

#### WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan **Tax Supported Programs and Agencies Summary of Budget Review Process**

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**RE: BU40.1** 

	201	8	2019 to 2027		2018	to 2027
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
2018 - 2027 Preliminary Capital Budget & Plan	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,12
(excluding carry forward funding)						
2018 - 2027 Preliminary Capital Budget & Plan as at November 30, 2017	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122
Budget Committee – December 18, 2017						
None						
2018 - 2027 Preliminary Capital Budget & Plan as at December 18, 2017	2,916,580	1,287,362	22,821,578	10,063,760	25,738,158	11,351,122
Budget Committee – January 12, 2018						
Park, Forestry & Recreation (PF&R) (item 1x) 2017 Participatory Budgeting Pilot Results and Funding Allocations	690				690	
Transportation Services (item 1x) 2017 Participatory Budgeting Pilot Results and Funding Allocations	15				15	
Shelter, Support and Housing Administration (SSHA) (Operating BN #22) Addition of 3 new shelters in 2018 (2 purchased, 1 leased) which are not included in the 2018-2027 Preliminary Capital Budget and Plan	44,020	44,020			44,020	44,020
Transportation Services (item 10) Implementing the further acceleration and expansion of the Road Safety Plan as part of the 2018 - 2027 Preliminary Capital Budget and Plan	2,521	2,521	2,251	2,251	4,772	4,772
Toronto Public Health (item 1i) Additional funding of \$0.019 million for the Infectious Disease Control Information System Capital Project.	19				19	
2018 - 2027 Preliminary Capital Budget & Plan as at January 12, 2018	2,963,845	1,333,903	22,823,829	10,066,011	25,787,655	11,399,91



## 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process (\$000s)

**Budget Committee – December 18, 2017** 

#### PART II: REQUESTED REPORTS AND BRIEFING NOTES

Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
<b>Budget Committee Item</b>	A briefing note entitled "State of Good Repair (SOGR)		Deferred to
(BU39.1)	Backlog" was distributed to the Budget Committee on		Budget
(200).1)	December 12, 2017 for the Budget Committee Meeting on		Committee
Corporate	December 12, 2016.		meeting on
Capital Briefing Note #6			January 12, 2018

**Budget Committee – December 18, 2017** 

#### PART III: MOTIONS

PART III: MUTIONS			
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
<b>Budget Committee Item</b>	That the Deputy City Manager, Internal Corporate Services provide a budget briefing note on the following:		Adopted
(BU39.1)	"The Counter Service Review and any budget provisions for		
311 Toronto	the review in the 2018 budget."		
Motion – Briefing Note Request			



### 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

**Budget Committee – December 18, 2017** 

PART IV: REFERRALS AND	D REPORTS FOR CONSIDERATION		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Taken
Budget Committee Item (BU39.10) Transportation Services Vision Zero Road Safety Plan (2017-2021) Update Letter	<ul> <li>The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:</li> <li>The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.</li> </ul>		Deferred to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU39.1p) Transportation Services Multi-Use Trail Centennial College Progress Campus and Military Trail Road Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Multi-Use Trail Centennial College Progress Campus and Military Trail Road" referred the item to the Budget Committee for consideration in the 2018 Budget process.		Deferred to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU39.1w)  Port Lands Flood Protection  Report	<ul> <li>The report date December 5, 2017 from the Deputy City Manager Cluster B and the Acting Chief Financial Officer entitled "Port Lands Flood Protection" recommend that:</li> <li>1. Council authorize the Deputy City Manager Cluster B, or his delegate, in consultation with the Acting Chief Financial Officer, to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto for Port Lands Flood Protection, based substantially on the terms outlined in Attachment 1, upon such terms and conditions as may be acceptable to the Deputy City Manager, or such delegate, and the Acting Chief Financial Officer, in a form acceptable to the City Solicitor.</li> </ul>		Deferred to Budget Committee meeting on January 12, 2018



