li>The report dated November 28, 2017, from the Lobbyist Registrar entitled "<i>Office of Lobbyist Registrar – 2018-2027</i> <i>Capital Budget and Plan</i>" recommends that:</li> <li>Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar of \$0.700 million</li> </ul>	<ul> <li>This report requests that Budget Committee recommend that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar.</li> <li>The 2018 – 2027 Preliminary Capital Budget and Plan totals \$0.700 million over the 10-year period for the Lobbyist Registry State of Good Repair (SOGR).</li> <li>This 10-Year Capital Budget and Plan enables the Office of the Lobbyist Registrar (OLR) to continue to provide and maintain an accessible, publicly available online lobbyist registry as required by the City of Toronto Act, 2006, s. 165.</li> </ul>	Adopt
BU41.1e Office of the Ombudsman Report Attachment 1	<ul> <li>The report dated November 28, 2017, from the Ombudsman entitled "<i>Office of the Ombudsman - 2018 - 2027 Capital Plan</i>" recommends that:</li> <li>1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for Ombudsman Toronto as submitted with project cost and cash flows of \$0.700 million in 2023.</li> </ul>	This report requests that Budget Committee recommend that City Council approve the 2018 - 2027 Capital Budget and Plan for the Office of the Ombudsman. The 2018 – 2027 Preliminary Capital Budget and Plan includes a requirement of \$0.700 million in 2023 for the state of good repair maintenance of the case management system used by Ombudsman.	Adopt
Agencies BU41.1h Toronto Police Services <u>Report</u>	<ul> <li>The report dated November 6, 2017, from the Chair, Toronto Police Services Board entitled <i>"Toronto Police Service: 2018</i> – 2027 Capital Program Request" recommends that:</li> <li>2. Budget Committee approve the Toronto Police Service's 2018-2027 Capital Program with a 2018 net request of \$20.9 Million (excluding cash flow carry forwards from 2017), and a net total of \$220.4 Million for the 10 year period 2018-2027, and as detailed in Attachment A contained within Appendix A</li> </ul>	The Toronto Police Services Board approved a 2018 Capital Budget of \$44.143 million gross, \$20.949 million net, (debt funded) and a 2018 - 2027 Capital Plan of \$523.283 million gross, \$220.443 million net. The 2018 - 2027 Preliminary Capital Budget and Plan is the same as that approved by the Police Services Board.	Adopt



2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process

(\$000s)			
BU41.1i Toronto Public Health	The letter dated September 25, 2017 from the Board of Health entitled " <i>Toronto Public Health 2018-2027 Capital Budget</i> <i>and Plan Request</i> " recommends that:	The Board of Health recommended 2018-2027 Capital Plan for Toronto Public Health is not consistent with the 2018-2027 Preliminary Capital Budget and Plan for the following researcy	Receive
Letter Attachment 1	<ol> <li>City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following:         <ul> <li>a. New cash flow funding for:</li> </ul> </li> </ol>	<ul> <li>the following reasons:</li> <li>Based on a City-wide review of all Information Technology projects as part of the City's IT Governance Framework, changes were made to the following projects:</li> <li>Decreased \$0.118 million for the Inspection Management – Phase 1 and \$0.135 million for</li> </ul>	
	<ul> <li>iii. Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020; and</li> </ul>	<ul> <li>the Early Abilities Information system – Phase 1 project in 2018.</li> <li>Deferred \$0.494 million in funding from 2018 to 2019 and \$0.446 million to 2020 for the DataMart Data Warehouse project.</li> <li>Deferred the Documents and Records</li> </ul>	
	iv. Three previously approved sub-projects with a 2018 cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.	Deterred the Documents and Records Management System – Phase 1 project by 1 year from 2018 to 2019 with no change in project cost of \$0.468 million.	
	<ol> <li>City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling\$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.</li> </ol>	<ul> <li>In addition, carry forward funding of \$0.273 million has been added for the following projects:</li> <li>The Electronic Medical Records project due to delay in acquiring project resources combined with the City's requirement to defer architecture activities until 2018, necessitates the carry-forward of \$0.052 million into 2018.</li> </ul>	
		The Community Health Information System project, due to delay in acquiring project staff resources and unplanned absences, some project activities will be deferred to 2018	