## 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process (\$000s)

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Budget Committee Item (BU39.1r) Facilities, Real Estate, Environmental and Energy Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre Letter	City Council on November 7, 8 and 9, 2017, adopted, as amended, Item EX28.12 on <i>Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre</i> .  In so doing City Council referred the request of \$3.5 million (\$3.0 million in 2018, \$0.5 million in 2019) to provide funding to the Toronto Realty Agency through Facilities, Real Estate, Environment and Energy's 2018 – 2027 Capital Budget and Plan for the work required to the Budget Committee for consideration in the 2018 Budget process.		Deferred to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU39.1c) Office of Lobbyist Registrar  Report Attachment 1	The report dated November 28, 2017, from the Lobbyist Registrar entitled "Office of Lobbyist Registrar – 2018-2027 Capital Budget and Plan" recommends that:  1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar of \$0.700 million		Deferred to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU39.1e) Office of the Ombudsman  Report Attachment 1	The report dated November 28, 2017, from the Ombudsman entitled "Office of the Ombudsman - 2018 - 2027 Capital Plan" recommends that:  1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for Ombudsman Toronto as submitted with project cost and cash flows of \$0.700 million in 2023.		Deferred to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU39.1h)  Toronto Police Services  Report	The report dated November 6, 2017, from the Chair, Toronto Police Services Board entitled "Toronto Police Service: 2018 – 2027 Capital Program Request" recommends that:  2. Budget Committee approve the Toronto Police Service's 2018-2027 Capital Program with a 2018 net request of \$20.9 Million (excluding cash flow carry forwards from 2017), and a		Deferred to Budget Committee meeting on January 12, 2018



## 2018 – 2027 Preliminary Capital Budget and Plan

	net total of \$220.4 Million for the 10 year period 2018-2027, and as detailed in Attachment A contained within Appendix A	
Budget Committee Item (BU39.1i)	The letter dated September 25, 2017 from the Board of Health entitled "Toronto Public Health 2018-2027 Capital Budget and Plan Request" recommends that:	Deferred to Budget Committee
Toronto Public Health  Letter  Attachment 1	1. City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following:  a. New cash flow funding for:	meeting on January 12, 2018
	i. Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020; and	
	ii. Three previously approved sub-projects with a 2018 cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.	
	2. City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling\$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.	
	3. City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.	



## 2018 – 2027 Preliminary Capital Budget and Plan

Budget Committee Item (BU39.1s)	The report dated November 29, 2017 from the, Toronto Transit Commission Board, entitled "2018 - 2027 Toronto Transit Commission Capital Budget and Plan" recommends that:	Deferred to Budget Committee
Toronto Transit Commission  Letter  Attachment	<ol> <li>Budget Committee approve the 2018-2027 TTC Capital Budget &amp; Plan of \$10.252 billion (including the Toronto-York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as outlined in Appendix A of this report;</li> <li>Direct the TIC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the \$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and</li> <li>Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.</li> </ol>	meeting on January 12, 2018



## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

Budget Committee – January	y 12, 2018		
PART II: REQUESTED RE	PORTS AND BRIEFING NOTES		
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required
Corporate			
<b>Budget Committee Item</b>	A briefing note entitled "State of Good Repair (SOGR)	This briefing note presents the State of Good Repair	Receive for
(BU40.1)	Backlog" was distributed to the Budget Committee on December 12, 2017 for the Budget Committee Meeting on	(SOGR) Backlog for Tax Supported City Programs and Agencies, and the impact on the backlog as a	Information
Corporate	December 12, 2016.	result of the recommended planned investment.	
Capital Briefing Note #6		The 2018 – 2027 Preliminary Tax Supported Capital Budget and Plan includes \$13.175 billion or 51% funding devoted to State of Good Repair projects. This capital investment will reduce SOGR backlog over the 10-year planning period, from 11.0% as a percentage of total asset value in 2018 to 8.6% of total asset value in 2027.	
Citizen Centred Services "A'			
<b>Budget Committee Item</b>	The report dated November 10, 2017 from the General Manager Shelter, Support and Housing Administration entitled	A briefing note entitled "Operating and Capital Impacts of the Addition of 3 New Emergency Shelters	Receive for
(BU40.1)	"Shelter Infrastructure Plan and Progress Report" and adopted	in 2018" was distributed on January 11th, 2018 for the	Information
Shelter, Support and Housing Administration	by City Council at its meeting on December, 5, 6, 7 and 8, 2017 recommends that:	January 12th, 2018 Budget Committee meeting.  This briefing note provides a summary of the	
Operating Briefing Note #22	1. City Council authorize the Deputy City Manager, Cluster A to add the opening of three shelters, to be available for general shelter use in 2018, ensuring that across the shelter system new spaces are made available for diverse categories, with a view to achieving 90 percent occupancy; and, furthermore City Council request the Interim Chief Financial Officer to report to the Budget Committee on the financial implications to Shelter Support and Housing Administration's 2018 Preliminary Operating Budget and 10-year Capital Plan.	capital and operating funding requirements resulting from the addition of 3 new shelters in 2018 (2 purchased, 1 leased) for which funding is not included in the 2018-2027 Preliminary Capital Budget and Plan and 2018 Preliminary Operating Budget for Shelter, Support and Housing Administration.  Estimates developed in collaboration with Shelter, Support and Housing Administration	



# 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

<b>Budget Committee - January</b>	12, 2018							
PART II: REQUESTED REP	PART II: REQUESTED REPORTS AND BRIEFING NOTES							
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required					
(cont.)  Budget Committee Item (BU40.1)  Shelter, Support and Housing Administration Operating Briefing Note #22		project capital costs of approximately \$44 million all to be cash flowed in 2018 with funding sources to be identified.  The capital cost estimates include land costs for 2 sites, the costs for design, architecture, construction and renovation to bring the 3 properties to shelter standards and the costs for furniture, equipment and project management.  Each shelter is expected to have a maximum capacity of 100 beds.  The projected capital costs of \$44 million are not included in the 2018 - 2027 Preliminary Capital Budget and Plan and will require debt financing by the City.  The incremental operating cost to run the three additional shelters is included in the 2018 Preliminary Operating Budget Wrap-Up Notes.  As noted above, neither the capital nor operating funding required for the 3 additional sites are included in SSHA's 2018 Preliminary Operating Budget, nor its 2018-2027 Preliminary Capital Budget and Plan.						



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## 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies Summary of Budget Review Process

Agenda Item /Report Name	Issues/Action	Status / Response	Action Required
Budget Committee Item (BU40.1) 311 Toronto Capital Briefing Note #7	Budget Committee requested that the Deputy City Manager, Internal Corporate Services provide a budget briefing note on the following:  "The Counter Service Review and any budget provisions for the review in the 2018 budget."	A briefing note entitled "Update on Modernization Initiatives: Customer Service Strategy and New Service Delivery Model" was distributed on January 8th, 2018 for the January 12th, 2018 Budget Committee meeting.  311 Toronto is planning the first phase implementation of the Customer Relationship Management (CRM) technology with, Toronto Water (TW) and Municipal Licensing & Standards (MLS).  The planning work with TW and MLS has started and will continue into the first quarter of 2018 with plans to implement in Q2 2018.  The 2018 – 2027 Preliminary Capital Budget & Plan for 311 Toronto incorporates total project cost of \$6.134 million for this phase of CRM project.  The City aims to migrate services from its service counters located within City of Toronto civic centres to digital channels by 2022.  The digital migration initiative has begun moving services from primarily traditional channels (telephone and counter) to digital channels (online, mobile, etc.), with the first set of online services to be completed by the first quarter of 2018.	Receive for Information



## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

**Tax Supported Programs and Agencies Summary of Budget Review Process** (\$000s)

<b>Budget Committee – January 12, 2018</b>							
PART II: REQUESTED REPORTS AND BRIEFING NOTES							
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required				
(cont.) Budget Committee Item (BU40.1)		➤ The 2018 – 2027 Preliminary Capital Budget & Plan for 311 Toronto incorporates total project cost of \$2.837 million for Digital Migration/Online Services.					
311 Toronto  Capital Briefing Note #7		■ Transactions delivered at divisional specific counters will then be migrated to five integrated "Toronto at Your Service" branded counters.  Integrated service counters will also include self-serve terminals for those customers who may not have access to a personal computer or who wish to complete online transactions at a City facility.  ➤ The 2018 – 2027 Preliminary Capital Budget & Plan for 311 Toronto incorporates total project cost of \$8.695 million for Channel &					

Counter Strategy.



## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

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Agenda Item /Report Name	Issues/Action	Status / Response	Action Required
Toronto Public Health  Motion – To amend 2018  Preliminary Capital Budget	The 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health includes the <i>Legislated Infectious Disease Control System</i> capital project slated to complete in 2018 with cash flow funding of \$0.145 million in 2018, fully funded by the province.  Additional funding of \$0.019 million has been received from the Ministry of Health and Long Term Care for the Infectious Disease Control Information System Capital Project, to be expended in 2018, which will require an amendment to the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health.	The following motion is required to amend the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health:  "City Council amend the 2018-2027 Preliminary Capital Budget and Plan for Toronto Public Health by increasing the projects costs for the Infectious Disease Control Information System Capital Project by \$0.019 million with cash flows in 2018, fully funded by the Ministry of Health and Long Term Care."	Defer to Final Wrap-Up Budget Committee meeting on January 23, 2018



## 2018 – 2027 Preliminary Capital Budget and Plan

Tax Supported Programs and Agencies Summary of Budget Review Process (\$000s)

PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item /Report Name	Issues/Action	Status / Response	Action Required
Citizen Centred Services "A"			
<b>Budget Committee Item</b>	The report dated December 22, 2017 from the City Manager entitled " 2017 Participatory Budgeting Pilot Results and	The report seeks authority to amend 2018 Preliminary Capital Budget for Parks, Forestry and Recreation and	Defer to Final Wraj
(BU40.1x)	Funding Allocations" recommend that:	Transportation Services to include the addition of 14	Up Budge
2017 Participatory Budgeting Pilot Results and Funding Allocations	City Council authorize the Acting Chief Financial Officer to adjust the following 2018 Preliminary Capital Budgets to fund the 14 Participatory Budgeting Pilot projects detailed below:	community improvement projects approved through the 2017 Participatory Budget Pilot in 2017.  The report also authorizes the Acting Chief Financial Officer to fund the cost of community improvements in the amount of \$0.690 million gross, \$0 debt from the	Committee meeting of January 23 2018
Report	a. The Parks, Forestry and Recreation 2018 Preliminary Capital Budget be increased by \$690,000 gross, \$0 debt for:	Parkland Acquisition Reserve Fund, and \$0.015 million gross, \$0 debt from the Public Realm Reserve Fund.	
	The following Ward 33 projects to be funded from Account XR2207 Parkland Acquisition - North District Local Development Reserve Fund at a cost of \$220,000 gross, \$0 debt: - Exercise Park in Parkway Forest Park - \$75,000 gross, \$0 debt; - Seniors Exercise Park in Godstone Park - \$50,000 gross, \$0 debt; - Pleasantview Park Improvements - \$20,000 gross, \$0 debt; and - Shawnee Park Recreation Improvements - \$75,000 gross, \$0 debt.	City staff will continue the evaluation of the Pilot and will report to City Council in 2018 with recommendations regarding participatory budgeting in Toronto.	
	The following Ward 35 projects to be funded from Account XR2205 Parkland Acquisition - East District Local Development Reserve Fund at a cost of \$225,000 gross, \$0 debt:		



## 2018 – 2027 Preliminary Capital Budget and Plan

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(cont.)	<ul> <li>- Upgrade Lighting in Madelaine Park - \$45,000 gross,</li> <li>\$0 debt;</li> </ul>	
<b>Budget Committee Item</b>	- New Junior Playground in Madelaine Park - \$100,000	
(BU40.1x)	gross, \$0 debt; - Water Bottle-Filling Station in Oakridge Park - \$20,000 gross, \$0 debt;	
2017 Participatory Budgeting Pilot Results and Funding Allocations	- Improve Pathway at Madelaine Park - \$50,000 gross, \$0 debt; and - Water Bottle-Filling Station in Prairie Drive Park - \$10,000 gross, \$0 debt.	
Report	The following Ward 12 projects to be funded from Account XR2203 Parkland Acquisition - West District Local Development Reserve Fund at a cost of \$245,000 gross, \$0 debt:  - Exercise Park in Maple Leaf Park - \$75,000 gross, \$0 debt;  - Lights Around Maple Leaf Park Reservoir - \$50,000 gross, \$0 debt;  - Walking Path Around Maple Leaf Park Reservoir - \$100,000 gross, \$0 debt; and  - Chess Tables in Maple Leaf Park - \$20,000 gross, \$0 debt.  b. The Transportation Services 2018 Preliminary Capital Budget be increased by \$15,000 gross, \$0 debt for the following project to be funded from Account XR1410 - Public Realm Reserve Fund:  - Shawnee Park Accessibility Improvements - \$15,000 gross, \$0 debt.	



## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

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Citizen Centred Services "B"  Budget Committee Item (BU40.10)  Transportation Services Vision Zero Road Safety Plan (2017-2021) Update  Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Vision Zero Road Safety Plan (2017-2021) Update" recommends that:  1. The Budget Committee consider and make recommendations on the funding required to implement the further acceleration and expansion of the Road Safety Plan in 2018, rather than 2019.	Implementing the further acceleration and expansion of the Road Safety Plan (RSP) as part of the 2018 Preliminary Capital and Operating Budgets, would require additional capital funding of \$6.303 million over the next three years (2018 to 2020) and would result in a reduction in operating funding of \$0.600 million over the same period.  The 2018 – 2027 Capital Budget and Plan would require increased cash flow and new funding (gross and debt) of: \$2.521 million in 2018; \$2.101 million in 2019; \$1.681 million in 2020 for a total increase of \$6.303 million.  The 2018 Preliminary Operating Budget and 2019 / 2020 outlook years would require lower operating costs (gross and net) of: \$0.300 million in 2018; \$0.150 million in 2019; \$0.150 million in 2020 for a total decrease of \$0.600 million as the acceleration of the capital funding would reduce the operating costs needed for various RSP initiatives (i.e. in-house maintenance of Watch Your Speed program, etc.).	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018
Budget Committee Item (BU40.1p) Transportation Services Multi-Use Trail Centennial College Progress Campus and Military Trail Road Letter	The letter dated November 29, 2017 from the Public Works and Infrastructure Committee entitled "Multi-Use Trail Centennial College Progress Campus and Military Trail Road" referred the item to the Budget Committee for consideration in the 2018 Budget process.	The 2018 -2027 Preliminary Capital Budget and Plan for Transportation Services does not include a project to connect Centennial College Progress Campus and Military Trail Road.  Transportation Services will continue discussions with Parks, Forestry and Recreation and TRCA to evaluate potential connections and bridges between the Centennial College Progress Campus and Military Trail Road, and consider these connections as part of the 2018 Cycling Network Plan review.	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018

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## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

## Tax Supported Programs and Agencies Summary of Budget Review Process

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<b>Budget Committee Item</b>	The report date December 5, 2017 from the Deputy City	The report seeks authorization to execute a	Defer to
Budget Committee Item (BU40.1w)  Port Lands Flood Protection  Report	<ol> <li>Manager Cluster B and the Acting Chief Financial Officer entitled "Port Lands Flood Protection" recommend that:</li> <li>Council authorize the Deputy City Manager Cluster B, or his delegate, in consultation with the Acting Chief Financial Officer, to execute a Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto for Port Lands Flood Protection, based substantially on the terms outlined in Attachment 1, upon such terms and conditions as may be acceptable to the Deputy City Manager, or such delegate, and the Acting Chief Financial Officer, in a form acceptable to the City Solicitor.</li> </ol>	Contribution Agreement with the Federal and Provincial governments and Waterfront Toronto to deliver the Port Lands Flood Protection, with each government party equally contributing \$416.7 million.  The revised cash flows included in the December 5, 2017 report is consistent with the 2018-2027 Preliminary Capital Budget and Plan, reflecting an increase of \$5.5 million to the City's contribution from the 2017-2026 Approved Capital Budget and Plan, and the revised timing of cash flows estimates.	Final Wrap- Up Budget Committee meeting on January 23, 2018
Internal Corporate Services  Budget Committee Item (BU40.1r)  Facilities, Real Estate, Environmental and Energy  Update and Next Steps on the Potential Relocation of the	City Council on November 7, 8 and 9, 2017, adopted, as amended, Item EX28.12 on <i>Update and Next Steps on the Potential Relocation of the Etobicoke Civic Centre</i> .  In so doing City Council referred the request of \$3.5 million (\$3.0 million in 2018, \$0.5 million in 2019) to provide funding to the Toronto Realty Agency through Facilities, Real Estate, Environment and Energy's 2018 – 2027 Capital	The requested funding of \$3.5 million (\$3.0 million in 2018 and \$0.5 million in 2019) for Toronto Realty Agency is included in the 2018 – 2027 Preliminary Capital Budget and Plan for Facilities, Real Estate, Environment and Energy.	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018
Etobicoke Civic Centre  Letter from City Council  Other City Programs	Budget and Plan for the work required to the Budget Committee for consideration in the 2018 Budget process.		
Budget Committee Item (BU40.1c) Office of Lobbyist Registrar Report Attachment 1	The report dated November 28, 2017, from the Lobbyist Registrar entitled "Office of Lobbyist Registrar – 2018-2027 Capital Budget and Plan" recommends that:  1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar of \$0.700 million	This report requests that Budget Committee recommend that City Council approve the 2018-2027 Capital Budget and Plan for the Office of the Lobbyist Registrar.  The 2018 – 2027 Preliminary Capital Budget and Plan totals \$0.700 million over the 10-year period for the Lobbyist Registry State of Good Repair (SOGR).	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018