# WRAP-UP NOTES TO BUDGET COMMITTEE (January 23, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

# Tax Supported Programs and Agencies

Summary of Budget Review Process

	(\$0008)		
(cont.)		necessitating the carry-forward of \$0.049 million into 2018.	
BU41.1i Toronto Public Health Letter Attachment 1	<ol> <li>City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.</li> </ol>	<ul> <li>The DataMart Data Warehouse project, due to a delay in filling the project health analyst positon, necessitates the carry-forward of \$0.070 million to 2018.</li> <li>The Expansion of Scarborough Dental project, due to delay in RFQ awarded in March 2017, funding of \$0.102 million for this project will be carried forward to 2018.</li> <li>The four additional IT projects requiring debt funding of \$4.308 million have been reviewed by the Business Executive Committee (BEC) and based on an established prioritization criteria applied to all IT projects, they are not included in the 2018-2027 Preliminary Capital Budget and Plan for TPH.</li> </ul>	
BU41.1s Toronto Transit Commission Letter Attachment	<ul> <li>The report dated November 29, 2017 from the, Toronto Transit Commission Board, entitled "2018 - 2027 Toronto Transit Commission Capital Budget and Plan" recommends that:</li> <li>Budget Committee approve the 2018-2027 TTC Capital Budget &amp; Plan of \$10.252 billion (including the Toronto- York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as outlined in Appendix A of this report;</li> </ul>	<ul> <li>A report entitled "2018 – 2027 Toronto Transit Commission Capital Budget" prepared by the Toronto Transit Commission was submitted on November 30, 2017 to Budget Committee.</li> <li>The 10-Year Preliminary Capital Budget and Plan recommended by the TTC Commission reflected in the November 30, 2017 report is consistent with the 2018- 2027 Preliminary Capital Budget and Plan totalling \$10.252 billion, which includes:</li> <li>TTC – 2018 – 2027 Preliminary Capital Budget and Plan of \$6.290 billion.</li> <li>TYSSE - 2018 – 2027 Preliminary Capital Budget and Plan of \$160 million</li> </ul>	Adopt



# 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies

Summary of Budget Review Process

	(\$0005)		
(cont.) BU41.1s		<ul> <li>SSE - 10-Year Preliminary Capital Budget and Plan of \$3.365 billion</li> <li>These 3 components total \$10.252 billion.</li> </ul>	
Toronto Transit Commission Letter Attachment	<ol> <li>Direct the TIC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the \$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and</li> <li>Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.</li> </ol>	<ul> <li>As part of the 2019 Budget process the recommendation would direct the TTC's Chief Financial Officer to develop a financing strategy to address the \$2.702 billion in TTC unfunded base capital requirements.</li> <li>2018 – 2027 Preliminary Capital Budget and Plan for TTC includes funding of \$0.130 million to purchase bicycle parking at 9 TTC stations.</li> </ul>	
<b>BU41.1</b> <b>Corporate Motion</b> 2018-2027 Tax Supported Capital Budget and Plan	That the action items in the Capital Budget Notes for Tax Supported Programs be adopted as amended by the foregoing.	The Capital Budget Notes for Tax Supported Program and Agencies present the 2018-2027 Preliminary Capital Budget and Plan and reflect Budget Committee's decisions up to and including its meeting of January 23, 2018	Adopt as Amended by the Foregoing
<b>BU41.1</b> <b>Corporate Motion</b> 2018-2027 Capital Budget and Plan - Corporate Report	That the Acting Chief Financial Officer submit to Executive Committee at its meeting of February 6, 2018 a corporate report outlining the 2018-2027 Capital Budget, as recommended by the Budget Committee.		Adopt