## **TORONTO**

## WRAP-UP NOTES TO BUDGET COMMITTEE (January 12, 2018) 2018 – 2027 Preliminary Capital Budget and Plan

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		■ This 10-Year Capital Budget and Plan enables the Office of the Lobbyist Registrar (OLR) to continue to provide and maintain an accessible, publicly available online lobbyist registry as required by the City of Toronto Act, 2006, s. 165.	
Budget Committee Item (BU40.1e)  Office of the Ombudsman  Report Attachment 1  Agencies	The report dated November 28, 2017, from the Ombudsman entitled "Office of the Ombudsman - 2018 - 2027 Capital Plan" recommends that:  1. Budget Committee recommend to Executive Committee that City Council approve the 2018-2027 Capital Budget and Plan for Ombudsman Toronto as submitted with project cost and cash flows of \$0.700 million in 2023.	This report requests that Budget Committee recommend that City Council approve the 2018 - 2027 Capital Budget and Plan for the Office of the Ombudsman.  The 2018 – 2027 Preliminary Capital Budget and Plan includes a requirement of \$0.700 million in 2023 for the state of good repair maintenance of the case management system used by Ombudsman.	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018
Budget Committee Item (BU40.1h)  Toronto Police Services  Report	The report dated November 6, 2017, from the Chair, Toronto Police Services Board entitled "Toronto Police Service: 2018 – 2027 Capital Program Request" recommends that:  2. Budget Committee approve the Toronto Police Service's 2018-2027 Capital Program with a 2018 net request of \$20.9 Million (excluding cash flow carry forwards from 2017), and a net total of \$220.4 Million for the 10 year period 2018-2027, and as detailed in Attachment A contained within Appendix A	The Toronto Police Services Board approved a 2018 Capital Budget of \$44.143 million gross, \$20.949 million net, (debt funded) and a 2018 - 2027 Capital Plan of \$523.283 million gross, \$220.443 million net.  The 2018 - 2027 Preliminary Capital Budget and Plan is the same as that approved by the Police Services Board.	Defer to Budget Committee meeting on January 12, 2018
Budget Committee Item (BU40.1i)  Toronto Public Health  Letter  Attachment 1	The letter dated September 25, 2017 from the Board of Health entitled "Toronto Public Health 2018-2027 Capital Budget and Plan Request" recommends that:  1. City Council approve a 2018 Recommended Capital Budget for Toronto Public Health with a total project cost increase of \$3.584 million and a 2018 cash flow of \$4.378 million and future year commitments of \$2.786 million. The 2018 Capital Budget is comprised of the following:	The Board of Health recommended 2018-2027 Capital Plan for Toronto Public Health is not consistent with the 2018-2027 Preliminary Capital Budget and Plan for the following reasons:  Based on a City-wide review of all Information Technology projects as part of the City's IT Governance Framework, changes were made to the following projects:	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018





## 2018 – 2027 Preliminary Capital Budget and Plan Tax Supported Programs and Agencies

Summary of Budget Review Process (\$000s)

(cont.)
<b>Budget Committee Item</b>
(BU40.1i)

#### Toronto Public Health

#### **Letter**

(cont)

Attachment 1

- a. New cash flow funding for:
  - i. Six new sub-project and two change in scope sub-projects with a 2018 total project cost increase of \$3.584 million that requires cash flow of \$1.707 million in 2018 and future year commitments of \$1.818 million in 2019; and \$0.059 million in 2020; and
  - ii. Three previously approved sub-projects with a 2018 cash flow of \$2.671 and future year commitments of \$0.909 million in 2019.
- 2. City Council approve the 2019-2027 Capital Plan for Toronto Public Health totalling\$18.487 million in project estimates, comprised of \$0.646 million in 2019, \$3.341 million in 2020, \$3.000 million in 2021, \$2.500 million in 2022, \$2.200 million in 2023; \$1.700 million in 2024, \$1.700 million in 2025, and \$1.700 million in 2026; and \$1.700 million in 2027.

- ➤ Decreased \$0.118 million for the Inspection Management – Phase 1 and \$0.135 million for the Early Abilities Information system – Phase 1 project in 2018.
- ➤ Deferred \$0.494 million in funding from 2018 to 2019 and \$0.446 million to 2020 for the DataMart Data Warehouse project.
- ➤ Deferred the Documents and Records Management System – Phase 1 project by 1 year from 2018 to 2019 with no change in project cost of \$0.468 million.
- In addition, carry forward funding of \$0.273
   million has been added for the following projects:
  - ➤ The Electronic Medical Records project due to delay in acquiring project resources combined with the City's requirement to defer architecture activities until 2018, necessitates the carry-forward of \$0.052 million into 2018.
  - ➤ The Community Health Information System project, due to delay in acquiring project staff resources and unplanned absences, some project activities will be deferred to 2018 necessitating the carry-forward of \$0.049 million into 2018.
  - ➤ The DataMart Data Warehouse project, due to a delay in filling the project health analyst positon, necessitates the carry-forward of \$0.070 million to 2018.
  - ➤ The Expansion of Scarborough Dental project, due to delay in RFQ awarded in March 2017,



## 2018 – 2027 Preliminary Capital Budget and Plan

(cont.)  Budget Committee Item (BU40.1i)  Toronto Public Health  Letter  Attachment 1	3. City Council approve additional debt funding of \$4.308 million to implement four additional IT projects to improve service delivery and enhance systems.	funding of \$0.102 million for this project will be carried forward to 2018.  The four additional IT projects requiring debt funding of \$4.308 million have been reviewed by the Business Executive Committee (BEC) and based on an established prioritization criteria applied to all IT projects, they are not included in the 2018-2027 Preliminary Capital Budget and Plan for TPH.	
Budget Committee Item (BU40.1s)  Toronto Transit Commission  Letter  Attachment	The report dated November 29, 2017 from the, Toronto Transit Commission Board, entitled "2018 - 2027 Toronto Transit Commission Capital Budget and Plan" recommends that:  1. Budget Committee approve the 2018-2027 TTC Capital Budget & Plan of \$10.252 billion (including the Toronto-York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as outlined in Appendix A of this report;	A report entitled "2018 – 2027 Toronto Transit Commission Capital Budget" prepared by the Toronto Transit Commission was submitted on November 30, 2017 to Budget Committee.  The 10-Year Preliminary Capital Budget and Plan recommended by the TTC Commission reflected in the November 30, 2017 report is consistent with the 2018- 2027 Preliminary Capital Budget and Plan totalling \$10.252 billion, which includes:  TTC – 2018 – 2027 Preliminary Capital Budget and Plan of \$6.290 billion.  TYSSE - 2018 – 2027 Preliminary Capital Budget and Plan of \$160 million  SSE - 10-Year Preliminary Capital Budget and Plan of \$3.365 billion  These 3 components total \$10.252 billion.	Defer to Final Wrap- Up Budget Committee meeting on January 23, 2018



## 2018 – 2027 Preliminary Capital Budget and Plan

(cont.) Budget Committee Item (BU40.1s)	2. Direct the TIC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the \$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and  - As part of the 2019 Budget precommendation would direct Financial Officer to develop address the \$2.702 billion in capital requirements.	et the TTC's Chief a financing strategy to
Toronto Transit Commission  Letter Attachment	3. Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.	\$0.130 million to